

November 15, 2024

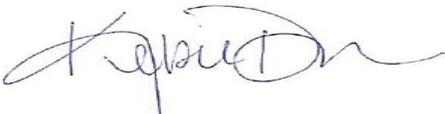
NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, November 20, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
David Francis, Secretary/Treasurer



Kelsie Davis
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff
<http://www.kaweahhealth.org>



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday November 20, 2024

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING AGENDA – 10:00AM

1. **CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
2. **APPROVAL OF THE AGENDA**
3. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.
4. **MINUTES**- Approval of the open minutes from October 16, 2024.
5. **SEMI ANNUAL 63024 INVESTMENT REPORT**- Review of the semi-annual report.
Jennifer Stockton - Director of Finance
6. **FINANCIALS** – Review of the most current fiscal year financial results and budget.
Malinda Tupper – Chief Financial Officer
7. **ADJOURN** – *David Francis, Board Secretary/Treasurer*

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting. All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

Finance, Property, Services, and Acquisition Committee – OPEN MEETING
Wednesday October 16, 2024
Kaweah Health Medical Center – Executive Office Conference Room

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Ryan Gates, Chief Population Health Officer; Kelsie Davis Board Clerk Recording

Called to order at 10:02AM

Public Participation- None.

APPROVAL OF AGENDA- Approval of the FPSA Agenda.

MINUTES- Approval of the minutes from September 18, 2024.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

The FEMA funds have not yet been received but there seems to me good news and movement on the horizon. The length of stay pendulum has swung regarding skilled nursing facilities and we should explore the possibility of SNFs to help us expedite acute discharges.

Adjourned at 11:18AM

***KAWEAH DELTA HEALTH CARE DISTRICT
FINANCE DIVISION MEMORANDUM***

TO: Finance Committee, Board of Directors, Chief Executive Officer and Executive Team

FROM: Jennifer Stockton, Director of Finance (ext. #5536) and Malinda Tupper, Chief Financial Officer (ext. #4065)

DATE: November 14, 2024

SUBJECT: Semi-annual Investment Report

Each month the Board of Directors receives an investment report depicting the specific investments held by the District including the nature, amount, maturity, yield, and investing institution. On a semi-annual basis, the District's Chief Financial Officer is required to review the District's investment policy with the Board, to discuss our compliance with that policy, to review the purpose of our various investment funds and to report on the performance, quality and risk profile of our current portfolio. At the Board's request, fulfillment of this requirement is hereby made by means of this written report and accompanying schedules.

The purpose of this report is to assure the Board that the following primary objectives have been satisfied with respect to its fiduciary responsibility for the sound and prudent management of the District's monetary assets:

- 1) The Board of Directors understands and approves of the District's investment policy and is confident that management has effectively complied with this policy.
- 2) Management has effectively established appropriate funds and managed investments in a manner that safeguards the District's assets, meets the ongoing liquidity needs of the District and provides necessary funds for the various projects and budgets approved and adopted by the Board.
- 3) Within the constraints of the investment policy and the funding needs of the District, management effectively maximizes its return on investments to meet the income expectations adopted by the Board as part of the annual budget.
- 4) The acceptance/approval of this report includes the semi-annual review and approval of the investment policy (and any changes proposed) as well as the delegation of authority contained within the policy.**

For the purpose of assessing performance relative to each of these objectives, this written report describes and evaluates each of the following documents accompanying this report and demonstrates achievement of the stated objectives.

General Deposit and Investment Policy

The District’s current investment policy reflects strict compliance with the California Government Code (Code) sections 53600 through 53686 which govern the investment of surplus funds by governmental entities of the State of California, including political subdivisions thereof. **At June 30, 2024, the District’s investment portfolio complies with all provisions of this policy.**

Statement of Purpose Guidelines District Funds

This document describes the various funds established by the District for the purpose of setting aside cash and investments for specific uses. The establishment of these funds (other than revenue or general obligation bond proceeds) is entirely at the discretion of the Board and are not mandated or controlled by any third-party or regulatory agency.

Summary of Investment Funds

This document depicts the carrying value, equal to cost, of investments held at June 30, 2024 in each of the various funds established by the District. As indicated in this report, the District’s total adjusted surplus funds at June 30, 2024 were \$237.2 million. The following table depicts the District’s adjusted surplus funds over the past four years; the number of days cash on hand, a measure of liquidity; and the District’s average daily operating expenses (excluding depreciation expense), the denominator used in the calculation of the liquidity measure; and the percent increase in each year over the prior year:

	June 30, 2024	December 31, 2023	December 31, 2022	December 31, 2021
Adjusted Surplus Funds	\$237,225,000	\$183,601,000	\$201,873,000	\$332,543,000
Days Cash on Hand	105.1	83.5	83.4	147.8
Average Daily Operating Expenses (excluding depreciation expense)	\$2,258,000	\$2,199,000	\$2,420,000	\$2,250,000
Percent Increase in Daily Expenses	2.7%	-9.1%	7.6%	8.4%
Days Cash on Hand Benchmarks:				
Moody’s “A” Rated Hospitals	188.4 Days			
Revenue Bond Covenants	90 Days			

As illustrated in the above table, as of June 30, 2024 the District’s liquidity ratio (days cash on hand) exceeded the covenant amount required by the District’s revenue bond indentures, which is reported and measured for covenant compliance as of fiscal year end (June 30). Total surplus funds experienced a 28.7% decrease from December 31, 2021 to June 30, 2024, and the number of days cash on hand decreased 28.9% from 2021. The primary reasons for the decrease in total surplus funds and days cash on hand include the \$84.3 million in Medicare Advanced Payments received in calendar year 2020 that were subsequently repaid, the funding of the \$18 million debt reserve fund in December 2022 due to the failure to meet the mandated maximum annual debt service threshold at that reporting period, the

operating losses sustained in fiscal years 2022 and 2023, and the decline in the market value of our fixed income portfolio.

Given the District's current average daily operating expense total of \$2.3 million, achievement of the Moody's "A"-rated hospitals' days cash on hand benchmark of 188.4 would require approximately \$188.0 million of additional cash resources.

The District's surplus funds investment portfolio is separated into two different categories including short-term funds and long-term funds. The District's short-term funds included investment in the Local Agency Investment Fund (LAIF) and California Asset Management Program (CAMP). The annual yields for LAIF and CAMP were 3.93 % and 5.50%, respectively, for the year ended June 30, 2024. The District's long-term portfolio is managed by PFM Asset Management (PFM) and Allspring (formerly Wells Capital Management). The twelve-month total return of the portfolio managed by PFM was 4.78% , net of fees, while the twelve-month total return of the portfolio managed by Wells Cap was 5.0%, net of fees. Both portfolios performed better than the benchmark of 4.64% for the period. The benchmark for the managed portfolios is a custom index including 70% of the Merrill Lynch 1-5 year US Treasury Index and 30% of the Merrill Lynch 1-5 year A-AAA Corporate Index. The benchmark does include security types that the District is not allowed to purchase and that because of their nature tend to carry higher yields. These include foreign issuers and private placement securities. As of June 30, 2024, the District's investment portfolio had a weighted average prospective yield of 3.25%. The District's targeted rate of return of 1.65% was used to project interest income in the District's Annual Budget for the fiscal year. The prospective yield excludes market value fluctuations that are included in the total return figures noted above.

Investment Summary by Institution

This document depicts the amount of District investments held by various financial institutions as of June 30, 2024. In each case, the financial institution may be the issuer of an investment security, the custodian of securities, or the investment advisor managing the securities.

Investment Summary of Surplus Funds by Type

This document depicts the amount of District funds invested into the various categories of investments permitted by the District's investment policy and the Code, as well as the percentage of total surplus funds invested in each category and the corresponding limitation established by the Code for compliance measurement.

Investment Summary of Surplus Funds by Maturity

This document depicts the amount of District funds maturing each year over the five-year investment time horizon permitted by the District's investment policy. The measurement period for each year commences on July 1 and runs to June 30. The purpose of this schedule is to assess the overall liquidity of the District's portfolio, which has a weighted average maturity of 2.03 years at June 30, 2024.

Investment Summary of Surplus Fund's Unrealized Gains and Losses

All investment summaries referenced above include the cost of investments and do not reflect current market values. This document depicts the status of securities with respect to unrealized gains and losses at June 30, 2024. The District measures and records an adjustment to reflect the current fair market value of its total investment portfolio each quarter. The unrealized loss on the District's surplus fund portfolio at June 30, 2024 was \$3.2 million.

Kaweah Delta Health Care District
General Deposit and Investment Policy

Scope

This policy sets forth the deposit and investment policy governing all District funds and related transactions and investment activity. This policy does not apply to the Employer Retirement Plan Trust. Bond proceeds shall be invested in securities permitted by the applicable bond documents. If the bond documents are silent as to the permitted investments, bond proceeds will be invested in the securities permitted by this Policy. Notwithstanding the other provisions of this Policy, the limitations (credit quality, percentage holdings, etc.) listed elsewhere in this Policy do not apply to bond proceeds. With the exception of permitted investment requirements, all other provisions of this policy will apply to the investment of bond proceeds to the degree they do not conflict with the requirements of the applicable bond documents.

Goals and Objectives

Legal Compliance: All District deposits and investments shall be in compliance with sections 53600 through 53686 of the California Government Code (Code) for local agencies. This policy sets forth certain additional restrictions which may exceed those imposed by the Code.

Prudence: The District Board of Directors (Board) and any persons authorized to make investment decisions on behalf of the District are trustees and therefore fiduciaries subject to the prudent investor standard. When managing District investment activities, a trustee shall act with care, skill, prudence and diligence under the circumstances then prevailing, including, but not limited to, the general economic conditions and the anticipated needs of the District, that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of like character and with like aims, to safeguard the principal and maintain the liquidity needs of the District.

Goals: In order of priority, trustee goals shall be:

- 1) Safety - The principal of the portfolio will be preserved by investing in high quality securities and by maintaining diversification of securities to include various types, issuers and maturities. Investments will be limited to those allowed by the Code as outlined in the permitted investments section below. Due to the complexity of various investment options and the volatility of market conditions, the trustee may seek professional advice in making decisions in order to optimize investment selections.

The trustee will also monitor the ongoing credit rating of selected investments by reference to monthly investment statements and council with investment advisors.

- 2) Liquidity - The portfolio will be managed to ensure sufficient liquidity to meet routine and non-routine budgeted cash flow requirements as well as provide for unanticipated cash needs. Based upon these needs, investments with appropriate maturity dates will be selected. Generally, these investments will be held to maturity once purchased unless called by the issuer. Securities may be sold prior to maturity under the following circumstances: 1) A security with declining credit may be sold early to minimize loss of principal. 2) A security trade would improve the quality, yield, or target duration in the portfolio. 3) Liquidity needs of the portfolio require that the security be sold.
- 3) Rate of Return - The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Performance will be measured by the ability to meet the targeted rate of return, which will equal or exceed the average return earned on the District's investment in the State of California Local Agency Investment Funds.

Safekeeping

District investments not purchased directly from the issuer shall be purchased either from an institution licensed by the State as a broker-dealer or from a member of a federally-regulated securities exchange, a national or state-chartered bank, a federal or state association or from a brokerage firm designated as a primary government dealer by the Federal Reserve Bank. Investments purchased in a negotiable, bearer, registered or nonregistered format shall be delivered to the District by book entry, physical delivery or third party custodial agreement. The transfer of securities to the counterparty bank's customer book entry account may be used for book entry delivery. A counterparty bank's trust or separate safekeeping department may be used for the physical delivery of the security if the security is held in the District's name.

Authorized Financial Dealers and Institutions: If the District utilizes an external investment adviser, the adviser may be authorized to transact with its own Approved Broker/Dealer List on behalf of the District. In the event that the investment advisor utilizes its own Broker/Dealer List, the advisor will perform due diligence for the brokers/dealers on its Approved List.

Internal Controls: The Chief Financial Officer is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District

are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management.

Delivery vs. Payment: All trades where applicable will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in an eligible financial institution prior to the release of funds. Securities will be held by a third-party custodian as evidenced by safekeeping receipts.

Ethics and Conflicts of Interest

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or that could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the District.

Delegation of Authority

The Board hereby delegates its authority to invest District funds, or to sell or exchange purchased securities, to the Treasurer for a one-year period, who shall thereafter assume full responsibility for those transactions until the delegation of authority is revoked or expires. The Board may renew the delegation of authority each year. The responsibility for day-to-day management (including the investment of funds, and selling or exchanging of purchases securities) of District investments is hereby delegated by the Board, and the Treasurer, to the Chief Financial Officer (CFO).and/or their designee subject to compliance with all reporting requirements and the prudent investor standard. The District may engage the services of one or more external investment managers to assist in the management of the investment portfolio in a manner consistent with the Districts' objectives. Such external managers will be granted the discretion to purchase and sell investment securities in accordance with the Investment Policy.

Reporting

The Treasurer or CFO shall annually submit a statement of investment policy to the Board summarizing the District's investment activities and demonstrating compliance with this

policy and the Code. The Treasurer or CFO shall submit monthly reports to the Board detailing each investment by amount, type, issuer, maturity date, and rate of return, and reporting any other information requested by the Board. The monthly reports shall also summarize all material non-routine investment transactions and demonstrate compliance of the portfolio with this policy and the Code, or delineate the manner in which the portfolio is not in compliance. Any concerns regarding the District's ability to maintain sufficient liquidity to meet current obligations shall be disclosed in the monthly reports.

Performance Standards: The investment portfolio will be managed in accordance with the parameters specified within this policy. The portfolio should obtain a market average rate of return during a market/economic environment of stable interest rates. A series of appropriate benchmarks shall be established against which portfolio performance shall be compared on a regular basis.

Deposits

All District deposits shall be maintained in banks having full-service operations in the State of California. Deposits are defined as working funds needed for immediate necessities of the District. Deposits in any depository bank shall not exceed the shareholders' equity of that bank. The Treasurer shall be responsible for the safekeeping of District funds and shall enter into a contract with any qualified depository making the depository responsible for securing the funds deposited. All District deposits shall be secured by eligible securities as defined by section 53651 of the Code and shall have a market value of at least 10 percent in excess of the total amount deposited. The Treasurer may waive security for the portion of any deposits insured pursuant to federal law and any interest which subsequently accrues on federally-insured deposits.

Permitted Investments

Sinking funds or surplus funds not required for immediate needs of the District shall be invested in authorized investments as defined in Code section 53601 and may be further limited by this policy. No investment shall be made in any security having a term remaining to maturity exceeding five years at the time of investment unless the Board has granted express authority to make the investment no less than three months prior to the investment. Certain investments are limited by the Code and this policy as to the percent of surplus funds which may be invested. Investments not expressly limited by the Code or this policy may be made in a manner which maintains reasonable balance between investments in the portfolio.

Authorized investments are limited to the following:

- (a) Investment in the State of California Local Agency Investment Fund up to the maximum investment allowed by the State.
- (b) United States Treasury notes, bonds, bills or certificates of indebtedness, or those for which the faith and credit of the United States are pledged for the payment of principal and interest.
- (c) Registered State warrants or treasury notes or bonds of this State, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled or operated by the State or a department, board, agency or authority of the State.
- (d) Federal agency or United States government-sponsored enterprise obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or United States government-sponsored enterprises.
- (e) Bills of exchange or time drafts drawn on and accepted by a commercial bank, otherwise known as bankers' acceptances. Purchases of bankers' acceptances may not exceed 180 days maturity or 40 percent of surplus funds. However, no more than 30 percent of surplus funds may be invested in bankers' acceptances of any one commercial bank.
- (f) Commercial paper of prime quality of the highest ranking or of the highest letter and numerical rating as provided for by a nationally recognized statistical rating organization (NRSRO).. Eligible paper is further limited to issuing corporations organized and operating within the United States and having total assets exceeding five hundred million dollars (\$500,000,000) and is rated in a rating category of "A" or its equivalent or higher rating for the issuer's debt, other than commercial paper, if any, as provided for by an NRSRO. Purchases of eligible commercial paper may not exceed 270 days maturity nor represent more than 10 percent of the outstanding paper of an issuing corporation. Purchases of commercial paper may not exceed 25 percent of surplus funds.
- (g) Negotiable certificates of deposit issued by a nationally or state-chartered bank, a savings association or a federal association, a state or federal credit union, or by a federally licensed or state-licensed branch of a foreign bank. For purposes of this section, negotiable certificates of deposit do not come within Article 2 (commencing with Section 53630), except that the amount so invested shall be subject to the limitations of Section 53638. The legislative body of a local agency

and the treasurer or other official of the local agency having legal custody of the moneys are prohibited from investing local agency funds, or funds in the custody of the local agency, in negotiable certificates of deposit issued by a state or federal credit union if a member of the legislative body of the local agency, or a person with investment decision making authority in the administrative office manager's office, budget office, auditor-controller's office, or treasurer's office of the local agency also serves on the board of directors, or any committee appointed by the board of directors, or the credit committee or the supervisory committee of the state or federal credit union issuing the negotiable certificates of deposit. Purchases of all types of certificates of deposit may not exceed 30 percent of surplus funds.

- (h) Investments in repurchase agreements or reverse repurchase agreements of any securities authorized by this policy when the term of the agreement does not exceed one year. The market value of securities underlying a repurchase agreement shall be valued at 102 percent or greater of the funds borrowed against those securities and the value shall be adjusted no less than quarterly. Reverse repurchase agreements shall meet all conditions and requirements set forth in Code section 53601.
- (i) Medium-term notes, defined as all corporate and depository institution debt securities with a maximum of five years maturity, issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States. Notes eligible for investment shall be rated in a rating category of "A" or its equivalent or better by an NRSRO. Purchases of medium-term notes may not exceed 30 percent of surplus funds.
- (j) Any mortgage passthrough security, collateralized mortgage obligation, mortgage-backed or other pay-through bond, equipment lease-backed certificate, consumer receivable passthrough certificate, or consumer receivable-backed bond. Securities eligible for investment under this subdivision shall be rated in a rating category of "AA" or its equivalent or better by an NRSRO and have a maximum remaining maturity of five years or less. Purchases of collateralized mortgage obligations may not exceed 20 percent of surplus funds.
- (k) Shares of beneficial interest issued by diversified management companies that invest in securities and obligations as authorized by section 53601 or that are money market funds registered with the Securities and Exchange Commission under the Investment Act of 1940, and that have attained the highest ranking or the highest letter and numerical rating provided by not less than two NRSROs.

Purchases of shares of beneficial interest may not exceed 20 percent of surplus funds, and no more than 10 percent of surplus funds may be invested in shares of beneficial interest of any one mutual fund.

- (l) Bonds issued by Kaweah Delta Health Care District, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by Kaweah Delta Health Care District.
- (m) Bonds, notes, warrants, or other evidences of indebtedness of any local agency within this state, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by the local agency, or by a department, board, agency, or authority of the local agency.
- (n) Registered treasury notes or bonds of any of the other forty-nine United States in addition to California, including bonds payable solely out of the revenues from a revenue-producing property owned, controlled, or operated by a state or by a department, board, agency, or authority of any of the other forty-nine United States, in addition to California.
- (p) Shares of beneficial interest issued by a joint powers authority (JPA) organized pursuant to Section 6509.7 that invests in the securities and obligations authorized under Section 53601 subdivisions (a) to (q), inclusive. Each share shall represent an equal proportional interest in the underlying pool of securities owned by the JPA. The JPA issuing the shares shall have retained an investment adviser registered or exempt from registration with the Securities and Exchange Commission, with not less than five years of experience investing in the authorized securities, and having assets under management in excess of five hundred million dollars.
- (q) United States dollar denominated senior unsecured unsubordinated obligations issued or unconditionally guaranteed by the International Bank for Reconstruction and Development, International Finance Corporation, or Inter-American Development Bank, with a maximum remaining maturity of five years or less, and eligible for purchase and sale within the United States. Investments under this subdivision shall be rated in a rating category of "AA" or its equivalent or better by an NRSRO and shall not exceed 30 percent of surplus funds.

Policy Considerations

This policy shall be reviewed on an annual basis. Any changes must be approved by the Chief Financial Officer and any other appropriate authority, as well as the individual(s) charged with maintaining internal controls.

**Kaweah Delta Health Care District
STATEMENT OF PURPOSE GUIDELINES
DISTRICT FUNDS**

Operating Accounts:

General operating funds to meet current and future operating obligations.

Self-Insurance Trust Fund:

Self-insurance fund established for potential settlement of general, professional and public liability claims. All earnings remain in the fund. Disbursements are allowed for payment of claims, legal fees, or by approval of the Board of Directors. Whenever possible, District operating funds or other funds will be used to meet such liabilities.

2015A Revenue Bond Fund:

The purpose of this fund is to hold and disburse the District's 2015A Revenue Bond principal and interest payments made by the District pending disbursement by the trustee bank.

2015B Revenue Bond Fund:

The purpose of this fund is to hold and disburse the District's 2015B Revenue Bond proceeds for various projects and to hold principal and interest payments made by the District pending disbursement by the trustee bank.

2017 C Revenue Bond Fund:

The purpose of this fund is to hold and disburse the District's 2017C Revenue Bond principal and interest payments made by the District pending disbursement by the trustee bank.

2020 Revenue Bond Fund:

The purpose of this fund is to hold and disburse the District's 2020 Revenue Bond proceeds for various projects and to hold principal and interest payments made by the District pending disbursement by the trustee bank.

2022 Revenue Bond Fund:

The purpose of this fund is to hold and disburse the District's 2022 Revenue Bond proceeds for various projects and to hold principal and interest payments made by the District pending disbursement by the trustee bank.

Master Debt Reserve Fund:

The purpose of this fund is to hold funds equal or greater than the amount of the District's maximum annual debt service. This fund was created due to the District's failure to meet the required MADS debt service requirement at December 31, 2022.

2014 General Obligation Bond Fund:

The purpose of this fund is to hold and disburse the District's 2014 General Obligation Bond principal and interest payments made by the District pending disbursement by the trustee bank.

Plant Fund:

The primary purpose of this fund is to retain investments for funded depreciation. In addition, funds for special capital projects and Board-designated projects which may include real property, unbudgeted capital equipment, etc. are retained in the fund. Disbursements are made for such special capital projects and for replacement capital items at the Board's discretion.

Cost Report Settlement Fund:

Account established to set aside sufficient funds to settle Federal and State cost reports due to the substantial nature of potential settlements.

Development Fund:

Accumulated reserves set aside from special projects, activities and memorials to be used as seed money for research, community service, or service development at the specific direction of the Board.

Workers' Compensation Liability Fund:

Funds available for possible settlement or payment of employee work-related medical claims, suits or judgments, or legal fees. Whenever possible, District operating funds or other funds will be used to meet such liabilities.

General Obligation Bond Reserve Fund:

The purpose of this fund is to hold funds set aside to establish a reserve account in the amount recommended by the County of Tulare.

Kaweah Delta Health Care District
SUMMARY OF INVESTMENT FUNDS
 June 30, 2024

	Investment Amount (Cost)	
	June 30, 2024	December 31, 2023
<u>Trust Accounts</u>		
Self-Insurance Trust Fund	\$ 1,866,000	\$ 1,909,000
2014 General Obligation Bond Fund	4,941,000	1,541,000
2015A Revenue Bond Fund	187,000	191,000
2015B Revenue Bond Fund	375,000	369,000
2017C Revenue Bond Fund	672,000	4,810,000
2020 Revenue Bond Fund	215,000	673,000
2022 Revenue Bond Fund	272,000	619,000
Master Debt Reserve Fund	19,326,000	19,166,000
<u>Operating Accounts</u>	18,939,000	(256,000)
<u>Board Designated Funds</u>		
Plant Fund		
Committed for Capital Expenditure	\$14,403,000	
Uncommitted	163,141,000	
	<hr/>	<hr/>
General Obligation Bond Reserve	1,993,000	1,993,000
Cost Report Settlement Fund	3,448,000	3,448,000
Development Fund	104,000	104,000
Workers' Compensation Liability Fund	17,626,000	20,903,000
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Total Board Designated Funds	200,715,000	167,778,000
	<hr/>	<hr/>
Total Investments	\$ 247,508,000	\$196,800,000
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Kaweah Health Medical Group Funds	\$7,000	\$242,000
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Sequoia Regional Cancer Center Funds	\$2,000	\$5,000
	<hr/>	<hr/>
Kaweah Health Hospital Foundation	\$18,061,000	\$17,425,000
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Kaweah Delta Health Care District
SUMMARY OF INVESTMENT FUNDS
 June 30, 2024

	June 30, 2024	December 31, 2023	December 31, 2022	December 31, 2021
Total Surplus Funds	\$219,654,000	\$167,524,000	\$189,125,000	\$294,884,000
Add: Kaweah Health Medical Group	7,000	242,000	2,011,000	9,351,000
Sequoia Regional Cancer Ctr.	2,000	5,000	2,000	228,000
KH Foundation	18,061,000	17,425,000	20,188,000	19,480,000
Adjustment to record fair market value (FMV)	(1,067,000)	(2,247,000)	(10,096,000)	7,938,000
Accrued Investment Earnings	568,000	653,000	643,000	662,000
Adjusted Surplus Funds	\$237,225,000	\$183,602,000	\$201,873,000	\$332,543,000
Daily Operating Expenses (excluding depreciation expense)	\$2,258,000	\$2,199,000	\$2,420,000	\$2,250,000
Percent Increase	2.7%	-9.1%	7.6%	8.4%
Days Cash on Hand (Actual - consolidated financial statements)	105.1	83.5	83.4	147.8
Benchmark:				
Moody's "A" Rated Hospitals (2023)	188.4			
Cash spread to "A" rating	\$188,019,000			
Surplus portfolio return (includes FMV adjustment) :				
12-Months Ended :				
LAIF	3.93%	3.22%	1.06%	0.28%
CAMP	5.50%	5.22%	1.80%	0.06%
Total Return:				
Long-Term (PFM - net of fees)	4.78%	5.16%	-4.99%	-0.92%
Long-Term (Allspring - net of fees)	5.00%	4.25%	-5.13%	-0.90%
Benchmark (70% ML 1-5 Treasury, 30% ML US Corp A-AAA)	4.64%	4.78%	-5.37%	-0.96%
Prospective Yield of Portfolio (No FMV)	3.25%	2.65%	1.50%	0.85%
Fiscal Year Budget (No FMV)	1.65%	1.65%	0.92%	1.03%

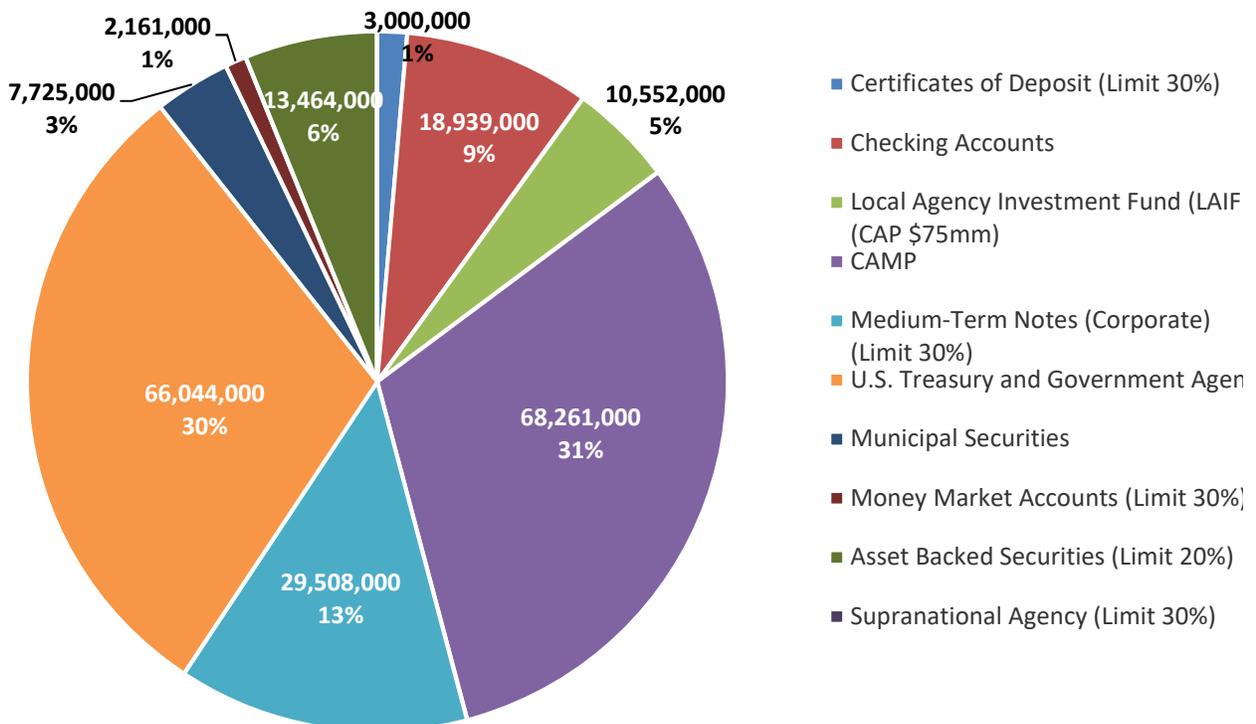
Note: All investment balances included in the attached investment summaries are stated at the cost value and do not reflect current fair market values. Please refer to the Investment Summary of Unrealized Gains and Losses for current market values.

Kaweah Delta Health Care District
 INVESTMENT SUMMARY BY INSTITUTION
 June 30, 2024

	Investment Amount (Cost)	
	June 30, 2024	December 31, 2023
US Bank (Bond Trustee)	\$ 21,047,000	\$ 25,827,000
Local Agency Investment Fund (LAIF)	10,552,000	10,222,000
PFM Asset Management (Manager) - US Bank Custodian	59,434,000	58,845,000
Allspring (Manager) - US Bank Custodian	57,602,000	57,098,000
Allspring (SITF)	1,866,000	1,909,000
CAMP (Managed by PFM)	73,202,000	38,246,000
Bancorp/Navia (FSA)	79,000	363,000
Torrey Pines CD (CD Placement GO Refinance)	3,000,000	3,000,000
Wells Fargo Bank (Operating accounts)	20,726,000	1,290,000
Total Investments	247,508,000	196,800,000
Less Trust Accounts	(27,854,000)	(29,276,000)
Total Surplus Funds	\$219,654,000	\$167,524,000
<u>Kaweah Health Medical Group</u>		
Wells Fargo Bank	\$7,000	\$242,000
<u>Sequoia Regional Cancer Center</u>		
Wells Fargo Bank	\$2,000	\$5,000
<u>Kaweah Health Hospital Foundation</u>		
Central Valley Community Bank	\$443,000	\$433,000
Various Short-Term and Long-Term Investments	17,618,000	16,992,000
	\$18,061,000	\$17,425,000

Kaweah Delta Health Care District
INVESTMENT SUMMARY OF SURPLUS FUNDS BY TYPE
 June 30, 2024

	Investment Amount (Cost)	%	\$ or % Limit
Certificates of Deposit	\$3,000,000	1.4%	30.0%
Checking Accounts	18,939,000	8.6%	
Local Agency Investment Fund (LAIF)	10,552,000	4.8%	\$75 mm
CAMP	68,261,000	31.1%	
Medium-Term Notes (Corporate)	29,508,000	13.4%	30.0%
U.S. Treasury and Government Agency	66,044,000	30.1%	
Municipal Securities	7,725,000	3.5%	
Money Market Accounts	2,161,000	1.0%	20.0%
Commercial Paper	0	0.0%	25.0%
Asset Backed Securities	13,464,000	6.1%	20.0%
Supranational Agency	0	0.0%	30.0%
Total Surplus Funds	<u>\$219,654,000</u>	<u>100.0%</u>	

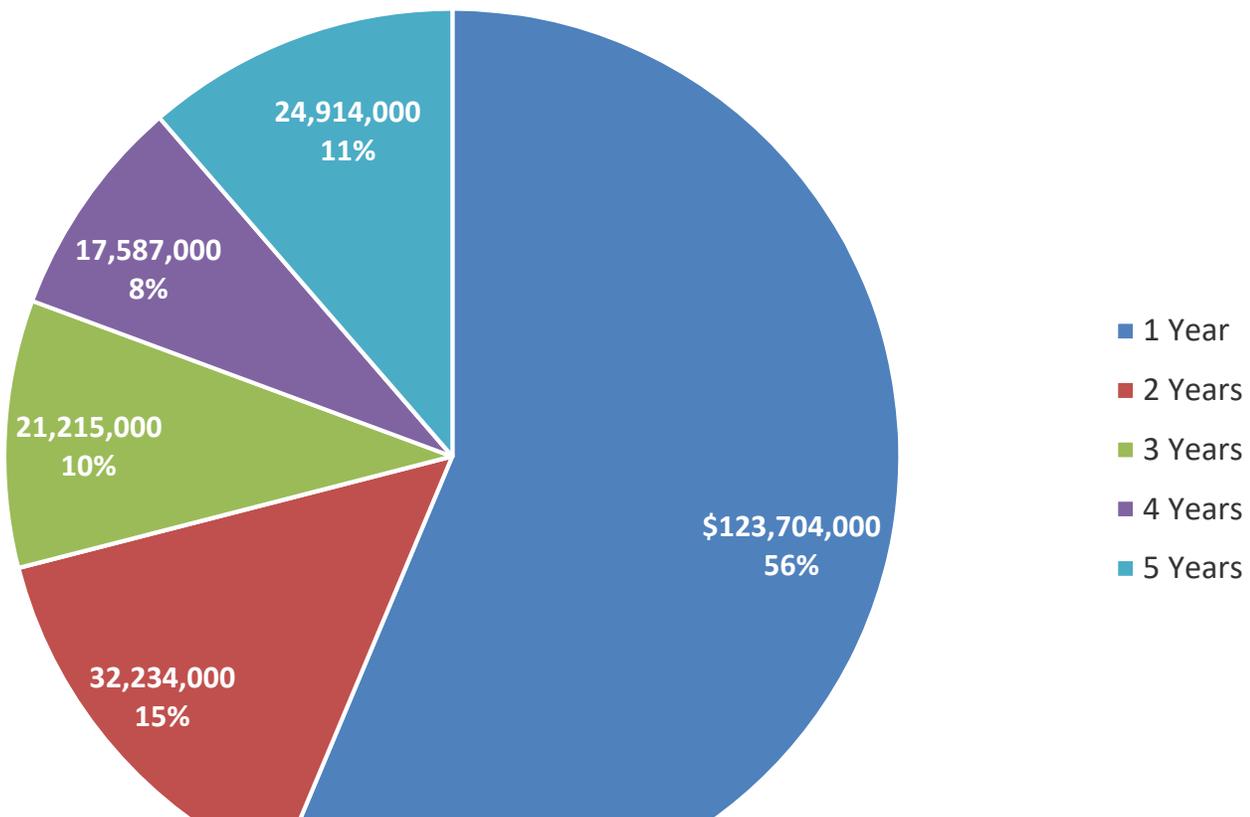


Kaweah Delta Health Care District
INVESTMENT SUMMARY OF SURPLUS FUNDS BY MATURITY
 June 30, 2024

	Investment Amount (Cost)	%
1 Year	\$123,704,000	56.3%
2 Years	32,234,000	14.7%
3 Years	21,215,000	9.6%
4 Years	17,587,000	8.0%
5 Years	<u>24,914,000</u>	<u>11.3%</u>
Total Surplus Fund Investments	<u><u>\$ 219,654,000</u></u>	<u><u>100.0%</u></u>

Weighted Average Maturity

2.03 Years



Kaweah Delta Health Care District
INVESTMENT SUMMARY OF SURPLUS FUND'S UNREALIZED GAINS AND LOSSES
June 30, 2024

Description	Maturity	Par Value	Amort Cost	Market Value	Unrealized Gain (Loss)
Medium-Term Notes (Corporate):					
EXXON MOBIL CORPORATION	08/16/2024	1,320,000	1,320,000	1,314,086	(5,914)
CATERPILLAR FINL SVCS	09/13/2024	500,000	499,954	495,020	(4,934)
CATERPILLAR FINL SERVICE	11/08/2024	600,000	599,960	592,848	(7,112)
BRANCH BANKING TRUST	12/06/2024	1,300,000	1,299,811	1,279,902	(19,909)
JOHN DEERE CAPITAL CORP	01/09/2025	500,000	499,985	491,210	(8,775)
US BANK NA CINCINNATI	01/21/2025	1,400,000	1,410,364	1,372,098	(38,266)
NATIONAL RURAL UTIL COOP FIN	02/07/2025	125,000	124,999	122,246	(2,753)
DEERE JOHN CAPITAL CORP	03/07/2025	550,000	549,946	538,016	(11,931)
HOME DEPOT INC	04/15/2025	65,000	64,971	63,681	(1,289)
EMERSON ELECTRIC CO	06/01/2025	265,000	270,475	259,753	(10,722)
HONEYWELL INTERNATIONAL INC	06/01/2025	400,000	398,966	385,732	(13,234)
AMAZON COM INC SR NT	06/03/2025	445,000	444,972	427,115	(17,857)
ABBOTT LABORATORIES	09/15/2025	195,000	201,685	192,186	(9,499)
BK OF AMERICA CORP	09/25/2025	1,300,000	1,300,000	1,285,440	(14,560)
PROCTER GAMBLE CO	10/29/2025	1,300,000	1,299,441	1,226,225	(73,216)
LOCKHEED MARTIN CORP	01/15/2026	203,000	210,395	198,079	(12,315)
STATE STR CORP	02/06/2026	1,000,000	999,977	975,730	(24,247)
GOLDMAN SACHS GROUP INC	02/12/2026	205,000	205,156	198,819	(6,337)
STATE STREET CORP	03/30/2026	420,000	421,092	410,957	(10,135)
BANK OF AMERICA CORP	04/02/2026	250,000	250,000	245,523	(4,478)
BANK OF AMERICA CORP	04/19/2026	295,000	301,888	285,917	(15,971)
MORGAN STANLEY BK N A	04/21/2026	1,000,000	992,279	990,990	(1,289)
WELLS FARGO CO	04/25/2026	800,000	800,000	787,992	(12,008)
IBM CORP	05/15/2026	410,000	426,432	396,253	(30,179)
ASTRAZENECA FINANCE LLC L P	05/28/2026	265,000	265,144	246,034	(19,111)
TOYOTA MTR CR CORP	06/18/2026	1,400,000	1,398,719	1,296,512	(102,207)
AMERICAN HONDA FIN CORP	07/07/2026	145,000	144,880	145,261	381
WALMART INC	07/08/2026	205,000	208,540	198,112	(10,428)
COOPERATIEVE CENTRALE RAIFFEISEN	07/17/2026	400,000	400,000	403,956	3,956
WELLS FARGO BANK NA	08/07/2026	545,000	544,970	546,635	1,665
CATERPILLAR FINL SVCS	09/14/2026	220,000	218,516	202,134	(16,382)
NATIXIS NY	09/18/2026	405,000	405,000	411,035	6,035
JP MORGAN CHASE CO	10/01/2026	415,000	425,926	395,466	(30,460)
AMERICAN EXPRESS CO SR	11/04/2026	445,000	444,650	409,418	(35,232)
NATIONAL RURAL UTIL COOP	11/13/2026	160,000	159,957	161,421	1,464
CITIBANK N A SR NT	12/04/2026	1,000,000	1,006,747	1,005,400	(1,347)
DEERE JOHN CAPITAL CORP	01/11/2027	220,000	216,809	202,875	(13,934)
TARGET CORP	01/15/2027	900,000	899,219	837,540	(61,679)
TARGET CORP	01/15/2027	330,000	329,978	307,098	(22,880)
CISCO SYS INC	02/26/2027	260,000	259,701	259,298	(403)
STATE STR CORP SR NT	03/18/2027	335,000	335,000	334,595	(405)
HORMEL FOODS CORP	03/30/2027	115,000	114,900	114,555	(345)
HOME DEPOT INC SR NT	04/15/2027	220,000	214,948	206,015	(8,933)
PACCAR FINANCIAL CORP	05/13/2027	95,000	94,930	95,218	287
IBM CORP	05/15/2027	230,000	218,612	209,808	(8,804)
UNITEDHEALTH GROUP INC	05/15/2027	85,000	84,974	82,256	(2,717)
GOLDMAN SACHS BK USA	05/21/2027	220,000	220,000	219,637	(363)
BP CAP MKTS AMER INC	11/17/2027	310,000	310,000	309,656	(344)
JPMORGAN CHASE CO	04/22/2028	1,100,000	1,104,497	1,108,910	4,413
MORGAN STANLEY BK N A	05/26/2028	280,000	280,337	281,915	1,578
JOHN DEERE CAPITAL CORPORATION	07/14/2028	120,000	119,856	120,126	270
CITIBANK N A SR	09/29/2028	535,000	535,000	549,638	14,638
BANK NEW YORK MELLON CORP	10/25/2028	1,000,000	1,019,786	1,018,880	(906)
PACCAR FINANCIAL CORP	01/31/2029	160,000	159,761	158,246	(1,515)
AIR PRODUCTS AND CHEMICALS INC	02/08/2029	295,000	294,639	291,991	(2,648)
TEXAS INSTRS INC	02/08/2029	370,000	369,639	367,902	(1,737)
CUMMINS INC	02/20/2029	195,000	195,471	194,735	(736)
BRISTOL MYERS SQUIBB CO	02/22/2029	200,000	199,610	199,606	(4)
ASTRAZENECA FINANCE LLC	02/26/2029	165,000	164,839	164,670	(169)
CISCO SYS INC	02/26/2029	225,000	224,927	224,960	33
BLACKROCK FUNDING	03/14/2029	270,000	270,025	268,831	(1,194)
ADOBE INC SR GLBL	04/04/2029	225,000	224,681	225,241	560
HOME DEPOT INC	06/25/2029	500,000	496,786	497,090	304
HOME DEPOT INC	06/25/2029	95,000	94,389	94,447	58
		\$ 29,508,000	\$ 29,569,108	\$ 28,902,939	\$ (666,169)

Kaweah Delta Health Care District
INVESTMENT SUMMARY OF SURPLUS FUND'S UNREALIZED GAINS AND LOSSES
June 30, 2024

Description	Maturity	Par Value	Amort Cost	Market Value	Unrealized Gain (Loss)
Municipal Securities:					
LOS ANGELES CALIF UNI SCH DIST	07/01/2024	1,500,000	1,500,000	1,500,000	-
EL SEGUNDO CALIF PENSION OBLIG	07/01/2024	510,000	510,000	510,000	-
SAN JUAN CALIF UNI SCH DIST TAXABLE	08/01/2024	195,000	195,000	194,212	(788)
MISSISSIPPI ST TAXABLE GO REF BDS	11/01/2024	300,000	300,000	295,215	(4,785)
BAY AREA TOLL AUTH CA TOLL BRDG REV	04/01/2025	250,000	250,000	241,723	(8,278)
SAN DIEGO CNTY CA WTR AUTH TAXABLE	05/01/2025	300,000	300,000	289,155	(10,845)
UNIVERSITY CALIF REVS TAXABLE GEN	05/15/2025	185,000	185,000	178,212	(6,788)
CONNECTICUT ST TAXABLE GO BDS 2021 A	06/01/2025	400,000	400,000	384,496	(15,504)
FLORIDA ST BRD ADMIN FIN CORP REV	07/01/2025	600,000	600,148	575,862	(24,286)
SANTA CRUZ CALIF MET TRAN DISTSALES	08/01/2025	400,000	400,000	387,132	(12,868)
SAN JUAN CA UNI SCH DIST REF	08/01/2025	190,000	190,000	180,798	(9,202)
ANAHEIM CA PUB FING AUTH LEASE	07/01/2026	1,000,000	999,217	935,510	(63,707)
LOS ANGELES CA UNI SCH DIST GO	07/01/2026	270,000	270,000	251,338	(18,662)
CALIFORNIA ST UNIV REV TAXABLE	11/01/2026	125,000	125,000	124,393	(608)
MASSACHUSETTS ST SPL OBLIG REV	07/15/2027	1,000,000	1,000,000	967,870	(32,130)
ALAMEDA CNTY CA TAXABLE GO BDS 2022	08/01/2027	500,000	500,000	480,105	(19,895)
		\$ 7,725,000	\$ 7,724,364	\$ 7,496,020	\$ (228,344)
U.S. Treasury and Government Agency:					
U S TREASURY NOTE	10/31/2024	650,000	649,512.55	641,654.00	(7,859)
U S TREASURY NOTE	12/15/2024	550,000	550,066.33	539,412.50	(10,654)
U S TREASURY NOTE	12/31/2024	1,000,000	1,000,301.61	982,420.00	(17,882)
U S TREASURY NOTE	01/15/2025	3,300,000	3,297,315.79	3,227,400.00	(69,916)
U S TREASURY NOTE	05/15/2025	980,000	980,751.72	959,733.60	(21,018)
F H L M C MULTICLASS MTG PARTN	05/25/2025	851,013	852,643.01	835,618.11	(17,025)
F N M A	06/17/2025	2,000,000	1,999,203.29	1,913,280.00	(85,923)
U S TREASURY NOTE	06/30/2025	350,000	349,884.17	333,585.00	(16,299)
F H L M C M T N	07/21/2025	1,500,000	1,498,423.30	1,429,125.00	(69,298)
F N M A	08/25/2025	1,500,000	1,498,383.55	1,422,150.00	(76,234)
F H L M C MULTICLASS MTG PARTN	08/25/2025	260,715	256,620.36	255,931.06	(689)
FEDERAL HOME LOAN BKS	09/04/2025	525,000	524,627.69	498,209.25	(26,418)
F H L M C M T N	09/23/2025	750,000	749,444.33	708,840.00	(40,604)
U S TREASURY NOTE	10/31/2025	770,000	768,548.98	723,653.70	(44,895)
U S TREASURY NOTE	11/30/2025	2,550,000	2,550,185.86	2,392,308.00	(157,878)
U S TREASURY NOTE	11/30/2025	400,000	397,649.73	375,264.00	(22,386)
U S TREASURY NOTE	12/31/2025	1,395,000	1,386,862.70	1,304,604.00	(82,259)
U S TREASURY NOTE	01/31/2026	1,000,000	994,538.84	931,990.00	(62,549)
U S TREASURY NOTE	02/15/2026	1,000,000	1,013,153.17	949,880.00	(63,273)
U S TREASURY NOTE	02/28/2026	500,000	485,682.82	481,365.00	(4,318)
U S TREASURY NOTE	02/28/2026	1,500,000	1,497,528.04	1,396,755.00	(100,773)
U S TREASURY NOTE	03/31/2026	675,000	673,924.01	629,491.50	(44,433)
U S TREASURY NOTE	03/31/2026	1,000,000	999,330.21	932,580.00	(66,750)
U S TREASURY NOTE	04/30/2026	1,435,000	1,414,696.18	1,334,664.80	(80,031)
U S TREASURY NOTE	05/31/2026	1,200,000	1,231,123.74	1,142,724.00	(88,400)
U S TREASURY NOTE	05/31/2026	1,000,000	999,085.82	927,380.00	(71,706)
U S TREASURY NOTE	06/30/2026	1,850,000	1,855,863.28	1,716,171.00	(139,692)
U S TREASURY NOTE	06/30/2026	990,000	976,216.24	918,383.40	(57,833)
U S TREASURY NOTE	07/31/2026	880,000	871,293.83	809,529.60	(61,764)
U S TREASURY NOTE	08/31/2026	1,000,000	987,651.57	919,690.00	(67,962)
U S TREASURY NOTE	09/30/2026	2,210,000	2,198,972.23	2,033,973.50	(164,999)
U S TREASURY NOTE	09/30/2026	1,000,000	994,535.49	920,350.00	(74,185)
U S TREASURY NOTE	10/31/2026	800,000	797,784.95	738,280.00	(59,505)
U S TREASURY NOTE	11/30/2026	2,000,000	1,998,743.30	1,847,120.00	(151,623)
F H L M C MULTICLASS MTG PARTN	03/25/2027	575,000	550,273.43	550,441.75	168
U S TREASURY NOTE	04/30/2027	970,000	970,347.72	924,148.10	(46,200)
U S TREASURY NOTE	04/30/2027	250,000	234,059.48	223,427.50	(10,632)
U S TREASURY NOTE	04/30/2027	800,000	795,606.08	762,184.00	(33,422)
U S TREASURY NOTE	05/15/2027	925,000	911,829.73	871,165.00	(40,665)
U S TREASURY NOTE	08/15/2027	500,000	473,629.26	467,170.00	(6,459)
U S TREASURY NOTE	08/31/2027	1,500,000	1,336,097.69	1,324,395.00	(11,703)
U S TREASURY NOTE	10/31/2027	1,500,000	1,305,134.16	1,316,655.00	11,521
U S TREASURY NOTE	02/29/2028	1,500,000	1,345,939.73	1,332,600.00	(13,340)
U S TREASURY NOTE	04/30/2028	600,000	537,913.09	533,112.00	(4,801)
U S TREASURY NOTE	04/30/2028	750,000	723,847.34	725,452.50	1,605
U S TREASURY NOTE	05/31/2028	1,500,000	1,441,571.09	1,457,280.00	15,709
F H L M C MULTICLASS MTG PARTN	06/25/2028	530,000	534,274.26	529,141.40	(5,133)
F H L M C MULTICLASS MTG PARTN	06/25/2028	437,291	437,281.79	433,184.44	(4,097)
U S TREASURY NOTE	06/30/2028	1,500,000	1,473,980.88	1,477,215.00	3,234

CFO Financial Report

Month Ending October 2024

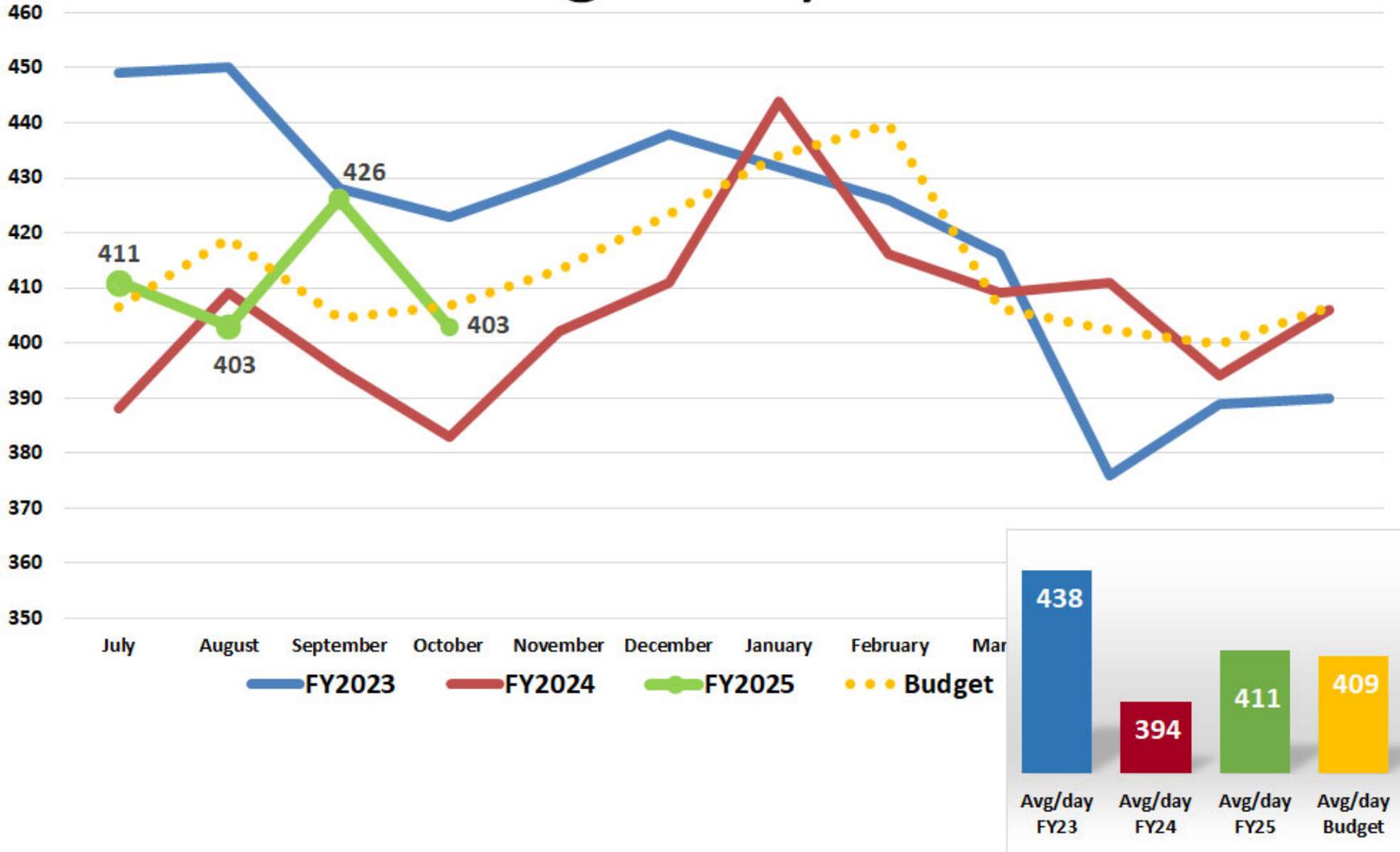


[kawahhealth.org](https://www.kawahhealth.org)

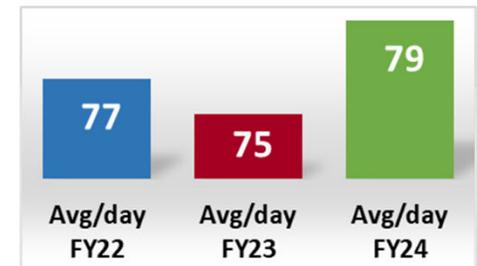
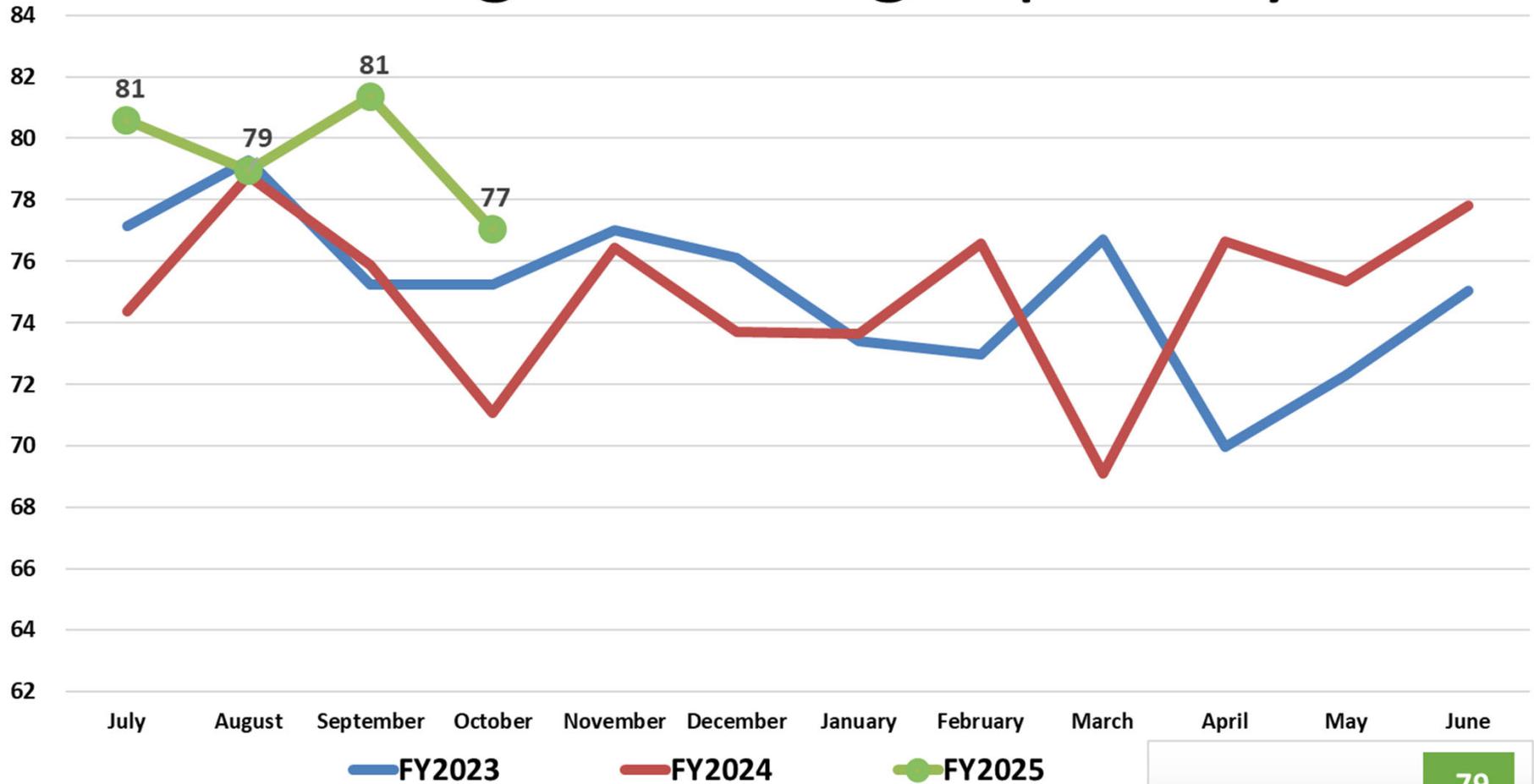


Kawah Health[™]
MORE THAN MEDICINE. LIFE.

Average Daily Census



Average Discharges per day



Statistical Results – Fiscal Year Comparison (Oct)

Actual Results			Budget	Budget Variance	
Oct 2023	Oct 2024	% Change	Oct 2024	Change	% Change

Average Daily Census	383	403	5.1%	407	(4)	(1.0%)
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KDHCD Patient Days:

Medical Center	7,921	8,303	4.8%	8,394	(91)	(1.1%)
Acute I/P Psych	1,336	1,153	(13.7%)	1,403	(250)	(17.8%)
Sub-Acute	873	971	11.2%	930	41	4.4%
Rehab	491	641	30.5%	555	86	15.5%
TCS-Ortho	324	372	14.8%	376	(4)	(1.1%)
NICU	430	453	5.3%	450	3	0.7%
Nursery	502	590	17.5%	500	90	18.0%

Total KDHCD Patient Days	11,877	12,483	5.1%	12,608	(125)	(1.0%)
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Total Outpatient Volume	60,171	64,108	6.5%	61,660	2,448	4.0%
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Statistical Results – Fiscal Year Comparison (Jul-Oct)

Actual Results			Budget	Budget Variance	
FYTD 2024	FYTD 2025	% Change	FYTD 2025	Change	% Change

Average Daily Census	394	411	4.3%	409	1	0.3%
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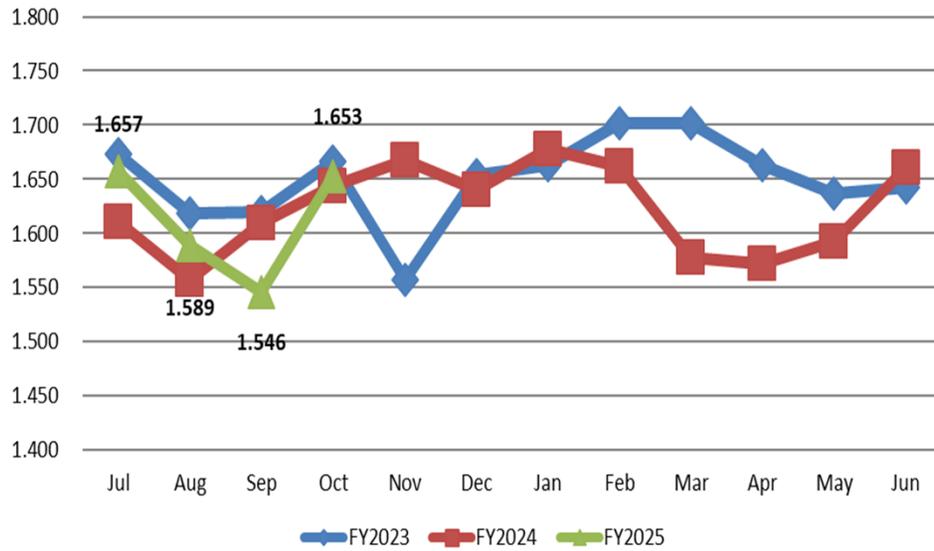
KDHCD Patient Days:

Medical Center	32,074	34,778	8.4%	33,609	1,169	3.5%
Acute I/P Psych	5,281	4,547	(13.9%)	5,567	(1,020)	(18.3%)
Sub-Acute	3,723	3,678	(1.2%)	3,690	(12)	(0.3%)
Rehab	2,071	2,289	10.5%	2,217	72	3.2%
TCS-Ortho	1,469	1,356	(7.7%)	1,480	(124)	(8.4%)
NICU	1,747	1,760	0.7%	1,775	(15)	(0.8%)
Nursery	2,073	2,092	0.9%	2,000	92	4.6%

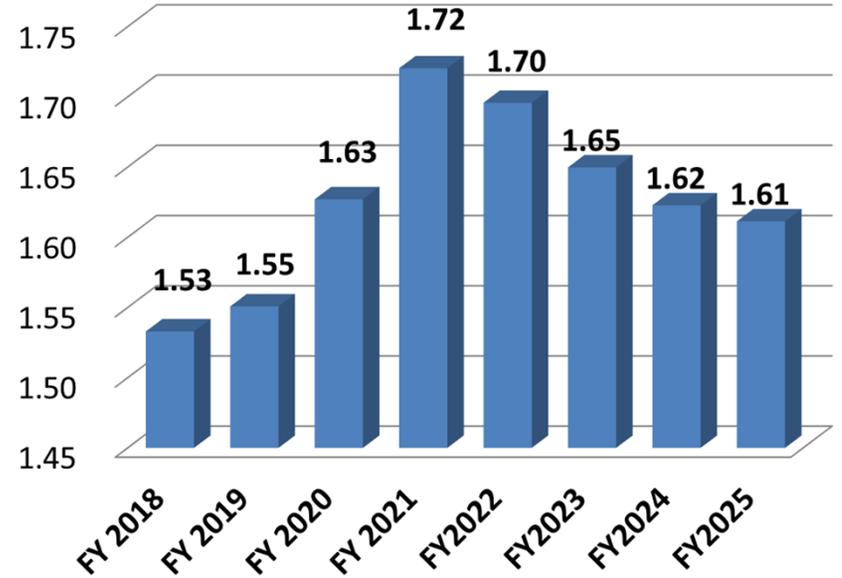
Total KDHCD Patient Days	48,438	50,500	4.3%	50,338	162	0.3%
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Total Outpatient Volume	232,743	242,022	4.0%	244,652	(2,630)	(1.1%)
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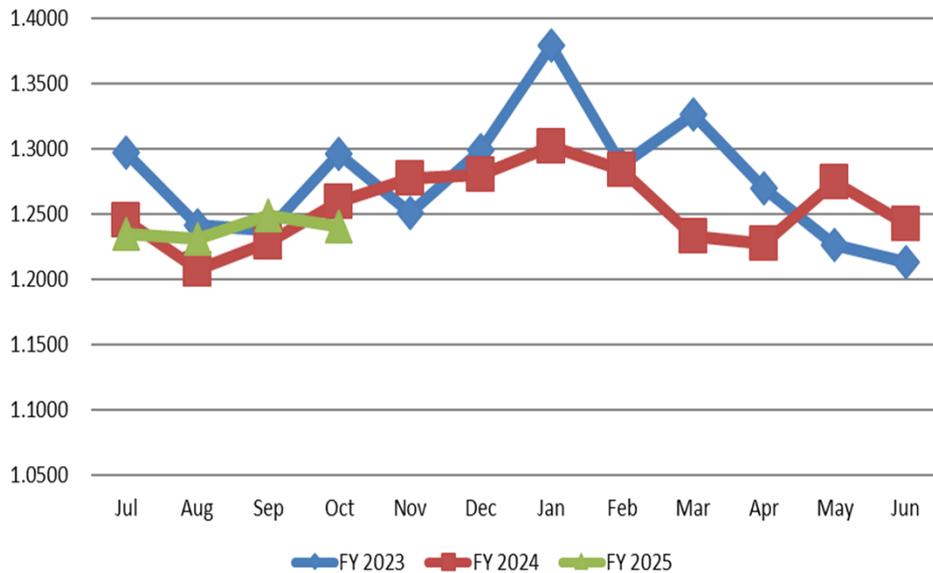
Case Mix Index w/o Normal Newborns



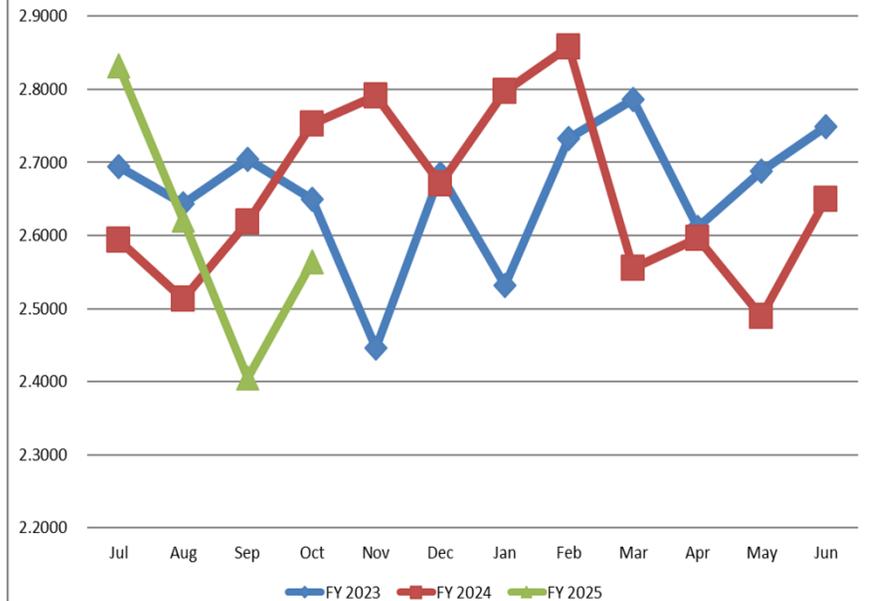
Case Mix Index w/o Normal Newborns - All



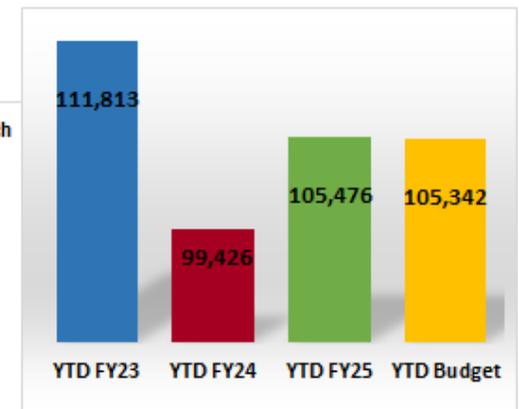
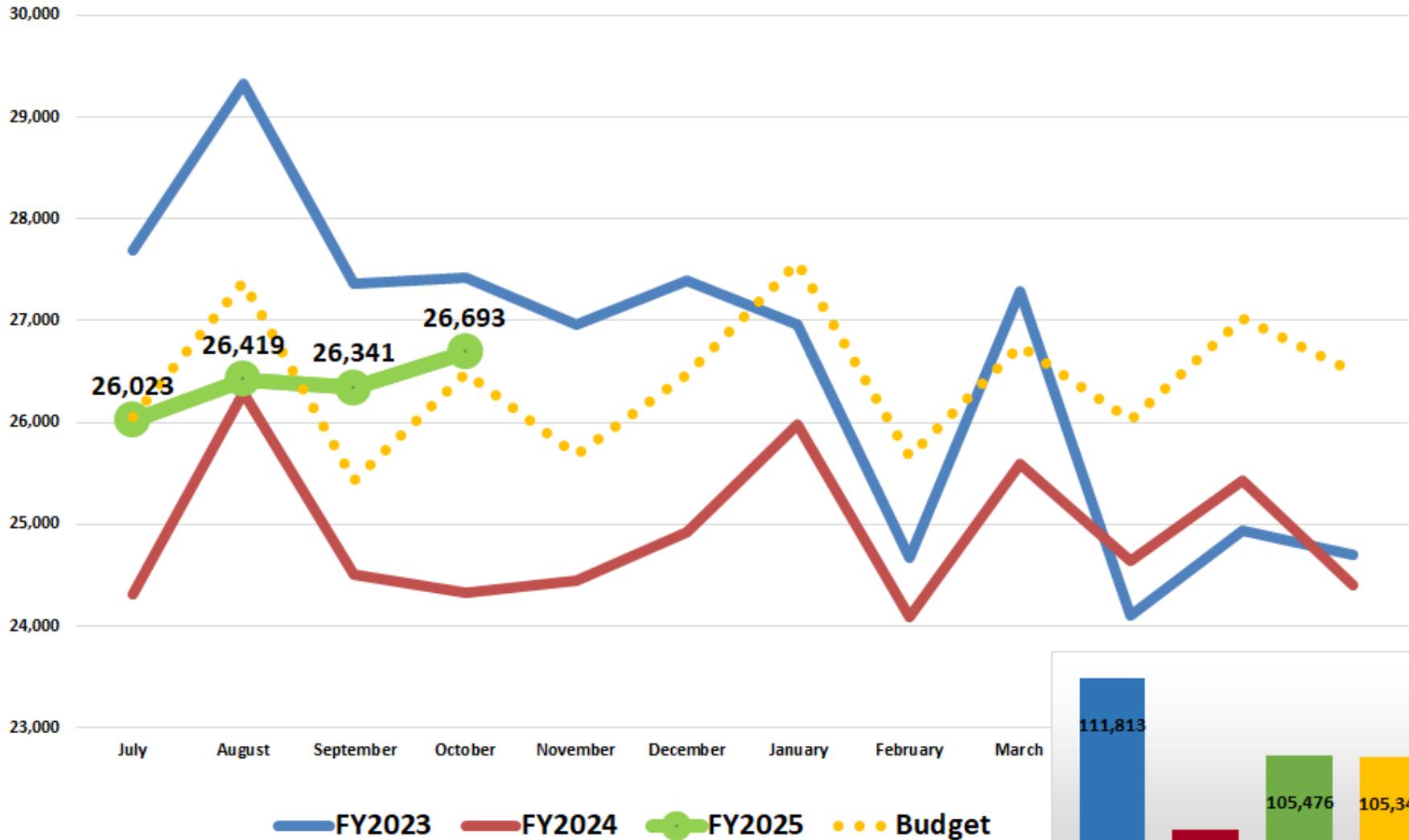
Case Mix **Medical w/o Normal Newborns**



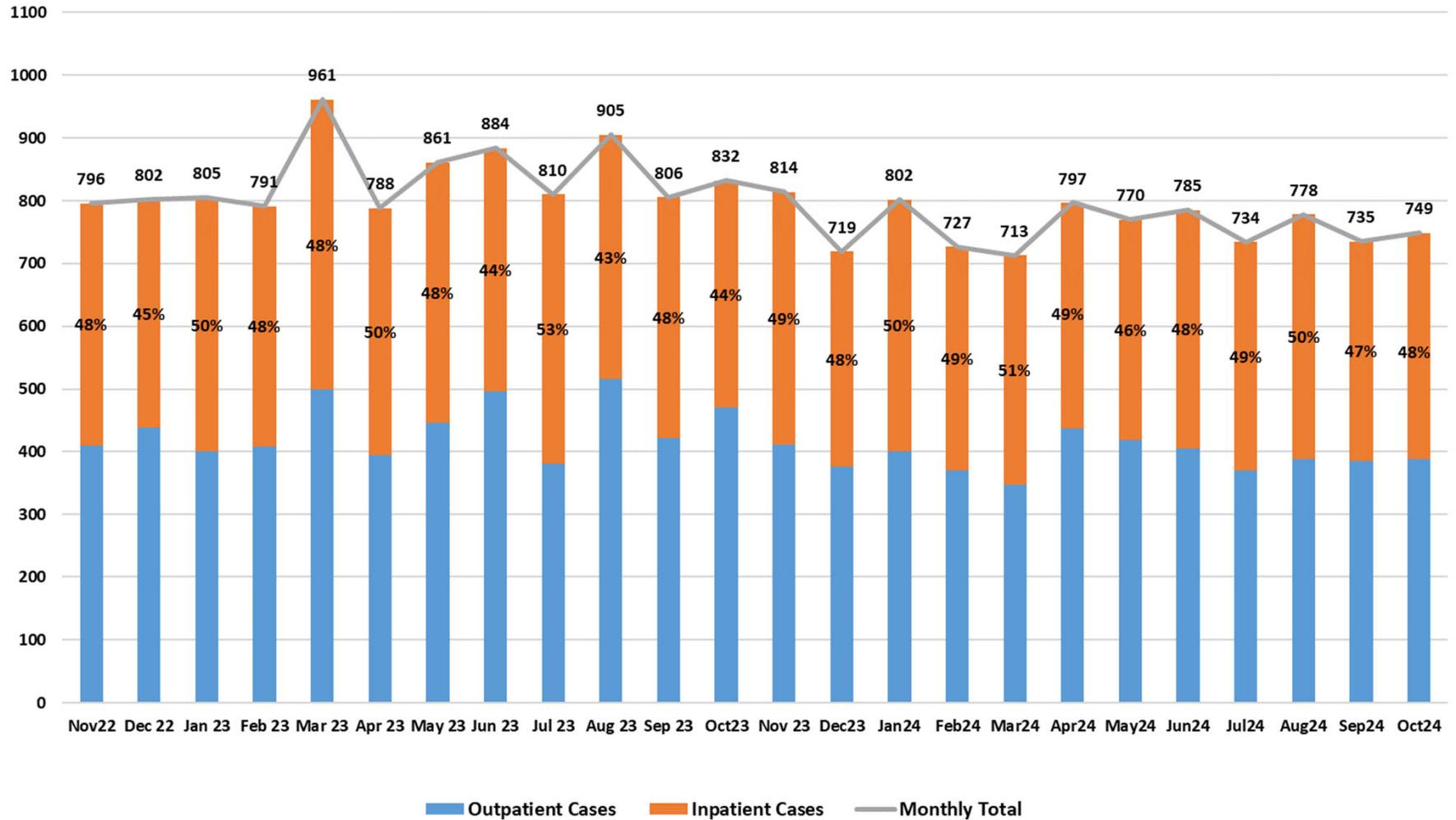
Case Mix Index **Surgical w/o Normal Newborns**



