



February 5, 2021

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 9:00AM on Wednesday February 10, 2021 in the Kaweah Delta Medical Center – Support Services Building 520 West Mineral King Avenue Visalia, CA Emerald Room (1st floor) or via GoTo Meeting <https://www.gotomeet.me/CindyMoccio/kdfinancepsacommittee> **Via phone - 872-240-3212 Access Code: 693-821-941**

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Delta Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Delta Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 and on the Kaweah Delta Health Care District web page <http://www.kaweahdelta.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
Garth Gipson, Secretary/Treasurer

A handwritten signature in black ink that reads 'Cindy Moccio'.

Cindy Moccio
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:
Governing Board
Legal Counsel
Executive Team
Chief of Staff

<http://www.kaweahdelta.org>

**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Wednesday, February 10, 2021

Kaweah Delta Medical Center / Support Services Building
520 West Mineral King – Emerald Room (1st floor)

Please join my meeting from your computer, tablet or smartphone.

<https://www.gotomeet.me/CindyMoccio/kdfinancepsacommittee>

Via phone - 872-240-3212 / Access Code: 693-821-941

ATTENDING: Directors: David Francis (chair) & Mike Olmos; Gary Herbst, CEO; Malinda Tupper, VP & CFO; Marc Mertz, VP Chief Strategy Officer; Jennifer Stockton, Director of Finance, Julieta Moncada, Facilities Planning Director; Deborah Volosin, Director of Community Engagement; Cindy Moccio, Recording

OPEN MEETING – 9:00AM

CALL TO ORDER – David Francis

PUBLIC / MEDICAL STAFF PARTICIPATION – Members of the public wishing to address the Committee concerning items not on the agenda and within the subject matter jurisdiction of the Committee may step forward and are requested to identify themselves at this time. Members of the public or the medical staff may comment on agenda items after the item has been discussed by the Committee but before a Committee recommendation is decided. In either case, each speaker will be allowed five minutes.

1. SEQUOIA REGIONAL CANCER CENTER JOINT VENTURES

1.1. SEQUOIA REGIONAL CANCER CENTER MEDICAL ONCOLOGY – Annual report on the Sequoia Regional Cancer Center Medical Oncology Services joint venture.

Lucile Gibbs, Director Medical Oncology

1.2. SEQUOIA REGIONAL CANCER CENTER RADIATION ONCOLOGY – Annual report on the Sequoia Regional Cancer Center Radiation Oncology Services joint venture.

Renee Lauck, Director Imaging & Radiation Services

2. TULARE CLINIC – Status report relative to the development of the Tulare Clinic.

Marc Mertz, VP & Chief Strategy Officer and Julieta Moncada, Facilities Planning Director

3. 2015B REVENUE BOND STATUS REPORT – Status report and next steps for projects.

Julieta Moncada, Facilities Planning Director

ADJOURN – David Francis

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

*Mike Olmos – Zone I
Board Member*

*Lynn Havard Mirviss – Zone II
Vice President*

*Garth Gipson – Zone III
Secretary/Treasurer*

*David Francis – Zone IV
President*

*Ambar Rodriguez – Zone V
Board Member*

MISSION: Health is our Passion. Excellence is our Focus. Compassion is our Promise.

2021 REPORT TO THE BOARD OF DIRECTORS SEQUOIA REGIONAL CANCER CENTER

Summary of SRCC Joint Venture

The Sequoia Regional Cancer Center joint venture is comprised of three joint venture entities including Sequoia Regional Cancer Center, LLC (“SRCC”), SRCC-Medical Oncology, LLC (“SRCC-MO”) and TKC Development, LLC (“TKC”).

SRCC is a management services organization owned by KDHCDC (75%) and Adventist West, Hanford (25%) which manages the operations of the Kaweah Delta Radiation Oncology service line located in both Visalia and in Hanford.

SRCC-MO is also a management services organization owned by KDHCDC (45%), Sequoia Oncology Medical Associates (“SOMA”) (40%), and Adventist West, Hanford (15%). This entity exists to manage the practice of SOMA, located in both Visalia and Hanford, a medical oncology physician practice.

These management services organizations provide key management, administrative, and support services including all of their employees, leased buildings and equipment, accounting, human resources, information technology, housekeeping, risk management, and maintenance services.

