

March 14, 2024

## NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, March 20, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

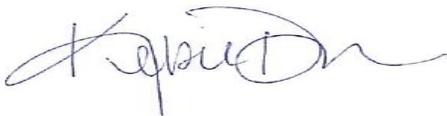
The Board of Directors of the Kaweah Delta Health Care District will meet in a Closed Finance, Property, Services, and Acquisition Committee at 10:01AM on Wednesday, March 20, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291, pursuant to Government Code Section 54956.8.

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:30AM on Wednesday, March 20, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT  
David Francis, Secretary/Treasurer



Kelsie Davis  
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:  
Governing Board, Legal Counsel, Executive Team, Chief of Staff  
<http://www.kaweahhealth.org>



**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS  
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Kaweah Health Medical Center  
305 W. Acequia Avenue, Executive Office Conference Room (1<sup>st</sup> Floor)

**Wednesday March 20, 2024**

ATTENDING: Directors: David Francis (Chair) & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

**OPEN MEETING AGENDA – 10:00AM**

- 1. CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
- 2. APPROVAL OF THE AGENDA**
- 3. PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Kelsie Davis 559-624-2330) or [kedavis@kaweahhealth.org](mailto:kedavis@kaweahhealth.org) to make arrangements to address the Board.
- 4. APPROVAL OF CLOSED PROPERTY, SERVICES, AND ACQUISITION AGENDA: Closed Agenda – immediately following the 10:00AM open meeting**
  - 4.1. Conference with real property negotiator (Government Code Section 54956.8)**

Property: APN 078350050. Negotiating party: Kaweah Delta Health Care District: Deborah Volosin and Marc Mertz. Price and terms to be determined.

*Ryan Gates, Chief Population Health Officer, Marc Mertz, Chief Strategy Officer and Deborah Volosin, Director of Community Engagement*
  - 4.2. Conference with real property negotiator (Government Code Section 54956.8)**

Property: APN 119-110-024 and 119-850-015. Negotiating party: Kaweah Delta Health Care District: Deborah Volosin and Marc Mertz. Price and Terms to be determined.

*Marc Mertz, Chief Strategy Officer and Deborah Volosin, Director of Community Engagement*
- 5. ADJOURN TO CLOSED SESSION** – *David Francis, Board Secretary/Treasurer*

**CLOSED MEETING – Following 10:00AM Open Meeting**

- 1. CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*

- CONFERENCE WITH REAL PROPERTY NEGOTIATOR (GOVERNMENT CODE SECTION 54956.8)**  
- Property: APN 078350050. Negotiating party: Kaweah Delta Health Care District: Deborah Volosin and Marc Mertz. Price and terms to be determined.

*Ryan Gates, Chief Population Health Officer, Marc Mertz, Chief Strategy Officer and Deborah Volosin, Director of Community Engagement*

- Conference with real property negotiator (Government Code Section 54956.8)**

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*Marc Mertz, Chief Strategy Officer and Deborah Volosin, Director of Community Engagement*

- ADJOURN TO OPEN SESSION – David Francis, Board Secretary/Treasurer**

## **OPEN MEETING AGENDA – 10:30AM**

- CALL TO ORDER – David Francis, Board Secretary/Treasurer**
- APPROVAL OF THE AGENDA**
- PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Kelsie Davis 559-624-2330) or kedavis@kaweahhealth.org to make arrangements to address the Board.
- FINANCIALS** – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies. *Malinda Tupper – Chief Financial Officer*
- ADJOURN – David Francis, Board Secretary/Treasurer**

*In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.*

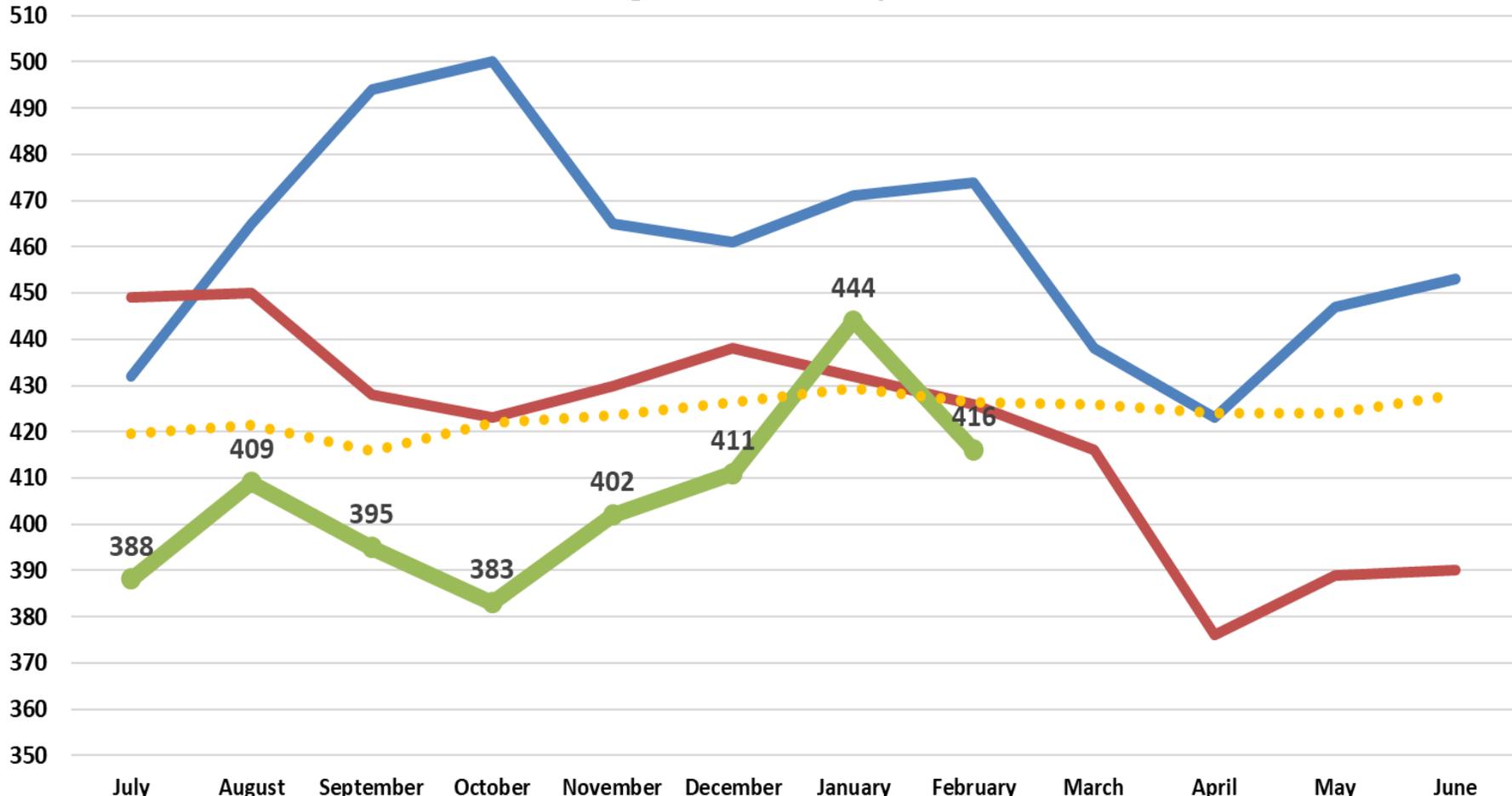
*All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.*

*The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page <http://www.kaweahhealth.org>.*

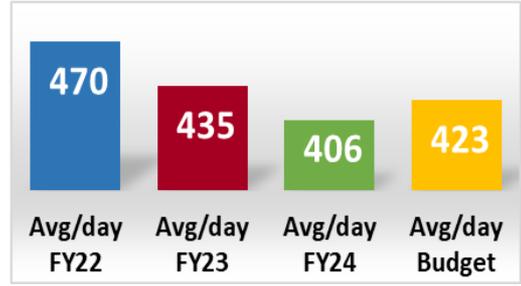
# CFO Financial Report

## Month Ending February 2024

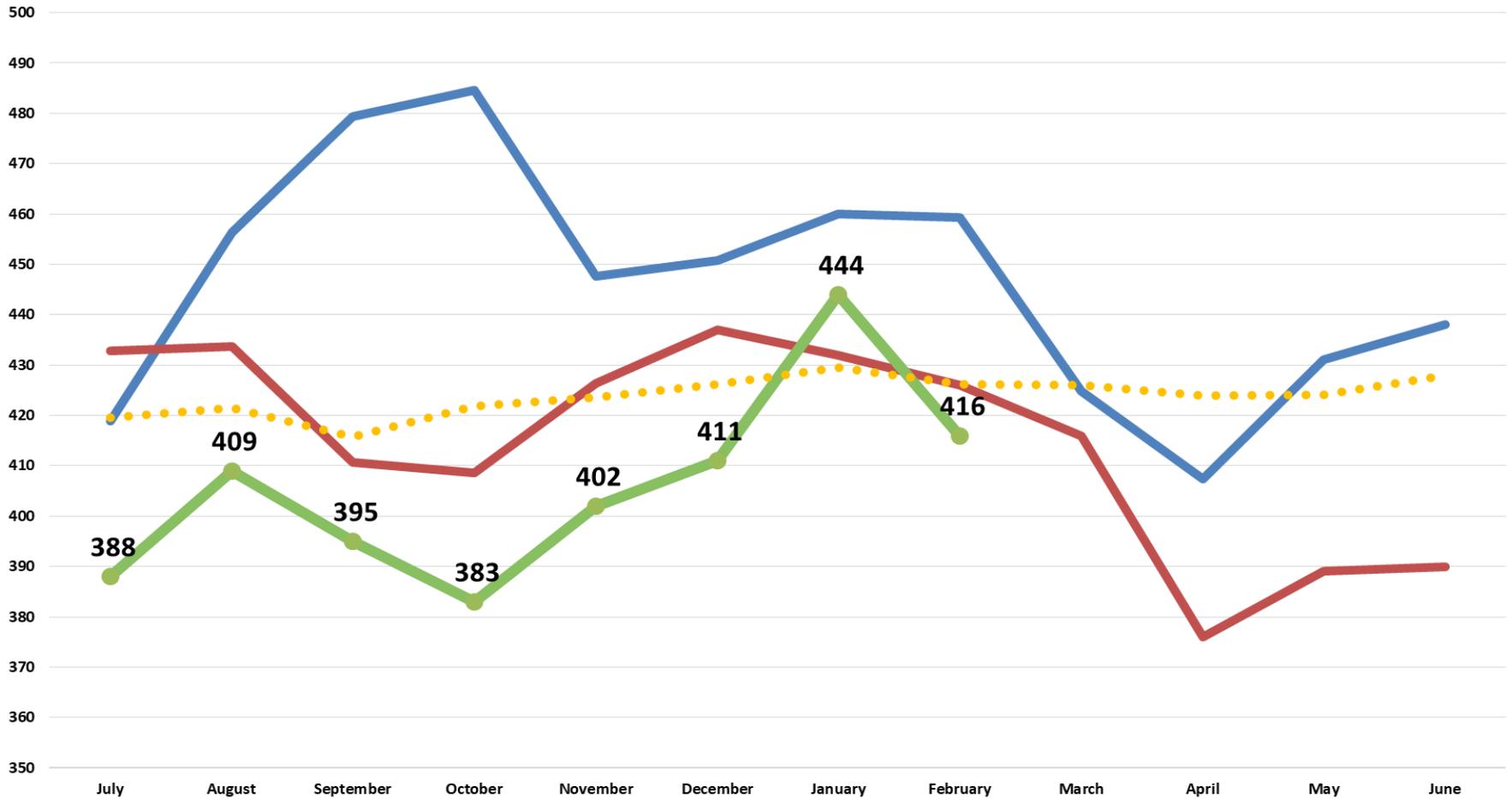
# Average Daily Census



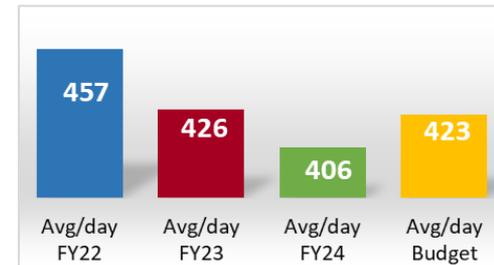
—●— **FY2022**    
 —●— **FY2023**    
 —●— **FY2024**    
 ●●● **Budget**



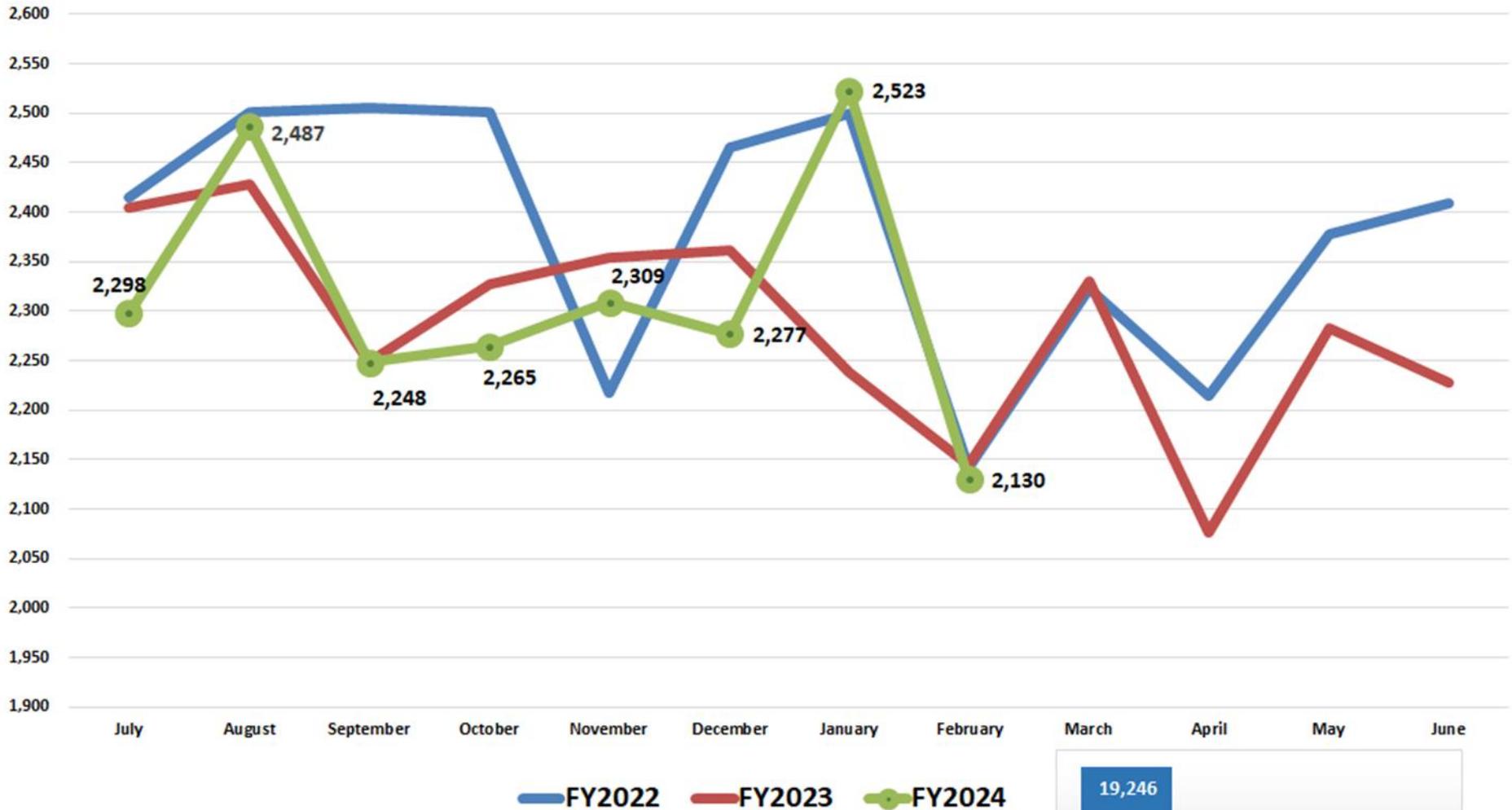
# Average Daily Census w/o TCS



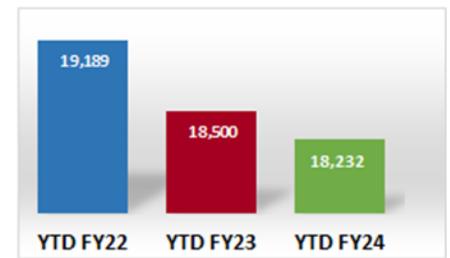
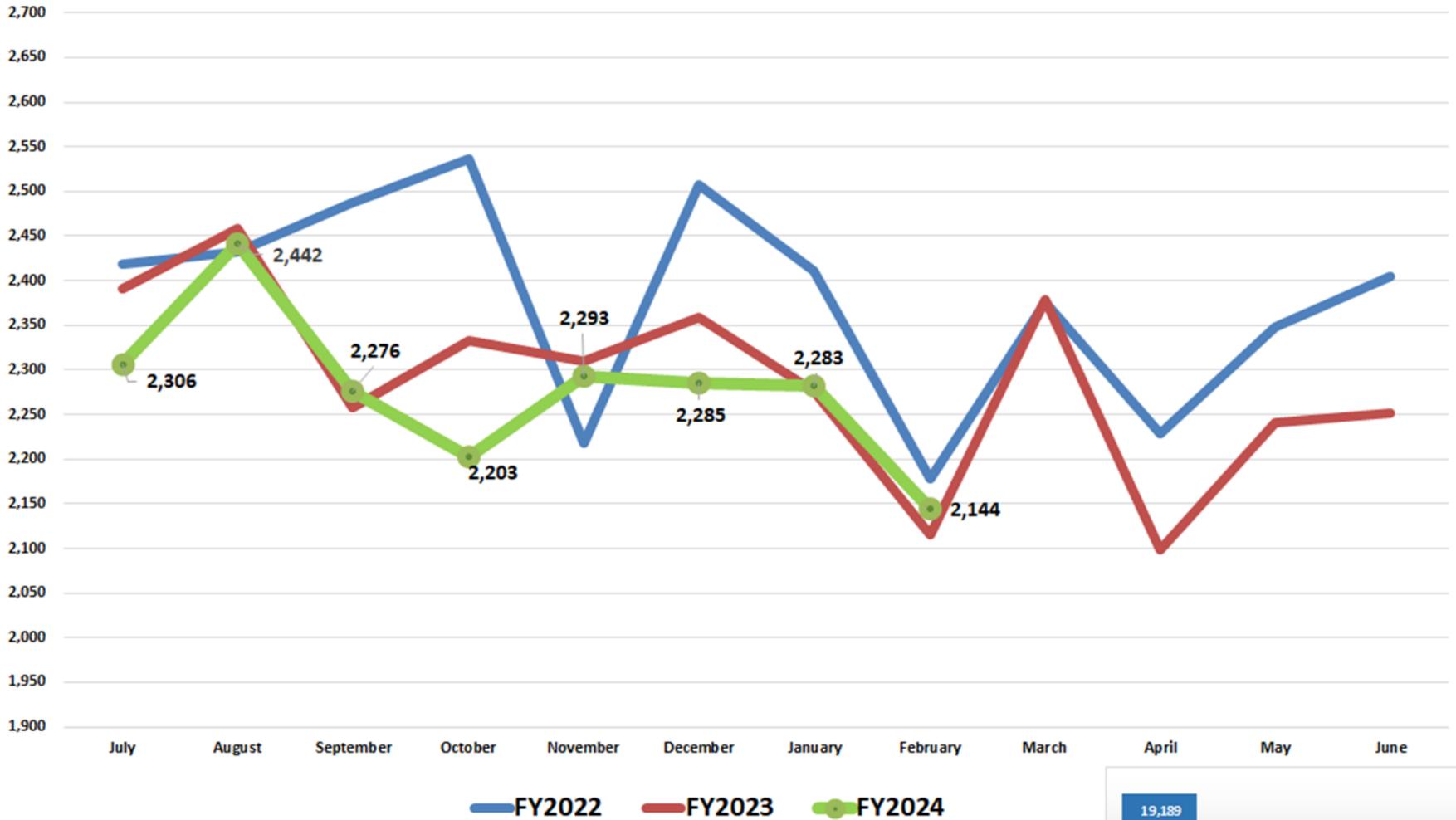
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