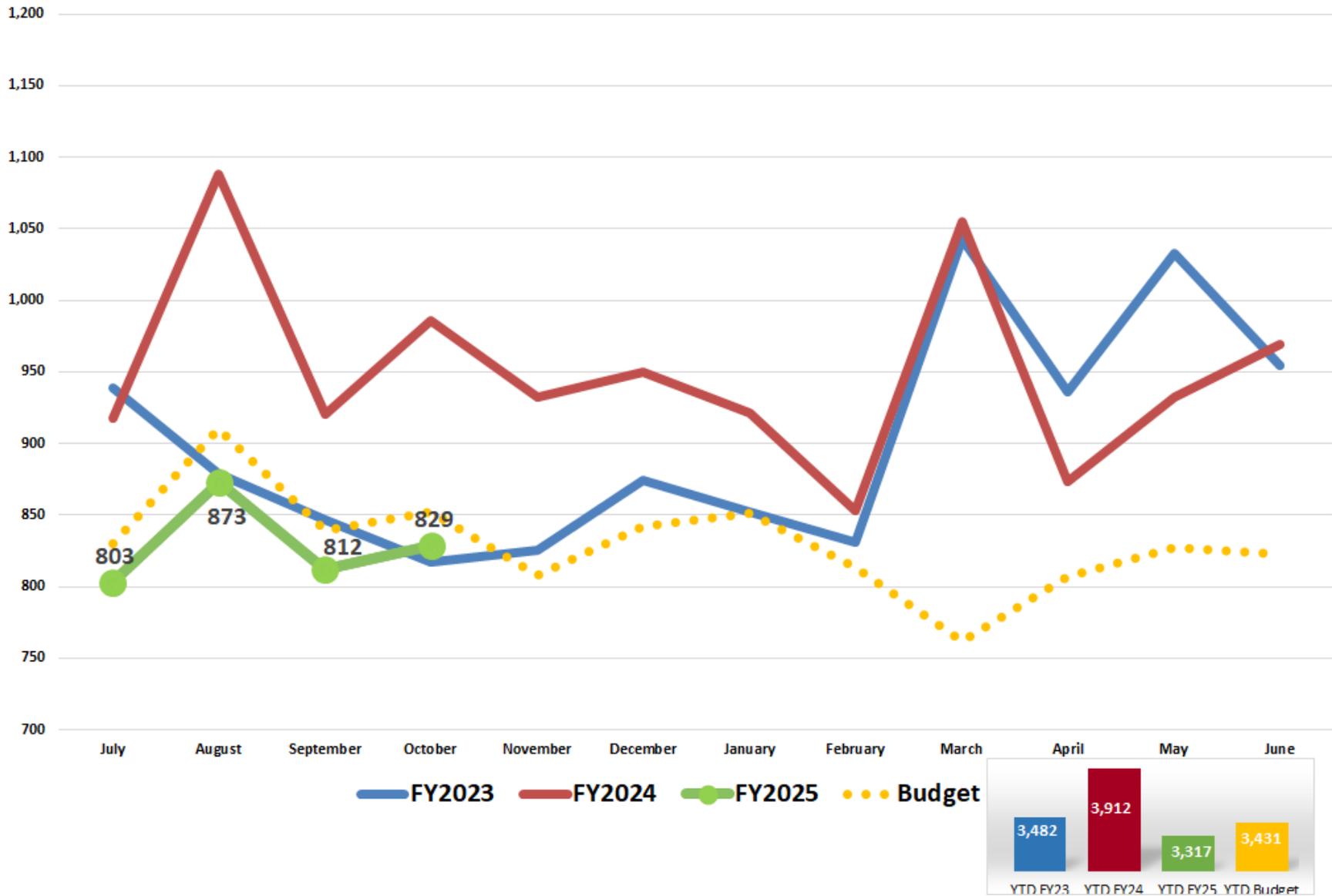
Adjusted Patient Days



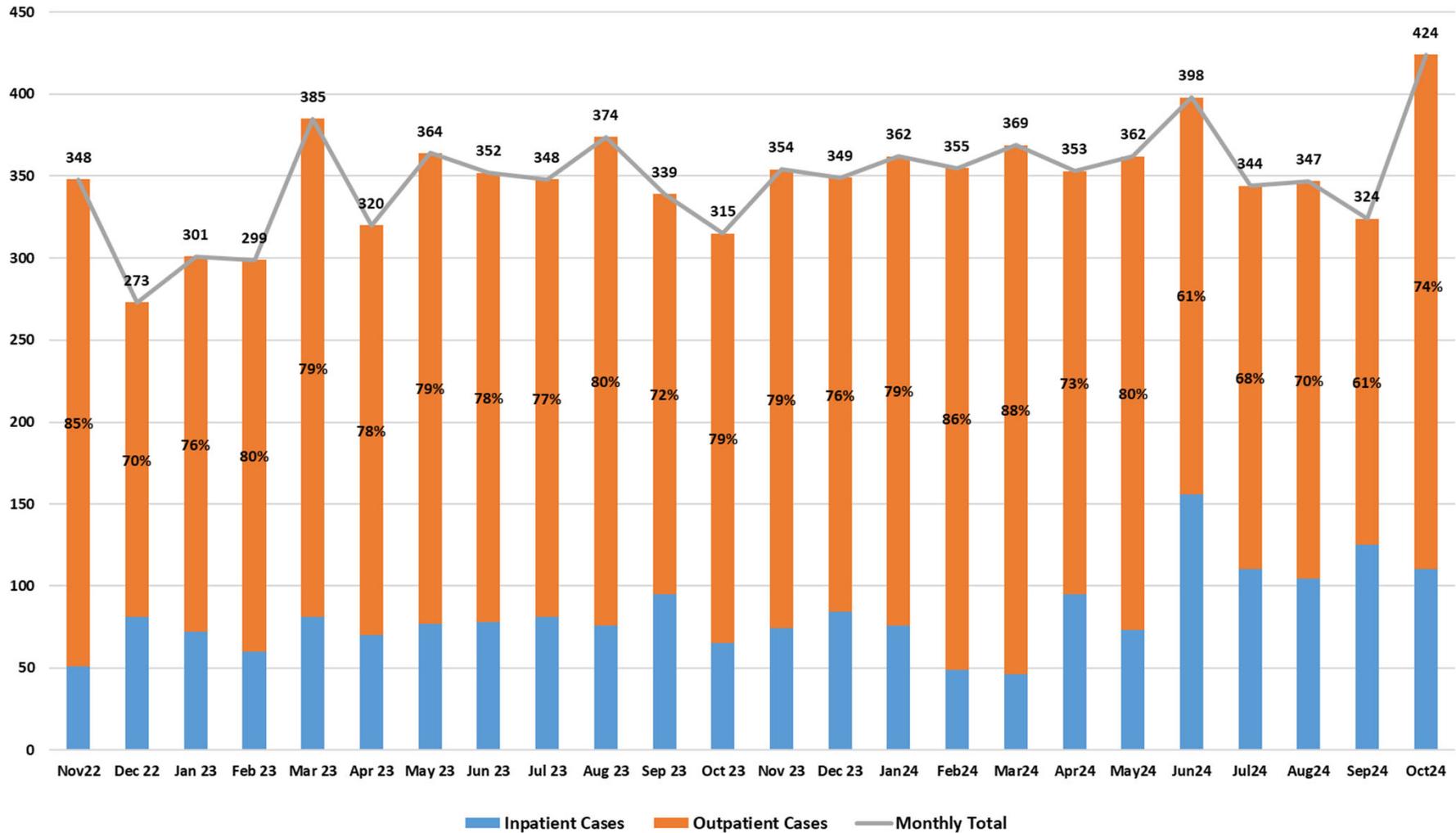
Surgery Cases (IP & OP)



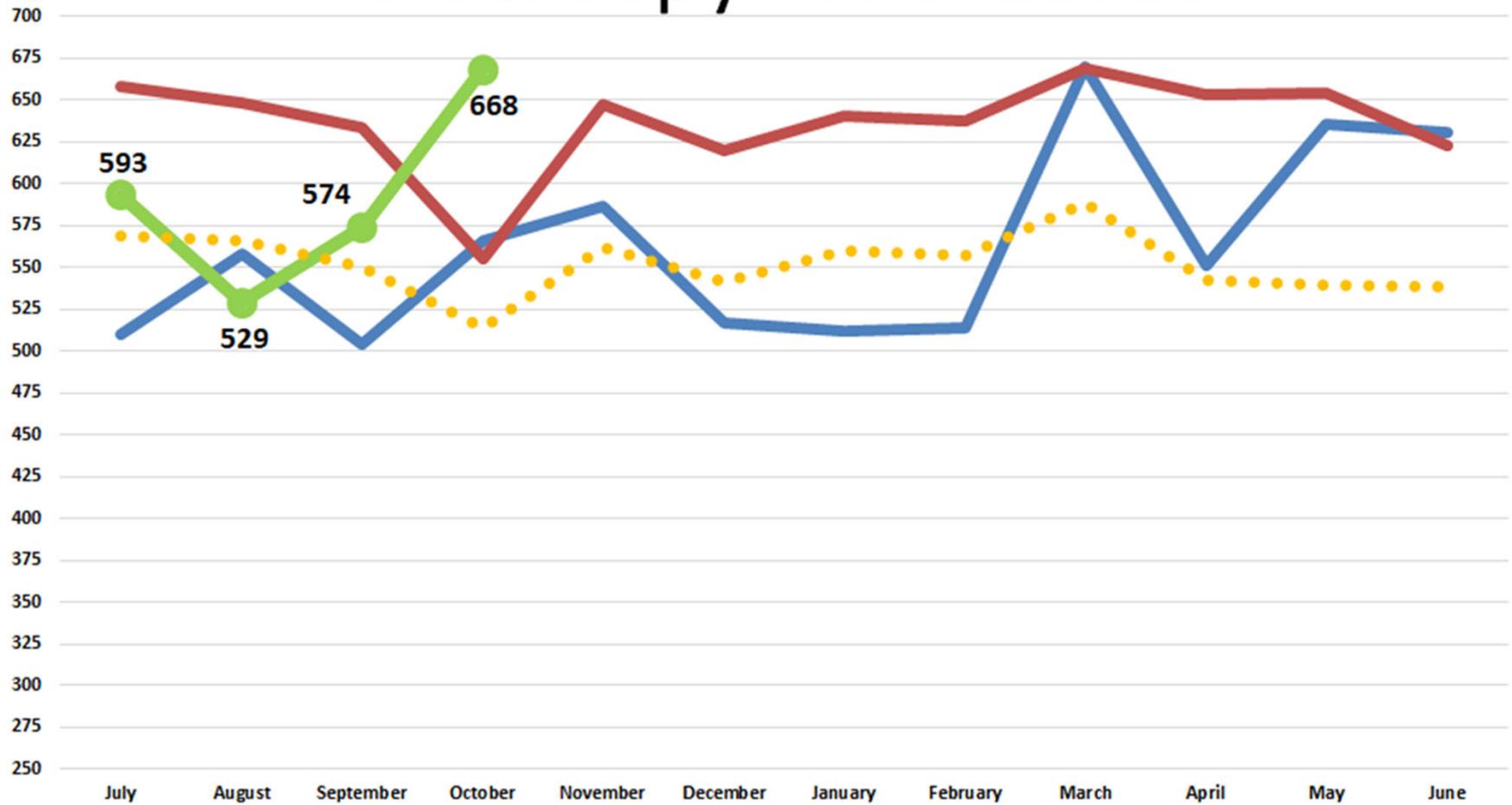
Surgery (IP & OP) – 100 Min Units



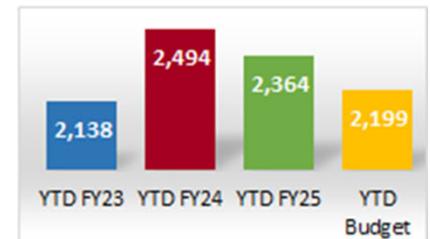
Endo Cases (Suites A & B and OR)



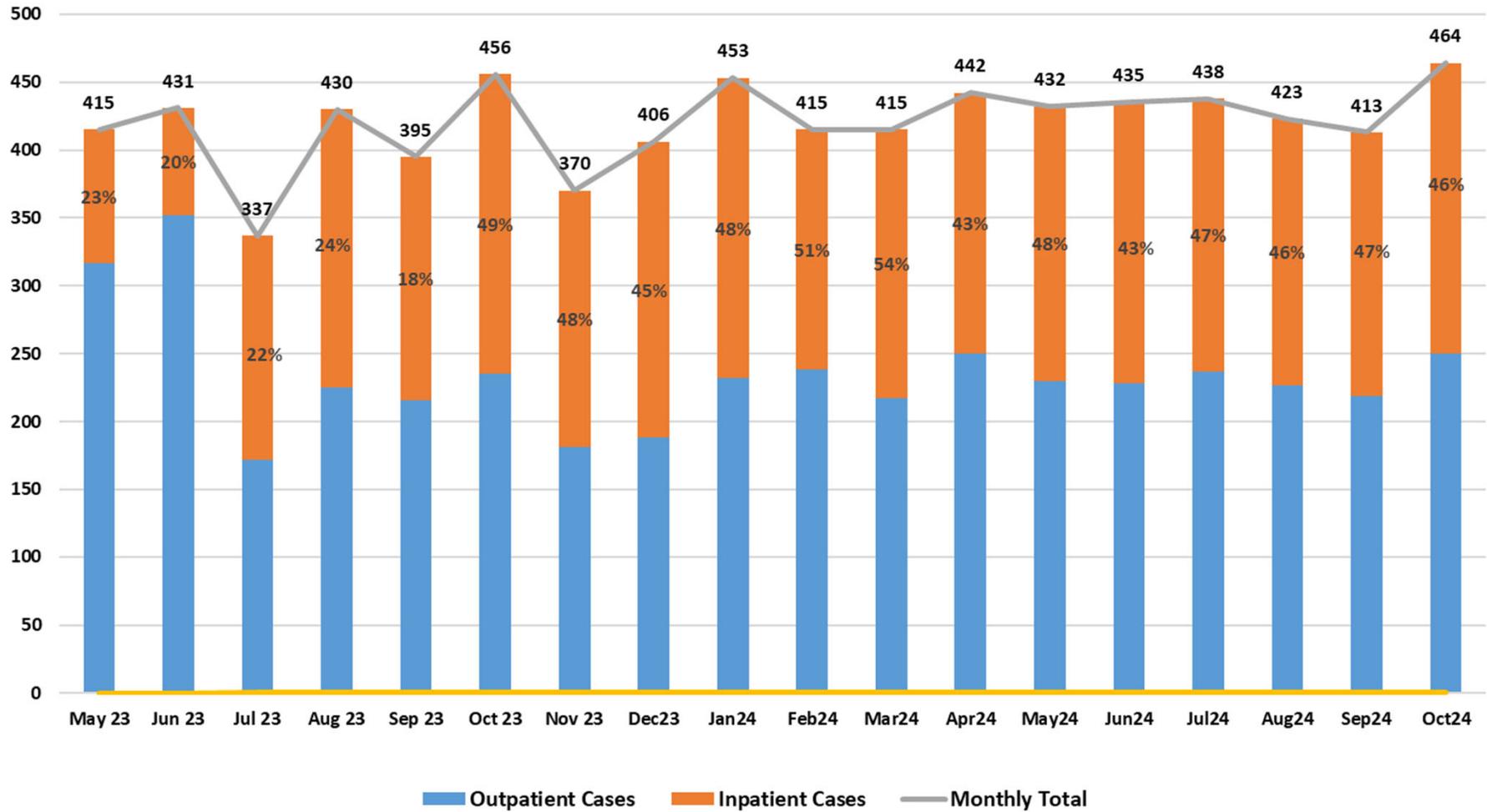
Endoscopy Procedures



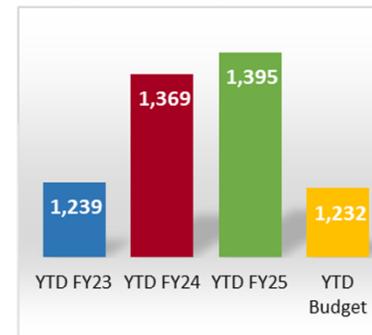
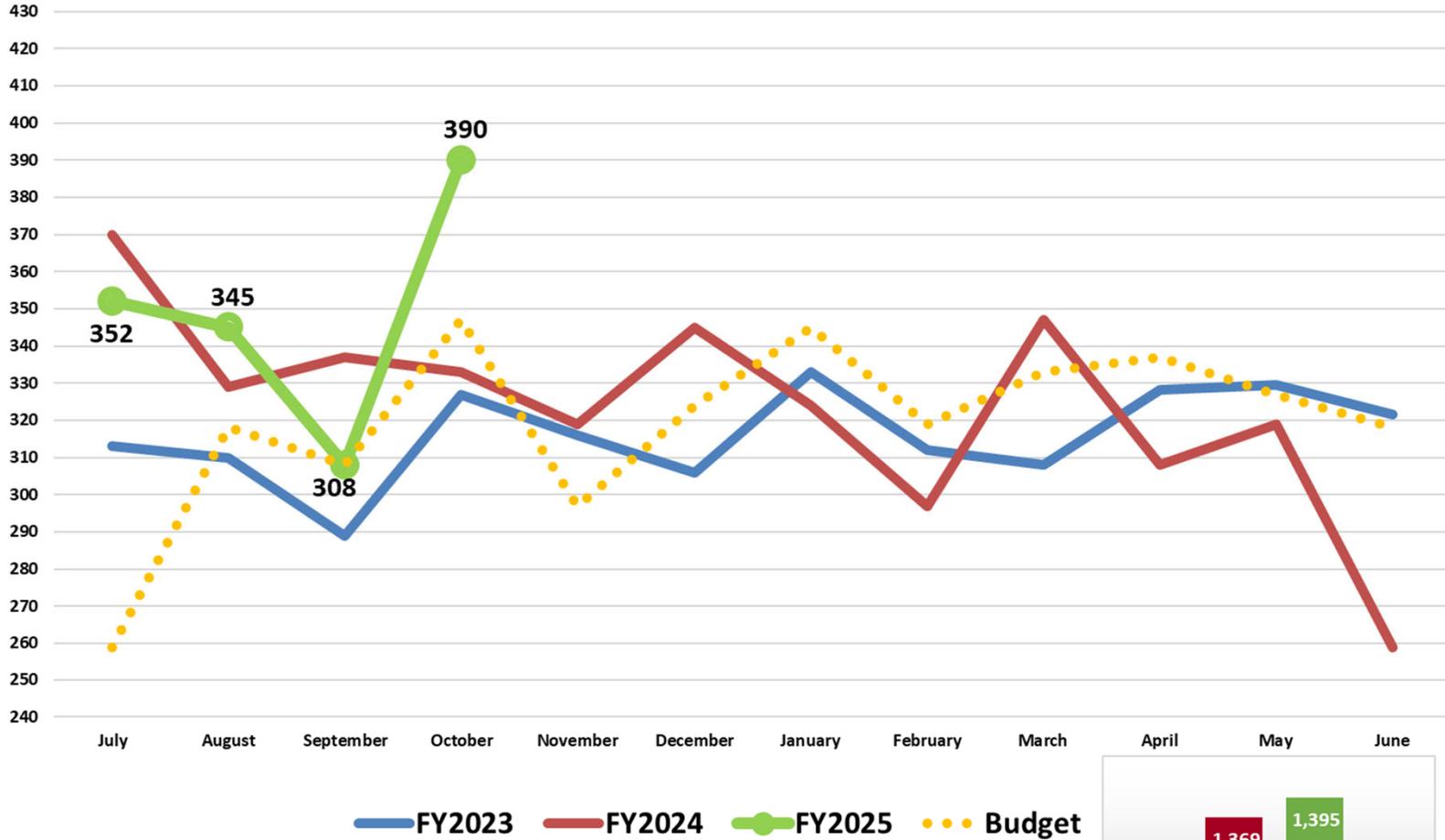
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



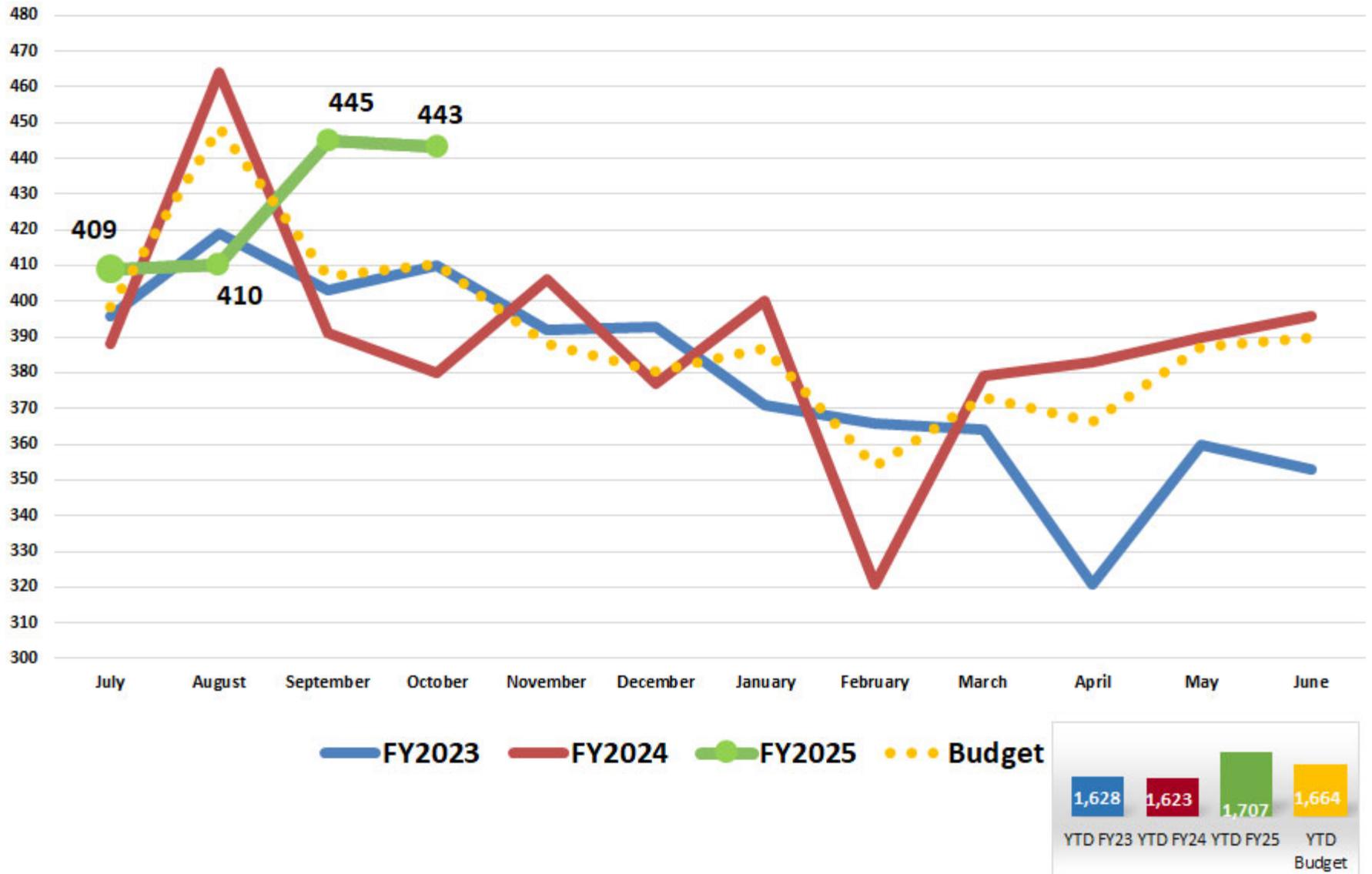
Cath Lab Patients (IP & OP)



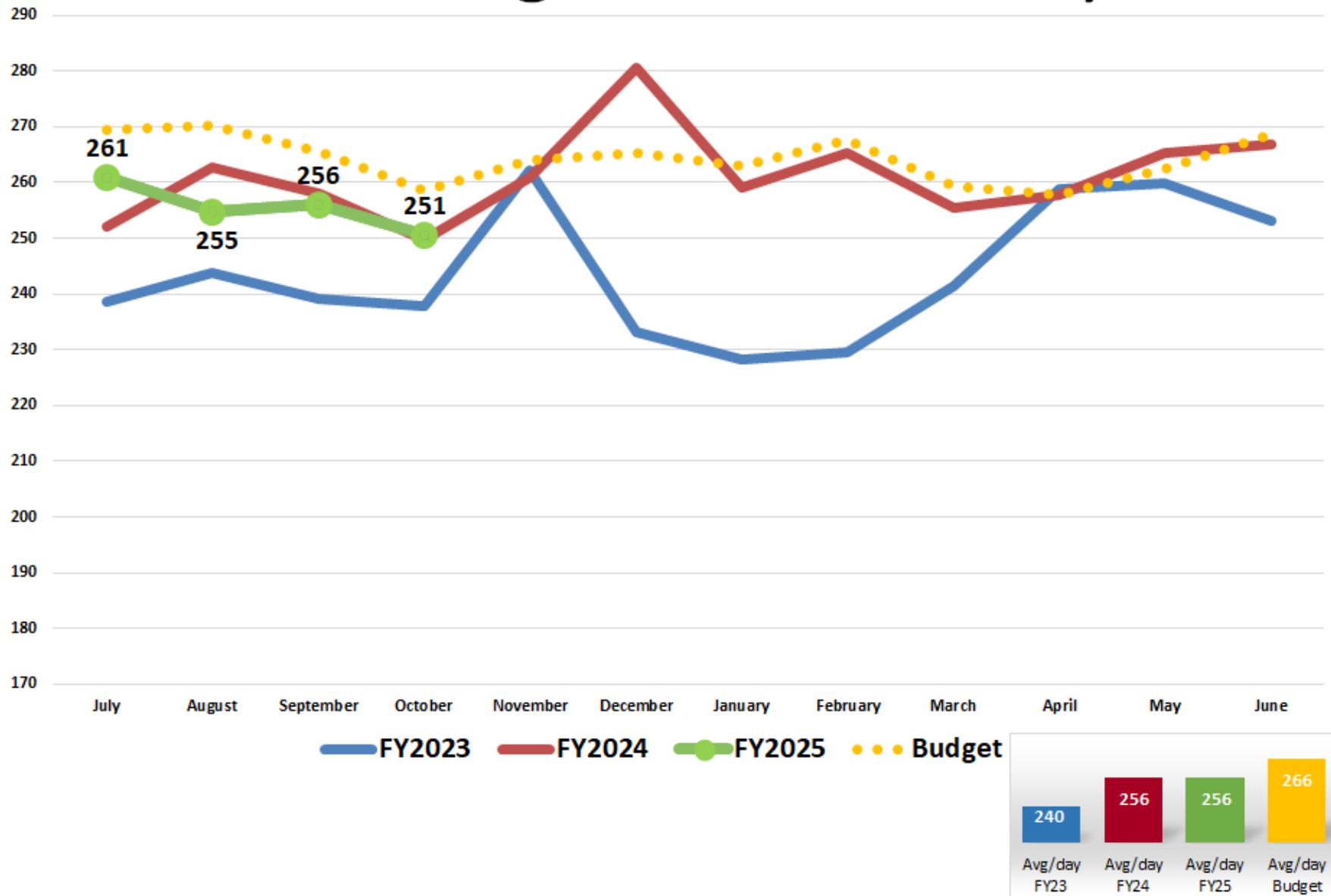
Cath Lab (IP & OP) – 100 Min Units



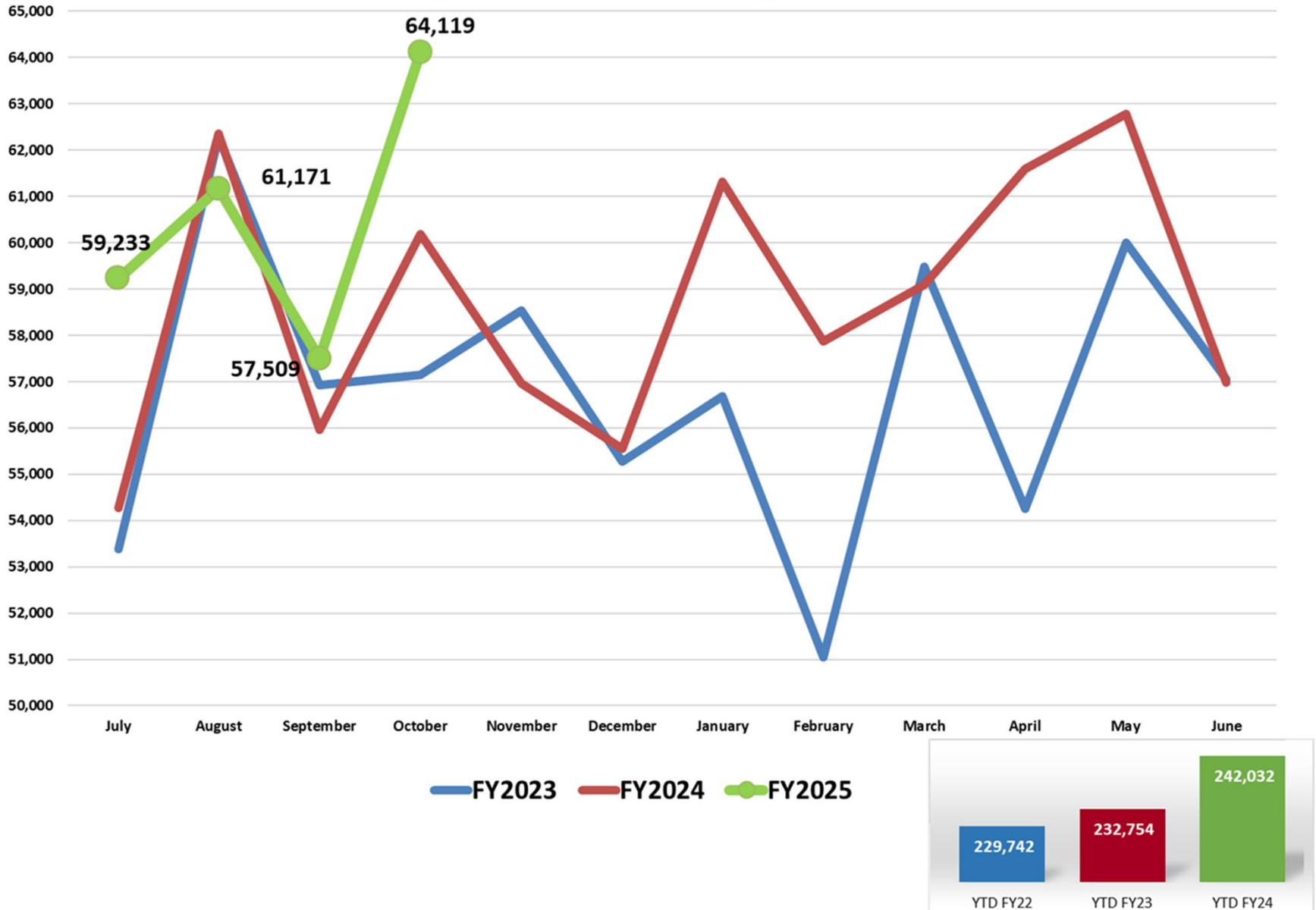
Deliveries



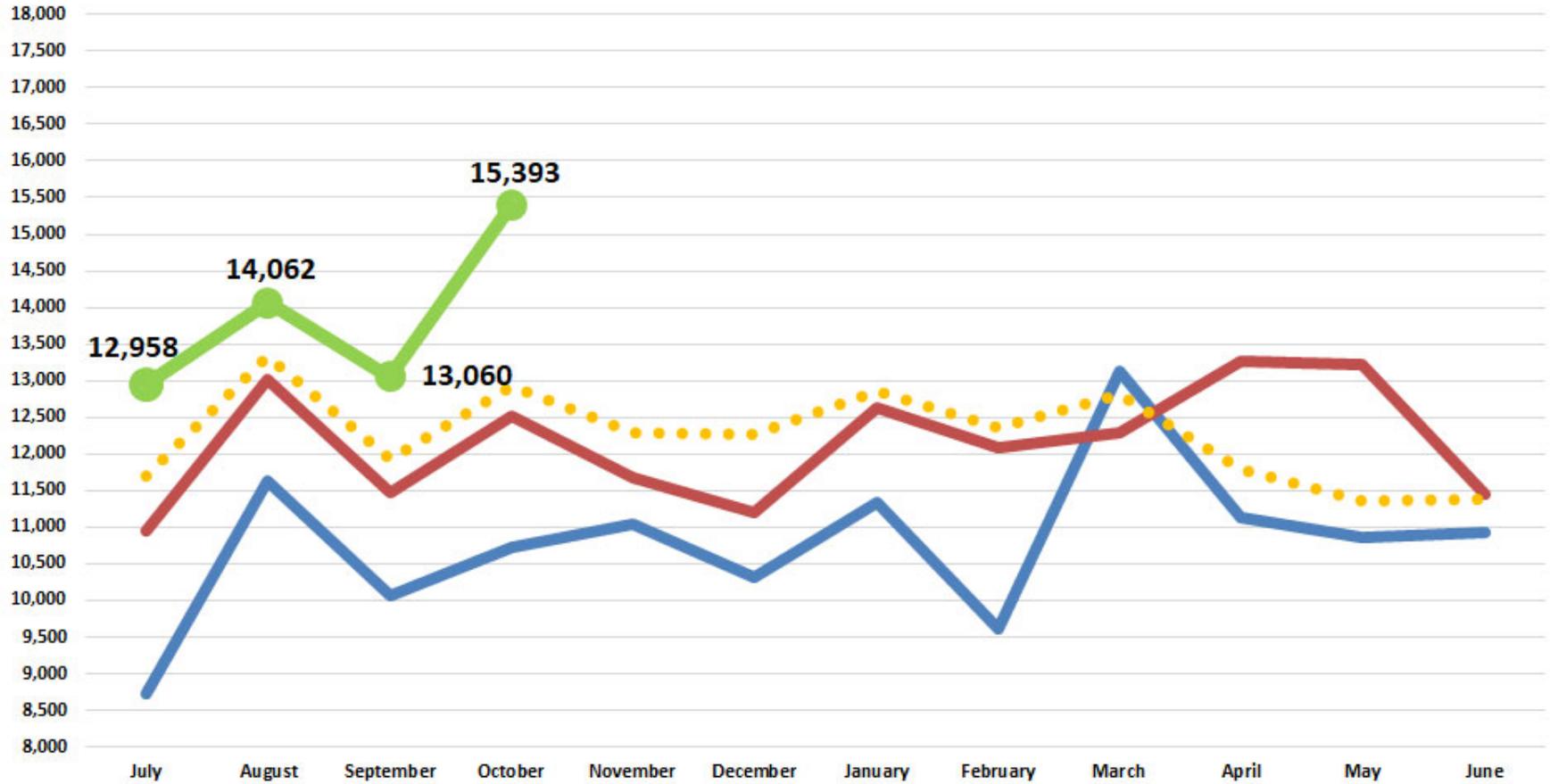
ED - Avg Treated Per Day



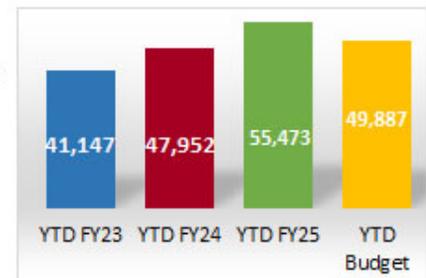
Outpatient Registrations



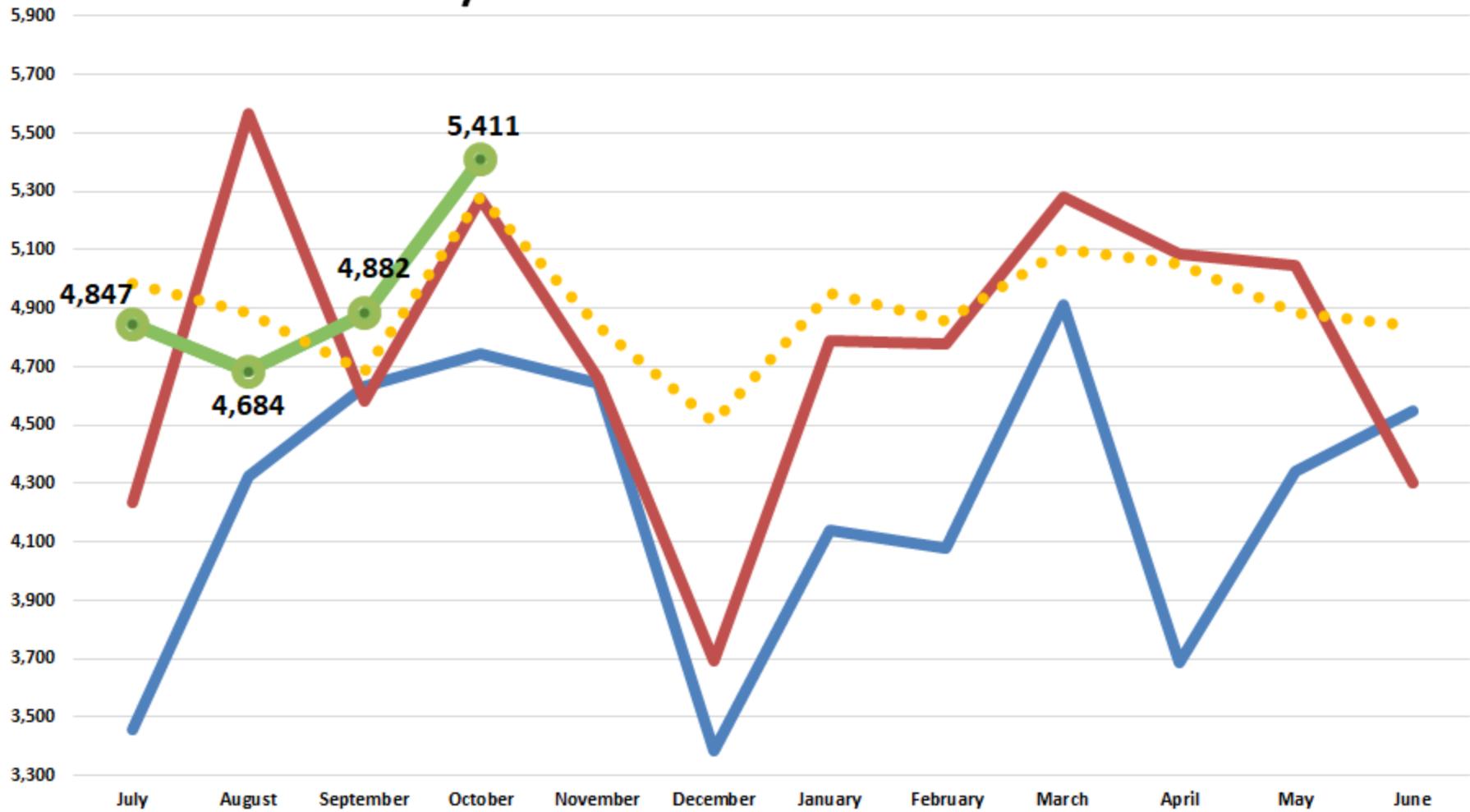
Rural Health Clinics Registrations



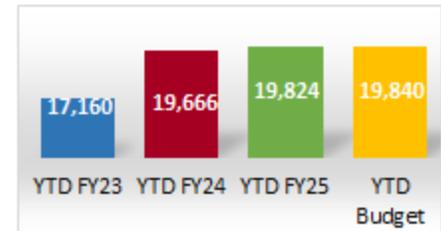
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



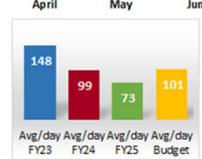
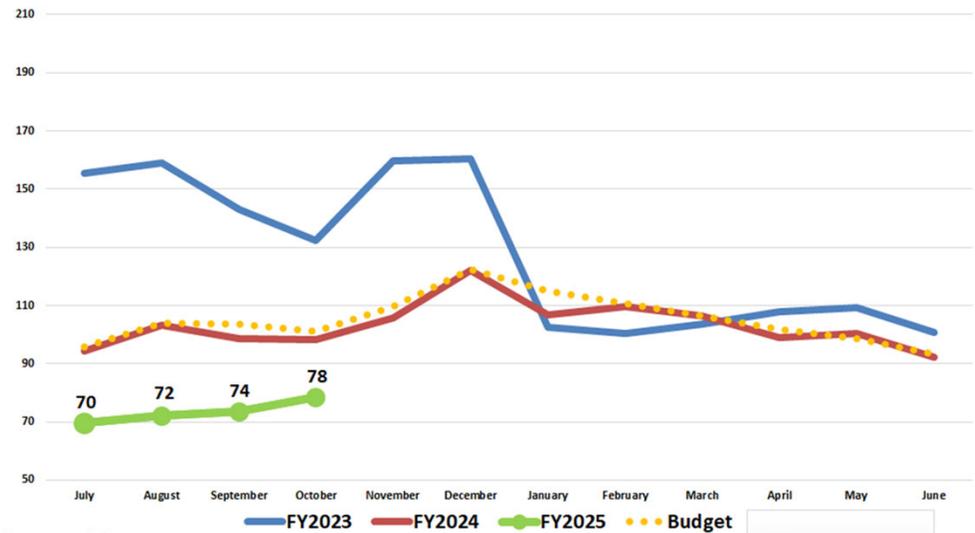
O/P Rehab Services



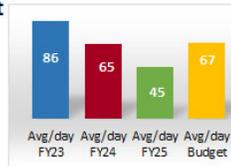
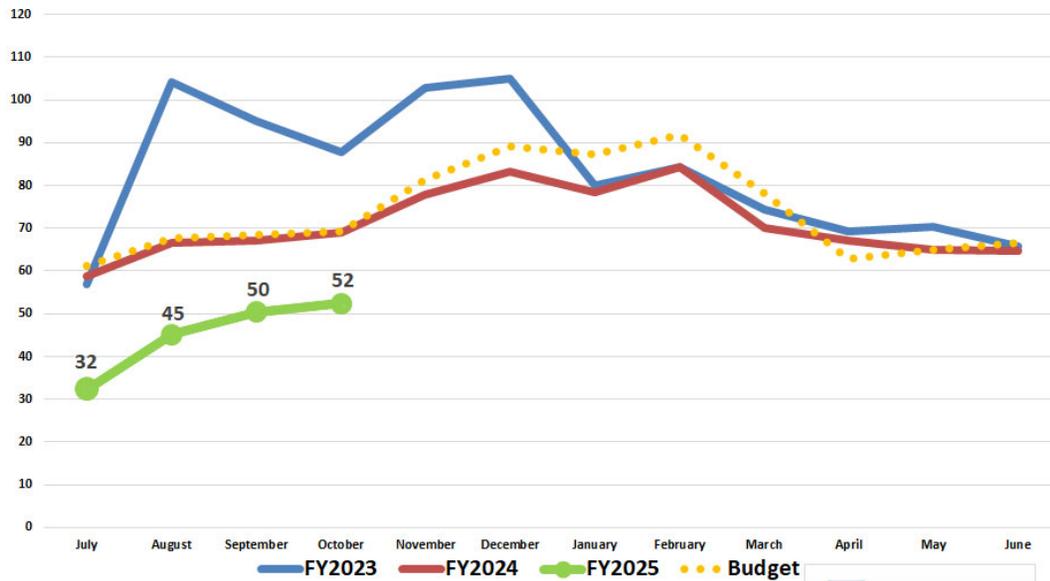
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



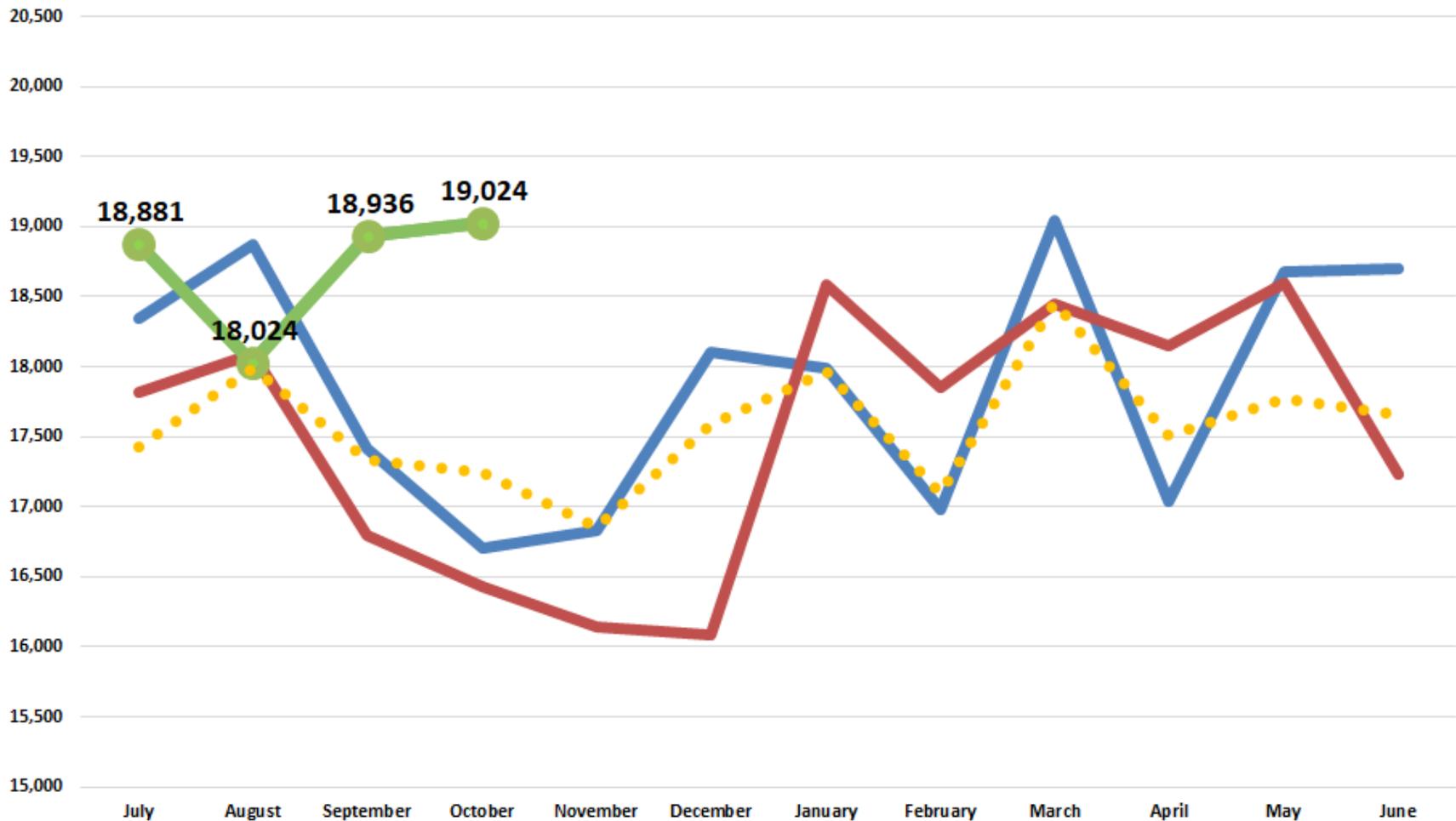
Urgent Care – Court Avg Visits Per Day



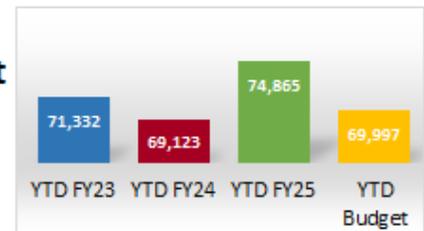
Urgent Care – Demaree Avg Visits Per Day



Physical & Other Therapy Units (I/P & O/P)



—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



Other Statistical Results – Fiscal Year Comparison (Oct)

	Actual Results				Budget	Budget Variance	
	Oct 23	Oct 24	Change	% Change	Oct 24	Change	% Change
Rural Health Clinics Registrations	12,488	15,368	2,880	23.1%	12,919	2,449	19.0%
RHC Exeter - Registrations	6,350	7,167	817	12.9%	6,460	707	10.9%
RHC Lindsay - Registrations	1,686	2,077	391	23.2%	1,743	334	19.1%
RHC Woodlake - Registrations	979	1,480	501	51.2%	1,106	374	33.8%
RHC Dinuba - Registrations	1,364	1,780	416	30.5%	1,409	371	26.3%
RHC Tulare - Registrations	2,109	2,864	755	35.8%	2,200	664	30.2%
Urgent Care – Court Total Visits	3,048	2,432	(616)	(20.2%)	3,130	(698)	(22.3%)
Urgent Care – Demaree Total Visits	2,139	1,624	(515)	(24.1%)	2,150	(526)	(24.5%)
KH Medical Clinic - Ben Maddox Visits	872	939	67	7.7%	1,250	(311)	(24.9%)
KH Medical Clinic - Plaza Visits	0	287	287	0.0%	577	(290)	(50.3%)
KH Medical Willow Clinic Visits	0	189	189	0.0%	534	(345)	(64.6%)
KH Cardiology Center Visalia Registrations	1,384	1,849	465	33.6%	1,526	323	21.1%
KH Mental Wellness Clinic Visits	229	333	104	45.4%	360	(27)	(7.5%)
Urology Clinic Visits	270	441	171	63.3%	600	(159)	(26.5%)
Wound Care Visits	1,045	1,064	19	1.8%	1,800	(736)	(40.9%)

Other Statistical Results – Fiscal Year Comparison (Oct)

	Oct 23	Oct 24	Change	% Change	Oct 24	Change	% Change
All O/P Rehab Svcs Across District	21,341	22,349	1,008	4.7%	22,494	(145)	(0.6%)
Physical & Other Therapy Units (I/P & O/P)	16,424	19,024	2,600	15.8%	17,244	1,780	10.3%
Radiology - CT - All Areas	4,458	4,704	246	5.5%	4,498	206	4.6%
Radiology - MRI - All Areas	843	976	133	15.8%	875	101	11.5%
Radiology - Ultrasound - All Areas	2,560	3,071	511	20.0%	2,603	468	18.0%
Radiology - Diagnostic Radiology	9,371	9,343	(28)	(0.3%)	9,662	(319)	(3.3%)
Radiology – Main Campus	14,705	15,081	376	2.6%	14,965	116	0.8%
Radiology - Ultrasound - Main Campus	1,949	2,345	396	20.3%	1,992	353	17.7%
West Campus - Diagnostic Radiology	1,078	1,279	201	18.6%	1,156	123	10.6%
West Campus - CT Scan	455	537	82	18.0%	483	54	11.1%
West Campus - MRI	383	471	88	23.0%	422	49	11.6%
West Campus - Ultrasound	611	726	115	18.8%	611	115	18.8%
West Campus - Breast Center	1,749	1,875	126	7.2%	1,764	111	6.3%
Med Onc Visalia Treatments	1,401	1,144	(257)	(18.3%)	1,443	(299)	(20.7%)
Rad Onc Visalia Treatments	1,593	1,687	94	5.9%	1,518	169	11.2%
Rad Onc Hanford Treatments	443	382	(61)	(13.8%)	274	108	39.6%

Other Statistical Results – Fiscal Year Comparison (Oct)

	Actual Results				Budget	Budget Variance	
	Oct 23	Oct 24	Change	% Change	Oct 24	Change	% Change
ED - Avg Treated Per Day	250	251	1	0.3%	259	(8)	(3.1%)
Surgery (IP & OP) – 100 Min Units	986	829	(157)	(16.0%)	852	(23)	(2.7%)
Endoscopy Procedures	555	668	113	20.4%	514	154	30.0%
Cath Lab (IP & OP) - 100 Min Units	333	390	57	17.1%	347	43	12.4%
Cardiac Surgery Cases	30	26	(4)	(13.3%)	40	(14)	(35.0%)
Deliveries	380	443	63	16.6%	410	33	7.9%
Clinical Lab	234,749	247,111	12,361	5.3%	245,811	1,299	0.5%
Reference Lab	6,332	7,302	970	15.3%	5,910	1,392	23.6%
Dialysis Center - Visalia Visists	1,524	1,491	(33)	(2.2%)	1,757	(266)	(15.1%)
Infusion Center - Outpatient Visits	366	499	133	36.3%	538	(39)	(7.2%)
Hospice Days	3,767	3,549	(218)	(5.8%)	3,807	(258)	(6.8%)
Home Health Visits	3,101	3,031	(70)	(2.3%)	3,294	(263)	(8.0%)
Home Infusion Days	23,620	22,874	(746)	(3.2%)	24,368	(1,494)	(6.1%)

Other Statistical Results – Fiscal Year Comparison (Jul-Oct)

	YTD Actual Results				Budget	Budget Variance	
	YTD Oct 23	YTD Oct 24	Change	% Change	YTD Oct 24	Change	% Change
Rural Health Clinics Registrations	47,927	55,448	7,521	15.7%	49,887	5,561	11.1%
RHC Exeter - Registrations	24,430	26,158	1,728	7.1%	25,428	730	2.9%
RHC Lindsay - Registrations	6,812	7,698	886	13.0%	6,673	1,025	15.4%
RHC Woodlake - Registrations	4,013	5,212	1,199	29.9%	4,590	622	13.6%
RHC Dinuba - Registrations	5,039	6,513	1,474	29.3%	5,396	1,117	20.7%
RHC Tulare - Registrations	7,633	9,867	2,234	29.3%	7,800	2,067	26.5%
Urgent Care – Court Total Visits	12,125	9,032	(3,093)	(25.5%)	12,428	(3,396)	(27.3%)
Urgent Care – Demaree Total Visits	8,039	5,539	(2,500)	(31.1%)	8,200	(2,661)	(32.5%)
KH Medical Clinic - Ben Maddox Visits	3,348	3,440	92	2.7%	4,550	(1,110)	(24.4%)
KH Medical Clinic - Plaza Visits	0	1,126	1,126	0.0%	2,206	(1,080)	(49.0%)
KH Medical Willow Clinic Visits	0	655	655	0.0%	1,780	(1,125)	(63.2%)
KH Cardiology Center Visalia Registrations	5,670	6,490	820	14.5%	6,163	327	5.3%
KH Mental Wellness Clinic Visits	1,062	1,220	158	14.9%	1,380	(160)	(11.6%)
Urology Clinic Visits	1,077	1,418	341	31.7%	2,235	(817)	(36.6%)
Wound Care Visits	4,415	2,539	(1,876)	(42.5%)	6,250	(3,711)	(59.4%)

Other Statistical Results – Fiscal Year Comparison (Jul-Oct)

	YTD Actual Results				Budget	Budget Variance	
	YTD Oct 23	YTD Oct 24	Change	% Change	YTD Oct 24	Change	% Change
All O/P Rehab Svcs Across District	81,374	84,845	3,471	4.3%	86,870	(2,025)	(2.3%)
Physical & Other Therapy Units (I/P & O/P)	69,123	74,865	5,742	8.3%	69,997	4,868	7.0%
Radiology - CT - All Areas	18,232	18,732	500	2.7%	18,395	337	1.8%
Radiology - MRI - All Areas	3,380	3,585	205	6.1%	3,517	68	1.9%
Radiology - Ultrasound - All Areas	10,403	12,307	1,904	18.3%	10,654	1,653	15.5%
Radiology - Diagnostic Radiology	37,329	38,093	764	2.0%	38,060	33	0.1%
Radiology – Main Campus	59,289	61,779	2,490	4.2%	60,217	1,562	2.6%
Radiology - Ultrasound - Main Campus	8,037	9,610	1,573	19.6%	8,266	1,344	16.3%
West Campus - Diagnostic Radiology	4,339	4,532	193	4.4%	4,458	74	1.7%
West Campus - CT Scan	1,886	1,932	46	2.4%	1,934	(2)	(0.1%)
West Campus - MRI	1,464	1,706	242	16.5%	1,629	77	4.7%
West Campus - Ultrasound	2,366	2,697	331	14.0%	2,388	309	12.9%
West Campus - Breast Center	6,724	7,032	308	4.6%	6,827	205	3.0%
Med Onc Visalia Treatments	5,319	4,493	(826)	(15.5%)	5,478	(985)	(18.0%)
Rad Onc Visalia Treatments	5,671	6,386	715	12.6%	5,832	554	9.5%
Rad Onc Hanford Treatments	1,182	1,103	(79)	(6.7%)	981	122	12.5%

Other Statistical Results – Fiscal Year Comparison (Jul-Oct)

	YTD Actual Results				Budget	Budget Variance	
	YTD Oct 23	YTD Oct 24	Change	% Change	YTD Oct 24	Change	% Change
ED - Avg Treated Per Day	256	256	(0)	(0.0%)	266	(10)	(3.9%)
Surgery (IP & OP) – 100 Min Units	3,912	3,317	(595)	(15.2%)	3,431	(114)	(3.3%)
Endoscopy Procedures	2,494	2,364	(130)	(5.2%)	2,199	165	7.5%
Cath Lab (IP & OP) - 100 Min Units	1,369	1,395	26	1.9%	1,232	163	13.2%
Cardiac Surgery Cases	110	106	(4)	(3.6%)	144	(38)	(26.4%)
Deliveries	1,623	1,707	84	5.2%	1,664	43	2.6%
Clinical Lab	924,537	981,474	56,937	6.2%	978,683	2,791	0.3%
Reference Lab	23,093	30,045	6,952	30.1%	12,941	17,104	132.2%
Dialysis Center - Visalia Visists	6,064	6,049	(15)	(0.2%)	7,028	(979)	(13.9%)
Infusion Center - Outpatient Visits	1,559	1,818	259	16.6%	1,920	(102)	(5.3%)
Hospice Days	15,377	13,960	(1,417)	(9.2%)	15,177	(1,217)	(8.0%)
Home Health Visits	12,255	11,707	(548)	(4.5%)	12,987	(1,280)	(9.9%)
Home Infusion Days	95,916	90,757	(5,159)	(5.4%)	93,234	(2,477)	(2.7%)

October Financial Summary (000's)

Comparison to Budget - Month of October				
	Budget Oct-2024	Actual Oct-2024	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$53,788	\$56,157	\$2,368	4.2%
Other Operating Revenue	\$20,313	\$20,242	(\$72)	-0.4%
Total Operating Revenue	\$74,102	\$76,398	\$2,296	3.0%
Operating Expenses				
Employment Expenses	\$38,717	\$41,494	\$2,778	6.7%
Other Expenses	\$38,357	\$37,294	(\$1,063)	-2.8%
Total Operating Expenses	\$77,074	\$78,788	\$1,715	2.2%
Operating Margin	(\$2,972)	(\$2,390)	\$582	
Stimulus/FEMA	\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	(\$2,972)	(\$2,390)	\$582	
Nonoperating Revenue (Loss)	\$658	\$1,386	\$728	
Excess Margin	(\$2,314)	(\$1,004)	\$1,310	

Year to Date Financial Summary (000's)

	Comparison to Budget - YTD October			
	Budget YTD Oct-2024	Actual YTD Oct-2024	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$212,059	\$212,121	\$62	0.0%
Other Operating Revenue	\$80,818	\$78,893	(\$1,925)	-2.4%
Total Operating Revenue	\$292,877	\$291,015	(\$1,863)	-0.6%
Operating Expenses				
Employment Expenses	\$154,981	\$156,487	\$1,506	1.0%
Other Expenses	\$151,418	\$146,490	(\$4,927)	-3.4%
Total Operating Expenses	\$306,398	\$302,977	(\$3,421)	-1.1%
Operating Margin	(\$13,521)	(\$11,963)	\$1,558	
Stimulus/FEMA	\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	(\$13,521)	(\$11,963)	\$1,558	
Nonoperating Revenue (Loss)	\$2,634	\$8,192	\$5,558	
Excess Margin	(\$10,887)	(\$3,771)	\$7,116	

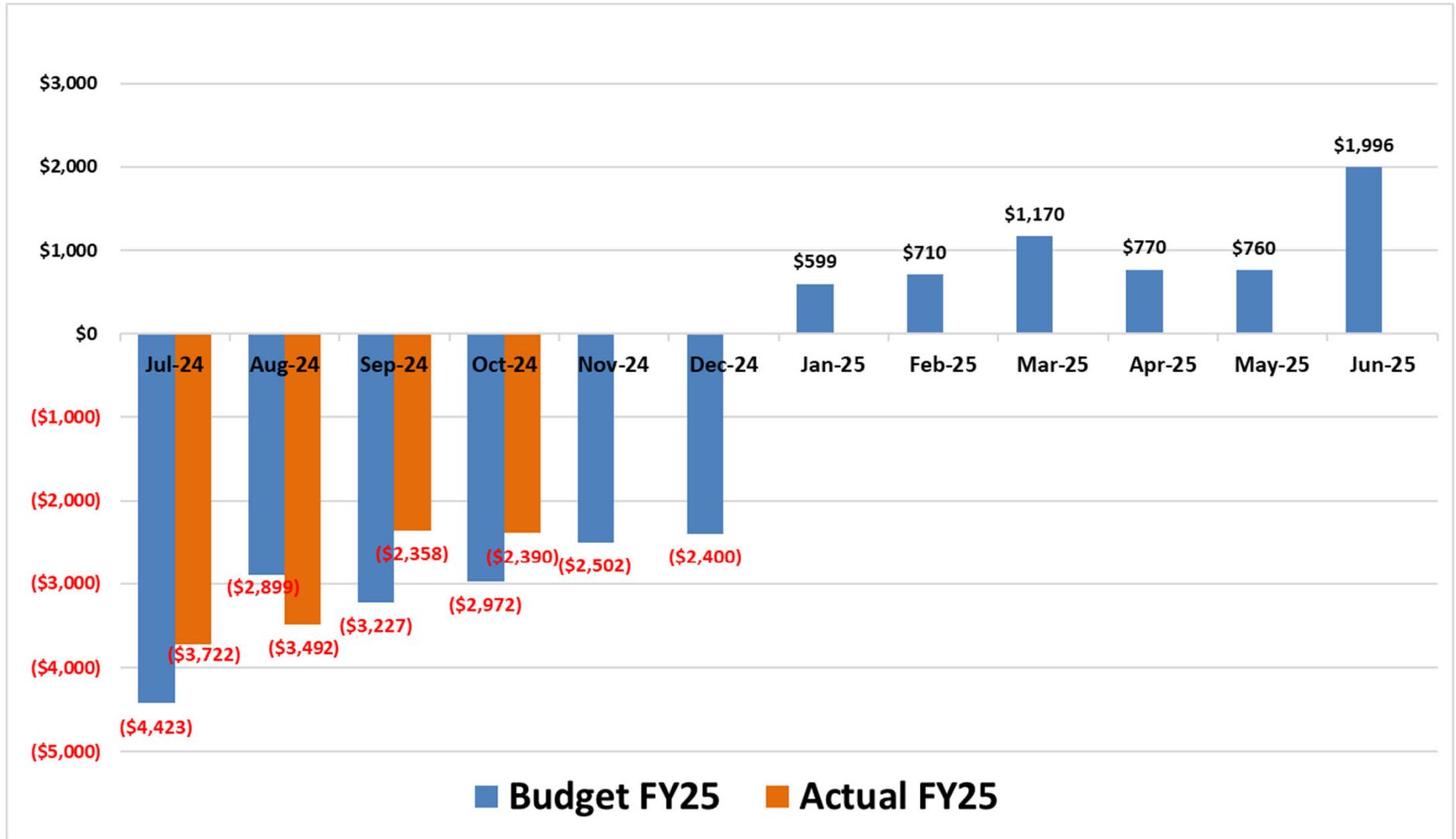
October Financial Comparison (000's)

	Comparison to Budget - Month of October				Comparison to Prior Year - Month of October			
	Budget Oct-2024	Actual Oct-2024	\$ Change	% Change	Actual Oct-2023	Actual Oct-2024	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$53,788	\$56,157	\$2,368	4.2%	\$47,502	\$56,157	\$8,654	15.4%
Supplemental Gov't Programs	\$7,565	\$7,482	(\$83)	-1.1%	\$6,382	\$7,482	\$1,100	14.7%
Prime Program	\$792	\$792	\$0	0.0%	\$822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$7,846	\$299	3.8%	\$7,930	\$7,846	(\$84)	-1.1%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$3,319	\$0	(\$3,319)	0.0%
Other Revenue	\$4,409	\$4,121	(\$288)	-7.0%	\$3,475	\$4,121	\$646	15.7%
Other Operating Revenue	\$20,313	\$20,242	(\$72)	-0.4%	\$21,928	\$20,242	(\$1,687)	-8.3%
Total Operating Revenue	\$74,102	\$76,398	\$2,296	3.0%	\$69,431	\$76,398	\$6,968	9.1%
Operating Expenses								
Salaries & Wages	\$31,740	\$32,413	\$674	2.1%	\$29,202	\$32,413	\$3,211	9.9%
Contract Labor	\$1,341	\$1,791	\$450	25.1%	\$1,852	\$1,791	(\$61)	-3.4%
Employee Benefits	\$5,636	\$7,290	\$1,653	22.7%	\$7,907	\$7,290	(\$617)	-8.5%
Total Employment Expenses	\$38,717	\$41,494	\$2,778	6.7%	\$38,961	\$41,494	\$2,533	6.1%
Medical & Other Supplies	\$16,155	\$13,282	(\$2,872)	-21.6%	\$12,489	\$13,282	\$794	6.0%
Physician Fees	\$7,185	\$7,041	(\$144)	-2.0%	\$5,341	\$7,041	\$1,700	24.1%
Purchased Services	\$1,817	\$1,310	(\$506)	-38.6%	\$1,155	\$1,310	\$156	11.9%
Repairs & Maintenance	\$2,082	\$2,282	\$201	8.8%	\$2,250	\$2,282	\$33	1.4%
Utilities	\$1,005	\$905	(\$100)	-11.1%	\$982	\$905	(\$78)	-8.6%
Rents & Leases	\$154	\$172	\$18	10.7%	\$260	\$172	(\$88)	-51.4%
Depreciation & Amortization	\$3,302	\$3,154	(\$148)	-4.7%	\$2,846	\$3,154	\$308	9.8%
Interest Expense	\$608	\$584	(\$24)	-4.1%	\$604	\$584	(\$20)	-3.3%
Other Expense	\$2,284	\$2,264	(\$21)	-0.9%	\$2,096	\$2,264	\$168	7.4%
Humana Cap Plan Expenses	\$3,766	\$6,300	\$2,534	40.2%	\$3,557	\$6,300	\$2,743	43.5%
Total Other Expenses	\$38,357	\$37,294	(\$1,063)	-2.8%	\$31,579	\$37,294	\$5,715	15.3%
Total Operating Expenses	\$77,074	\$78,788	\$1,715	2.2%	\$70,540	\$78,788	\$8,248	10.5%
Operating Margin	(\$2,972)	(\$2,390)	\$582		(\$1,110)	(\$2,390)	(\$1,281)	
Stimulus/FEMA	\$0	\$0	\$0		\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	(\$2,972)	(\$2,390)	\$582		(\$1,110)	(\$2,390)	(\$1,281)	
Nonoperating Revenue (Loss)	\$658	\$1,386	\$728		\$665	\$1,386	\$721	
Excess Margin	(\$2,314)	(\$1,004)	\$1,310		(\$445)	(\$1,004)	(\$560)	

Year to Date: July through October Financial Comparison (000's)

	Comparison to Budget - YTD October				Comparison to Prior Year - YTD October			
	Budget YTD Oct-2024	Actual YTD Oct-2024	\$ Change	% Change	Actual YTD Oct-2023	Actual YTD Oct-2024	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$212,059	\$212,121	\$62	0.0%	\$189,707	\$212,121	\$22,414	10.6%
Supplemental Gov't Programs	\$29,826	\$30,142	\$316	1.0%	\$25,530	\$30,142	\$4,612	15.3%
Prime Program	\$3,167	\$3,167	\$0	0.0%	\$3,286	\$3,167	(\$119)	-3.8%
Premium Revenue	\$30,189	\$29,695	(\$494)	-1.7%	\$31,466	\$29,695	(\$1,772)	-6.0%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$13,179	\$0	(\$13,179)	0.0%
Other Revenue	\$17,635	\$15,889	(\$1,746)	-11.0%	\$13,123	\$15,889	\$2,766	17.4%
Other Operating Revenue	\$80,818	\$78,893	(\$1,925)	-2.4%	\$86,586	\$78,893	(\$7,693)	-9.8%
Total Operating Revenue	\$292,877	\$291,015	(\$1,863)	-0.6%	\$276,293	\$291,015	\$14,722	5.1%
Operating Expenses								
Salaries & Wages	\$126,276	\$127,404	\$1,128	0.9%	\$112,989	\$127,404	\$14,415	11.3%
Contract Labor	\$5,635	\$5,135	(\$501)	-9.7%	\$7,623	\$5,135	(\$2,489)	-48.5%
Employee Benefits	\$23,070	\$23,948	\$879	3.7%	\$26,722	\$23,948	(\$2,774)	-11.6%
Total Employment Expenses	\$154,981	\$156,487	\$1,506	1.0%	\$147,335	\$156,487	\$9,152	5.8%
Medical & Other Supplies	\$62,748	\$57,002	(\$5,746)	-10.1%	\$52,263	\$57,002	\$4,739	8.3%
Physician Fees	\$28,739	\$29,265	\$526	1.8%	\$25,393	\$29,265	\$3,872	13.2%
Purchased Services	\$7,208	\$6,018	(\$1,190)	-19.8%	\$6,540	\$6,018	(\$521)	-8.7%
Repairs & Maintenance	\$8,315	\$8,607	\$292	3.4%	\$8,519	\$8,607	\$88	1.0%
Utilities	\$4,192	\$3,695	(\$497)	-13.5%	\$3,773	\$3,695	(\$78)	-2.1%
Rents & Leases	\$615	\$573	(\$43)	-7.4%	\$638	\$573	(\$66)	-11.5%
Depreciation & Amortization	\$13,207	\$12,690	(\$517)	-4.1%	\$11,321	\$12,690	\$1,370	10.8%
Interest Expense	\$2,414	\$2,363	(\$51)	-2.2%	\$2,398	\$2,363	(\$35)	-1.5%
Other Expense	\$9,036	\$8,534	(\$501)	-5.9%	\$7,746	\$8,534	\$789	9.2%
Humana Cap Plan Expenses	\$14,944	\$17,743	\$2,799	15.8%	\$14,592	\$17,743	\$3,151	17.8%
Total Other Expenses	\$151,418	\$146,490	(\$4,927)	-3.4%	\$133,183	\$146,490	\$13,307	9.1%
Total Operating Expenses	\$306,398	\$302,977	(\$3,421)	-1.1%	\$280,518	\$302,977	\$22,459	7.4%
Operating Margin	(\$13,521)	(\$11,963)	\$1,558		(\$4,225)	(\$11,963)	(\$7,738)	
Stimulus/FEMA	\$0	\$0	\$0		\$3,220	\$0	(\$3,220)	
Operating Margin after Stimulus/FEMA	(\$13,521)	(\$11,963)	\$1,558		(\$1,005)	(\$11,963)	(\$10,958)	
Nonoperating Revenue (Loss)	\$2,634	\$8,192	\$5,558		\$2,511	\$8,192	\$5,681	
Excess Margin	(\$10,887)	(\$3,771)	\$7,116		\$1,506	(\$3,771)	(\$5,277)	

Budget and Actual Fiscal Year 2025: Trended Operating Margin (000's)



October 2023-2024 : Trended Financial Information (000's)

	Oct-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24	FY 2025
Patient Service Revenue	\$47,502	\$49,472	\$49,778	\$54,365	\$51,284	\$52,509	\$55,378	\$50,866	\$53,450	\$51,648	\$56,157	\$212,121
Other Revenue	\$21,928	\$24,379	\$22,470	\$19,194	\$25,720	\$27,433	\$24,572	\$19,487	\$20,024	\$19,142	\$20,242	\$78,893
Total Operating Revenue	\$69,431	\$73,851	\$72,248	\$73,559	\$77,004	\$79,942	\$79,950	\$70,353	\$73,474	\$70,790	\$76,398	\$291,015
Employee Expense	\$38,961	\$37,645	\$37,074	\$41,984	\$38,077	\$38,990	\$41,494	\$38,264	\$39,058	\$37,671	\$41,494	\$156,487
Other Operating Expense	\$31,579	\$35,742	\$36,449	\$33,382	\$36,864	\$37,539	\$37,294	\$35,811	\$37,908	\$35,477	\$37,294	\$146,490
Total Operating Expenses	\$70,540	\$73,388	\$73,523	\$75,367	\$74,941	\$76,530	\$78,788	\$74,075	\$76,965	\$73,148	\$78,788	\$302,977
Net Operating Margin	(\$1,110)	\$464	(\$1,275)	(\$1,807)	\$2,063	\$3,413	\$1,162	(\$3,722)	(\$3,492)	(\$2,358)	(\$2,390)	(\$11,963)
Stimulus/FEMA	\$0	\$0	\$0	\$0	\$0	(\$1,603)	(\$1,603)	\$0	\$0	\$0	\$0	\$0
NonOperating Income	\$665	\$969	\$618	\$1,781	\$550	\$847	\$1,344	\$1,190	\$896	\$4,720	\$1,386	\$8,192
Excess Margin	(\$444)	\$1,433	(\$657)	(\$26)	\$2,613	\$2,657	\$902	(\$2,533)	(\$2,596)	\$2,362	(\$1,004)	(\$3,771)

Profitability												
Operating Margin %	(1.6%)	0.6%	(1.8%)	(2.5%)	2.7%	4.3%	1.5%	(5.3%)	(4.8%)	(3.3%)	(3.1%)	(4.1%)
Operating Margin %excl. Int	(0.7%)	1.4%	(0.9%)	(1.6%)	3.7%	5.0%	2.2%	(4.4%)	(4.0%)	(2.5%)	(2.4%)	(3.3%)
Operating EBIDA	\$2,340	\$3,957	\$1,994	\$1,628	\$5,507	\$7,184	\$4,900	\$46	\$239	\$1,457	\$1,348	\$3,090
Operating EBIDA Margin	3.4%	5.4%	2.8%	2.2%	7.2%	9.0%	6.1%	0.1%	0.3%	2.1%	1.8%	1.1%

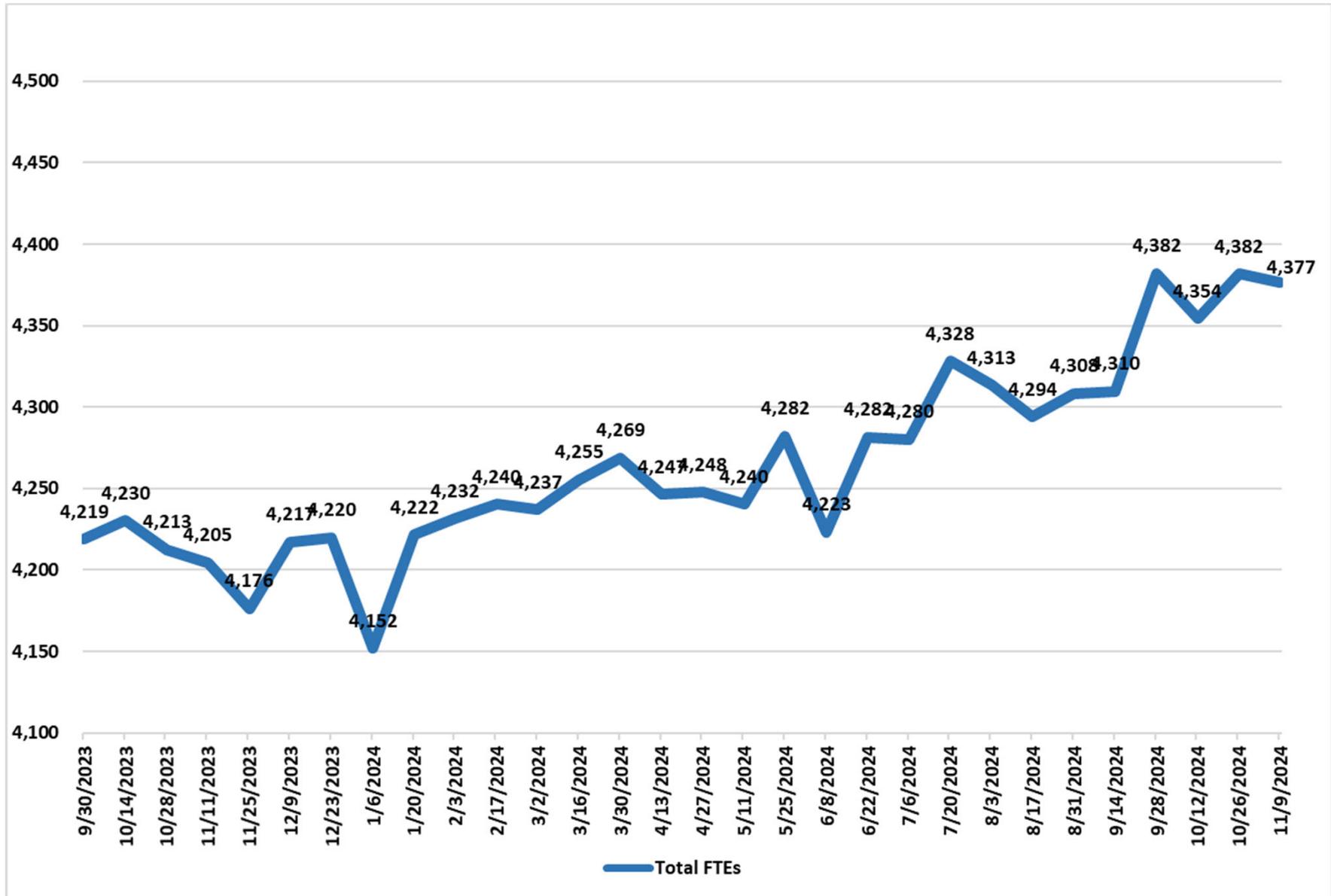
Liquidity Indicators												
Day's Cash on Hand	83.7	81.4	79.0	74.7	91.0	86.8	106.1	97.4	89.8	91.9	88.4	88.4
Day's in Accounts Receivable	79.1	72.5	71.0	70.1	65.3	66.4	64.4	64.0	68.5	71.0	68.3	68.3
Unrestricted Funds (000's)	\$183,138	\$179,987	\$176,827	\$168,012	\$204,886	\$196,335	\$237,246	\$219,800	\$209,641	\$214,303	\$207,507	\$207,507

Debt & Other Indicators												
Debt Service Coverage (MAD)	2.37	2.71	2.06	2.01	2.40	2.50	2.80	0.70	0.50	1.40	1.40	1.40
Discharges (Monthly)	2,203	2,283	2,144	2,142	2,299	2,299	2,334	2,498	2,447	2,440	2,388	2,443
Adj Discharges (Case mix adj)	7,417	7,228	7,111	6,827	7,226	7,616	7,438	8,455	8,215	7,779	8,441	8,222
Adjusted patient Days (Mo.)	24,321	25,976	24,096	25,597	24,634	25,435	24,398	26,023	26,419	26,419	26,693	26,389
Cost/Adj Discharge	\$9.5	\$10.2	\$10.3	\$11.0	\$10.4	\$10.0	\$10.6	\$8.8	\$9.4	\$9.4	\$9.3	\$36.8
Compensation Ratio	82%	76%	74%	77%	74%	74%	75%	75%	73%	73%	74%	74%

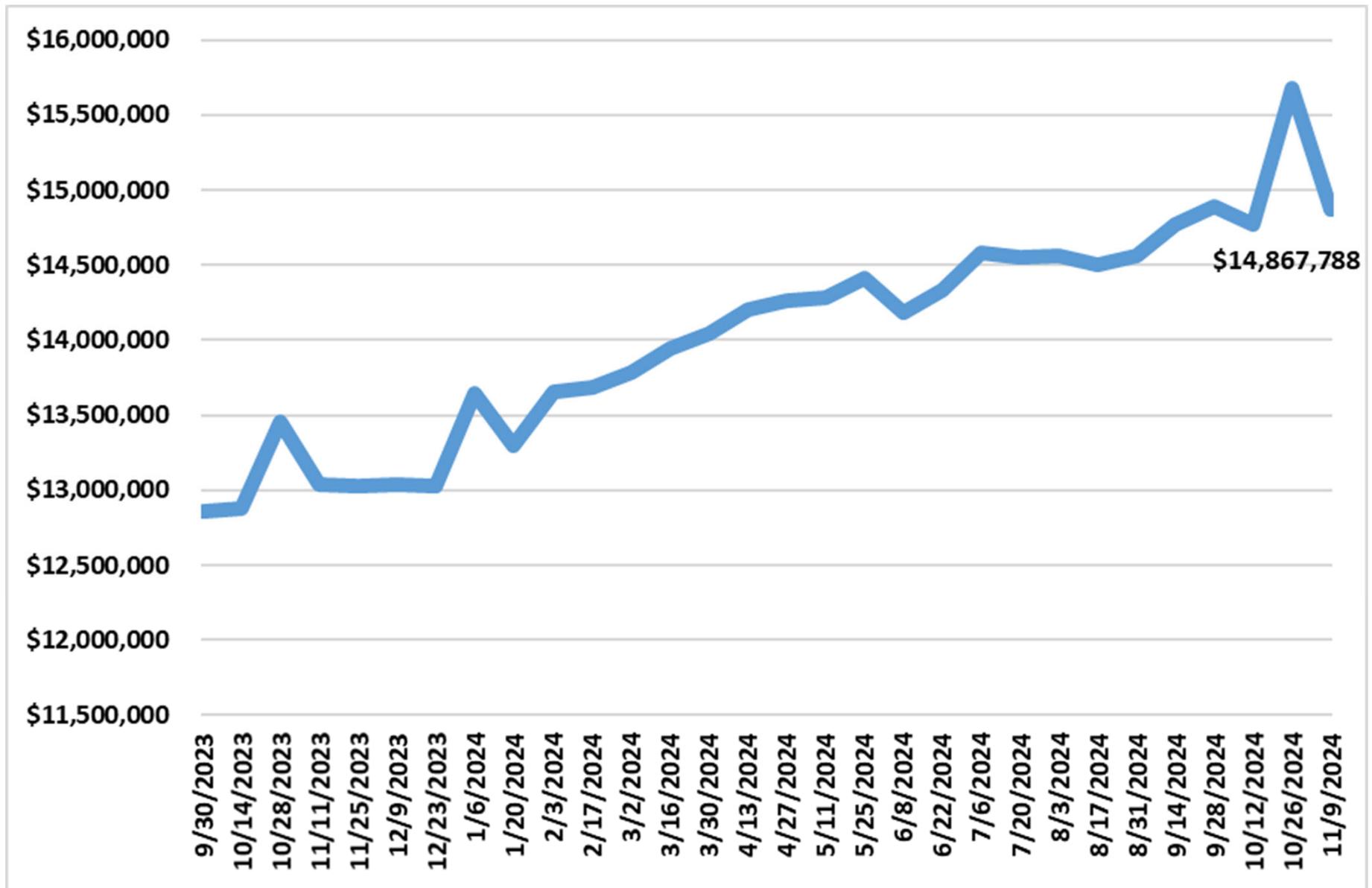
Month of October - Budget Variances

- **Other Revenue:** The unfavorable \$288K variance in other revenue in October is due to less than anticipated revenue relating to the SRCC medical oncology related retail pharmacy revenue.
- **Contract Labor:** The unfavorable variance of \$450K is due to an unexpected increase need in contract labor primarily in the ED.
- **Employee Benefits:** The higher than expected costs of \$1.6M is primarily due to higher than expected workman compensation claims and a timing issue in our vacation and health insurance expenses.
- **Medical & Other Supply Expense:** The favorable \$2.8M variance is due to pharmacy cost being lower than budget due to Medical Oncology infusion and retail pharmacy volume being lower than anticipated.
- **Purchase Services:** The favorable variance of \$506K is related to our EVS department's original plan to outsource portions of their services that has not come to fruition.
- **Humana Cap Plan expenses:** The unfavorable variance of \$2.5M is due to our third party payments higher than anticipated. We had one very large claim added this month.