TKC, LLC is owned by KDHCDC (75%) and Adventist West, Hanford (25%) and is a joint venture leasing entity that leases the land, buildings and equipment used in the medical and radiation oncology joint ventures from KDHCDC. TKC then subleases the facilities and equipment to the two management services joint ventures SRCC and SRCC-MO. KDHCDC owns the land and buildings in Visalia for both radiation and medical oncology. KDHCDC also owns the radiation oncology building in Hanford but leases the land from Adventist West. SOMA owns the medical oncology building in Hanford.

METRICS SUMMARY

MEDICAL ONCOLOGY	VISALIA				HANFORD				TOTAL			
	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR
Management Services Revenue	\$25,328,865	\$30,002,731	\$32,754,478	▲ 9%	\$6,546,245	\$2,884,692	\$341,830	▼ -88%	\$31,875,110	32,887,422	\$33,096,308	▲ 1%
Management Services Expenses	\$25,249,403	\$29,911,511	\$32,655,552	▲ 9%	\$6,525,707	\$2,875,911	\$340,755	▼ -88%	\$31,775,110	32,787,423	\$32,996,307	▲ 1%
Net Income	\$79,462	\$91,219	\$98,926	▲ 8%	\$20,538	\$8,780	\$1,074	▼ -88%	\$100,000	100,000	\$100,000	▶ 0%
Partner(s) Share - Minority Interest	\$43,704	\$50,171	\$54,409	▲ 8%	\$11,296	\$4,829	\$591	▼ -88%	\$55,000	55,000	\$55,000	▶ 0%
KDHCD Net Income	\$35,758	\$41,049	\$44,517	▲ 8%	\$9,242	\$3,951	\$483	▼ -88%	\$45,000	\$45,000	\$45,000	▶ 0%

RADIATION ONCOLOGY	VISALIA				HANFORD				TOTAL			
	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR
Management Services Revenue	\$6,899,959	\$8,261,017	\$7,837,511	▼ -5%	\$1,931,553	\$1,752,646	\$2,201,170	▲ 26%	\$8,831,513	10,013,663	\$10,038,681	▶ 0%
Management Services Expenses	\$5,275,042	\$5,527,043	\$5,210,157	▼ -6%	\$1,694,401	\$1,741,772	\$1,402,179	▼ -19%	\$6,969,443	7,268,815	\$6,612,336	▼ -9%
Net Income	\$1,624,917	\$2,733,974	\$2,627,354	▼ -4%	\$237,152	\$10,873	\$798,991	▲ 7248%	\$1,862,069	2,744,848	\$3,426,345	▲ 25%
Partner(s) Share - Minority Interest	\$406,229	\$683,494	\$656,838	▼ -4%	\$59,288	\$2,718	\$199,748	▲ 7248%	\$465,517	686,212	\$856,586	▲ 25%
KDHCD Net Income	\$1,218,688	\$2,050,481	\$1,970,515	▼ -4%	\$177,864	\$8,155	\$599,244	▲ 7248%	\$1,396,552	\$2,058,636	\$2,569,759	▲ 25%

TKC	LEASING				TOTAL			
	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR
Lease Revenue	\$1,891,412	\$1,945,488	\$2,001,180	▲ 3%	\$1,891,412	1,945,488	\$2,001,180	▲ 3%
Lease Expenses	\$1,038,253	\$1,008,890	\$985,868	▼ -2%	\$1,038,253	1,008,890	\$985,868	▼ -2%
Net Income	\$853,159	\$936,598	\$1,015,312	▲ 8%	\$853,159	936,598	\$1,015,312	▲ 8%
Partner(s) Share - Minority Interest	\$213,290	\$234,150	\$253,828	▲ 8%	\$213,290	234,150	\$253,828	▲ 8%
KDHCD Net Income	\$639,869	\$702,449	\$761,484	▲ 8%	\$639,869	\$702,449	\$761,484	▲ 8%