# Admissions



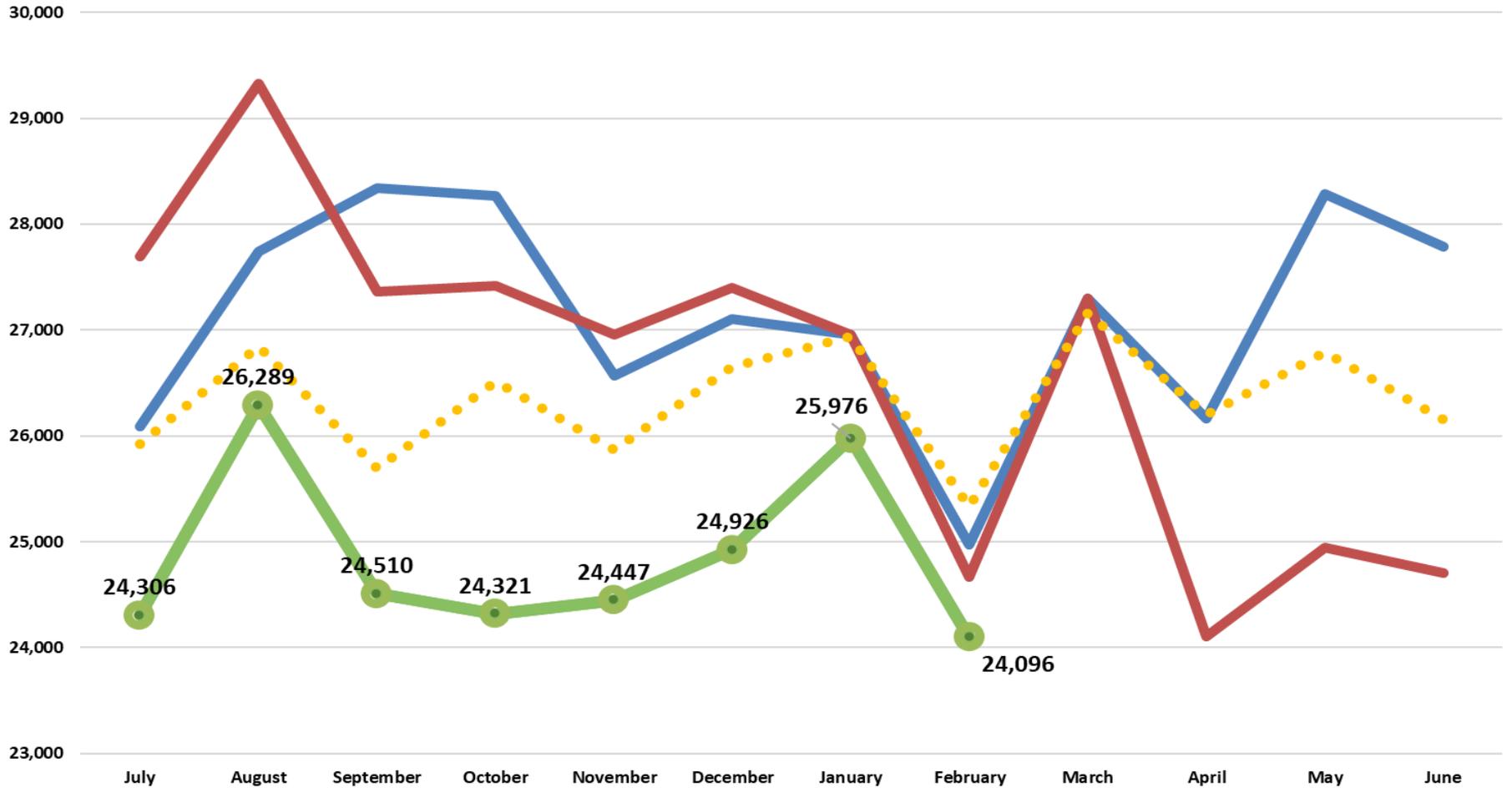
# Discharges



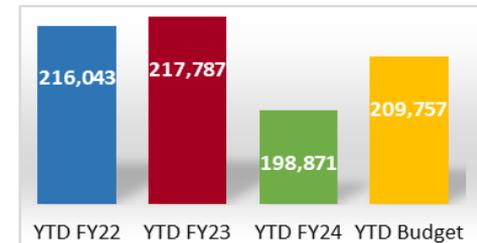
# Average Discharges per day



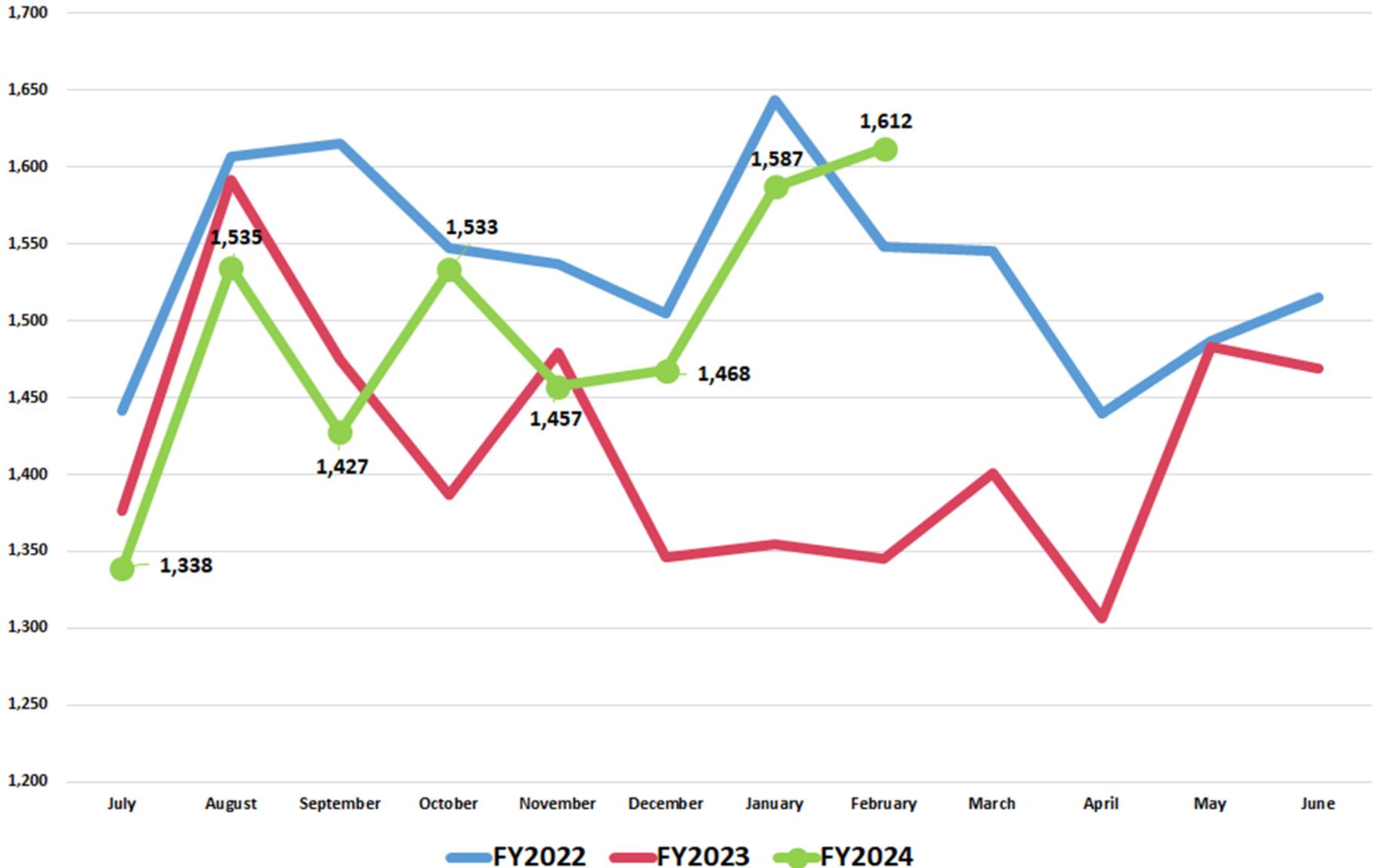
# Adjusted Patient Days



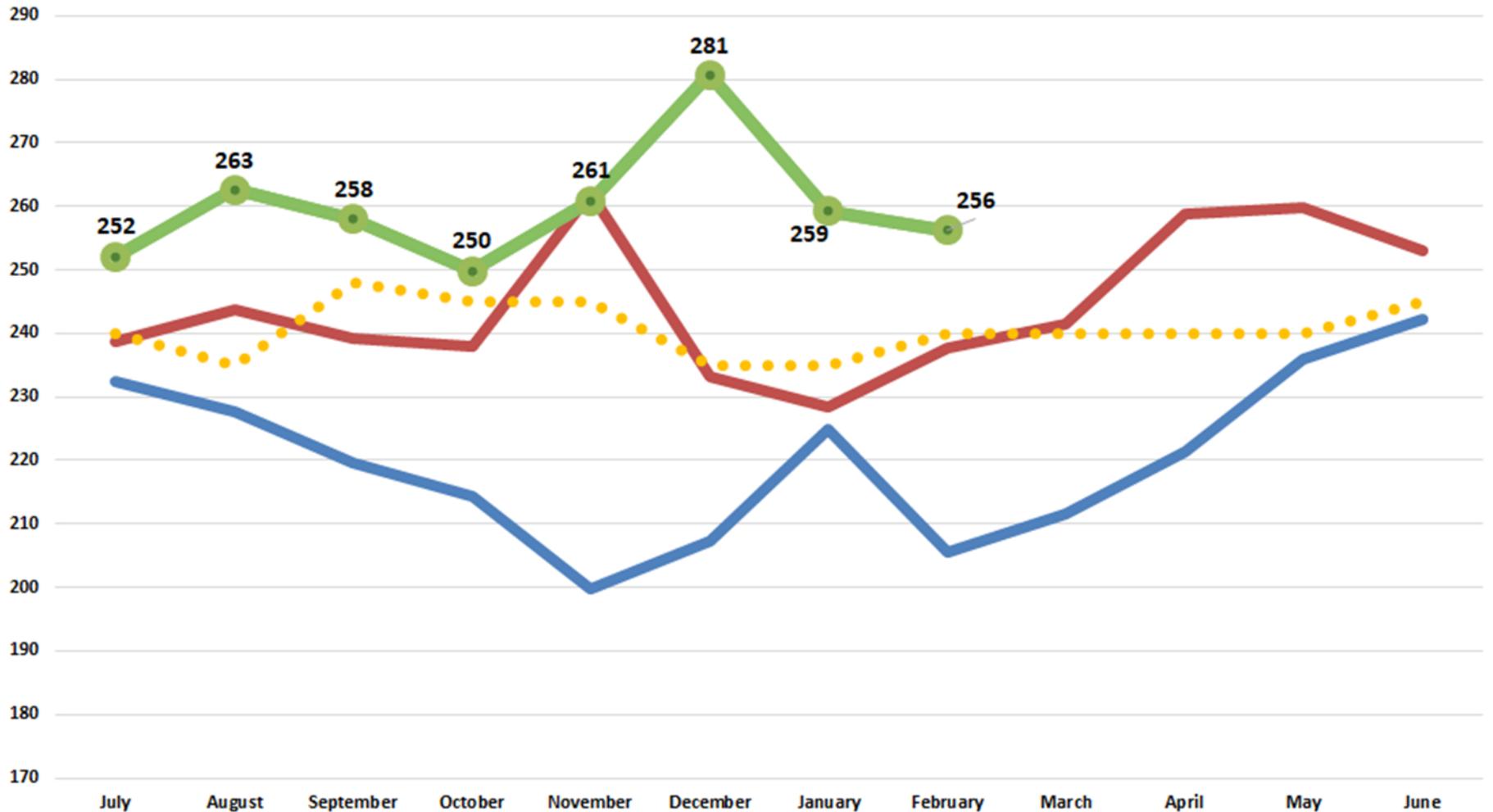
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



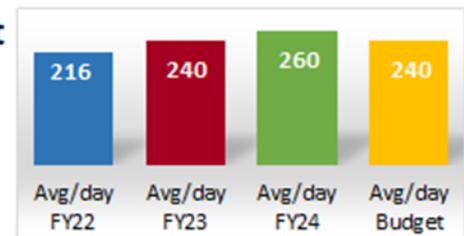
# Outpatient Registrations Per Day



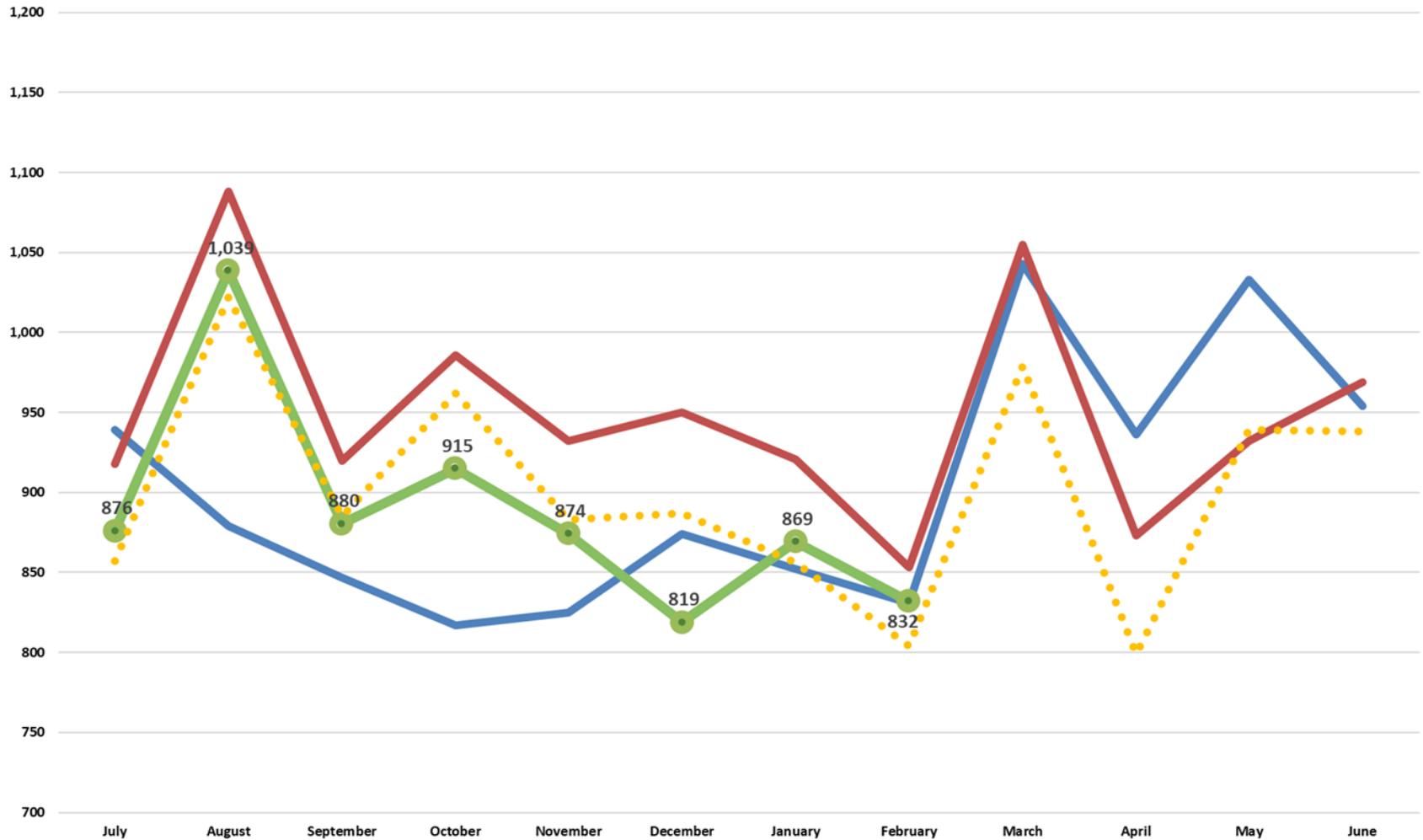
# ED - Avg Treated Per Day



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



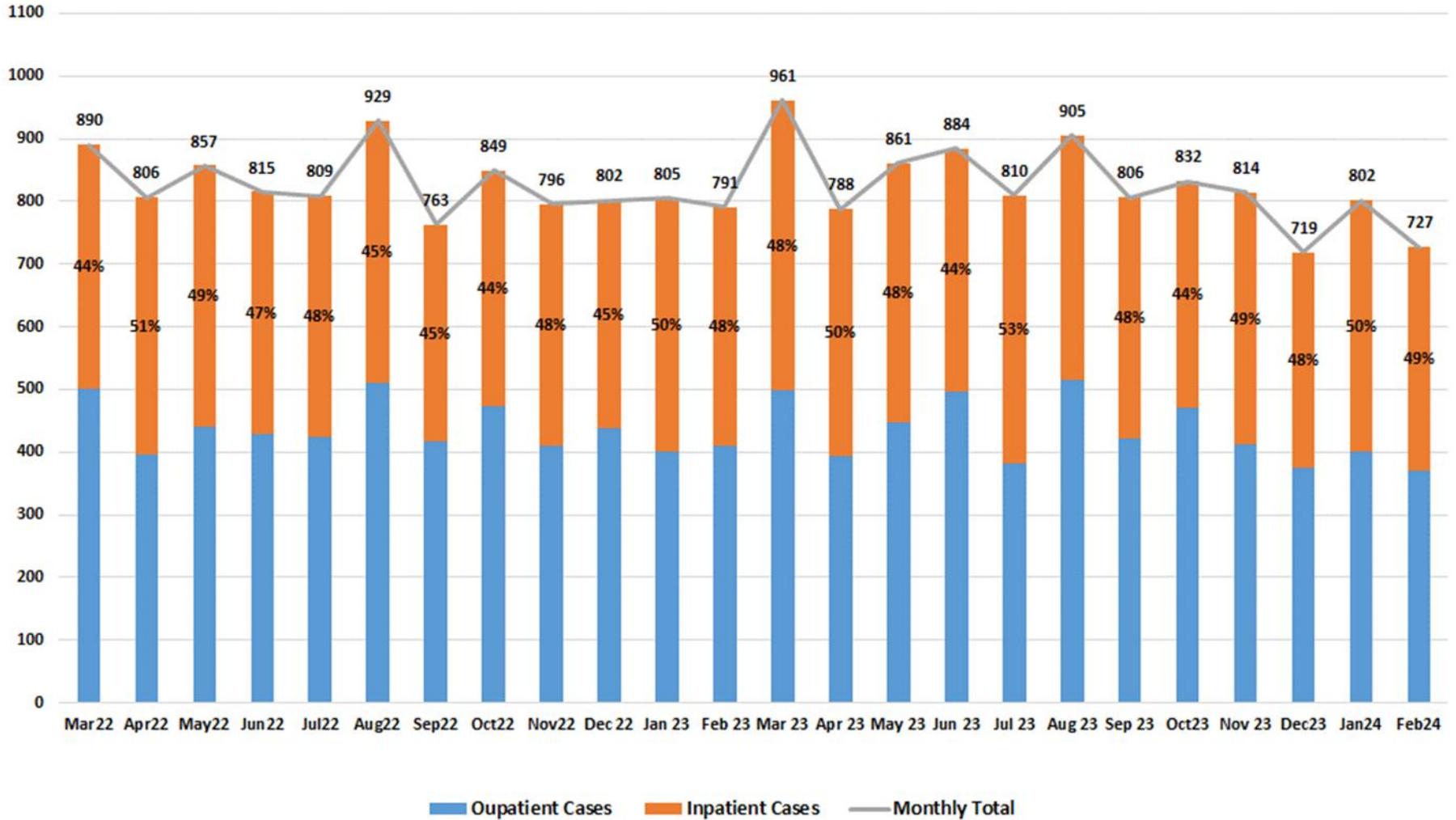
# Surgery (IP & OP) – 100 Min Units



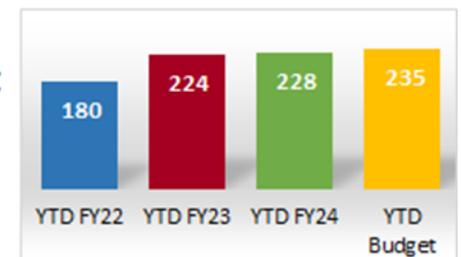
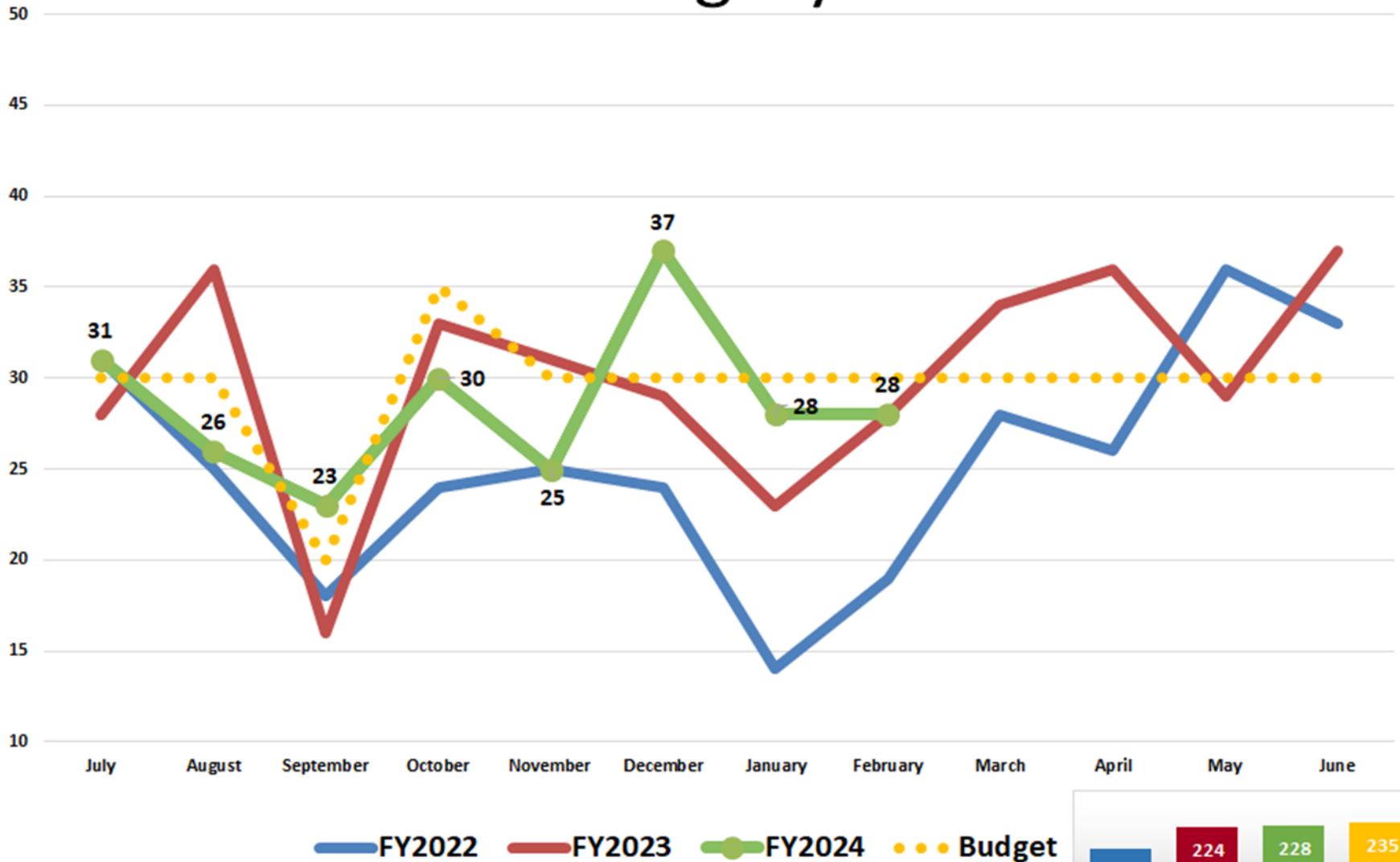
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



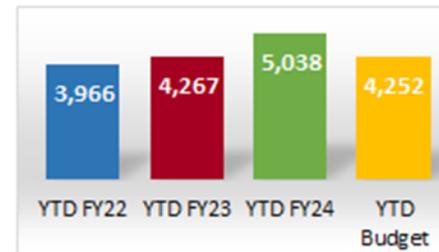
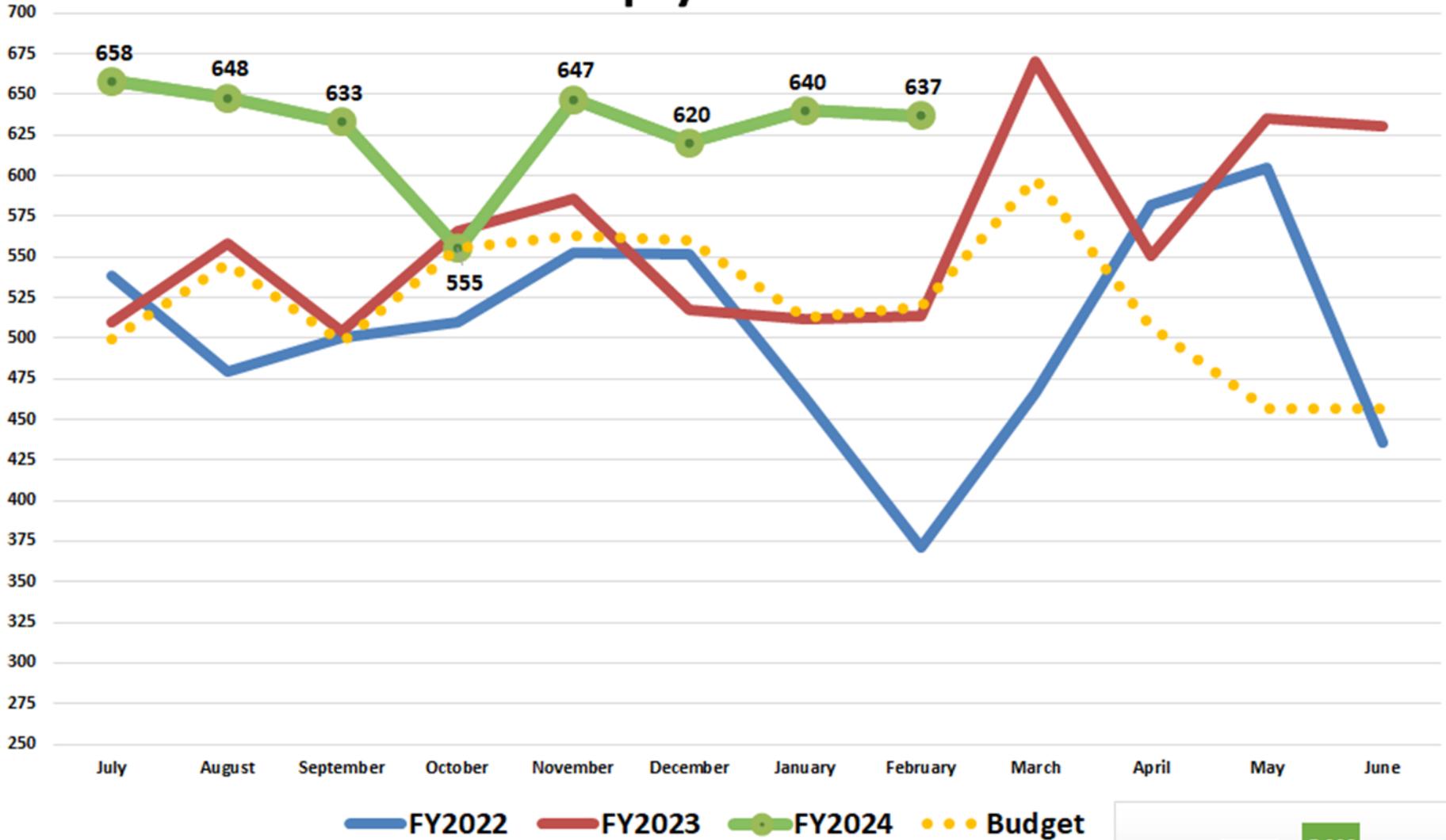
# Surgery Cases (IP & OP)



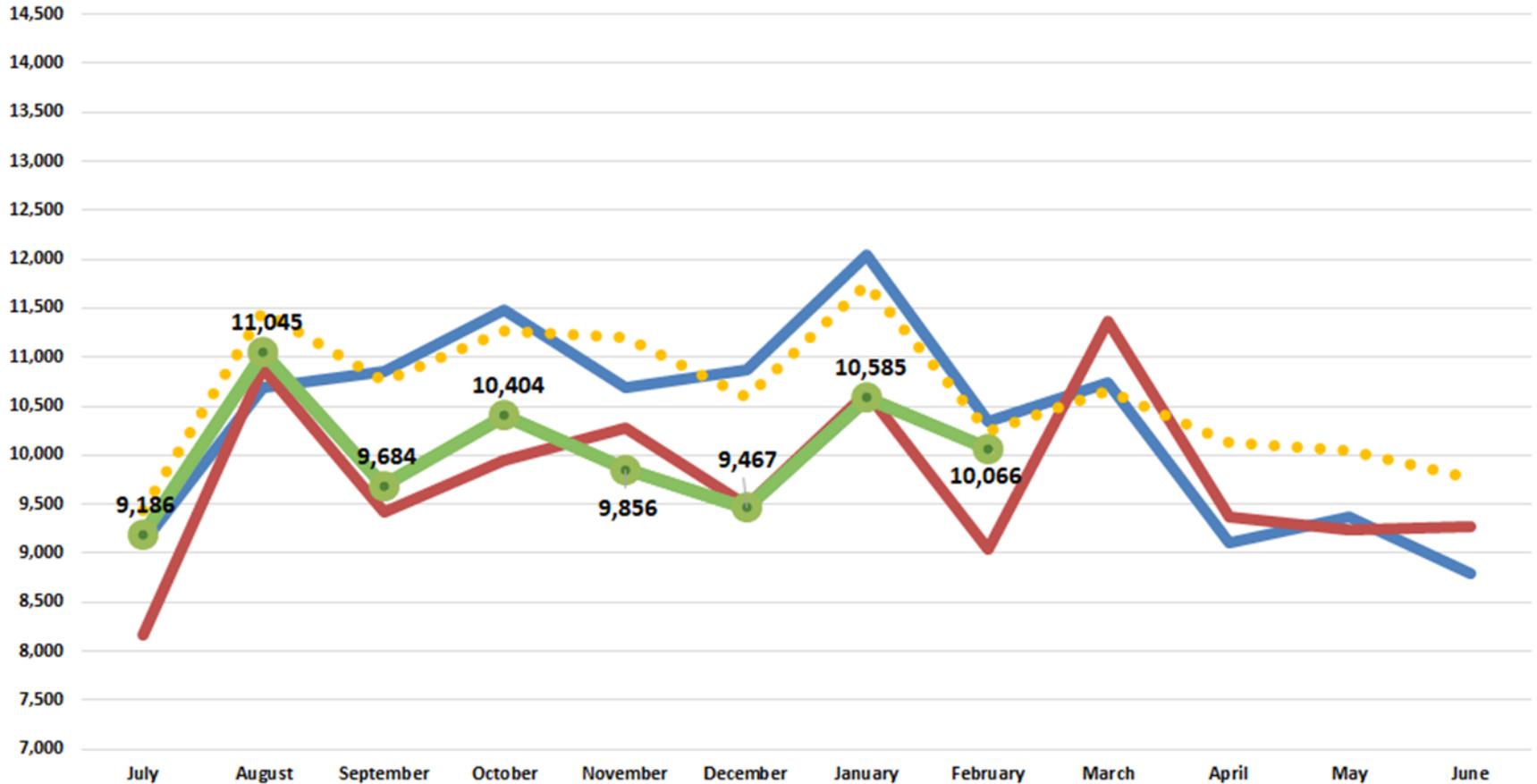
# Cardiac Surgery Cases



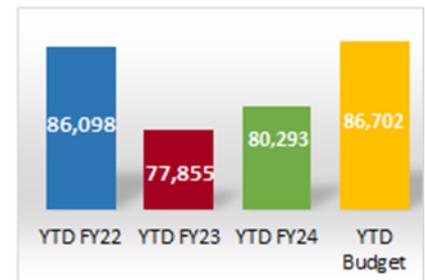
# Endoscopy Procedures



# Rural Health Clinics Registrations



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



# Statistical Results – Fiscal Year Comparison (Feb)

Actual Results			Budget	Budget Variance	
Feb 2023	Feb 2024	% Change	Feb 2024	Change	% Change