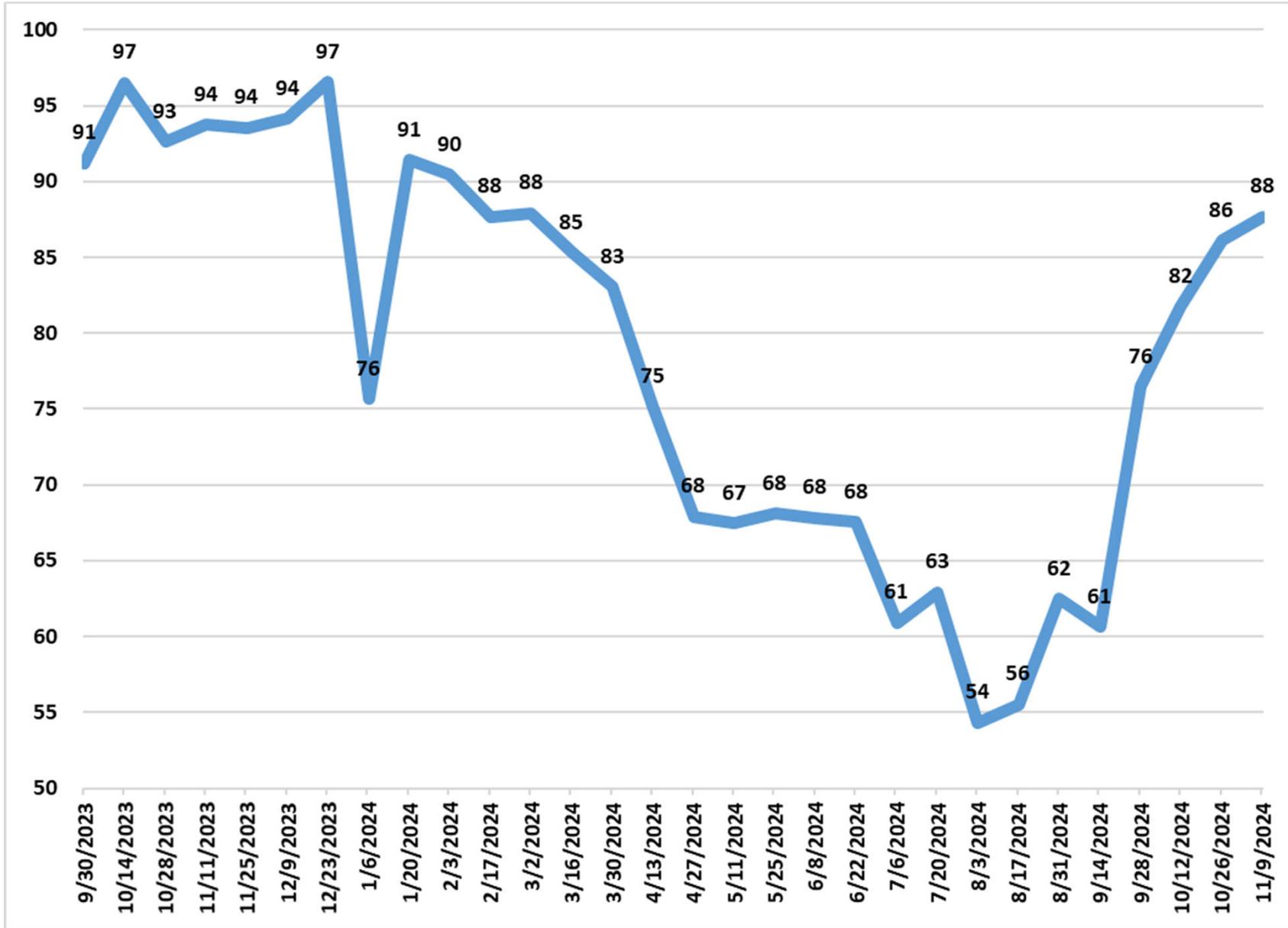
Total FTEs (includes Contract Labor)



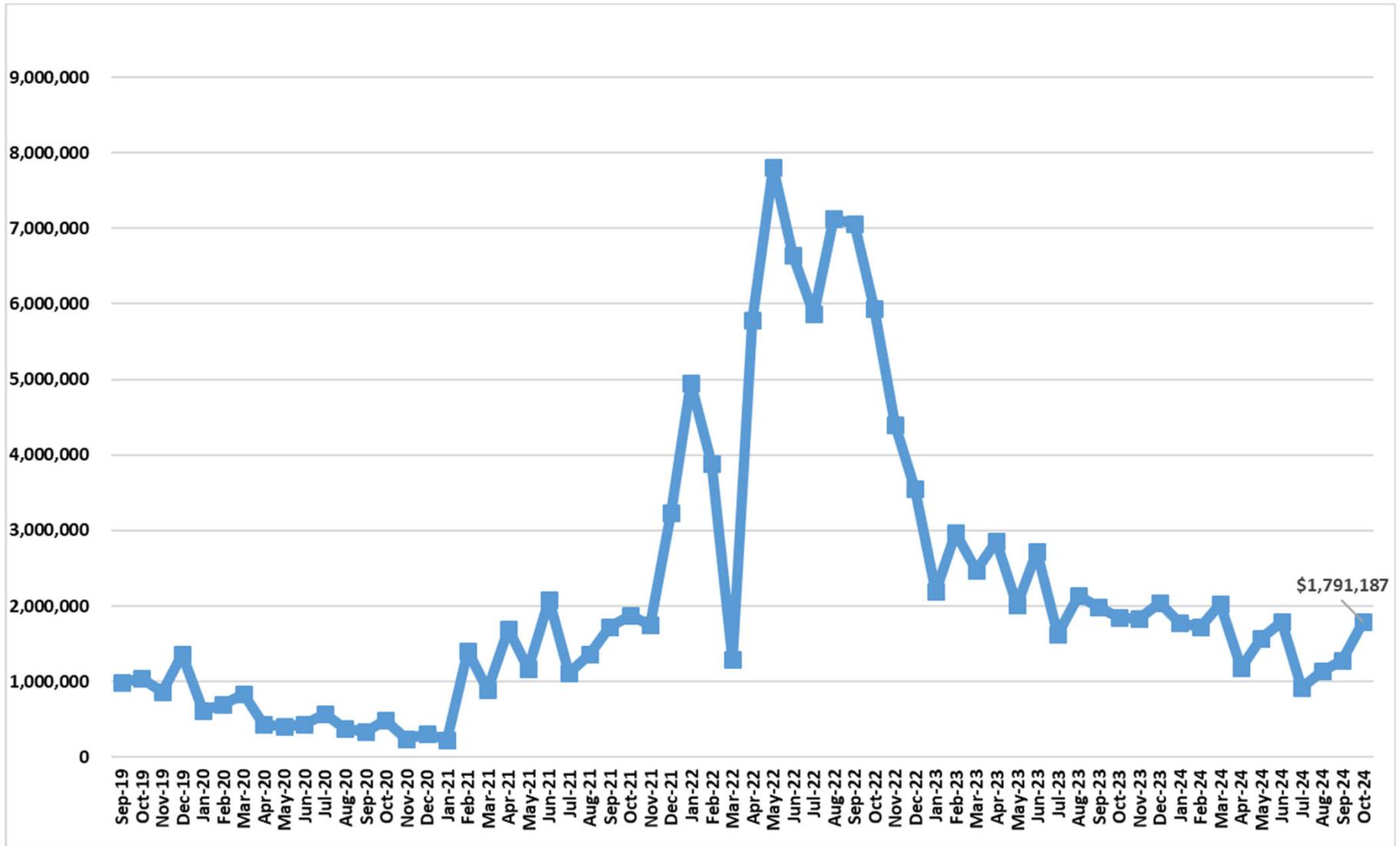
Total Payroll: excludes contract labor and PTO cash out



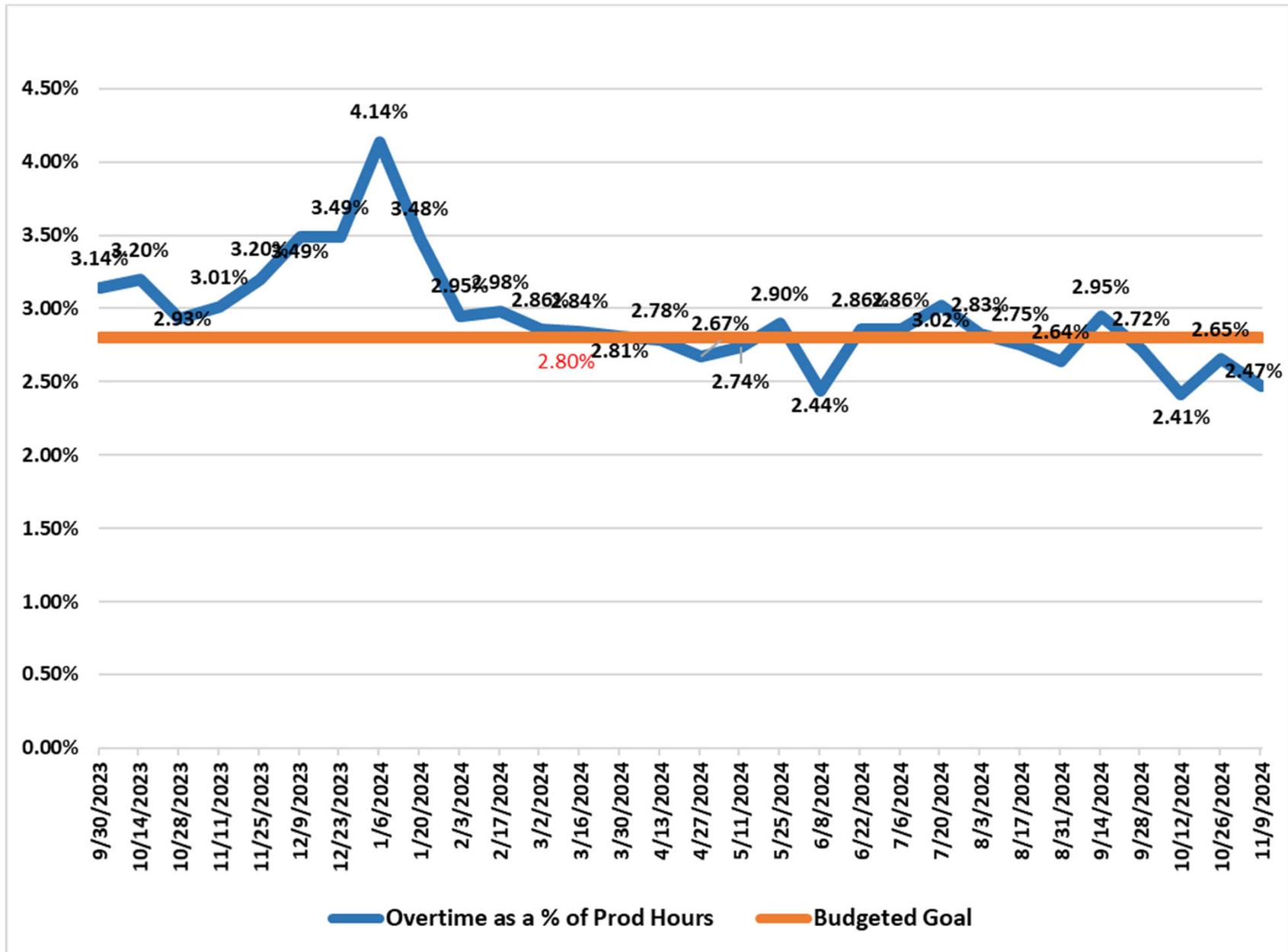
Contract Labor Full Time Equivalents (FTEs)



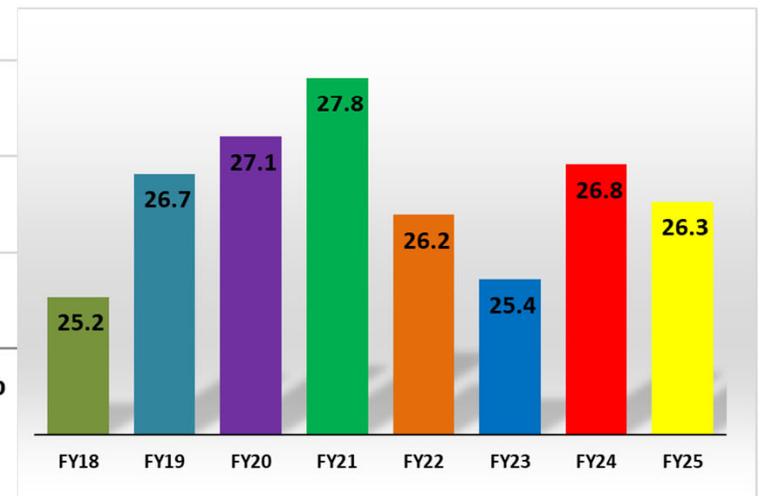
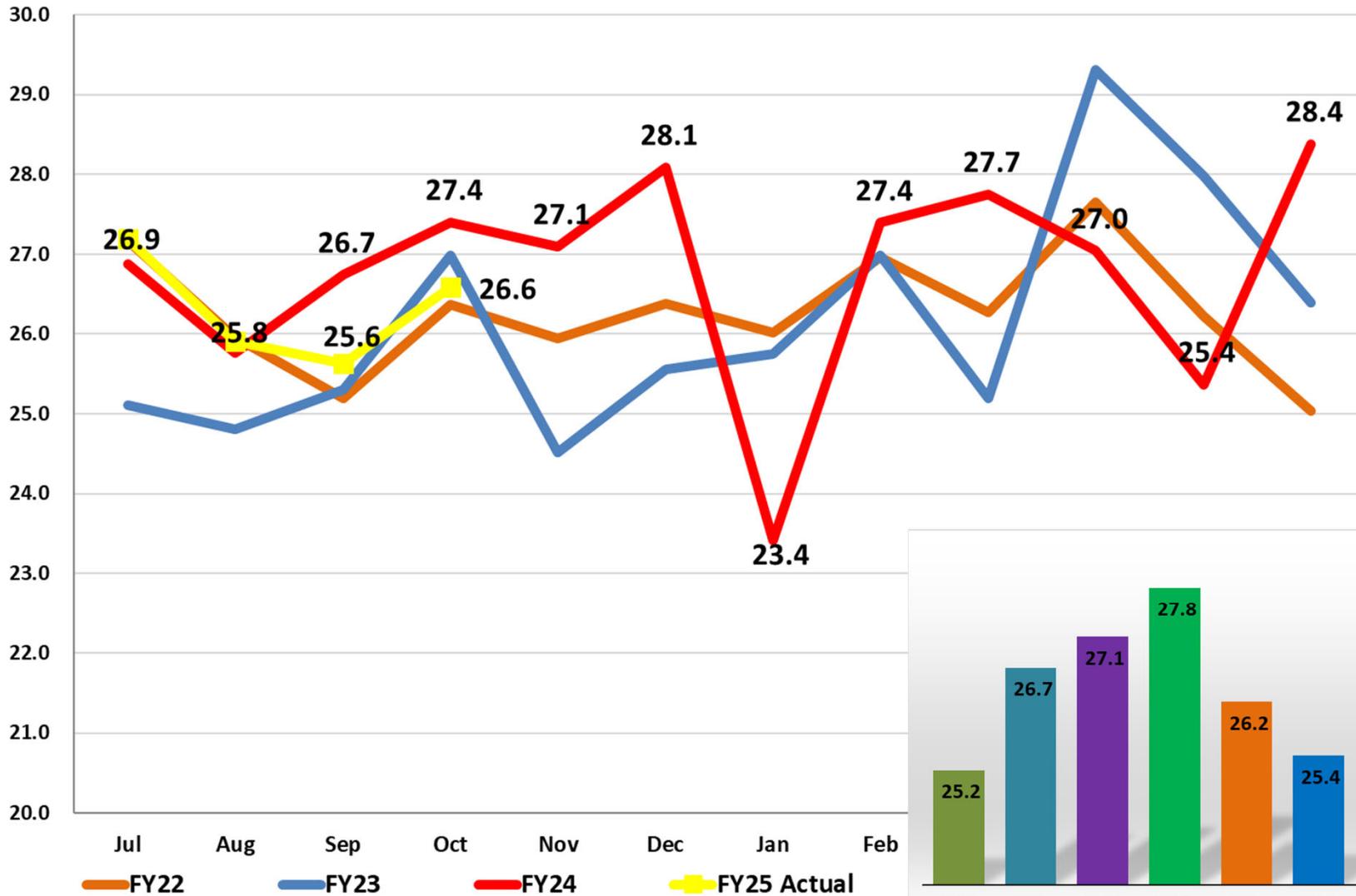
Contract Labor Expense



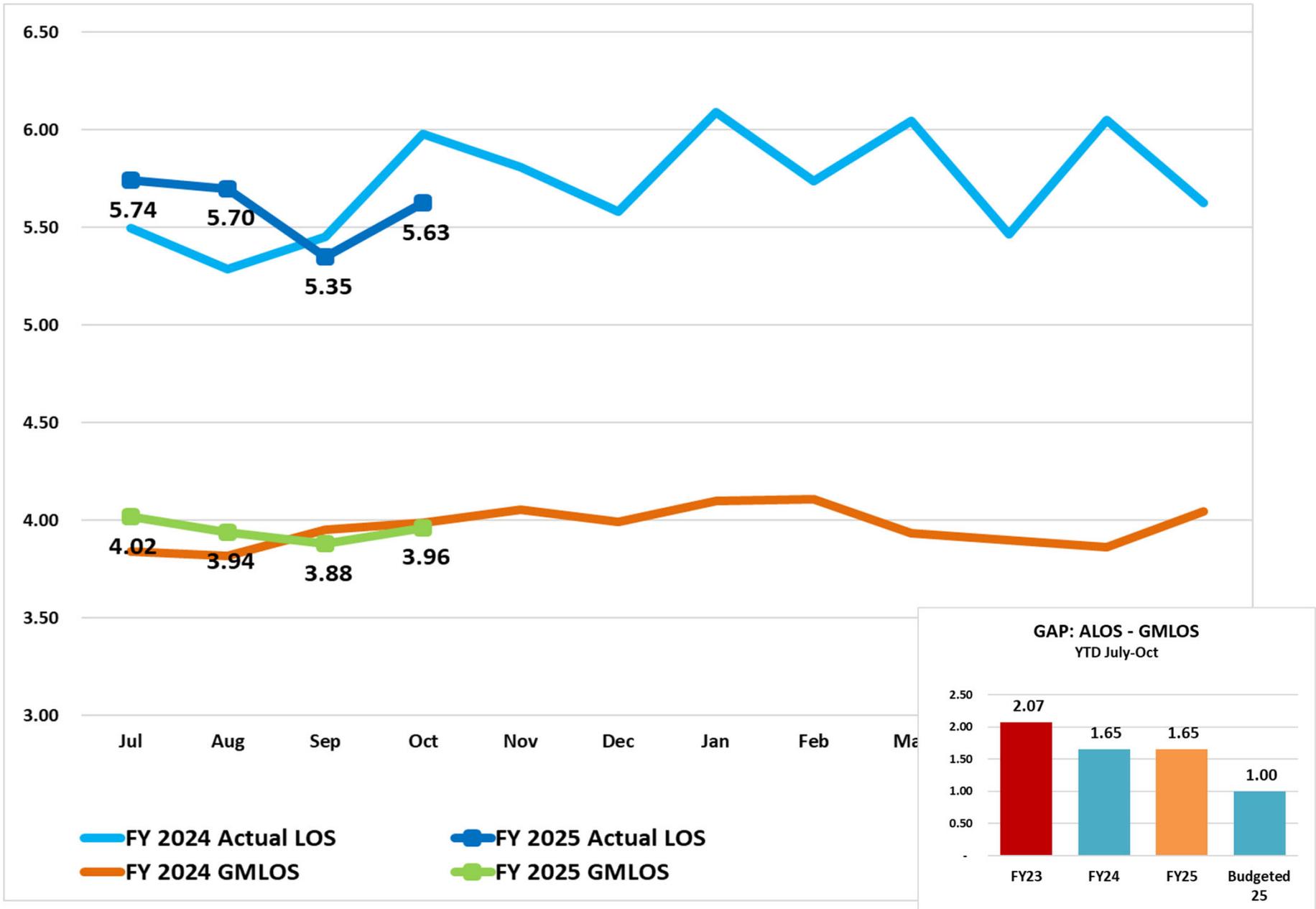
Overtime as a % of Productive Hours



Productivity Measure : Worked Hours/ Adj. Patient Days



Average Length of Stay versus National Average (GMLOS)

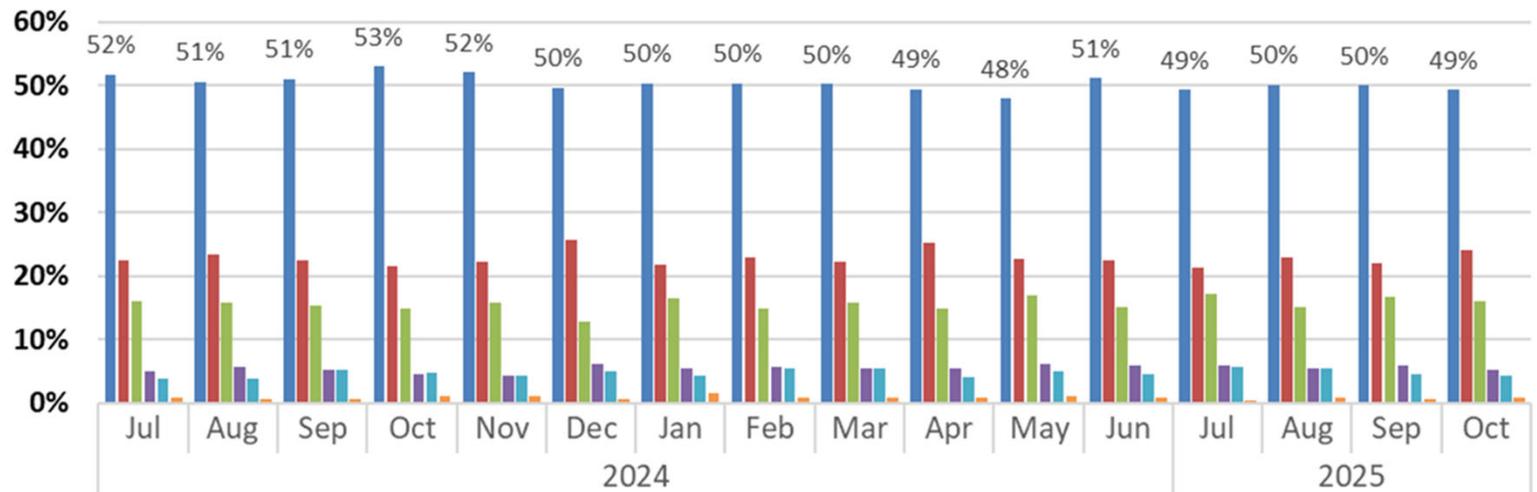


Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients		
	ALOS	GMLOS	GAP
Oct-22	5.84	3.98	1.86
Nov-22	5.95	3.78	2.17
Dec-22	6.14	4.02	2.12
Jan-23	6.82	4.06	2.76
Feb-23	6.56	4.09	2.47
Mar-23	5.69	3.99	1.70
Apr-23	5.35	3.99	1.36
May-23	5.37	3.94	1.43
Jun-23	5.39	3.90	1.49
Jul-23	5.50	3.84	1.66
Aug-23	5.29	3.82	1.47
Sep-23	5.45	3.95	1.50
Oct-23	5.98	3.99	1.99
Nov-23	5.81	4.05	1.76
Dec-23	5.58	3.99	1.59
Jan-24	6.09	4.10	1.99
Feb-24	5.74	4.11	1.63
Mar-24	6.05	3.94	2.11
Apr-24	5.47	3.90	1.57
May-24	6.05	3.86	2.18
Jun-24	5.63	4.05	1.58
Jul-24	5.74	4.02	1.72
Aug-24	5.70	3.94	1.76
Sep-24	5.35	3.88	1.47
Oct-24	5.63	3.96	1.66
	5.80	3.97	1.83

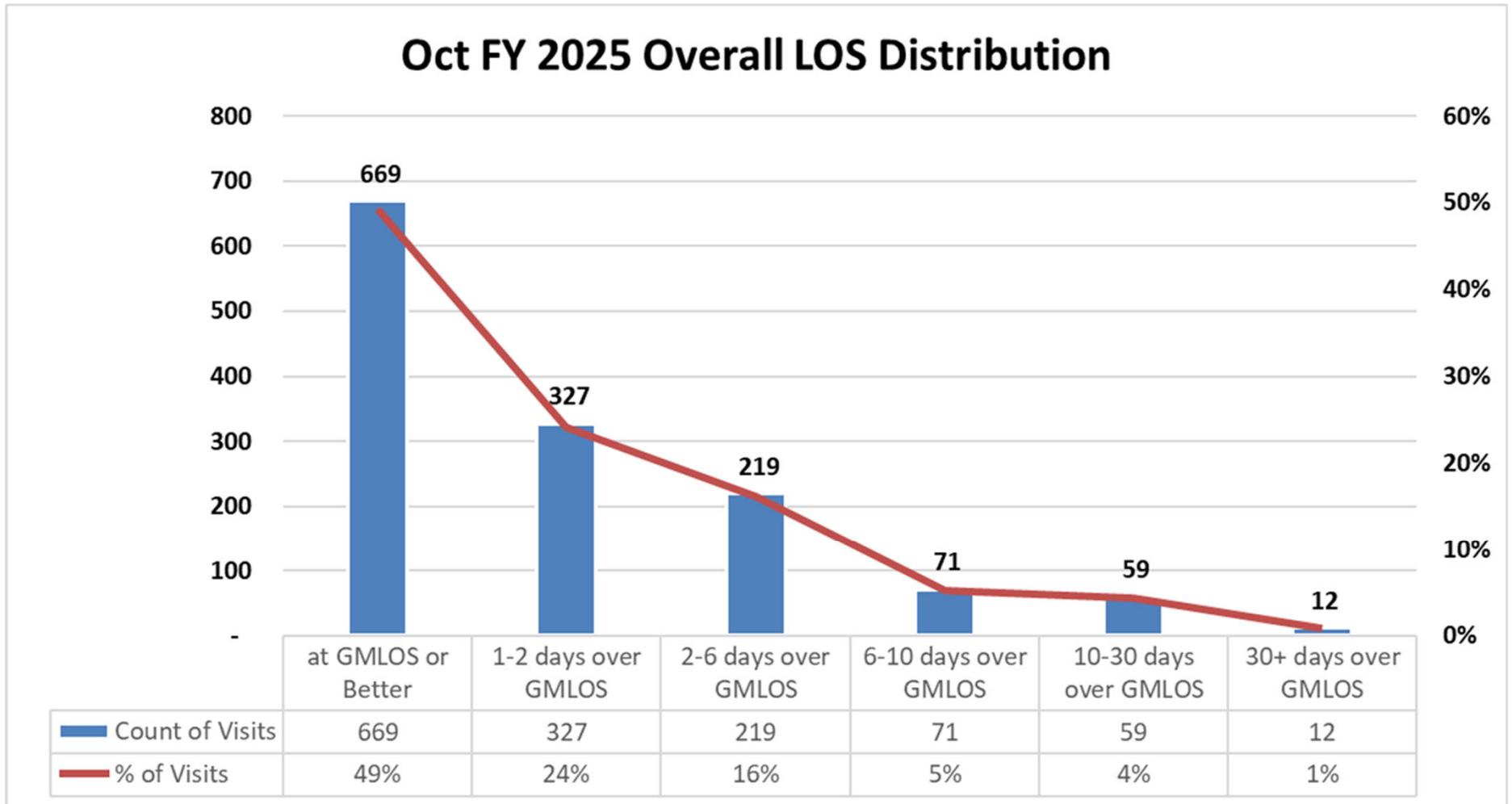
Average Length of Stay Distribution

FY25 Overall LOS Distribution

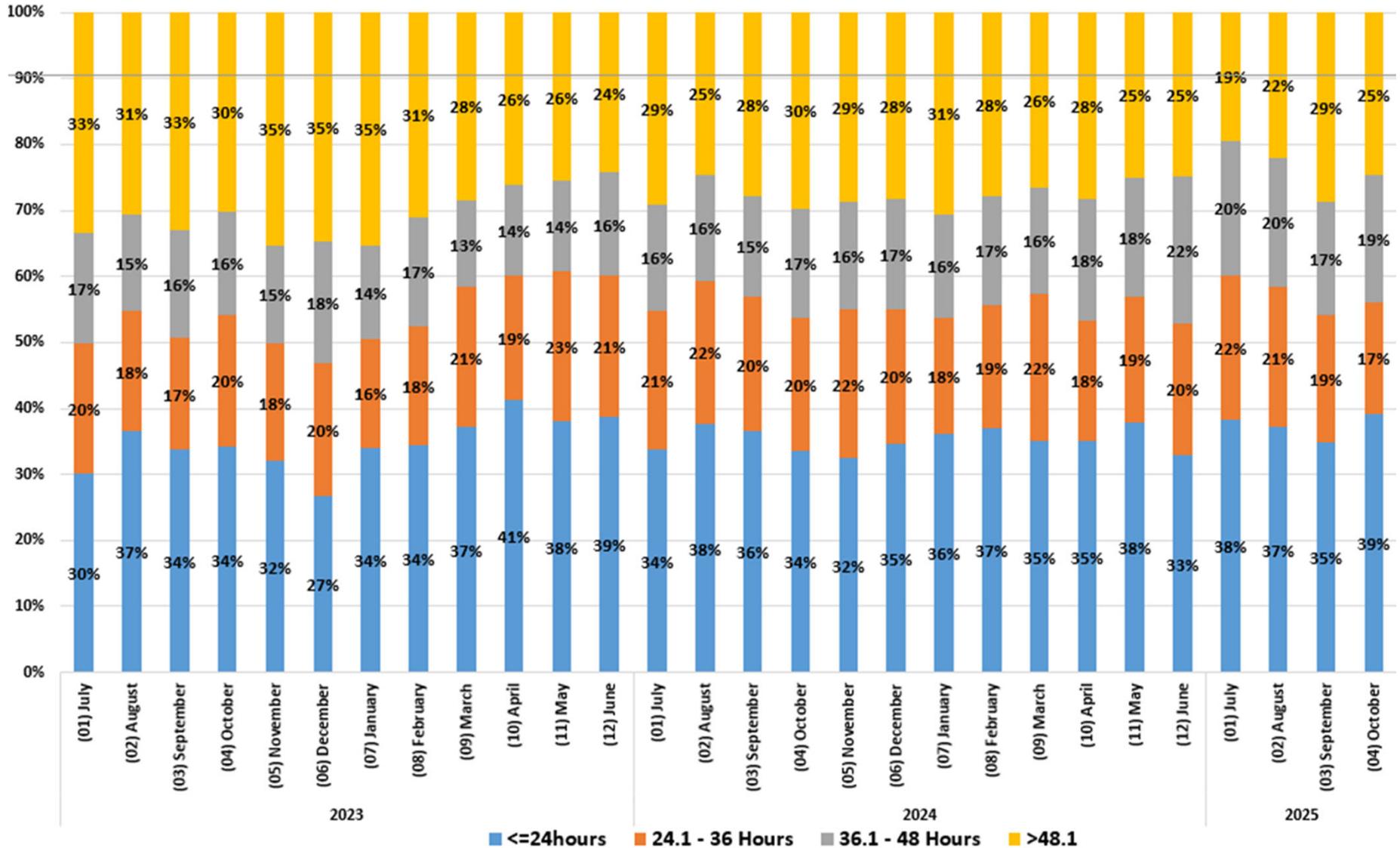


■ at GMLOS or Better	52%	51%	51%	53%	52%	50%	50%	50%	50%	49%	48%	51%	49%	50%	50%	49%
■ 1-2 days over GMLOS	23%	23%	23%	21%	22%	26%	22%	23%	22%	25%	23%	22%	21%	23%	22%	24%
■ 2-6 days over GMLOS	16%	16%	15%	15%	16%	13%	16%	15%	16%	15%	17%	15%	17%	15%	17%	16%
■ 6-10 days over GMLOS	5%	6%	5%	5%	4%	6%	6%	6%	5%	5%	6%	6%	6%	6%	6%	5%
■ 10-30 days over GMLOS	4%	4%	5%	5%	4%	5%	4%	5%	5%	4%	5%	5%	6%	6%	5%	4%
■ 30+ days over GMLOS	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%	0.9%	0.9%	1.2%	0.8%	0.5%	0.8%	0.6%	0.9%

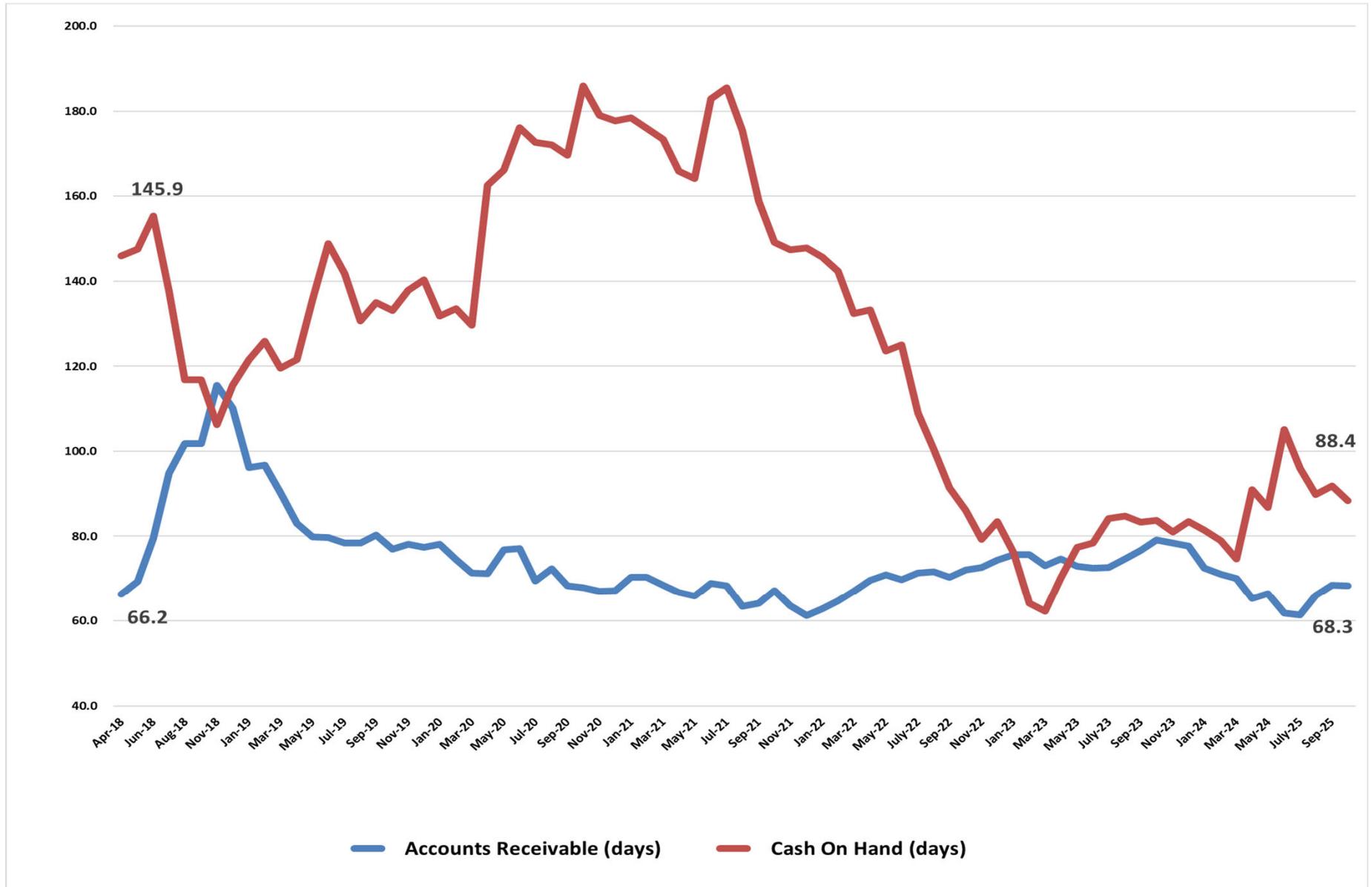
Length of Stay Distribution



Monthly Discharges of Observation Patients by their Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

	Current Month Value	Prior Month Value	June 30, 2024 Audited Value	2023 Moody's Median Benchmark		
				Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	2.5	2.4	2.3	1.7	1.8	1.7
Accounts Receivable (days)	68.3	68.4	61.9	47.8	47.7	47.8
Cash On Hand (days)	88.4	91.9	105.1	273.9	188.4	134.1
Cushion Ratio (x)	9.4	9.7	10.7	44.7	24.2	16.6
Average Payment Period (days)	55.1	54.1	58.6	70.9	62.7	64.0
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	93.4%	96.0%	106.3%	271.7%	164.5%	131.0%
Debt-To-Capitalization	35.2%	34.7%	34.5%	22.5%	31.1%	35.0%
Debt-to-Cash Flow (x)	7.2	7.1	3.4	2.4	3.6	6.9
Debt Service Coverage	1.4	1.4	3.7	6.7	4.5	2.1
Maximum Annual Debt Service Coverage (x)	1.8	1.8	2.9	6.8	3.8	1.9
Age Of Plant (years)	13.8	13.7	13.3	11.1	12.8	13.9
PROFITABILITY RATIOS						
Operating Margin	(4.1%)	(4.5%)	0.8%	2.1%	0.5%	(2.3%)
Excess Margin	(1.3%)	(1.2%)	2.4%	5.5%	2.7%	(.9%)
Operating Cash Flow Margin	1.1%	0.8%	6.1%	6.7%	5.5%	3.0%
Return on Assets	(1.3%)	(1.3%)	2.4%	3.9%	2.4%	(.7%)

Consolidated Statements of Net Position (000's)

	Oct-24	Jun-24
		(Audited)
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 14,787	\$ 19,412
Current Portion of Board designated and trusted assets	17,630	14,944
Accounts receivable:		
Net patient accounts	136,480	133,806
Other receivables	23,114	25,023
	159,594	158,829
Inventories	14,780	13,738
Medicare and Medi-Cal settlements	103,347	82,755
Prepaid expenses	10,196	8,403
Total current assets	320,332	298,082
NON-CURRENT CASH AND INVESTMENTS - less current portion		
Board designated cash and assets	186,441	210,518
Revenue bond assets held in trust	22,391	19,326
Assets in self-insurance trust fund	871	827
Total non-current cash and investments	209,702	230,671
INTANGIBLE RIGHT TO USE LEASE, net of accumulated amortization	12,977	10,464
INTANGIBLE RIGHT TO USE SBITA, net of accumulated amortization	10,684	12,153
CAPITAL ASSETS		
Land	17,542	17,542
Buildings and improvements	428,372	428,209
Equipment	334,388	334,316
Construction in progress	25,422	22,757
	805,724	802,825
Less accumulated depreciation	520,897	512,148
	284,827	290,676
OTHER ASSETS		
Property not used in operations	4,474	4,487
Health-related investments	2,448	2,676
Other	17,257	17,120
Total other assets	24,179	24,283
Total assets	862,702	866,329
DEFERRED OUTFLOWS	14,841	15,283
Total assets and deferred outflows	\$ 877,543	\$ 881,611

Consolidated Statements of Net Position (000's)

	Oct-24	Jun-24
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 31,654	\$ 41,096
Accrued payroll and related liabilities	69,350	62,382
SBITA liability, current portion	4,146	4,146
Lease liability, current portion	2,248	2,248
Bonds payable, current portion	12,754	12,585
Notes payable, current portion	9,850	9,850
Total current liabilities	130,003	132,306
LEASE LIABILITY, net of current portion	11,029	8,477
SBITA LIABILITY, net of current portion	4,881	5,846
LONG-TERM DEBT, less current portion		
Bonds payable	212,306	214,713
Notes payable	20,750	20,750
Total long-term debt	233,056	235,463
NET PENSION LIABILITY	21,402	21,226
OTHER LONG-TERM LIABILITIES	37,799	36,256
Total liabilities	438,171	439,574
NET ASSETS		
Invested in capital assets, net of related debt	59,989	66,112
Restricted	60,132	52,733
Unrestricted	319,252	323,192
Total net position	439,373	442,037
Total liabilities and net position	\$ 877,544	\$ 881,611

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Oct 31, 2024**

Board designated funds	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
LAIF		4.52	Various		20,773,060	
CAMP		5.03	CAMP		31,871,169	
Allspring		4.42	Money market		767,531	
PFM		4.42	Money market		193,997	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Company	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calif Ca	185,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	260,044	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
PFM	17-Nov-25	0.56	ABS	Kubota Credit	21,882	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	9,184	
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	115,130	
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000	
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000	
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000	
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	82,805	
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000	
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000	
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000	
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000	
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000	
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000	
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000	
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000	
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000	
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000	
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000	
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000	
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000	

**KAWEAH DELTA HEALTH CARE DISTRICT
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Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	30-Mar-27	4.80	MTN-C	Hormel Food Corp	115,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	425,504
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	210,069
Allspring	21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000
Allspring	15-Jul-27	3.88	Municipal	Massachusetts St	1,000,000
PFM	26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000
PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	190,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,140,000
Allspring	15-Sep-27	5.93	MTN-C	Bank of America	1,100,000
Allspring	1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000
PFM	8-Oct-27	4.35	MTN-C	Toyota Motor	130,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	185,509
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
PFM	15-Jan-28	4.10	MTN-C	Mastercard	130,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
PFM	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	436,108
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	515,998
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	3.75	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
Allspring	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000
Allspring	15-Mar-29	0.00	abs	John Deere Owner	1,000,000
Allspring	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000

**KAWEAH DELTA HEALTH CARE DISTRICT
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PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000
Allspring	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	1,000,000
PFM	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	415,000
PFM	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000
Allspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000
Allspring	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000
PFM	25-Jun-29	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000
PFM	30-Jun-29	3.25	U.S. Govt Agency	US Treasury Bill	2,030,000
PFM	15-Jul-29	4.76	MTN-C	Ford CR Auto Owner	360,000
Allspring	16-Jul-29	4.65	MTN-C	American Express	1,025,000
PFM	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000
PFM	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000
PFM	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000
Allspring	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	500,000
PFM	6-Aug-29	4.84	MTN-C	Citibank N A	295,000
PFM	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000
PFM	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000
PFM	16-Aug-29	4.27	ABS	GM Finl con Auto Rec	155,000
PFM	18-Sep-29	3.80	MTN-C	Novartis Capital	365,000
PFM	25-Sep-29	4.79	U.S. Govt Agency	FHLMC	345,000
Allspring	30-Sep-29	3.50	U.S. Govt Agency	US Treasury Bill	950,000
PFM	4-Oct-29	4.05	MTN-C	Accenture Capital	195,000
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	285,000
PFM			ABS	Hyundai Auto Rec	195,000
					\$ 173,065,011

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
Self-insurance trust						
Wells Fargo Bank			Money market	110900	967,173	
Wells Fargo Bank			Fixed income - L/T	152300	909,915	1,877,088
2015A revenue bonds						
US Bank			Principal/Interest payment fund	142110	907,366	907,366
2015B revenue bonds						
US Bank			Principal/Interest payment fund	142110	1,749,727	1,749,727
2017C revenue bonds						
US Bank			Principal/Interest payment fund	142110	2,692,618	2,692,618
2020 revenue bonds						
US Bank			Principal/Interest payment fund	142110	532,778	532,778
2022 revenue bonds						
US Bank			Principal/Interest payment fund	142110	1,270,416	1,270,416
2014 general obligation bonds						
CAMP			Interest Payment fund	152440	2,194,327	2,194,327
Master Reserve fund						
US Bank				142102	(726,520)	
US Bank				142103	23,117,664	22,391,144
Operations						
Wells Fargo Bank		0.16	Checking	100100	(2,147,945)	
Wells Fargo Bank		0.16	Checking	100500	5,951,454	3,803,509
Payroll						
Wells Fargo Bank		0.16	Checking	100200	9,660,729	
Wells Fargo Bank		0.16	Checking	100300	1,030,598	
Wells Fargo Bank		0.16	Checking	100300	15,905	10,707,231
						14,510,741
Total investments					\$ 221,191,216	

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Oct 31, 2024**

Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100100	<u>\$ 7,435</u>
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Sequoia Regional Cancer Center

Wells Fargo Bank	Checking	100500	(41,772) <u>\$ (41,772)</u>
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Kaweah Delta Hospital Foundation

Central Valley Community Checking	Investments	100100	285,905
Various	S/T Investments	142200	5,054,784
Various	L/T Investments	142300	12,834,149
Various	Unrealized G/L	142400	3,772,342
			<u>\$ 21,947,179</u>

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 126,217,709	142100	
Committed for capital	16,651,993	142100	
	142,869,702		
GO Bond reserve - L/T	1,992,658	142100	
401k Matching	7,024,356	142100	
Cost report settlement - current	2,135,384	142104	
Cost report settlement - L/T	1,312,727	142100	
	3,448,111		
Development fund/Memorial fund	104,184	112300	
Workers compensation - current	5,180,000	112900	
Workers compensation - L/T	12,446,000	113900	
	17,626,000		
	\$ 173,065,011		

Investment summary by institution:

	Total Investments	%	Trust Accounts	Surplus Funds	%
CAMP	31,871,169	14.4%		31,871,169	17.0%
Local Agency Investment Fund (LAIF)	20,773,060	9.4%		20,773,060	11.1%
CAMP - GOB Tax Rev	2,194,327	1.0%	2,194,327	-	0.0%
Allspring	58,916,531	26.6%	1,877,088	57,039,443	30.4%
PFM	58,504,230	26.4%		58,504,230	31.2%
Western Alliance	250,000			250,000	0.1%
American Business Bank	235,500			235,500	0.1%
CalPrivate Bank	235,500			235,500	0.1%
Citizens National Bank of Texas	235,500			235,500	0.1%
Community Bank of the Day	203,034			203,034	0.1%
East West Bank	235,500			235,500	0.1%
Farmers Bank and Trust Company	235,500			235,500	0.1%
Frontier Bank of Texas	235,500			235,500	0.1%
Optus Bank	221,247			221,247	0.1%
Poppy Bank	235,500			235,500	0.1%
Republic Bank	206,240			206,240	0.1%
St. Louis Bank	235,500			235,500	0.1%
Willamette Valley Bank	235,500			235,500	0.1%
Wells Fargo Bank	16,387,829	7.4%		16,387,829	8.7%
Signature Bank	-	0.0%	-	-	0.0%
US Bank	29,544,049	13.4%	29,544,049	-	0.0%
Total investments	\$ 221,191,216	100.0%	\$ 33,615,464	187,575,752	100.0%

**KAWEAH DELTA HEALTH CARE DISTRICT
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Investment summary of surplus funds by type:

		Investment Limitations
Negotiable and other certificates of deposit	\$ 3,000,021	56,273,000 (30%)
Checking accounts	14,510,741	
Local Agency Investment Fund (LAIF)	20,773,060	75,000,000
CAMP	31,871,169	
Medium-term notes (corporate) (MTN-C)	37,407,000	56,273,000 (30%)
U.S. government agency	66,037,150	
Municipal securities	5,620,000	
Money market accounts	961,528	37,515,000 (20%)
Commercial paper	-	46,894,000 (25%)
Asset Backed Securities	7,395,083	37,515,000 (20%)
Supra-National Agency	-	56,273,000 (30%)
	<u>\$ 187,575,752</u>	

Return on investment:

Current month	<u><u>2.98%</u></u>
Year-to-date	<u><u>3.55%</u></u>
Prospective	<u><u>3.08%</u></u>
LAIF (year-to-date)	<u><u>4.55%</u></u>
Budget	<u><u>2.82%</u></u>

Fair market value disclosure for the quarter ended Sep 30, 2024 (District only):

	Quarter-to-date	Year-to-date
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(534,683)
Change in unrealized gain (loss) on investments (income statement effect)	\$ (3,204,575)	(3,204,575)

Investment summary of CDs:

American Business Bank	\$ 235,500
CalPrivate Bank	235,500
Citizens National Bank of Texas	235,500
Community Bank of the Day	203,034
East West Bank	235,500
Farmers Bank and Trust Company	235,500
Frontier Bank of Texas	235,500
Poppy Bank	235,500
Republic Bank	206,240
St. Louis Bank	235,500
Willamette Valley Bank	235,500
Optus Bank	221,247
Western Alliance	250,000
	<u>\$ 3,000,021</u>

Investment summary of asset backed securities:

Ally Auto Rec	\$ 195,000
American Honda Mtn	145,000
BMW Vehicle Owner	1,195,000
Fifth Third Auto	385,000
Capital One Prime	210,069
Carmax Auto Owner	549,819
GM Finl con Auto Rec	265,000
Honda Auto	350,000
Honda Auto Rec Own	82,805
Hyundai Auto	115,000
Hyundai Auto Rec	1,195,000
John Deere Owner	1,000,000
Kubota Credit	21,882
Mercedes Benz Auto	1,185,509
Nissan Auto Lease	500,000
	<u>\$ 7,395,083</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
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Investment summary of medium-term notes (corporate):

Accenture Capital	\$	195,000
Adobe Inc		225,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		2,744,000
Bank New York Mellon Mtn		300,000
Bank New York Mtn		1,000,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		820,000
Cisco Sys		485,000
Citibank N A		1,830,000
Cooperatieve CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Eli Lilly Co		65,000
Ford CR Auto Owner		1,935,000
GM Finl Consumer		1,000,000
Goldman Sachs		1,320,000
Harley Davidson		500,000
Home Depot Inc		815,000
Honeywell		185,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,515,000
Lockheed Martin		203,000
Mastercard		130,000
Morgan Stanley		1,280,000
National Rural Mtn		285,000
Natixis Ny		405,000
Novartis Capital		365,000
Paccar Financial Mtn		255,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,335,000
Target Corp		900,000
Texas Instrs		370,000
Toyota Motor		1,725,000
Unitedhealth Group		85,000
US Bank NA		1,400,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	\$	37,407,000

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$	4,015,998
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,751,152
US Treasury Bill		51,745,000
	\$	66,037,150

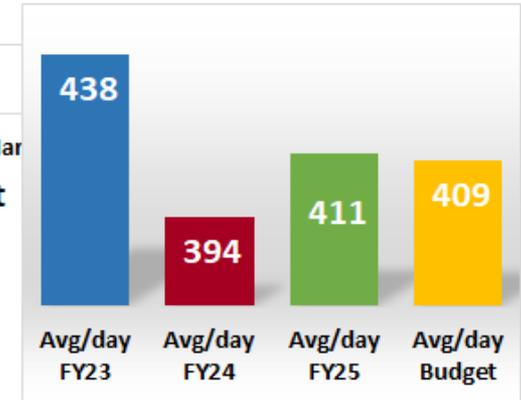
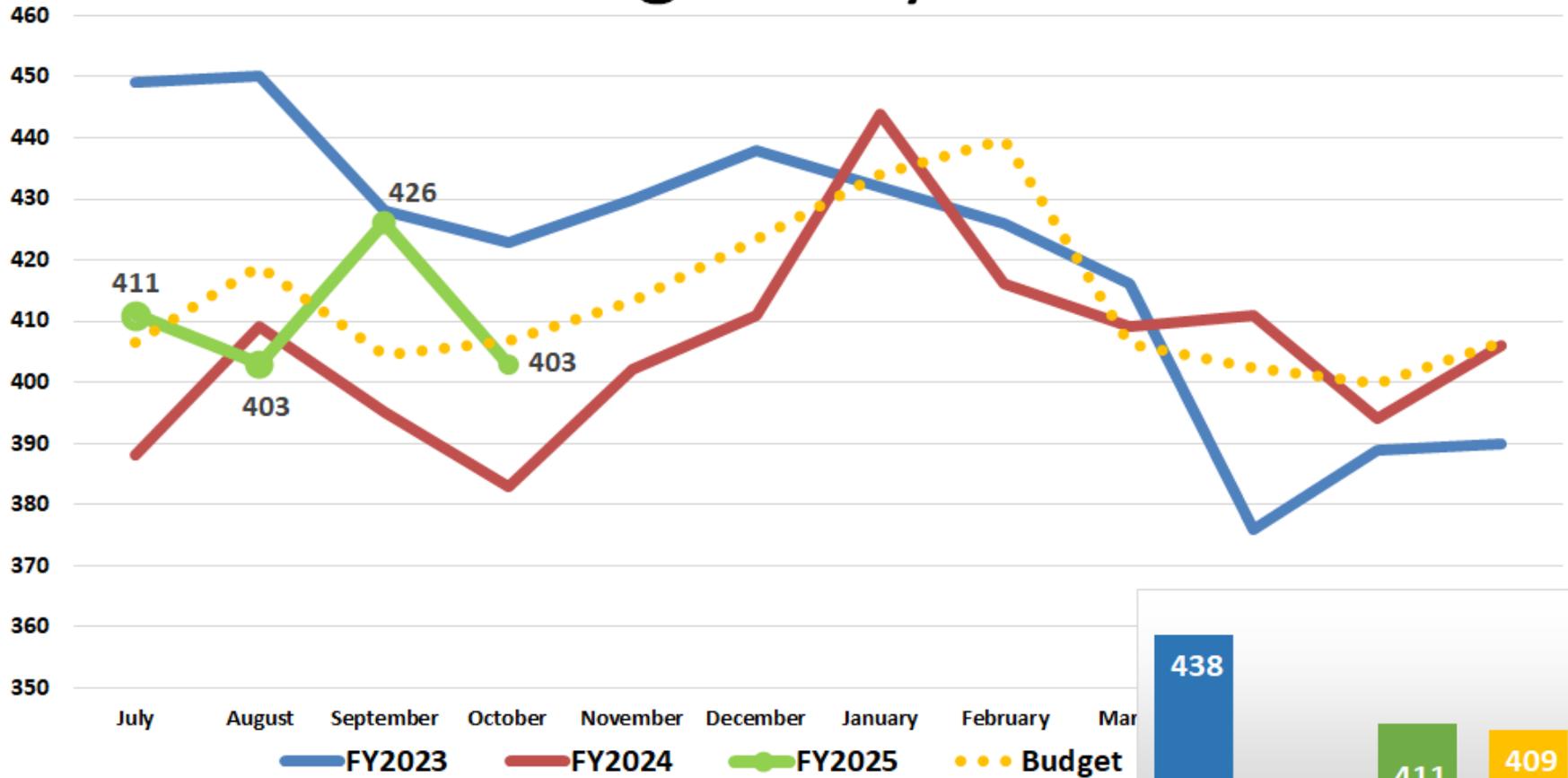
Investment summary of municipal securities:

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
San Diego County		300,000
San Francisco Ca		1,000,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
University Calf Ca		185,000
	\$	5,620,000

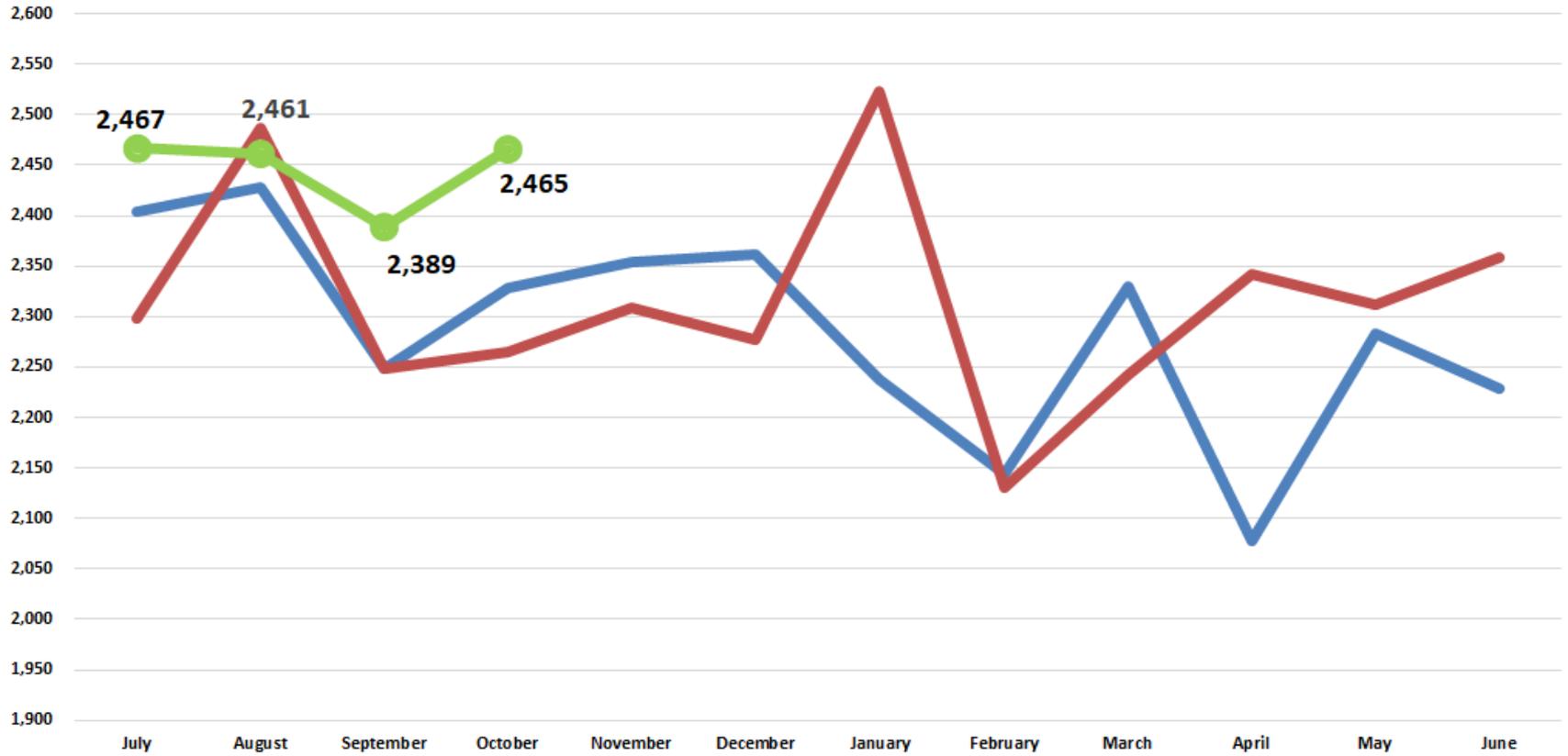
Statistical Report

October 2024

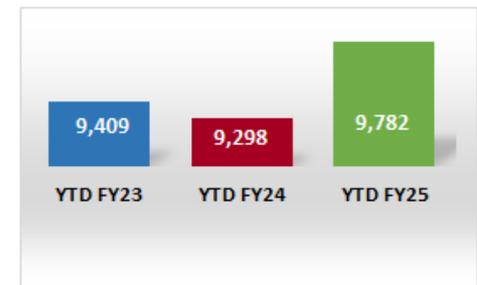
Average Daily Census



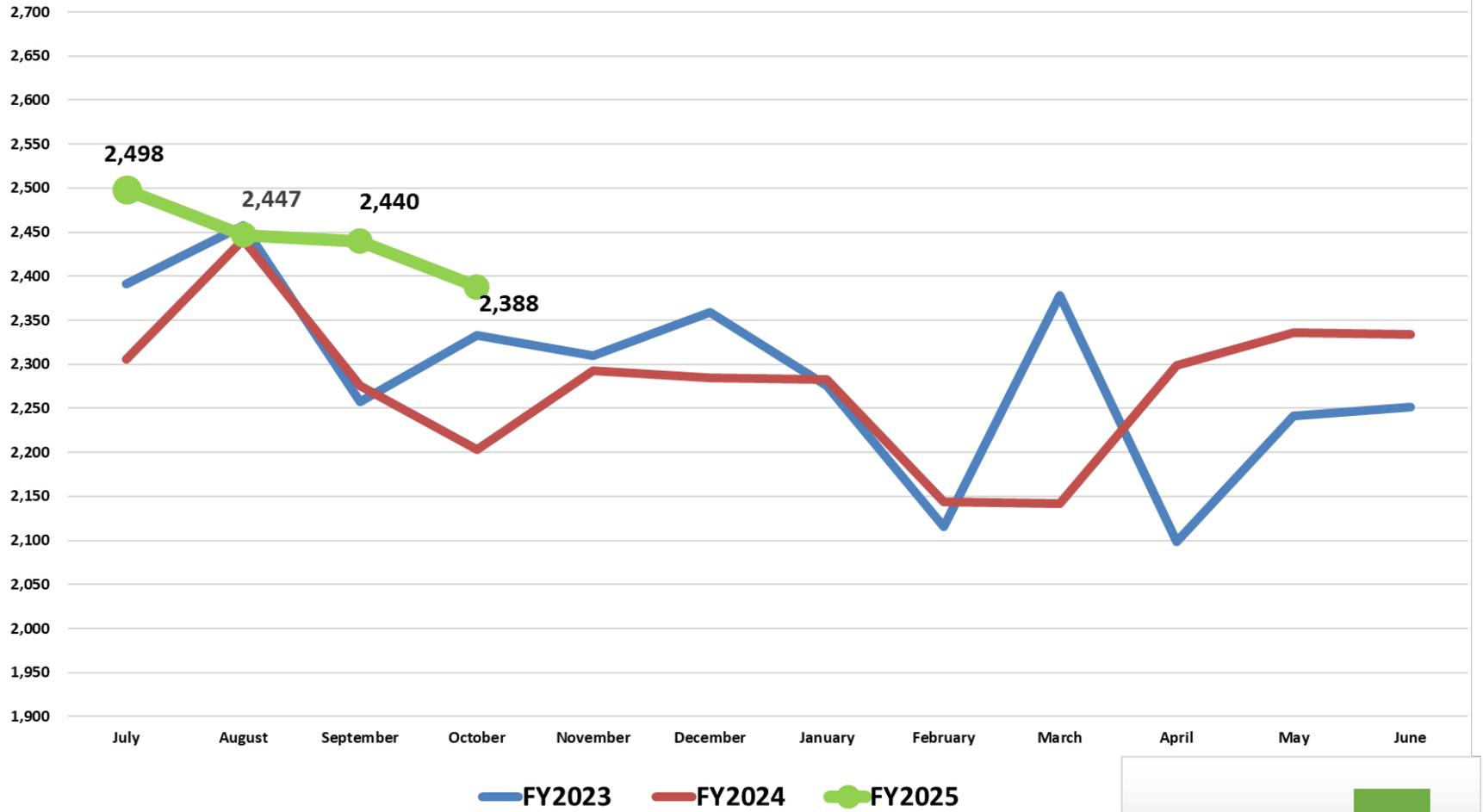
Admissions



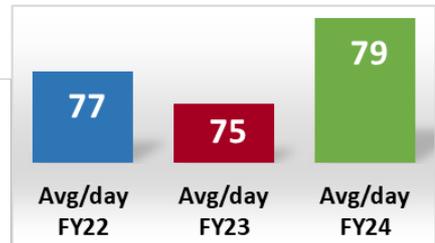
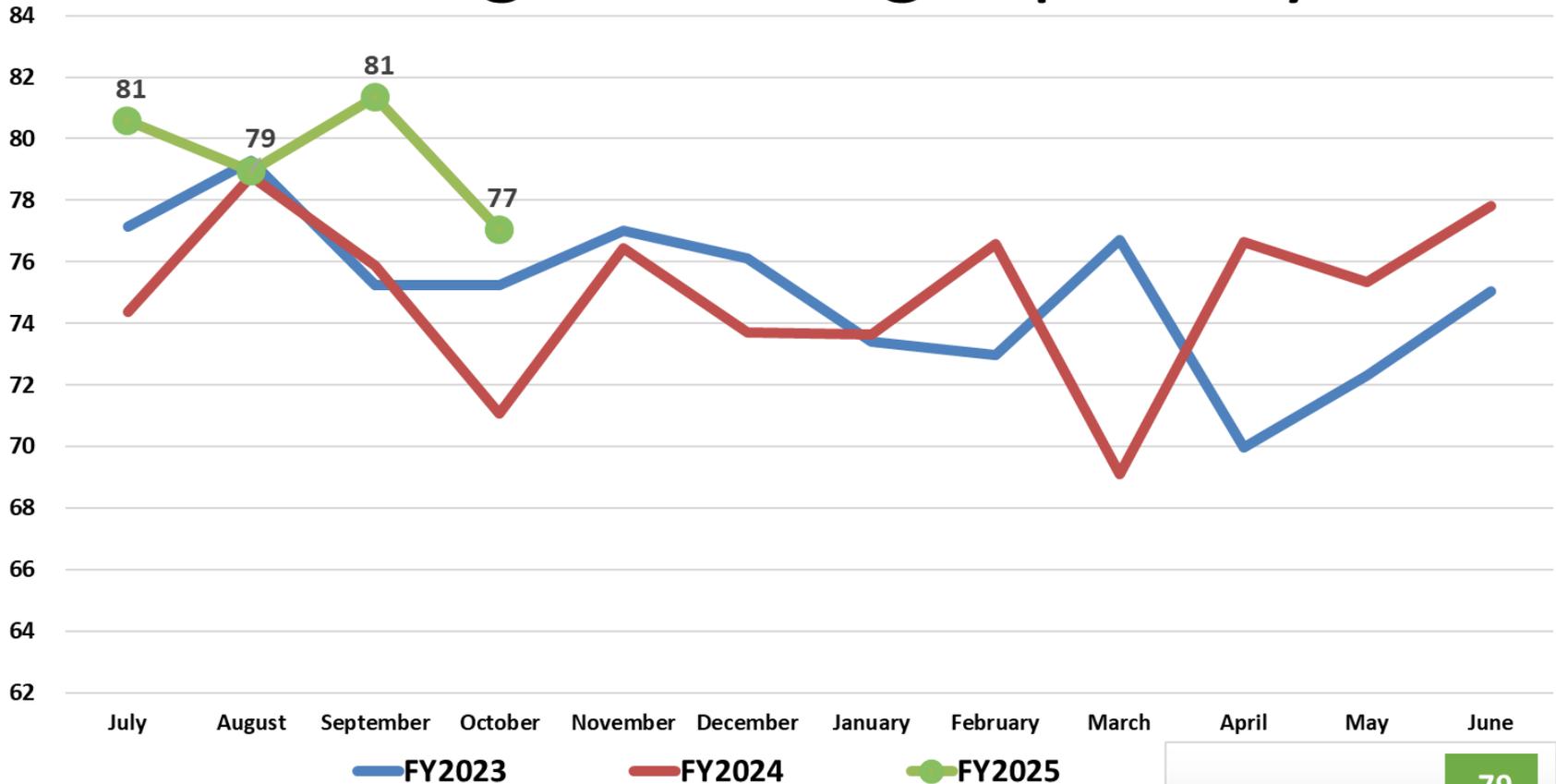
— FY2023 — FY2024 — FY2025