COMBINED TOTAL	VISALIA				HANFORD				TOTAL			
	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR	FY2019	FY2020	FY2021 Annualized	%CHANGE FROM PRIOR YR
Total Revenue	\$34,120,237	\$40,209,236	\$42,593,169	▲ 6%	\$8,477,798	\$4,637,337	\$2,543,000	▼ -45%	\$42,598,035	\$44,846,573	\$45,136,169	▲ 1%
Total Expenses	\$31,562,699	\$36,447,444	\$38,851,577	▲ 7%	\$8,220,108	\$4,617,684	\$1,742,934	▼ -62%	\$39,782,807	\$41,065,128	\$40,594,511	▼ -1%
Net Income	\$2,557,538	\$3,761,792	\$3,741,592	▼ -1%	\$257,690	\$19,653	\$800,066	▲ 3971%	\$2,815,228	\$3,781,445	\$4,541,657	▲ 20%
Partner(s) Share - Minority Interest	\$663,223	\$967,814	\$965,076	▶ 0%	\$70,584	\$7,547	\$200,339	▲ 2554%	\$733,807	\$975,361	\$1,165,415	▲ 19%
KDHCD Net Income	\$1,894,315	\$2,793,978	\$2,776,516	▼ -1%	\$187,106	\$12,106	\$599,727	▲ 4854%	\$2,081,421	\$2,806,084	\$3,376,243	▲ 20%

2021 REPORT TO THE BOARD OF DIRECTORS SEQUOIA REGIONAL CANCER CENTER

SRCC Medical Oncology

Lucile Gibbs, Medical Oncology Projects Director, (559) 624-3257
February 10th, 2021

Summary Issue/Service Considered

SRCC Medical Oncology is a strategic member of the District's oncology service line. The District's oncology service line represents a continuum of shared medical and radiation services and programs provided by physicians, Kaweah Delta Health Care District (KDHCD), Adventist Medical Center – Hanford, and outside agencies through Sequoia Regional Cancer Center (SRCC), KDHCD acute inpatient and hospice outpatient programs, Cancer Registry, Tumor Board, Cancer Committee, and the American Cancer Society (ACS).

Quality/Performance Improvement Data

Medical Oncology: We have demonstrated our survival of the far-reaching impact of the COVID-19 pandemic on medical oncology cancer services. We have faced and endured the challenges in maintaining the same level of care as before the pandemic, including social distancing, staff shortage, and PPE.

We continued to utilize the most current releases of Generation 2 iKnowMed, one of the leading Medical Oncology Electronic Medical Record systems and the GE Centricity Practice Management System. We renegotiated our pharmaceutical contract with McKesson and will continue to be a reference site for McKesson utilizing the most recent technology and services that includes Lynx Mobile, Generation 2 iKnowMed, PharmaServ, Clear Value Plus (CVP), and Innovative Practice Services (IPS).

In-Office Dispensing (IOD) specialty pharmacy allows the practice to capitalize on the increased availability of oral oncolytics. We remain focused on maximizing convenience, access, and financial as well as educational support for patients who receive their oral chemotherapy medications from our IOD. By dispensing from our IOD we are able to expedite patient access, reduce out-of-pocket expenses, and provide patients with a timely positive experience.

We successfully completed the attestation for the Merit-based Incentive Payment System (MIPS), a Quality Reporting program for the Centers for Medicare and Medicaid (CMS), for 2020 and continue to work with Innovative Practice Services to achieve and report the results of our goals related to Quality, Advancing Care Information, and Improvement Activities.

The Kaweah Delta construction team completed the remodel of our pharmaceutical compounding rooms at the Visalia location in order to comply with the USP800 government requirements. We successfully transitioned all of our chemotherapy and other medical therapies from the Hanford office to the Visalia office. By consolidating our treatments into the Visalia office we have been able to reduce our registered nursing staff by 1.5 full time equivalents.

We continue to use the DicksonOne temperature monitoring system for our medical grade refrigerators that house our pharmaceuticals.

Policy, Strategic or Tactical Issues

We continue to participate as a strategic member in the development of a multidisciplinary approach for medical oncology, radiation oncology, surgery, imaging, and genetic counseling, to provide responsive, orchestrated cancer treatment to patients in the Tulare and Kings Counties.

Focus on continued development of a strong regional presence in the medical oncology market in both Tulare and Kings Counties.

- Differentiate from competitors' medical oncology services available for patients. Focus on customer satisfaction, high quality service and the most advanced technology.
- Continue to support a seamless environment and optimize access for patients and physician.
- Maintain and nurture the "physician to physician" contact that has resulted in increased referrals in Tulare and Kings Counties.
- Improve efficiency of care and patient throughput.
- Continue to refine the patient care coordination, authorization, and financial assistance program function as well as monitor patient satisfaction.