**Average Daily Census**                      **426**                      **416**                      **(2.2%)**                      **426**                      **(10)**                      **(2.3%)**

**KDHCD Patient Days:**

Medical Center	7,996	8,307	3.9%	8,363	(56)	(0.7%)
Acute I/P Psych	1,227	1,339	9.1%	1,305	34	2.6%
Sub-Acute	869	863	(0.7%)	866	(3)	(0.3%)
Rehab	530	516	(2.6%)	555	(39)	(7.0%)
TCS-Ortho (Short Stay Rehab)	357	315	(11.8%)	428	(113)	(26.4%)
NICU	463	314	(32.2%)	297	17	5.7%
Nursery	474	420	(11.4%)	548	(128)	(23.4%)

**Total KDHCD Patient Days**                      **11,916**                      **12,074**                      **1.3%**                      **12,362**                      **(288)**                      **(2.3%)**

**Total Outpatient Volume**                      **37,660**                      **46,748**                      **24.1%**                      **42,641**                      **4,107**                      **9.6%**

# Statistical Results – Fiscal Year Comparison (Jul-Feb)

Actual Results			Budget	Budget Variance	
FYTD 2023	FYTD 2024	% Change	FYTD 2024	Change	% Change

<b>Average Daily Census</b>	<b>434</b>	<b>406</b>	<b>(6.4%)</b>	<b>423</b>	<b>(17)</b>	<b>(4.0%)</b>
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## KDHCD Patient Days:

Medical Center	70,546	66,917	(5.1%)	69,295	(2,378)	(3.4%)
Acute I/P Psych	10,397	10,513	1.1%	11,025	(512)	(4.6%)
Sub-Acute	7,194	7,416	3.1%	7,114	302	4.2%
Rehab	4,301	4,287	(0.3%)	4,677	(390)	(8.3%)
TCS-Ortho (Short Stay Rehab)	3,060	2,714	(11.3%)	3,292	(578)	(17.6%)
TCS	2,115	0	(100.0%)	0	0	0.0%
NICU	3,776	3,255	(13.8%)	3,621	(366)	(10.1%)
Nursery	4,076	3,988	(2.2%)	4,197	(209)	(5.0%)

<b>Total KDHCD Patient Days</b>	<b>105,465</b>	<b>99,090</b>	<b>(6.0%)</b>	<b>103,221</b>	<b>(4,131)</b>	<b>(4.0%)</b>
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<b>Total Outpatient Volume</b>	<b>345,016</b>	<b>364,559</b>	<b>5.7%</b>	<b>335,624</b>	<b>28,935</b>	<b>8.6%</b>
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# Other Statistical Results – Fiscal Year Comparison (Feb)

	Actual Results				Budget	Budget Variance	
	Feb 2023	Feb 2024	Change	% Change	Feb 2024	Change	% Change
<b>Adjusted Patient Days</b>	<b>24,665</b>	<b>24,096</b>	<b>(569)</b>	<b>(2.3%)</b>	<b>25,329</b>	<b>(1,233)</b>	<b>(4.9%)</b>
<b>Outpatient Visits</b>	<b>37,660</b>	<b>46,748</b>	<b>9,088</b>	<b>24.1%</b>	<b>42,641</b>	<b>4,107</b>	<b>9.6%</b>
Infusion Center	331	482	151	45.6%	480	2	0.4%
Endoscopy Procedures (I/P & O/P)	514	637	123	23.9%	519	118	22.7%
O/P Rehab Units	17,296	19,673	2,377	13.7%	18,588	1,085	5.8%
ED Total Registered	6,715	7,553	838	12.5%	6,960	593	8.5%
Radiology/CT/US/MRI Proc (I/P & O/P)	15,424	17,294	1,870	12.1%	16,470	824	5.0%
RHC Registrations	9,037	10,066	1,029	11.4%	10,243	(177)	(1.7%)
Home Health Visits	2,820	3,015	195	6.9%	3,049	(34)	(1.1%)
Urgent Care - Court	2,917	3,068	151	5.2%	4,114	(1,046)	(25.4%)
Physical & Other Therapy Units	16,981	17,854	873	5.1%	17,476	378	2.2%
Dialysis Treatments	1,380	1,403	23	1.7%	1,550	(147)	(9.5%)
Cath Lab Minutes (IP & OP)	312	303	(9)	(2.9%)	285	18	6.3%
Urgent Care - Demaree	2,445	2,360	(85)	(3.5%)	2,659	(299)	(11.2%)
Hospice Days	3,257	3,122	(135)	(4.1%)	3,700	(578)	(15.6%)
Radiation Oncology Treatments (I/P & O/P)	1,683	1,509	(174)	(10.3%)	1,918	(409)	(21.3%)
Surgery Minutes-General & Robotic (I/P & O/P)	996	893	(103)	(10.3%)	878	15	1.7%
OB Deliveries	366	321	(45)	(12.3%)	371	(50)	(13.5%)

# Other Statistical Results – Fiscal Year Comparison (Jul-Feb)

	Actual Results				Budget	Budget Variance	
	FY 2023	FY 2024	Change	% Change	FY 2024	Change	% Change
<b>Adjusted Patient Days</b>	<b>217,960</b>	<b>198,871</b>	<b>(19,089)</b>	<b>(8.8%)</b>	<b>208,755</b>	<b>(9,884)</b>	<b>(4.7%)</b>
<b>Outpatient Visits</b>	<b>345,016</b>	<b>364,559</b>	<b>19,543</b>	<b>5.7%</b>	<b>335,624</b>	<b>28,935</b>	<b>8.6%</b>
Infusion Center	2,656	3,201	545	20.5%	3,251	(50)	(1.5%)
Endoscopy Procedures (I/P & O/P)	4,267	5,038	771	18.1%	4,252	786	18.5%
ED Total Registered	59,010	64,312	5,302	9.0%	58,639	5,673	9.7%
Radiology/CT/US/MRI Proc (I/P & O/P)	131,181	139,761	8,580	6.5%	132,063	7,698	5.8%
O/P Rehab Units	147,930	157,211	9,281	6.3%	155,185	2,026	1.3%
Home Health Visits	23,714	24,619	905	3.8%	24,837	(218)	(0.9%)
RHC Registrations	77,855	80,293	2,438	3.1%	86,702	(6,409)	(7.4%)
Dialysis Treatments	11,991	12,014	23	0.2%	12,400	(386)	(3.1%)
Hospice Days	28,877	28,767	(110)	(0.4%)	30,032	(1,265)	(4.2%)
OB Deliveries	3,150	3,127	(23)	(0.7%)	3,169	(42)	(1.3%)
Physical & Other Therapy Units	141,239	137,792	(3,447)	(2.4%)	150,611	(12,819)	(8.5%)
Cath Lab Minutes (IP & OP)	2,506	2,415	(91)	(3.6%)	2,757	(342)	(12.4%)
Radiation Oncology Treatments (I/P & O/P)	14,461	13,628	(833)	(5.8%)	16,632	(3,004)	(18.1%)
Surgery Minutes-General & Robotic (I/P & O/P)	8,471	7,652	(819)	(9.7%)	7,762	(110)	(1.4%)
Urgent Care - Demaree	23,037	17,749	(5,288)	(23.0%)	22,251	(4,502)	(20.2%)
Urgent Care - Court	34,009	25,465	(8,544)	(25.1%)	34,450	(8,985)	(26.1%)

# February Financial Comparison without KHMG (000's)

	Without KHMG				Without KHMG			
	Comparison to Budget - Month of February				Comparison to Prior Year - Month of February			
	Budget Feb-2024	Actual Feb-2024	\$ Change	% Change	Feb-2023	Feb-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$47,142	\$49,778	\$2,636	5.3%	\$45,570	\$49,778	\$4,208	8.5%
Supplemental Gov't Programs	\$6,064	\$7,477	\$1,413	18.9%	\$6,060	\$7,477	\$1,418	19.0%
Prime Program	\$781	\$822	\$40	4.9%	\$743	\$822	\$79	9.6%
Premium Revenue	\$7,163	\$7,747	\$584	7.5%	\$7,251	\$7,747	\$496	6.4%
Management Services Revenue	\$3,217	\$3,207	(\$10)	-0.3%	\$2,897	\$3,207	\$310	9.7%
Other Revenue	\$2,288	\$3,217	\$930	28.9%	\$2,278	\$3,217	\$940	29.2%
Other Operating Revenue	\$19,514	\$22,470	\$2,957	13.2%	\$19,228	\$22,470	\$3,242	14.4%
<b>Total Operating Revenue</b>	<b>\$66,655</b>	<b>\$72,248</b>	<b>\$5,593</b>	<b>7.7%</b>	<b>\$64,798</b>	<b>\$72,248</b>	<b>\$7,450</b>	<b>10.3%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$27,453	\$28,662	\$1,209	4.2%	\$25,784	\$28,662	\$2,879	10.0%
Contract Labor	\$1,067	\$1,721	\$654	38.0%	\$2,979	\$1,721	(\$1,257)	-73.1%
Employee Benefits	\$6,353	\$6,691	\$338	5.0%	\$5,889	\$6,691	\$801	12.0%
<b>Total Employment Expenses</b>	<b>\$34,873</b>	<b>\$37,074</b>	<b>\$2,201</b>	<b>5.9%</b>	<b>\$34,651</b>	<b>\$37,074</b>	<b>\$2,423</b>	<b>6.5%</b>
Medical & Other Supplies	\$12,466	\$14,988	\$2,522	16.8%	\$12,869	\$14,988	\$2,119	14.1%
Physician Fees	\$6,665	\$6,586	(\$79)	-1.2%	\$6,261	\$6,586	\$326	4.9%
Purchased Services	\$1,421	\$1,221	(\$200)	-16.4%	\$1,153	\$1,221	\$67	5.5%
Repairs & Maintenance	\$2,349	\$2,450	\$102	4.1%	\$2,117	\$2,450	\$333	13.6%
Utilities	\$945	\$647	(\$298)	-46.1%	\$664	\$647	(\$17)	-2.7%
Rents & Leases	\$162	\$233	\$71	30.4%	\$3	\$233	\$230	98.9%
Depreciation & Amortization	\$2,914	\$2,672	(\$242)	-9.1%	\$3,570	\$2,672	(\$899)	-33.6%
Interest Expense	\$549	\$598	\$48	8.0%	\$618	\$598	(\$20)	-3.4%
Other Expense	\$2,048	\$2,162	\$113	5.2%	\$1,874	\$2,162	\$287	13.3%
Humana Cap Plan Expenses	\$3,701	\$4,893	\$1,192	24.4%	\$3,596	\$4,893	\$1,297	26.5%
<b>Total Other Expenses</b>	<b>\$33,221</b>	<b>\$36,449</b>	<b>\$3,228</b>	<b>8.9%</b>	<b>\$32,724</b>	<b>\$36,449</b>	<b>\$3,725</b>	<b>10.2%</b>
<b>Total Operating Expenses</b>	<b>\$68,094</b>	<b>\$73,523</b>	<b>\$5,429</b>	<b>7.4%</b>	<b>\$67,376</b>	<b>\$73,523</b>	<b>\$6,147</b>	<b>8.4%</b>
<b>Operating Margin</b>	<b>(\$1,438)</b>	<b>(\$1,275)</b>	<b>\$163</b>		<b>(\$2,578)</b>	<b>(\$1,275)</b>	<b>\$1,303</b>	
<b>Stimulus/FEMA</b>	<b>\$1,506</b>	<b>\$0</b>	<b>(\$1,506)</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	
<b>Operating Margin after Stimulus/FEMA</b>	<b>\$67</b>	<b>(\$1,275)</b>	<b>(\$1,342)</b>		<b>(\$2,578)</b>	<b>(\$1,275)</b>	<b>\$1,303</b>	
Nonoperating Revenue (Loss)	\$436	\$618	\$182		\$834	\$618	(\$216)	
<b>Excess Margin</b>	<b>\$503</b>	<b>(\$657)</b>	<b>29,144</b>		<b>(\$1,744)</b>	<b>(\$657)</b>	<b>\$1,087</b>	

# FYTD July-Feb: Financial Comparison without KHMG (000's)

	Without KHMG				Without KHMG			
	Comparison to Budget - YTD February				Comparison to Prior Year - YTD February			
	Budget Feb-2024	Actual Feb-2024	\$ Change	% Change	Feb-2023	Feb-2024	\$ Change	% Change
<b>Operating Revenue</b>								
Net Patient Service Revenue	\$387,880	\$385,812	(\$2,069)	-0.5%	\$388,794	\$385,812	(\$2,983)	-0.8%
Supplemental Gov't Programs	\$51,024	\$55,375	\$4,351	7.9%	\$42,675	\$55,375	\$12,699	22.9%
Prime Program	\$6,573	\$8,211	\$1,638	19.9%	\$5,941	\$8,211	\$2,270	27.6%
Premium Revenue	\$62,166	\$59,715	(\$2,451)	-4.1%	\$49,894	\$59,715	\$9,821	16.4%
Management Services Revenue	\$27,069	\$26,320	(\$750)	-2.8%	\$25,802	\$26,320	\$517	2.0%
Other Revenue	\$19,643	\$26,055	\$6,412	24.6%	\$20,351	\$26,055	\$5,704	21.9%
Other Operating Revenue	\$166,475	\$175,675	\$9,200	5.2%	\$144,663	\$175,675	\$31,012	17.7%
<b>Total Operating Revenue</b>	<b>\$554,355</b>	<b>\$561,486</b>	<b>\$7,131</b>	<b>1.3%</b>	<b>\$533,458</b>	<b>\$561,486</b>	<b>\$28,029</b>	<b>5.0%</b>
<b>Operating Expenses</b>								
Salaries & Wages	\$231,099	\$228,294	(\$2,805)	-1.2%	\$220,174	\$228,294	\$8,120	3.6%
Contract Labor	\$12,301	\$15,001	\$2,700	18.0%	\$39,180	\$15,001	(\$24,179)	-161.2%
Employee Benefits	\$53,428	\$53,625	\$197	0.4%	\$43,002	\$53,625	\$10,623	19.8%
<b>Total Employment Expenses</b>	<b>\$296,828</b>	<b>\$296,920</b>	<b>\$92</b>	<b>0.0%</b>	<b>\$302,356</b>	<b>\$296,920</b>	<b>(\$5,436)</b>	<b>-1.8%</b>
Medical & Other Supplies	\$106,560	\$107,395	\$835	0.8%	\$105,775	\$107,395	\$1,620	1.5%
Physician Fees	\$53,321	\$53,024	(\$296)	-0.6%	\$53,782	\$53,024	(\$757)	-1.4%
Purchased Services	\$11,957	\$12,434	\$477	3.8%	\$12,284	\$12,434	\$150	1.2%
Repairs & Maintenance	\$18,926	\$18,728	(\$198)	-1.1%	\$17,646	\$18,728	\$1,082	5.8%
Utilities	\$7,657	\$6,941	(\$717)	-10.3%	\$6,644	\$6,941	\$297	4.3%
Rents & Leases	\$1,297	\$1,294	(\$3)	-0.2%	\$977	\$1,294	\$317	24.5%
Depreciation & Amortization	\$23,310	\$22,432	(\$879)	-3.9%	\$23,222	\$22,432	(\$790)	-3.5%
Interest Expense	\$4,623	\$4,806	\$183	3.8%	\$4,959	\$4,806	(\$153)	-3.2%
Other Expense	\$17,241	\$15,463	(\$1,778)	-11.5%	\$13,828	\$15,463	\$1,634	10.6%
Humana Cap Plan Expenses	\$29,612	\$29,001	(\$611)	-2.1%	\$28,787	\$29,001	\$214	0.7%
<b>Total Other Expenses</b>	<b>\$274,504</b>	<b>\$271,517</b>	<b>(\$2,987)</b>	<b>-1.1%</b>	<b>\$267,903</b>	<b>\$271,517</b>	<b>\$3,614</b>	<b>1.3%</b>
<b>Total Operating Expenses</b>	<b>\$571,332</b>	<b>\$568,437</b>	<b>(\$2,895)</b>	<b>-0.5%</b>	<b>\$570,259</b>	<b>\$568,437</b>	<b>(\$1,822)</b>	<b>-0.3%</b>
<b>Operating Margin</b>	<b>(\$16,976)</b>	<b>(\$6,950)</b>	<b>\$10,026</b>		<b>(\$36,801)</b>	<b>(\$6,950)</b>	<b>\$29,851</b>	
<b>Stimulus/FEMA</b>	<b>\$12,670</b>	<b>\$3,220</b>	<b>(\$9,450)</b>		<b>\$287</b>	<b>\$3,220</b>	<b>\$2,933</b>	
<b>Operating Margin after Stimulus/FEMA</b>	<b>(\$4,306)</b>	<b>(\$3,730)</b>	<b>\$576</b>		<b>(\$36,514)</b>	<b>(\$3,730)</b>	<b>\$32,784</b>	
Nonoperating Revenue (Loss)	\$3,787	\$9,733	\$5,946		\$2,567	\$9,733	\$7,165	
<b>Excess Margin</b>	<b>(\$519)</b>	<b>\$6,002</b>	<b>\$6,521</b>		<b>(\$33,947)</b>	<b>\$6,002</b>	<b>\$39,949</b>	

# FYTD July-February : Trended Financial Information (000's)

Income Statement	FY 2023	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	FYTD 2024
Patient Service Revenue	\$611,350	\$45,479	\$49,531	\$47,195	\$47,502	\$48,225	\$48,629	\$49,472	\$49,778	\$385,812
Other Revenue	\$240,615	\$21,161	\$22,458	\$21,039	\$21,928	\$21,261	\$20,979	\$24,379	\$22,470	\$175,675
<b>Total Operating Revenue</b>	<b>\$851,965</b>	<b>\$66,640</b>	<b>\$71,989</b>	<b>\$68,234</b>	<b>\$69,431</b>	<b>\$69,486</b>	<b>\$69,608</b>	<b>\$73,851</b>	<b>\$72,248</b>	<b>\$561,486</b>
Employee Expense	\$462,214	\$36,176	\$37,019	\$35,180	\$38,961	\$37,597	\$37,268	\$37,645	\$37,074	\$296,921
Other Operating Expense	\$448,205	\$33,478	\$34,922	\$33,204	\$31,579	\$33,162	\$32,981	\$35,742	\$36,449	\$271,516
<b>Total Operating Expenses</b>	<b>\$910,418</b>	<b>\$69,654</b>	<b>\$71,941</b>	<b>\$68,384</b>	<b>\$70,540</b>	<b>\$70,759</b>	<b>\$70,249</b>	<b>\$73,388</b>	<b>\$73,523</b>	<b>\$568,437</b>
<b>Net Operating Margin</b>	<b>(\$58,453)</b>	<b>(\$3,014)</b>	<b>\$48</b>	<b>(\$150)</b>	<b>(\$1,110)</b>	<b>(\$1,273)</b>	<b>(\$641)</b>	<b>\$464</b>	<b>(\$1,275)</b>	<b>(\$6,951)</b>
Stimulus/FEMA	\$609	\$1,610	\$1,610	\$0	\$0	\$0	\$0	\$0	\$0	\$3,220
NonOperating Income	\$10,627	\$617	\$602	\$626	\$665	\$578	\$5,057	\$969	\$618	\$9,733
<b>Excess Margin</b>	<b>(\$47,218)</b>	<b>(\$787)</b>	<b>\$2,259</b>	<b>\$477</b>	<b>(\$444)</b>	<b>(\$695)</b>	<b>\$4,416</b>	<b>\$1,433</b>	<b>(\$657)</b>	<b>\$6,002</b>

Profitability											A
Operating Margin %	(6.9%)	(4.5%)	0.1%	(0.2%)	(1.6%)	(1.8%)	(0.9%)	0.6%	(1.8%)	(1.2%)	0.1%
Operating Margin %excl. Interest	(6.0%)	(3.6%)	0.9%	0.7%	(0.7%)	(1.0%)	(0.1%)	1.4%	(0.9%)	(0.4%)	
Operating EBIDA	(\$11,318)	\$395	\$3,493	\$3,265	\$2,340	\$2,111	\$2,732	\$3,957	\$1,994	\$20,287	
Operating EBIDA Margin	(1.3%)	0.6%	4.9%	4.8%	3.4%	3.0%	3.9%	5.4%	2.8%	3.6%	5.6%

Liquidity Indicators											
Day's Cash on Hand	78.3	84.2	84.7	83.3	83.7	81.1	83.5	81.4	79.0	79.0	206.5
Day's in Accounts Receivable	72.5	72.6	74.6	76.6	79.1	78.4	77.6	72.5	71.0	71.0	48.0
Surplus/Unrestricted Funds (000's)	\$186,803	\$181,339	\$185,762	\$182,518	\$183,138	\$178,653	\$183,624	\$179,987	\$176,827	\$176,827	
Capital Expenditures (000's)	\$23,394	\$301	\$816	\$563	\$621	\$1,399	\$1,706	\$1,725	\$765	\$7,895	\$14,000

Debt & Other Indicators											
Debt Service Coverage (MADS)	(0.1)	1.63	2.57	2.54	2.37	2.23	2.67	2.71	2.06	2.06	3.80
Discharges (Monthly)	2,289	2,306	2,442	2,276	2,203	2,293	2,285	2,283	2,144	2,279	
Adj Discharges (Case mix adj)	7,600	7,504	7,884	7,580	7,417	7,743	7,344	7,228	7,111	7,470	
Adjusted patient Days (Mo.)	26,609	24,306	26,289	24,516	24,321	24,447	24,965	25,976	24,096	24,974	
Cost/Adj Discharge	\$10.0	\$9.3	\$9.1	\$9.0	\$9.5	\$9.1	\$9.6	\$10.2	\$10.3	\$10.9	
Compensation Ratio	76%	80%	75%	75%	82%	78%	77%	76%	74%	77%	

# Trended Supplemental Income

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FYTD 2024
<b>HQAF</b>	\$12,288,275	\$12,003,276	\$20,776,236	\$14,557,680	\$27,050,255	\$23,344,899	\$13,725,330
<b>Directed Payments</b>	\$0	\$0	\$0	\$0	\$0	\$11,628,806	\$14,171,744
<b>Medi-Cal DSH</b>	\$14,303,677	\$32,049,799	\$17,855,652	\$14,162,763	\$17,150,725	\$27,451,868	\$10,267,499
<b>Rate Range</b>	\$4,551,769	\$22,731,639	\$17,769,804	\$17,235,182	\$24,443,345	\$16,533,121	\$13,844,384
<b>Fee for Service</b>	\$10,083,647	\$9,686,738	\$4,990,626	\$10,124,937	\$6,557,859	\$2,848,697	\$3,365,656
	\$41,227,368	\$76,471,452	\$61,392,318	\$56,080,562	\$75,202,184	\$81,807,391	\$55,374,613
<b>% of Total Revenue</b>	<b>6%</b>	<b>10%</b>	<b>8%</b>	<b>7%</b>	<b>9%</b>	<b>10%</b>	<b>10%</b>

**1. Hospital Quality Assurance Fee:** The hospital quality assurance fee (HQAF) was established in 2009 by private hospitals as a way for them to draw down federal funds for the uncompensated portion of care they provide to Medi-Cal beneficiaries (similar to our AB 113 program). When the HQAF was developed public hospitals negotiated to receive funding via this mechanism as well. Funding is distributed based on inpatient Medi-Cal volume with enhanced payments for hospitals which are DSH or rural. *Public hospital funding is renegotiated each time there is a new HQAF program (roughly every 3 years) and has grown at a small pace, in line with the overall growth of the overall program.*

**2. Directed payments:** Beginning with CY23, the California Department of Health Care Services created a new funding initiative in consultation with DHLF. This is a state directed payment and represents uniform dollar increases that is established by the state for Medi-Cal inpatient and outpatient hospital services for the rating period covering Calendar Years beginning January 1 2023. This is the first significant new Medi-Cal supplemental funding program for district hospitals in a number of years.