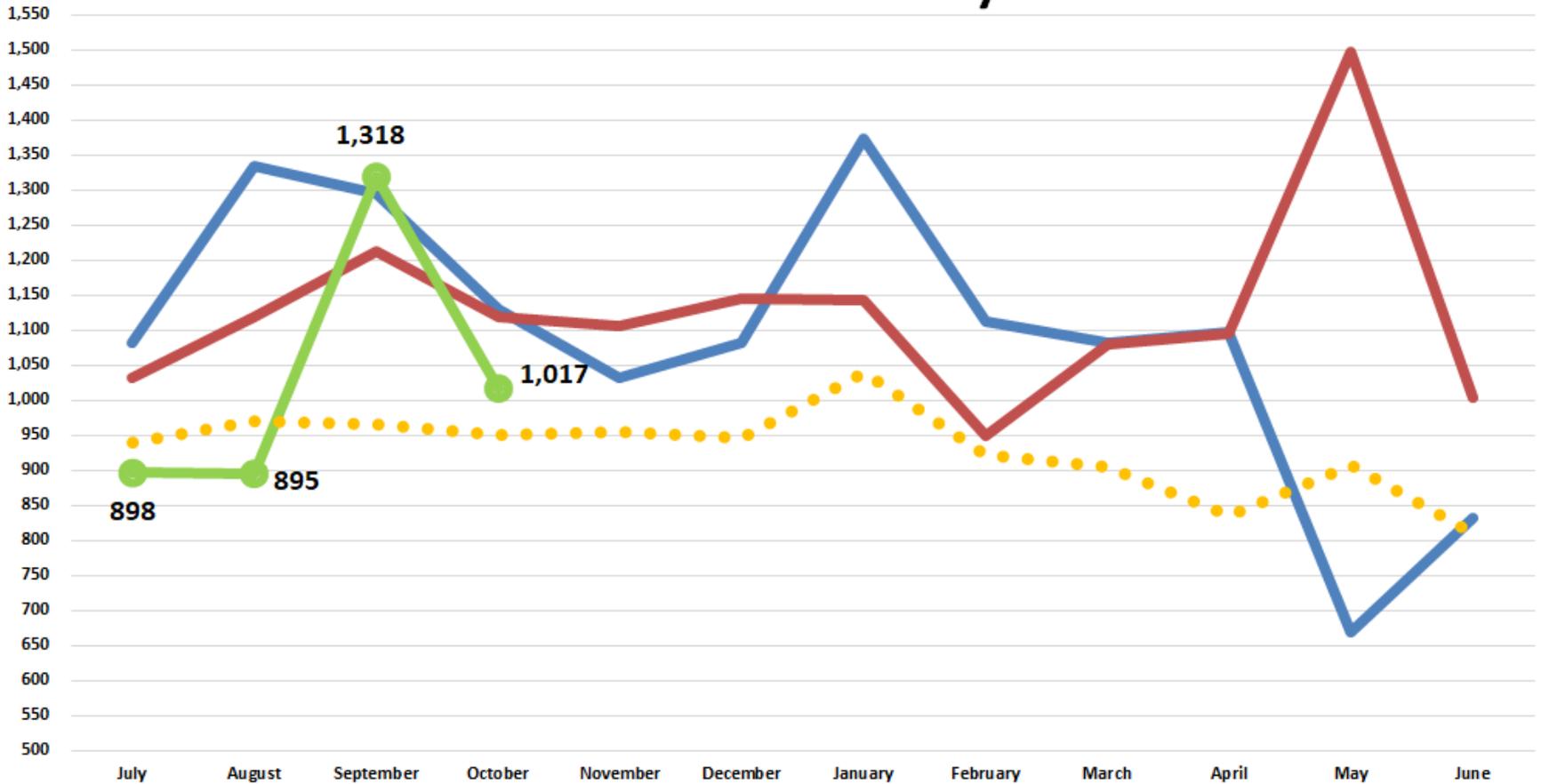
Discharges



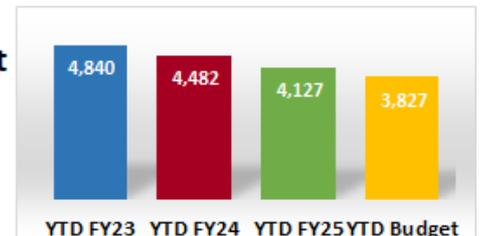
Average Discharges per day



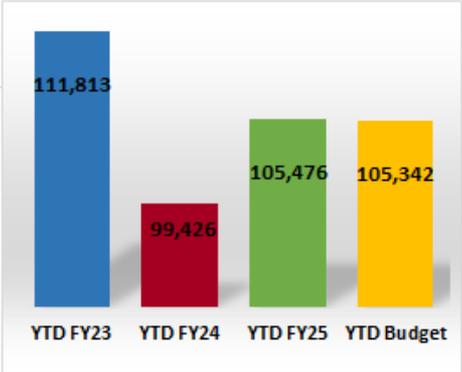
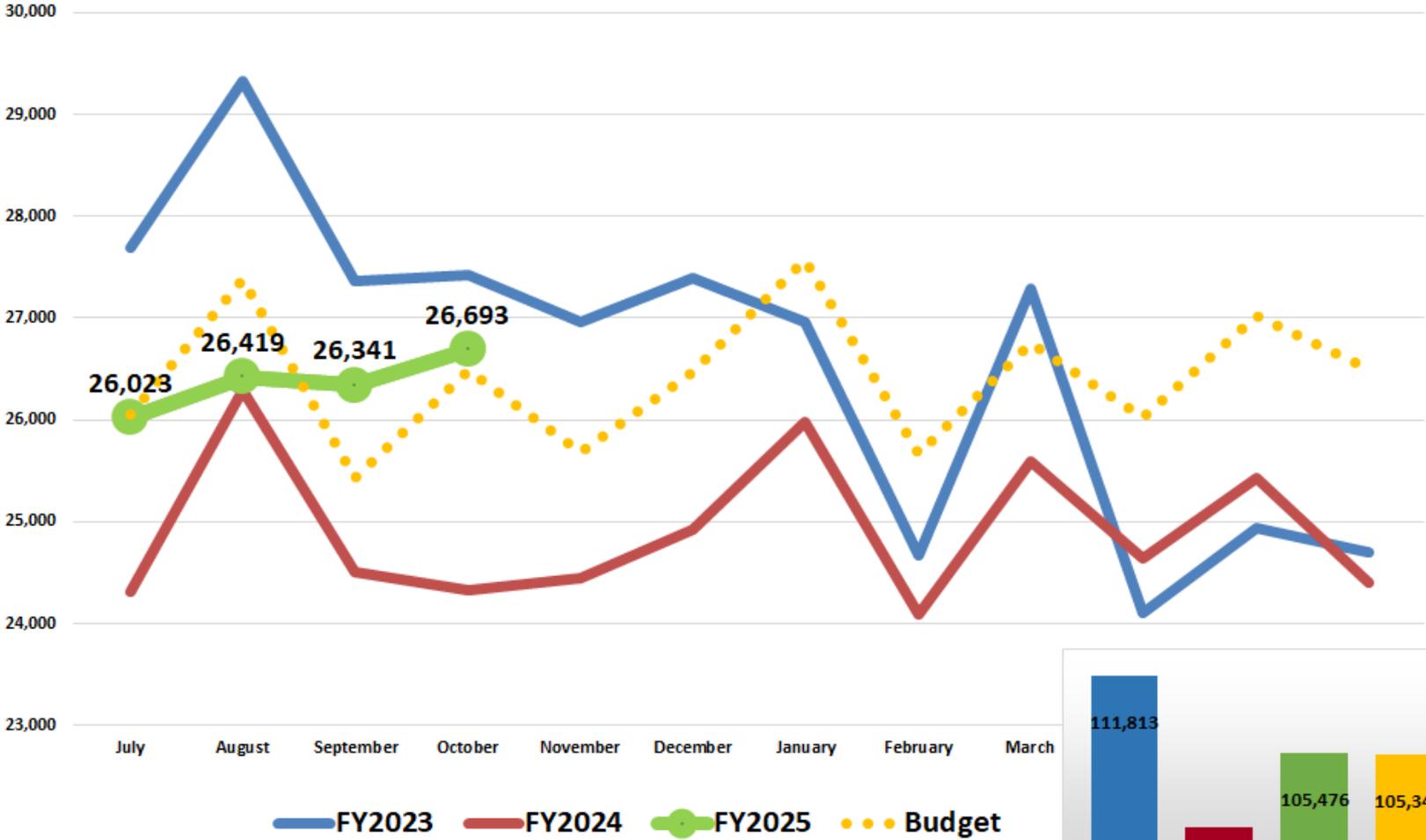
Observation Days



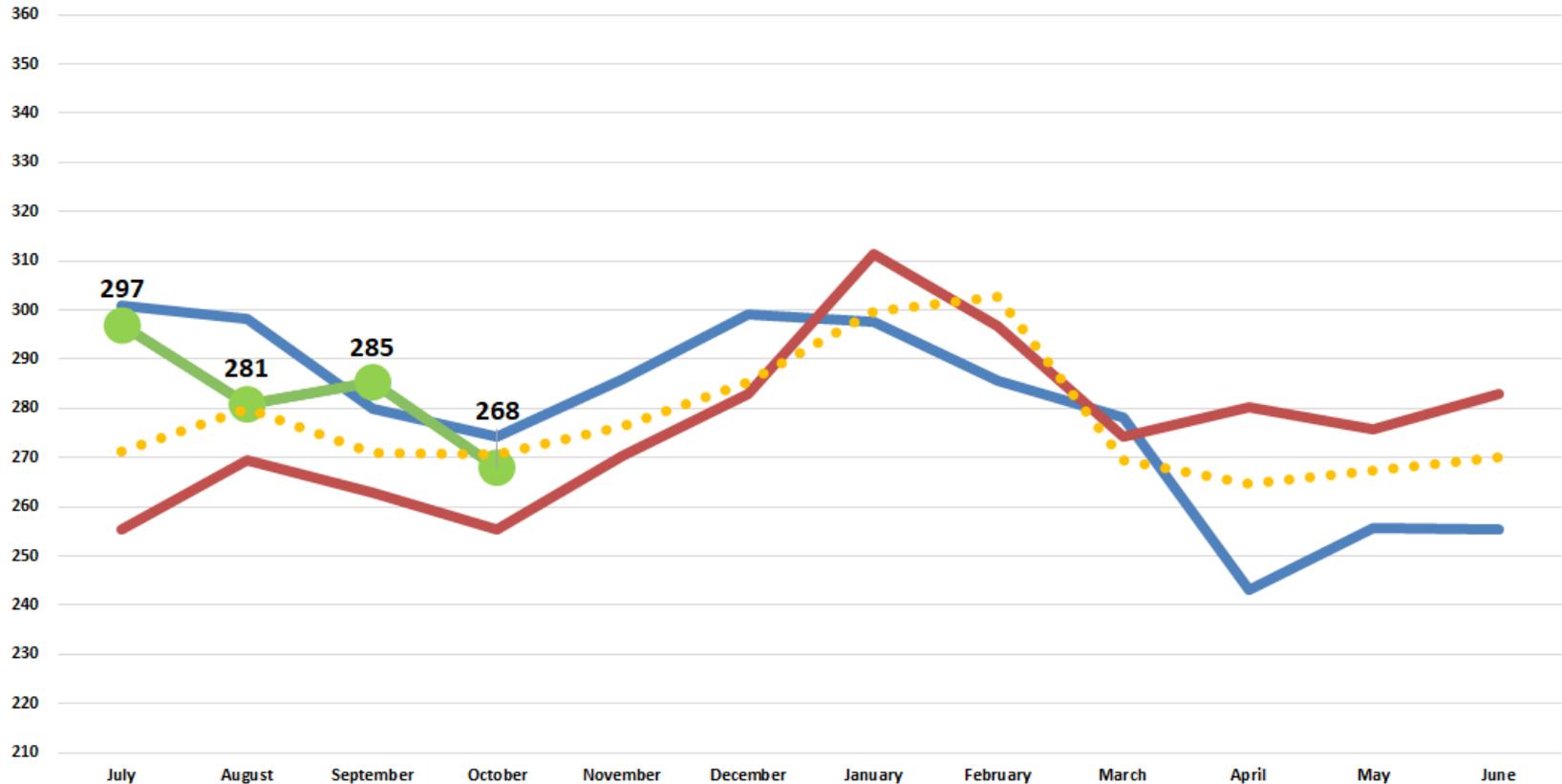
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



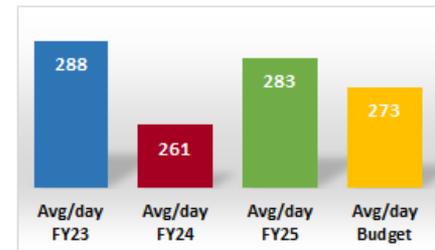
Adjusted Patient Days



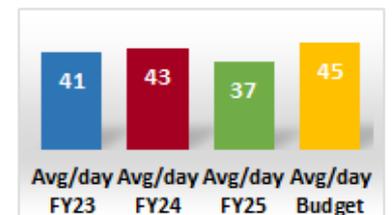
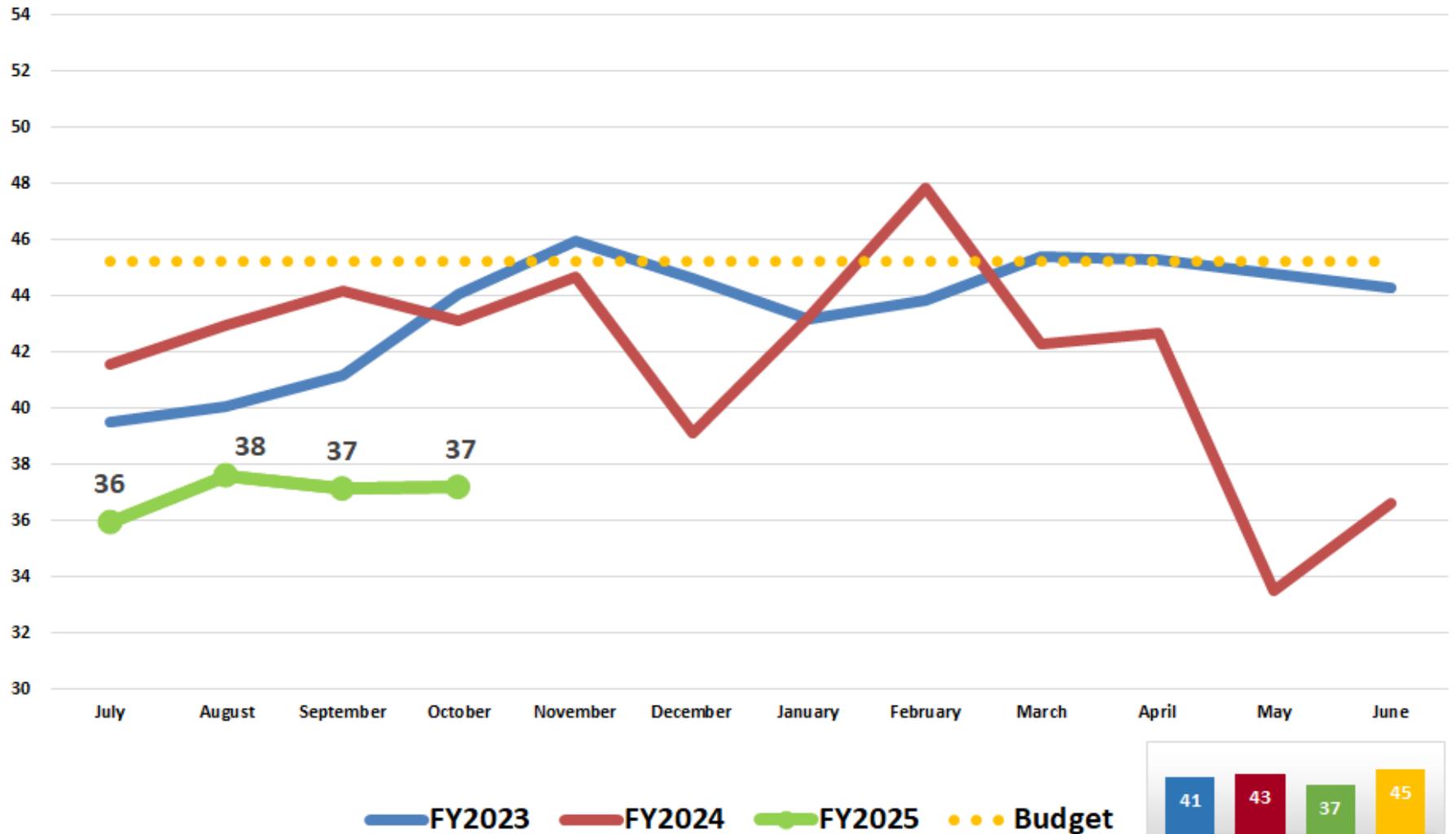
Medical Center (Avg Patients Per Day)



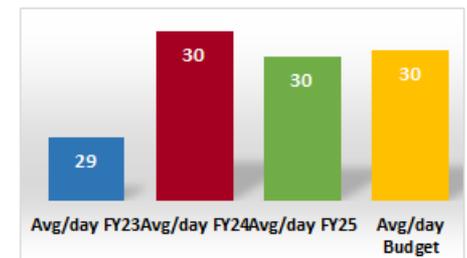
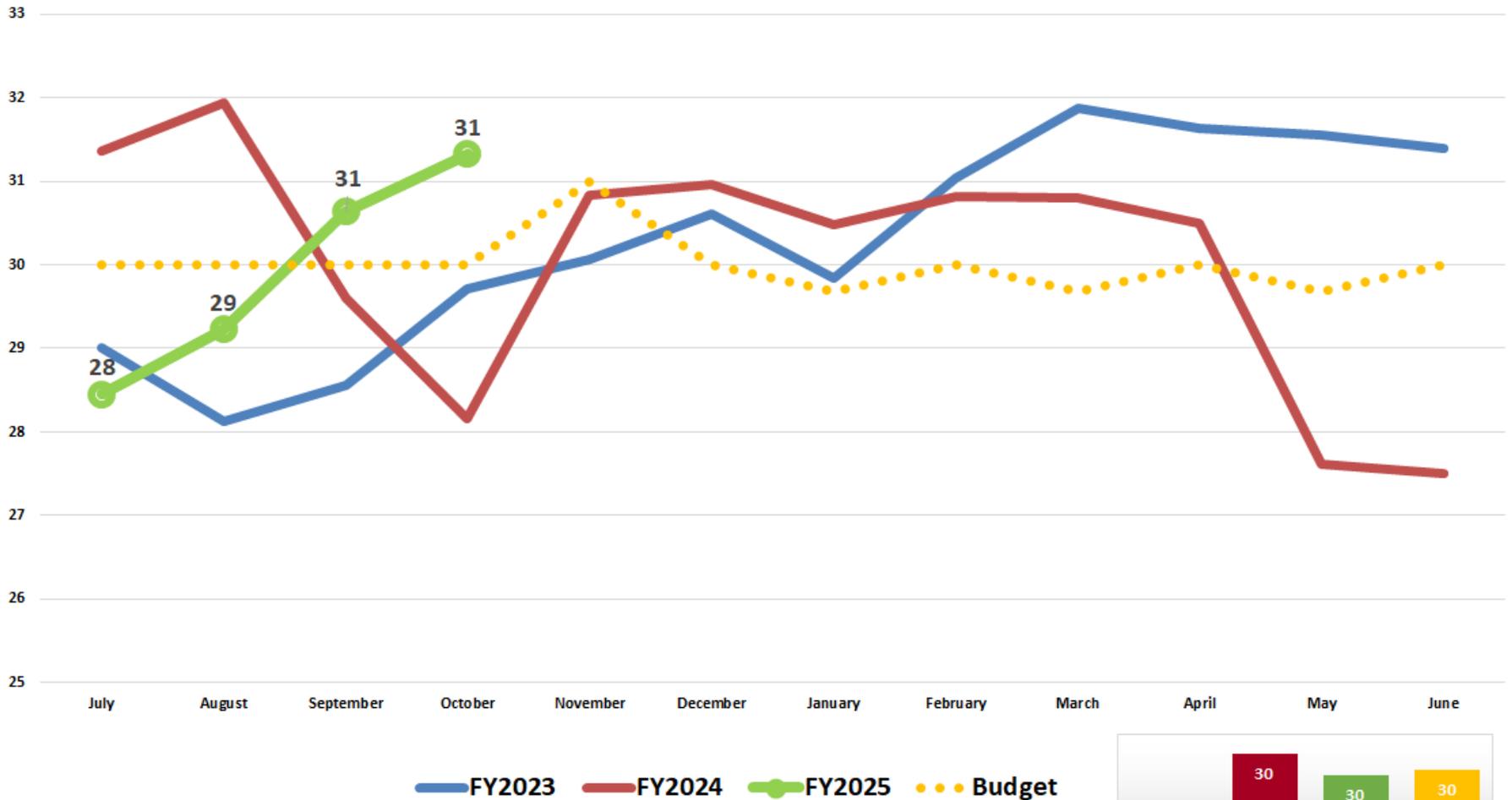
—●— FY2023
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 ●●● Budget



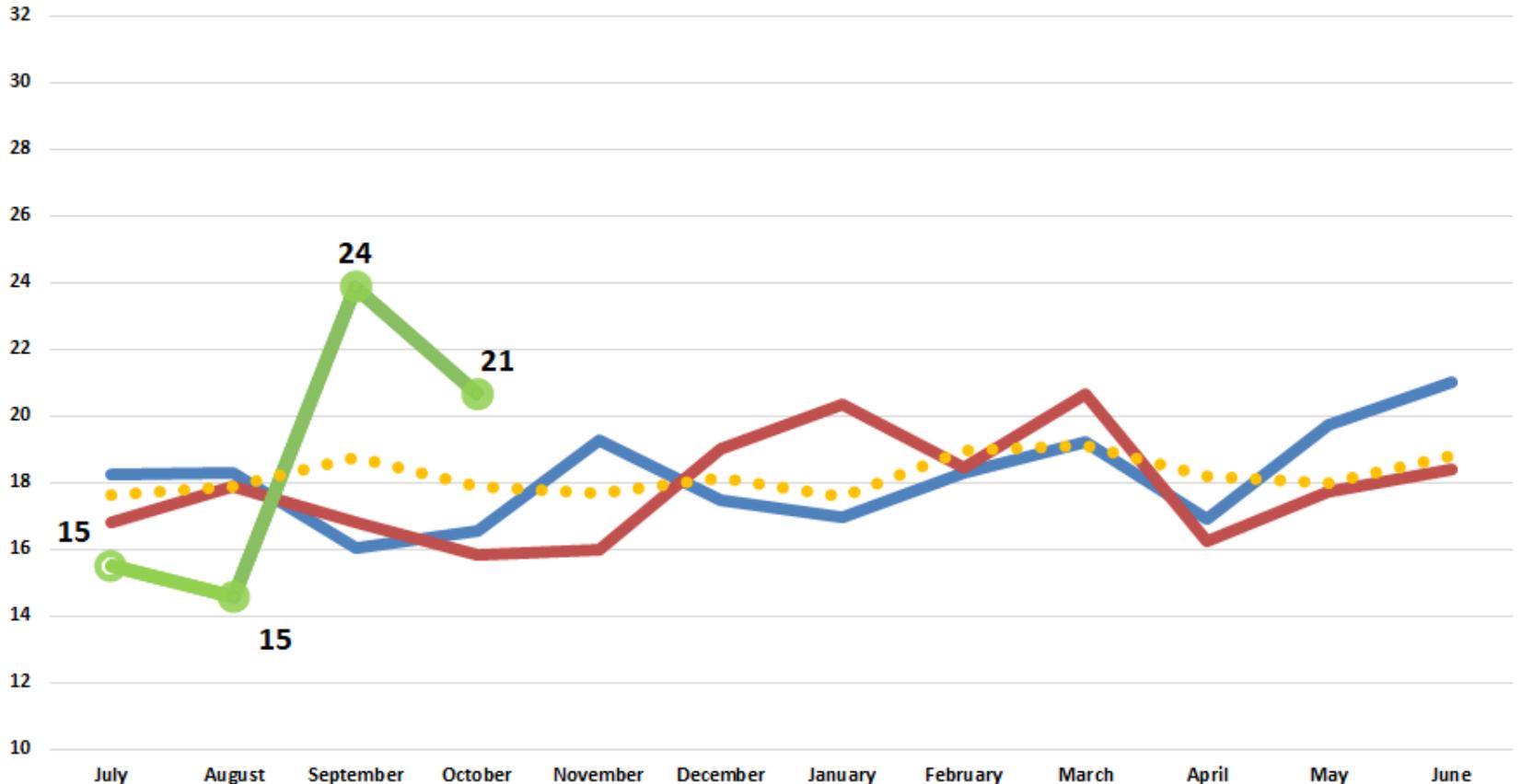
Acute I/P Psych (Avg Patients Per Day)



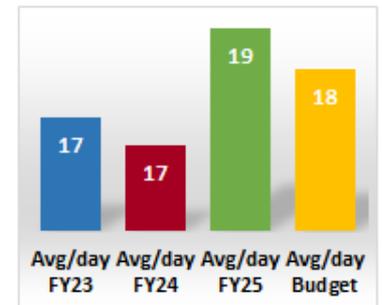
Sub-Acute - Avg Patients Per Day



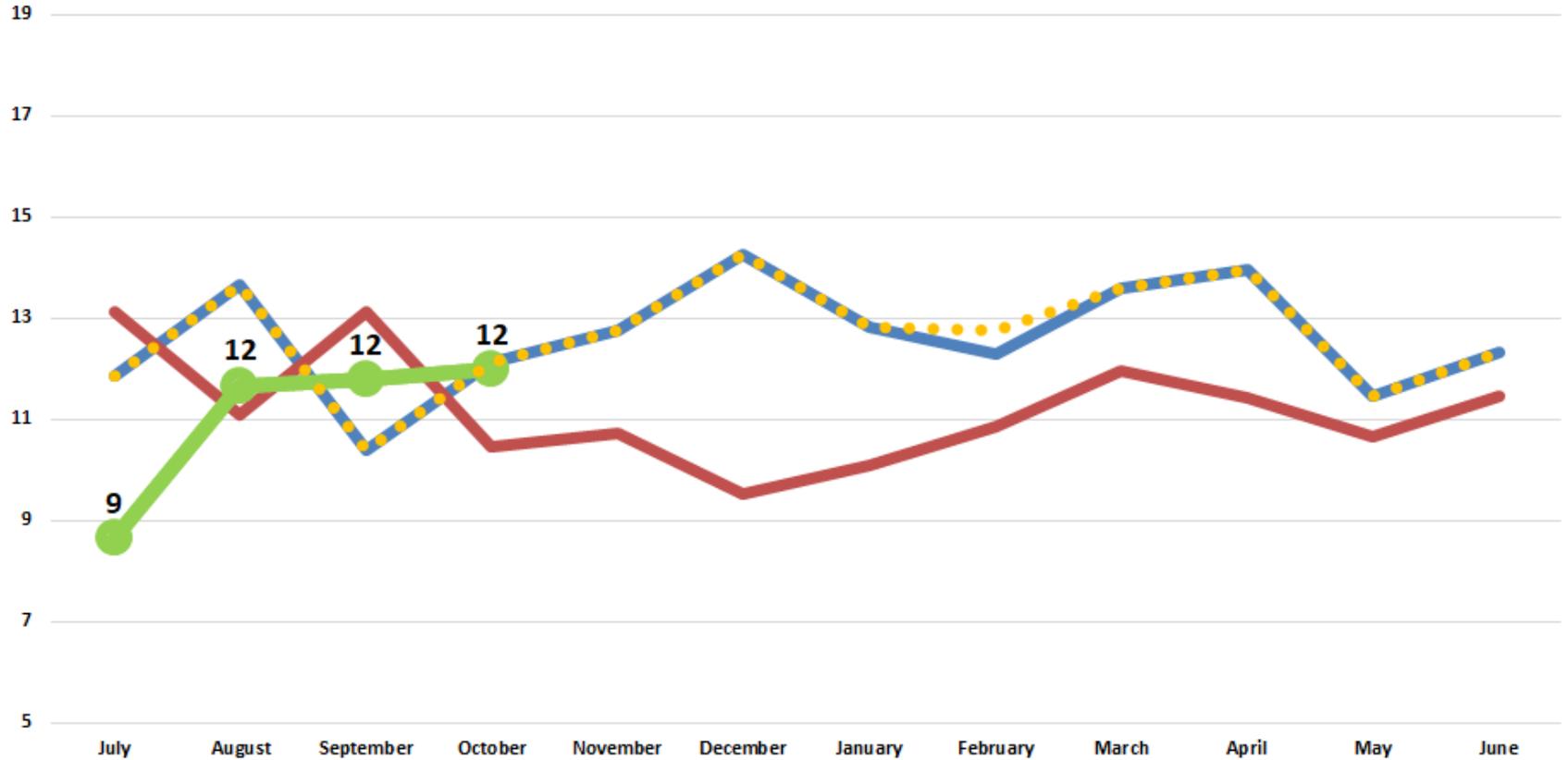
Rehabilitation Hospital - Avg Patients Per Day



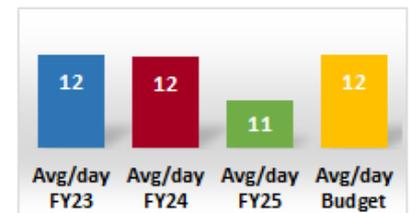
—●— FY2023
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 —●— FY2025
 ●●●● Budget



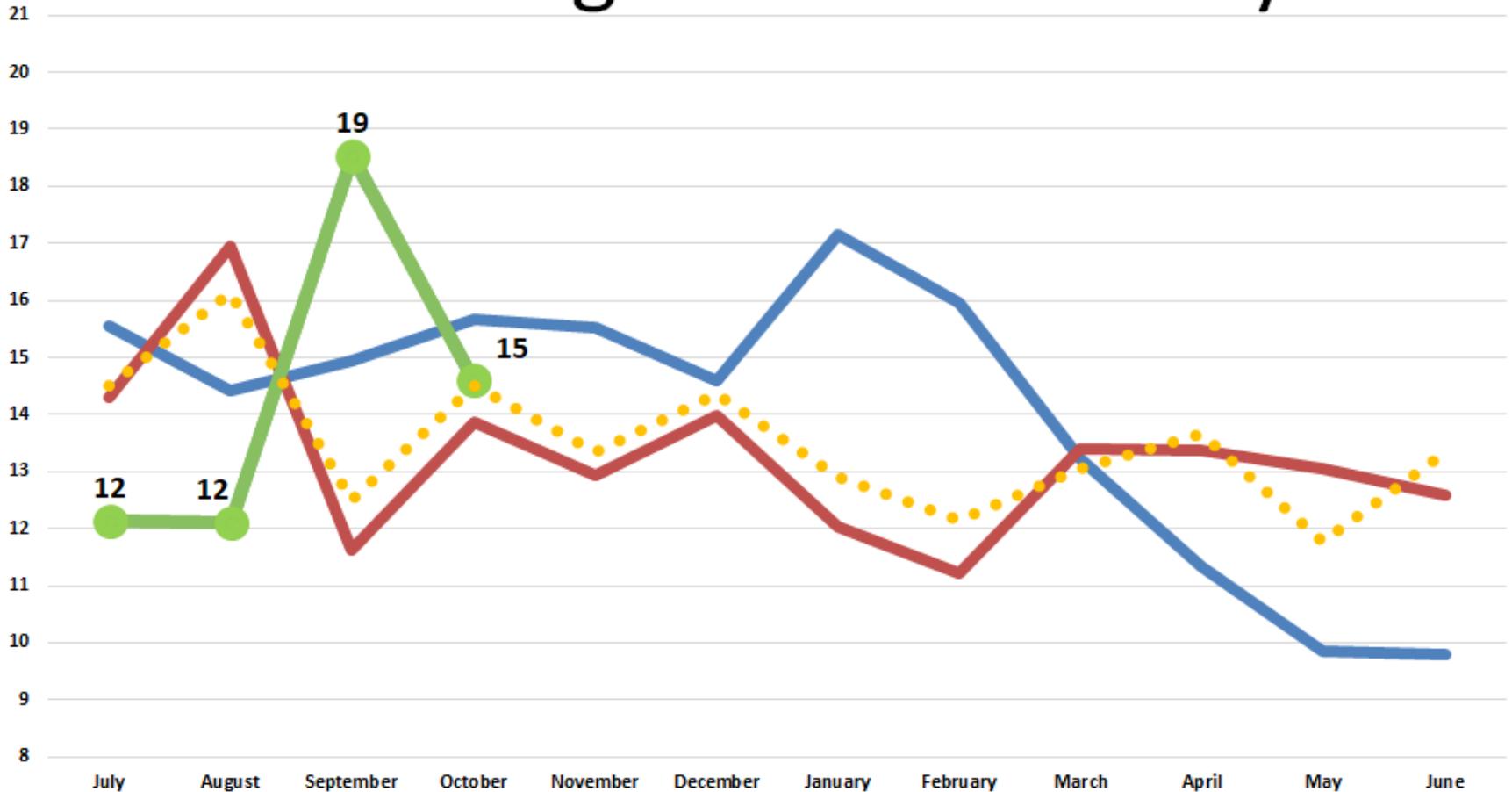
TCS Ortho - Avg Patients Per Day



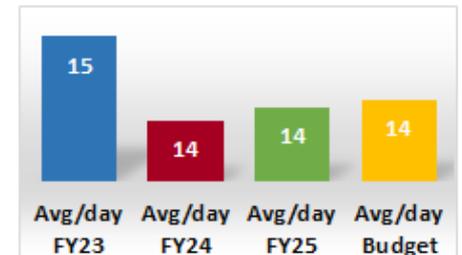
—●— FY2023
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 —●— FY2025
 ●●● Budget



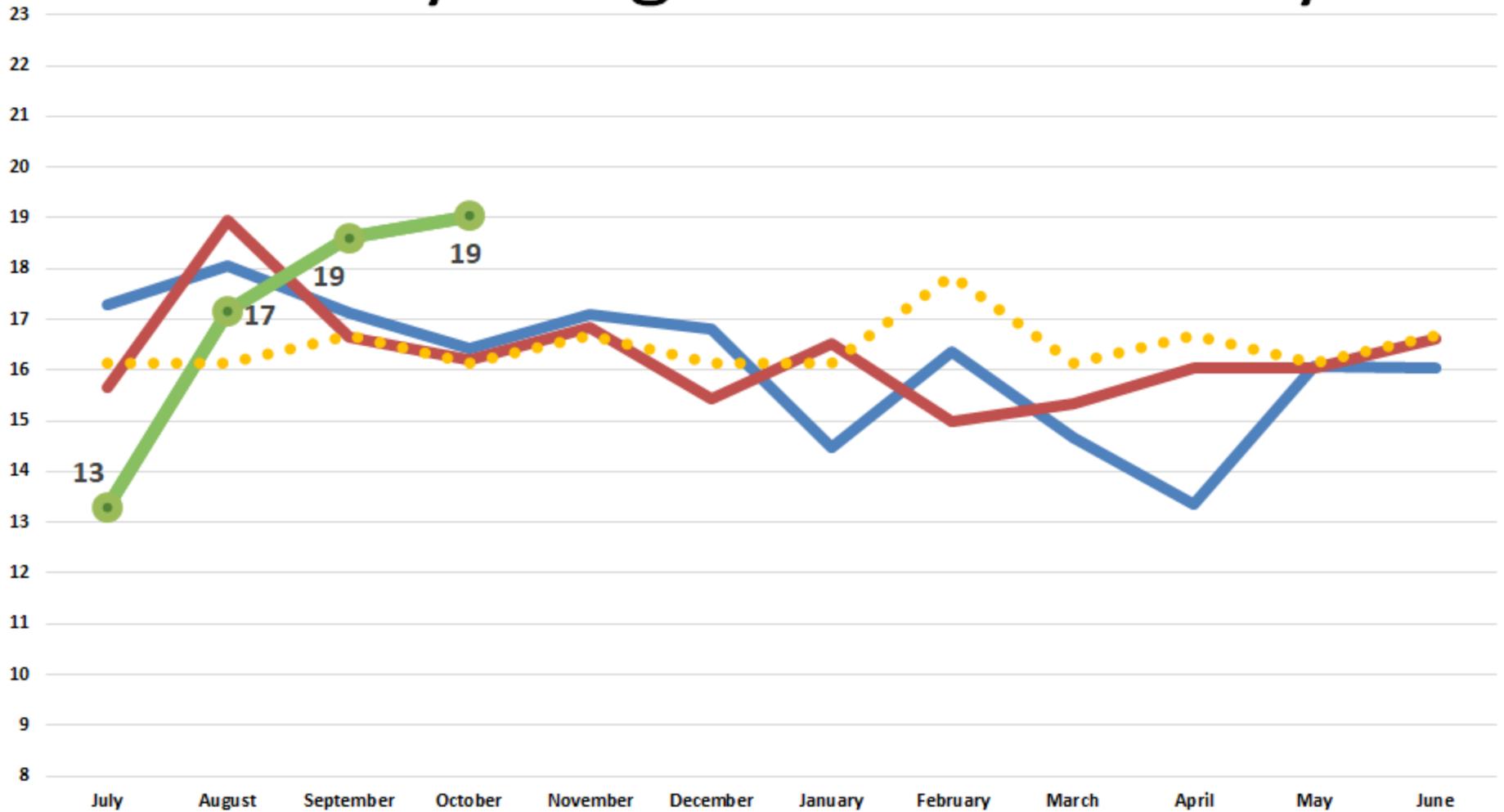
NICU - Avg Patients Per Day



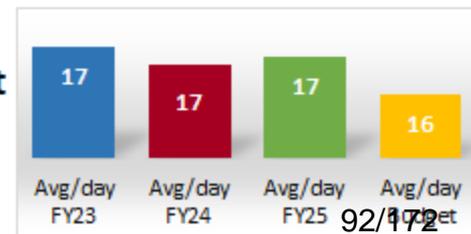
—●— FY2023
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 —●— FY2025
 ●●● Budget



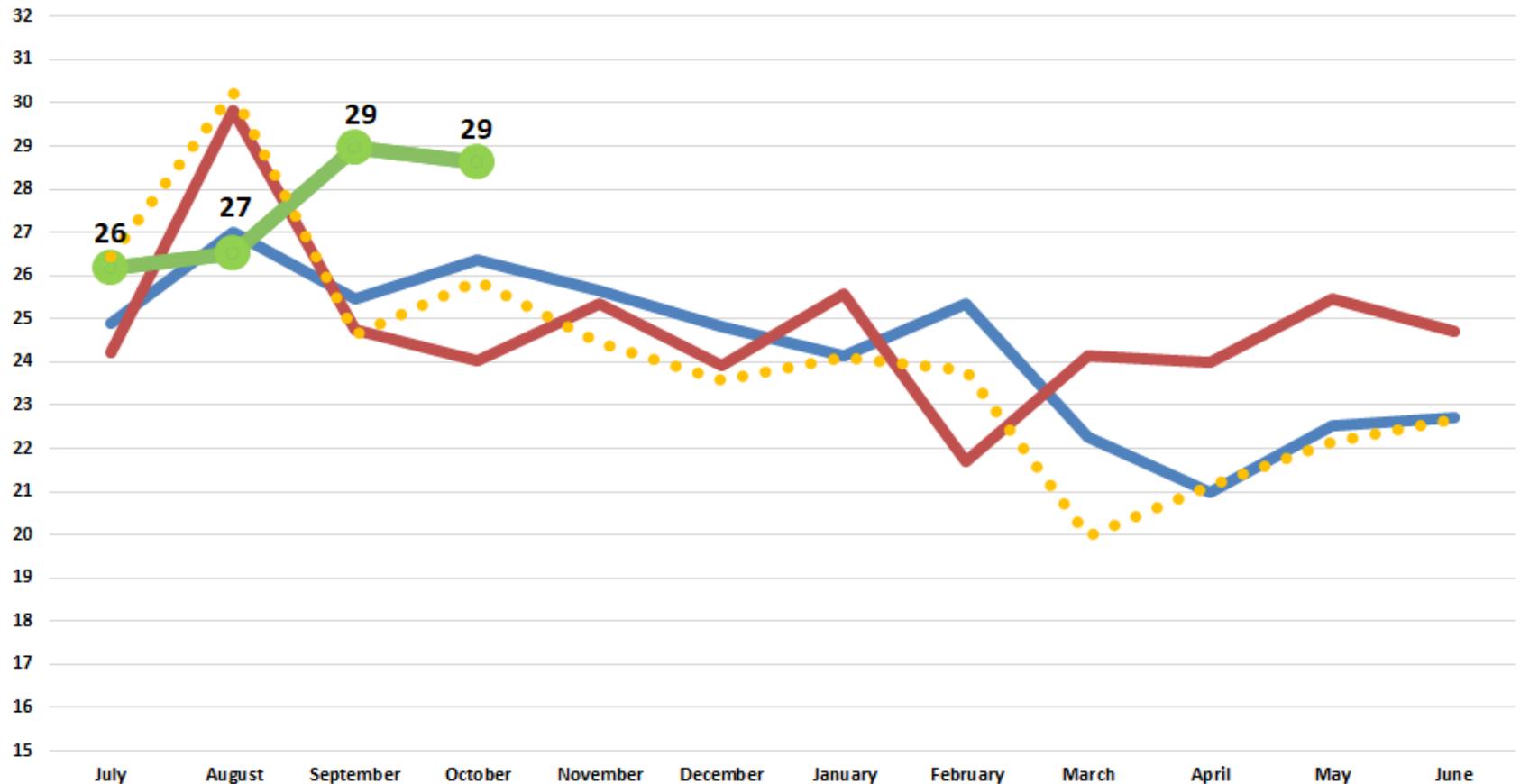
Nursery - Avg Patients Per Day



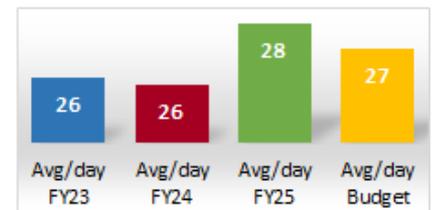
—●— FY2023
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 ●●● Budget



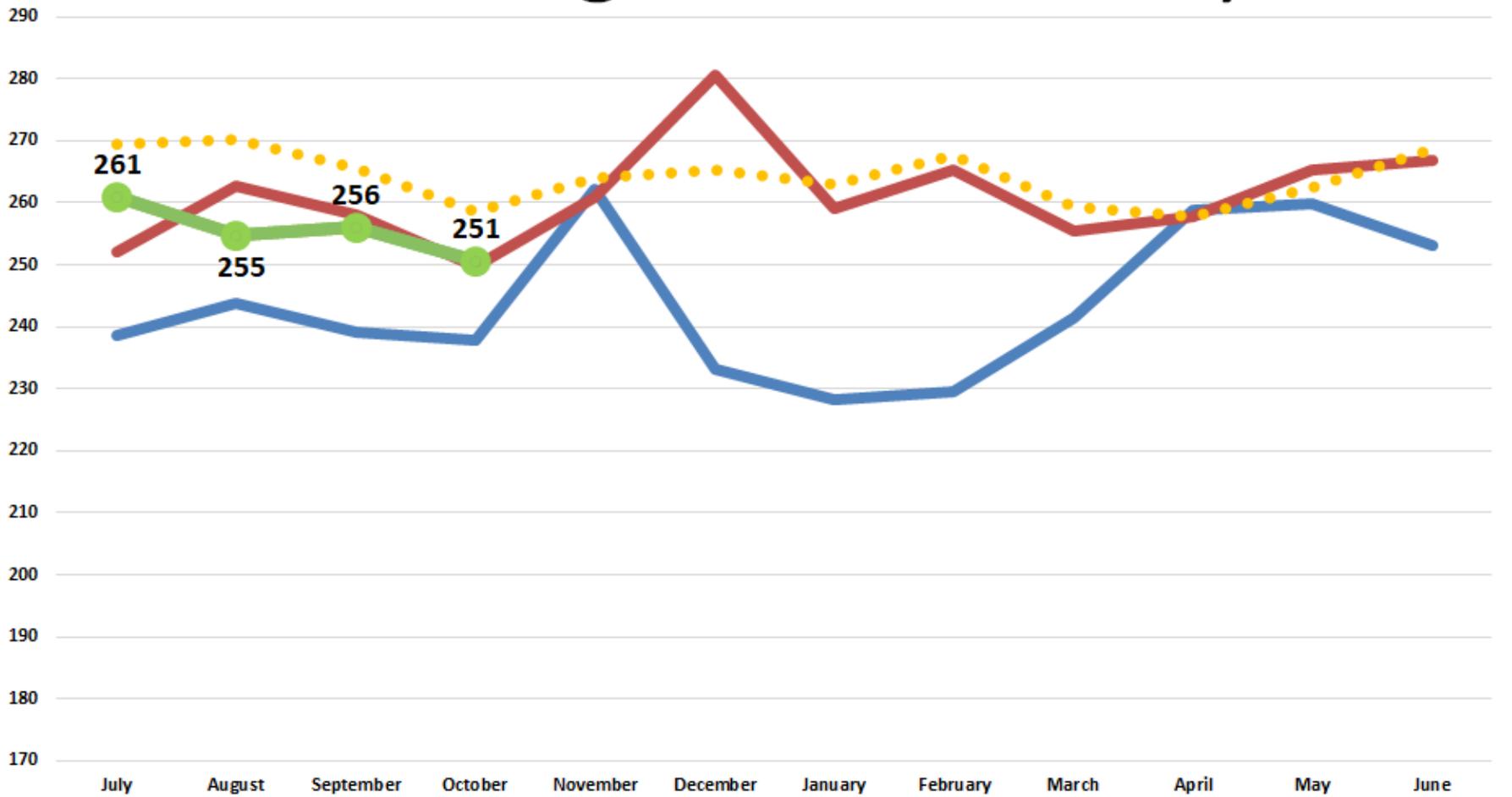
Obstetrics - Avg Patients Per Day



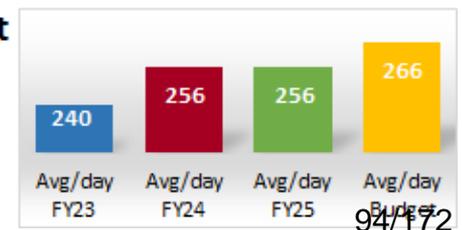
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



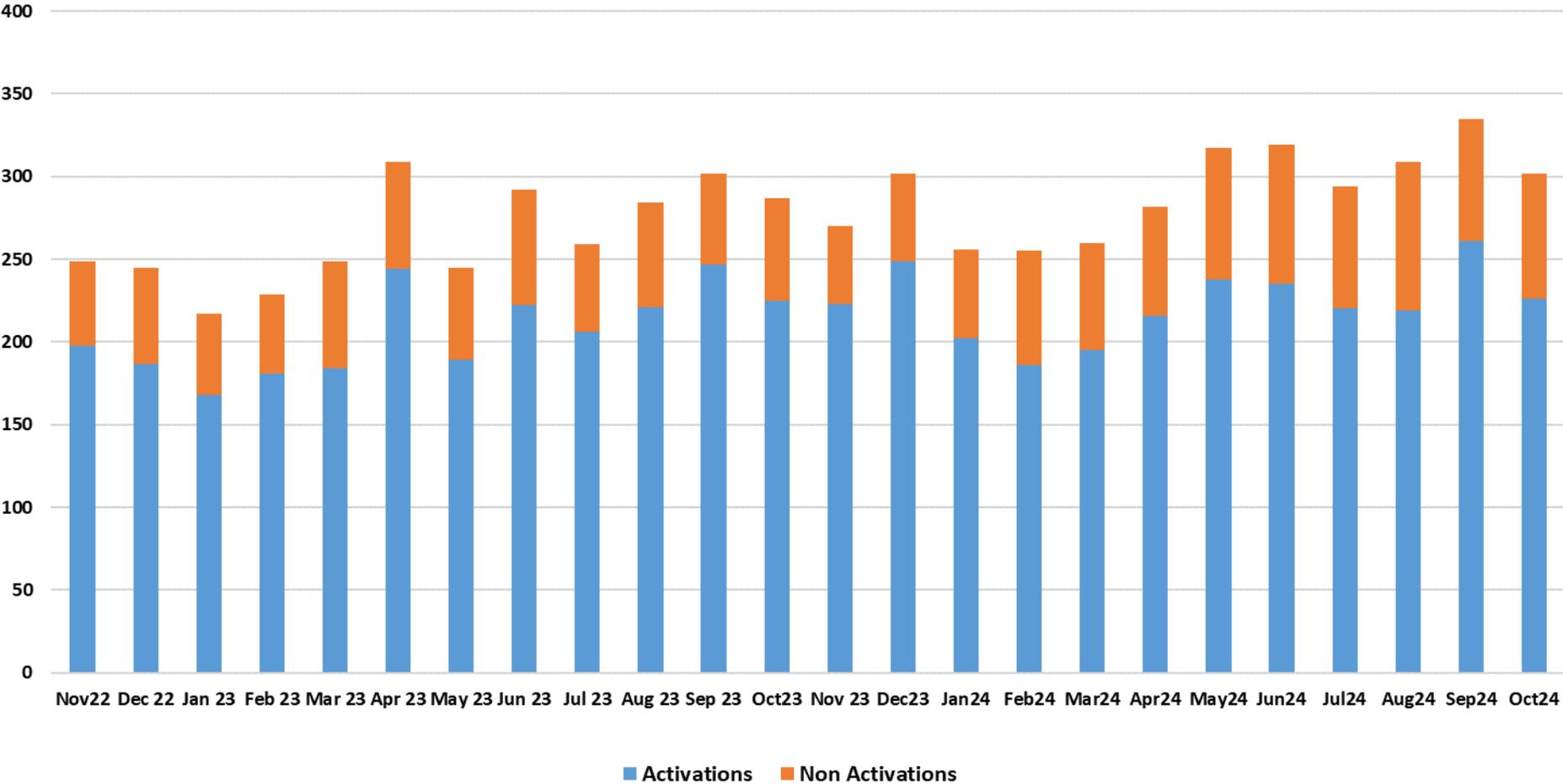
ED - Avg Treated Per Day



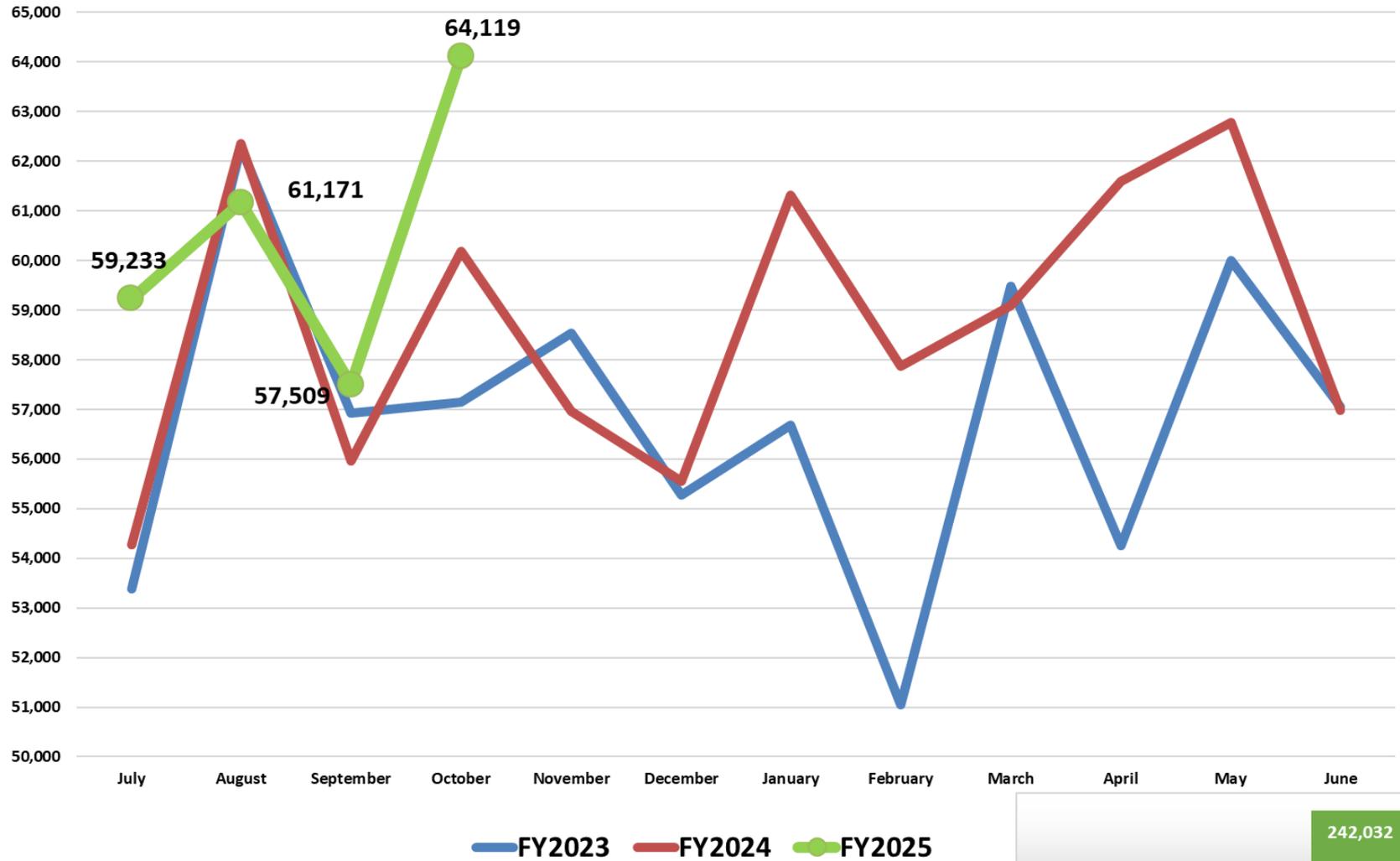
—● FY2023
 — FY2024
 —● FY2025
 ●●● Budget



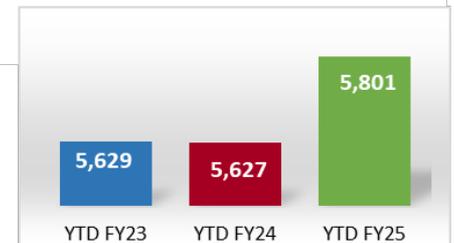
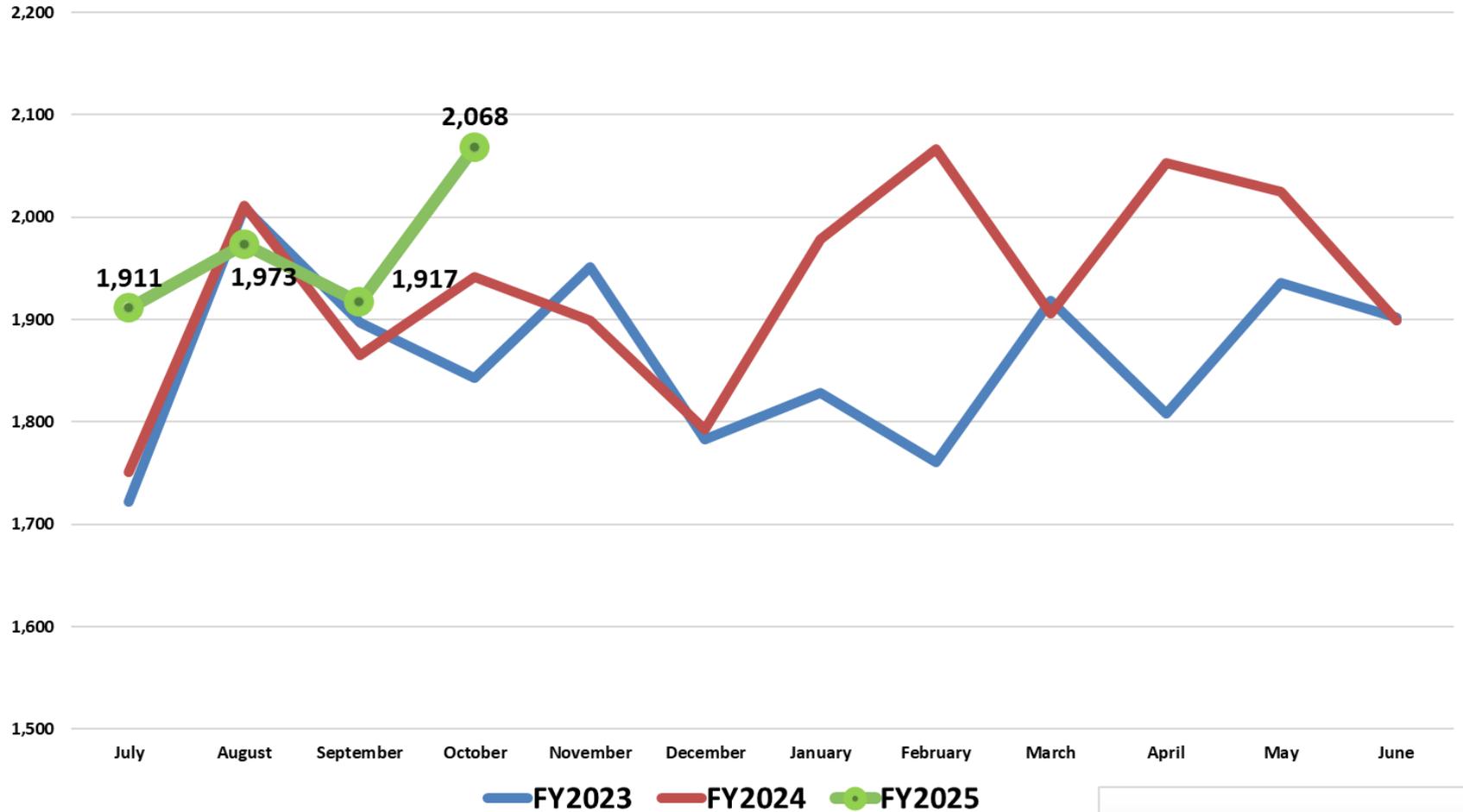
Trauma Activations & Non Activations



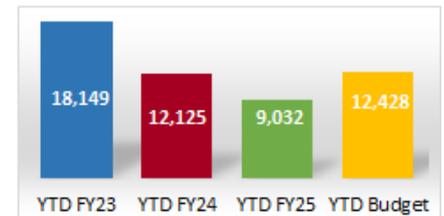
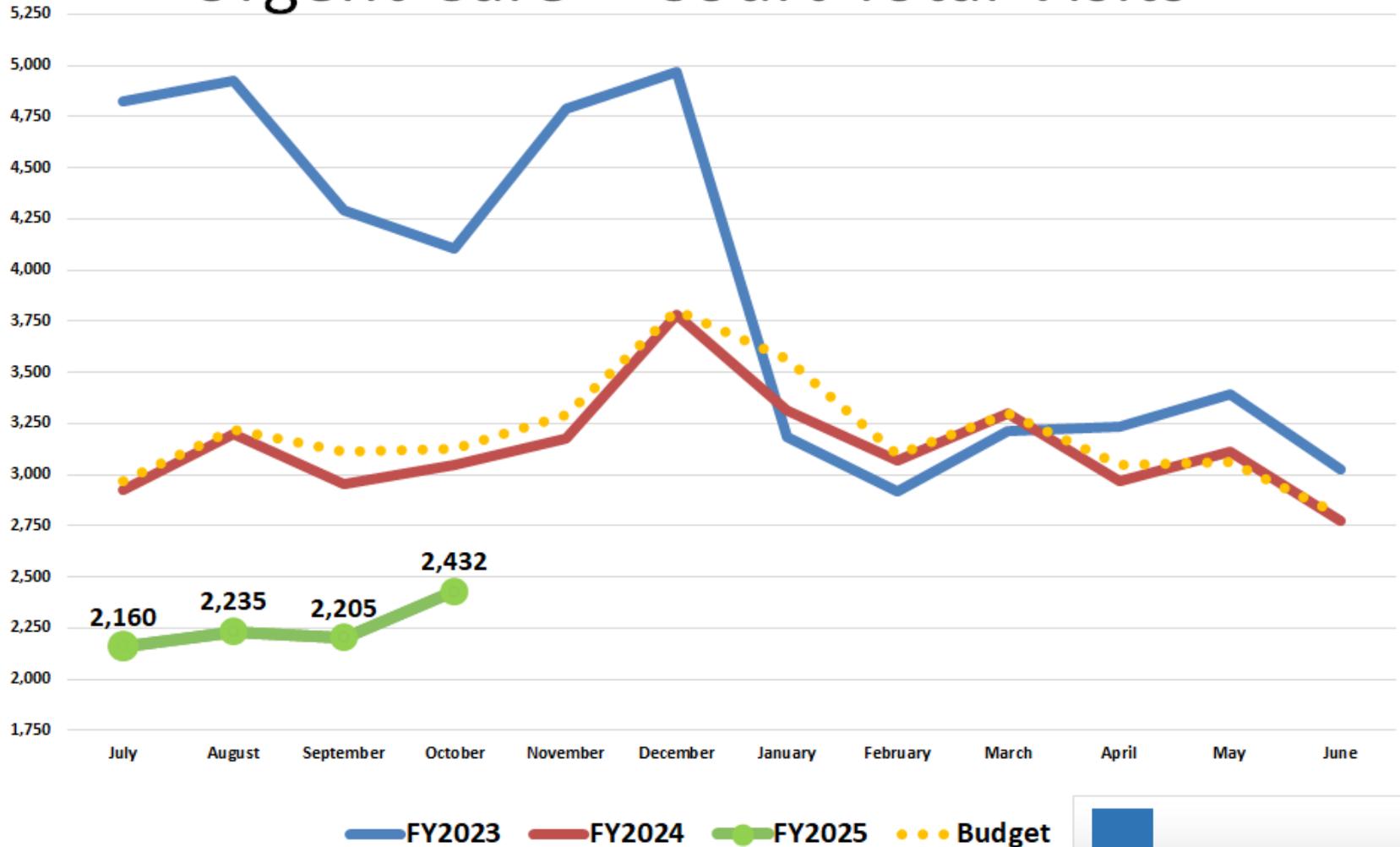
Outpatient Registrations



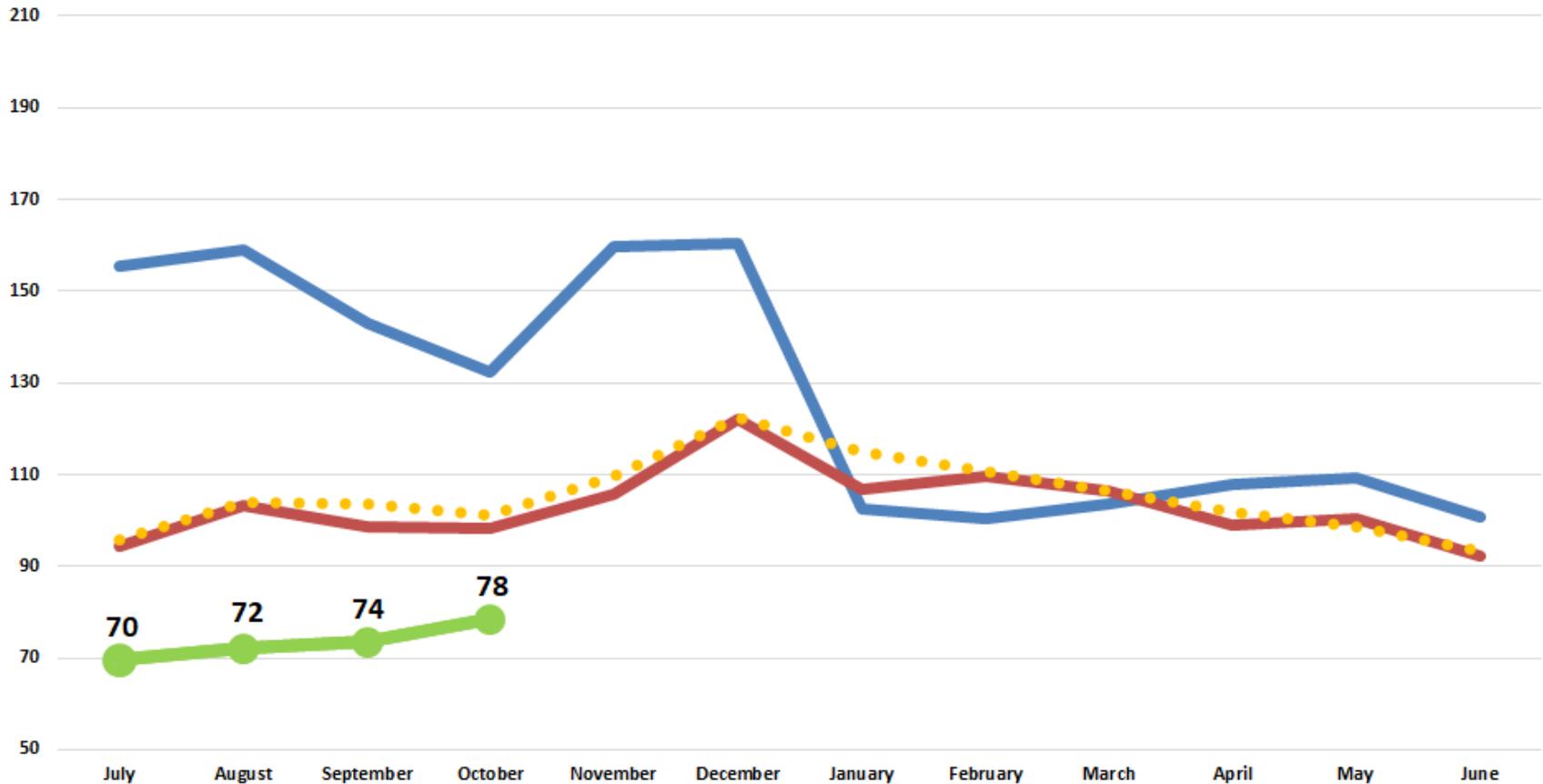
Outpatient Registrations Per Day



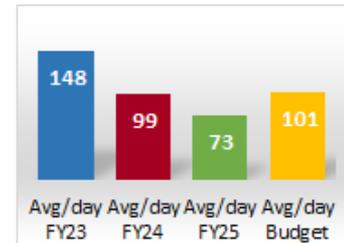
Urgent Care – Court Total Visits



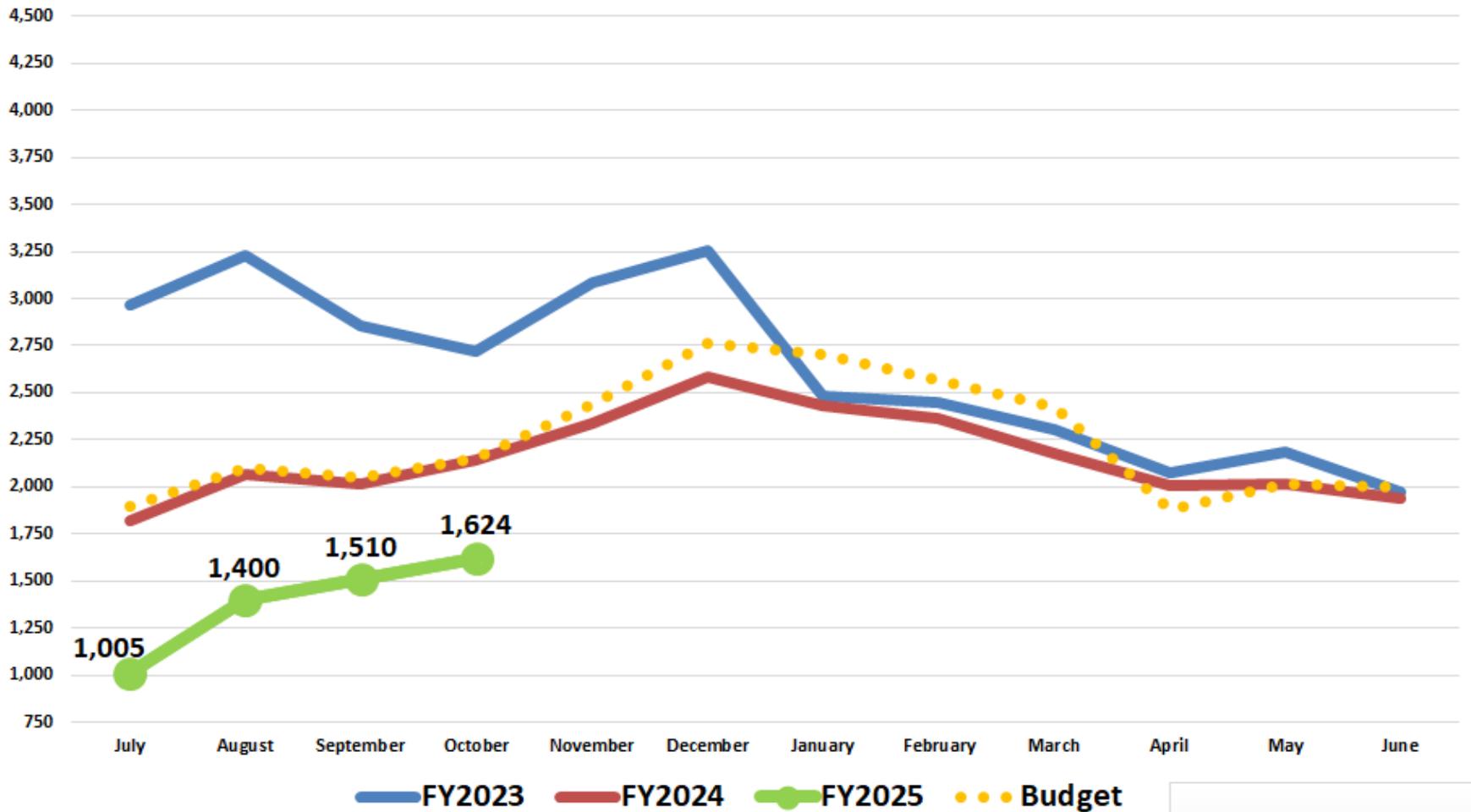
Urgent Care – Court Avg Visits Per Day



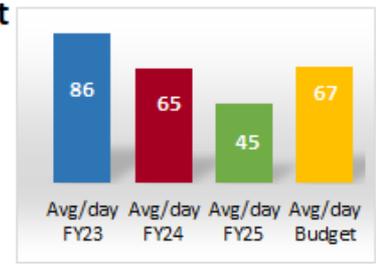
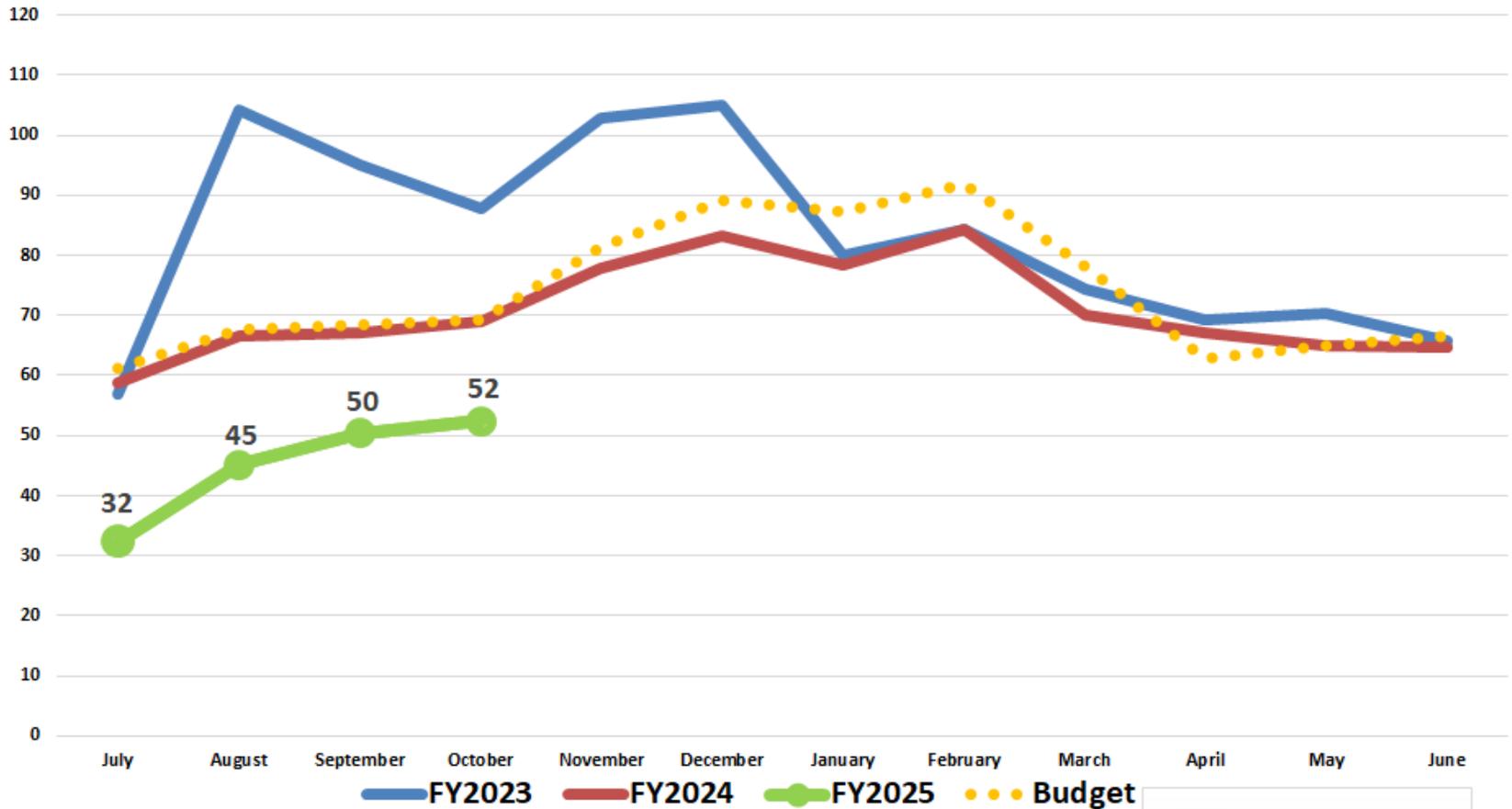
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●●● Budget