Recommendations/Next Steps

1. Continue KDHC Tumor Board including community education.
 - Continue to increase referral base in Hanford and surrounding areas.
 - Continue to increase "physician to physician" contact in Hanford.
2. Continue to monitor customer satisfaction.
 - Continue to develop and incorporate "Kaweah Care, Choose Kind" in order to increase patient, physician, and employee satisfaction in all areas of SRCC.
 - Continue to survey patients and families for current satisfaction and identify opportunities for improvement.
 - Continue to survey physicians and employees in order to identify opportunities for improvement.
3. Explore potential relationships with institutions.

Approvals/Conclusions

We will continue to work to address the strategic opportunities available to us and put into practice the various recommendations identified in this report. We will remain focused on providing maximum care for our patients and continue to work toward fully integrating our service line, creating and maintaining a seamless, high quality service and environment for our patients, improving our regional presence, and attaining and preserving a meaningful profit margin.

2021 REPORT TO THE BOARD OF DIRECTORS SEQUOIA REGIONAL CANCER CENTER

Radiation Oncology Services Joint Venture

Renee S Lauck, Director, Imaging & Radiation Oncology Services (559) 624-2345
02/10/2021

Summary Issue/Service Considered

Summary of SRCC Joint Venture

Included on financial Metrics report.

Radiation Oncology Joint Venture Financial Summary

Radiation Oncology saw overall growth in revenue, mostly due to reduction in expenses and increase in total reimbursement per case. Total expenses reduced by 9% while net income increased by 25%.

- Combined total for Visalia and Hanford for FY 2020 includes:
 - Management Services Revenue \$10,013,663
 - Management Services Expenses \$7,268,815
 - Overall Net Income \$2,744,848
 - Partner shared income \$686,212
 - KDHC Net Income \$2,058,636

Radiation Oncology Operational Summary

As radiation oncology encompasses services for Tulare and Kings Counties, we realize the significance of working with other entities.

SRCC services include;

- External radiation treatments for inpatients at KDMC and Adventist Hospital as well as internal radiation (I-131 thyroid) for outpatients in Visalia.
- The bulk of our service is for outpatient care completed in Visalia is performed on our newest technology, the *Truebeam Linear Accelerator*. 75% of Visalia volume is accomplished on this unit.
- Comprehensive High Dose Radiation (HDR) program in Visalia for Breast, Cervical and Vaginal procedures.
- Stereotactic Radiation Surgery program (SRS) provided in coordination with KDMC neurosurgery group.
- Stereotactic Body Radiation Therapy program (SBRT)
- Thyroid I 131 studies completed as outpatients coordinated with Nuclear Medicine at KDMC.
- Xofigo treatments for prostate coordinated with Nuclear Medicine at KDMC.
- We continue to see a small number patients at our Hanford location, located directly on the corner of Adventist Health Hospital.

The Visalia SRCC building encompasses the following services;

- Radiation Oncology
- Medical Oncology
- Kaweah Delta Imaging Center
- Kaweah Delta Breast Center
- Laboratory Services

Having imaging, lab and cancer services in one location is extremely valuable and convenient for our patients and physicians, as care is coordinated between all entities.

Quality/Performance Improvement Data

One of our objectives over the last two years was to reduce expenses, while retaining staff and building our business. We had several things occur which have brought numerous efficiencies as well as a reduction of costs to the department.

- We worked with Kaweah's internal consulting department to review tasks and workflows of physicians and staff, to attempt to identify areas where we might improve.
- Several potential improvements were identified, which included document scanning and duplication of processes with staff/physician workflows. Once recognized, we implemented several changes, which created numerous efficiencies.
- A replacement physicist hired in fall of 2019, brought several electronic efficiencies and commissioned technology on the equipment during 2020, which had been in place, but not used. This created changes in the process for dosimetry that not only affected our productivity, but also improved treatment planning and plan review.
- We finalized training one of our in house therapists into dosimetry, which has proven to be one of our best decisions, as we were consistently hiring dosimetrists out of the area who quickly left, returning to where they had come from. By training one of our radiation therapist who was rooted in the area, we have created a long-term solution.
- We were able to contract directly with one of our very experienced travelers to provide dosimetry service remotely. This assures we have a balance of new and experienced staff.
- In July 2020, we reduced coverage of our staff in Hanford to part time coverage. We were fortunate enough to find staff willing to work part time.
- Renegotiated high cost Service contracts with 169k saved per year.