**3. Medi-Cal DSH:** The Disproportionate Share Hospital (DSH) Program is a Medi-Cal supplemental payment program that was established in 1981. It reimburses hospitals for some of the uncompensated care costs associated with furnishing inpatient hospital services to Medi-Cal beneficiaries and uninsured individuals. Kaweah's share of funding has grown significantly over the years due to the increased patient load and achievement of teaching hospital status a few years ago. *While overall funding levels of DSH have increased over time, there are currently significant reductions contained in federal law which propose to reduce the funding by 50%. Previous hospital advocacy has been successful in delaying the federal DSH reductions on six prior occasions.*

**4. Rate Range:** Most Medi-Cal beneficiaries are enrolled in Managed Care Plans (MCP). MCP's are paid a per member per month (PMPM) amount by DHCS to arrange and pay for the care of their members. DHCS calculates a lower, midpoint, and upper PMPM rate and pays the MCP's at the lower rate. CMS will provide federal funding as high as the upper rate. Public hospitals provide IGT's to draw down "rate range", the difference between the upper and lower rates, thus providing public hospitals with more federal funding. Rate range increases when additional beneficiaries and services are transitioned to managed care. Over the past decade there has been a large shift in beneficiaries to managed care such that now over 90% of beneficiaries are in managed care. *Managed care has stabilized and thus funding from this source should remain relatively constant.*

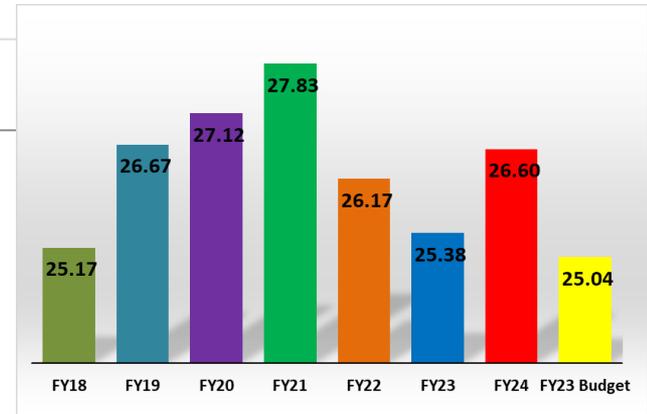
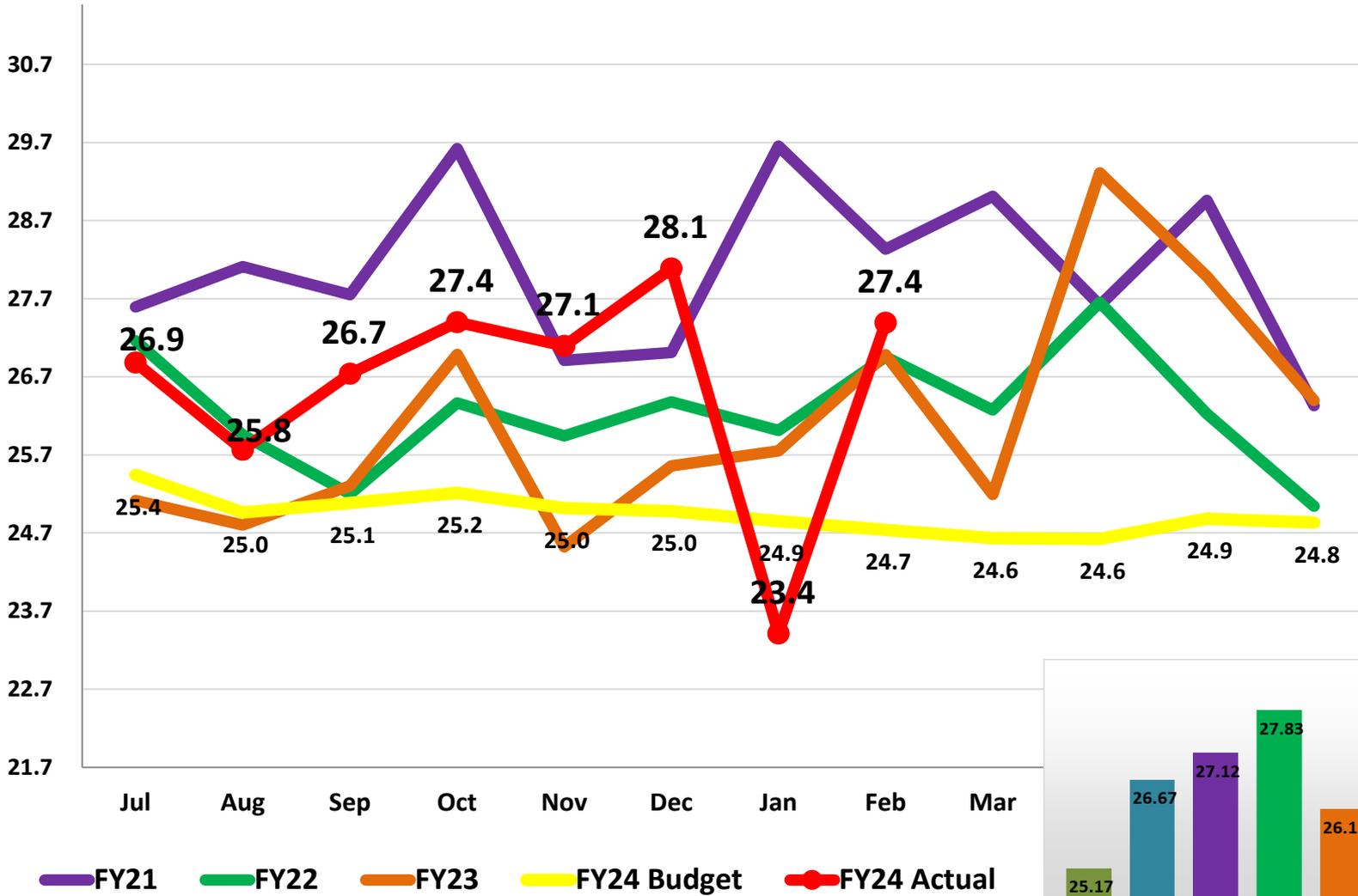
**5. FFS Inpatient Funds:** Assembly Bill 113 (AB 113) established the district and municipal hospital IGT fund in 2011. AB 113 allows hospitals to claim federal funding for the uncompensated portion of inpatient care that hospitals provide to Medi-Cal beneficiaries in the fee-for-service program. The program uses 4 different tiers to determine the allocation of funds based on Charity Revenue, Bad Debt Revenue and Medi-Cal Charges. *The number of beneficiaries in the fee-for-service program has declined in the past decade as more beneficiaries were transitioned to managed care, however that decline has leveled off and funding levels are expected to remain stable for the foreseeable future.*

# Month of February- Budget Variances

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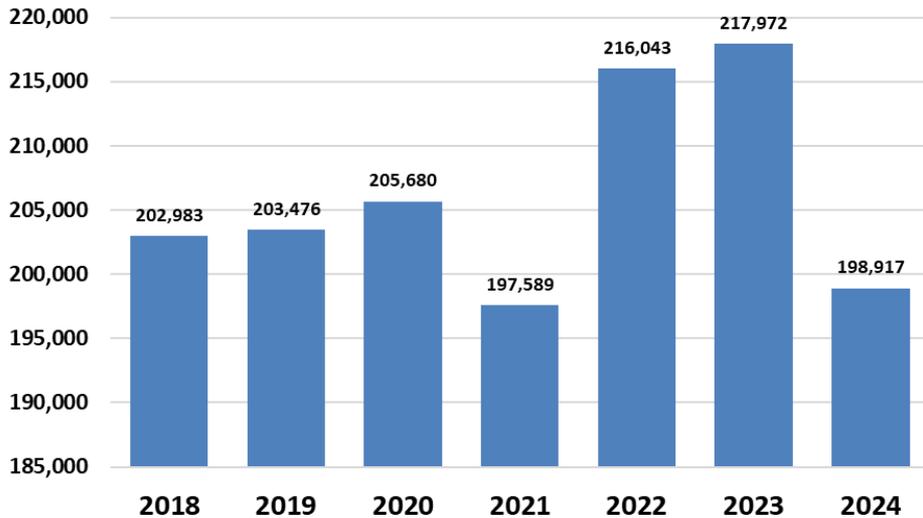
- **Net Patient Service Revenue:** In February, actuals were more than budget by \$2.6M, (5.3%), primarily due to higher patient volumes, both inpatients and outpatients.
- **Supplemental Income:** The \$1.4M positive budget variance is mainly due to a true up our FY2024 Medi-Cal DSH amounts. The FY24 budget included a substantial decrease due to expected cuts in the Medi-Cal DSH program. As these cuts have now been delayed, we are recognizing additional revenue for FY24.
- **Other Revenue:** Higher than budgeted revenue and volume from our Retail Pharmacy is the main driver for the positive variance \$930K.
- **Salaries and Wages:** The negative variance of \$1.2M (4.2%) is primarily due to the increase in our pay rates due to the increases in our minimum wages and market increases. For pay period ending 3/2/2024, we experienced a \$2/hour increase overall compared to 12/23/2023 average pay rate. This equates to approximately \$667K/pay period or \$1.48M/month.
- **Contract Labor:** Our contract labor continues to be over budget, but the differences have been closing over the last few months. The main departments using Contract labor are Emergency Department, Labor Delivery, NICU and our M/S Ortho Neuro Unit.
- **Employee Benefits:** The \$338K negative budget variance is primarily due to timing. At the beginning of the calendar year FICA taxes are higher as are wages. In addition, the 401K timing compared to budget was felt. In the new calendar year we have begun accruing a full match versus ½ match. There was also a catch up in our workers compensation.
- **Medical & Other Supplies:** Medical and Supplies were \$2.5M higher than budget primarily due to timing and some volume impacts. The areas that were higher were Cath Lab (\$788K), Surgery (\$168K), Lab (\$215K), Cardiac Surgery (\$149K), Blood (\$42K), Central Logistics (\$63K)
- **Humana Cap Plan Expenses:** The increase appears to have been impacted by the timing of check runs (5) in February.

# Productivity: Worked Hours/Adjusted Patient Days

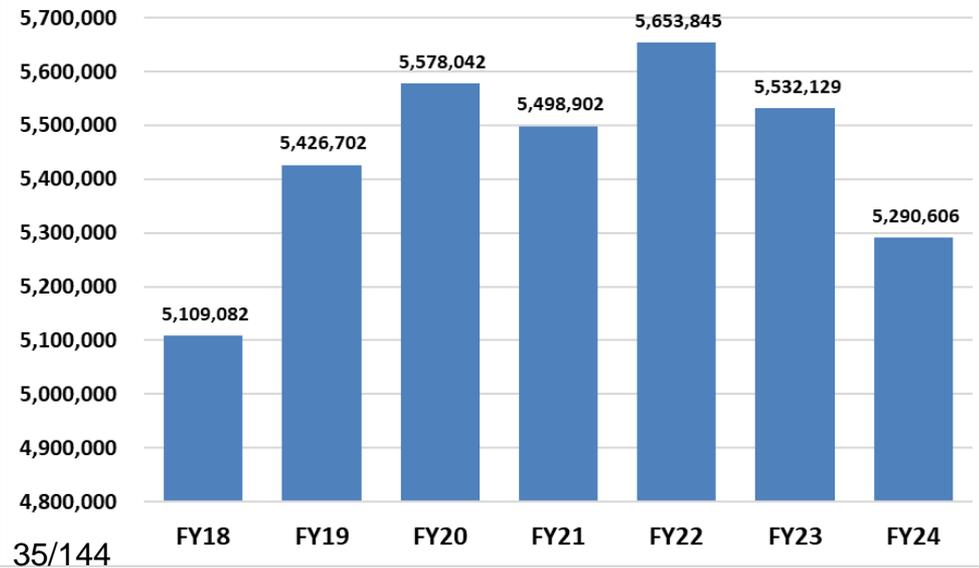


# Productivity: Worked Hours & Adjusted Patient Days

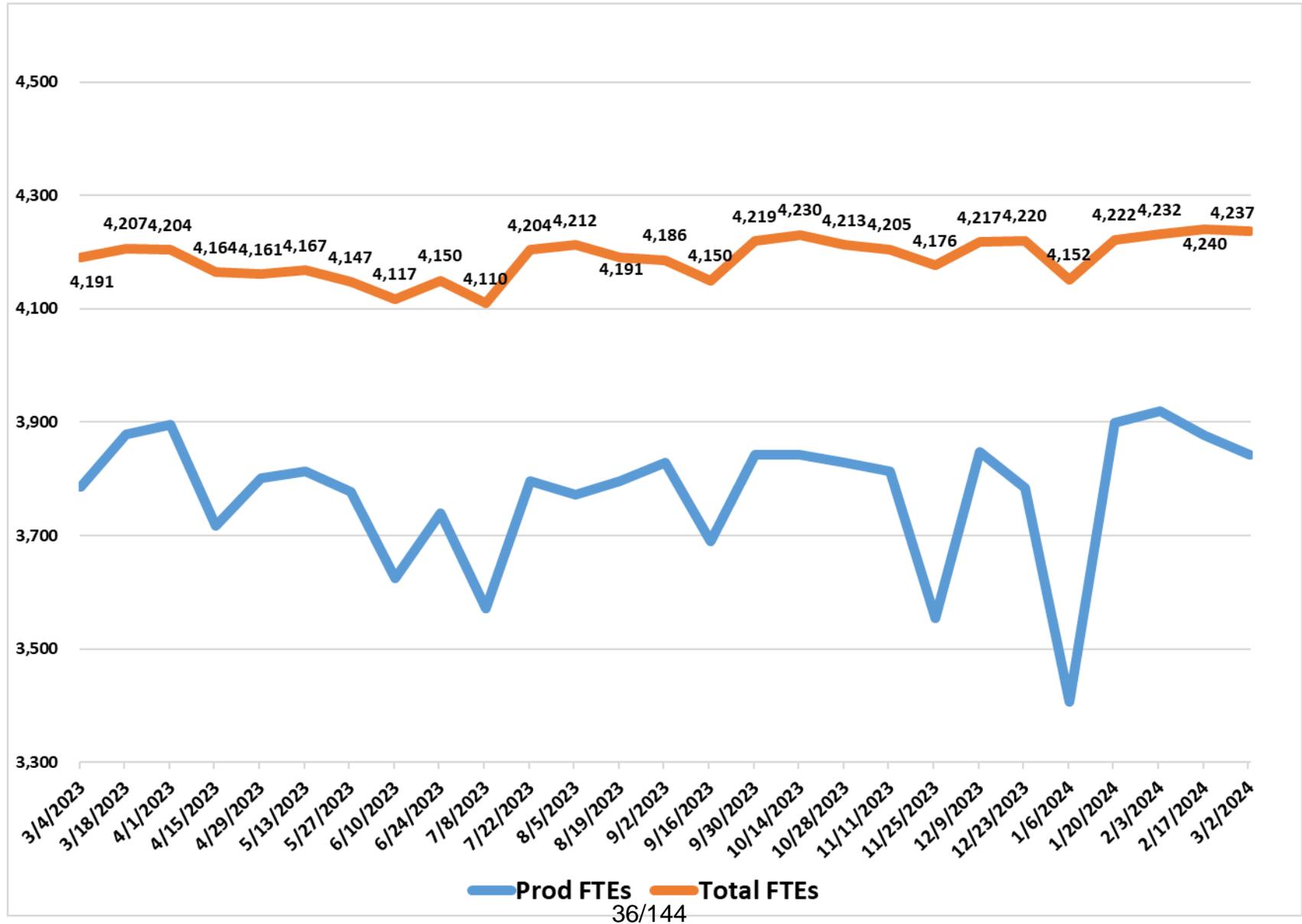
## Adjusted Patient Days - YTD (July-Feb)



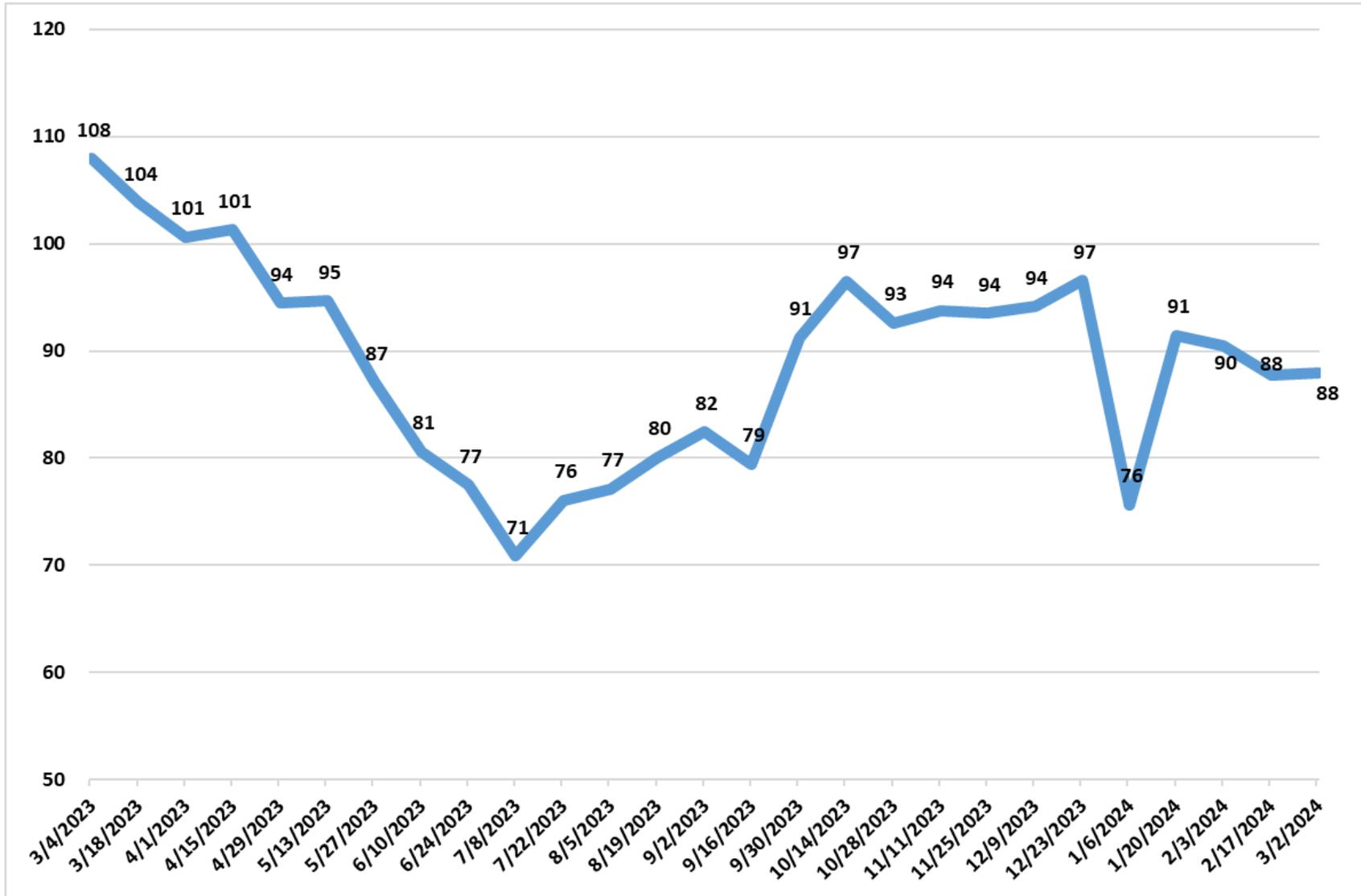
## Worked Hours - YTD (July-Feb)



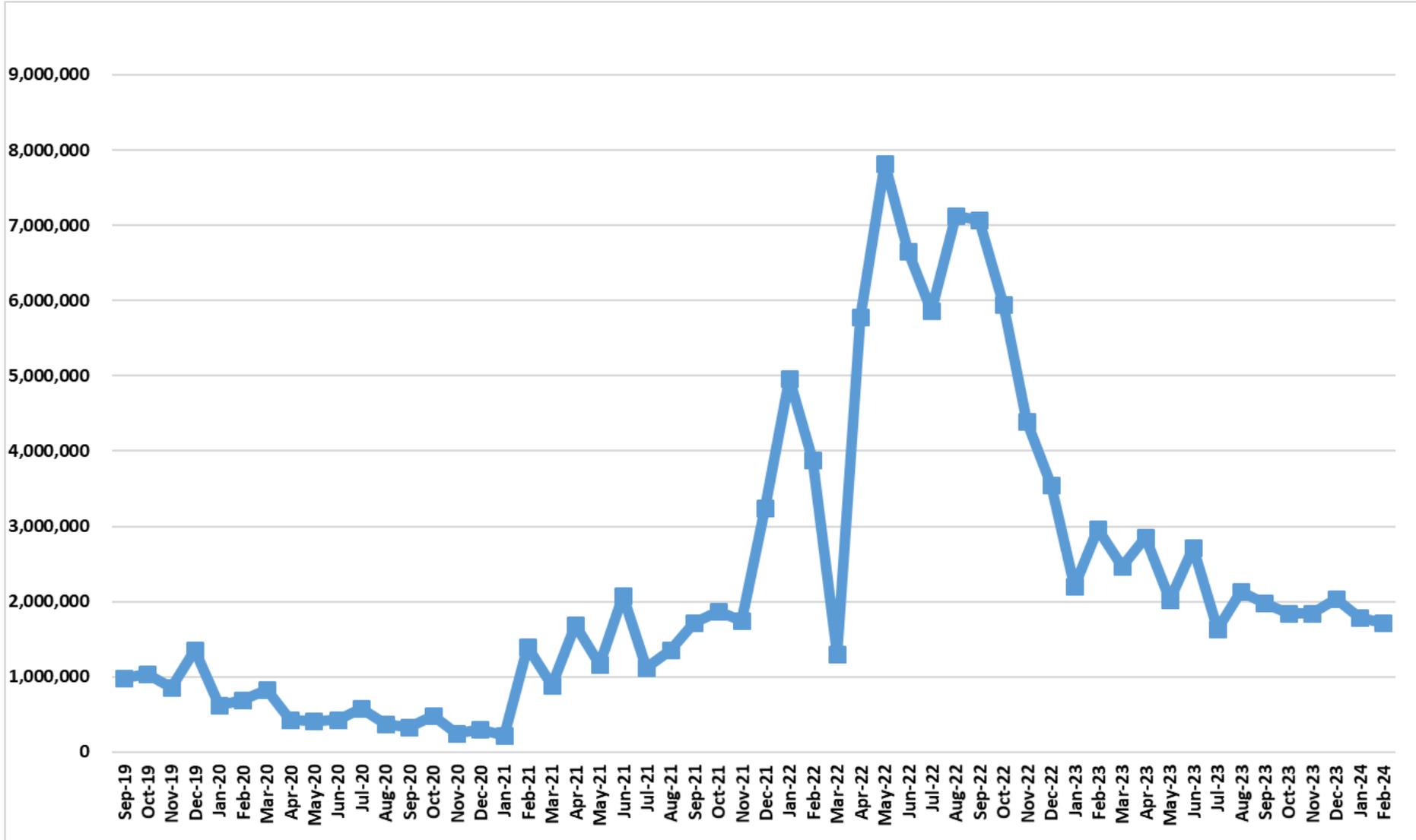
# Productive and Total FTEs without KHMG



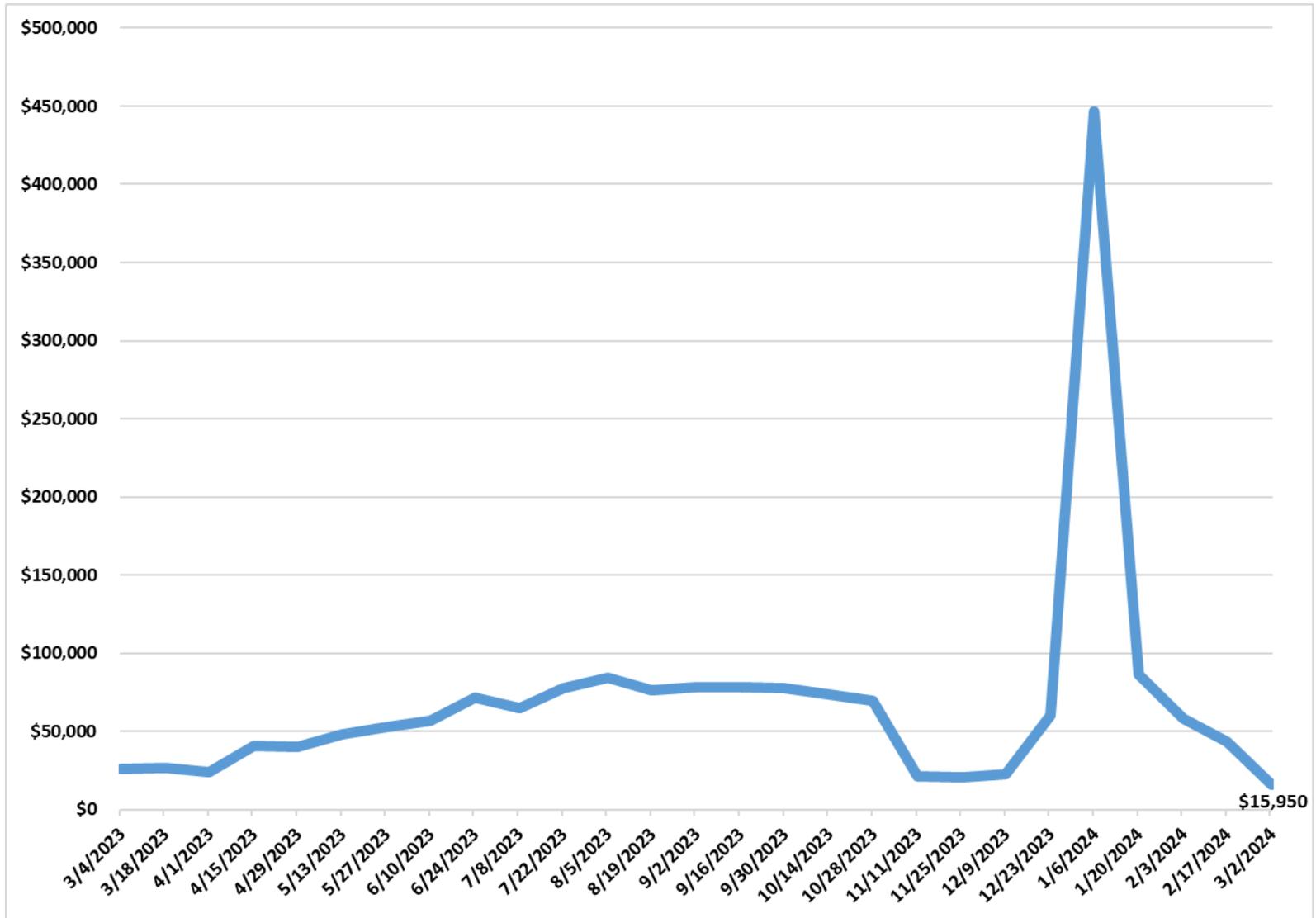
# Contract Labor Full Time Equivalents (FTEs)