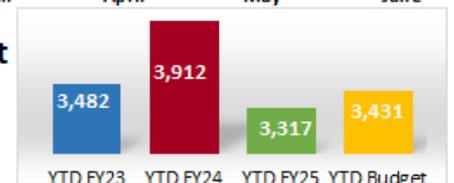
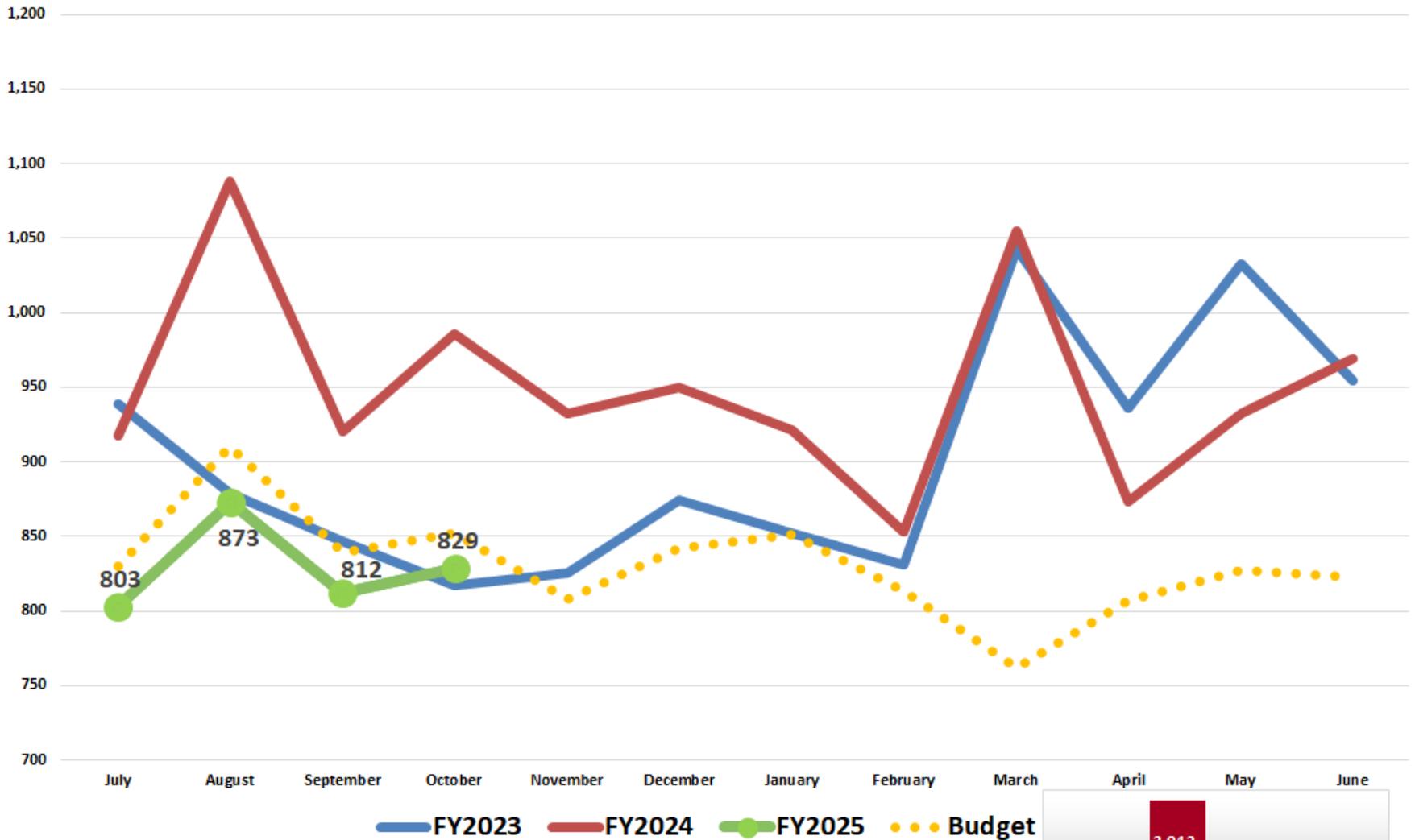
Urgent Care – Demaree Total Visits



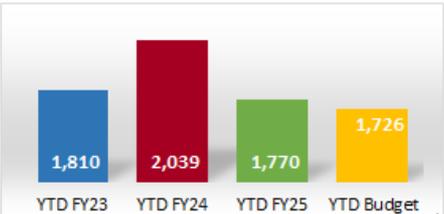
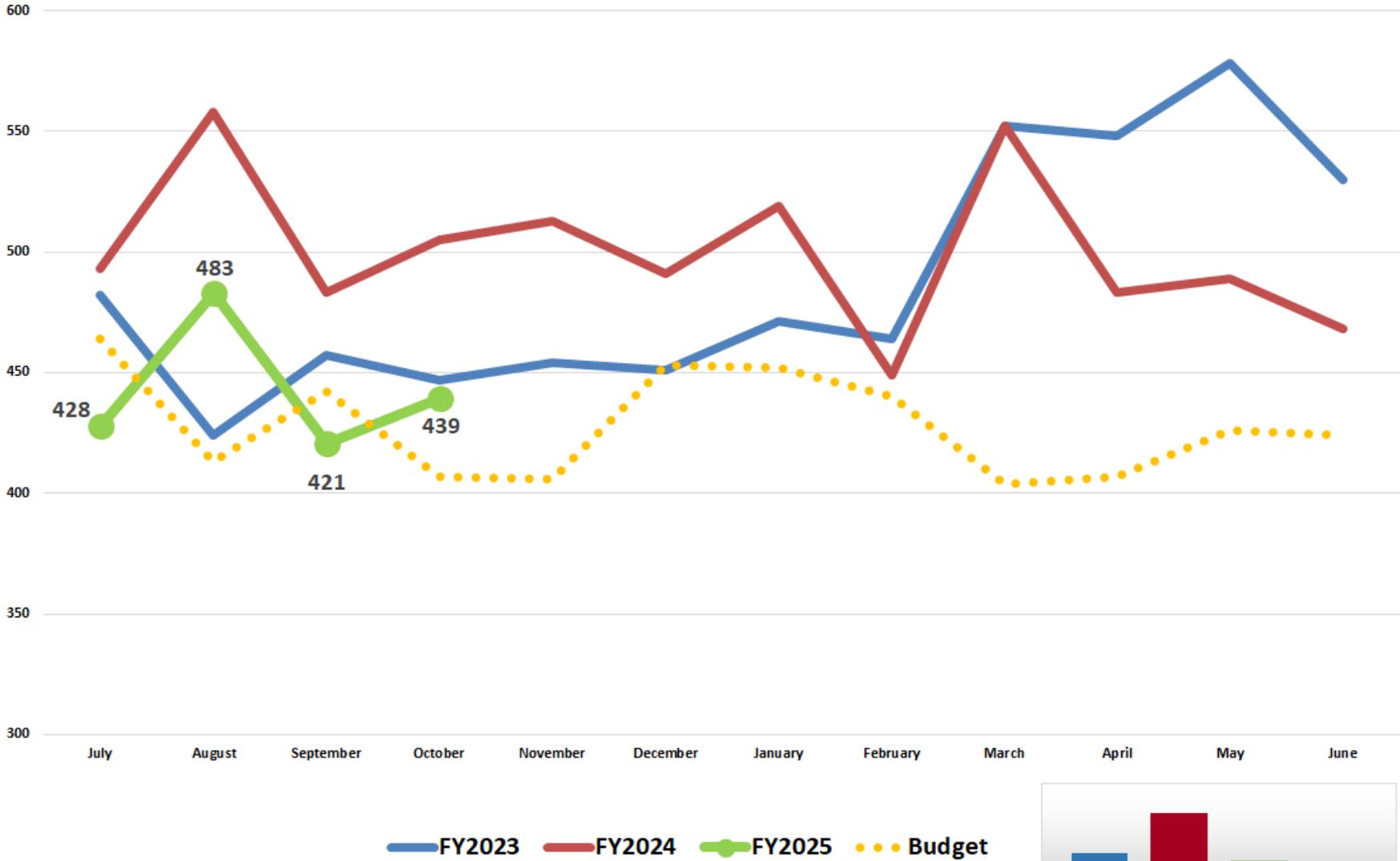
Urgent Care – Demaree Avg Visits Per Day



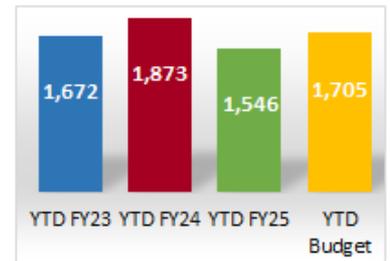
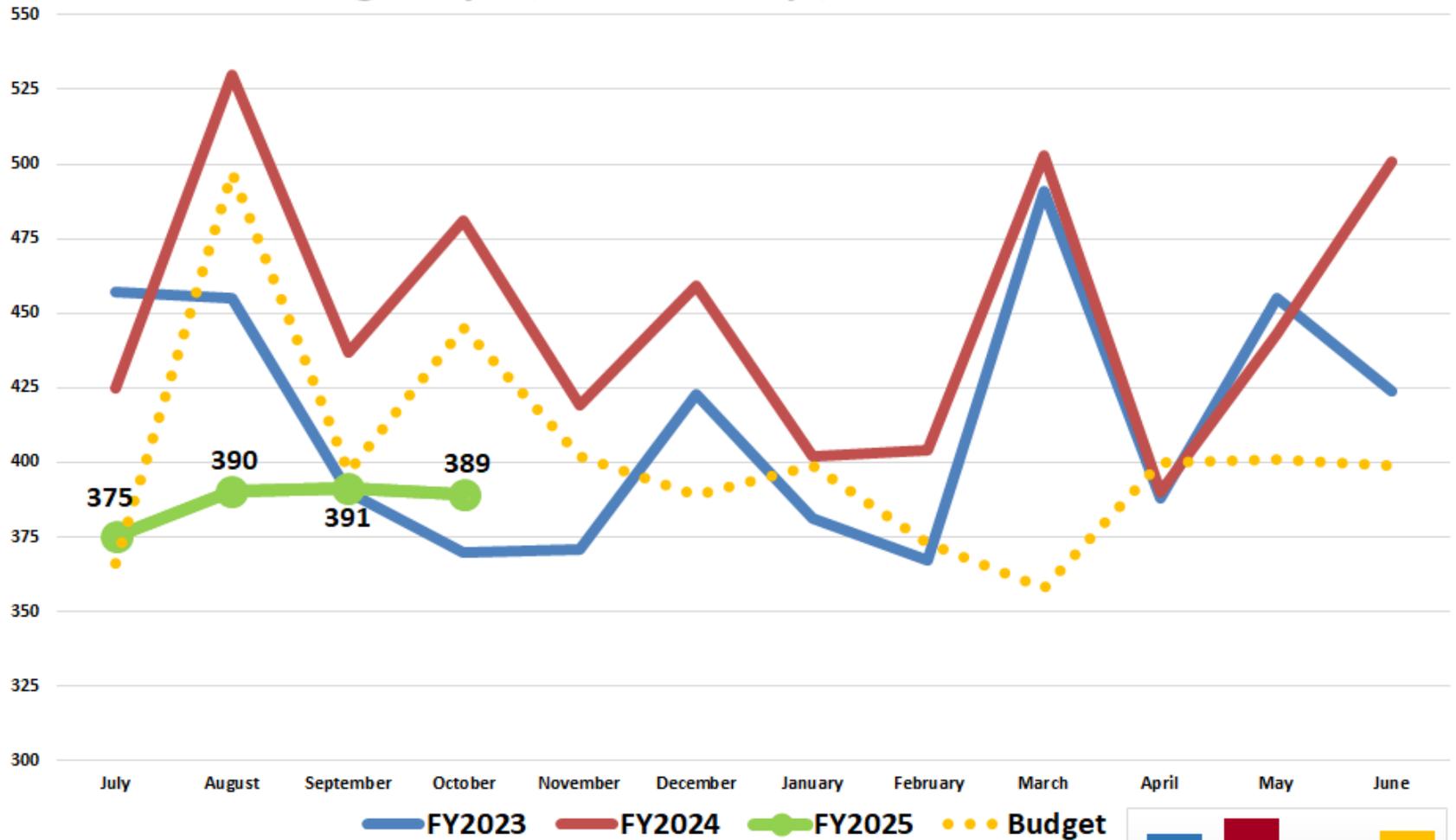
Surgery (IP & OP) – 100 Min Units



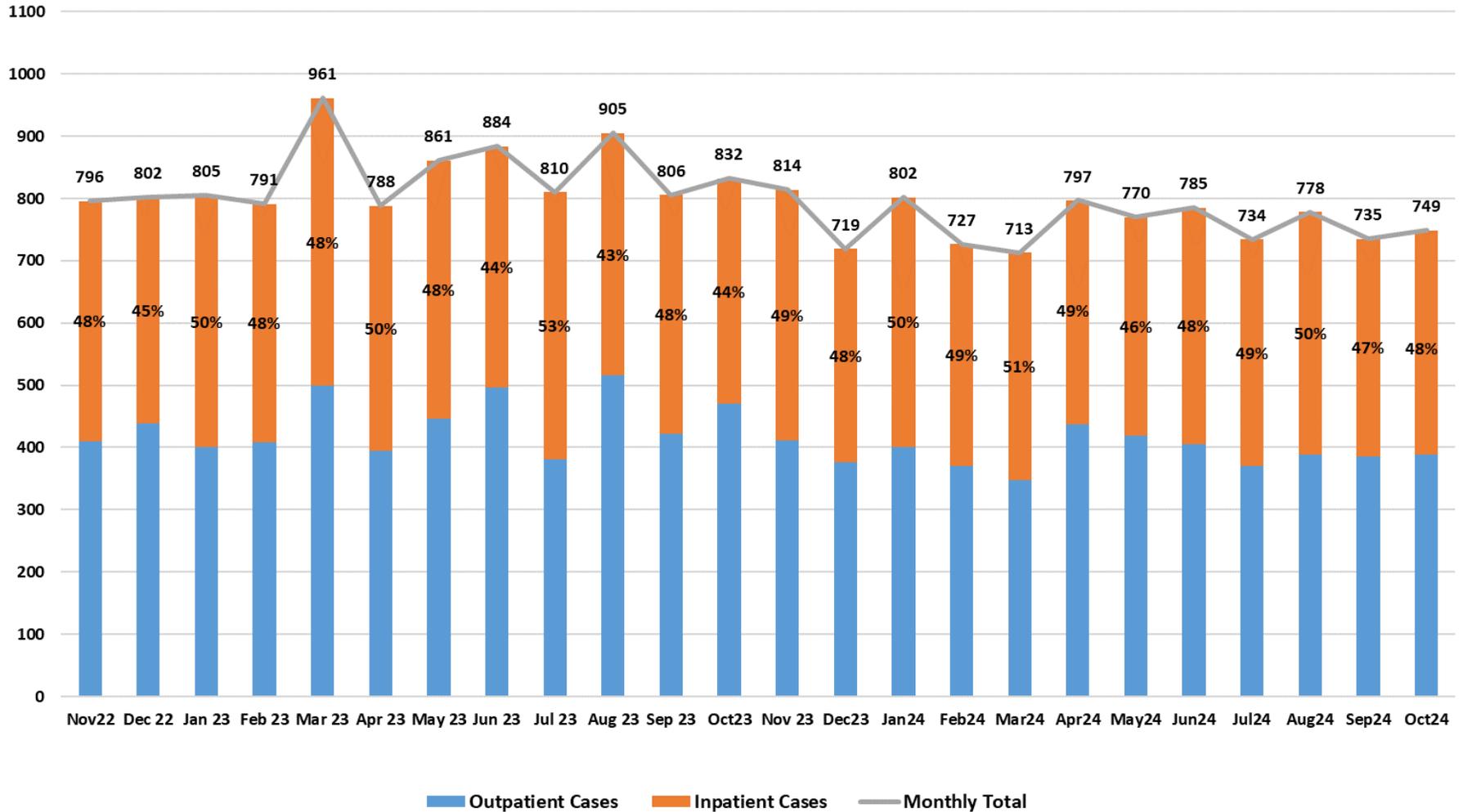
Surgery (IP Only) - 100 Min Unit



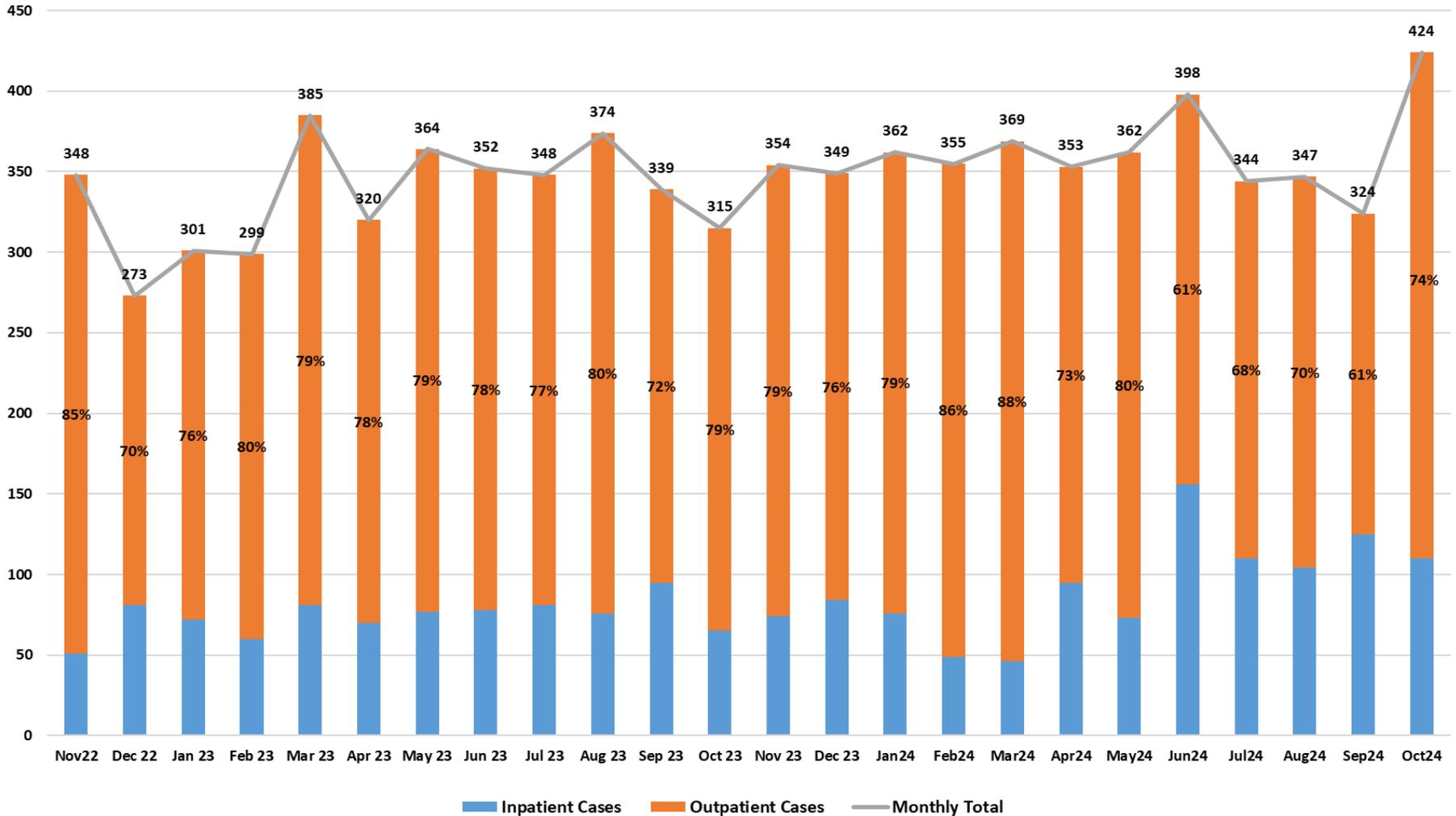
Surgery (OP Only) - 100 Min Units



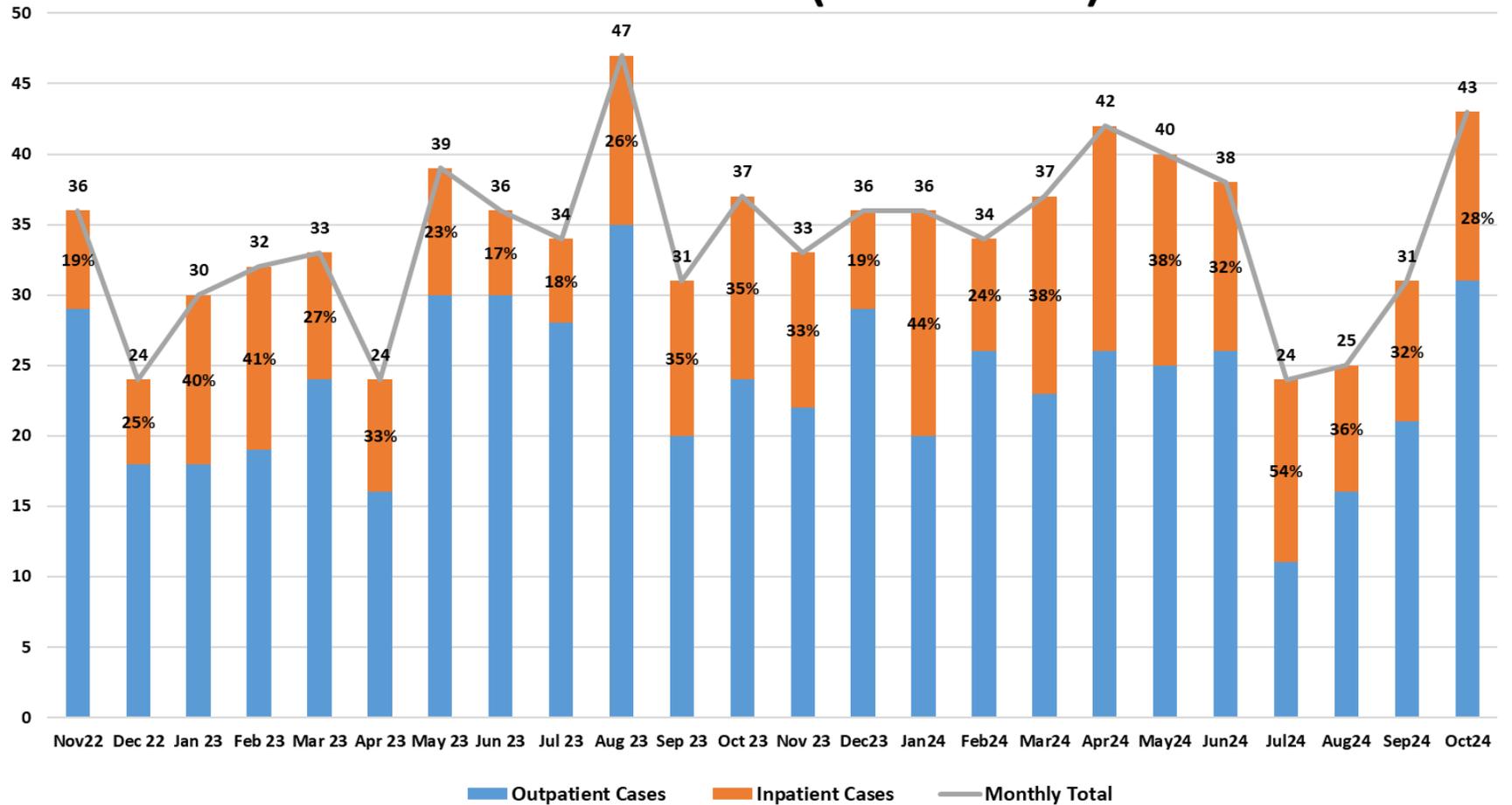
Surgery Cases (IP & OP)



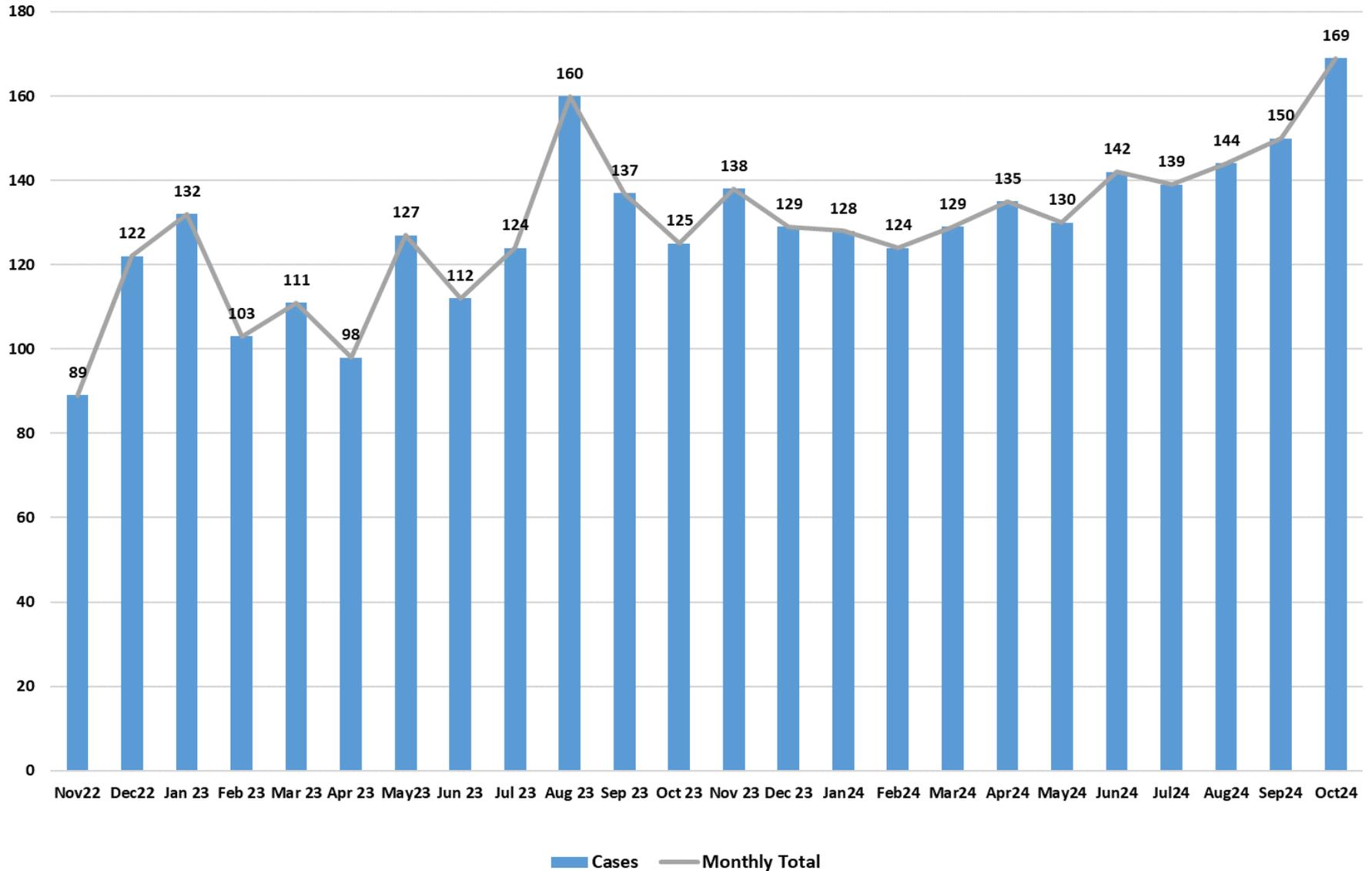
Endo Cases (Suites A & B and OR)



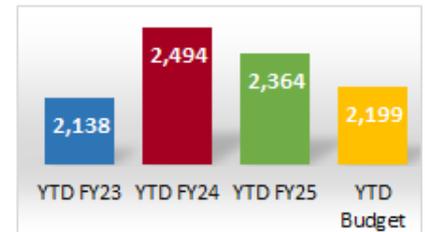
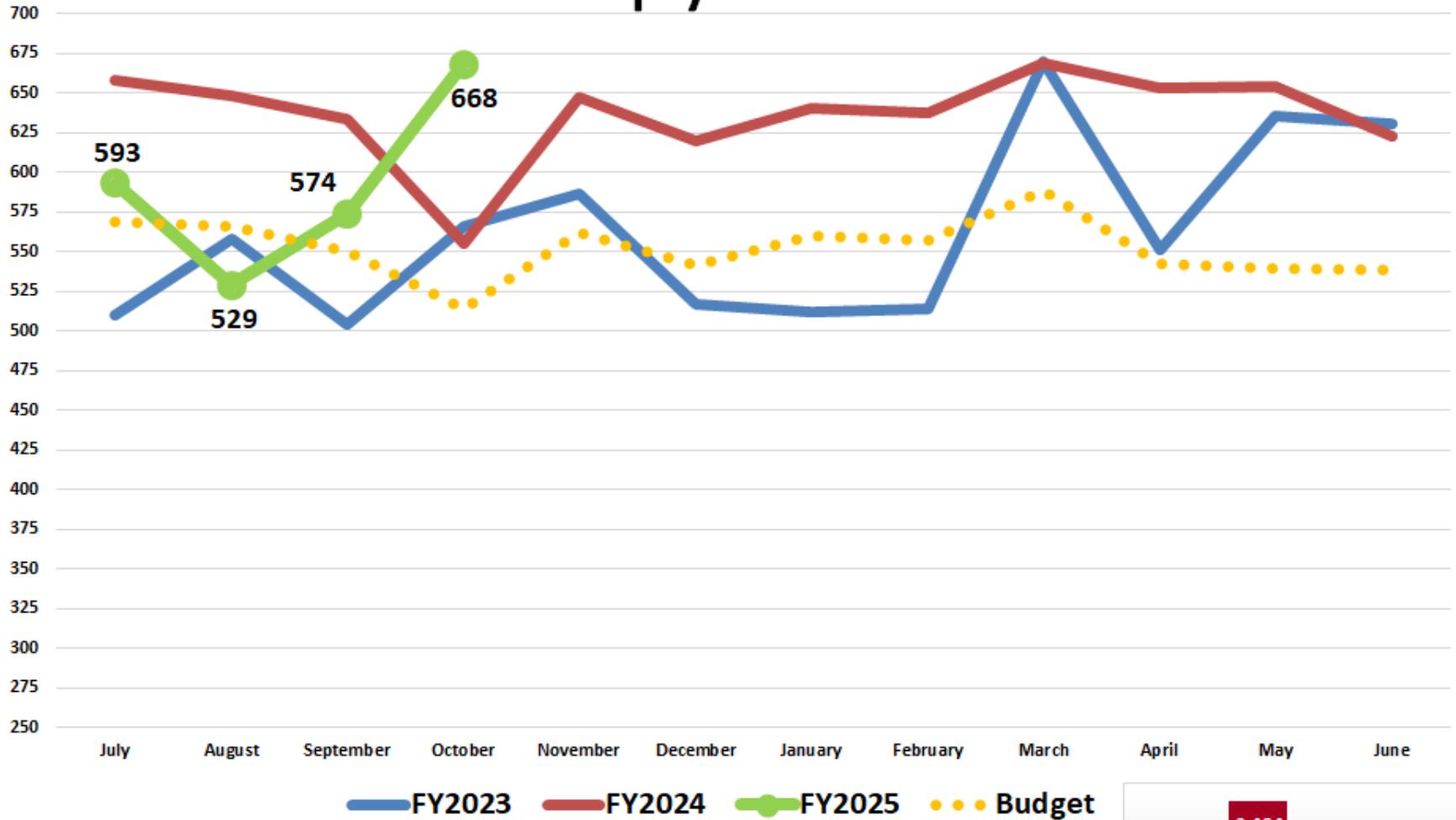
Robotic Cases (IP & OP)



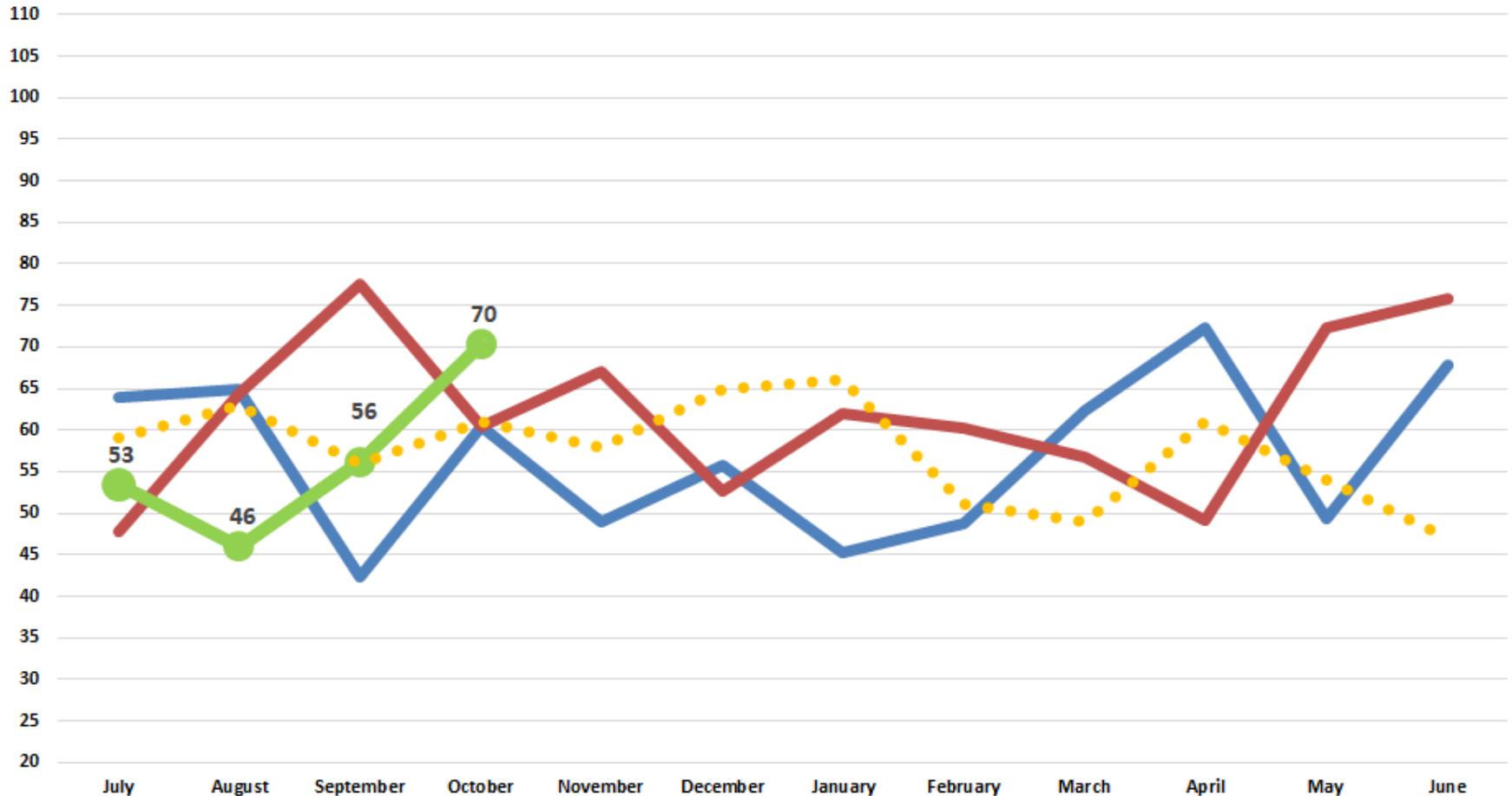
OB Cases



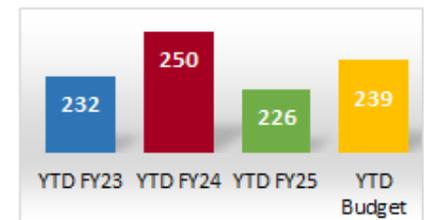
Endoscopy Procedures



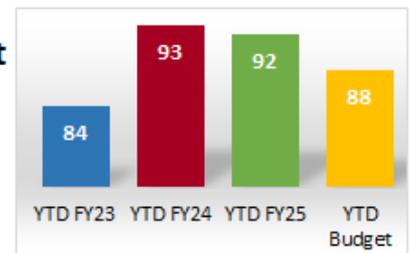
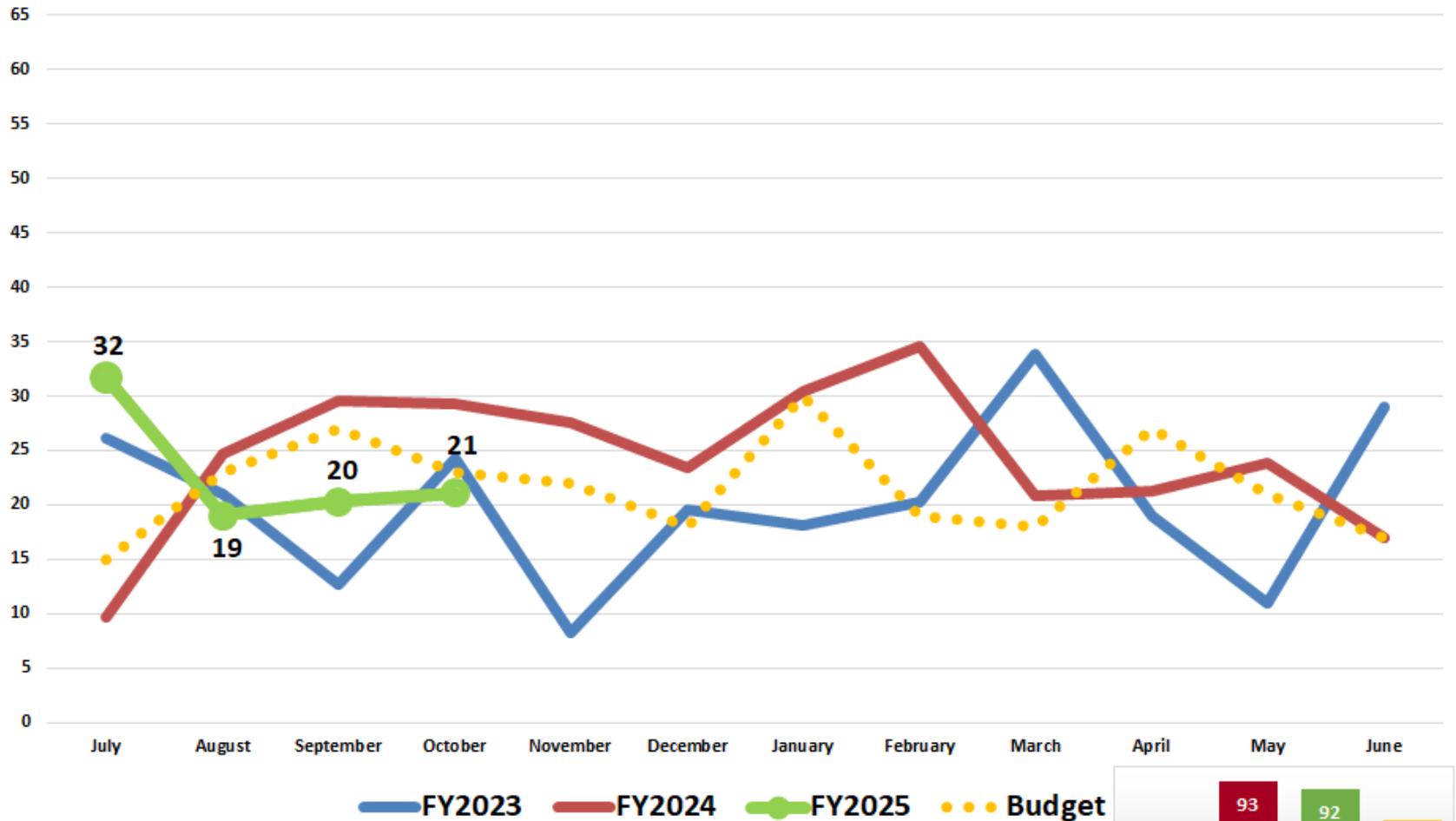
Robotic Surgery (IP & OP) - 100 Min Units



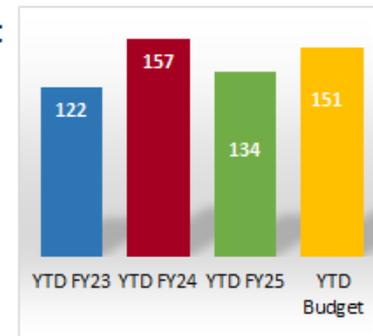
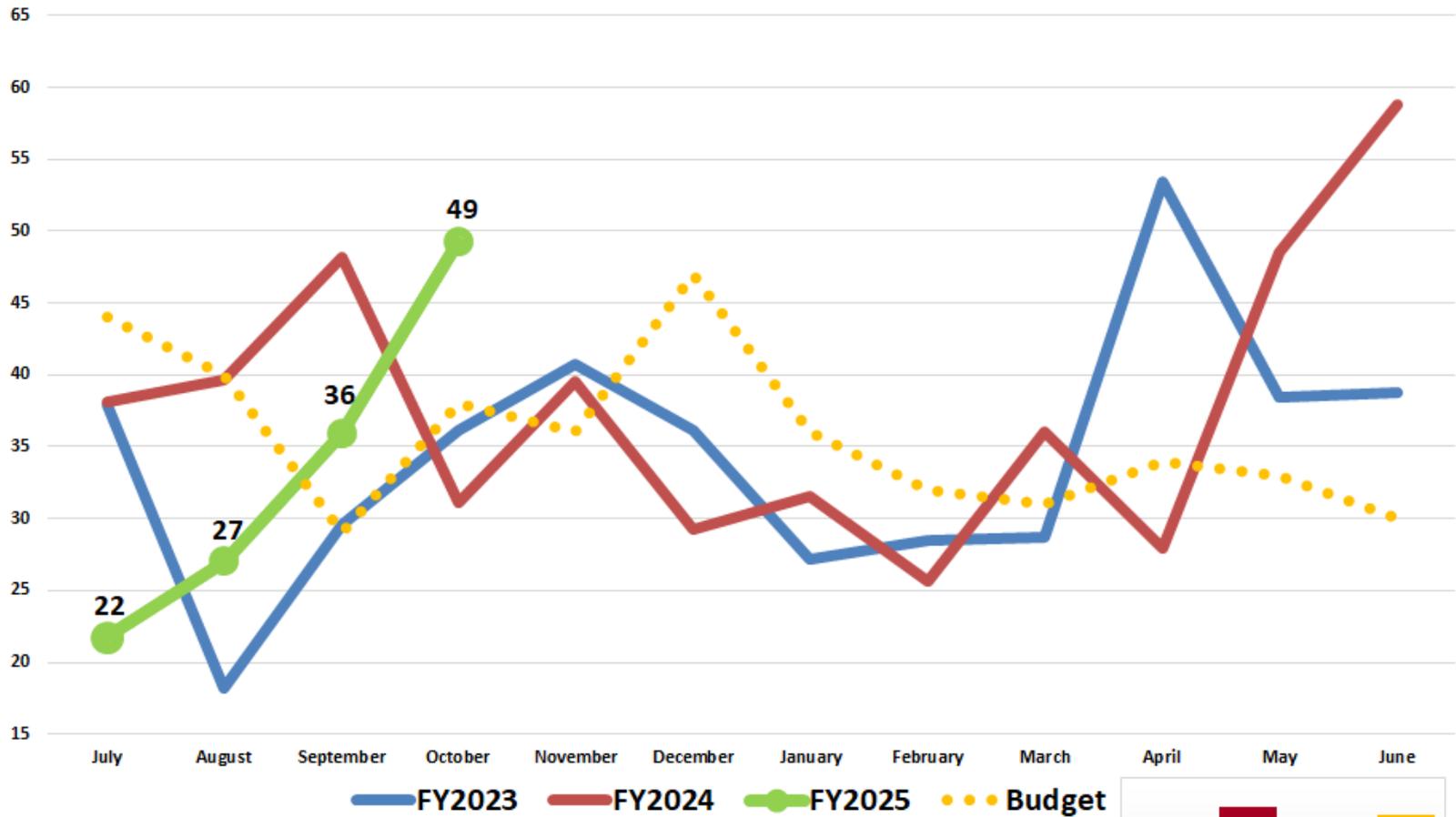
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



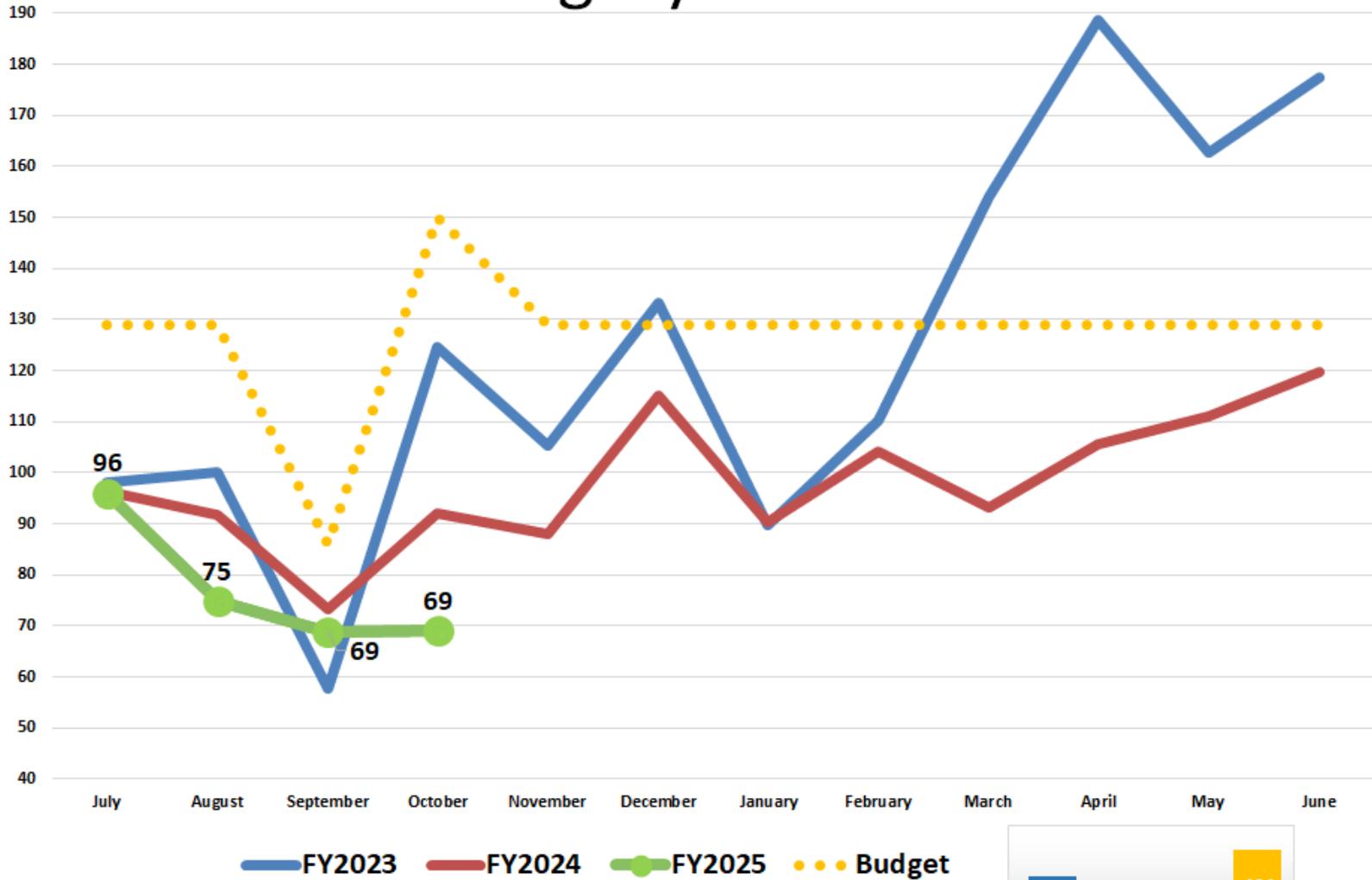
Robotic Surgery Minutes (IP Only)



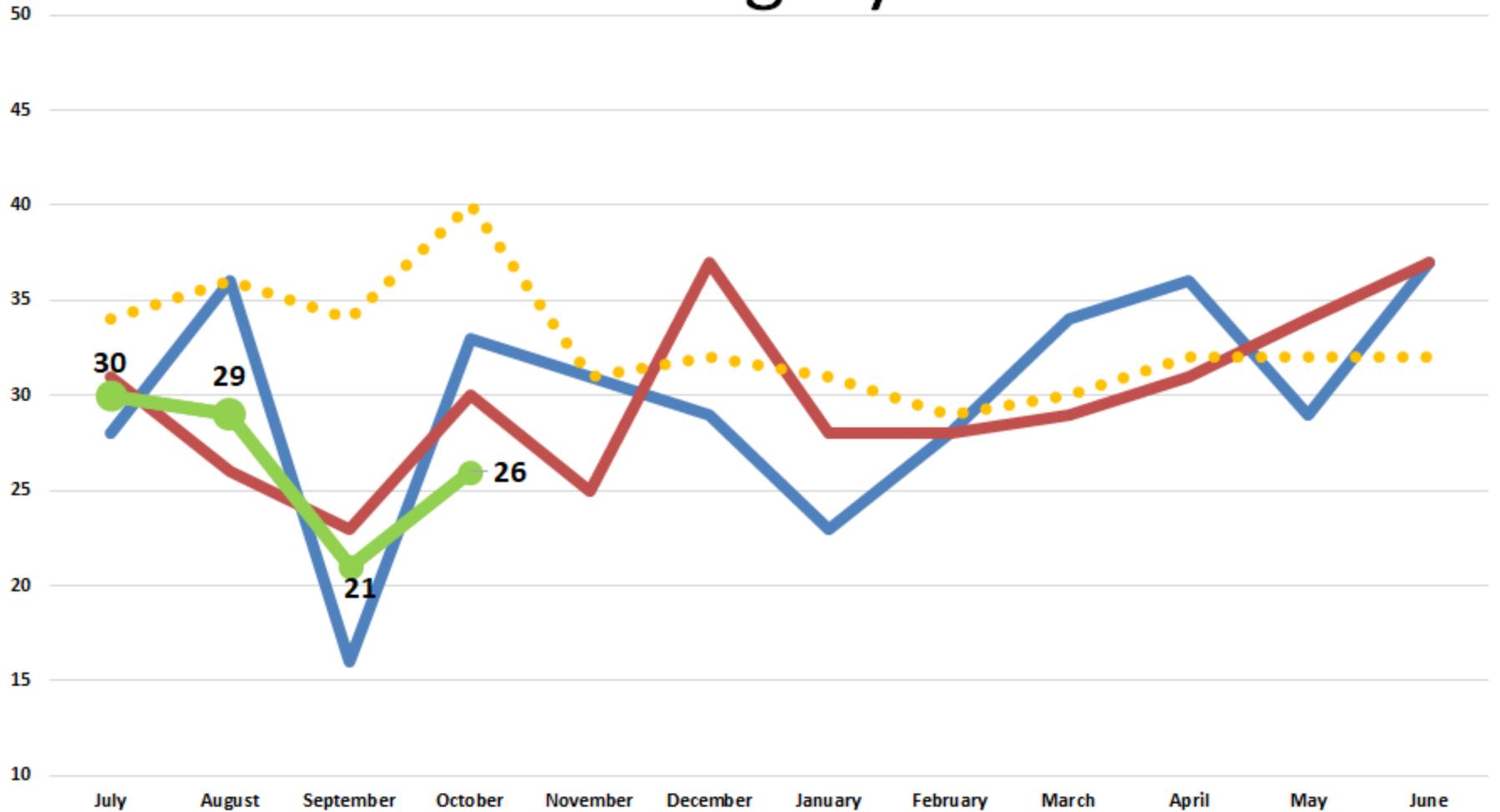
Robotic Surgery Minutes (OP Only)



Cardiac Surgery - 100 Min Units



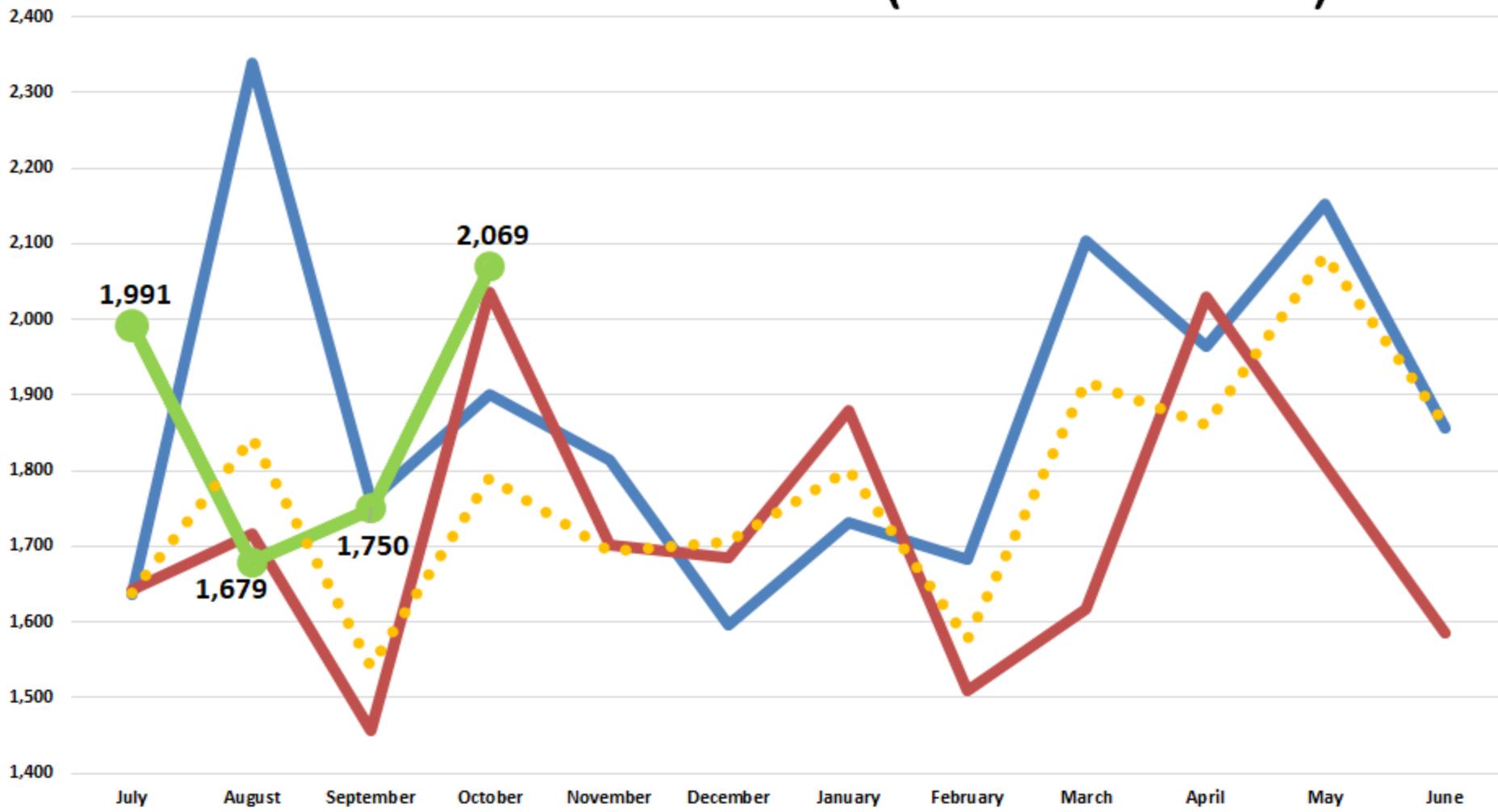
Cardiac Surgery Cases



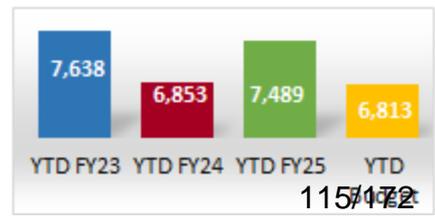
—●— FY2023
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 —●— FY2025
 ●●● Budget



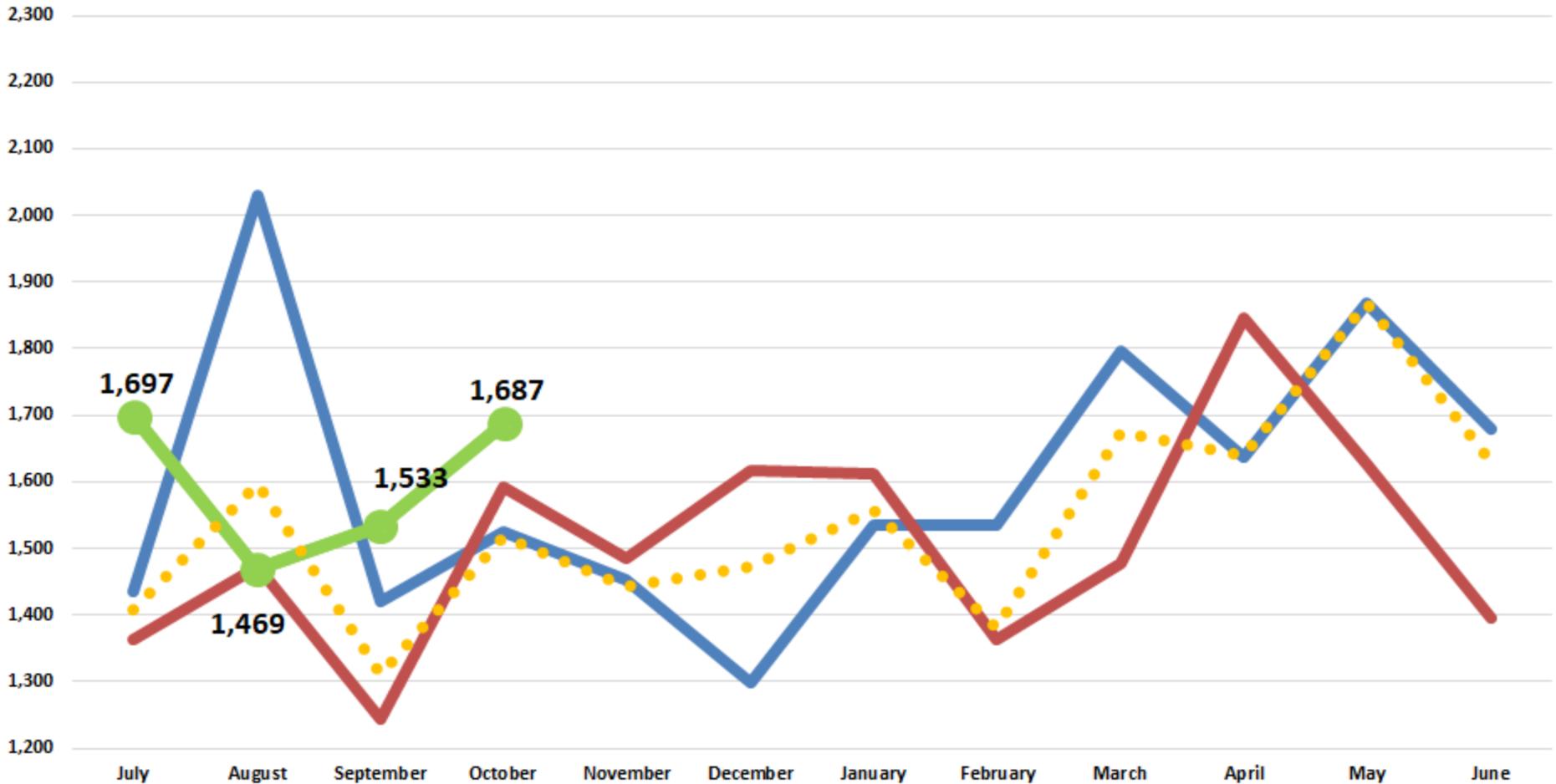
Rad Onc Treatments (Vis. & Hanf.)



