



# The pursuit of healthiness

Fiscal Year 2023  
Ending June 30, 2023



Kaweah  
Health  
Annual  
Report

The pursuit of healthiness goes far beyond hospital care. It's about helping our community thrive.



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f | y | x | i VISIT: [KaweahHealth.org](https://www.KaweahHealth.org)



**Gary Herbst**

*Chief Executive Officer*

After a challenging start to fiscal year 2023, Kaweah Health made significant progress in the final two quarters, generating a modest profit and increasing the number of days cash on hand (an important benchmark measure of an organization’s liquidity and balance sheet strength). The steps we took in early 2022 made an incredible difference in reducing our costs across the board and consistently increasing our revenue. Furthermore, our efforts to urge the state and federal governments to take action to support hospitals produced new funding sources and greater awareness and discussion about needed Medi-Cal reform.

This fiscal year was marked with growth and change at Kaweah Health, but throughout it all I can truly say I am honored to work with such a dedicated and resilient team who remain focused on providing the best care possible.

As you review this annual report, I encourage you to read beyond the numbers and remember that Kaweah Health uses every dollar to care for this community, in sickness and in health. We are part of — and we are here to serve — everyone in this community.

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**Kaweah Health  
Board of Directors**

**Zone 1**

**Mike Olmos**  
President

**Zone 2**

**Lynn Havard Mirviss**  
RN, Ed.D - Vice President

**Zone 3**

**Dr. Dean Levitan**  
Board Member

**Zone 4**

**David Francis**  
Secretary/Treasurer

**Zone 5**

**Ambar Rodriguez**  
Board Member

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**Mission | Vision | Pillars**

**Our Mission**

**Health is our passion. Excellence is our focus.  
Compassion is our promise.**

Our mission statement articulates Kaweah Health's fundamental purpose both within our organization and for our community.

**Our Vision**

**To be your world-class healthcare choice, for life.**

Our vision statement is what we aspire to be for our community and sets the future path and framework in our strategic planning.

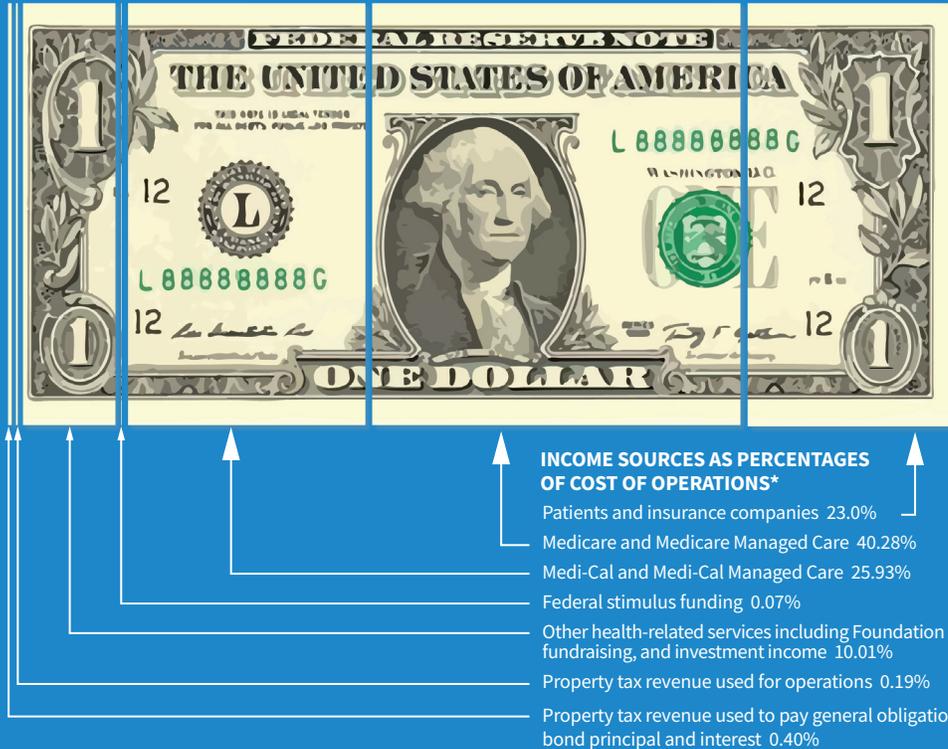
**Our Pillars**

**In order to achieve our mission and vision, Kaweah Health must:**

- Achieve outstanding community health
- Deliver excellent service
- Provide an ideal work environment
- Empower through education
- Maintain financial strength