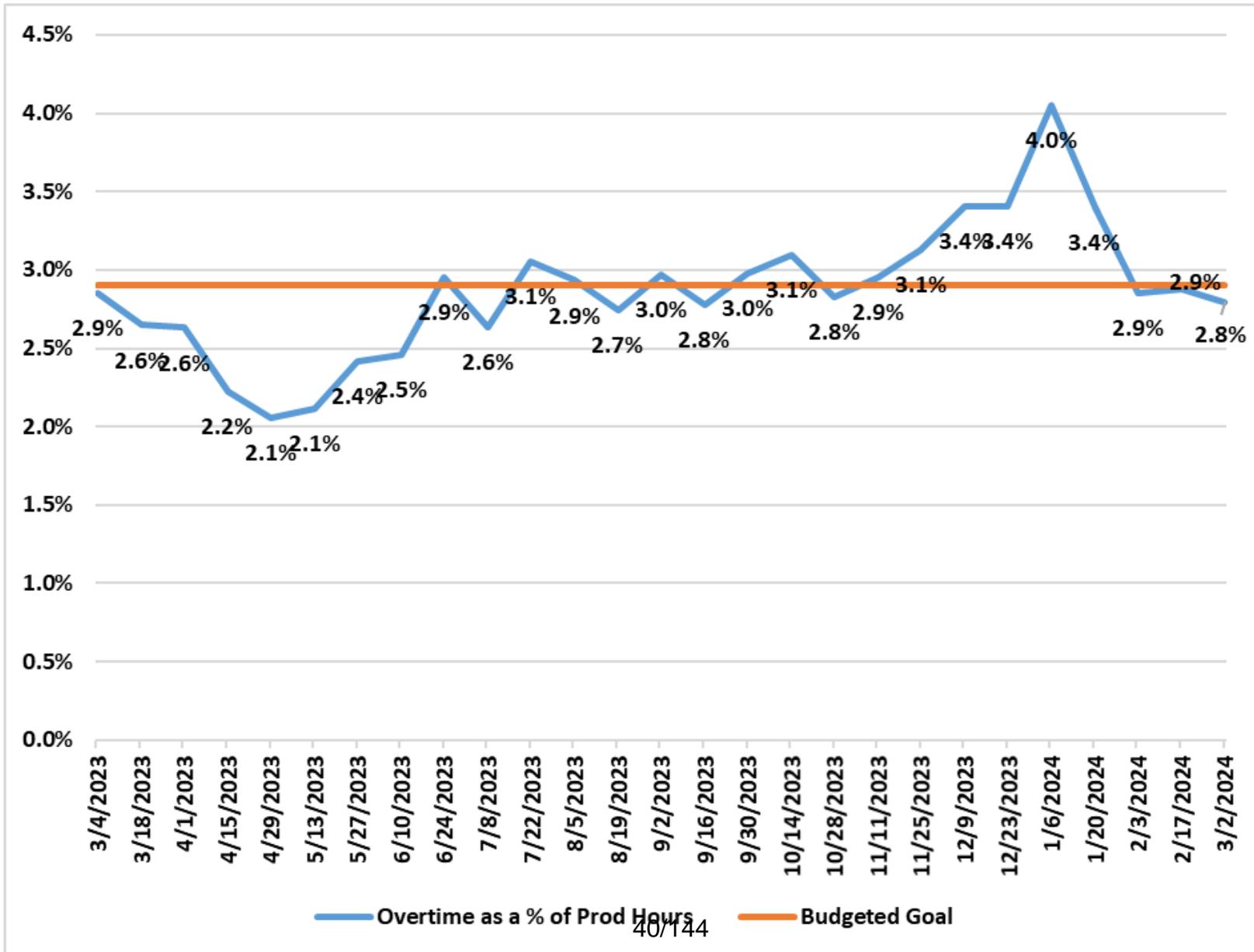
# Contract Labor Expense



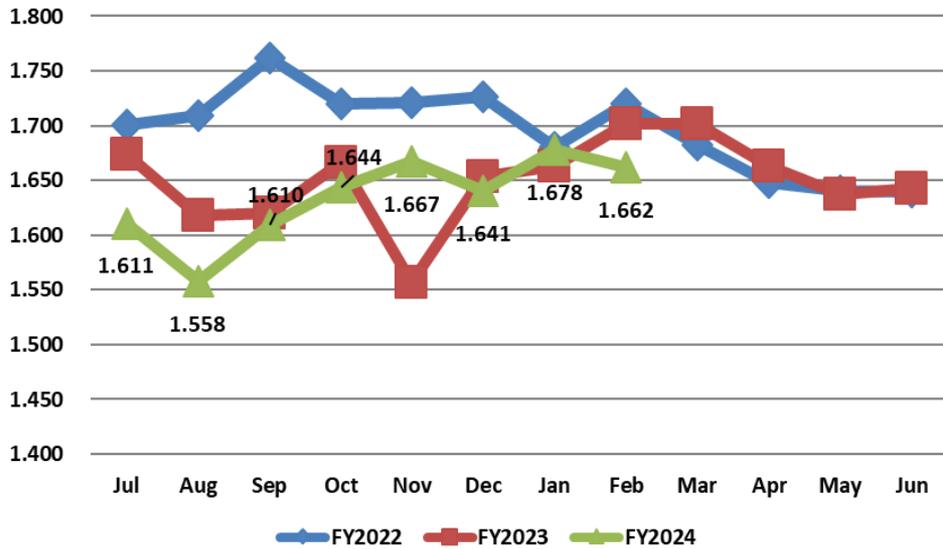
# Shift Bonus Expense



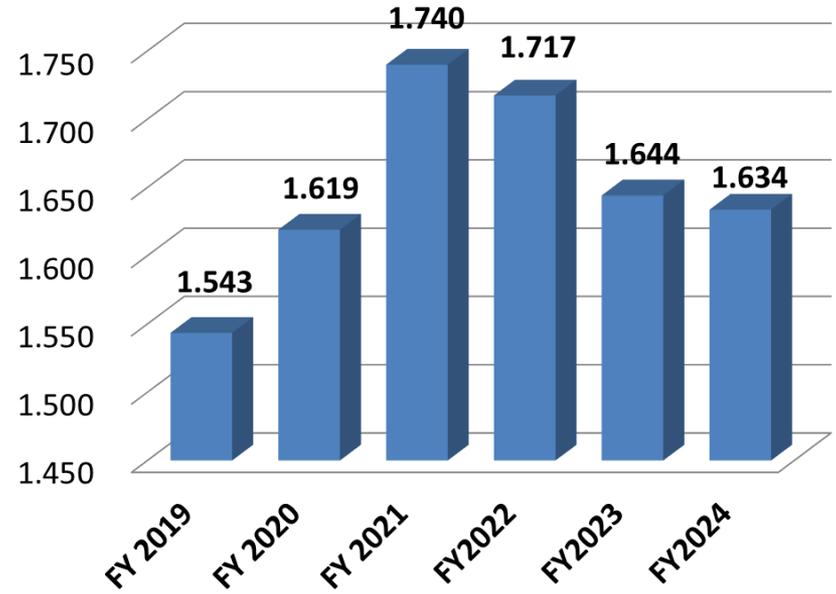
# Overtime as a % of Productive Hours



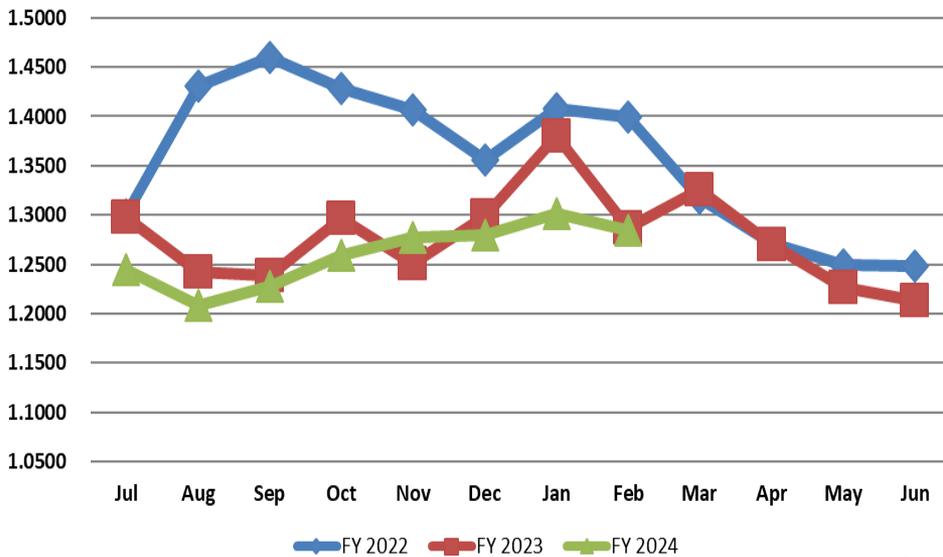
### Case Mix Index w/o Normal Newborns



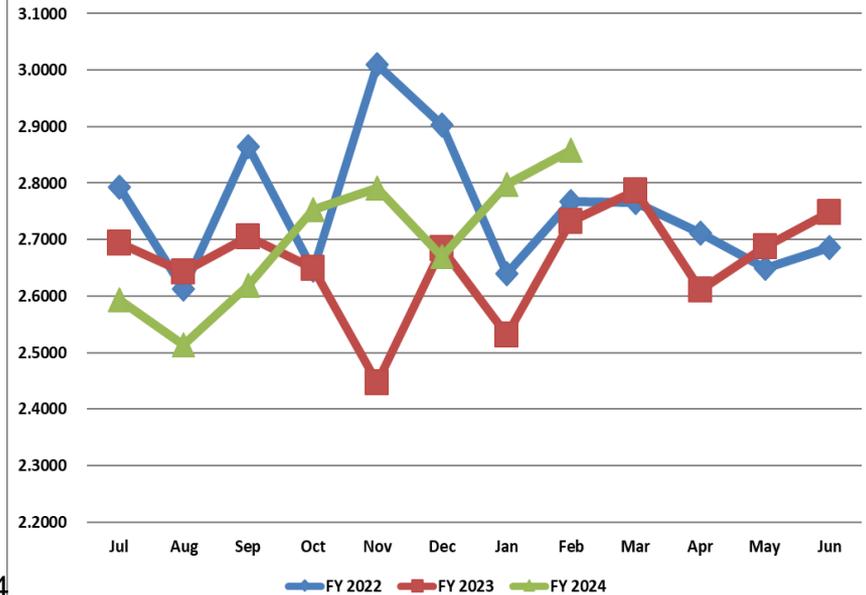
### Case Mix Index w/o Normal Newborns - All



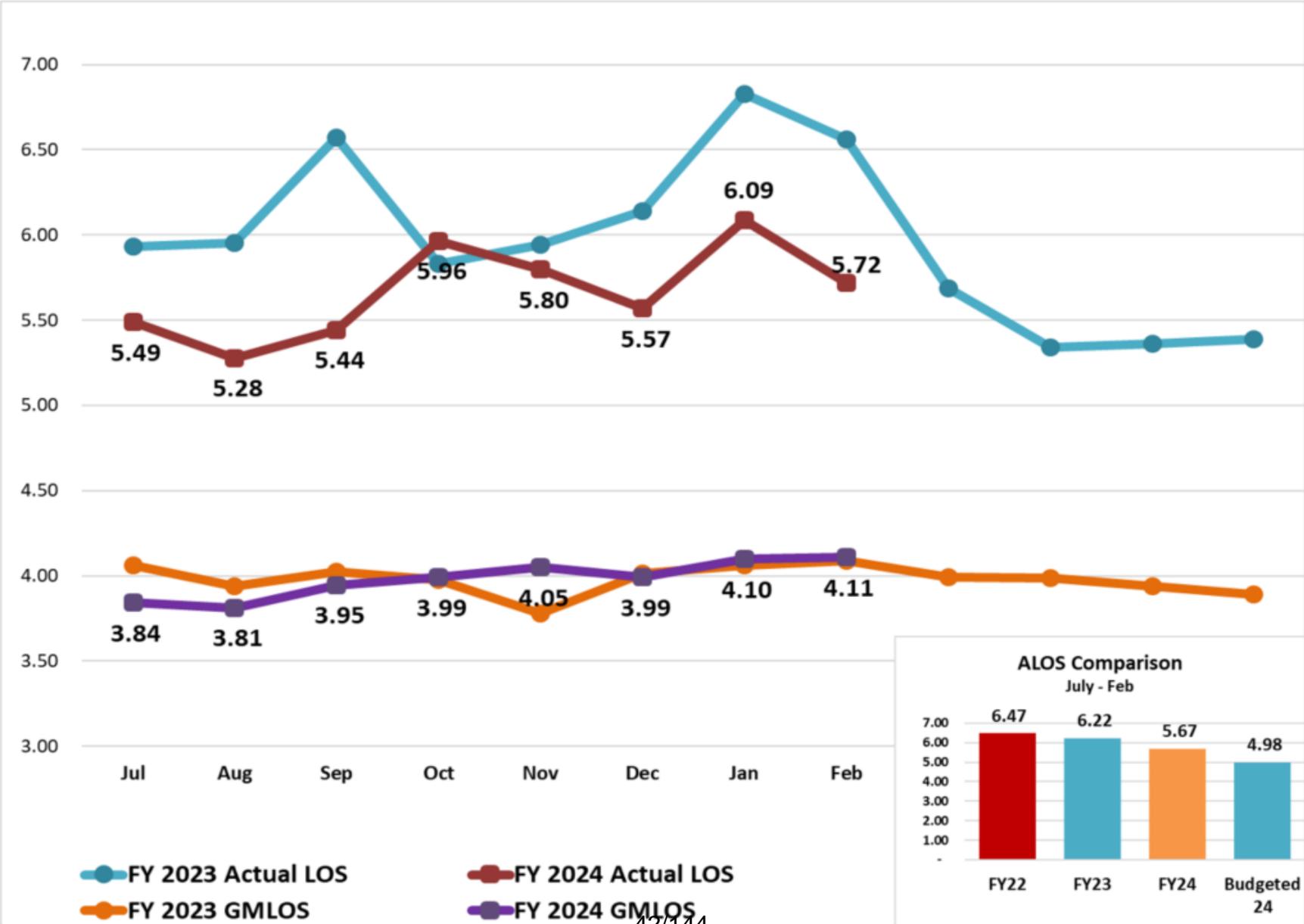
### Case Mix **Medical** w/o Normal Newborns



### Case Mix Index **Surgical** w/o Normal Newborns



# Average Length of Stay versus National Average (GMLOS)

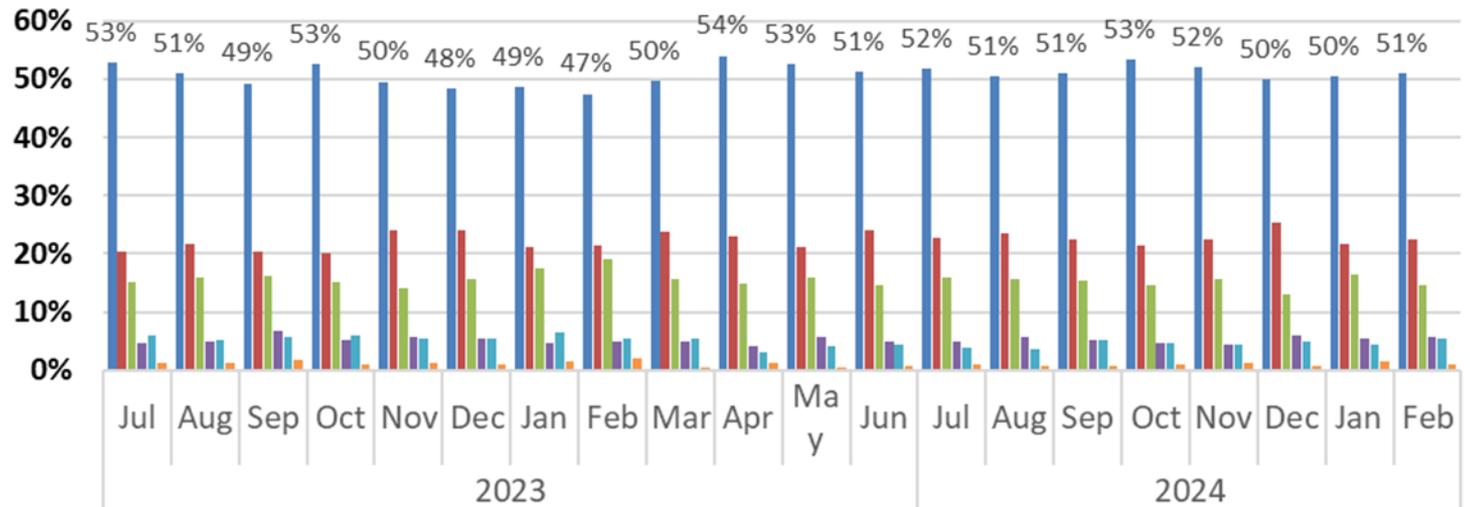


# Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients			Excluding COVID Patients		
	ALOS	GMLOS	GAP	ALOS	GMLOS	GAP
Feb-22	6.61	4.24	2.37	5.87	3.83	2.04
Mar-22	6.61	4.02	2.58	5.68	3.89	1.79
Apr-22	5.79	3.99	1.80	5.67	3.98	1.69
May-22	5.97	3.94	2.04	5.61	3.88	1.74
Jun-22	6.11	3.97	2.14	5.63	3.88	1.75
Jul-22	5.93	4.06	1.87	5.66	3.90	1.76
Aug-22	5.96	3.94	2.01	5.62	3.82	1.80
Sep-22	6.57	4.02	2.55	6.32	3.95	2.37
Oct-22	5.83	3.98	1.85	5.62	3.92	1.70
Nov-22	5.94	3.78	2.17	5.88	3.74	2.14
Dec-22	6.14	4.01	2.13	5.69	3.92	1.76
Jan-23	6.83	4.06	2.76	6.31	3.95	2.35
Feb-23	6.56	4.09	2.47	6.36	4.04	2.32
Mar-23	5.69	3.99	1.70	5.56	3.93	1.62
Apr-23	5.34	3.99	1.35	5.06	3.94	1.11
May-23	5.36	3.94	1.42	5.14	3.91	1.23
Jun-23	5.39	3.89	1.49	5.33	3.86	1.47
Jul-23	5.49	3.84	1.65	5.47	3.82	1.65
Aug-23	5.28	3.81	1.47	5.22	3.77	1.45
Sep-23	5.44	3.95	1.50	5.39	3.91	1.48
Oct-23	5.96	3.99	1.97	5.92	3.97	1.95
Nov-23	5.80	4.05	1.75	5.60	4.02	1.59
Dec-23	5.57	3.99	1.58	5.55	3.96	1.59
Jan-24	6.09	4.10	1.99	5.95	4.08	1.87
Feb-24	5.72	4.11	1.61	5.73	4.09	1.64
Average	5.95	4.00	1.95	5.69	3.92	1.77

# Average Length of Stay Distribution

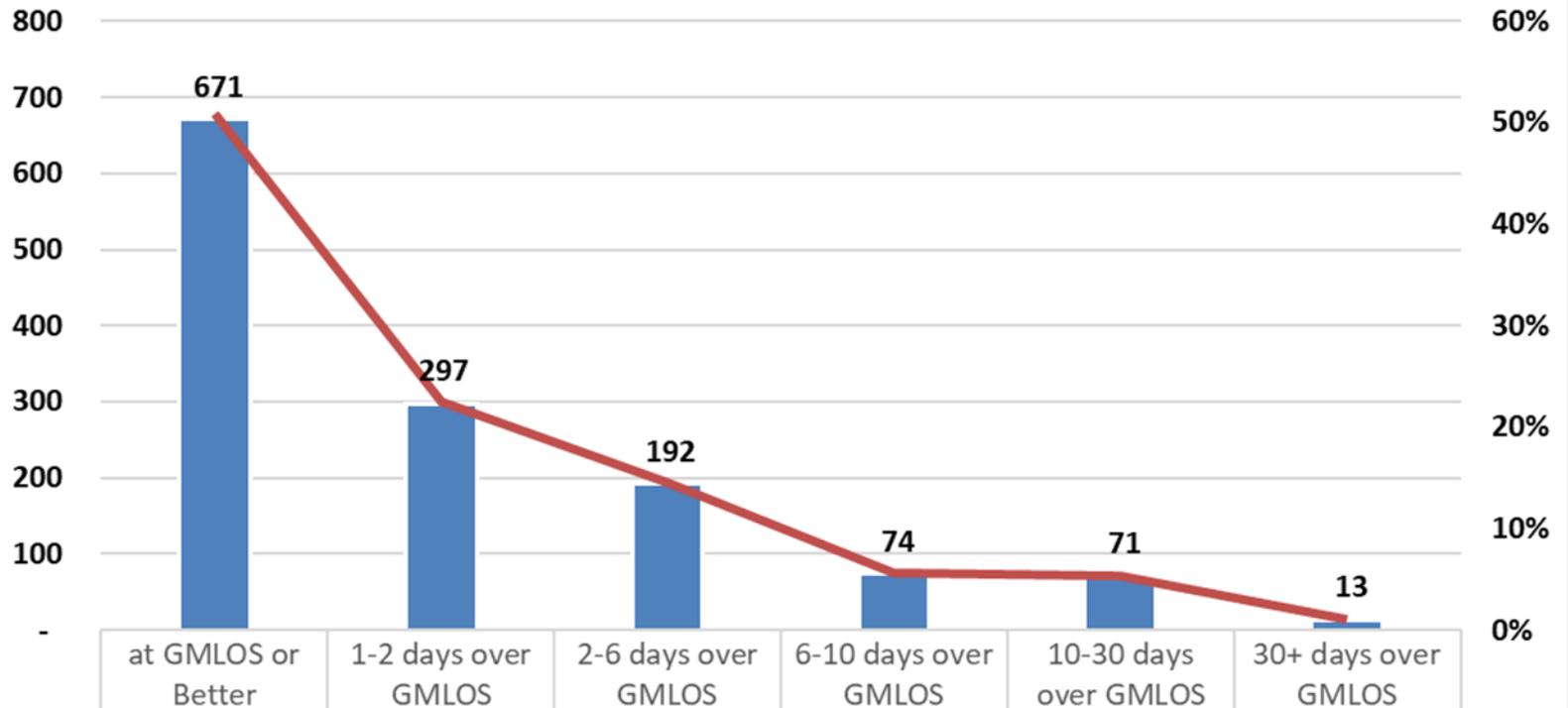
## FY24 Overall LOS Distribution



■ at GMLOS or Better	53%	51%	49%	53%	50%	48%	49%	47%	50%	54%	53%	51%	52%	51%	51%	53%	52%	50%	50%	51%
■ 1-2 days over GMLOS	20%	22%	20%	20%	24%	24%	21%	21%	24%	23%	21%	24%	23%	23%	23%	22%	22%	25%	22%	23%
■ 2-6 days over GMLOS	15%	16%	16%	15%	14%	16%	17%	19%	16%	15%	16%	15%	16%	16%	15%	15%	16%	13%	16%	15%
■ 6-10 days over GMLOS	5%	5%	7%	5%	6%	5%	5%	5%	5%	4%	6%	5%	5%	6%	5%	5%	4%	6%	6%	6%
■ 10-30 days over GMLOS	6%	5%	6%	6%	5%	6%	7%	5%	5%	3%	4%	5%	4%	4%	5%	5%	4%	5%	4%	5%
■ 30+ days over GMLOS	1.2%	1.2%	1.7%	1.0%	1.2%	1.1%	1.6%	1.9%	0.5%	1.2%	0.5%	0.8%	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%