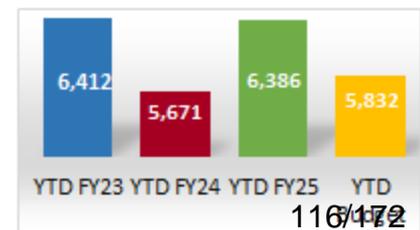
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



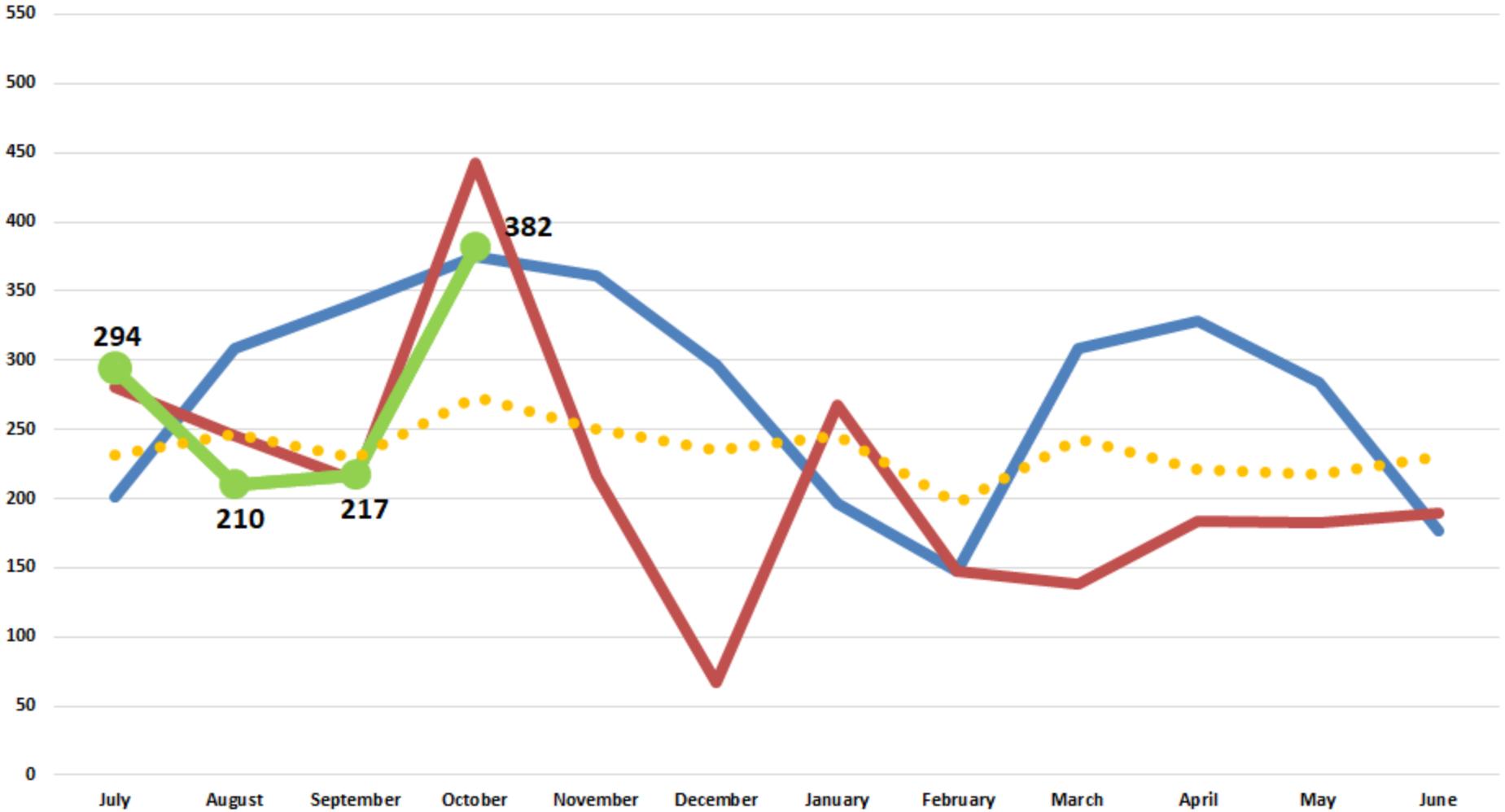
Rad Onc Visalia



—●— FY2023
 — FY2024
 —●— FY2025
 ●●● Budget



Rad Onc Hanford

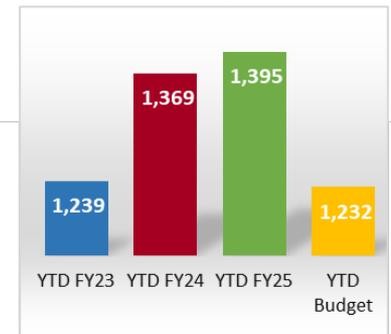
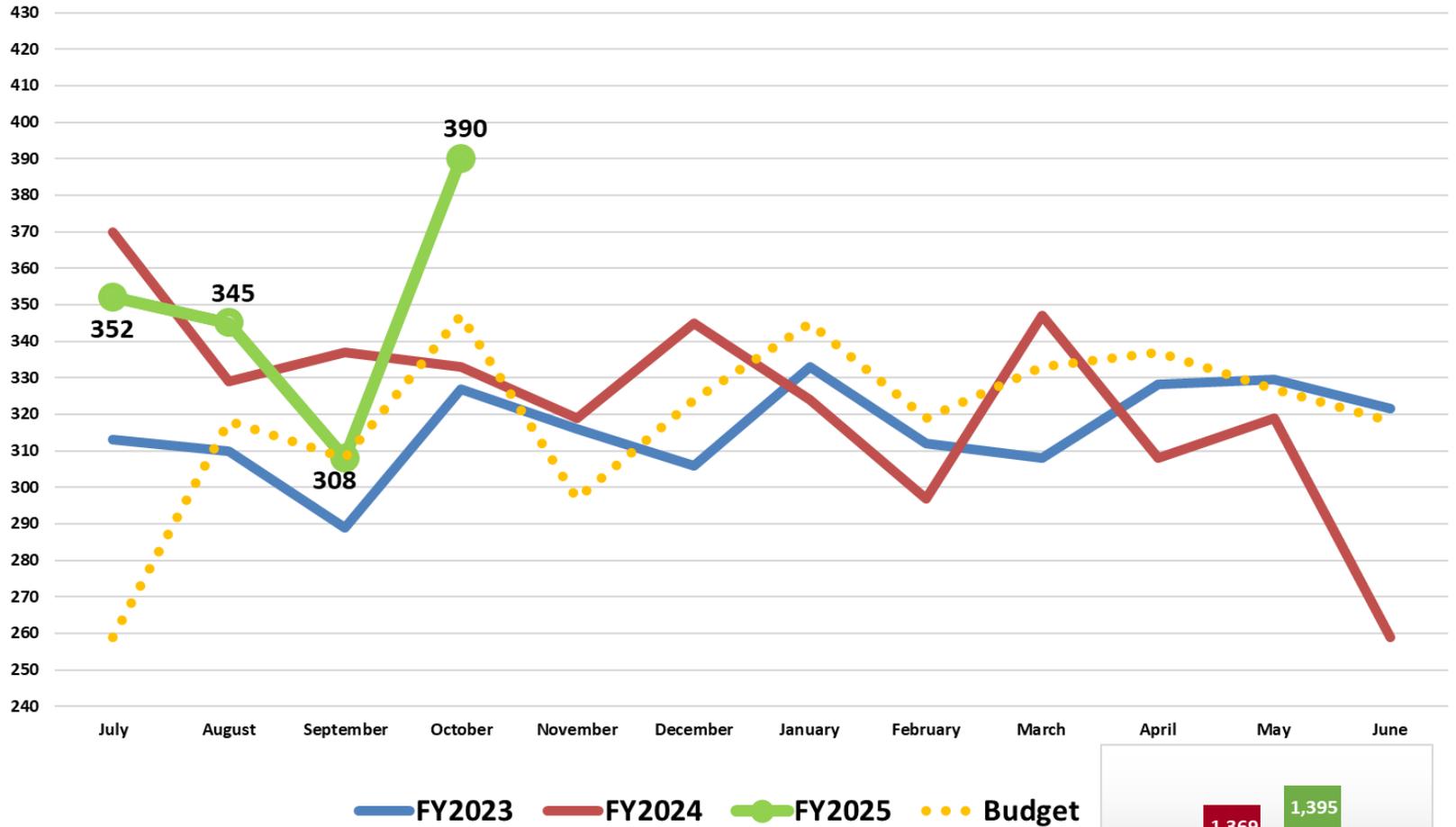


—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget

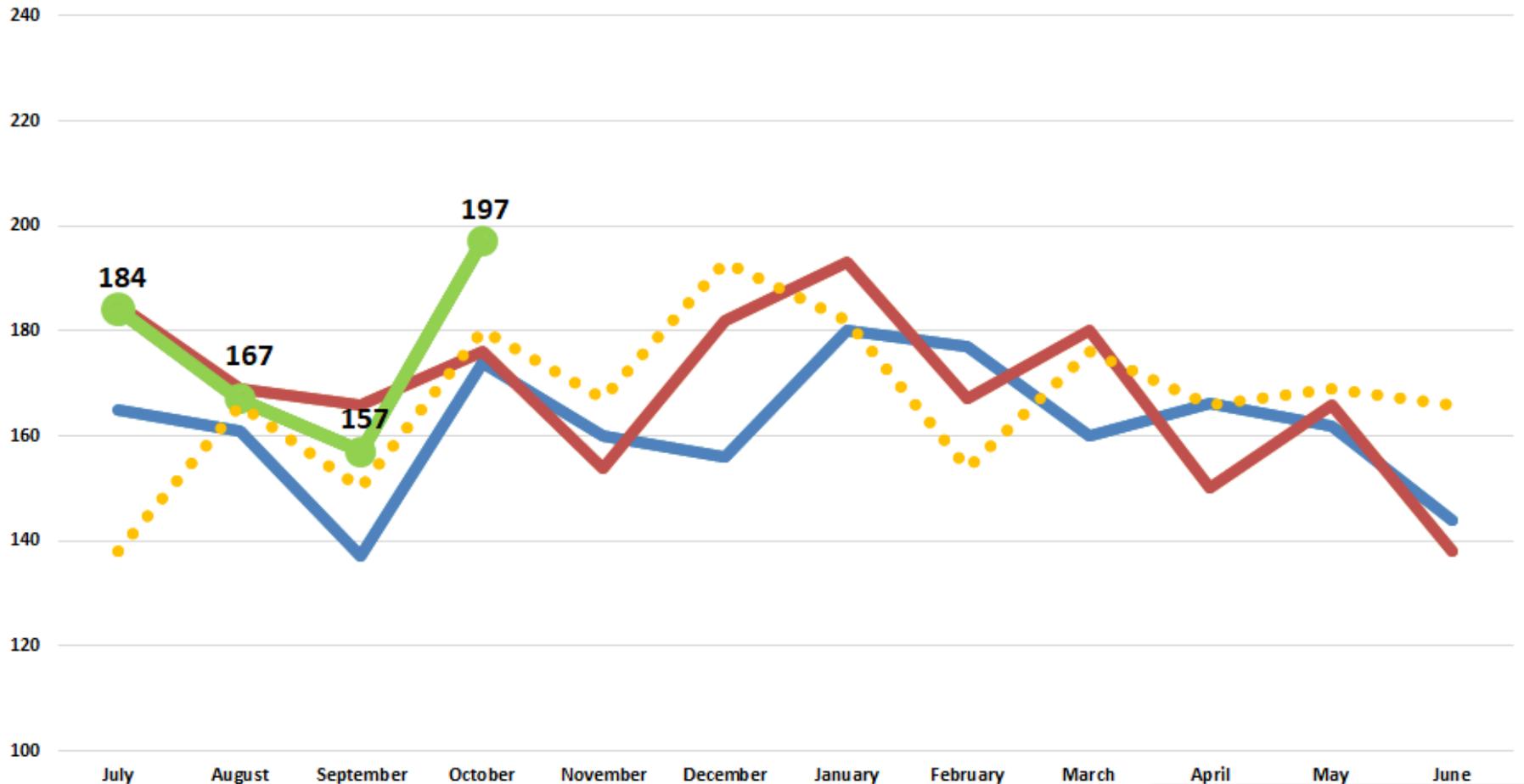


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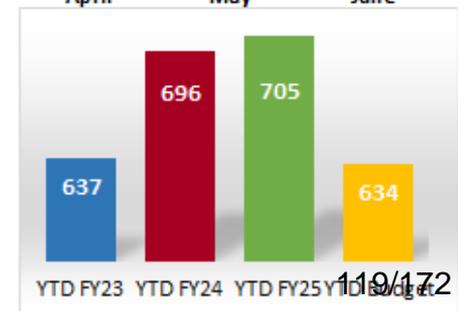
Cath Lab (IP & OP) – 100 Min Units



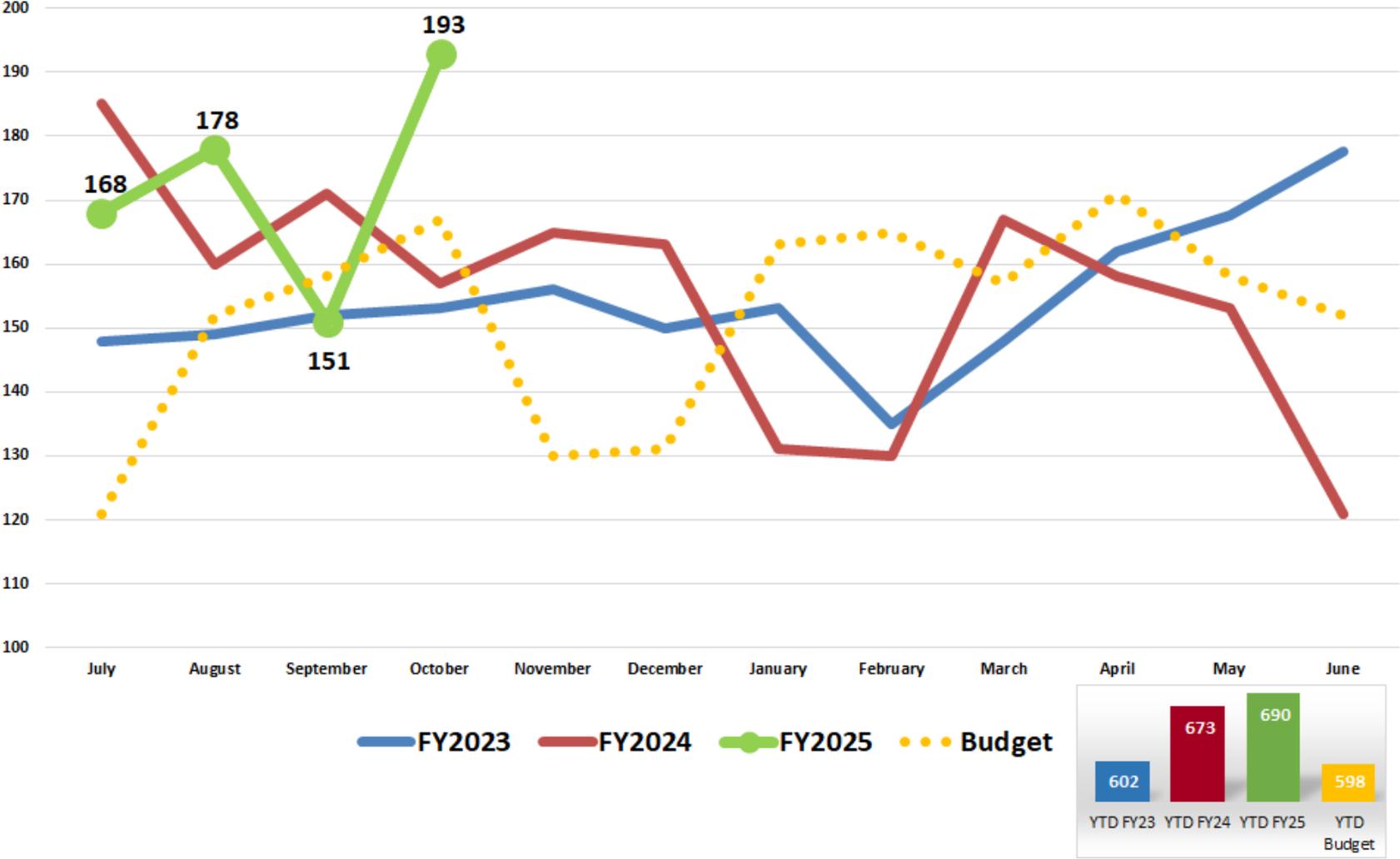
Cath Lab (IP Only) – 100 Min Units



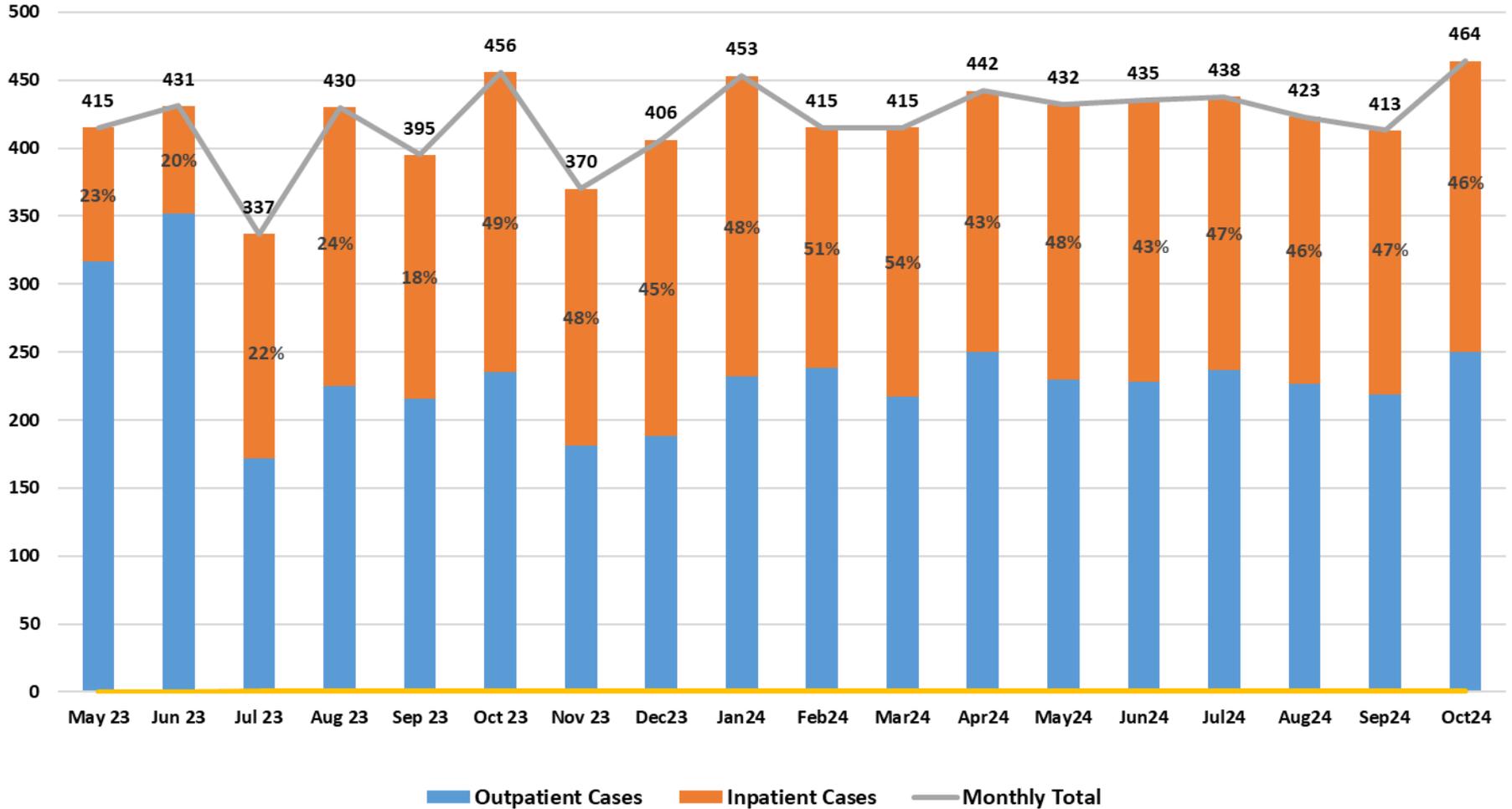
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



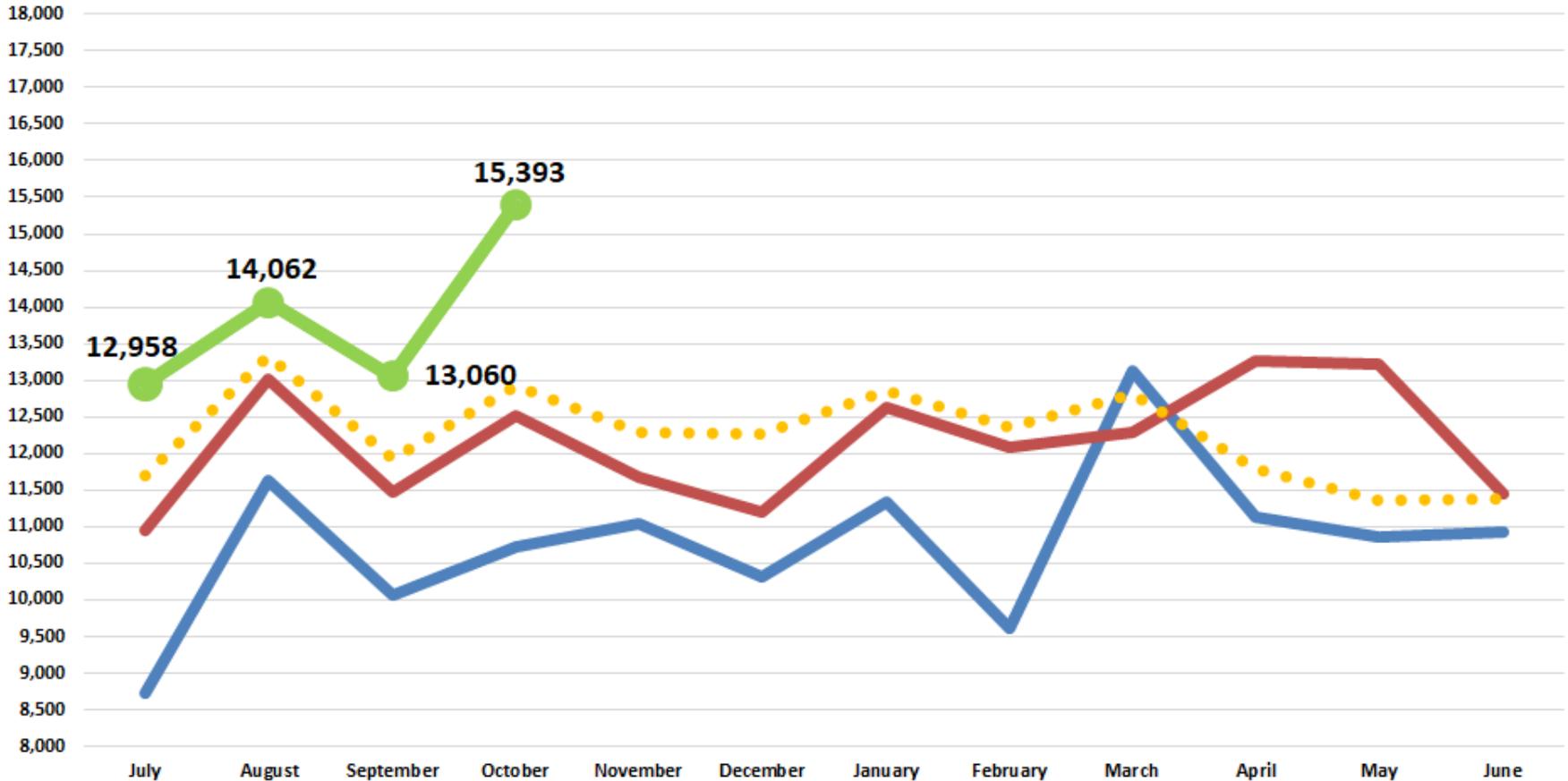
Cath Lab (OP Only) – 100 Min Units



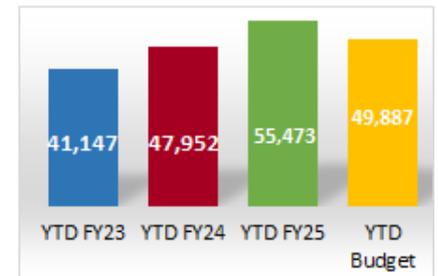
Cath Lab Patients (IP & OP)



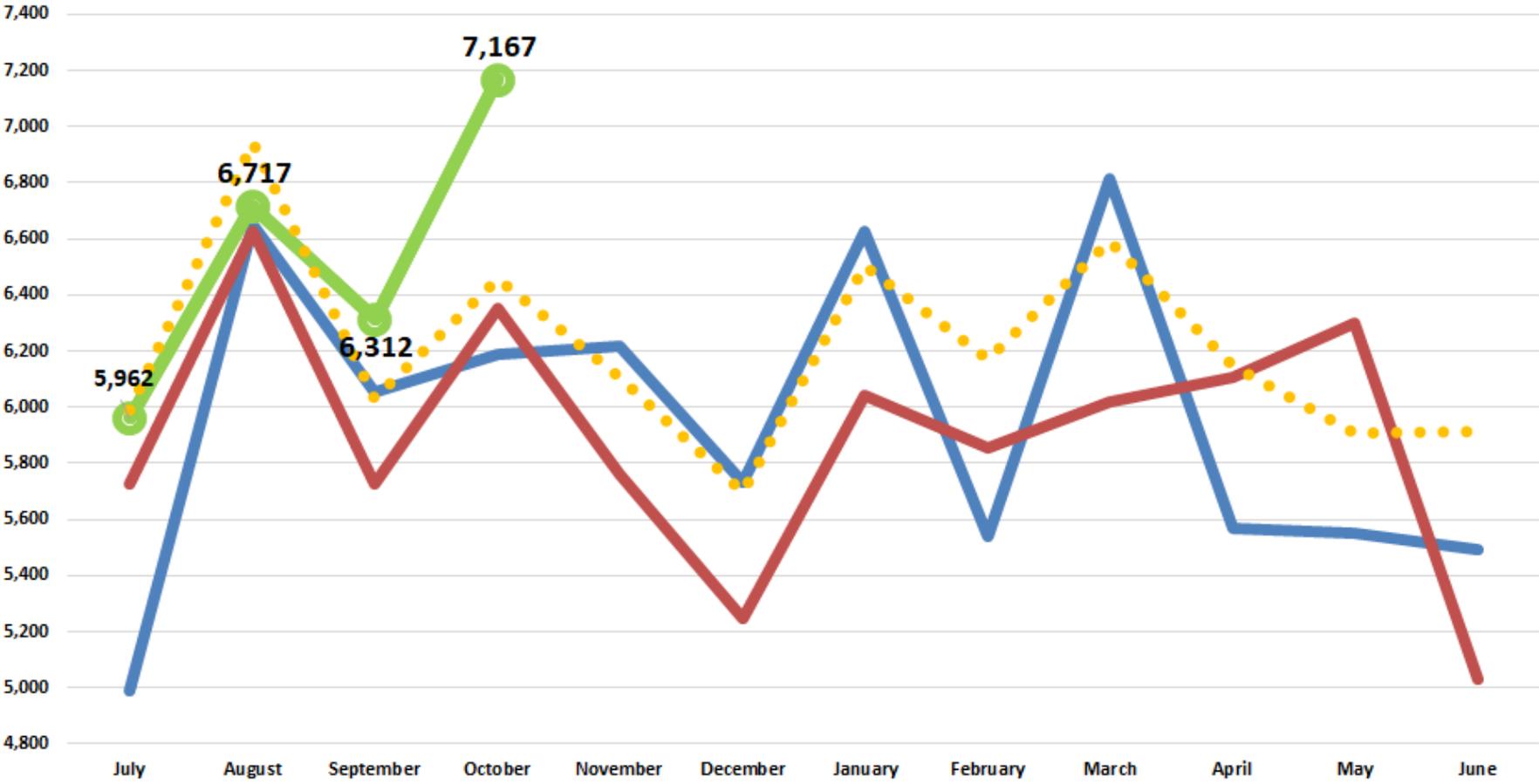
Rural Health Clinics Registrations



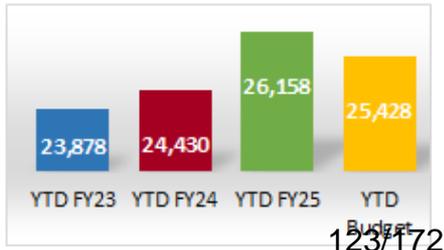
—●— FY2023
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 —●— FY2025
 ●●● Budget



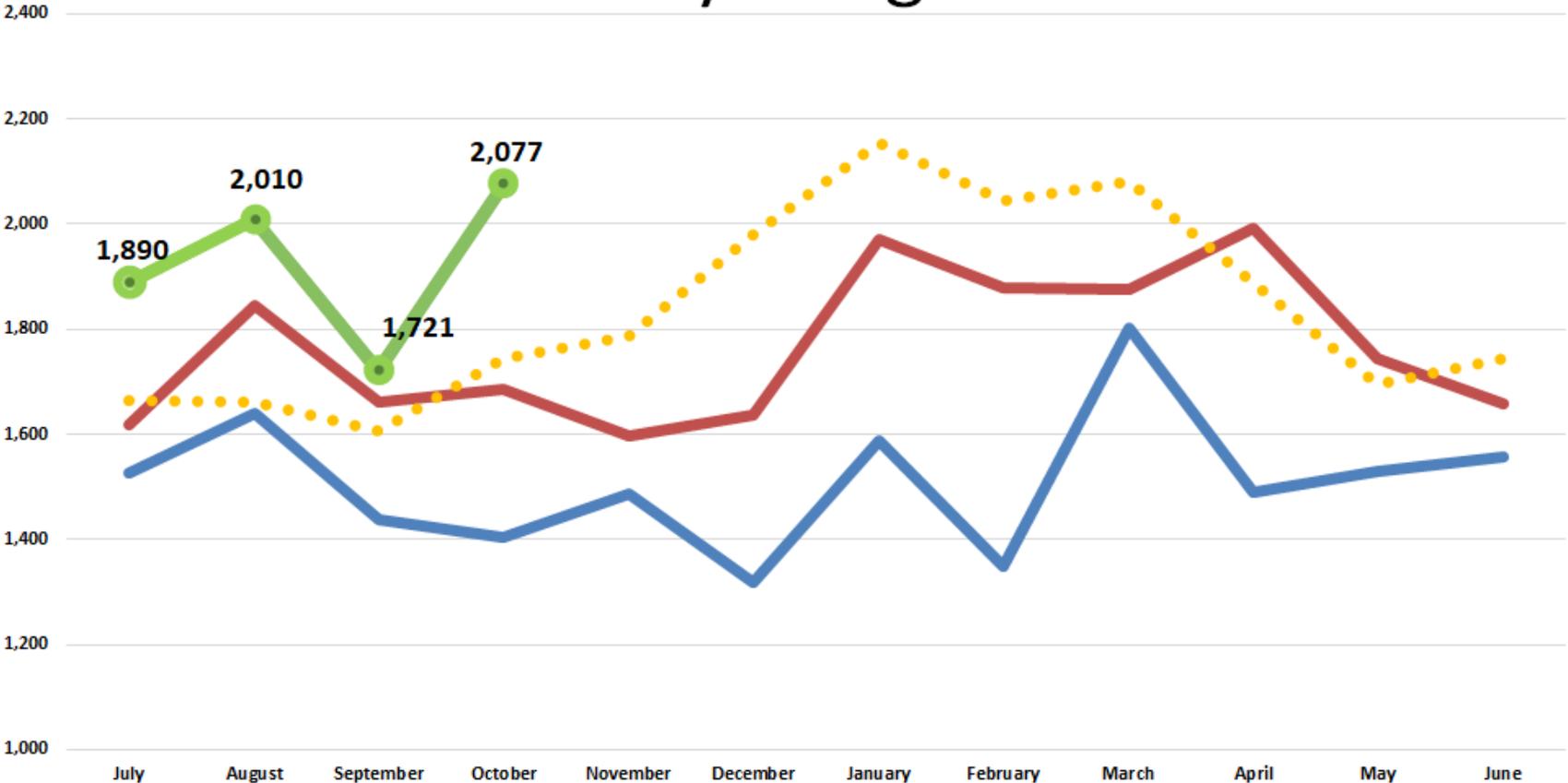
RHC Exeter - Registrations



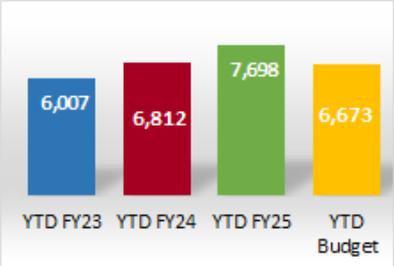
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



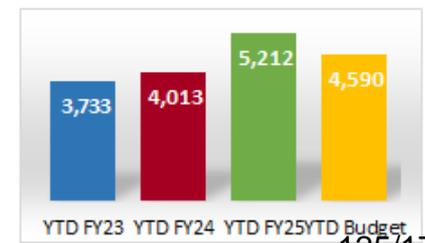
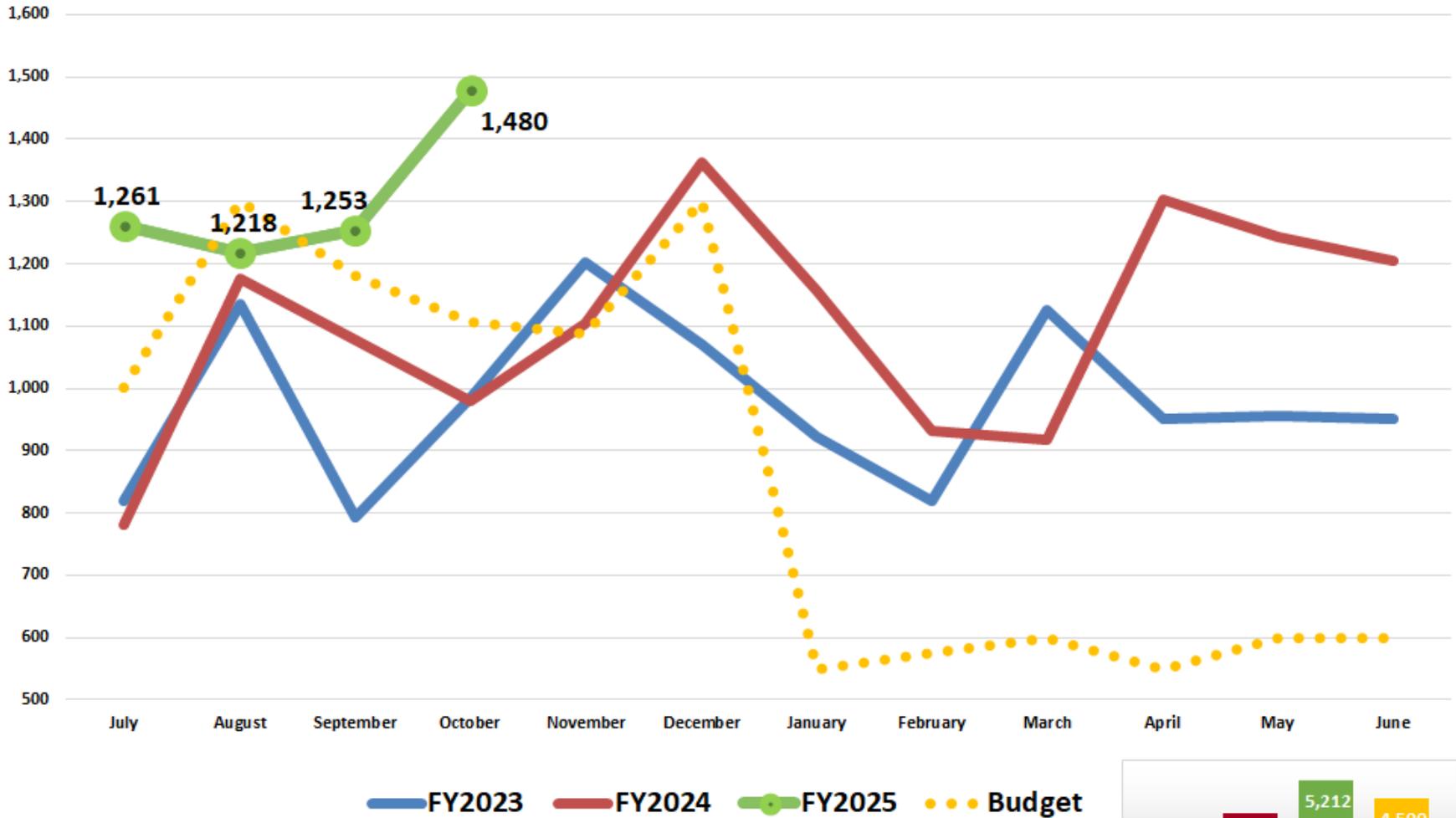
RHC Lindsay - Registrations



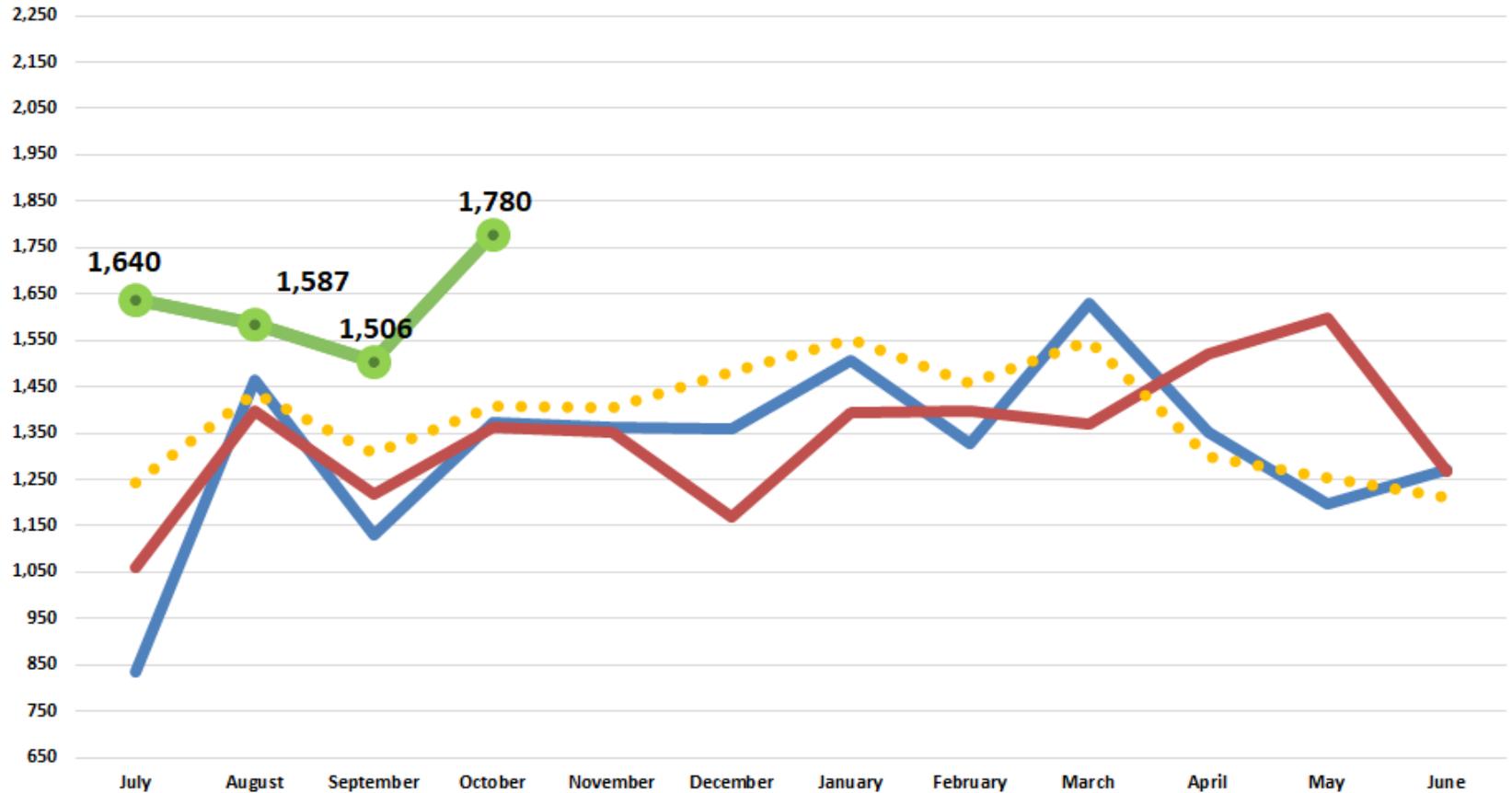
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



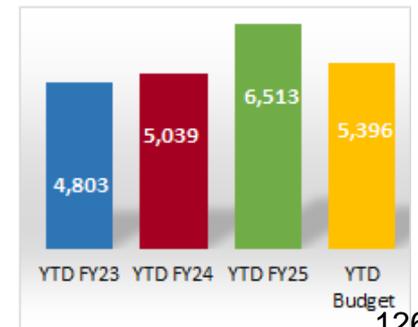
RHC Woodlake - Registrations



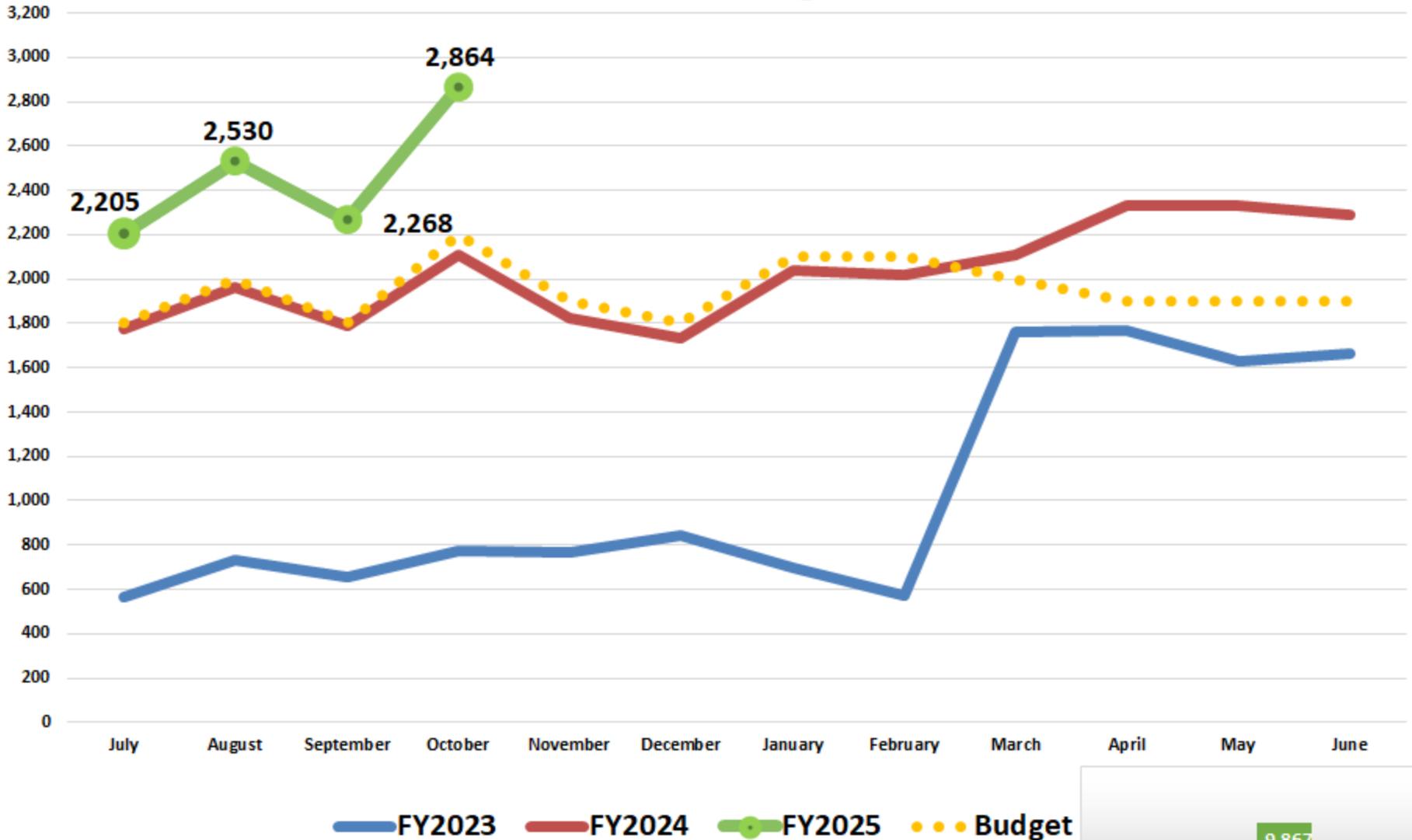
RHC Dinuba - Registrations



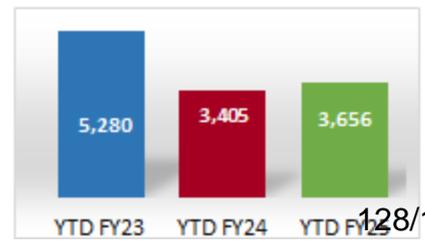
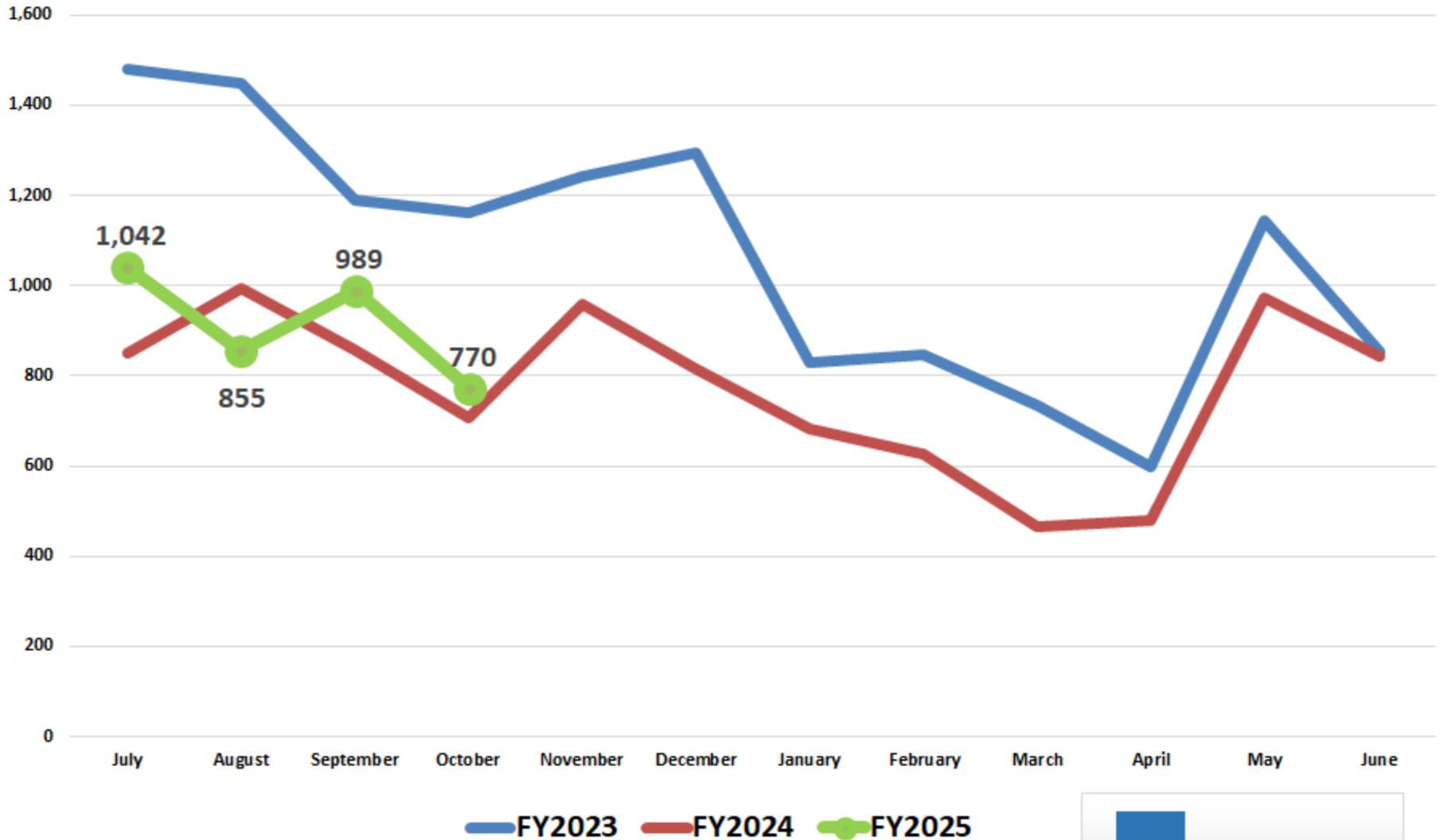
—●— FY2023
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 —●— FY2025
 ●●● Budget



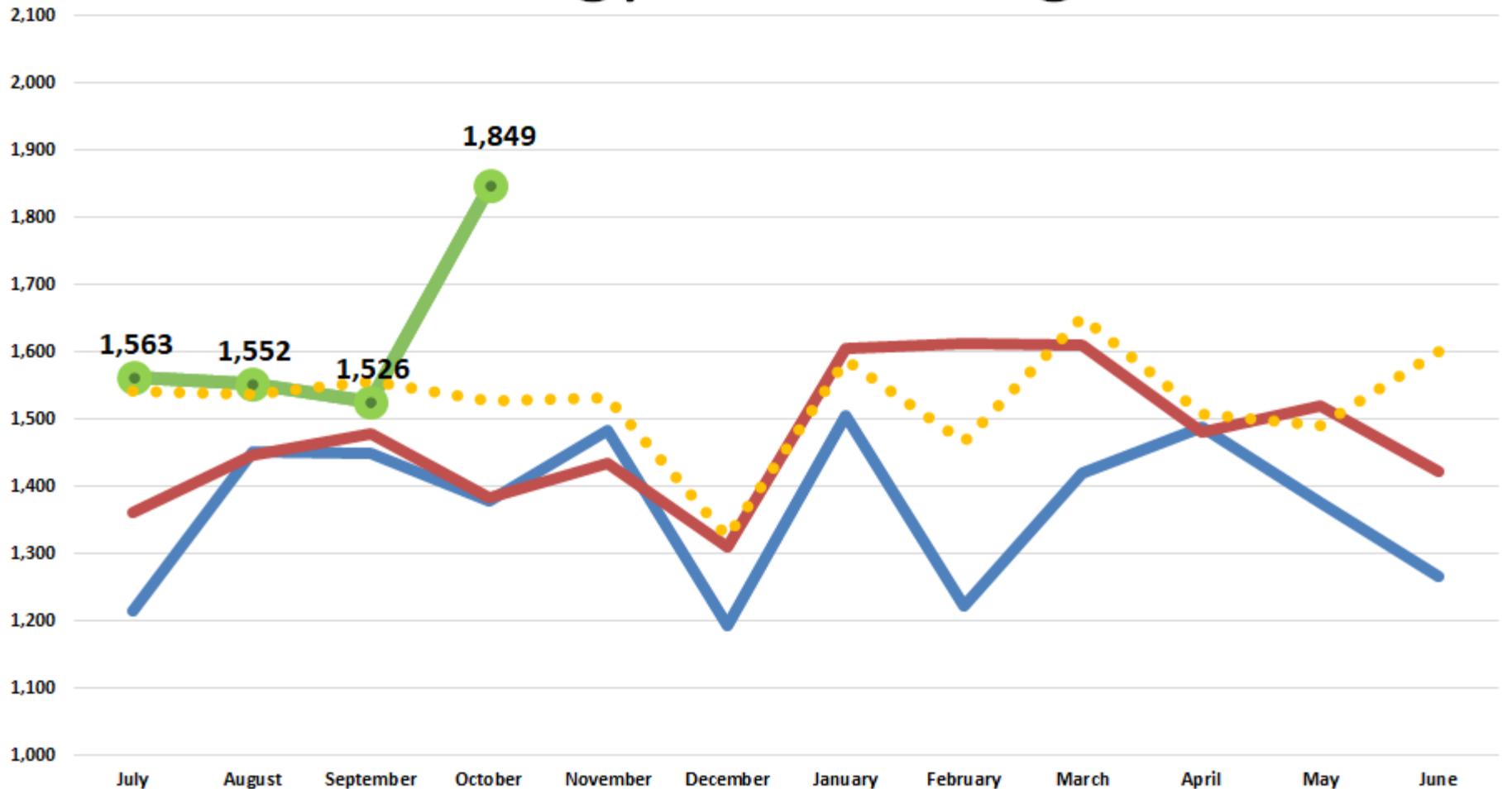
RHC Tulare - Registrations



Neurosurgery Clinic - wRVU's



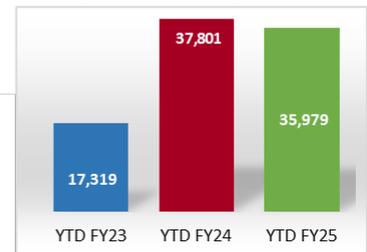
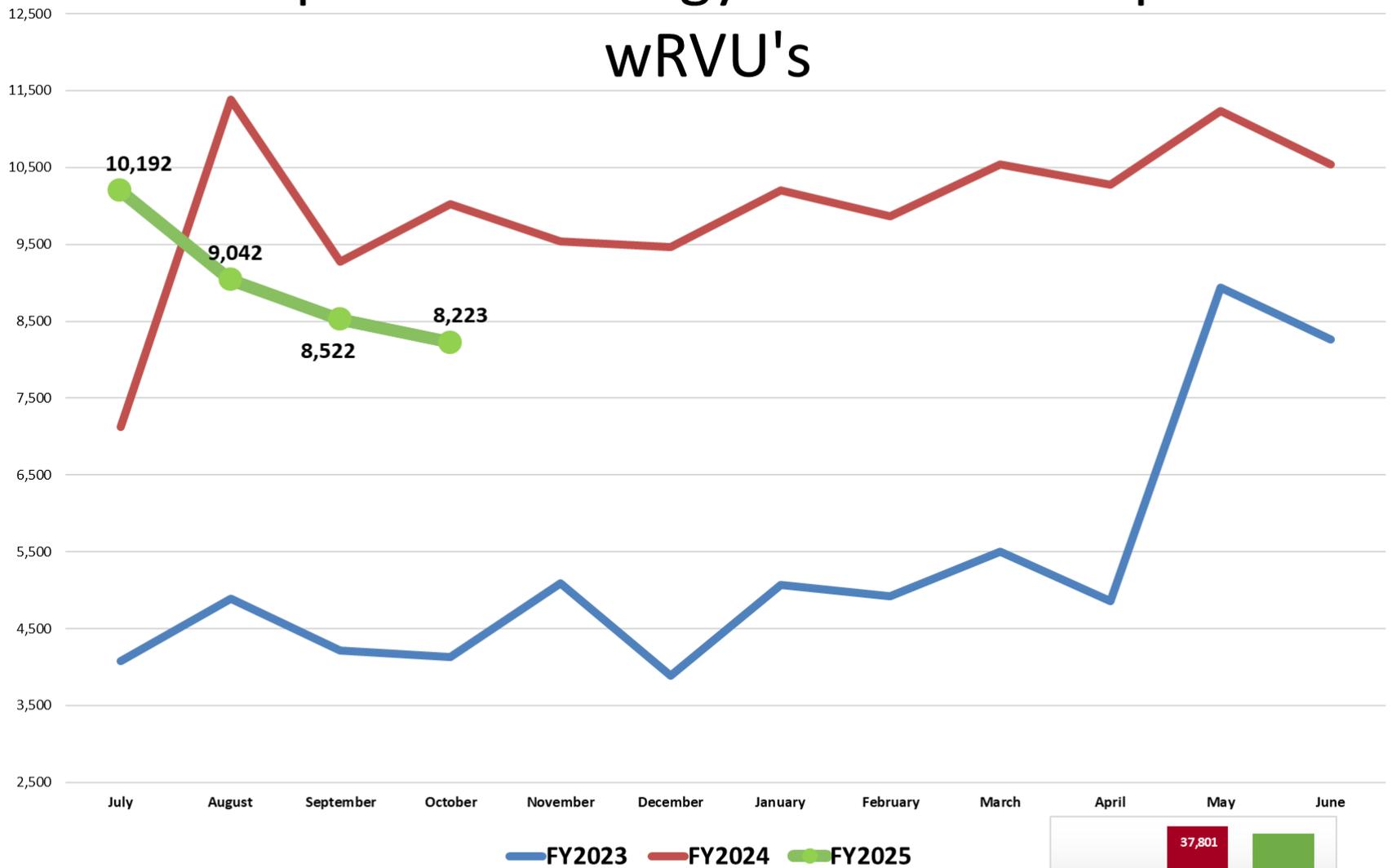
KH Cardiology Center Registrations



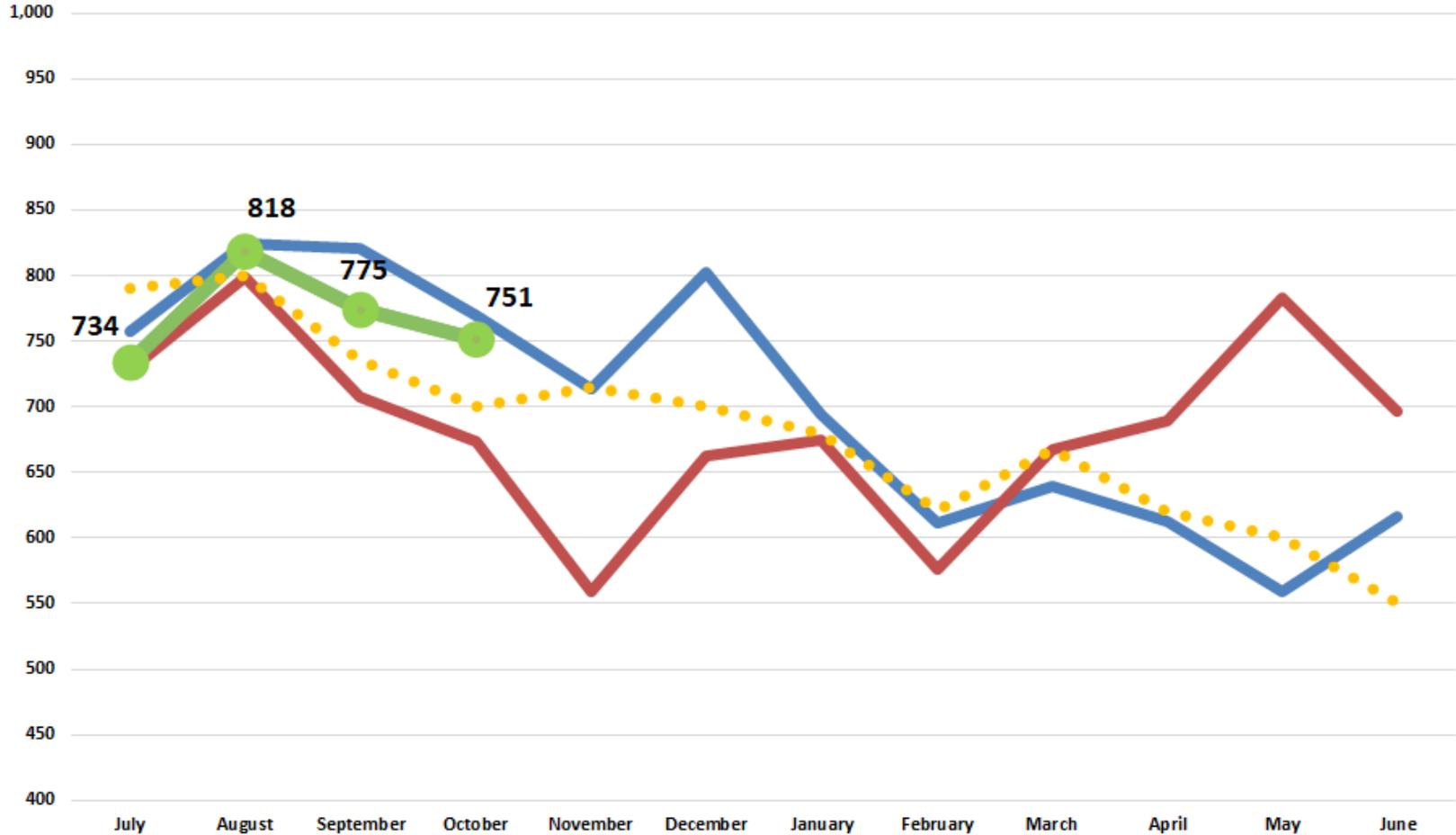
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



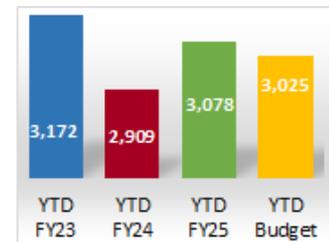
Sequoia Cardiology Medical Group - wRVU's



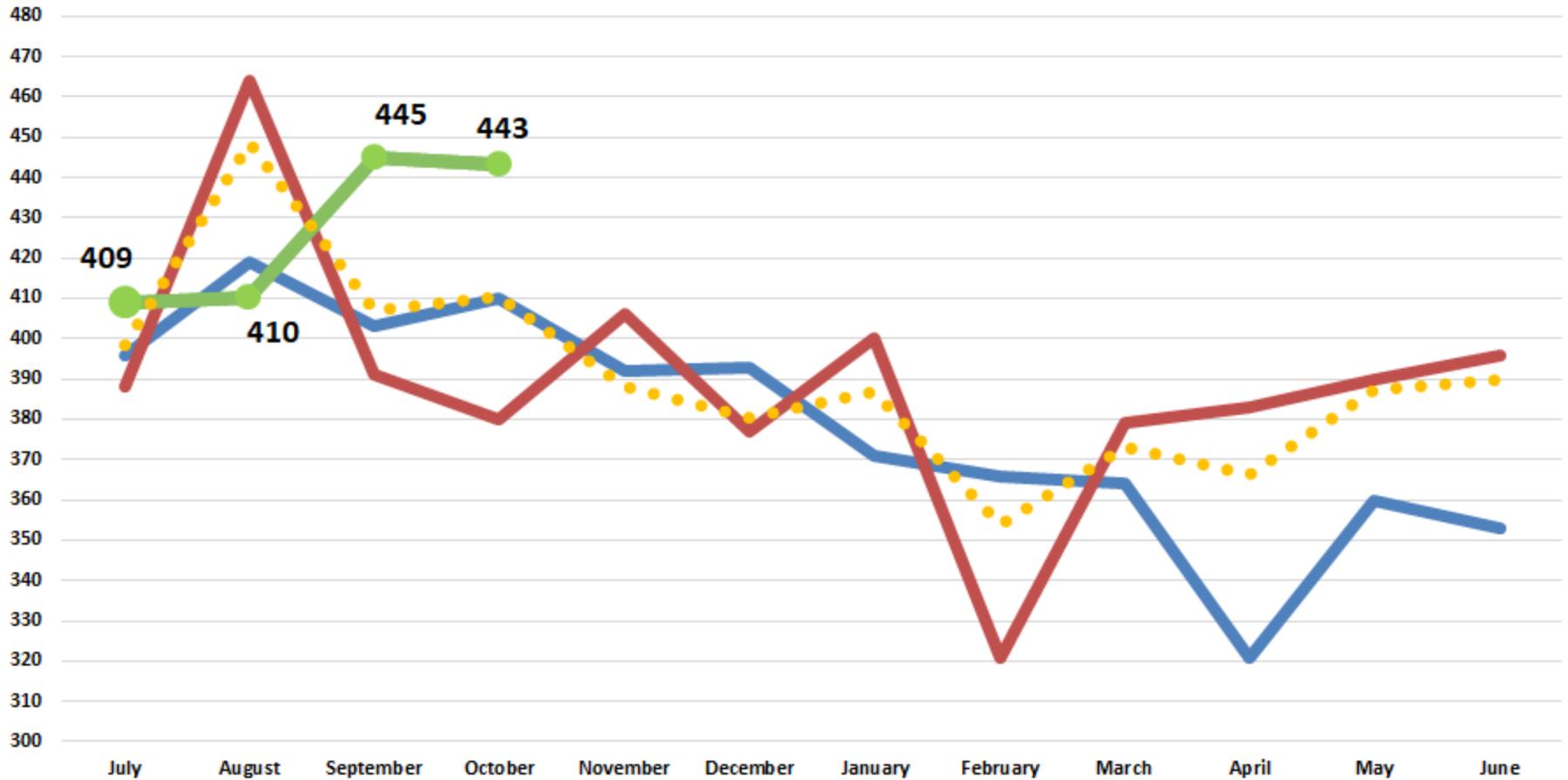
Labor Triage Registrations



—● FY2023
 —● FY2024
 —● FY2025
 ⋯ Budget



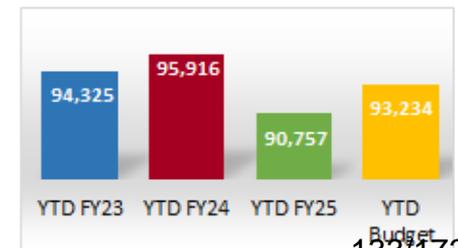
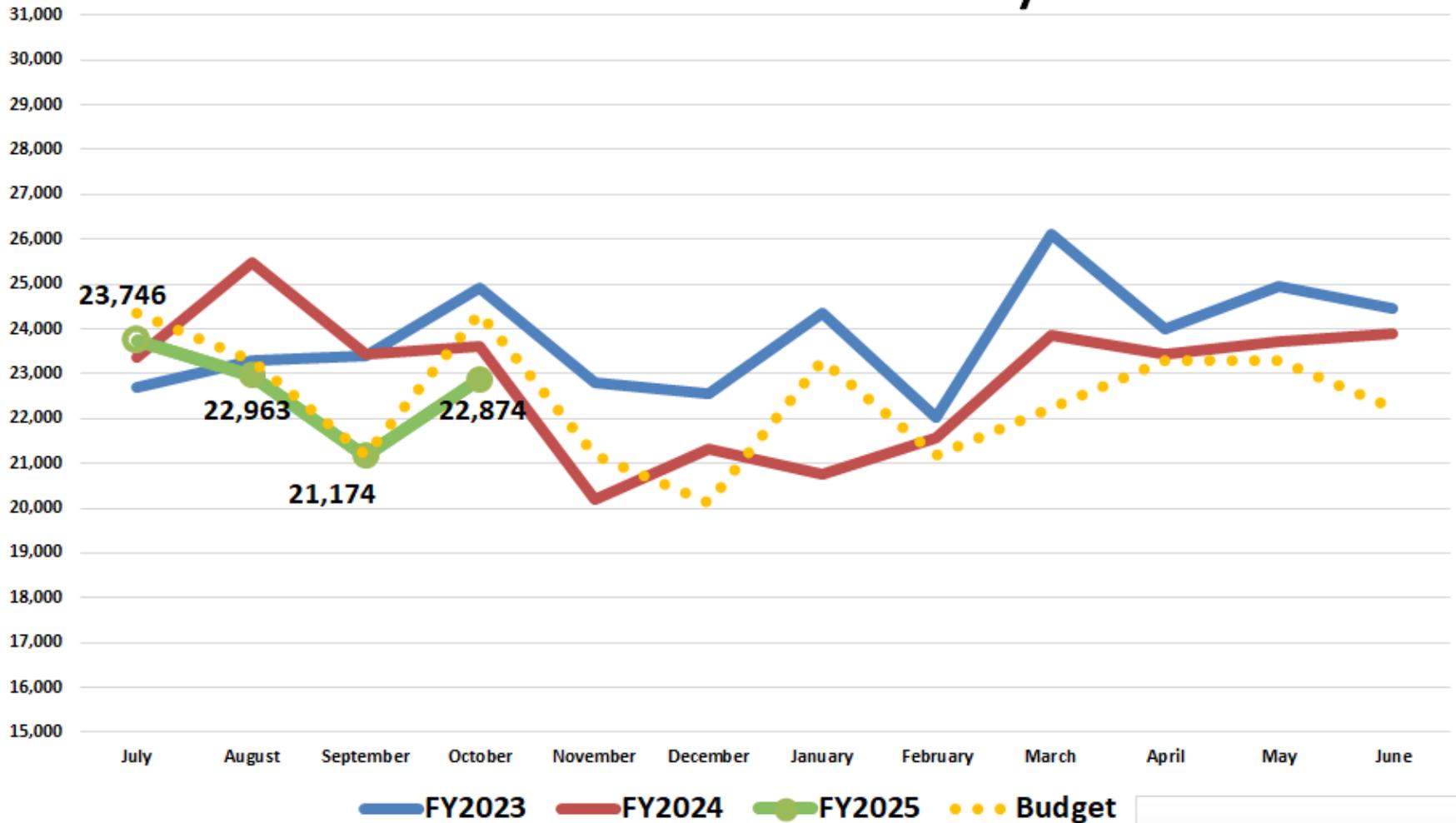
Deliveries



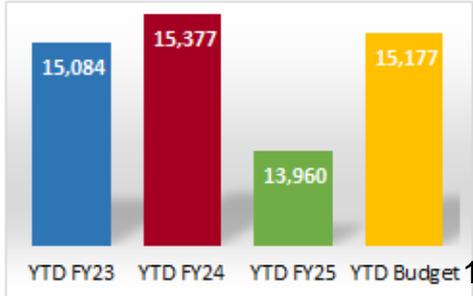
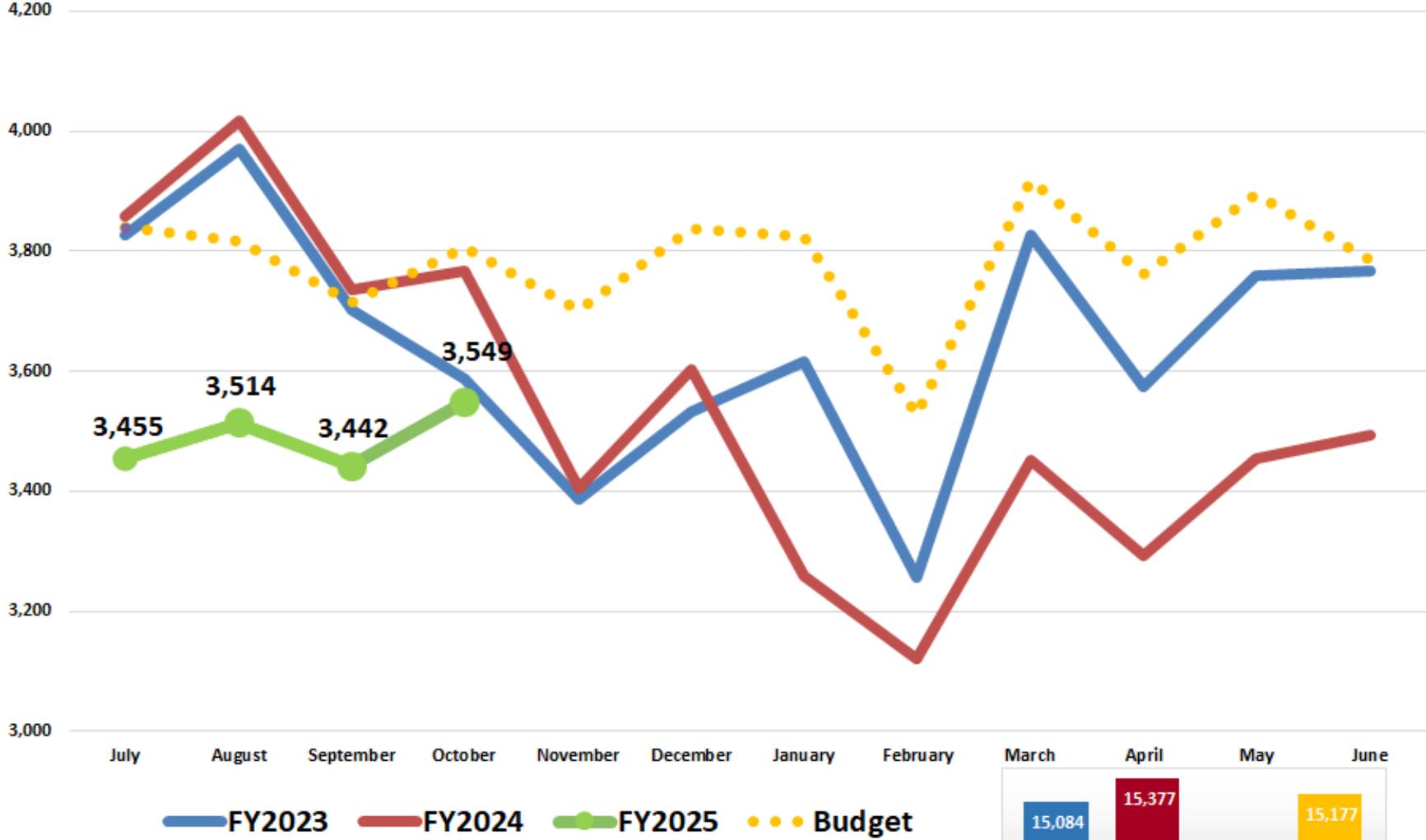
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget

1,628	1,623	1,707	1,664
YTD FY23	YTD FY24	YTD FY25	YTD Budget

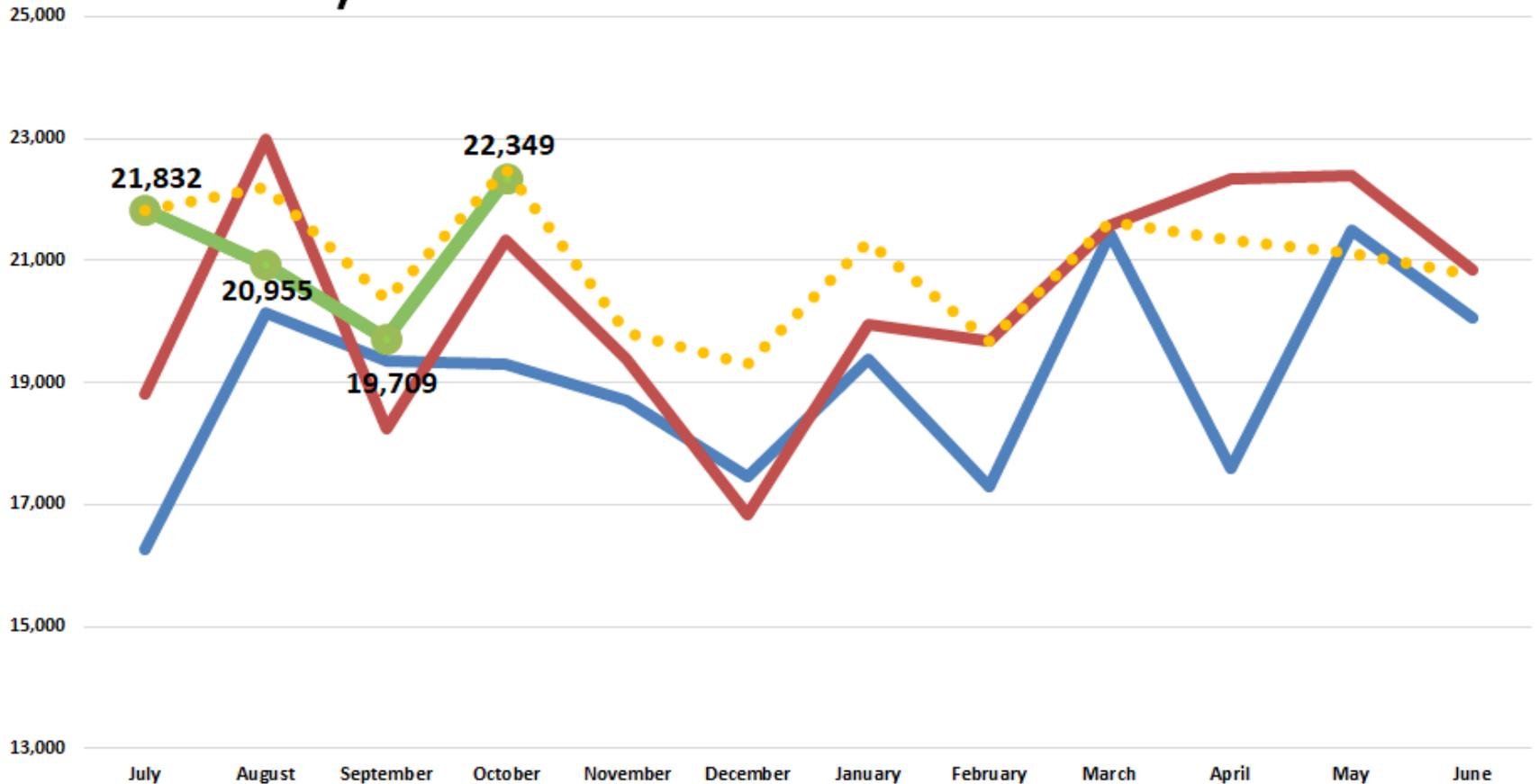
Home Infusion Days



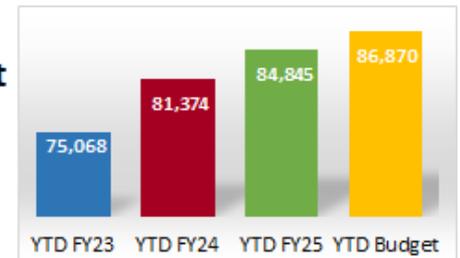
Hospice Days



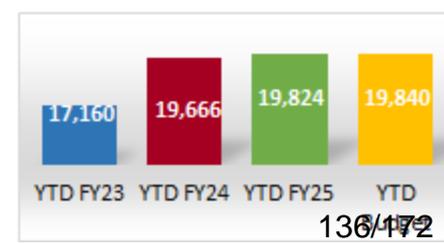
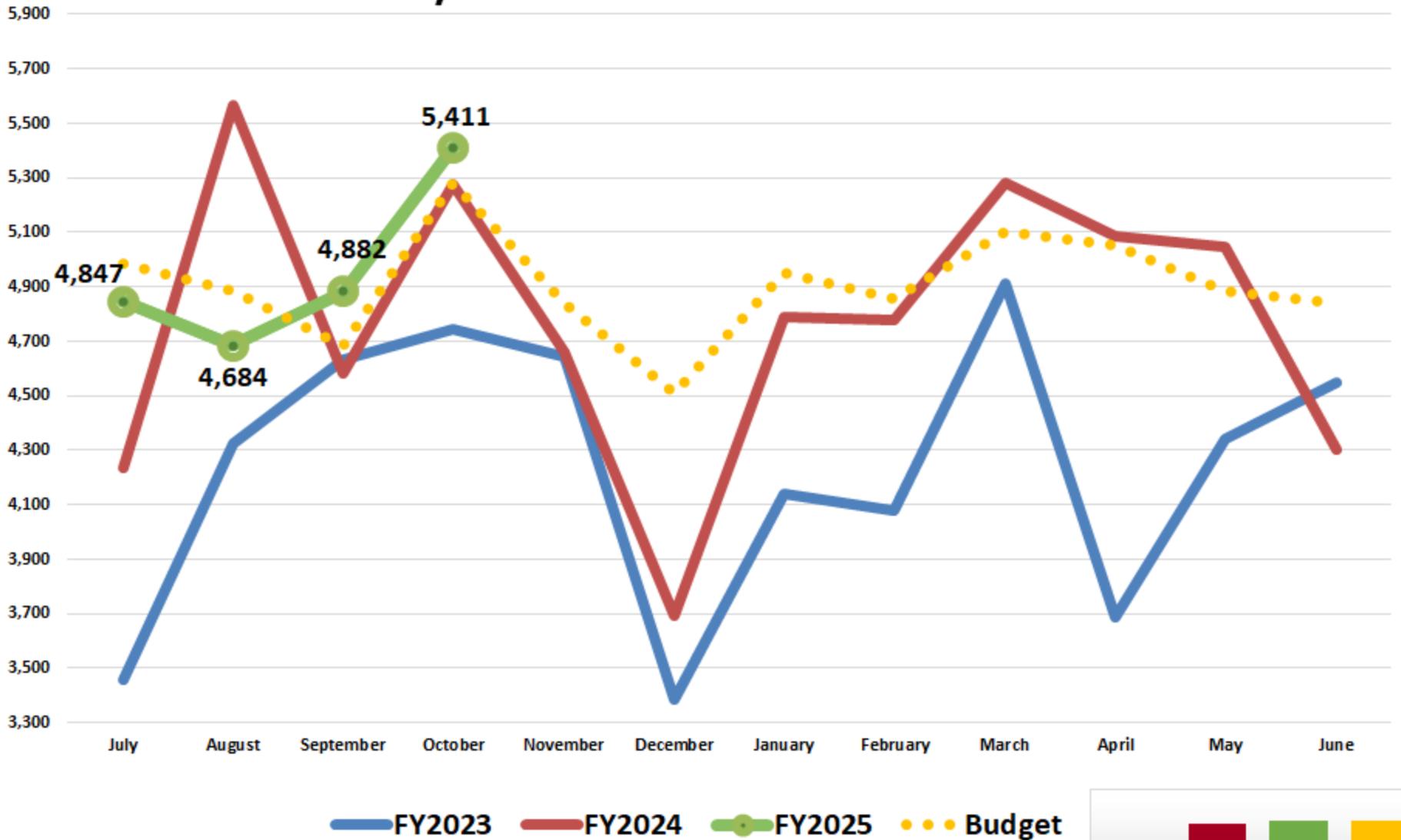
All O/P Rehab Svcs Across District