SRCC continues to see an increase in highly complex cancer treatments, which include our Stereotactic radiosurgery (SRS), Stereotactic Body Radiotherapy (SBRT) and High Dose Radiation (HDR) programs. SRS is one of several collaborative services we perform with our neurosurgery group and both have doubled in volume over the last year. We performed 68 of these cases in 2020.

Our new physician group is committed to bringing the latest treatments and standards to SRCC comparing to those found at universities.

Policy, Strategic or Tactical Issues

Goals for the coming year will include comprehensive marketing of cancer services and programs with new physicians as we work with communities inside and surrounding, Tulare and Kings Counties.

Recommendations/Next Steps

In the coming year, our focus will be working with the new physician group (Sequoia Radiation Oncology Services Inc. aka SROSI), which consists of Dr. David Ly MD and Dr. Tangel Chang DO, as we continue our pursuit of world-class service. We believe we can continue to reorganize tasks while assuring each of our patients receive the best and most advanced treatments.

We would like to begin discussions on the development of a nurse navigator led program. This would help all patients diagnosed with cancer navigate through the treatment process. The idea is to keep our patients at Kaweah, versus being left on their own to coordinate care, which can not only be overwhelming after a cancer diagnosis, but often leads to traveling out of the area after advice from others. We anticipate the nurse to begin navigation when something is found in either ED, Imaging or the hospital. It may not guarantee a patient stays in our system, but it increases the chances dramatically.

Our new physician group has committed to developing radiation oncology services. As we focus on growth and continuity of care, we recommend the purchase of a second Truebeam, which will allow us to finalize the purchase and install the Brainlab equipment, funded by the foundation with money raised last year.

Over the last year, our current *Truebeam* has been overloaded with the majority of our patients in Visalia. This often causes inefficiencies in scheduling and treating some of our cases and an imbalance between the two units.

Approvals/Conclusions

Overall, this year was successful, both in terms of our financial success and managed costs, as well as our focused pursuit of exceptional world-class care. Even with a small decline in volume, we managed to stay busy and monitor overall costs by working on staffing efficiencies as well as renegotiating expensive service contracts.

Our patient satisfaction continues to be close to 100%. Staff satisfaction in radiation oncology has continued to be one of our highest areas. We believe communication plays a major role in overall satisfaction for our patients and staff.

As we continue growing into our future, we remain proud of the services provided to our friends, family and community at Sequoia Regional Cancer Center.

2015B Revenue Bond Projects
STATUS REPORT 2/3/2021

		Approved Budget			Budget Status		Schedule			
CIP	PROJECT	Revenue Bond 2015B Funding	Additional Funding*	TOTAL Combined Funding	Spent as of Feb 3, 2021	REMAINING BUDGET	Current Status	Construction Start	Anticipated Construction Completion	Anticipated Occupancy *CDPH approval*
185	ED Expansion: Zone 5 24-Bed Addition	\$ 32,800,000	\$ 40,000	\$ 32,840,000	\$ 31,506,126	\$ 1,333,874	Construction Phase	July 2018	March 2021	May 2021
	ED Expansion: Zone 4						COMPLETED / OCCUPIED	April 2018	April 10, 2020	May 2020
	ED Expansion: Fast Track & Lab Draw						COMPLETED / OCCUPIED	Sep 5, 2017	July 2019	August 2019
126	AW 5th Flr Med-Surg	\$ 22,000,000	\$ 1,100,000	\$ 23,100,000	\$ 16,995,569	\$ 6,104,431	COMPLETED / OCCUPIED	Dec 2017	April 24, 2020	May 2020
	AW 6th Flr NICU						COMPLETED / OCCUPIED	Dec 2017	April 24, 2020	May 2020
137	Exeter Campus Modular Clinic and Admin Bldgs.	\$ 6,100,000	\$ 400,000	\$ 6,500,000	\$ 6,497,421	\$ 2,579	COMPLETED / OCCUPIED	Feb 20, 2017	Completed May 2018	Occupied August 2018
167	Creek Parking Addition	\$ 450,000		\$ 450,000	\$ 450,000	\$ -	COMPLETED / OCCUPIED	Feb 2016		May 2016
192	Acequia 2nd Floor OB C- Section	\$ 6,500,000		\$ 6,500,000	\$ 4,066,784	\$ 2,433,216	COMPLETED / OCCUPIED	April 10, 2017	Completed October 4 2018	December 2018
193	Northside Urgent Care Center	\$ 4,000,000		\$ 4,000,000	\$ 4,000,000	\$ -	COMPLETED / OCCUPIED	June 5, 2017	Completed May 2018	Occupied August 2018
226	Cerner Implementation	\$ 28,150,000		\$ 28,150,000	\$ 28,150,000	\$ -	COMPLETED	N/A	Completed May 2018	May 2018
TOTALS		\$ 100,000,000	\$ 1,540,000	\$ 101,540,000	\$ 91,665,900	\$ 9,874,100				