# Kaweah Delta Health Care District Consolidated Information

Fiscal year ending June 30, 2023



One year's operating expenses represented by one dollar

## Where Our Revenue Came From

Patients and insurance companies	\$199,603,474
Medicare and Medicare Managed Care	348,337,600
Medi-Cal and Medi-Cal Managed care	264,152,751
Less: patient payments not received/ written off to charity care	(39,884,824)
Federal stimulus funding	681,000
Other health-related services including Foundation fundraising and investment income	86,606,000
Property tax revenue used for operations	1,717,000
Property tax revenue used to pay general obligation bond principal and interest	3,514,000
<b>Total income</b>	<b>\$864,727,000</b>

## Where We Spent It

Salaries and benefits	\$415,345,000
Paid to others who provide goods and services for patient care	447,582,000
Depreciation (funds set aside for future capital purchases)	40,031,000
Interest paid on borrowed funds	8,988,000
Principal debt repayments	11,759,000
Capital purchases (equipment, building, improvements, etc.)	21,559,000
<b>Total expenditures</b>	<b>945,264,000</b>
Funds used from cash reserves	\$(80,537,000)

“The steps we took in early 2022 made an incredible difference in reducing our costs across the board and consistently increasing our revenue.”

— Gary Herbst  
Chief Executive Officer  
Kaweah Health



# Our Impact on the Community

In fiscal year 2022-2023, Kaweah Health performed

## Services

<b>5.7 Million</b>	Total Lab Tests
<b>90,234</b>	ED visits
<b>17,813</b>	Hemodialysis treatments
<b>2,653</b>	Heart catheterizations
<b>828</b>	Coronary stents
<b>363</b>	Open-heart surgeries
<b>195</b>	Neurosurgeries
<b>675</b>	Vascular surgeries
<b>1,471</b>	Sleep studies in-lab
<b>287</b>	Helipad flights
<b>338</b>	defibrillators/pacemaker implants

## Kaweah Health manages

### Employees

<b>2435</b>	Support Staff
<b>90,234</b>	ED visits
<b>1586</b>	Nurses
<b>17,813</b>	Hemodialysis treatments
<b>9</b>	Chaplains
<b>2,653</b>	Heart catheterizations
<b>574</b>	Volunteers
<b>828</b>	Coronary stents
<b>30</b>	ED physicians
<b>338</b>	Implanted defibrillators/pacemakers
<b>53</b>	Hospitalists
<b>363</b>	Open-heart surgeries
<b>22</b>	Anesthesiologists
<b>195</b>	Neurosurgeries
<b>473</b>	Med staff members
<b>675</b>	Vascular surgeries
<b>126</b>	GME resident physicians
<b>1,471</b>	Sleep studies in-lab
<b>3</b>	GME fellows
<b>287</b>	Helipad flights
<b>70</b>	Guild members
<b>Other</b>	
<b>639</b>	Licensed beds
<b>32,370</b>	Hours volunteered
<b>4,615</b>	Babies delivered
<b>\$5.4 M</b>	Contributed by foundation

In fiscal year 2023, ending June 30, 2023, Kaweah Health Emergency Department saw 90,234 visits. At peak times, there were 250 to 300 people per day.

## New and Notable

- Stanford Medicine heart surgeons join Kaweah Health Cardiothoracic Clinic
- Orthopedic Surgeon Dr. Jun Kim joins Kaweah Health Medical Clinic – Orthopedics
- Kaweah Health School of Nursing in partnership with Unitek Learning helping to reduce the nursing shortage in California
- Kaweah Health Medical Clinic at Plaza Drive opens
- Kaweah Health Medical Clinic at Ben Maddox opens
- Kaweah Health Tulare Clinic adds more specialty services
- Second TrueBeam® radiotherapy system and Brainlab imaging software available at Sequoia Regional Cancer Center
- Third CT scanner added at Kaweah Health Medical Center
- New bereavement groups offered for adults and children who have lost a loved one