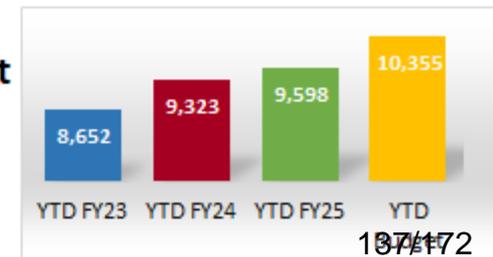
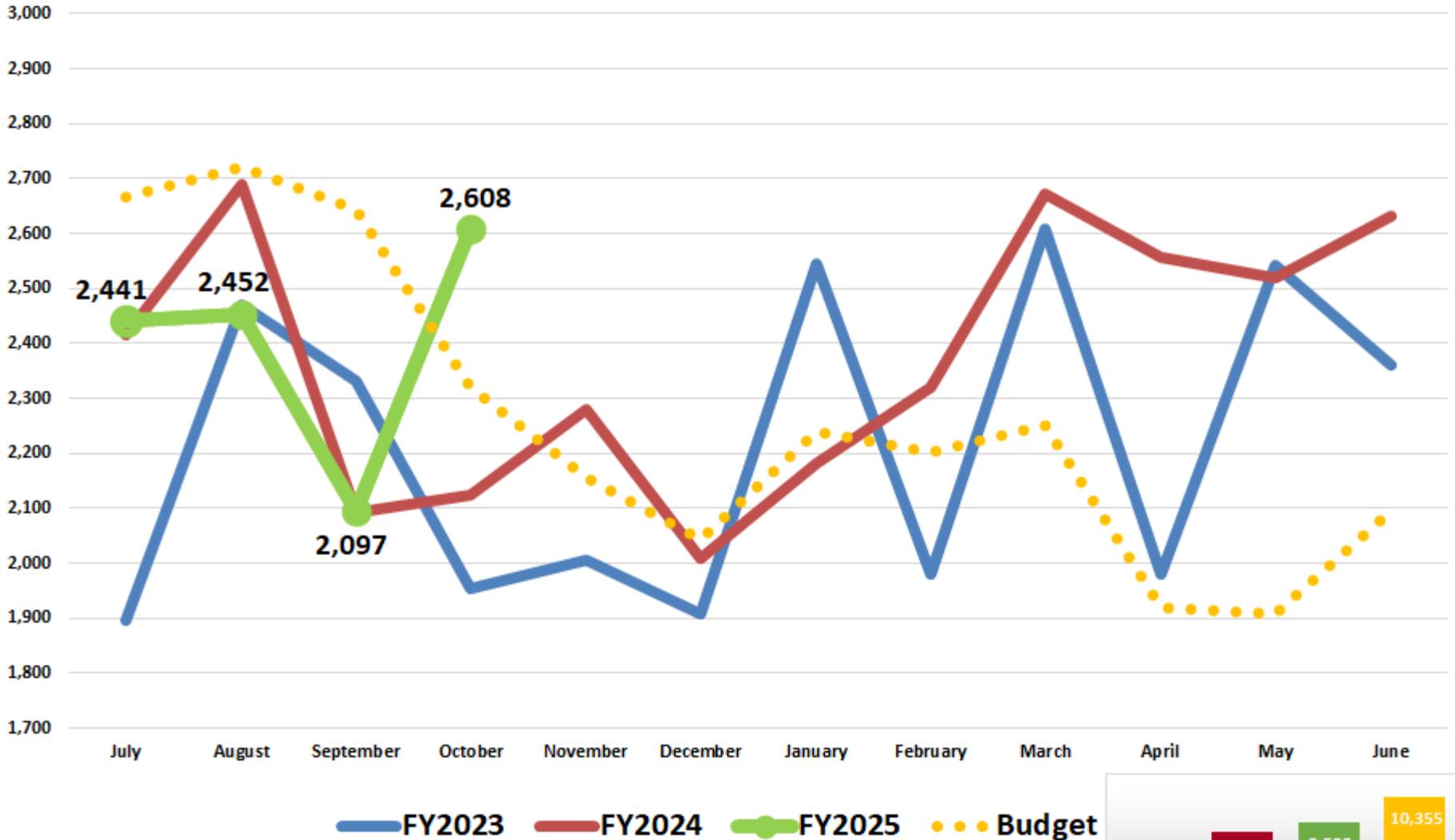
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



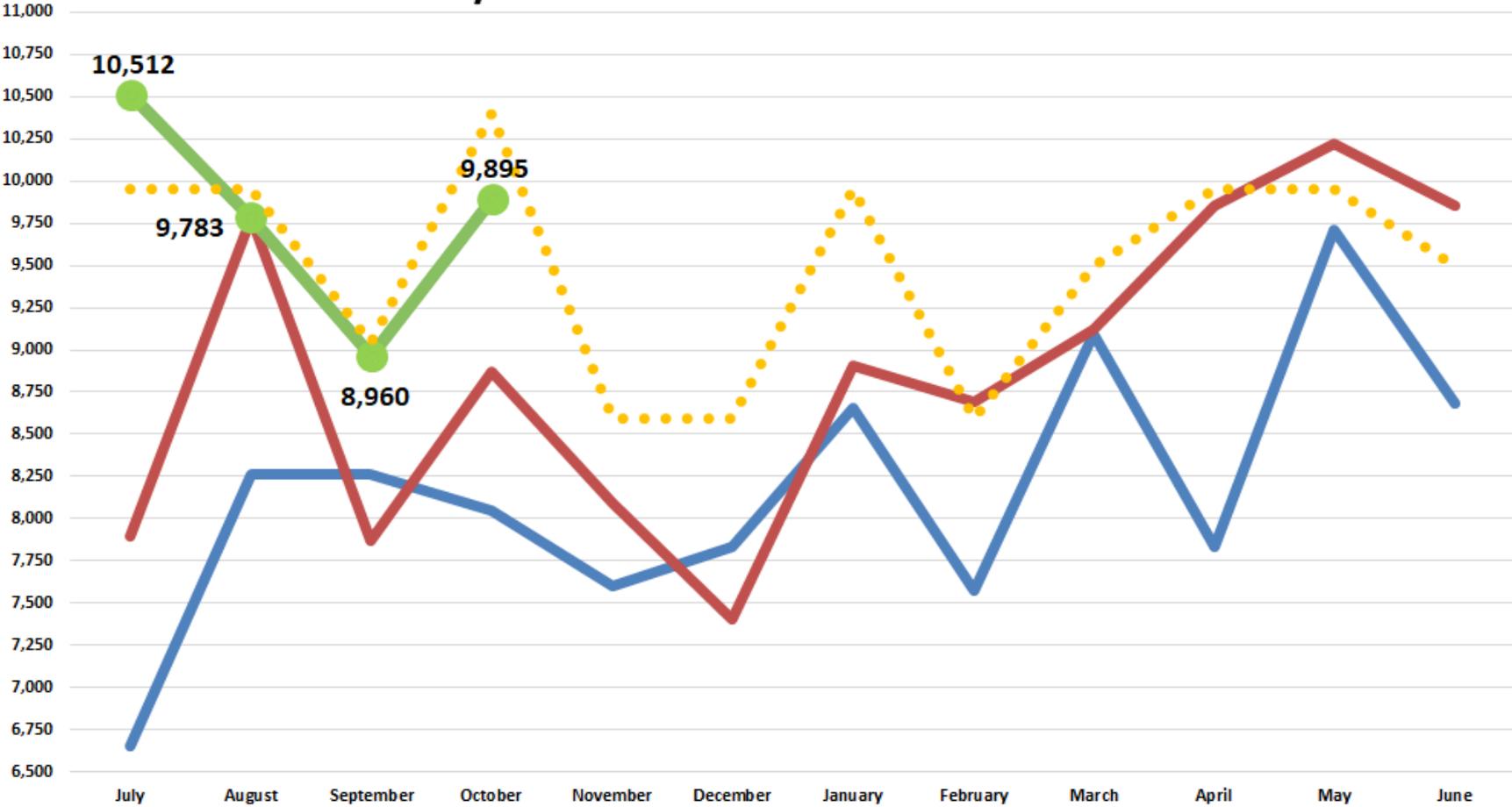
O/P Rehab Services



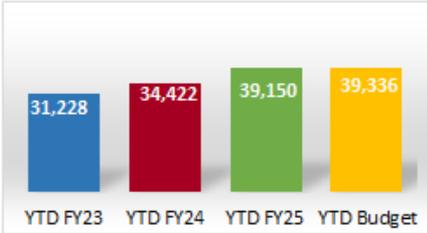
O/P Rehab - Exeter



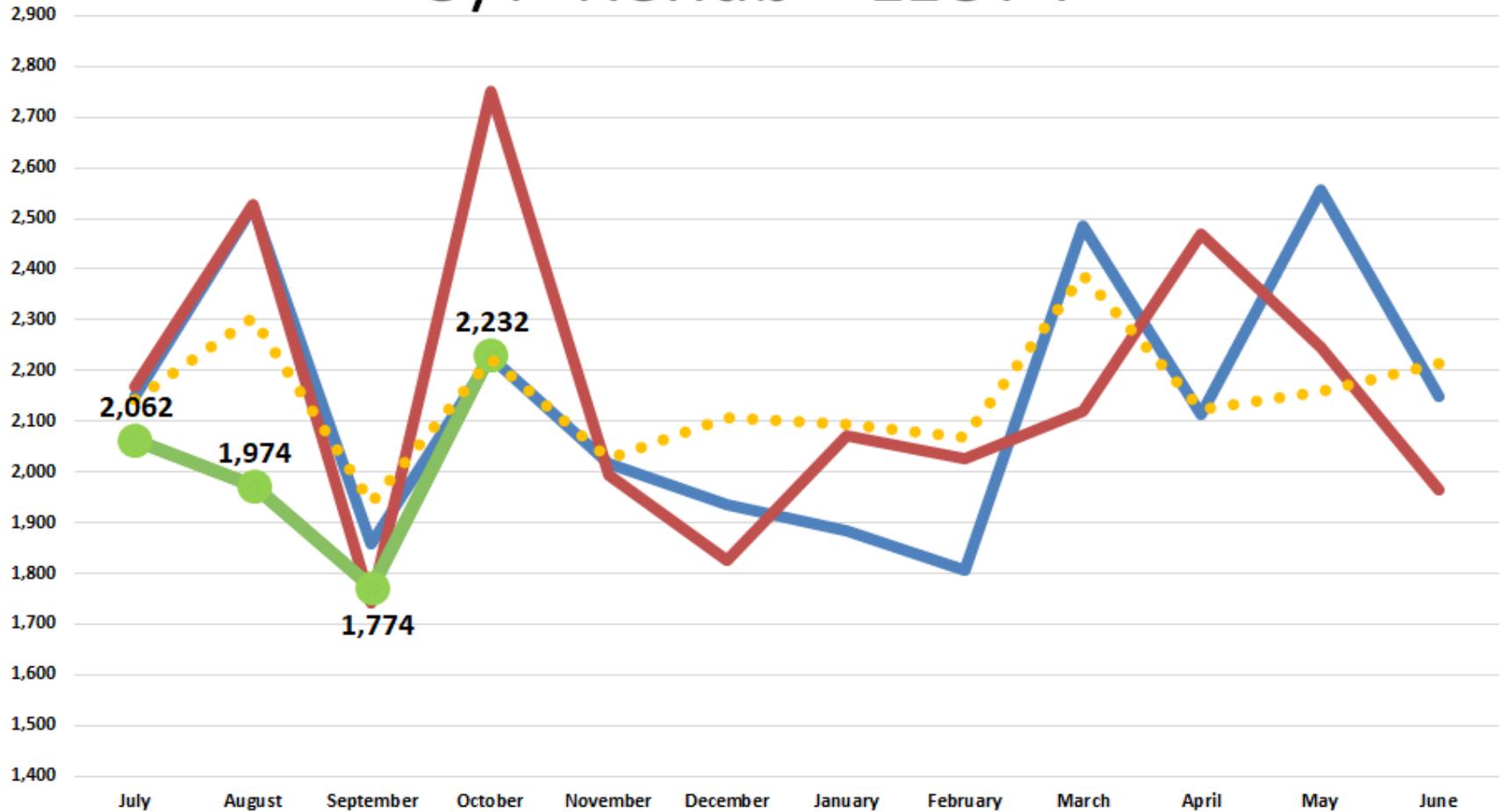
O/P Rehab - Akers



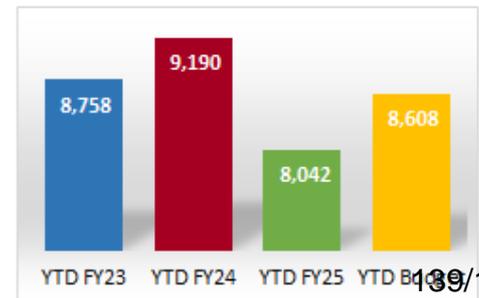
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



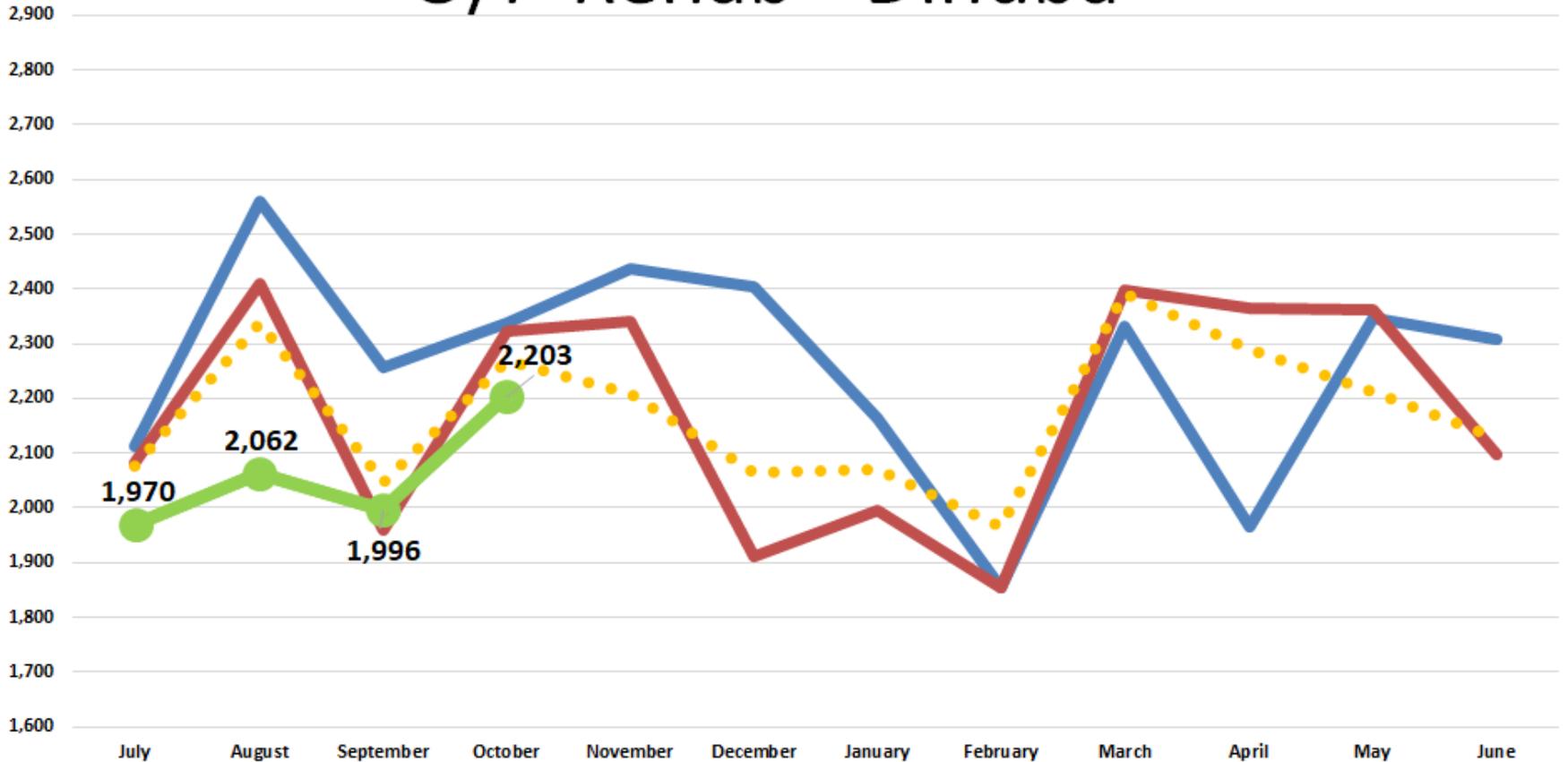
O/P Rehab - LLOPT



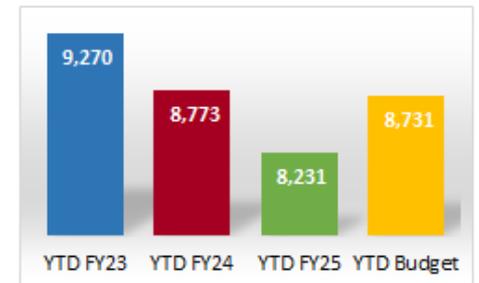
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



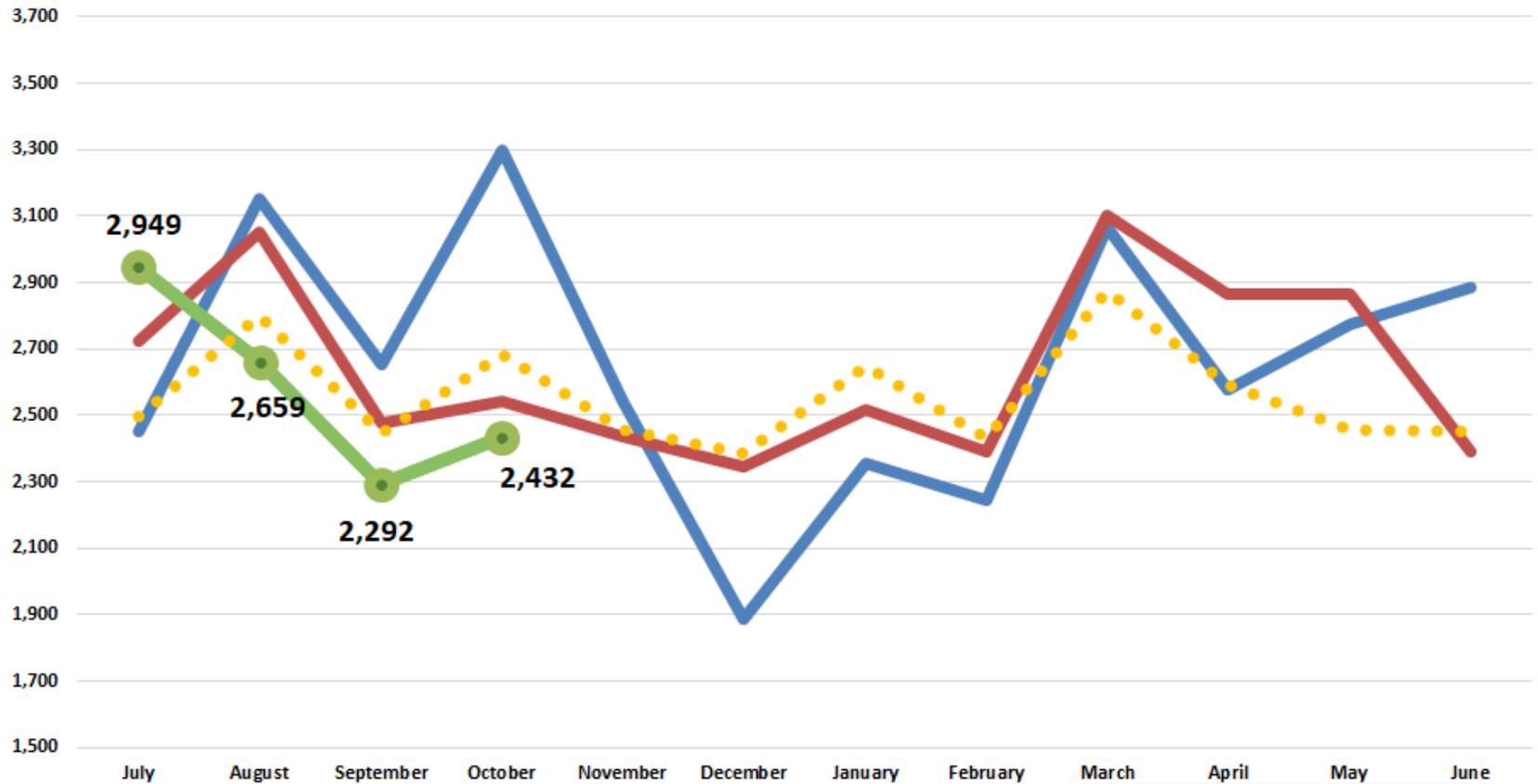
O/P Rehab - Dinuba



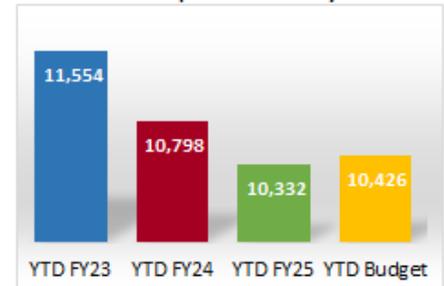
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



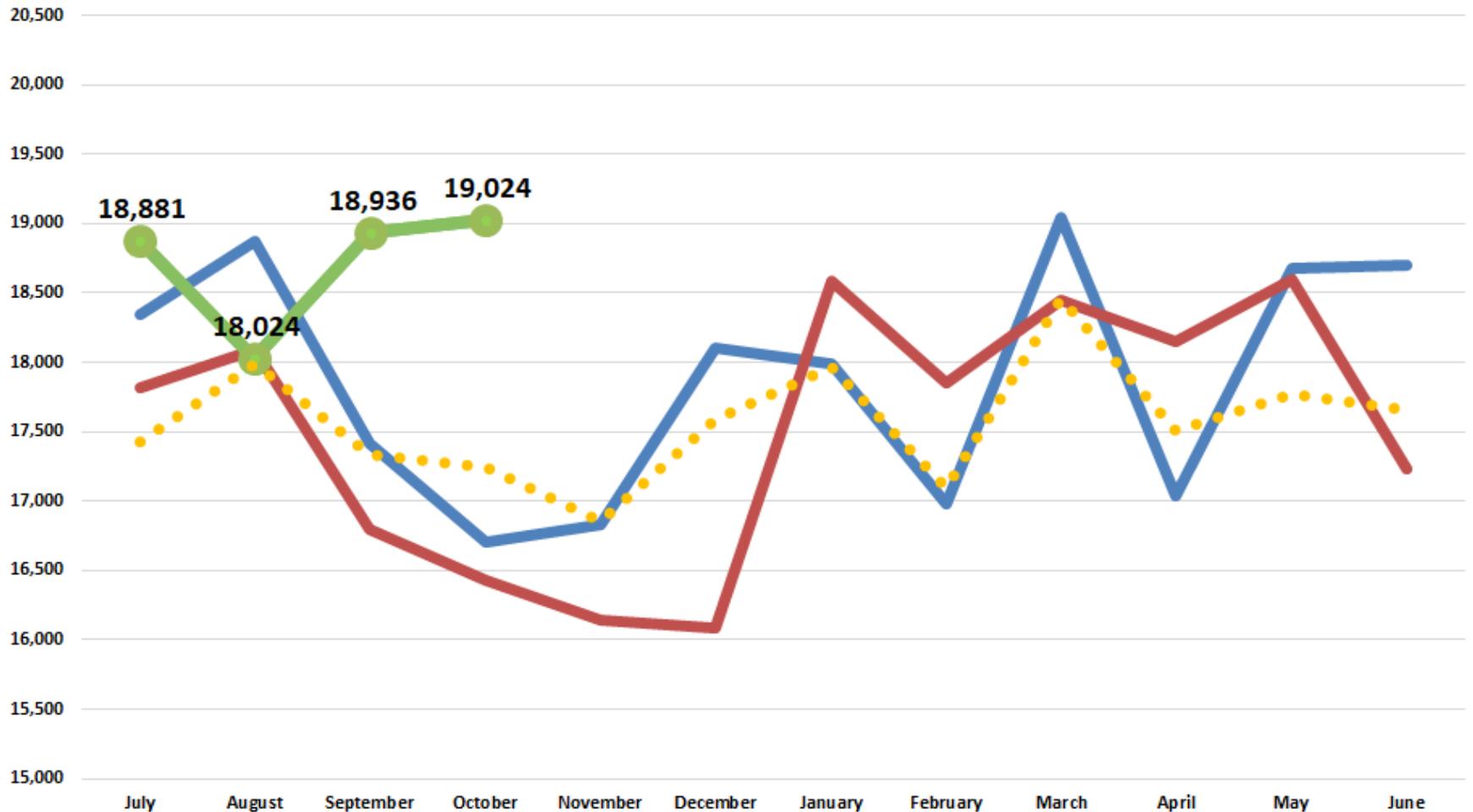
Therapy - Cypress Hand Center



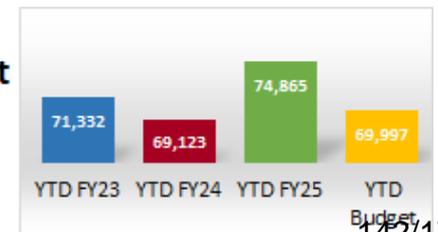
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



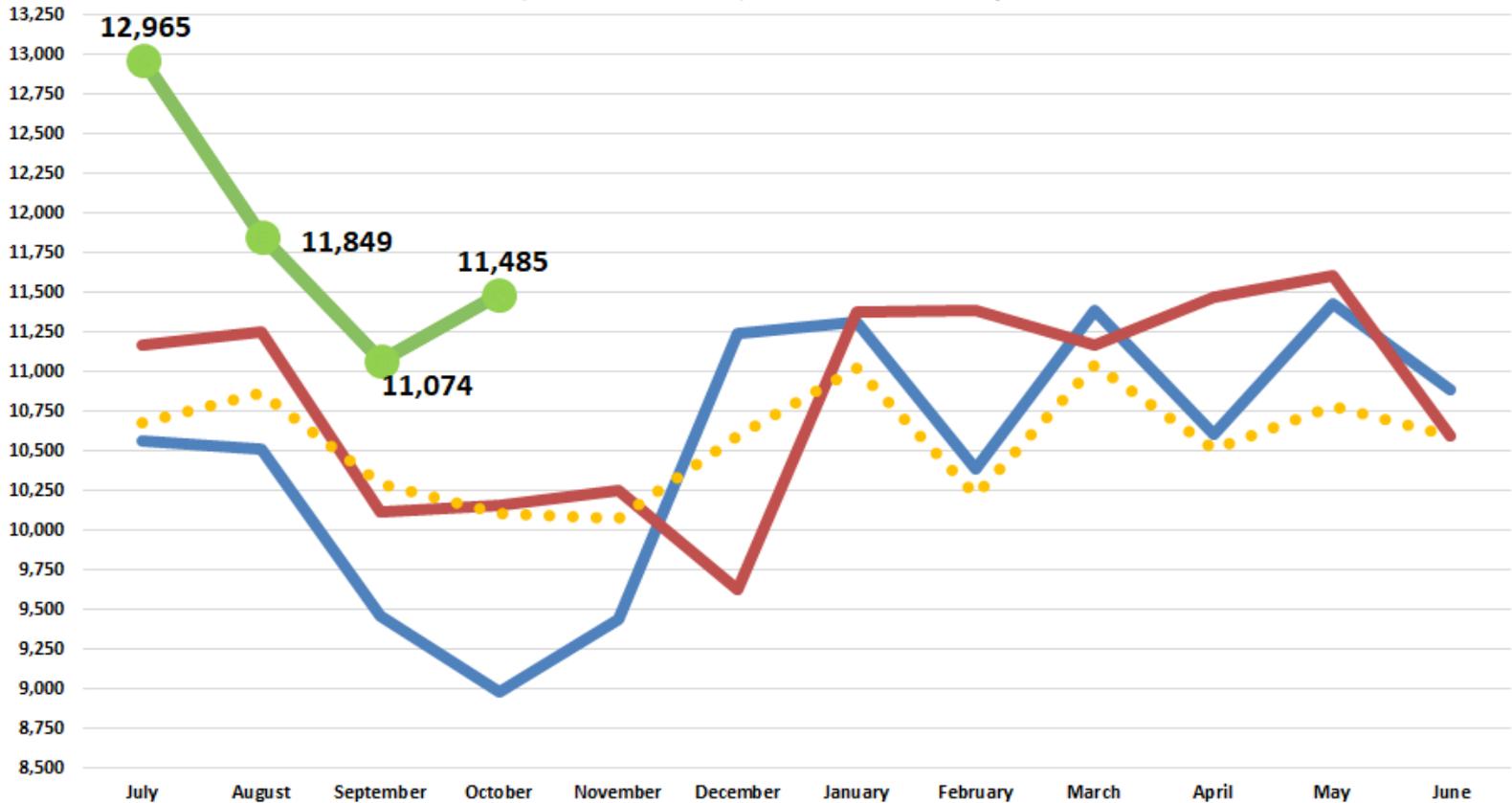
Physical & Other Therapy Units (I/P & O/P)



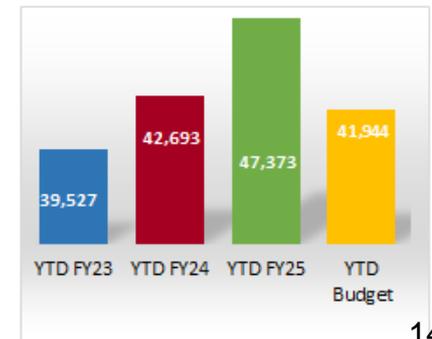
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



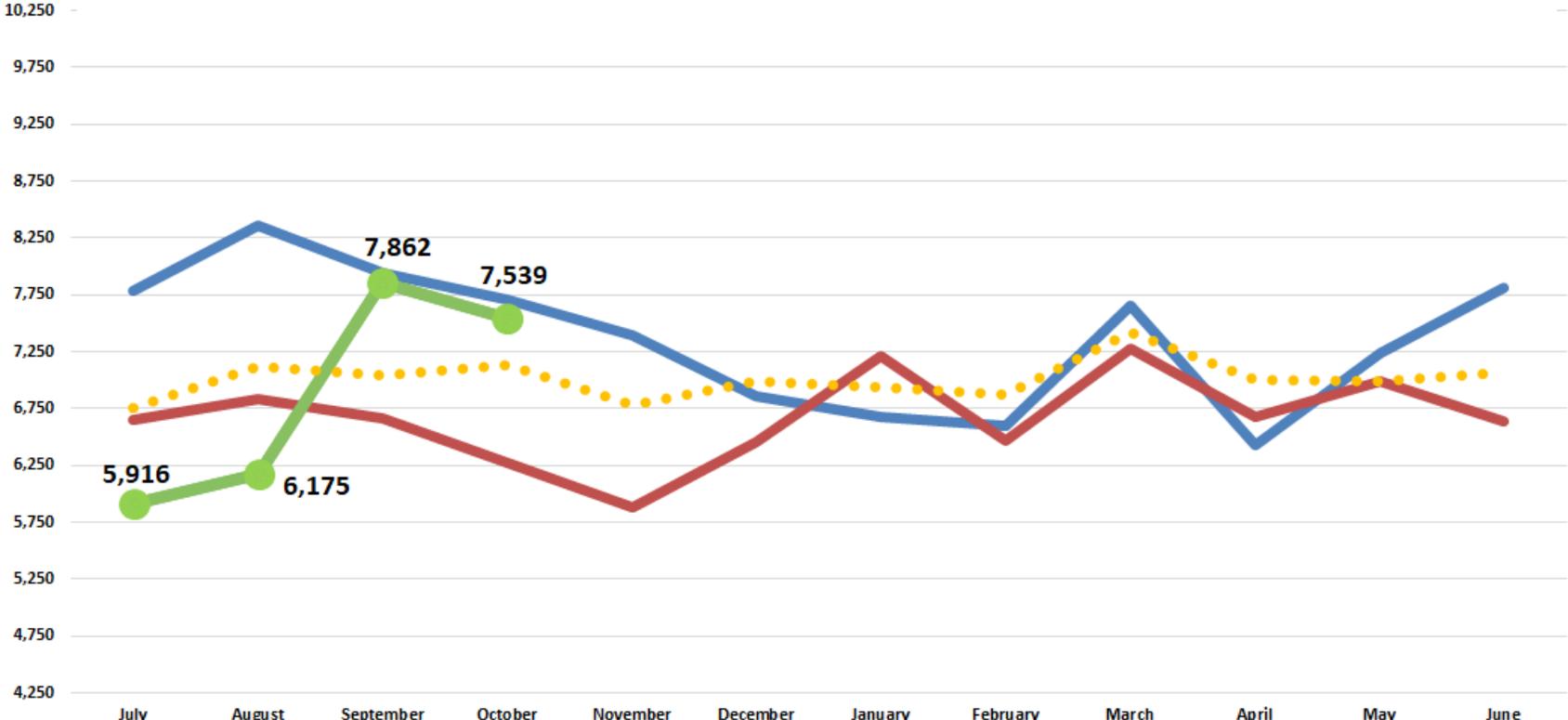
Physical & Other Therapy Units (I/P & O/P)-Main Campus



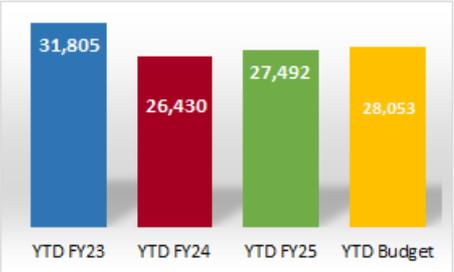
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



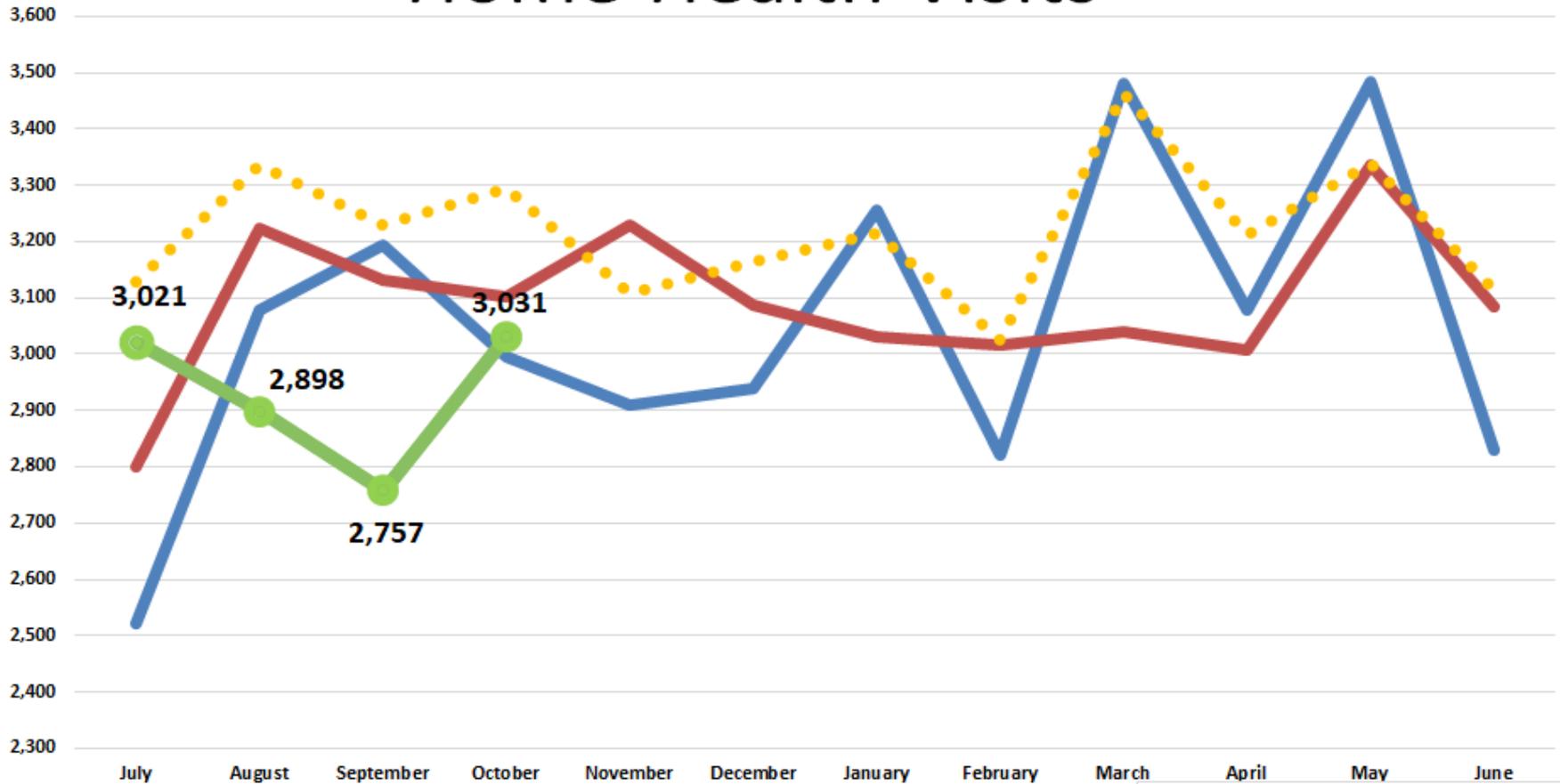
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



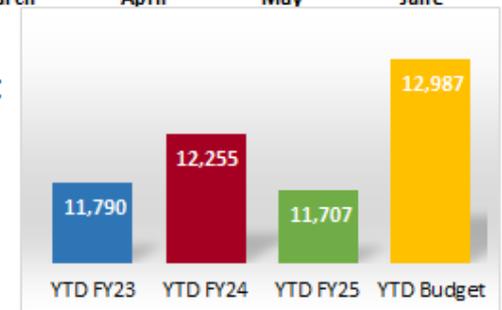
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



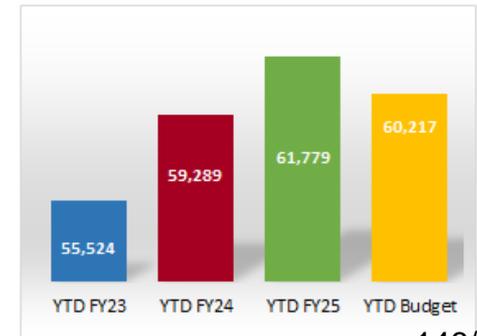
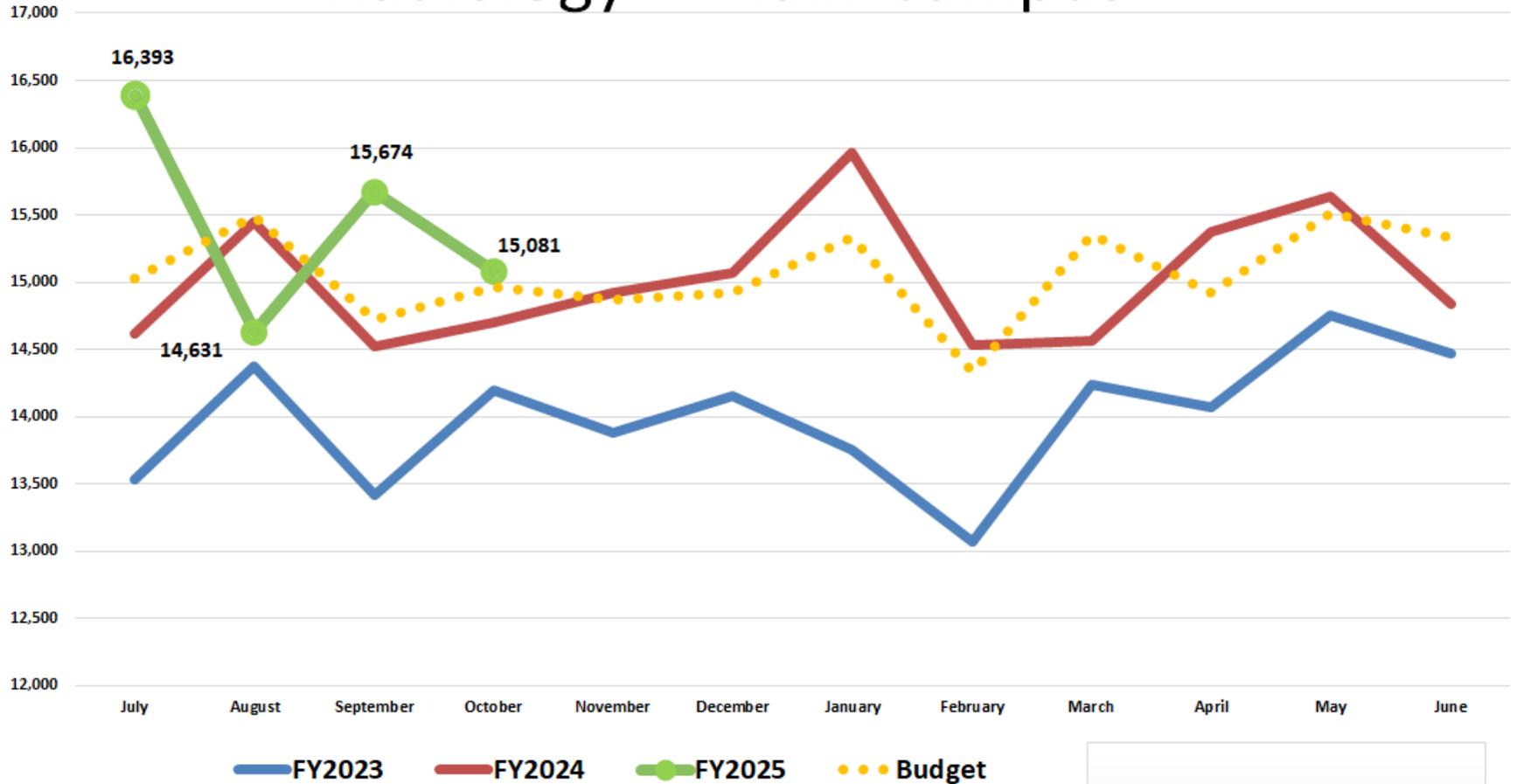
Home Health Visits



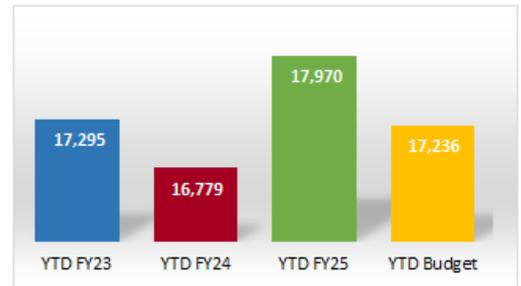
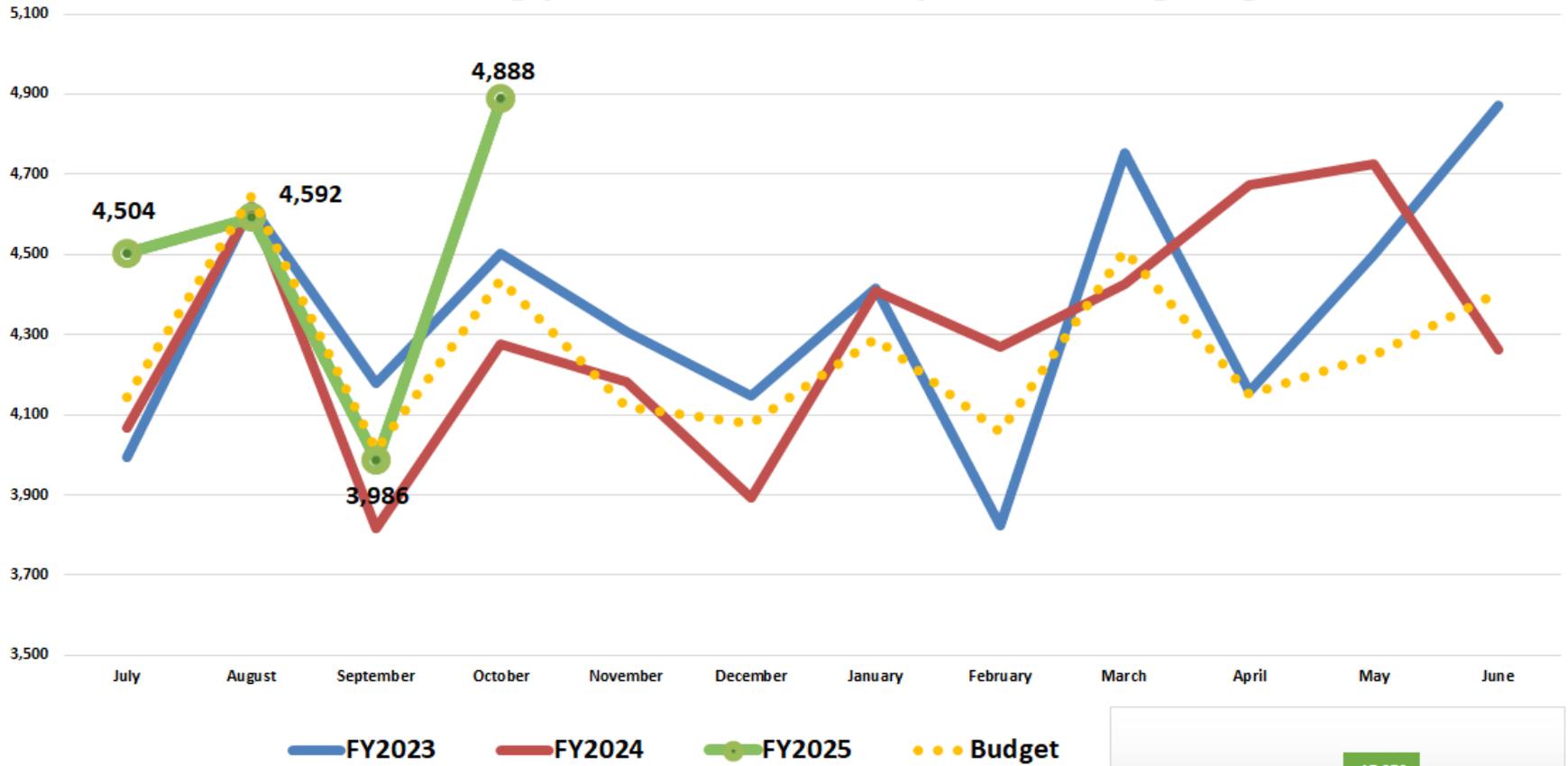
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



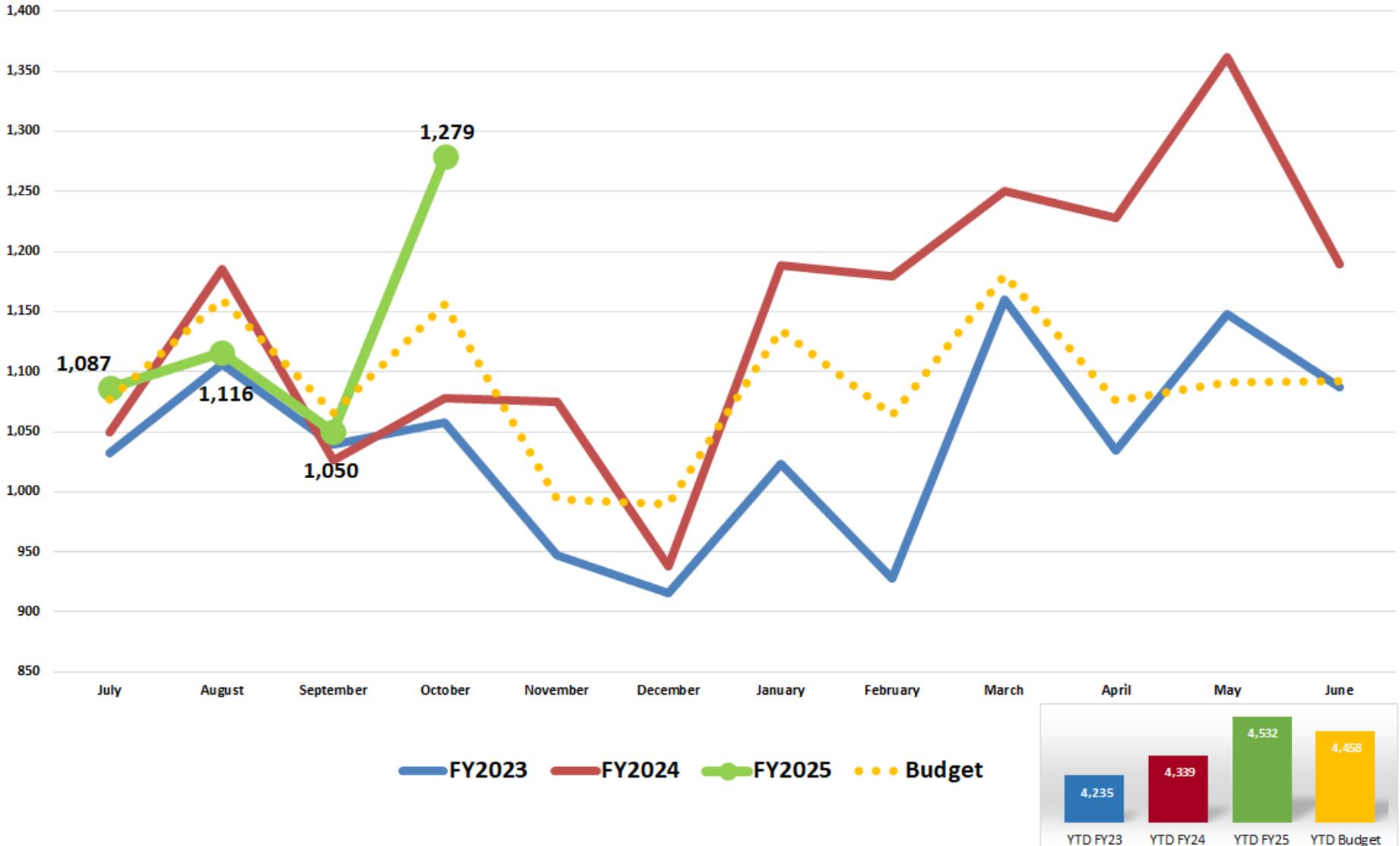
Radiology – Main Campus



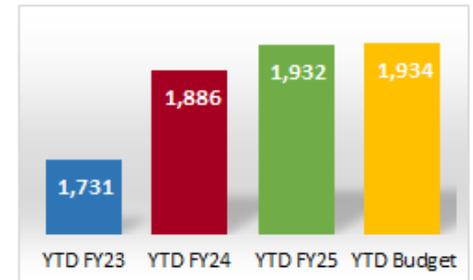
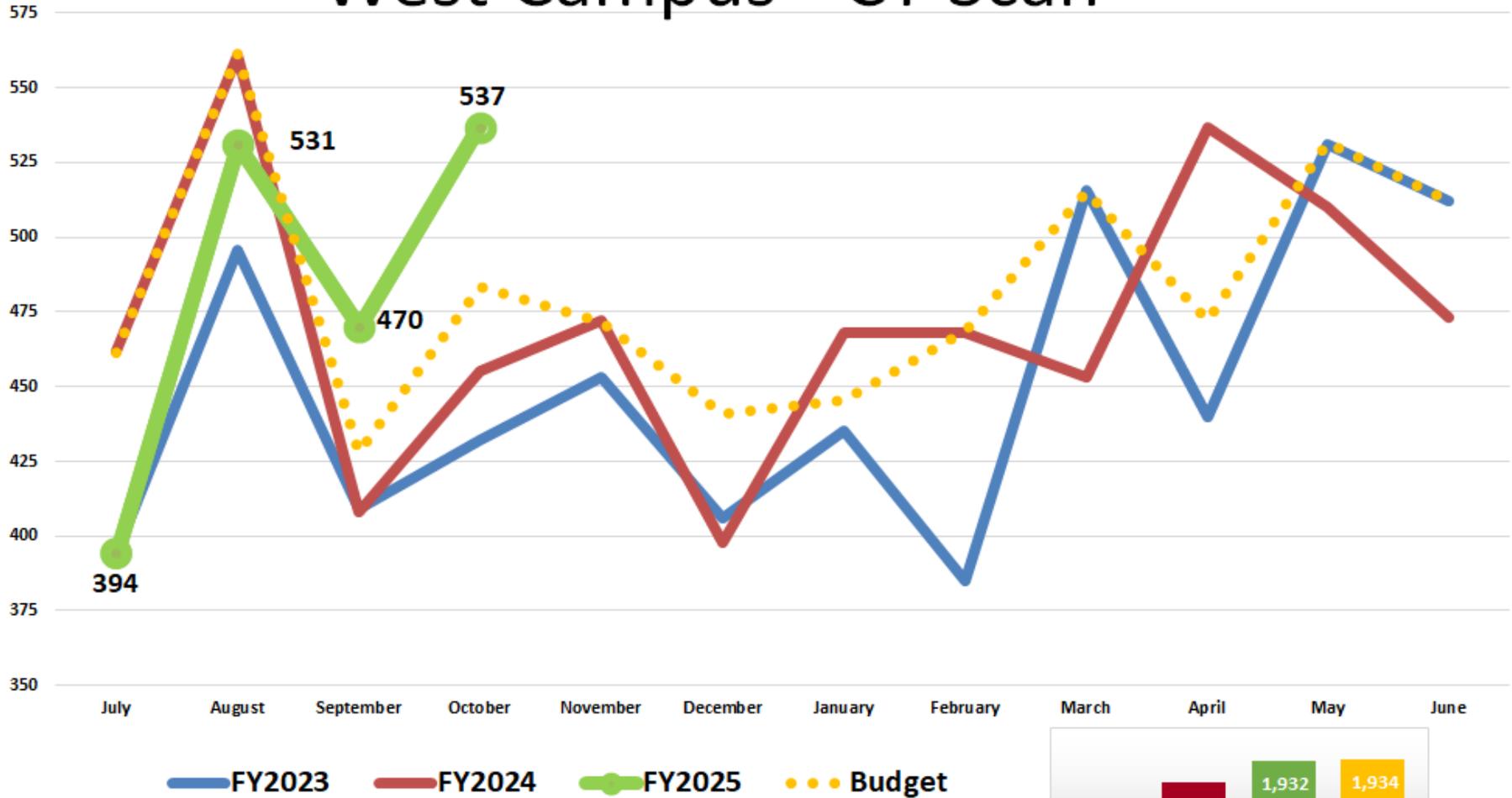
Radiology - West Campus Imaging



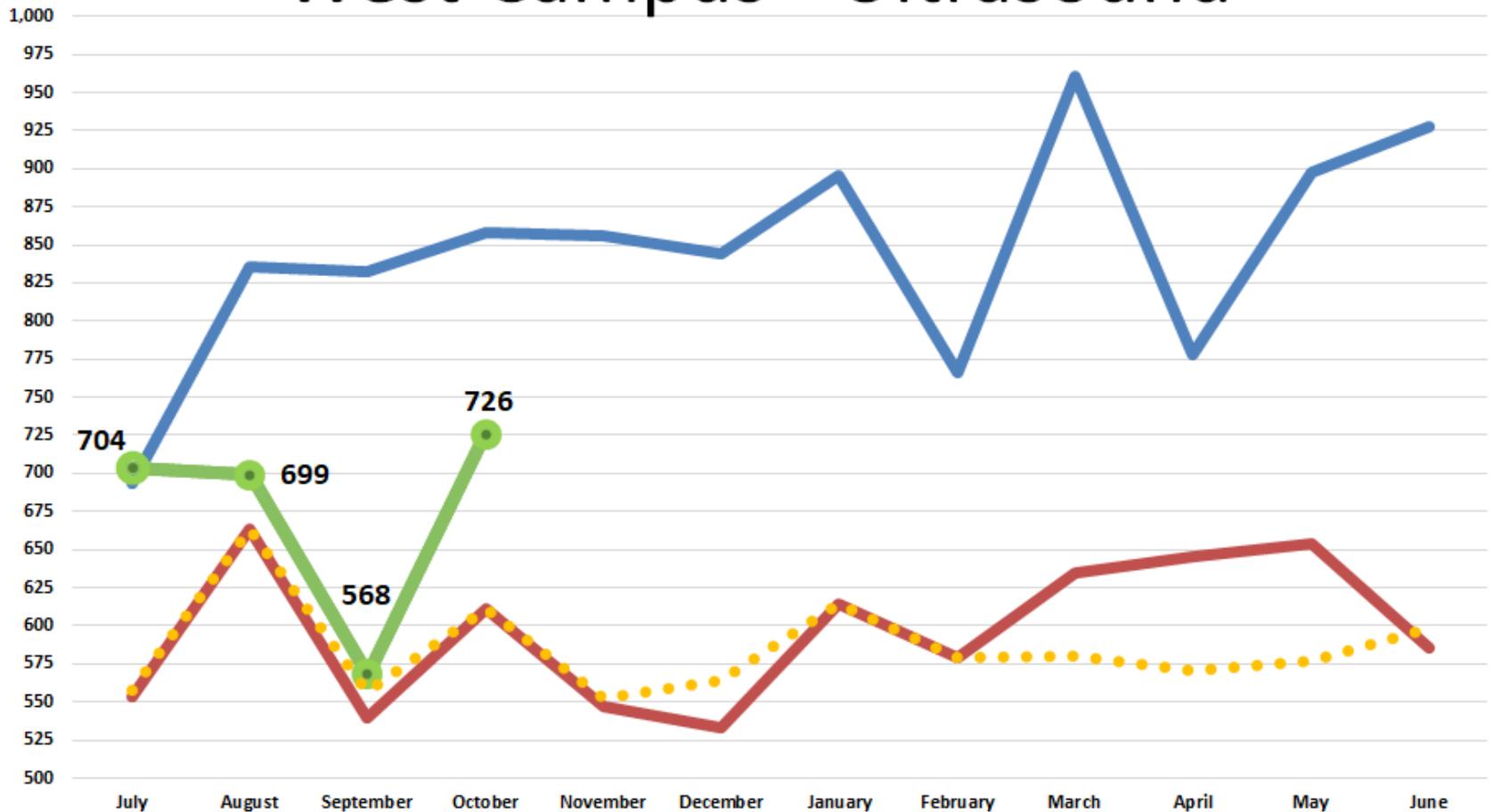
West Campus - Diagnostic Radiology



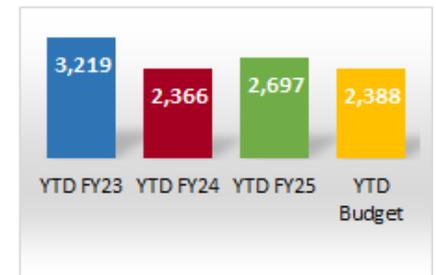
West Campus - CT Scan



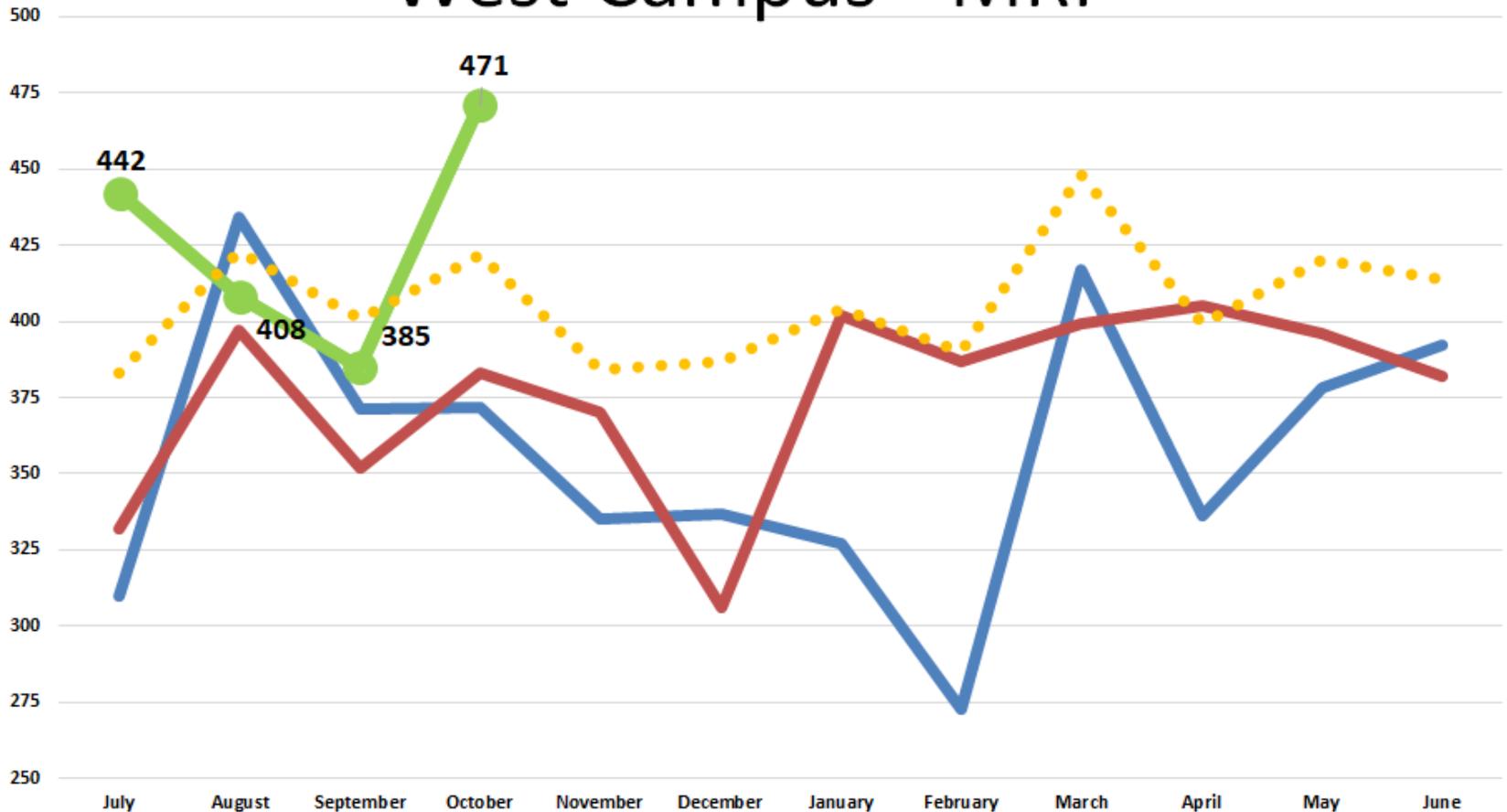
West Campus - Ultrasound



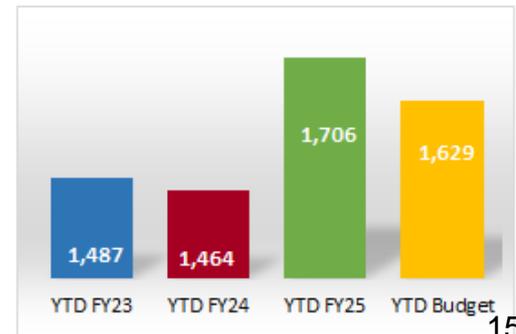
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



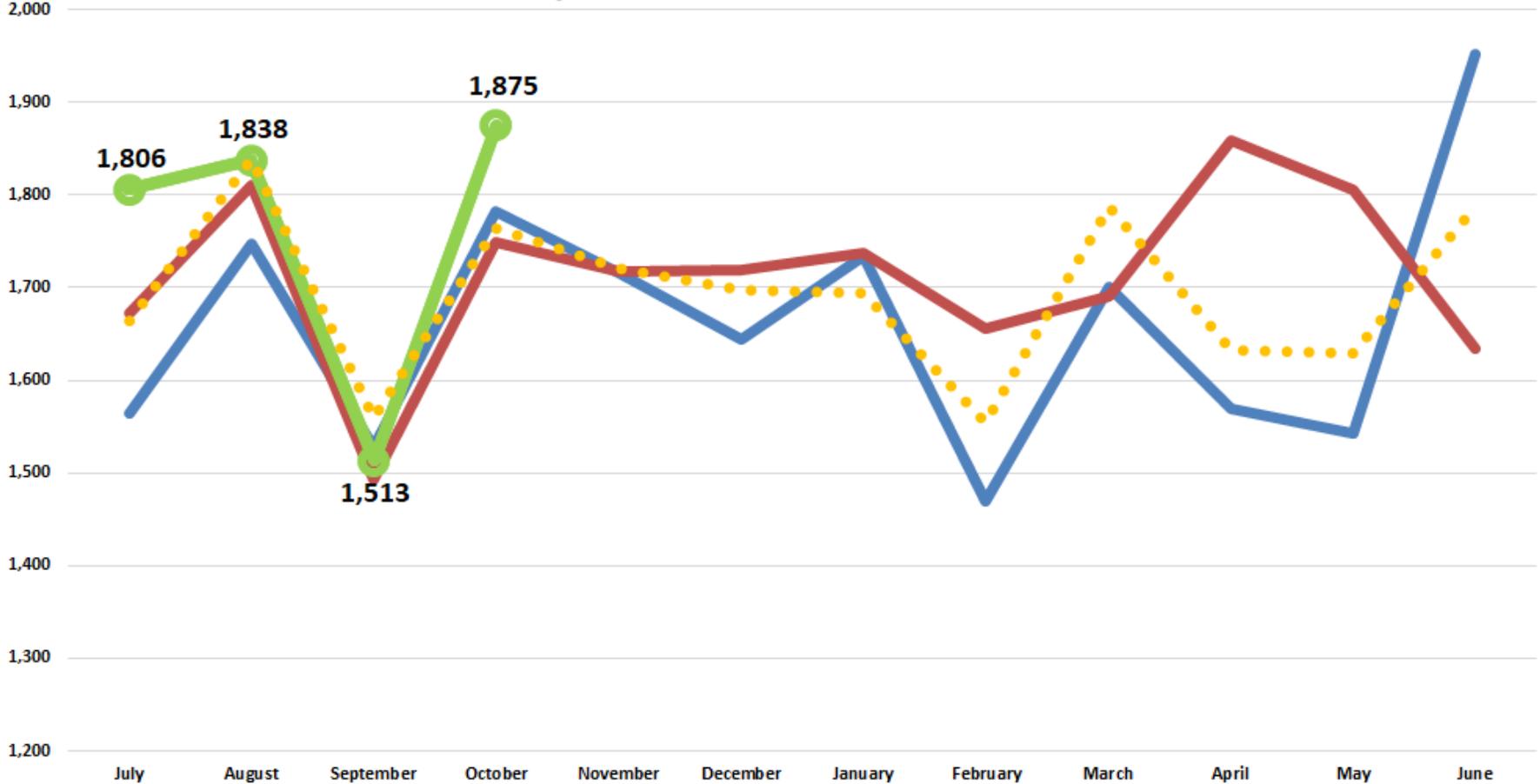
West Campus - MRI



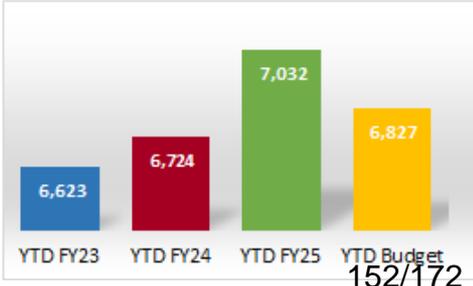
—●— FY2023
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 —●— FY2025
 ●●● Budget



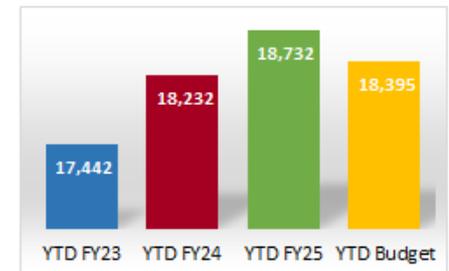
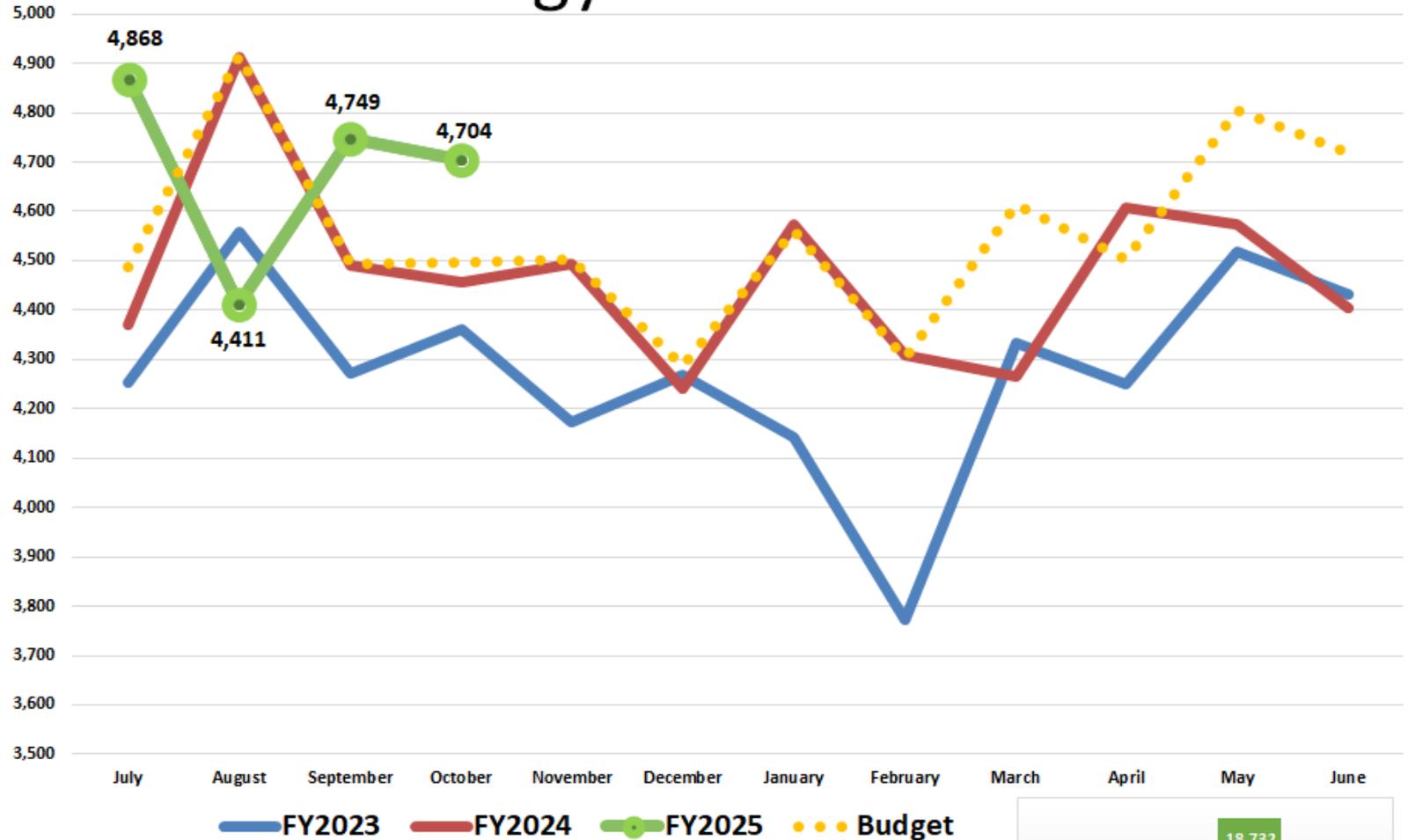
West Campus - Breast Center



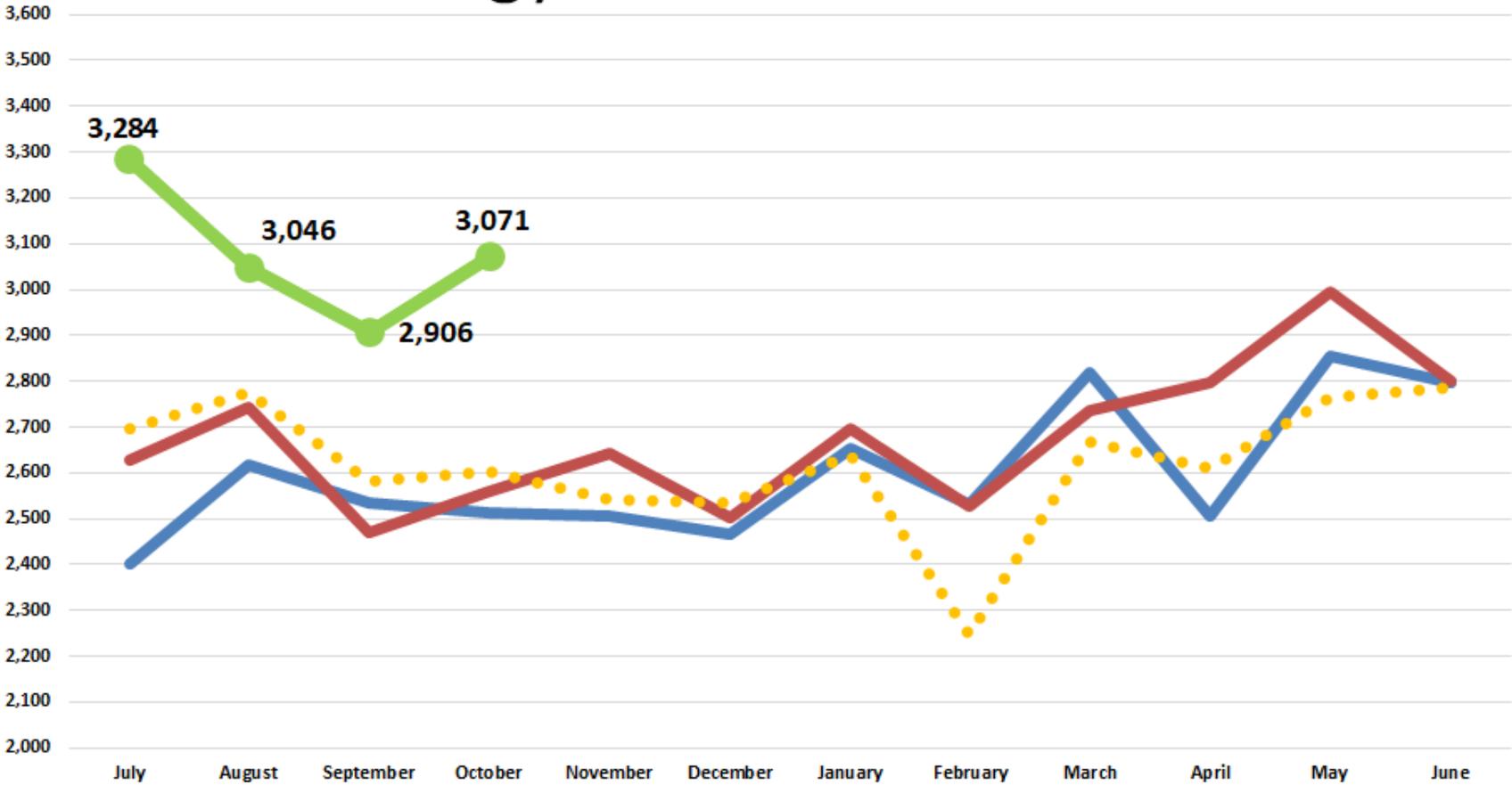
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