Spent to date= 90%

NOTES on the ED Expansion 24-Bed Addition: Attached budget status review and change orders summary.

CIP 185 EMERGENCY DEPT ADDITION - CONSTRUCTION BUDGET REVIEW AS OF FEBRUARY 3, 2021

Original Scope of Work :

- 1) New construction
 - 24 beds, waiting room registration area, security vestibule
 - decontamination shower and IT room in the ambulance bay area
 - new parking lot lay-out
 - underground 72-hour emergency water and sewage holding
- 2) Remodel
 - conversion of old ED lobby to new intake and triage rooms

Architect of Record: RBB Architects
 Contractor: Zumwalt Construction Inc
 Original completion: May 12, 2020 660 calendar days
 Extended completion: **March 2021 (building)** additional 327 calendar days
May 2021 (remaining parking lot, sitework)

PROJECTED TOTAL CONSTRUCTION CONTRACT COST

Original contract:		\$ 15,837,000	
Change Orders to date:		\$ 5,451,018	
Approved scope change:	\$ 3,719,225		
Approved extended overhead:	\$ 1,636,151		
Pending approval:	\$ 95,642		
	Total Cost to date =	\$ 21,288,018	
Allowance for future contingencies		\$ 200,000	
TOTAL CONTRACT COST AT COMPLETION =		\$ 21,488,018	35.68% of contract

TOTAL PAID THRU JANUARY 30, 2020 = \$ 20,119,607

REMAINING PAYABLE THRU COMPLETION= \$ 1,368,411

CONSTRUCTION BUDGET STATUS

ORIGINAL CONSTRUCTION BUDGET	
1165 Construction contract	\$ 16,400,000
1440 Construction contingency	\$ 2,970,000
TOTAL ORIGINAL BUDGET=	\$ 19,370,000

Supplement from surplus of CIP equipment budget **\$ 1,100,000**

NEW TOTAL BUDGET= \$ 20,470,000

TOTAL PAID THRU JANUARY 30, 2020 = \$ 20,119,607

REMAINING CONSTRUCTION FUNDS THRU COMPLETION \$ 384,548
(after addition of \$1,100,000 surplus)

① ANTICIPATED CONSTRUCTION BUDGET SHORTFALL \$ 983,863

CONSULTANTS' ADDITIONAL FEES DUE TO EXTENDED CONSTRUCTION

Architect-Engineer construction administration (CA) services - RBB \$ 535,216 *approved addition*
 (Original CA fee = \$ 419,004) *thru March 2021*

Construction management (CM) services (Provost & Pritchard) \$ 112,500 *approved addition*
 (Original CM fee = \$ 429,585) *thru March 2021*

Allowance for additional extended fees past March 2021 \$ 100,000

TOTAL ADDITIONAL FEES = \$ 747,716

TOTAL ADDITIONAL FEES PAID THRU DECEMBER 30, 2020 = \$ 463,681 *RBB*
 \$ 55,425 *Provost*
 = **\$ 519,106**

REMAINING PAYABLE THRU COMPLETION= \$ **228,610**

REMAINING CONSULTANT FUNDS THRU COMPLETION \$ **52,254**

② ANTICIPATED CONSULTANT BUDGET SHORTFALL \$ **176,356**

① + ② TOTAL ANTICIPATED SHORTFALL \$ **1,160,219**

LESS SUPPLEMENT FROM PROJECT'S SOFT COST SURPLUS \$ 100,000

REQUIRED SUPPLEMENT FROM OTHER SOURCES: \$ **1,060,219** *5.47%*
of construction
budget
3.23%
\$32.8M project
budget

CIP 185 EMERGENCY DEPT ADDITION - CHANGE ORDERS STATUS

AS OF FEBRUARY 3, 2021

APPROVED CHANGE ORDERS TO DATE

Owner scope changes

Total as of last month's report (1-4-2021)	\$	552,105
	\$	552,105

OSHPD-required scope changes

Total as of last month's report (1-4-2021)	\$	1,603,379
	\$	1,603,379

Scope changes due to existing conditions

Total as of last month's report (1-4-2021)	\$	1,151,210
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PCO 153	Modify existing storm drain, trees and curb	\$	9,328
		\$	1,160,538

Scope changes due to design coordination, constructibility, missed details

Total as of last month's report (1-4-2021)	\$	379,238
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PCO 154	Change of door power supply specs	\$	5,661
PCO 96	Ambulance bay steel for ladder	\$	12,650
PCO 157	Med gas circuit and fuse	\$	5,653
		\$	403,203

APPROVED SCOPE CHANGES TOTAL = \$ 3,719,225

Contractor extended overhead and profit claims thru 3-27-2021 (approved)

PCO 61.2	TIA #1 General contractor extended field costs thru 3-27-2021	\$	624,624
PCO 62 (.2 & .3)	TIA #1 General contractor extended overhead thru 3-27-2021	\$	190,686
PCO 72.3	TIA #1 Subcontractors' extended costs thru 3-27-2021	\$	452,354
PCO 123.2	Zumwalt field costs thru 5-7-2021	\$	202,470.60
PCO 124.2	Zumwalt profit and fees thru 5-7-2021	\$	83,700.80
PCO 125.2	Subcontractor field costs thru 1-15-2021 (HPS, Patterson)	\$	82,315.69

APPROVED EXTENDED OVERHEAD TOTAL = \$ 1,636,151

APPROVED CHANGE ORDERS TOTAL = \$ 5,355,376

PENDING CHANGE ORDERS TO DATE (IN REVIEW)

Scope changes due to existing conditions, constructibility and design coordination

PCO 155	Isolation valves	\$	9,937.97
PCO 156	Added door lites	\$	3,907.94
PCO 160	Backflow monitoring	\$	15,933.87
PCO 161	Nurse station glazing	\$	15,862.08
		\$	45,641.86

Contractor extended overhead and profit claims thru January 15, 2021 (under review)

PCO 159	Subcontractor field costs thru 1-15-2021 (Mark III elect and mech)	\$	50,000.00
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PENDING CHANGE ORDERS TOTAL = \$ 95,642

CHANGE ORDERS GRAND TOTAL TO DATE = \$ 5,451,018

ALLOWANCE FOR FUTURE CONTINGENCIES

Allowance for unknown additional change orders thru completion	\$	200,000
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TOTAL ALLOWANCE FOR CONTINGENCIES = \$ 200,000

CIP 185 EMERGENCY DEPT ADDITION - CHANGE ORDERS STATUS

AS OF FEBRUARY 3, 2021

STATUS OF SOFT COSTS BUDGET

As of February 3, 2021

Budget line		Budget	Remaining	Potential surplus	Notes
18501-1175	Project manager	\$ 545,000	\$ 34,464		
18501-1415	Architect / engineer	\$ 2,442,000	\$ 17,790		
18501-1405	Architect reimbursibles	\$ 150,000	\$ 75,448	\$ 60,000	
18501-1420	Interior design	\$ 70,000	\$ 1		
18503-1200	Agencies , OSHPD fees	\$ 549,000	\$ 203,197		reserve any surplus for City entitlements fees
18503-1285	OSHPD inspection fees	\$ 482,405	\$ 49,808		
18503-1295	Materials testing	\$ 294,961	\$ 40,981		
18503-1450	Owner's cost contingencies	\$ 790,032	\$ 96,847		
18504-1330	IT / Telecom	\$ 550,000	\$ 59,566		
18504-2300	Medical /movable equipment	\$ 3,123,000	\$ 371,081	\$ 40,000	
				\$ 1,100,000	surplus re-allocated to construction budget
18504-2400	Furnishings	\$ 232,000	\$ 1,071		
	Totals =	\$ 9,228,398	\$ 950,254	\$ 1,200,000	