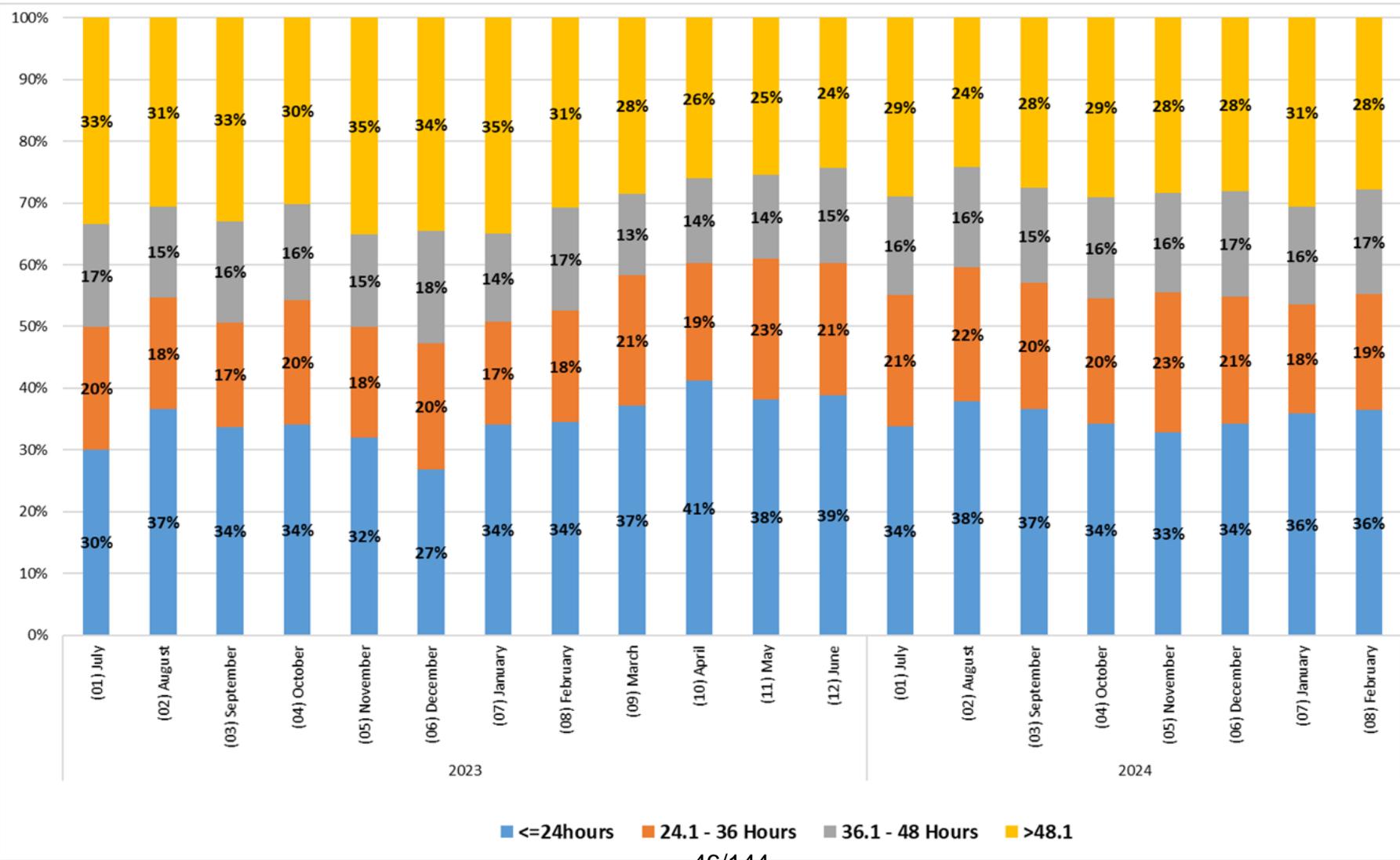
# Average Length of Stay Distribution

## Feb FY 2024 Overall LOS Distribution

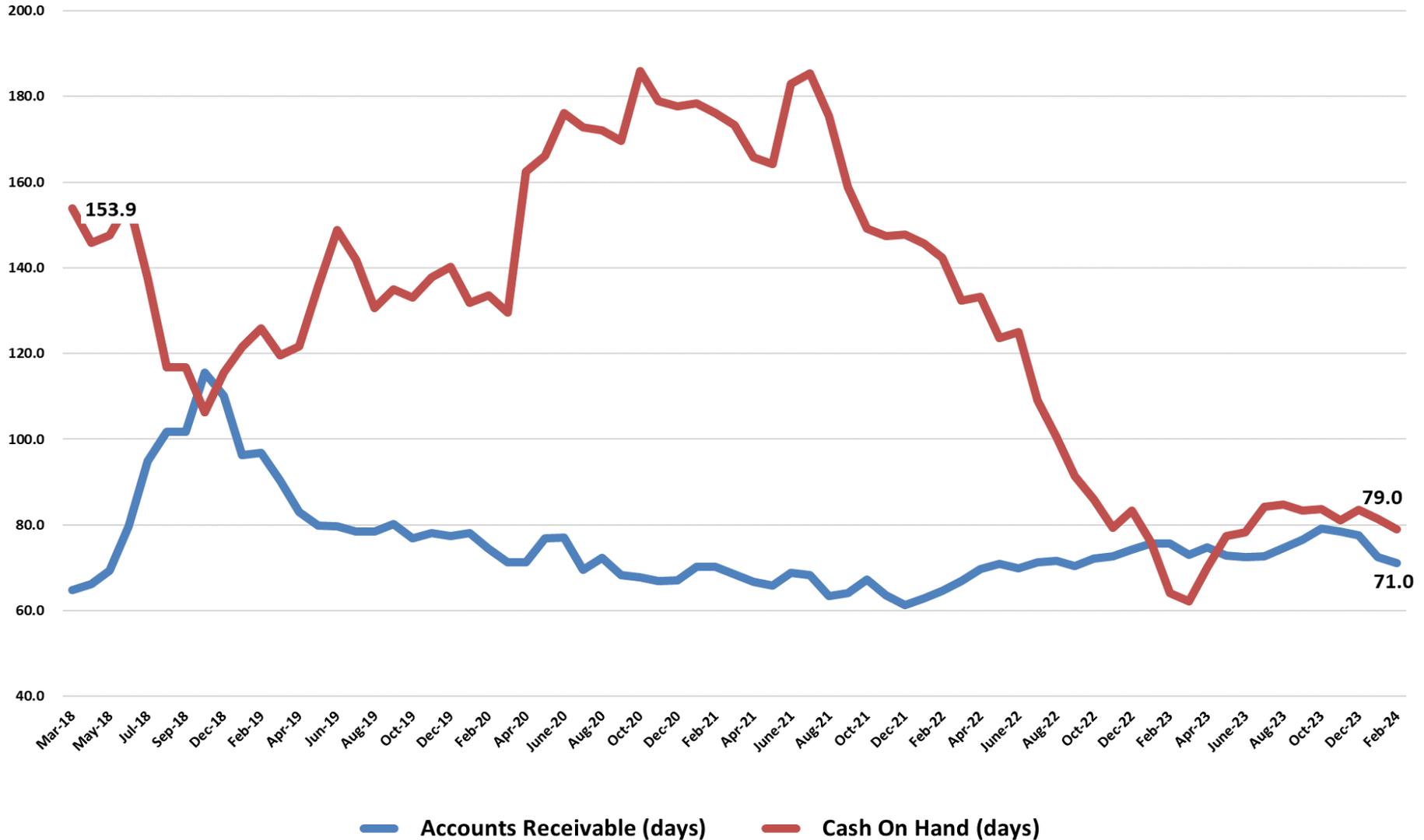


Count of Visits	671	297	192	74	71	13
% of Visits	51%	23%	15%	6%	5%	1%

# Monthly Discharges of Observation Patients by their Length of Stay



# Trended Liquidity Ratios



# Ratio Analysis Report

	February Current Month FY24	January Prior Month FY24	June 30, 2023 Audited Value	2022 Moody's Median Benchmark		
				Aa	A	Baa
<b>LIQUIDITY RATIOS</b>						
Current Ratio (x)	3.1	3.0	2.7	1.5	<b>1.8</b>	1.7
Accounts Receivable (days)	71.0	72.5	72.5	48.7	<b>48</b>	43.8
Cash On Hand (days)	79.0	81.4	78.3	276.5	<b>206.5</b>	157.6
Cushion Ratio (x)	9.7	9.9	10.3	44.3	<b>24.9</b>	17.3
Average Payment Period (days)	48.5	47.8	44.7	79	<b>66.7</b>	68.1
<b>CAPITAL STRUCTURE RATIOS</b>						
Cash-to-Debt	73.3%	81.6%	84.7%	259.9%	<b>173.7%</b>	128.6%
Debt-To-Capitalization	37.5%	35.3%	35.2%	23.4%	<b>31.8%</b>	37.5%
Debt-to-Cash Flow (x)	5.1	4.5	(128.9)	2.8	<b>3.6</b>	5
Debt Service Coverage	2.6	2.7	(0.1)	6.1	<b>4.5</b>	2.8
Maximum Annual Debt Service Coverage (x)	2.1	2.7	(0.1)	5.9	<b>3.8</b>	2.4
Age Of Plant (years)	15.0	14.9	12.2	11.4	<b>12.8</b>	13.7
<b>PROFITABILITY RATIOS</b>						
Operating Margin	(1.2%)	(1.2%)	(6.9%)	1.5%	<b>0.1%</b>	(2.1%)
Excess Margin	1.0%	1.3%	(5.5%)	4.8%	<b>2.7%</b>	(.3%)
Operating Cash Flow Margin	3.6%	3.7%	(1.3%)	6.1%	<b>5.6%</b>	3.6%
Return on Assets	1.1%	1.3%	(5.7%)	3.3%	<b>1.9%</b>	(.3%)

# Consolidated Statements of Net Position (000's)

	Feb-24	Jan-24	Change	% Change	Jun-23 (Audited)
<b>ASSETS AND DEFERRED OUTFLOWS</b>					
<b>CURRENT ASSETS</b>					
Cash and cash equivalents	\$ (1,957)	\$ 3,884	\$ (5,842)	-150.39%	\$ 4,127
Current Portion of Board designated and trusted assets	21,644	20,111	1,532	7.62%	14,978
Accounts receivable:					
Net patient accounts	133,134	133,047	87	0.07%	132,621
Other receivables	56,627	30,794	25,833	83.89%	27,475
Inventories	189,761	163,840	25,920	15.82%	160,096
Medicare and Medi-Cal settlements	14,276	14,245	31	0.22%	13,117
Prepaid expenses	105,732	104,898	834	0.80%	81,412
Total current assets	10,573	9,566	1,007	10.53%	9,037
	340,028	316,545	23,483	7.42%	282,767
<b>NON-CURRENT CASH AND INVESTMENTS -</b>					
less current portion					
Board designated cash and assets	171,024	168,342	2,682	1.59%	174,916
Revenue bond assets held in trust	19,166	19,166	-	0.00%	18,605
Assets in self-insurance trust fund	518	516	2	0.38%	956
Total non-current cash and investments	190,708	188,024	2,684	1.43%	194,477
<b>INTANGIBLE RIGHT TO USE LEASE,</b> net of accumulated amortization	11,548	11,685	(137)	-1.17%	11,249
<b>INTANGIBLE RIGHT TO USE SBITA,</b> net of accumulated amortization	8,418	8,418	-	0.00%	8,417
<b>CAPITAL ASSETS</b>					
Land	20,544	20,544	-	0.00%	17,542
Buildings and improvements	428,039	428,039	-	0.00%	427,105
Equipment	331,450	330,662	788	0.24%	328,663
Construction in progress	21,832	21,854	(23)	-0.10%	25,413
	801,865	801,099	765	0.10%	798,723
Less accumulated depreciation	502,242	499,737	2,505	0.50%	486,537
	299,623	301,362	(1,739)	-0.58%	312,186
<b>OTHER ASSETS</b>					
Property not used in operations	1,499	1,503	(4)	-0.28%	1,533
Health-related investments	1,844	2,188	(343)	-15.68%	2,841
Other	14,161	14,298	(137)	-0.96%	13,350
Total other assets	17,505	17,989	(484)	-2.69%	17,724
Total assets	867,829	844,022	23,806	2.82%	826,820
<b>DEFERRED OUTFLOWS</b>					
	23,821	23,853	(33)	-0.14%	24,083
	49/144				
Total assets and deferred outflows	\$ 891,649	\$ 867,876	\$ 23,774	2.74%	\$ 850,903

# Consolidated Statements of Net Position (000's)

	Feb-24	Jan-24	Change	% Change	Jun-23
<b>LIABILITIES AND NET ASSETS</b>					
<b>CURRENT LIABILITIES</b>					
Accounts payable and accrued expenses	\$ 27,696	\$ 27,337	\$ 359	1.31%	\$ 30,636
Accrued payroll and related liabilities	57,458	55,022	2,437	4.43%	50,478
SBITA liability, current portion	2,734	2,734	-	0.00%	2,734
Lease liability, current portion	2,614	2,614	-	0.00%	2,614
Bonds payable, current portion	10,105	10,105	-	0.00%	12,159
Notes payable, current portion	7,895	7,895	-	0.00%	7,895
Total current liabilities	108,503	105,707	2,796	2.64%	106,516
<b>LEASE LIABILITY, net of current portion</b>	9,075	9,312	(237)	-2.54%	8,741
<b>SBITA LIABILITY, net of current portion</b>	4,425	4,425	-	0.00%	4,426
<b>LONG-TERM DEBT, less current portion</b>					
Bonds payable	227,325	227,332	(7)	0.00%	227,378
Notes payable	30,600	9,850	20,750	210.67%	9,850
Total long-term debt	257,925	237,181	20,743	8.75%	237,228
<b>NET PENSION LIABILITY</b>	50,353	49,429	924	1.87%	42,961
<b>OTHER LONG-TERM LIABILITIES</b>	34,880	34,732	148	0.43%	30,984
Total liabilities	465,161	440,786	24,375	5.53%	426,430
<b>NET ASSETS</b>					
Invested in capital assets, net of related debt	62,193	63,925	(1,733)	-2.71%	75,776
Restricted	58,497	56,640	1,858	3.28%	50,013
	305,798	306,524	(726)	-0.24%	294,258
Total net position	426,488	427,089	(601)	-0.14%	420,047
Total liabilities and net position	<b>\$ 891,649</b>	<b>\$ 867,876</b>	<b>\$ 23,774</b>	<b>2.74%</b>	<b>\$ 850,903</b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

<u>Board designated funds</u>	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
LAIF		4.15	Various		10,324,324	
CAMP		5.50	CAMP		32,004,438	
Allspring		4.97	Money market		5,900,219	
PFM		4.97	Money market		1,005,822	
PFM	26-Feb-02	4.85	MTN-C	Cisco Sys	225,000	
Allspring	18-Mar-24	0.75	MTN-C	Schwab Charles	1,625,000	
PFM	18-Mar-24	0.75	MTN-C	Schwab Charles	90,000	
Allspring	22-Mar-24	0.75	MTN-C	Verizon	730,000	
PFM	25-Mar-24	3.35	U.S. Govt Agency	FNMA	34,091	
Bank of Marin - CDARS	31-Mar-24	4.50	CD	Bank of Marin	236,500	
Blue Ridge Bank - CDARS	31-Mar-24	4.50	CD	Blue Ridge Bank	236,500	
BOKF National Association - CDARS	31-Mar-24	4.50	CD	BOKF National Association	236,500	
BOM Bank - CDARS	31-Mar-24	4.50	CD	BOM Bank	236,500	
Cattlemens Bank - CDARS	31-Mar-24	4.50	CD	Cattlemens Bank	236,500	
East West Bank - CDARS	31-Mar-24	4.50	CD	East West Bank	236,500	
First Northern Bank of Dixon - CDARS	31-Mar-24	4.50	CD	First Northern Bank of Dixon	236,500	
First Republic Bank - CDARS	31-Mar-24	4.50	CD	First Republic Bank	236,500	
Live Oak Banking Company - CDARS	31-Mar-24	4.50	CD	Live Oak Banking company	236,500	
SouthEast Bank - CDARS	31-Mar-24	4.50	CD	SouthEast Bank	94,138	
SpiritBank - CDARS	31-Mar-24	4.50	CD	SpiritBank	236,500	
Springs Valley Bank & Trust Company - C	31-Mar-24	4.50	CD	Springs Valley Bank & Trust Company	54,362	
The Bank of Commerce - CDARS	31-Mar-24	4.50	CD	The Bank of Commerce	236,500	
Western Alliance - CDARS	31-Mar-24	4.50	CD	Western Alliance	250,000	
Allspring	26-Apr-24	0.50	MTN-C	Bank of Ny Mtn	1,000,000	
Allspring	1-May-24	0.36	Municipal	Wisconsin ST	1,320,000	
Allspring	1-May-24	0.43	Municipal	Wisconsin ST	500,000	
Allspring	12-May-24	0.45	MTN-C	Amazon Com Inc	875,000	
Allspring	15-May-24	0.58	Municipal	University Ca	1,000,000	
Allspring	1-Jun-24	0.59	Municipal	Orange Ca	500,000	
Allspring	1-Jun-24	0.64	Municipal	Torrance Ca	1,450,000	
Allspring	15-Jun-24	0.52	Municipal	Louisiana ST	500,000	
Allspring	1-Jul-24	0.63	Municipal	El Segundo Ca	510,000	
Allspring	1-Jul-24	5.00	Municipal	Los Angeles Calif Ca	1,500,000	
PFM	1-Aug-24	0.70	Municipal	San Juan Ca	195,000	
Allspring	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000	
Allspring	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000	
PFM	24-Oct-24	2.10	MTN-C	Bank of NY	150,000	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
PFM	1-Nov-24	0.57	Municipal	Mississippi ST	300,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
PFM	13-Feb-25	1.80	MTN-C	Toyota Motor	420,000	
PFM	14-Feb-25	1.75	MTN-C	Novartis Capital	425,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
PFM	10-Mar-25	2.13	MTN-C	Roche Holding Inc	730,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
PFM	1-Apr-25	3.25	MTN-C	General Dynamics	395,000	
PFM	14-Apr-25	0.50	U.S. Govt Agency	FHLB	1,340,000	
PFM	15-Apr-25	2.70	MTN-C	Home Depot Inc	65,000	
PFM	22-Apr-25	0.63	U.S. Govt Agency	FNMA	1,530,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
PFM	1-May-25	0.98	MTN-C	Citigroup Inc	440,000	
PFM	11-May-25	1.13	MTN-C	Apple, Inc	655,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calif Ca	185,000	
PFM	25-May-25	3.33	U.S. Govt Agency	FHLMC	855,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
PFM	1-Jun-25	1.35	MTN-C	Honeywell	400,000	
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000	
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	1,000,000	
PFM	3-Jun-25	0.80	MTN-C	Amazon Com Inc	445,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000	
PFM	1-Jul-25	0.77	Municipal	Wisconsin ST	440,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
PFM	21-Jul-25	0.50	ABS	GM Financial	4,343	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.77	Municipal	Los Angeles Ca	335,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
PFM	15-Aug-25	0.78	ABS	Carmax Auto Owner	21,792	
PFM	15-Aug-25	0.62	ABS	Kubota Credit	73,377	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	277,888	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	141,834	
PFM	15-Sep-25	0.00	ABS	Hyundai Auto	38,037	
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000	

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000
PFM	17-Nov-25	0.56	ABS	Kubota Credit	89,044
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	28,686
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	1,395,000
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000
PFM	12-Feb-26	0.86	MTN-C	Goldman Sachs	205,000
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	91,178
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	30-Mar-26	2.90	MTN-C	State Street Corp	420,000
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,435,000
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	276,307
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000
PFM	17-Jul-26	5.08	MTN-C	Cooperatieve CD	400,000
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	130,000
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	330,000
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	600,000
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	265,000
PFM	17-May-27	2.39	MTN-C	American Express Co	655,000
PFM	17-May-27	0.00	MTN-C	Discover Card Exe	305,000
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	500,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	200,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	438,362
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	540,000
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	500,000

\$ 163,502,742

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<b><u>Self-insurance trust</u></b>						
Wells Fargo Bank			Money market	110900	1,312,186	
Wells Fargo Bank			Fixed income - L/T	152300	<u>601,533</u>	1,913,719
<b><u>2015A revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>297,413</u>	297,413
<b><u>2015B revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	1,055,783	1,055,783
<b><u>2017C revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>6,370,858</u>	6,370,858
<b><u>2020 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>876,460</u>	876,460
<b><u>2022 revenue bonds</u></b>						
US Bank			Principal/Interest payment fund	142110	<u>886,165</u>	886,165
<b><u>2014 general obligation bonds</u></b>						
CAMP			Interest Payment fund	152440	<u>3,084,357</u>	3,084,357
<b><u>Master Reserve fund</u></b>						
US Bank				142102	(1,220,625)	
US Bank				142103	<u>20,386,233</u>	19,165,608
<b><u>Operations</u></b>						
Wells Fargo Bank		0.16	Checking	100100	(4,600,334)	
Wells Fargo Bank		0.16	Checking	100500	<u>(669,321)</u>	
					(5,269,655)	
<b><u>Payroll</u></b>						
Wells Fargo Bank		0.16	Checking	100200	(96,190)	
Wells Fargo Bank		0.16	Checking	100300	851,714	
Wells Fargo Bank		0.16	Checking	100300	(39,510)	
Wells Fargo Bank			Checking	100300	1,521	
Bancorp			Checking	100300	<u>672,071</u>	
					1,389,607	(3,880,048)
<b>Total investments</b>					<b>\$</b>	<b><u>193,273,055</u></b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

**Kaweah Delta Medical Foundation**

Wells Fargo Bank	Checking	100100	<b>\$ 455,840</b>
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**Sequoia Regional Cancer Center**

Wells Fargo Bank	Checking	100500	689,159
			<b>\$ 689,159</b>

**Kaweah Delta Hospital Foundation**

Central Valley Community Checking	Investments	100100	760,270
Various	S/T Investments	142200	4,346,192
Various	L/T Investments	142300	12,554,809
Various	Unrealized G/L	142400	2,606,646
			<b>\$ 20,267,917</b>

**Summary of board designated funds:**

Plant fund:

Uncommitted plant funds	\$ 110,677,097	142100	
Committed for capital	20,355,400	142100	
		131,032,497	
GO Bond reserve - L/T	1,992,658	142100	
401k Matching	6,022,292	142100	
Cost report settlement - current	2,135,384	142104	
Cost report settlement - L/T	1,312,727	142100	
		3,448,111	
Development fund/Memorial fund	104,184	112300	
Workers compensation - current	5,625,000	112900	
Workers compensation - L/T	15,278,000	113900	
		20,903,000	
		\$ 163,502,742	

**Investment summary by institution:**

	Total Investments	%	Trust Accounts	Surplus Funds	%
Bancorp	\$ 672,071	0.3%		672,071	0.4%
CAMP	32,004,438	16.6%		32,004,438	20.1%
Local Agency Investment Fund (LAIF)	10,324,324	5.3%		10,324,324	6.5%
CAMP - GOB Tax Rev	3,084,357	1.6%	3,084,357	-	0.0%
Allspring	59,202,053	30.6%	1,913,719	57,288,333	35.9%
PFM	58,971,926	30.5%		58,971,926	36.9%
Western Alliance	250,000			250,000	0.2%
Bank of Marin	236,500			236,500	0.1%
Blue Ridge Bank	236,500			236,500	0.1%
BOKF National Association	236,500			236,500	0.1%
BOM Bank	236,500			236,500	0.1%
Cattlemens Bank	236,500			236,500	0.1%
East West Bank	236,500			236,500	0.1%
First Northern Bank of Dixon	236,500			236,500	0.1%
First Republic Bank	236,500			236,500	0.1%
Live Oak Banking Company	236,500			236,500	0.1%
SouthEast Bank	94,138			94,138	0.1%
SpiritBank	236,500			236,500	0.1%
Springs Valley Bank & Trust Company	54,362			54,362	0.0%
The Bank of Commerce	236,500			236,500	0.1%
Wells Fargo Bank	(2,638,400)	-1.4%		(2,638,400)	-1.7%
US Bank	28,652,286	14.8%	28,652,286	-	0.0%
				\$ 33,650,362	
<b>Total investments</b>	<b>\$ 193,273,055</b>	<b>100.0%</b>	<b>\$ 33,650,362</b>	<b>159,622,694</b>	<b>100.0%</b>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,000	47,887,000 (30%)
Checking accounts	(3,880,048)	
Local Agency Investment Fund (LAIF)	10,324,324	75,000,000
CAMP	32,004,438	
Medium-term notes (corporate) (MTN-C)	35,888,000	47,887,000 (30%)
U.S. government agency	58,255,340	
Municipal securities	13,770,000	
Money market accounts	6,906,041	31,925,000 (20%)
Commercial paper	-	39,906,000 (25%)
Asset Backed Securities	3,354,597	31,925,000 (20%)
Supra-National Agency	-	47,887,000 (30%)
	<hr/>	
	\$ 159,622,694	

**Return on investment:**

<b>Current month</b>	<hr/> <hr/> <b>2.10%</b>
<b>Year-to-date</b>	<hr/> <hr/> <b>2.07%</b>
<b>Prospective</b>	<hr/> <hr/> <b>2.82%</b>
<b>LAIF (year-to-date)</b>	<hr/> <hr/> <b>3.73%</b>
<b>Budget</b>	<hr/> <hr/> <b>1.65%</b>

**Fair market value disclosure for the quarter ended December 31, 2023 (District only):**

	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(4,126,972)
Change in unrealized gain (loss) on investments (income statement effect)	\$ 3,057,656	3,704,387

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

**Investment summary of CDs:**

Western Alliance	250,000
Bank of Marin	236,500
Blue Ridge Bank	236,500
BOKF National Association	236,500
BOM Bank	236,500
Cattlemens Bank	236,500
East West Bank	236,500
First Northern Bank of Dixon	236,500
First Republic Bank	236,500
Live Oak Banking company	236,500
SouthEast Bank	94,138
SpiritBank	236,500
Springs Valley Bank & Trust Company	54,362
The Bank of Commerce	236,500
	\$ 3,000,000

**Investment summary of asset backed securities:**

Ally Auto Rec	\$ 195,000
American Honda Mtn	\$ 145,000
BMW Vehicle Owner	95,000
Fifth Third Auto	385,000
Capital One Prime	265,000
Carmax Auto Owner	1,017,962
GM Finl con Auto Rec	110,000
Gm Financial	4,343
Honda Auto	350,000
Honda Auto Rec Own	130,000
Hyundai Auto	153,037
John Deere Owner	141,834
Kubota Credit	162,421
Mercedes Benz Auto	200,000
	\$ 3,354,597

**KAWEAH DELTA HEALTH CARE DISTRICT**  
**SUMMARY OF FUNDS**  
**Feb 29, 2024**

**Investment summary of medium-term notes (corporate):**

Abbott Laboratories	\$	195,000
Amazon Com Inc		1,320,000
American Express		445,000
American Express Co		1,250,000
Apple, Inc		655,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		1,250,000
Bank of NY		150,000
Bank of NY Mtn		1,000,000
Bk of America		1,300,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,320,000
Cisco Sys		485,000
Citibank N A		535,000
Citigroup Inc		440,000
Cooperatieve CD		400,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Discover Card Exe		305,000
Emerson Electric Co		265,000
Exxon Mobil		1,320,000
Ford CR Auto Owner		160,000
General Dynamics		395,000
Goldman Sachs		205,000
Harley Davidson		500,000
Home Depot Inc		285,000
Honeywell		400,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,415,000
Lockheed Martin		203,000
National Rural Mtn		285,000
Natixis Ny		405,000
Novartis Capital		425,000
Paccar Financial Mtn		160,000
Procter Gamble Co		1,300,000
Roche Holding Inc		730,000
Schwab Charles		1,715,000
State Street Corp		1,420,000
Target Corp		1,230,000
Texas Instrs		370,000
Toyota Motor		1,820,000
Unitedhealth Group		85,000
US Bank NA		1,400,000
Verizon		730,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	<u>\$</u>	<u>35,888,000</u>

**Investment summary of U.S. government agency:**

Federal National Mortgage Association (FNMA)	\$	5,604,091
Federal Home Loan Bank (FHLB)		1,865,000
Federal Home Loan Mortgage Corp (FHLMC)		8,381,249
US Treasury Bill		42,405,000
	<u>\$</u>	<u>58,255,340</u>

**KAWEAH DELTA HEALTH CARE DISTRICT  
SUMMARY OF FUNDS  
Feb 29, 2024**

**Investment summary of municipal securities:**

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
El Segundo Ca		510,000
Florida ST		600,000
Los Angeles Ca		605,000
Los Angeles Calif Ca		1,500,000
Louisiana ST		500,000
Massachusetts St		1,000,000
Mississippi ST		300,000
Orange Ca		500,000
San Diego County		300,000
San Juan Ca		385,000
Santa Cruz Ca		400,000
Torrance Ca		1,450,000
University Ca		1,000,000
University Calif Ca		185,000
Wisconsin ST		2,260,000
	<u>\$</u>	<u>13,770,000</u>

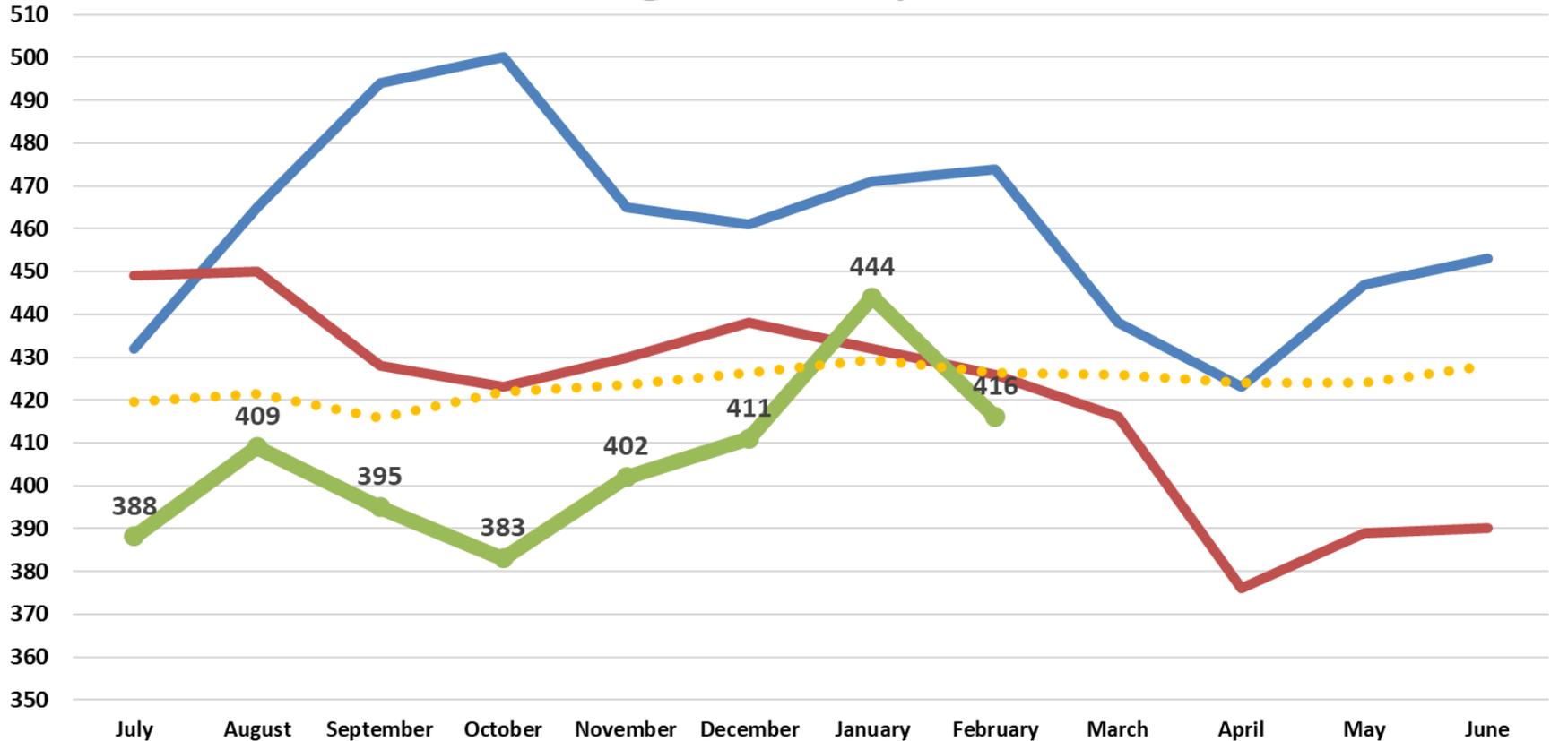
**Investment summary of Supra-National Agency:**

Cooperative	\$	-
Inter Amer Bk		-
	<u>\$</u>	<u>-</u>

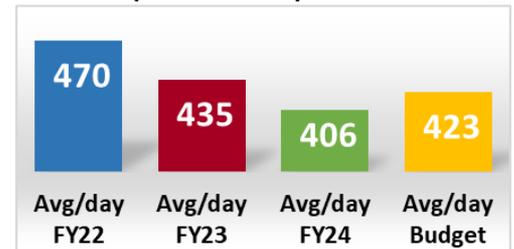
# Statistical Report

## February 2024

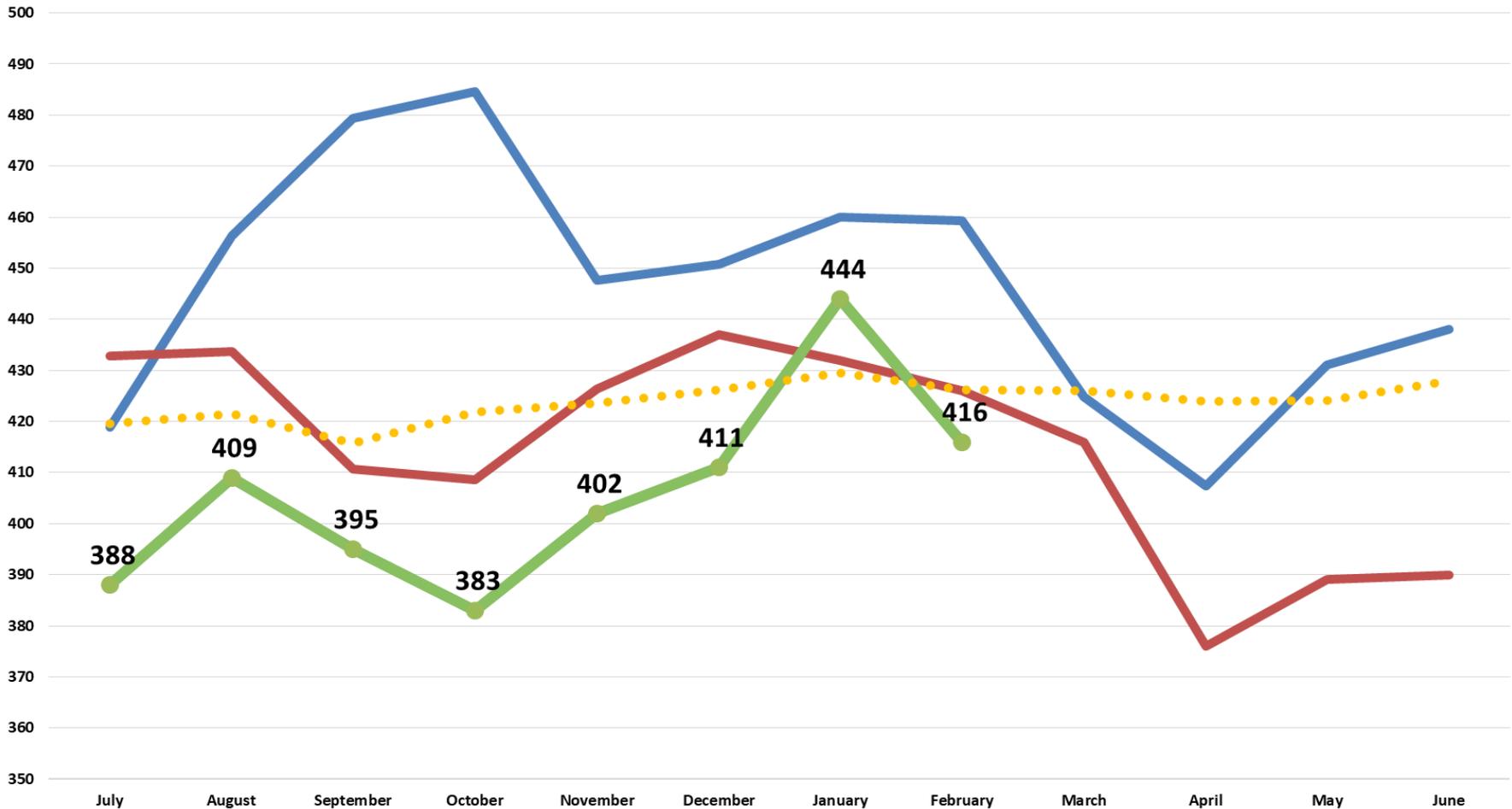
# Average Daily Census



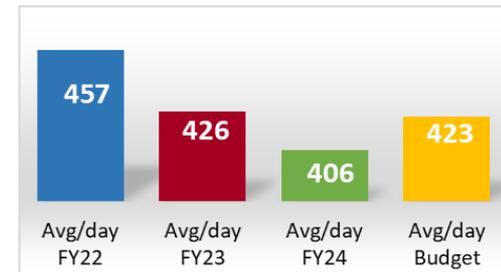
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



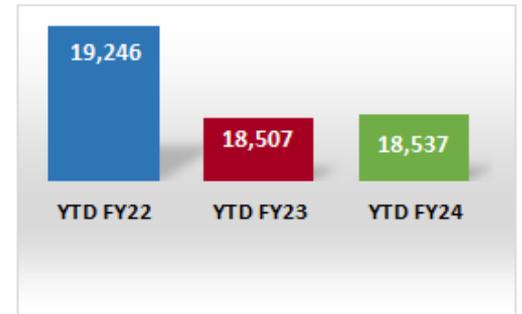
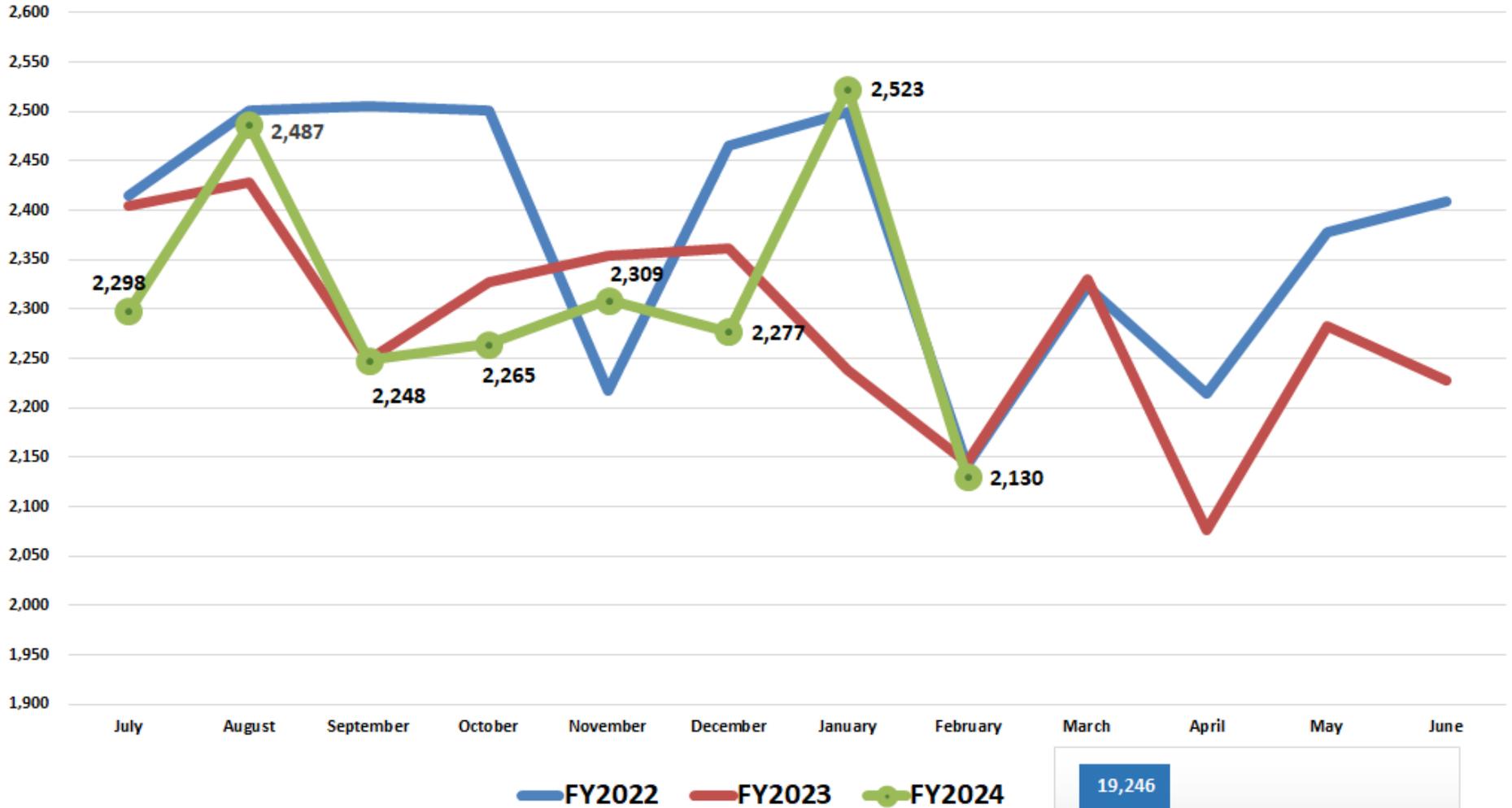
# Average Daily Census w/o TCS



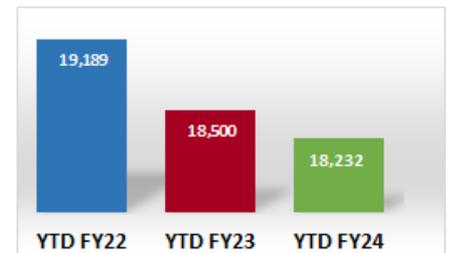
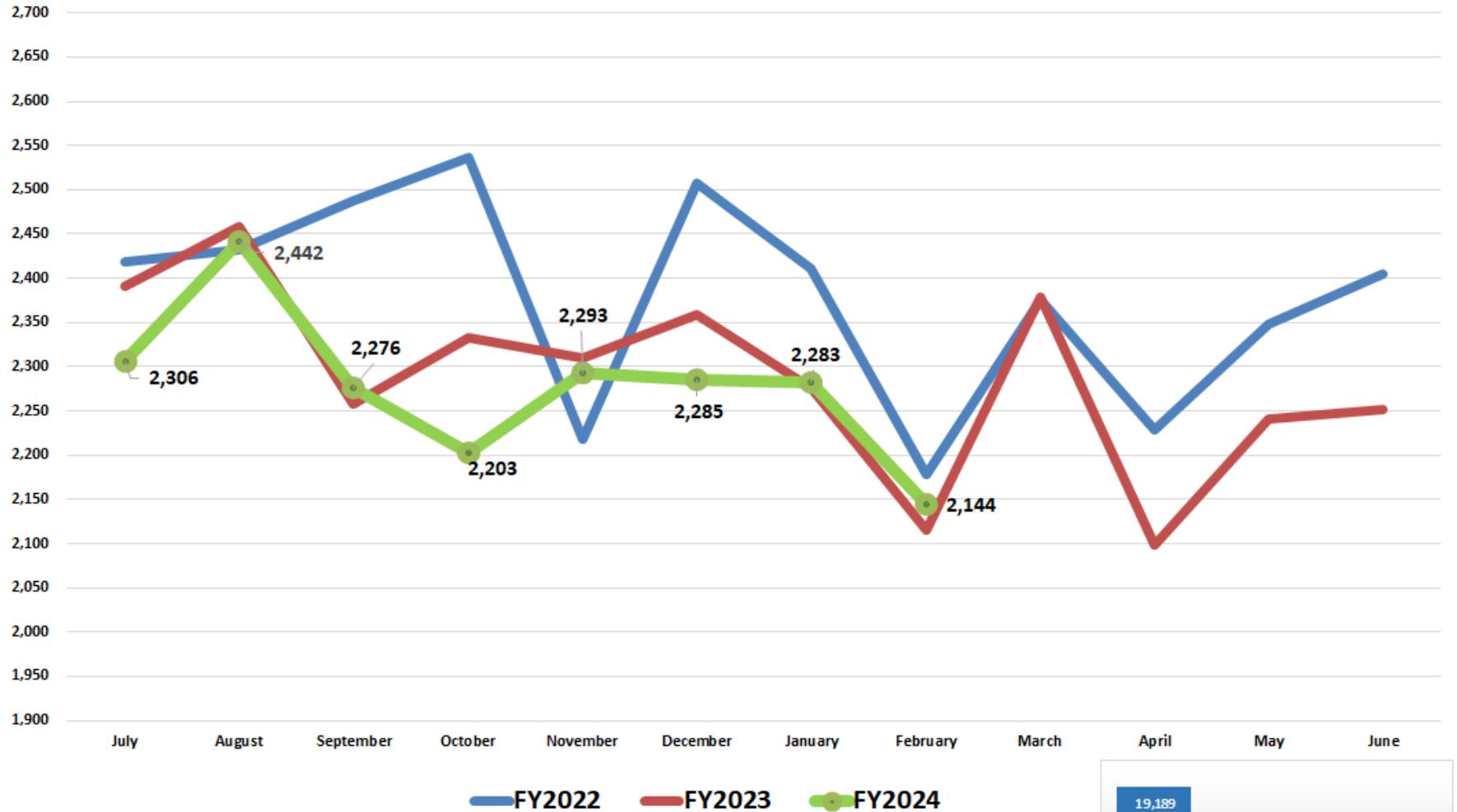
—● FY2022   
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 —● FY2024   
 ●●● Budget



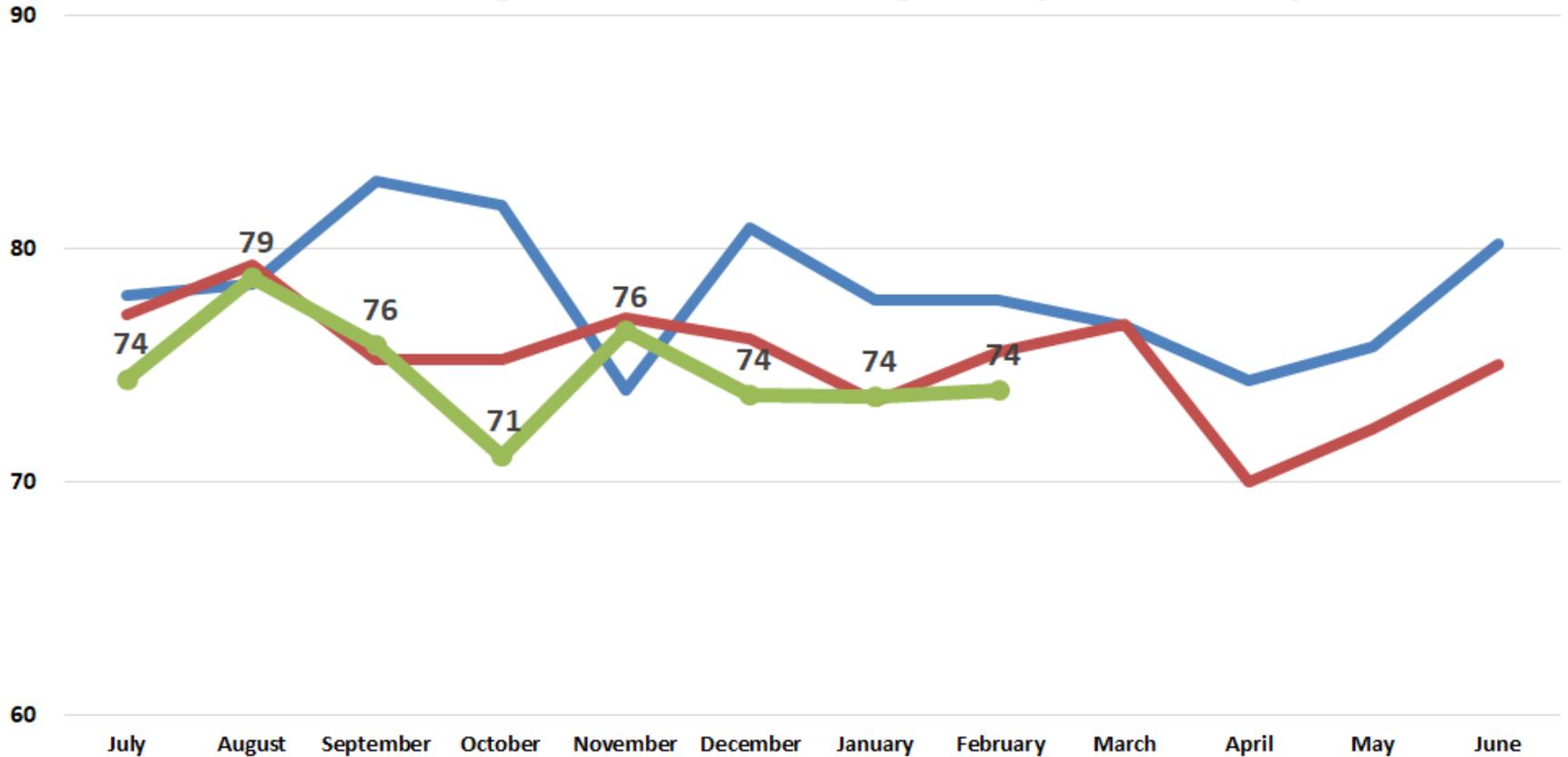
# Admissions



# Discharges



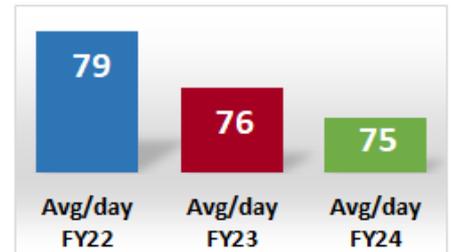
# Average Discharges per day



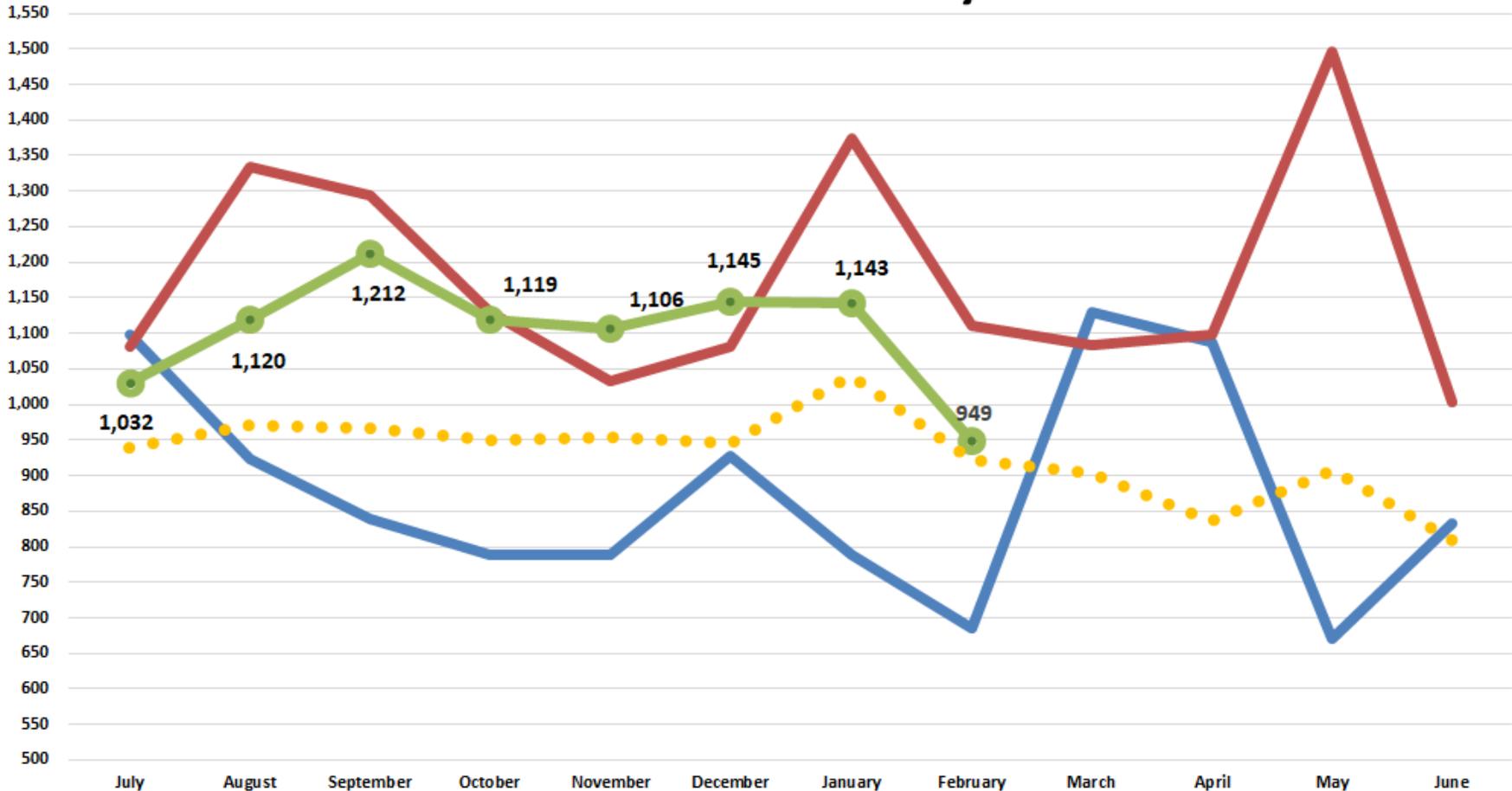
— FY2022

— FY2023

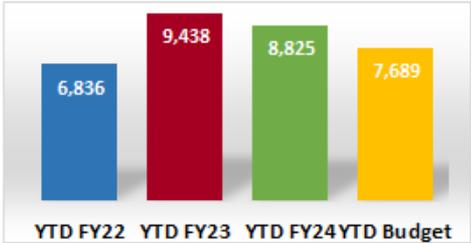
— FY2024



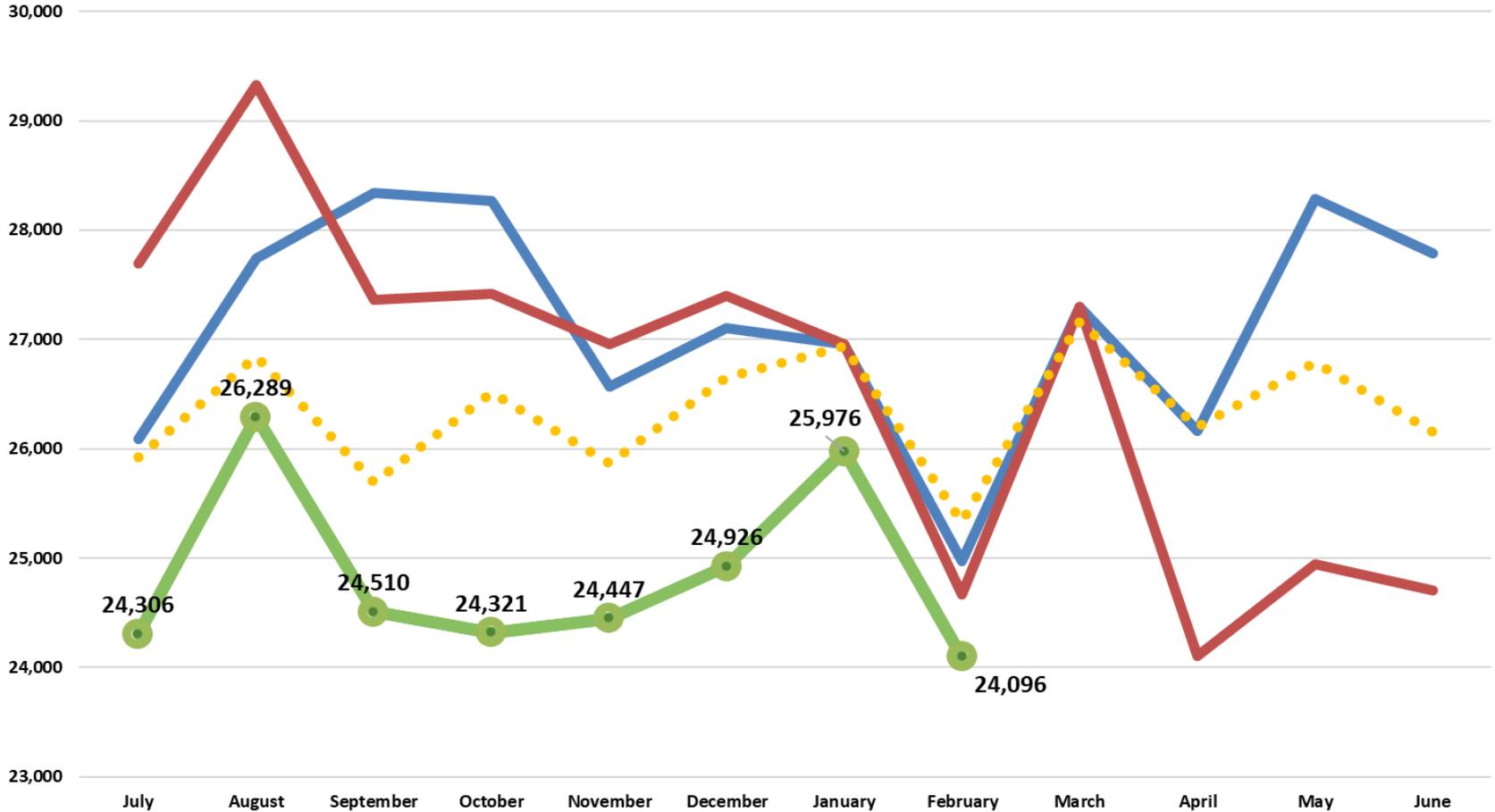
# Observation Days



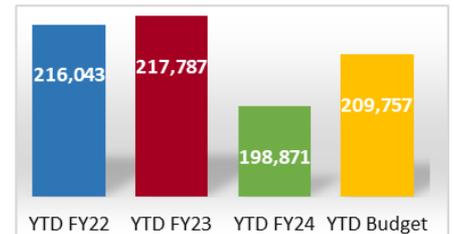
—●— FY2022   
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 —●— FY2024   
 ●●● Budget