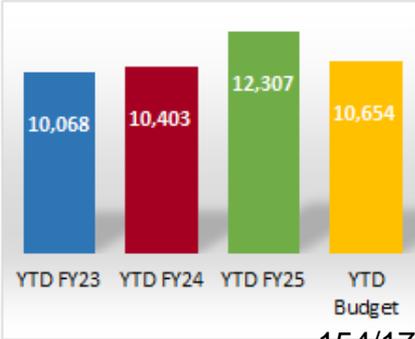
Radiology - CT - All Areas



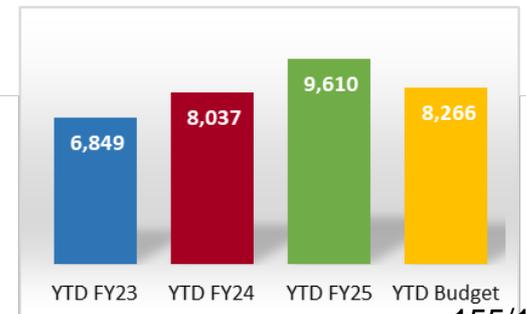
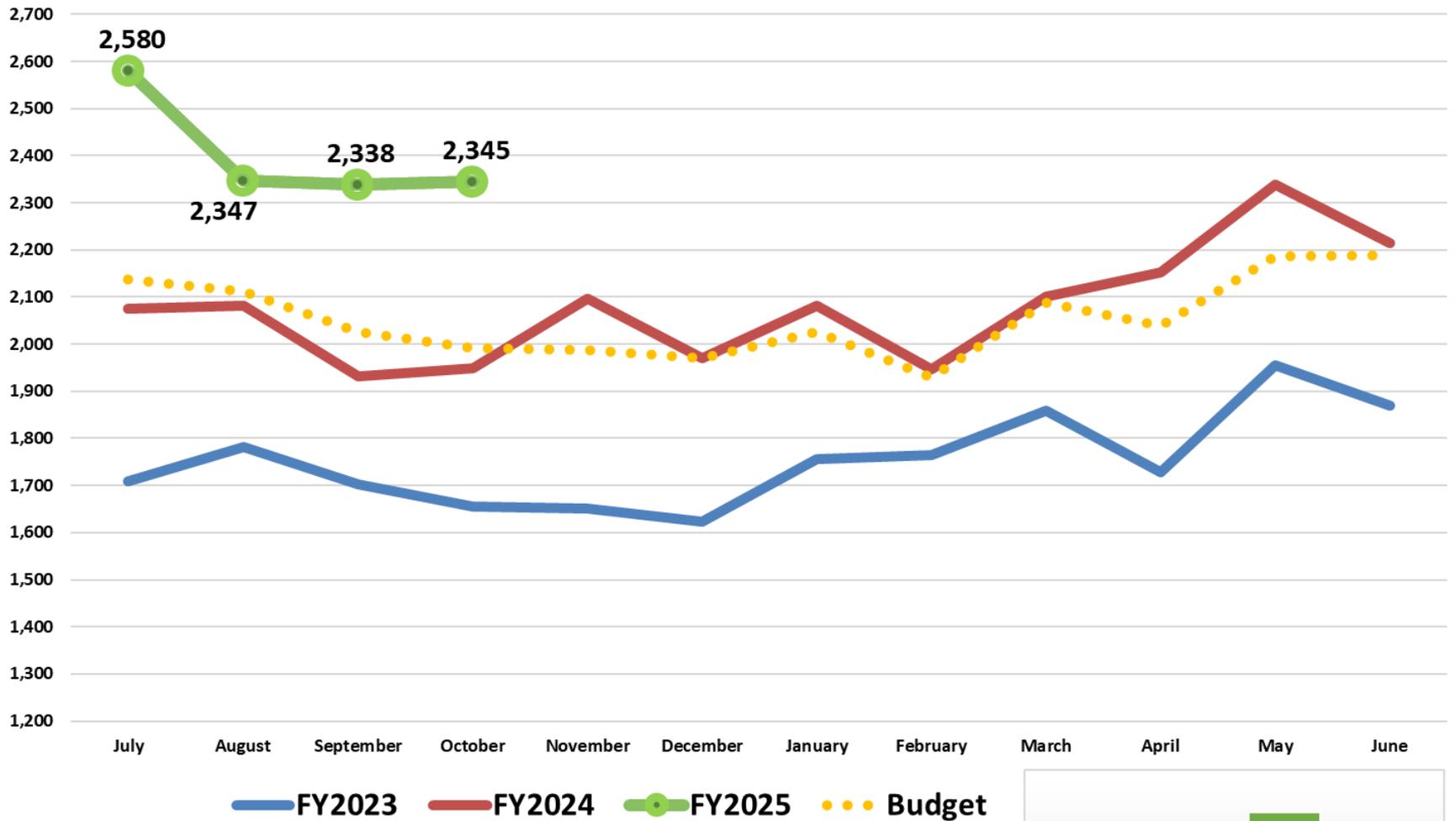
Radiology - Ultrasound - All Areas



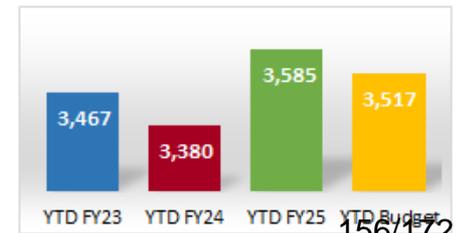
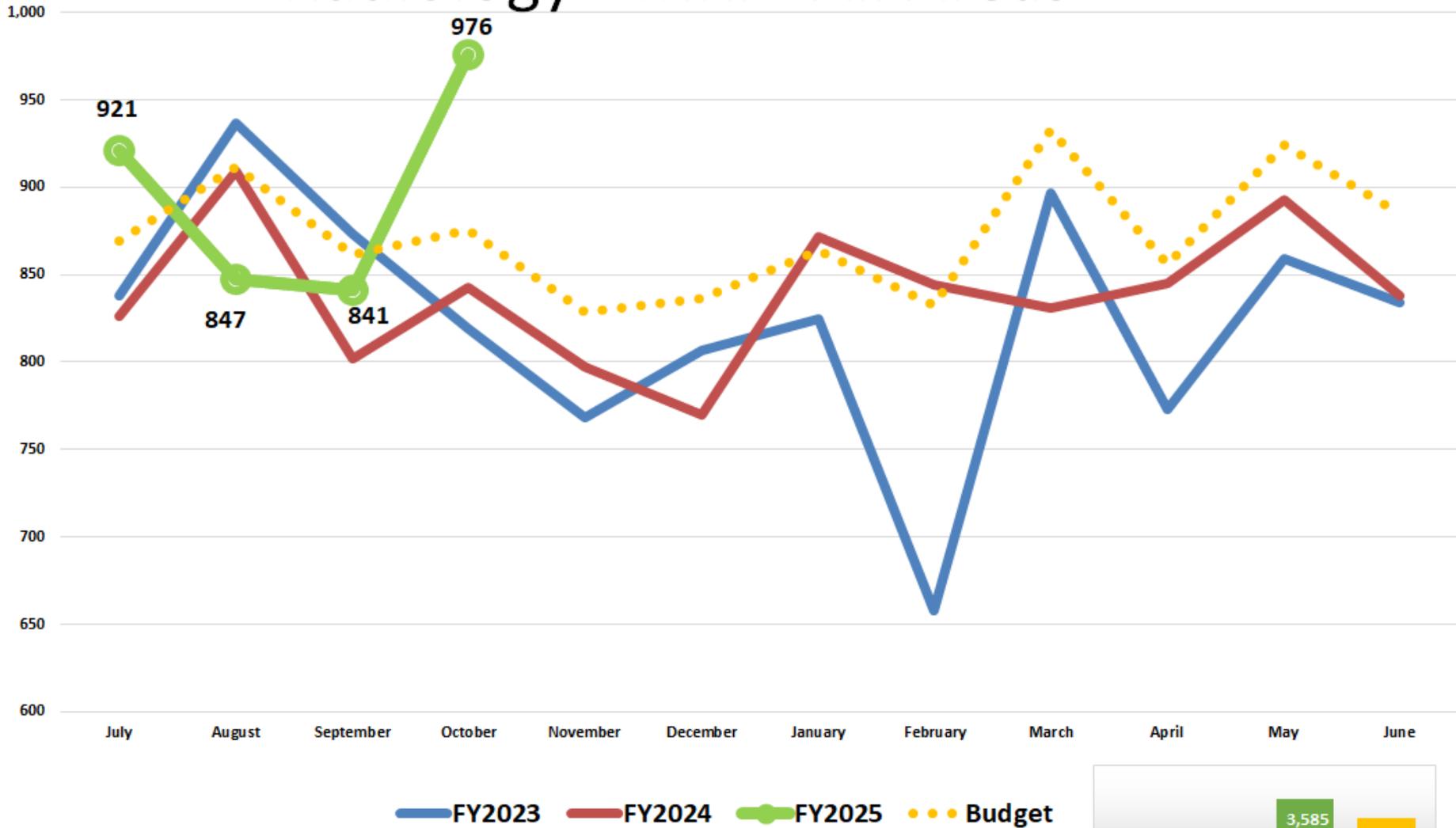
—●— FY2023
 —●— FY2024
 —●— FY2025
 —●— Budget



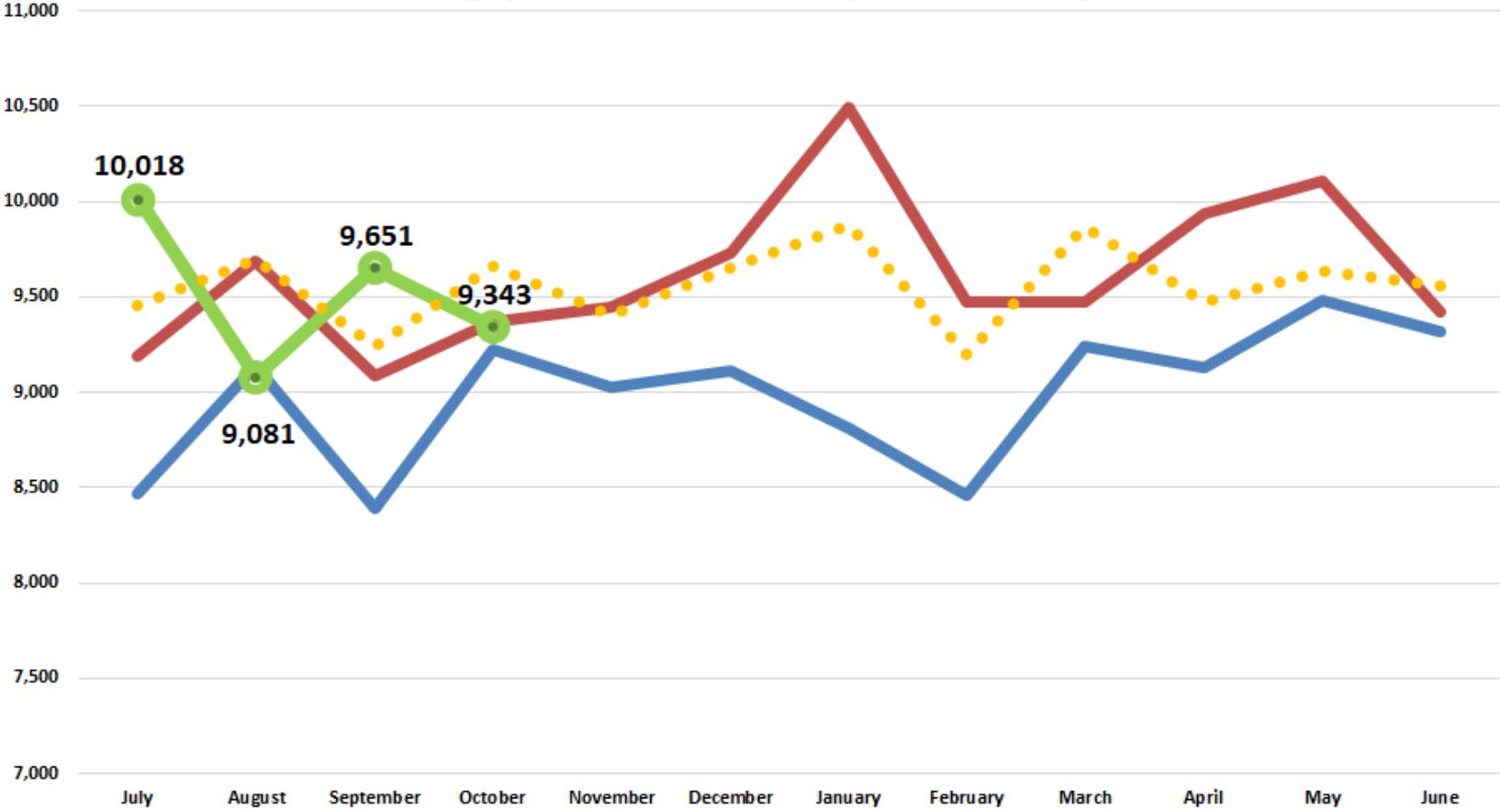
Radiology - Ultrasound - Main Campus



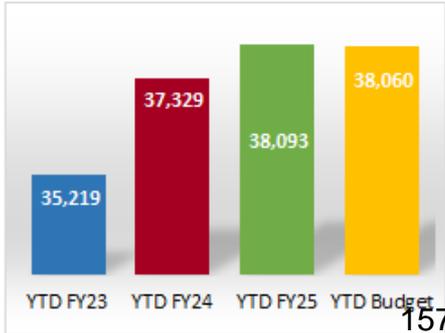
Radiology - MRI - All Areas



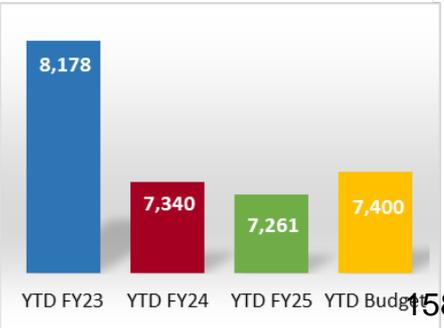
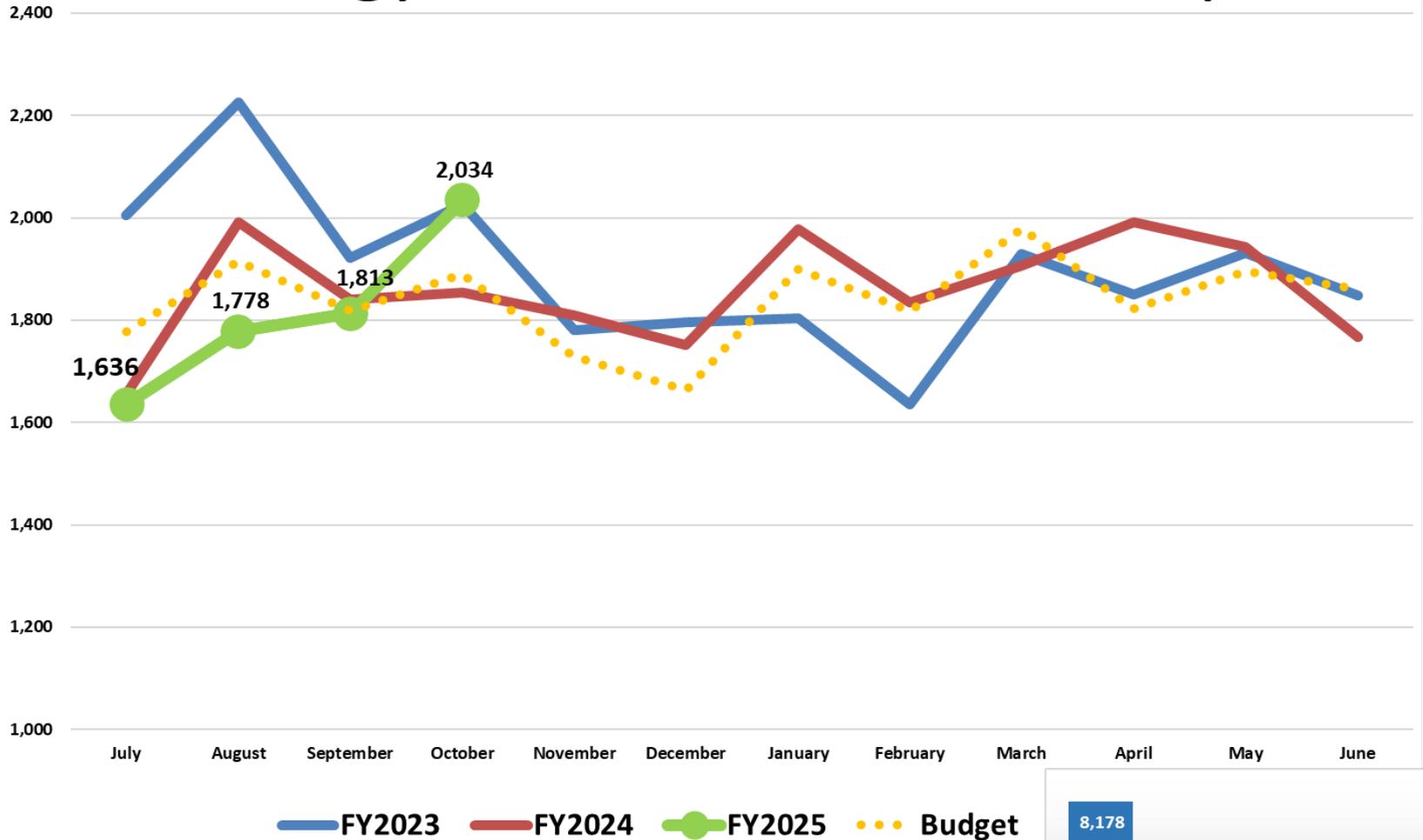
Radiology Modality - Diagnostic



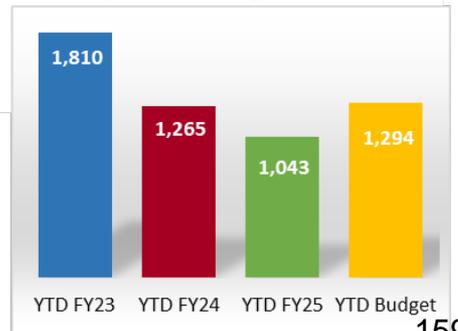
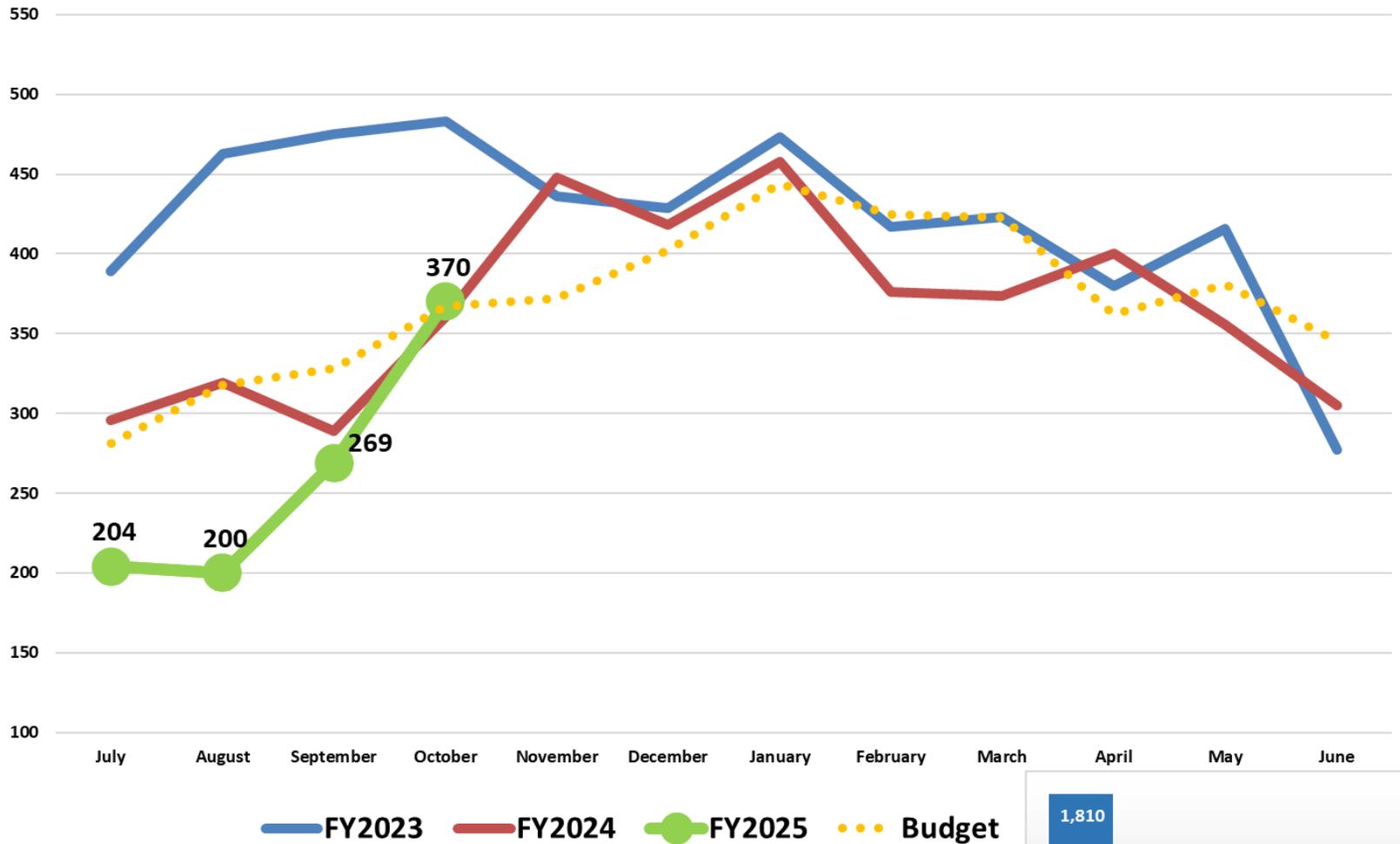
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



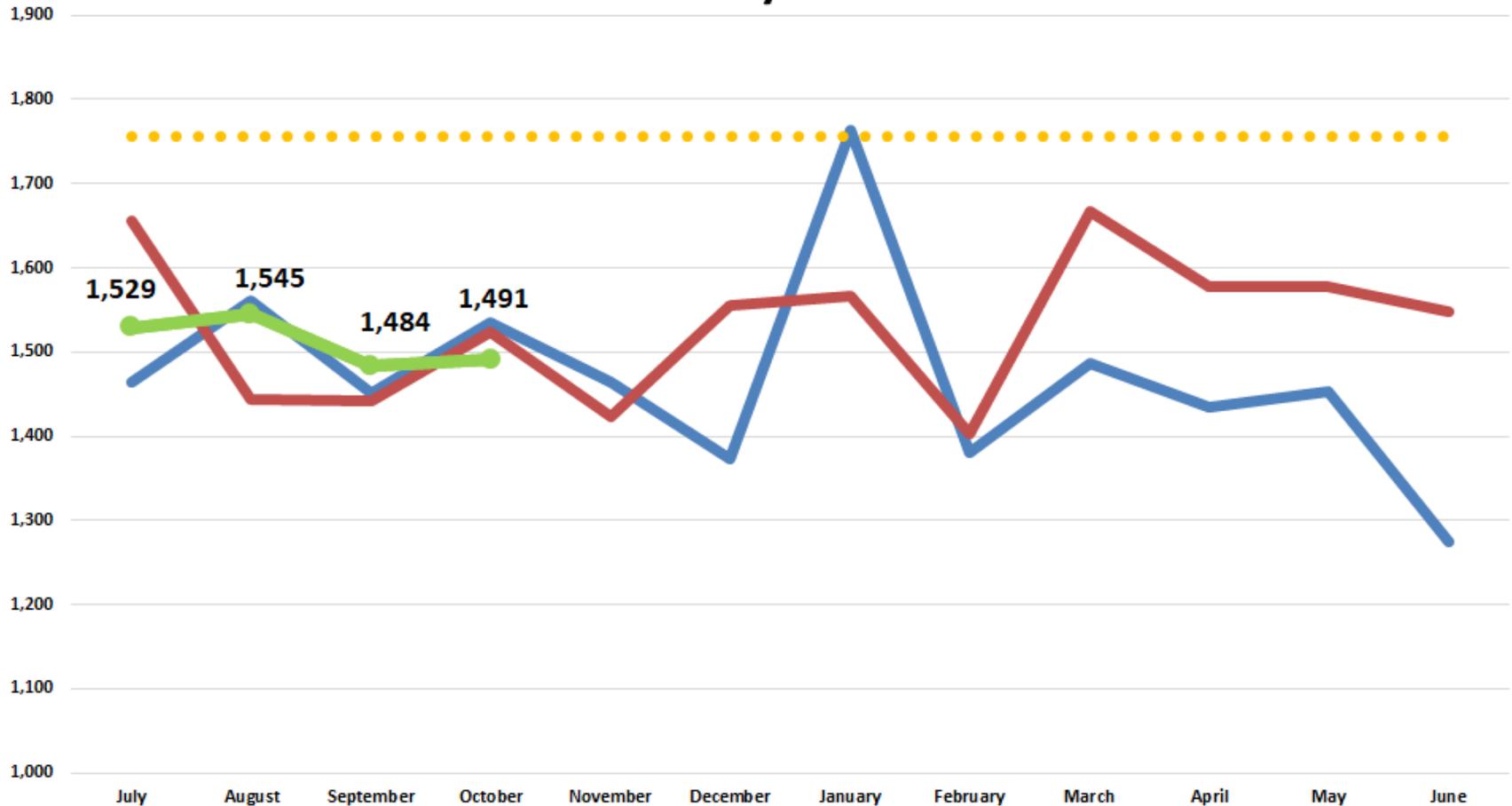
Radiology - UC Court/South Campus



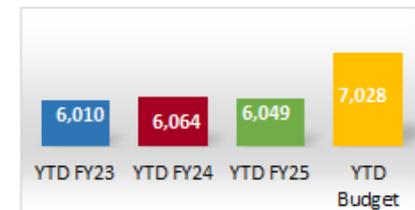
Radiology - UC Demaree/North Campus



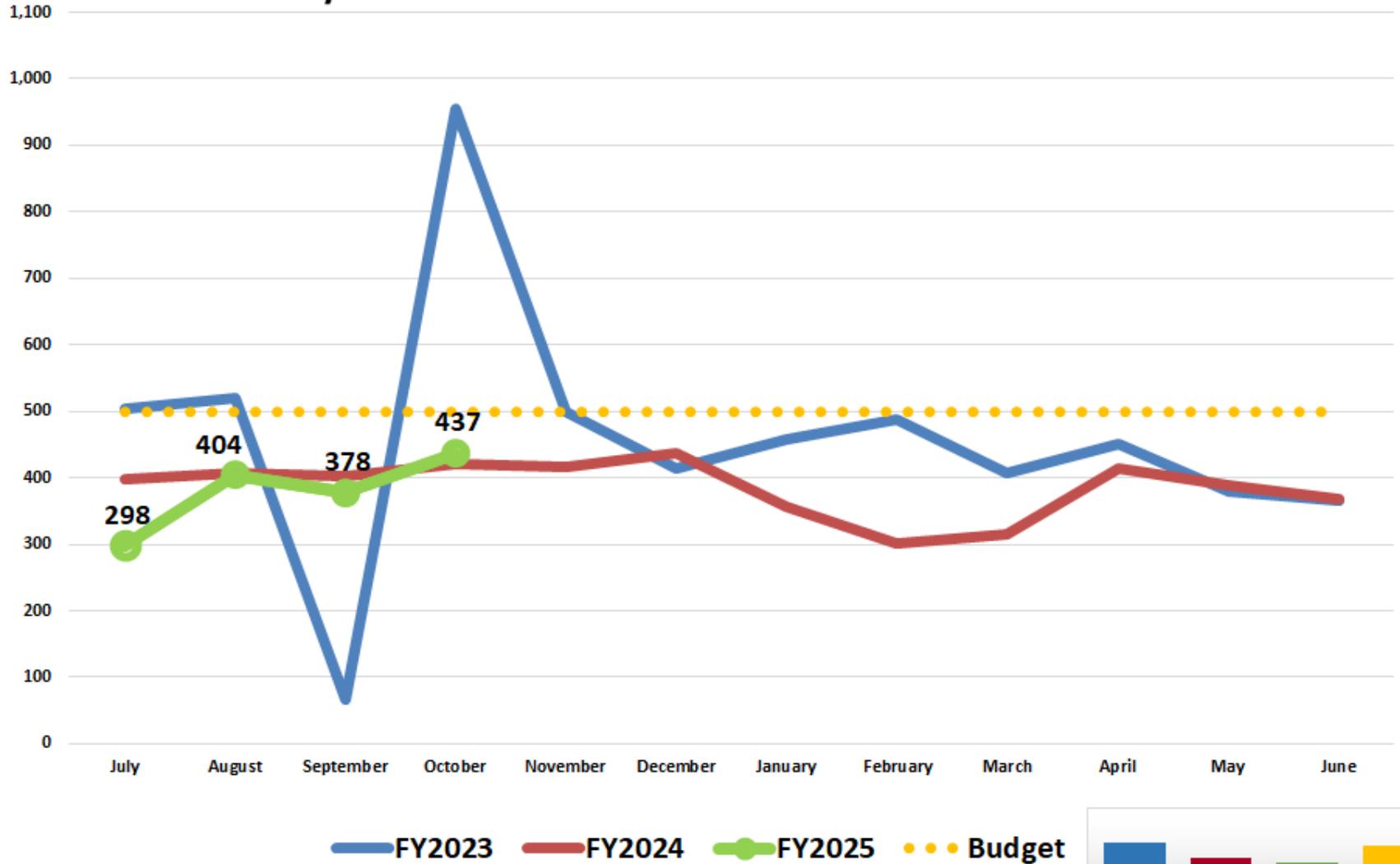
Chronic Dialysis - Visalia



—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget

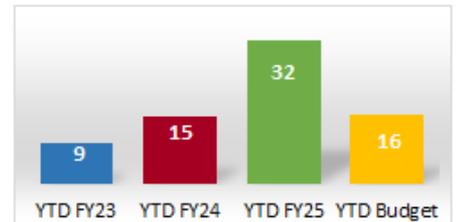
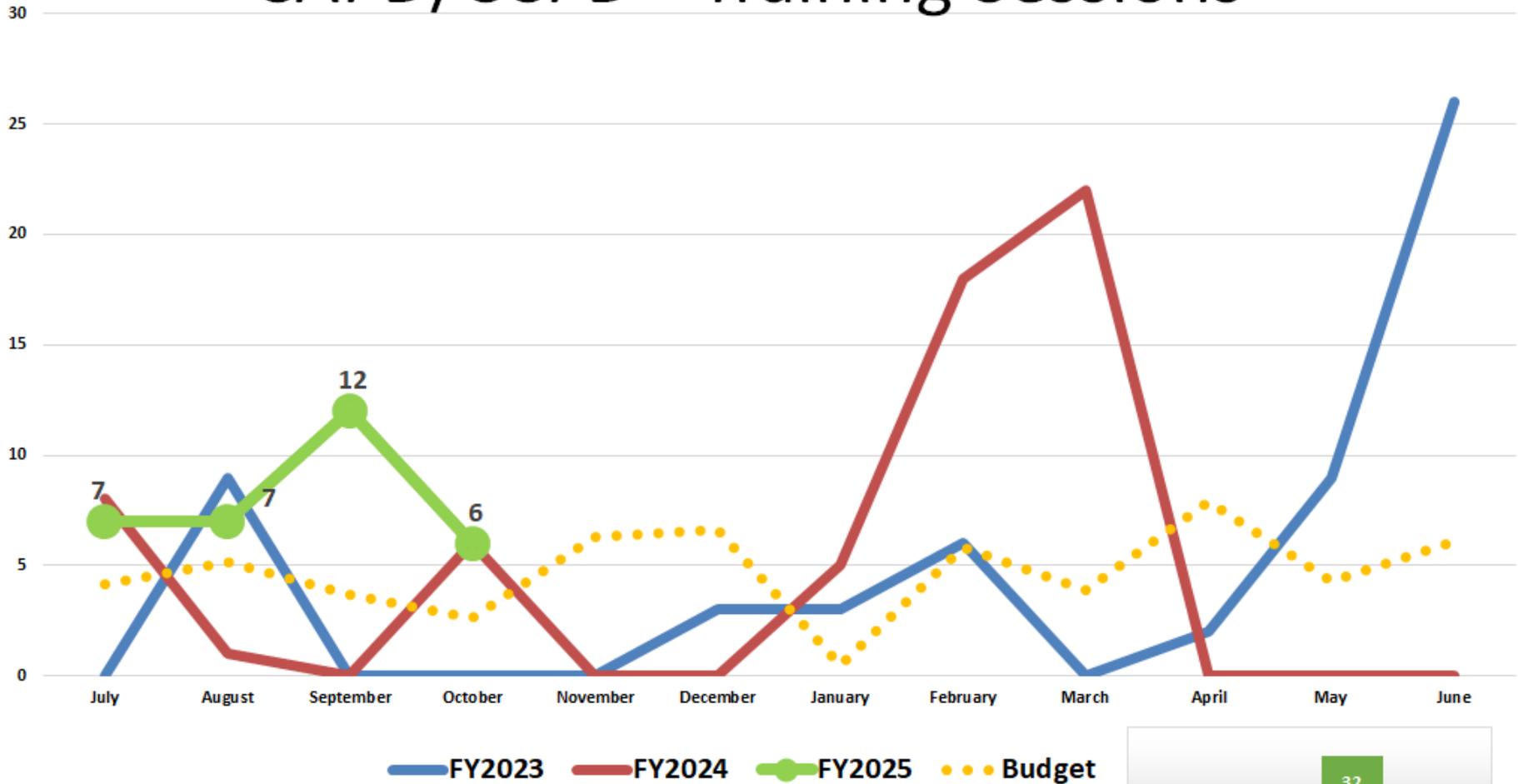


CAPD/CCPD - Maintenance Sessions

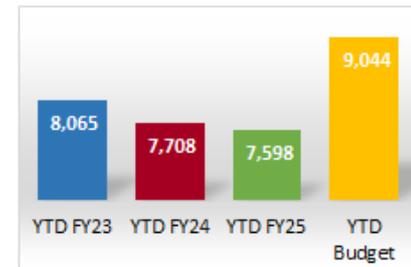
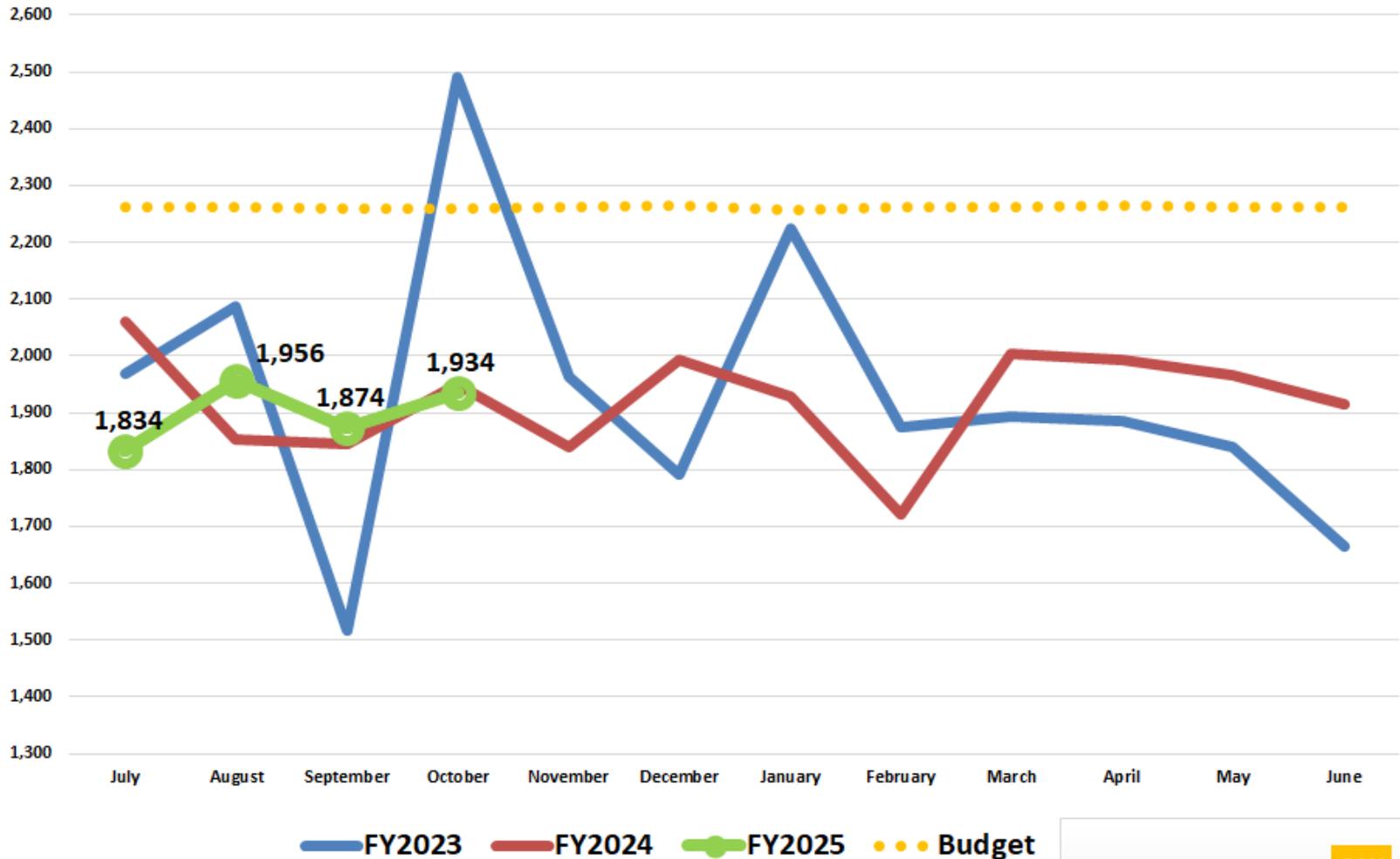


2,046	1,629	1,517	2,000
YTD FY23	YTD FY24	YTD FY25	YTD Budget

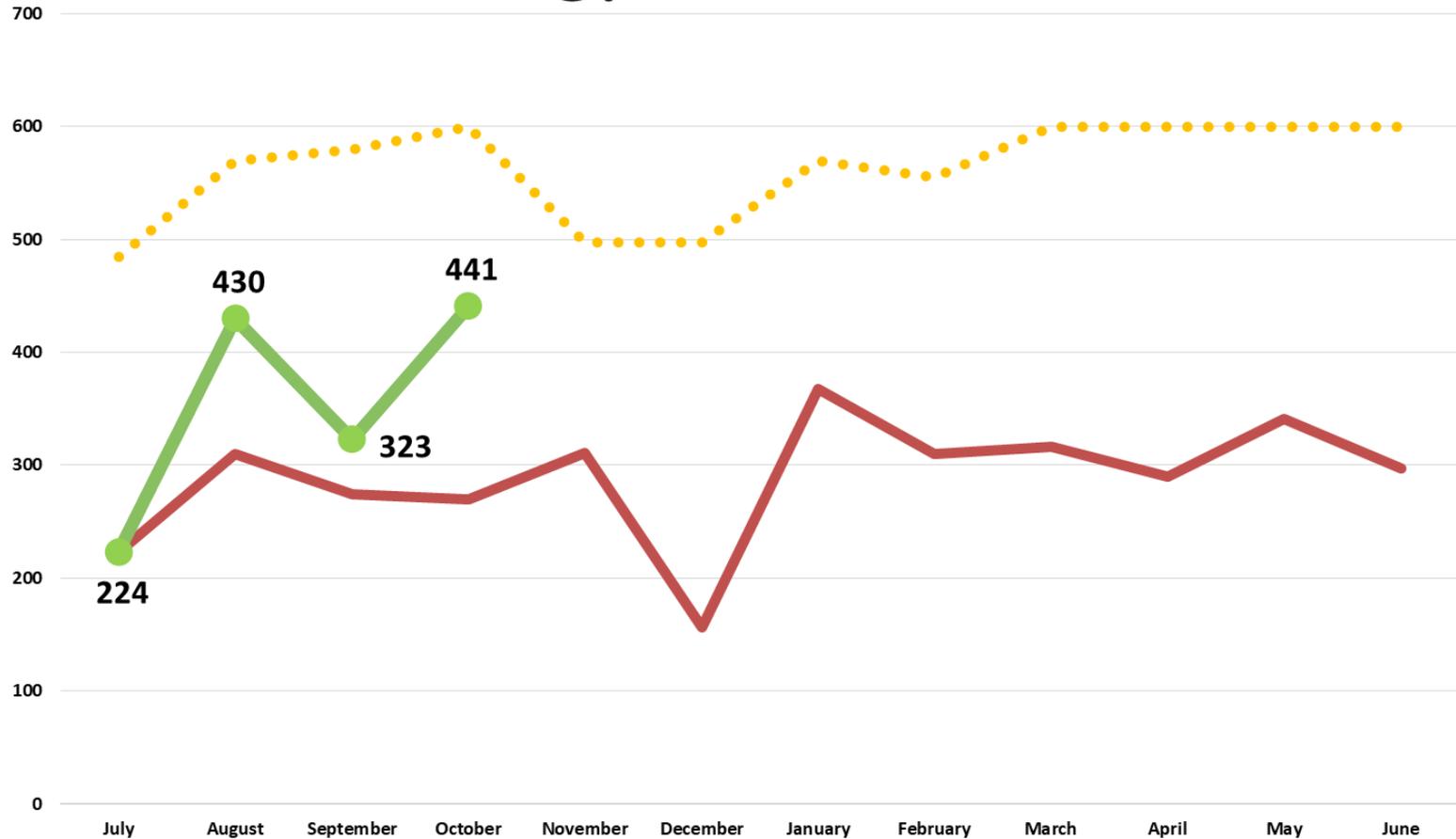
CAPD/CCPD - Training Sessions



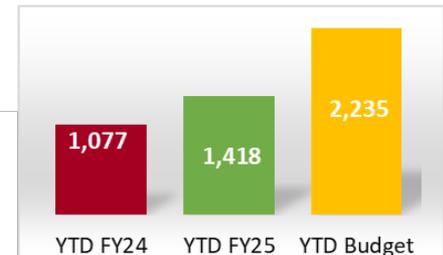
All CAPD & CCPD



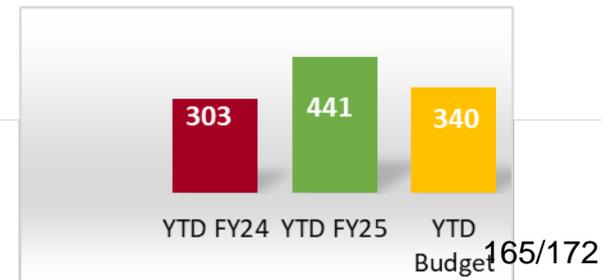
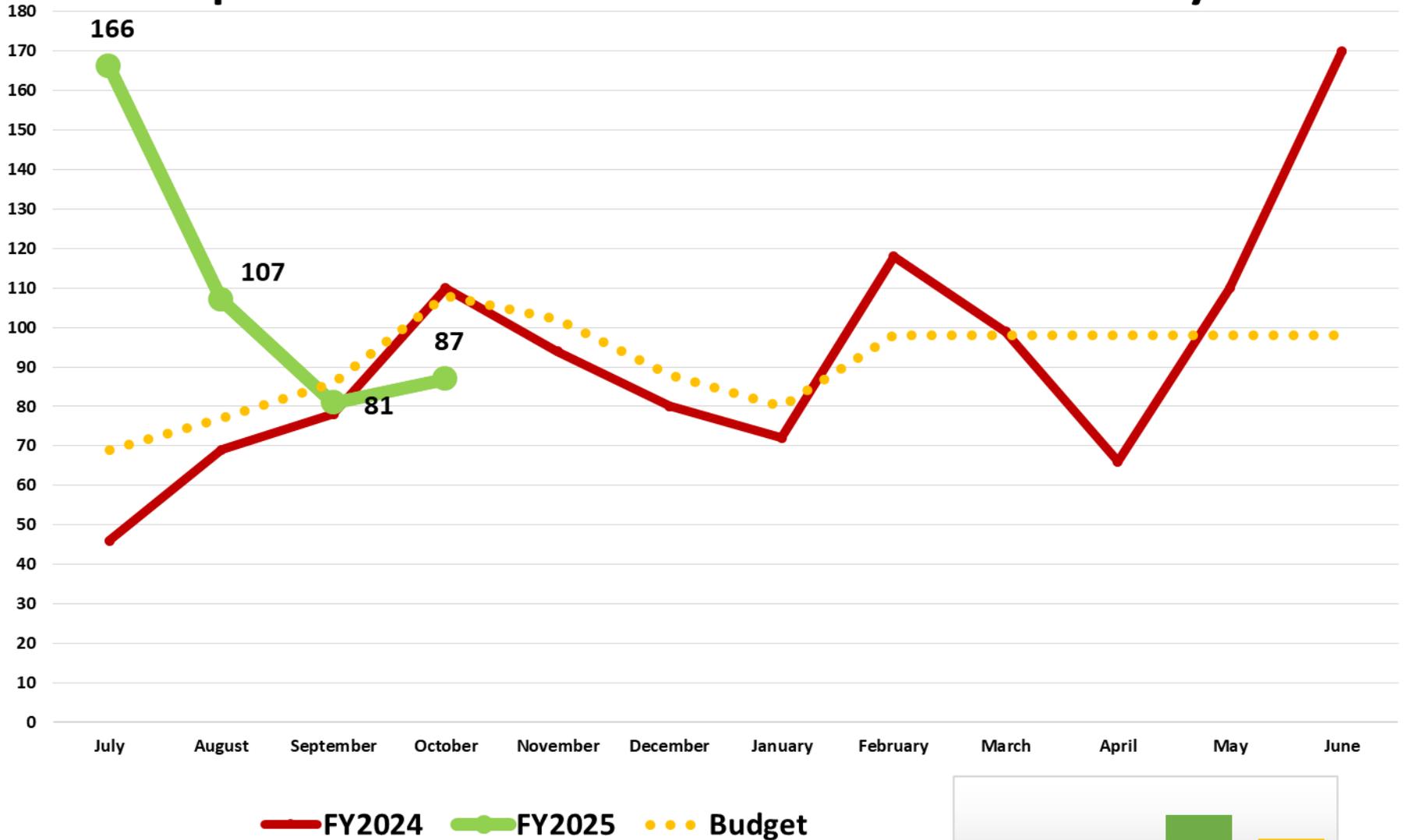
Urology Clinic Visits



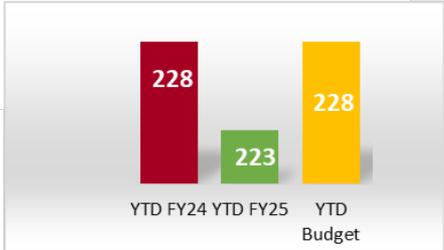
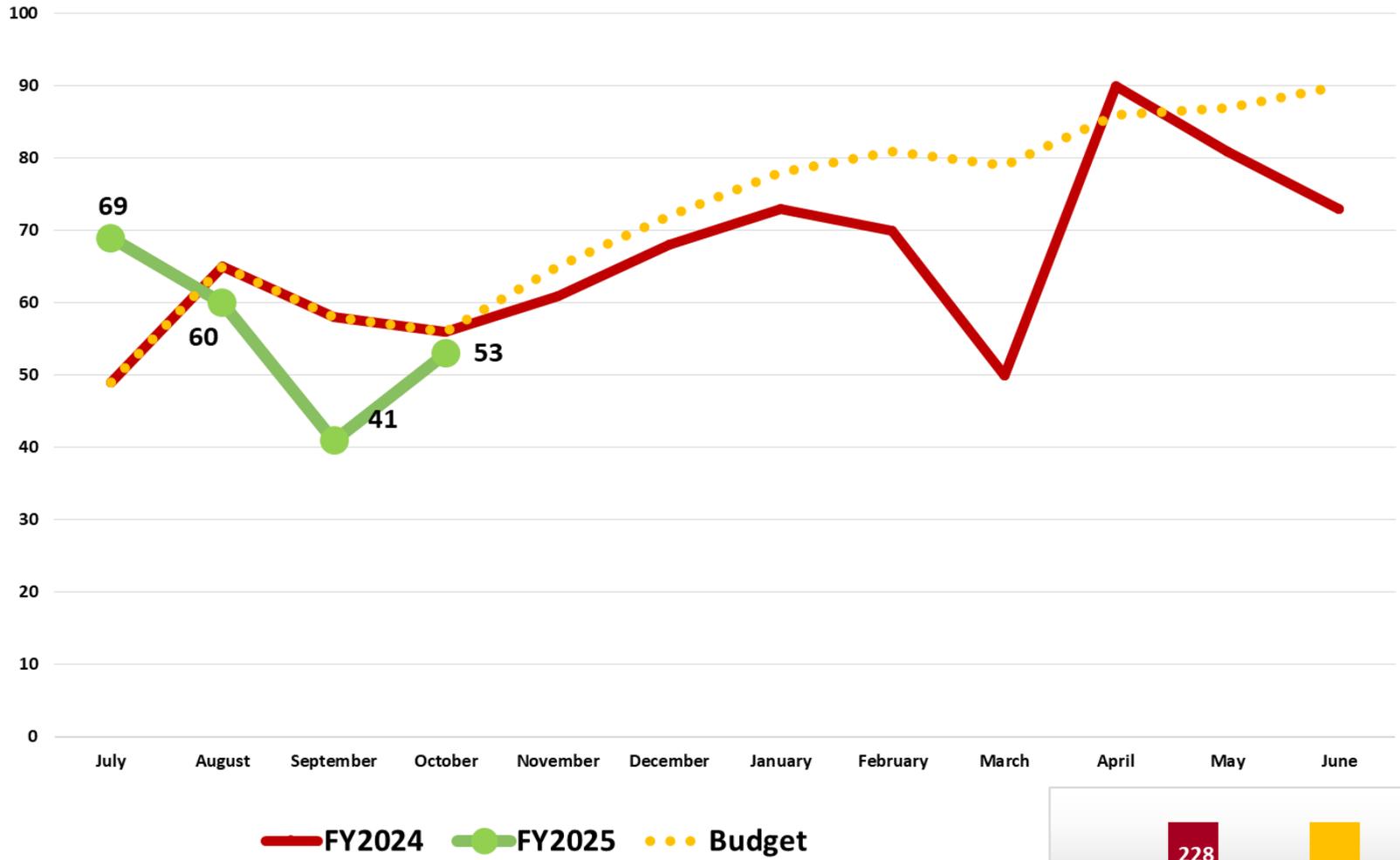
—●— FY2024
 —●— FY2025
 ●●● Budget



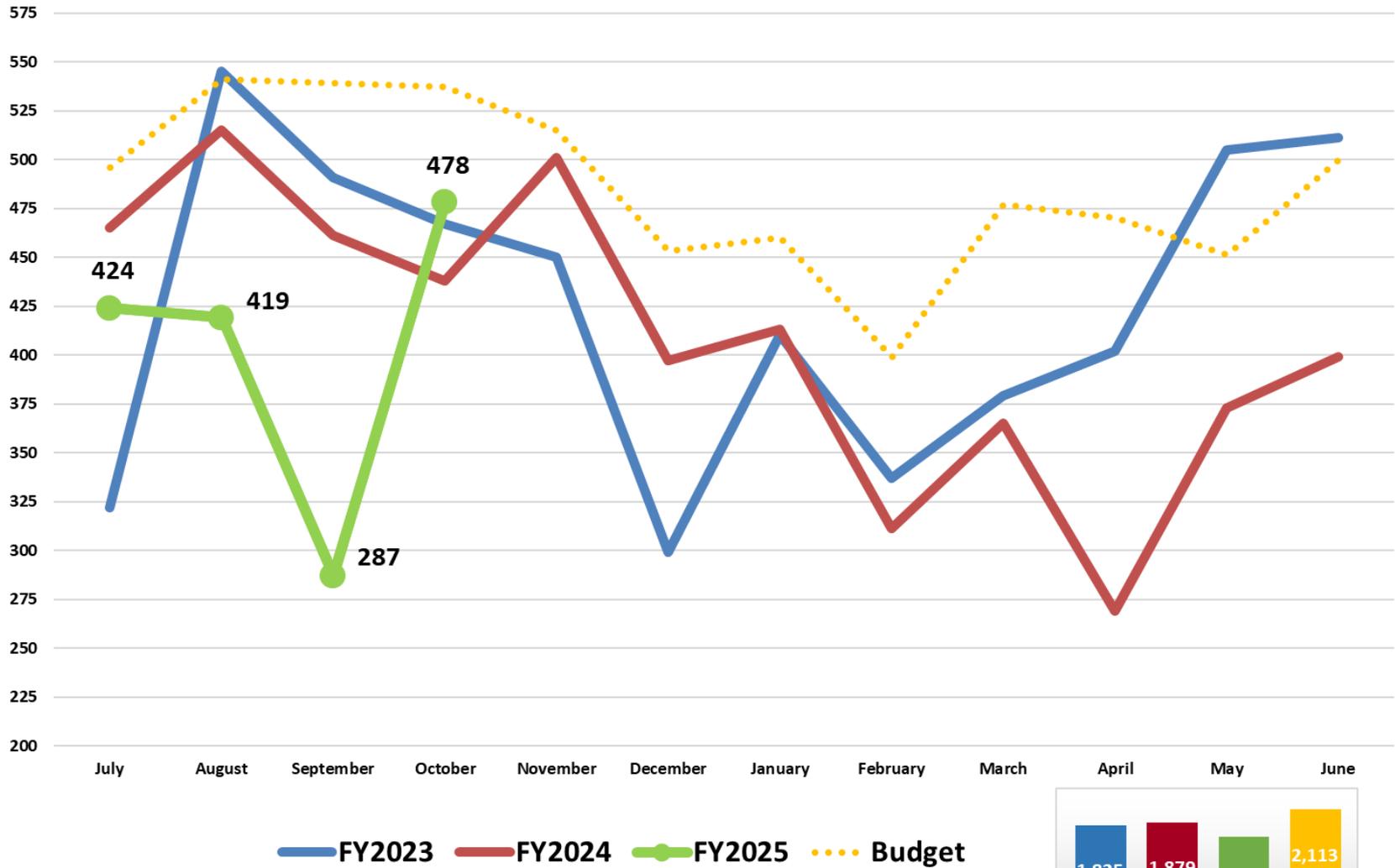
Open Arms House - Patient Days



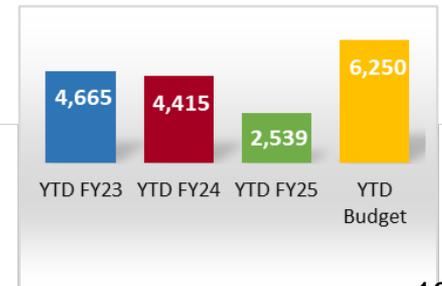
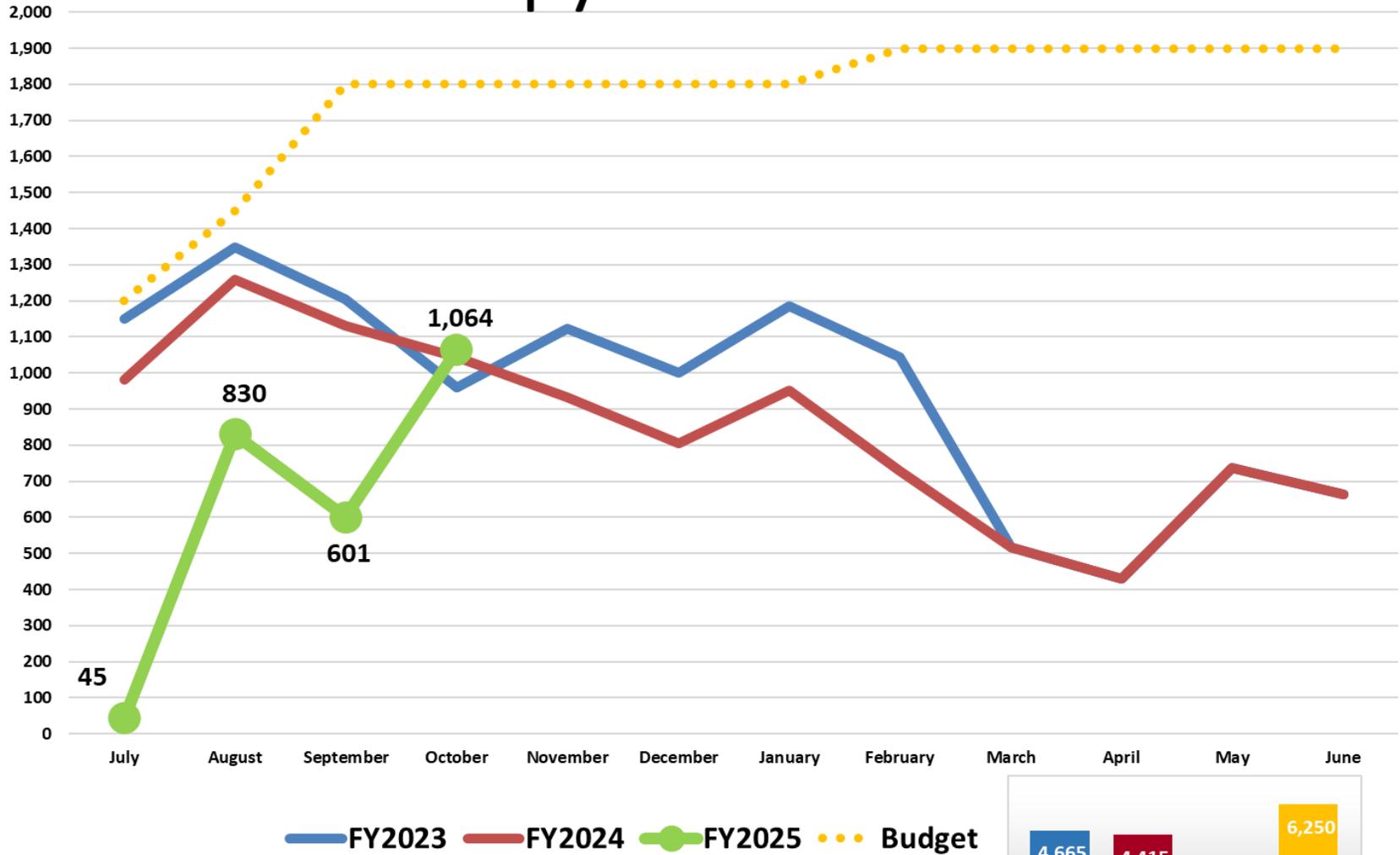
Cardiothoracic Surgery Clinic - Visits



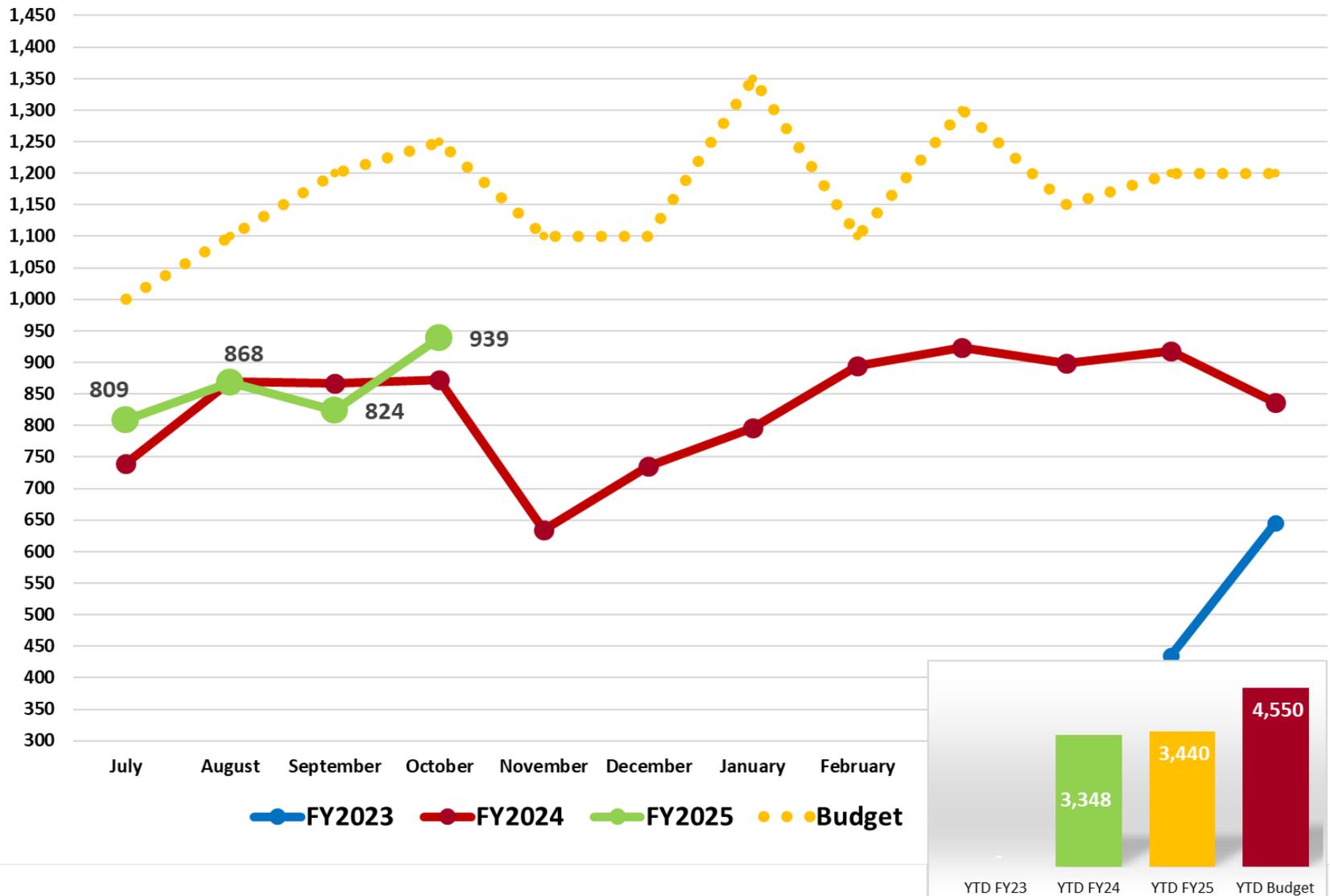
Cardiac Rehabilitation



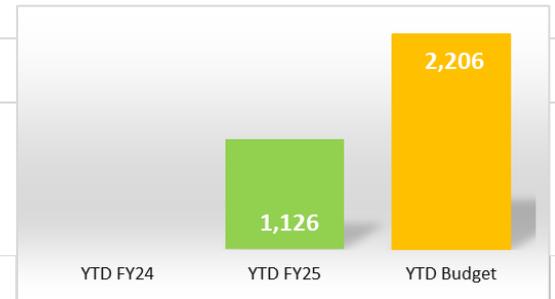
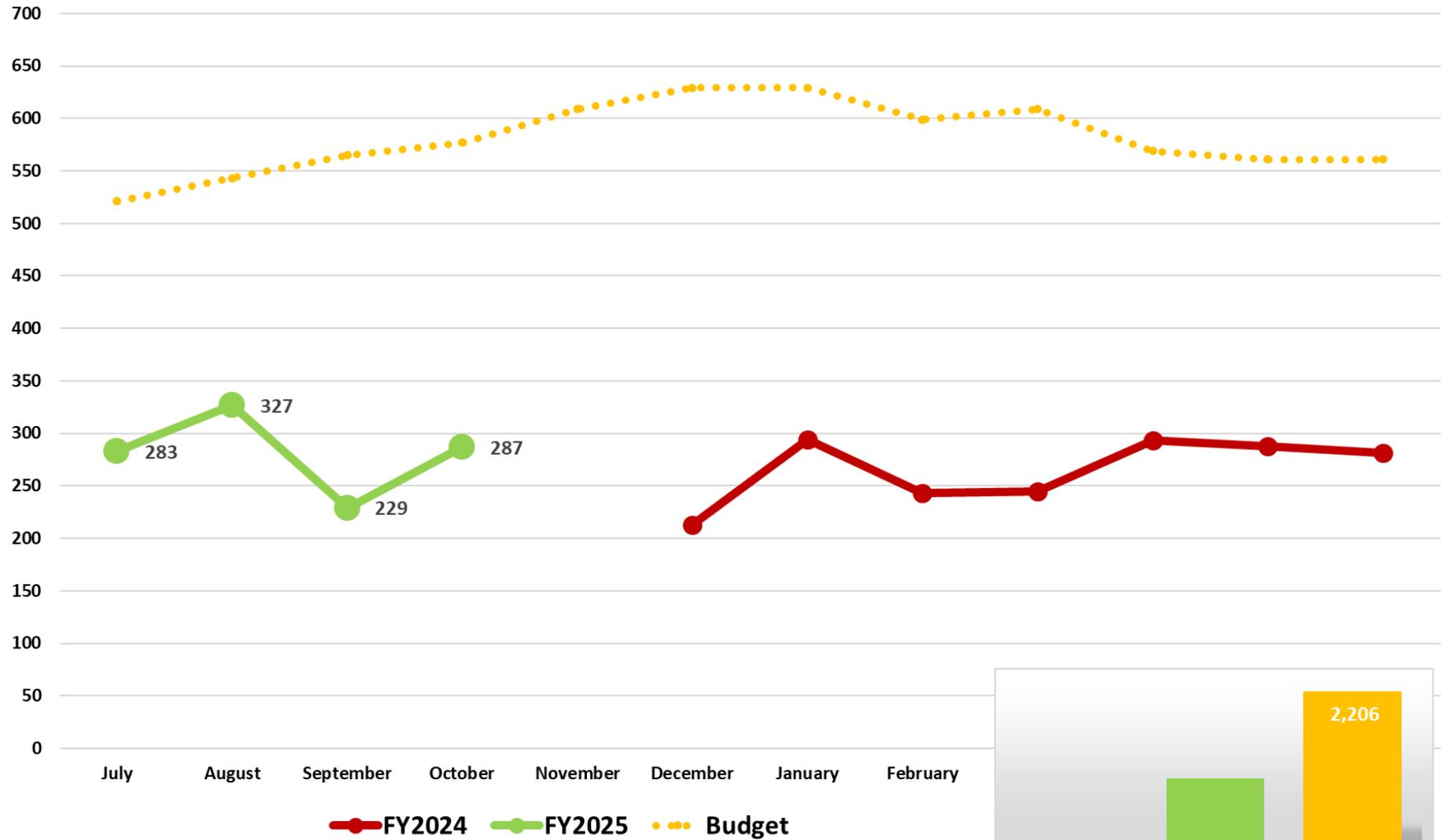
Therapy-Wound Care



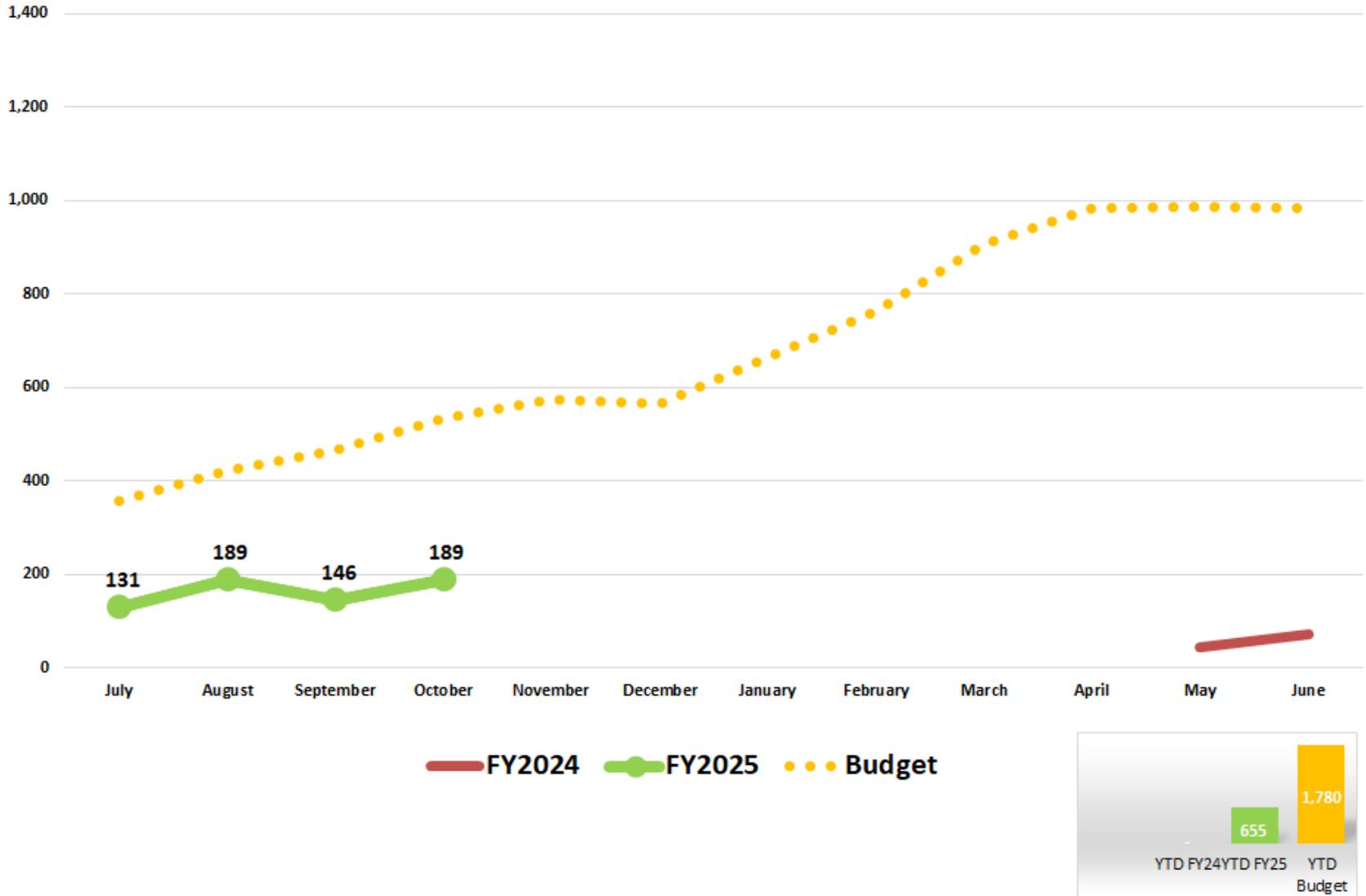
KH Medical Clinic - Ben Maddox



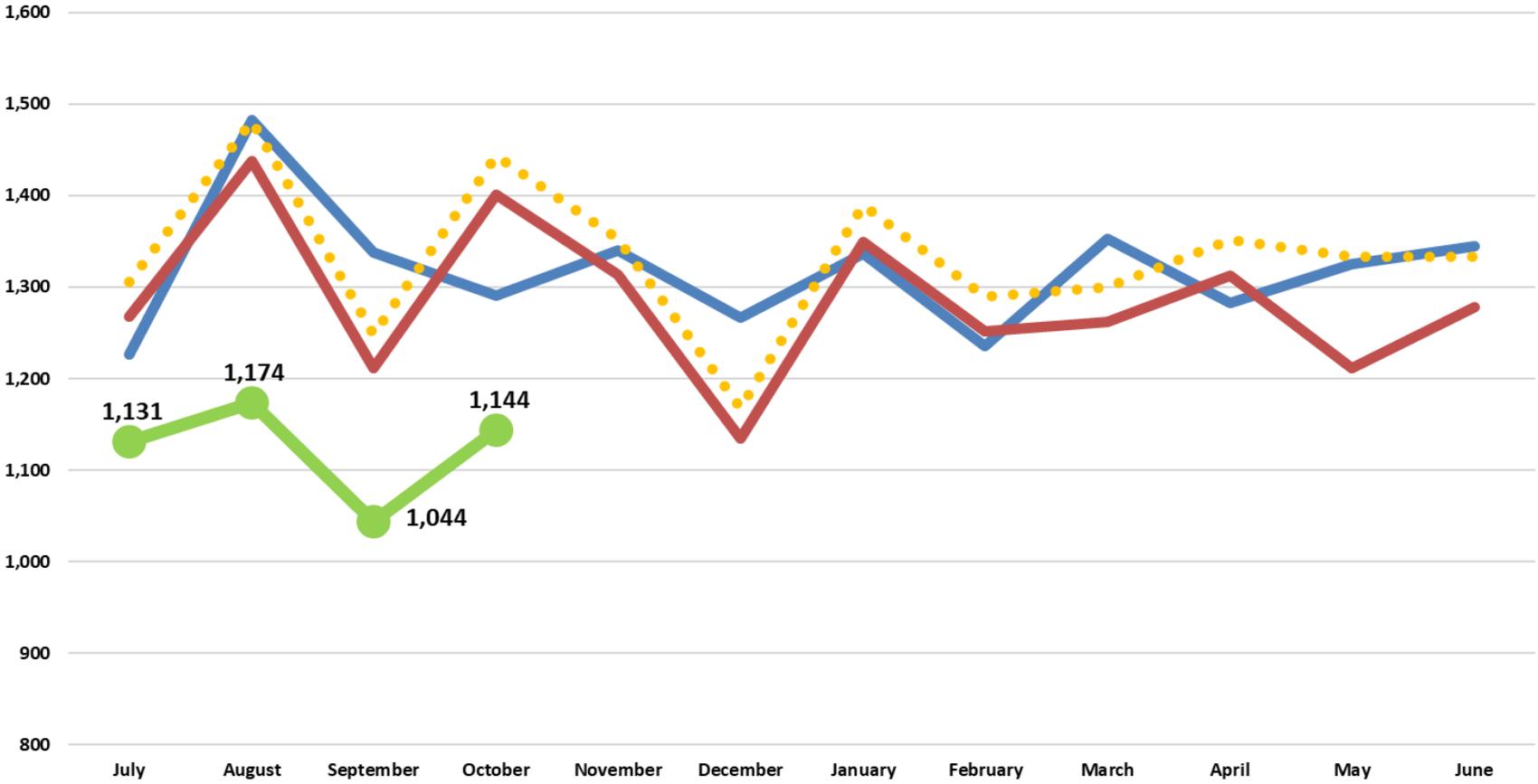
KH Medical Clinic - Plaza



KH Willow Clinic



Medical Oncology



—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget