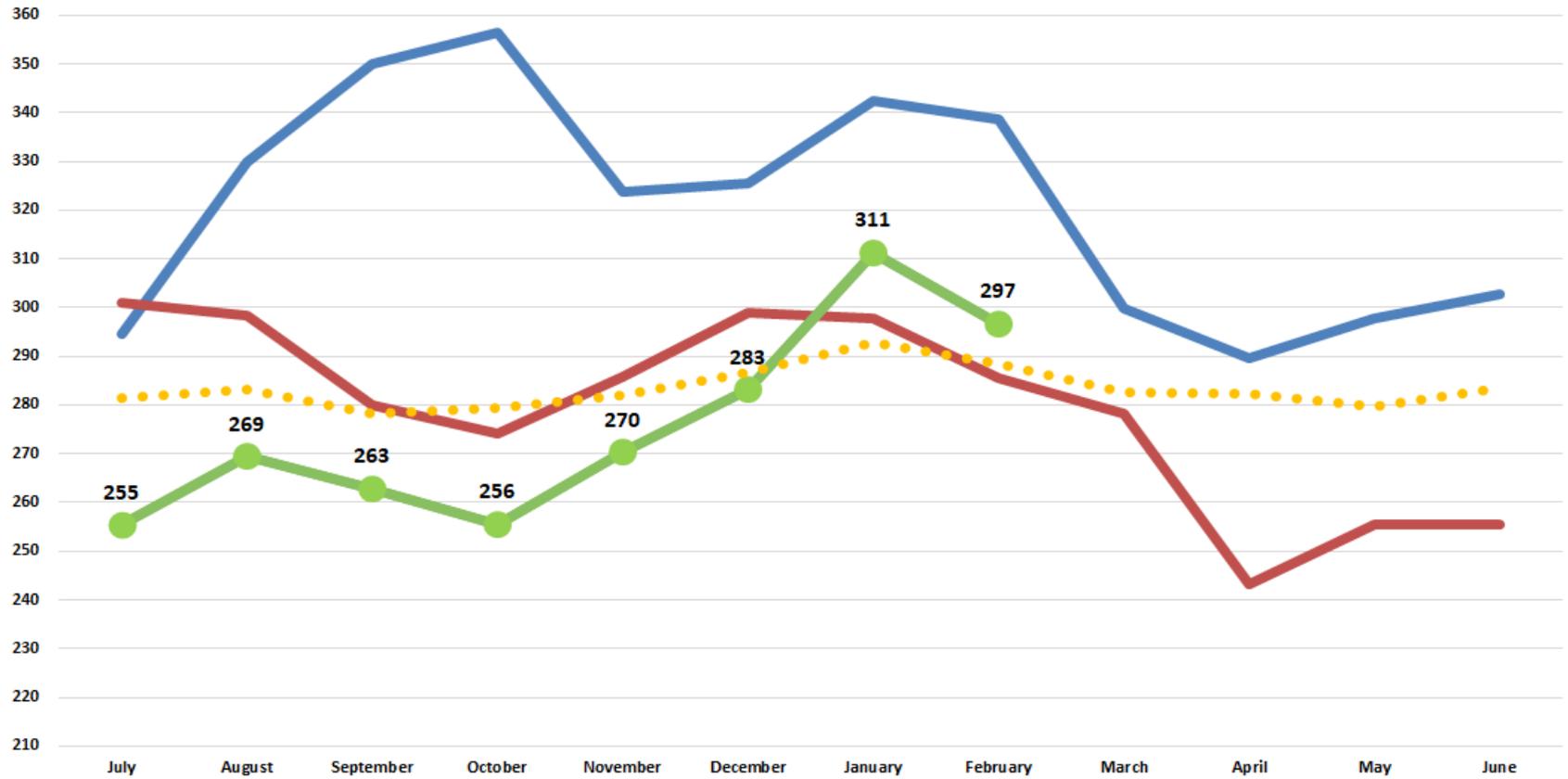
# Adjusted Patient Days



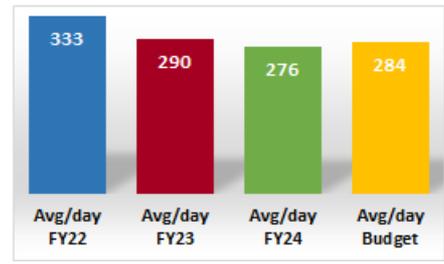
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 ●●● Budget



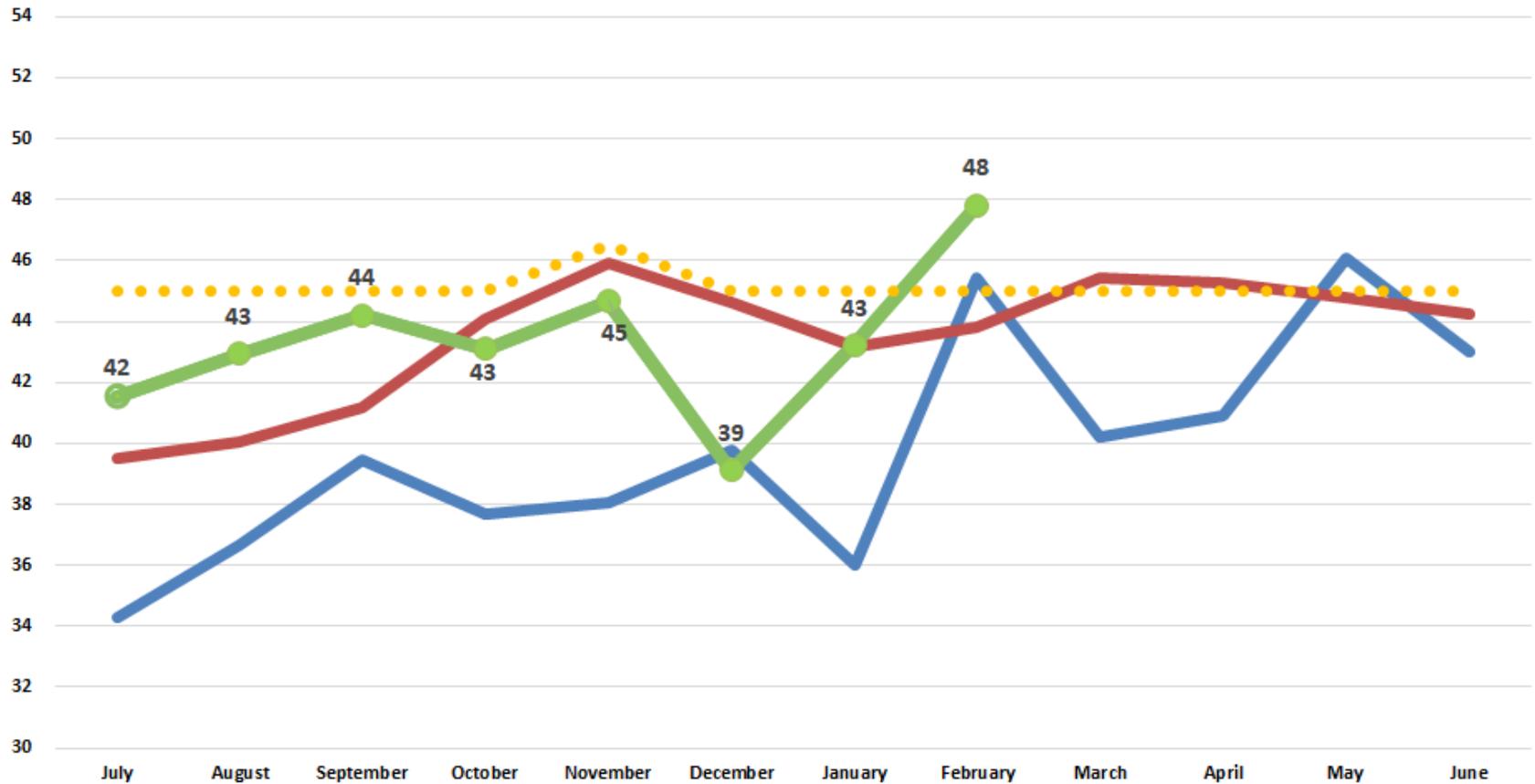
# Medical Center (Avg Patients Per Day)



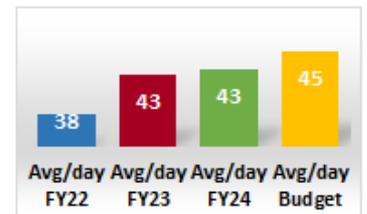
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 ●●●● Budget



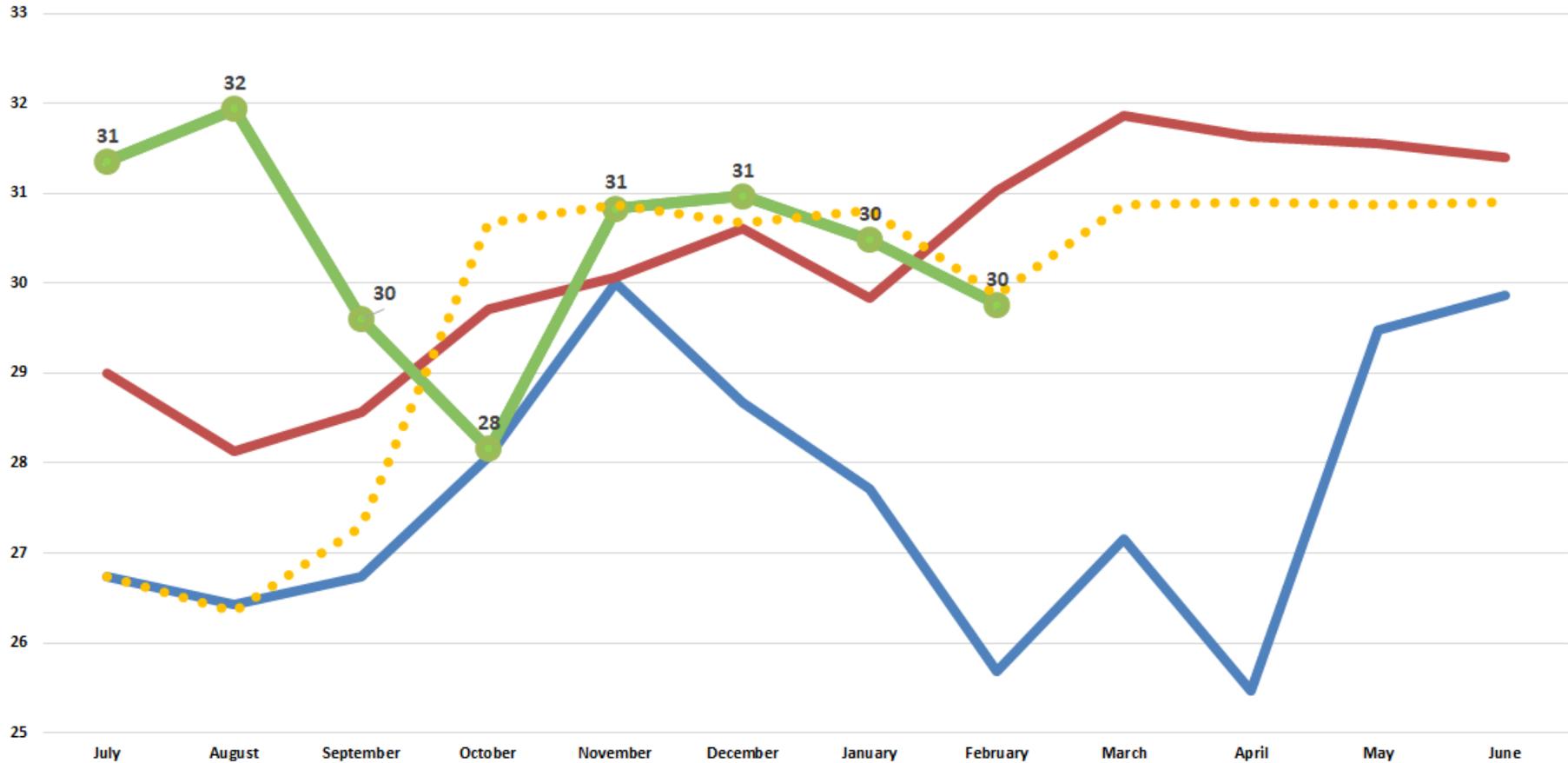
# Acute I/P Psych (Avg Patients Per Day)



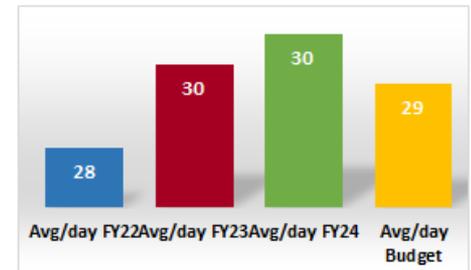
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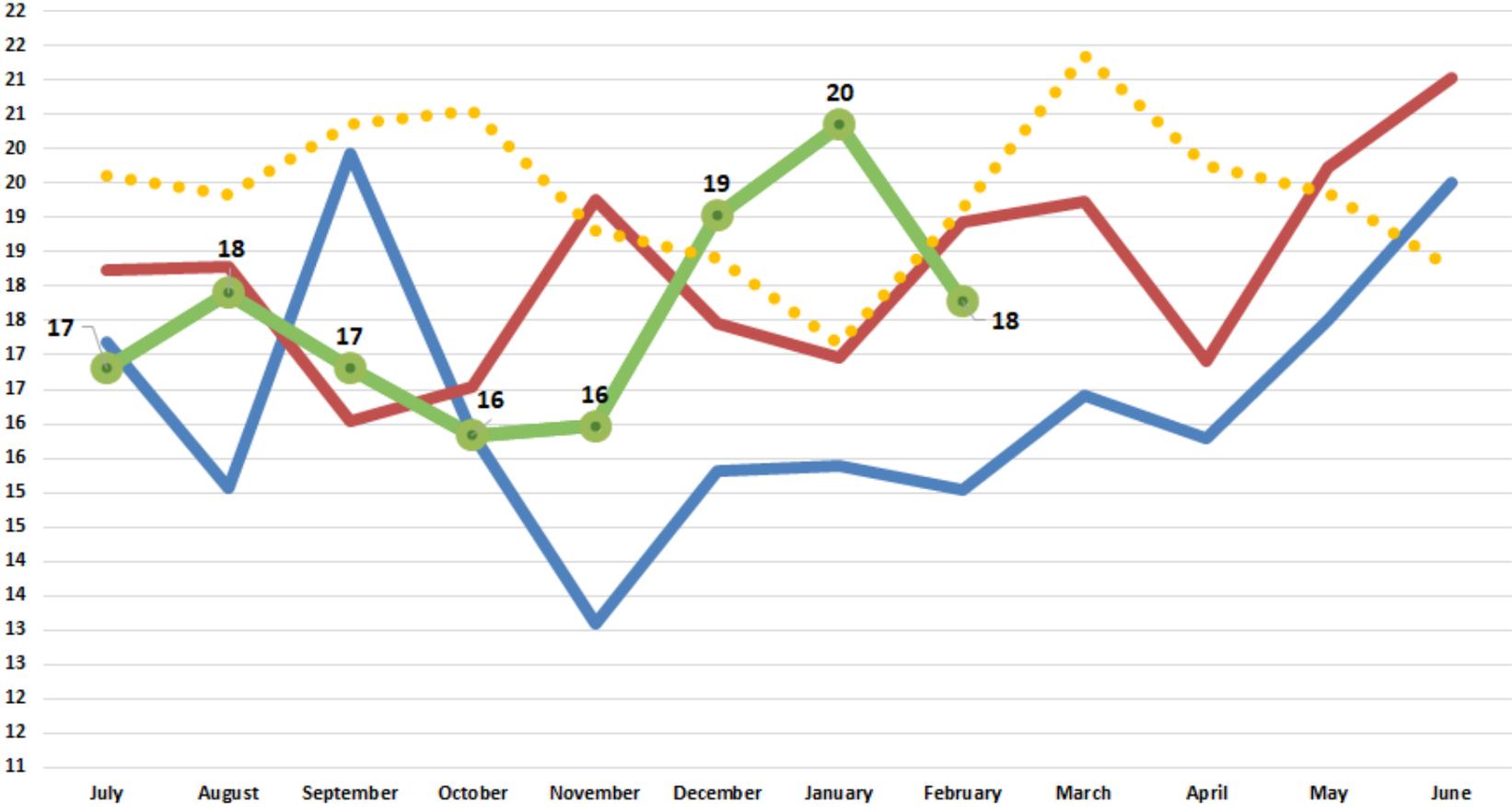
# Sub-Acute - Avg Patients Per Day



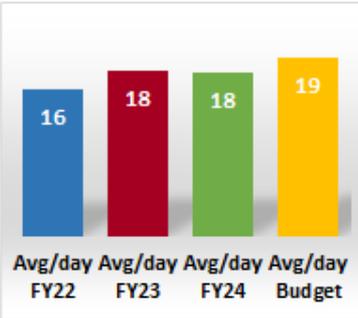
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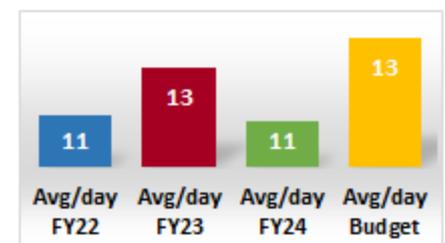
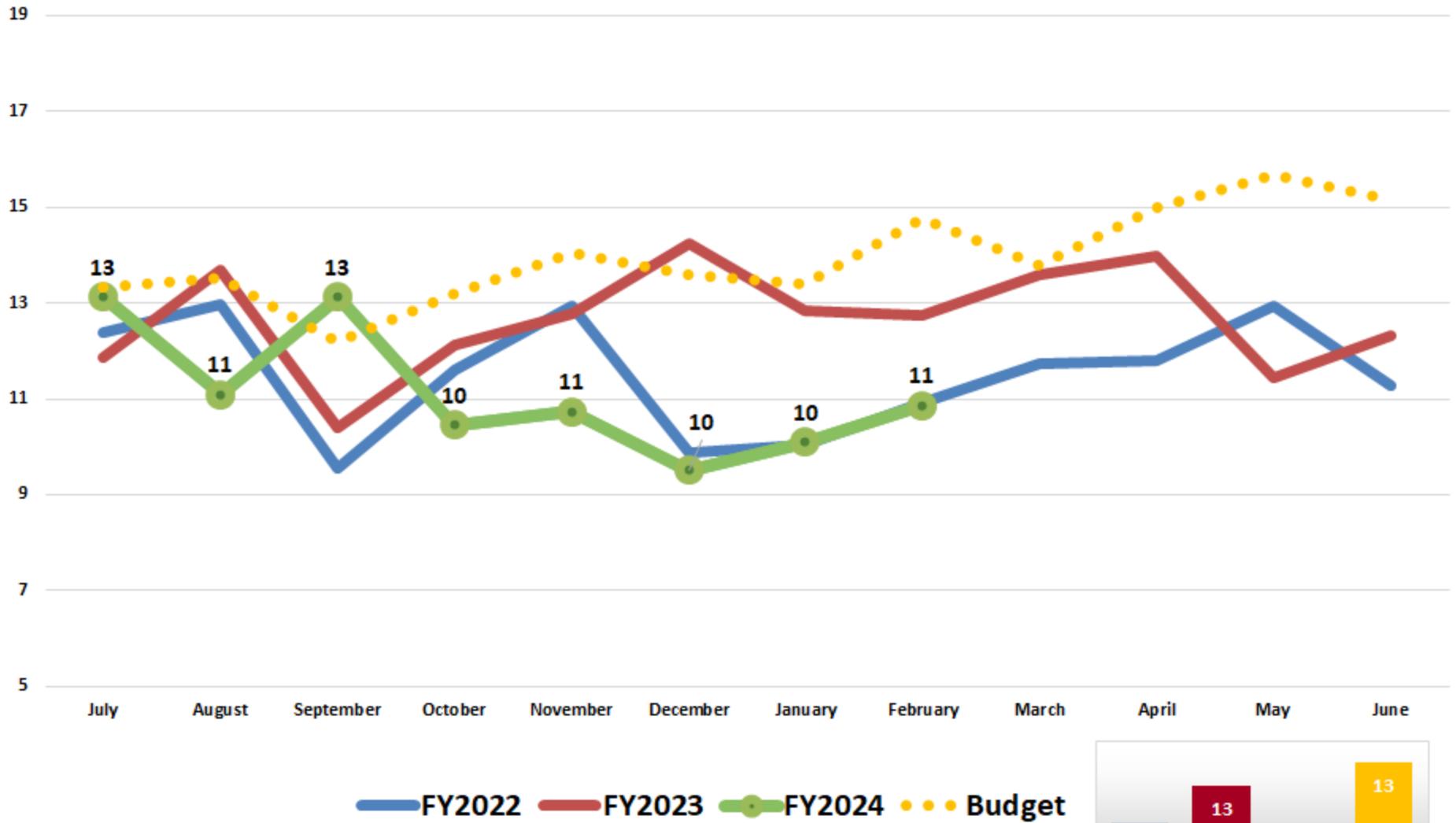
# Rehabilitation Hospital - Avg Patients Per Day



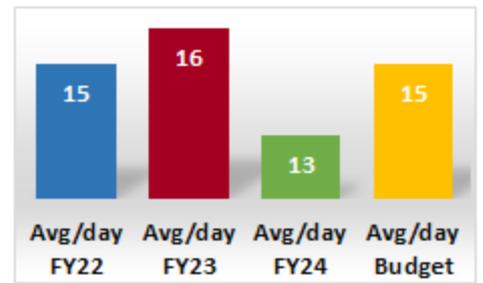
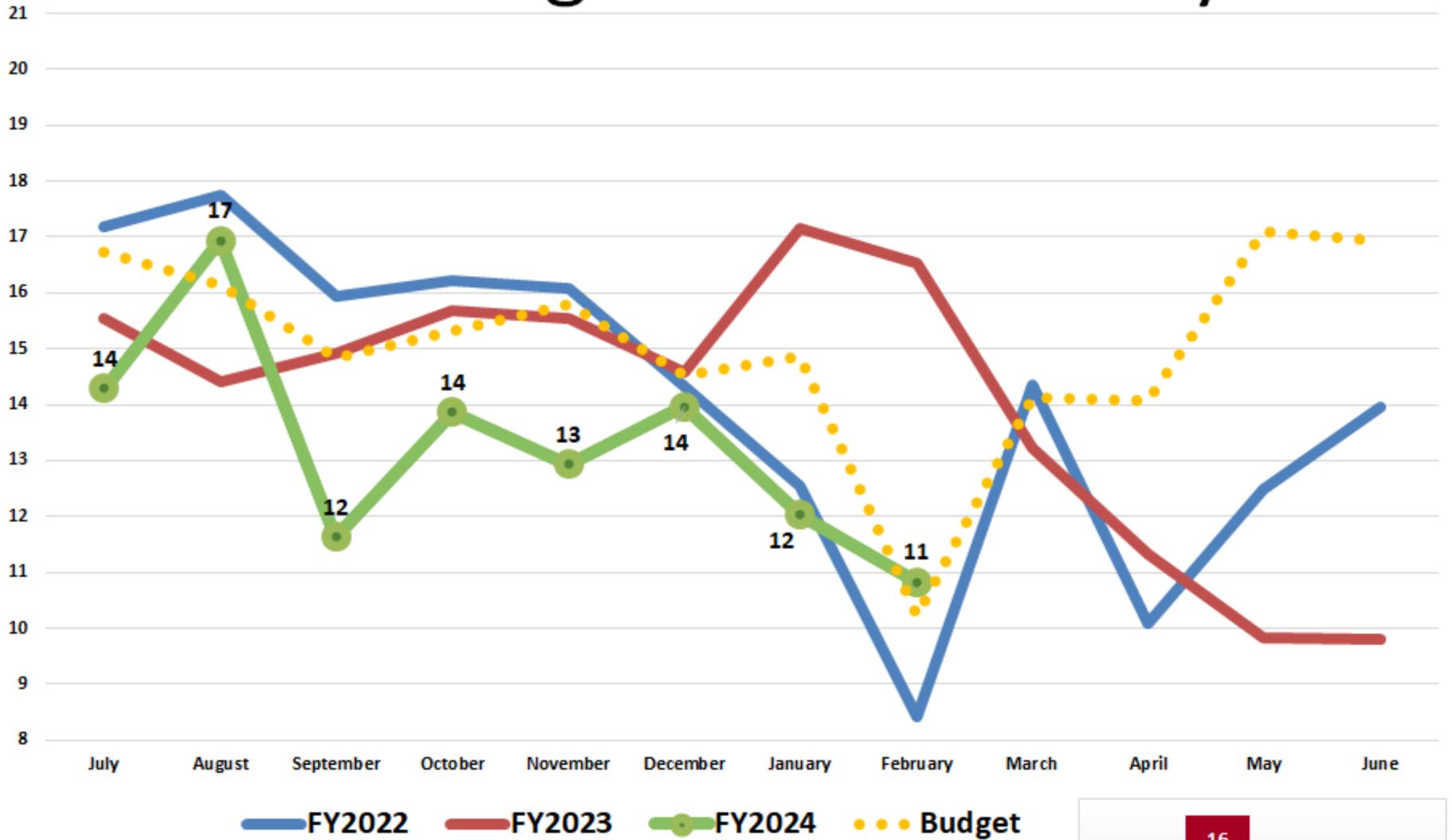
—●— FY2022   
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 —●— FY2024   
 ●●● Budget



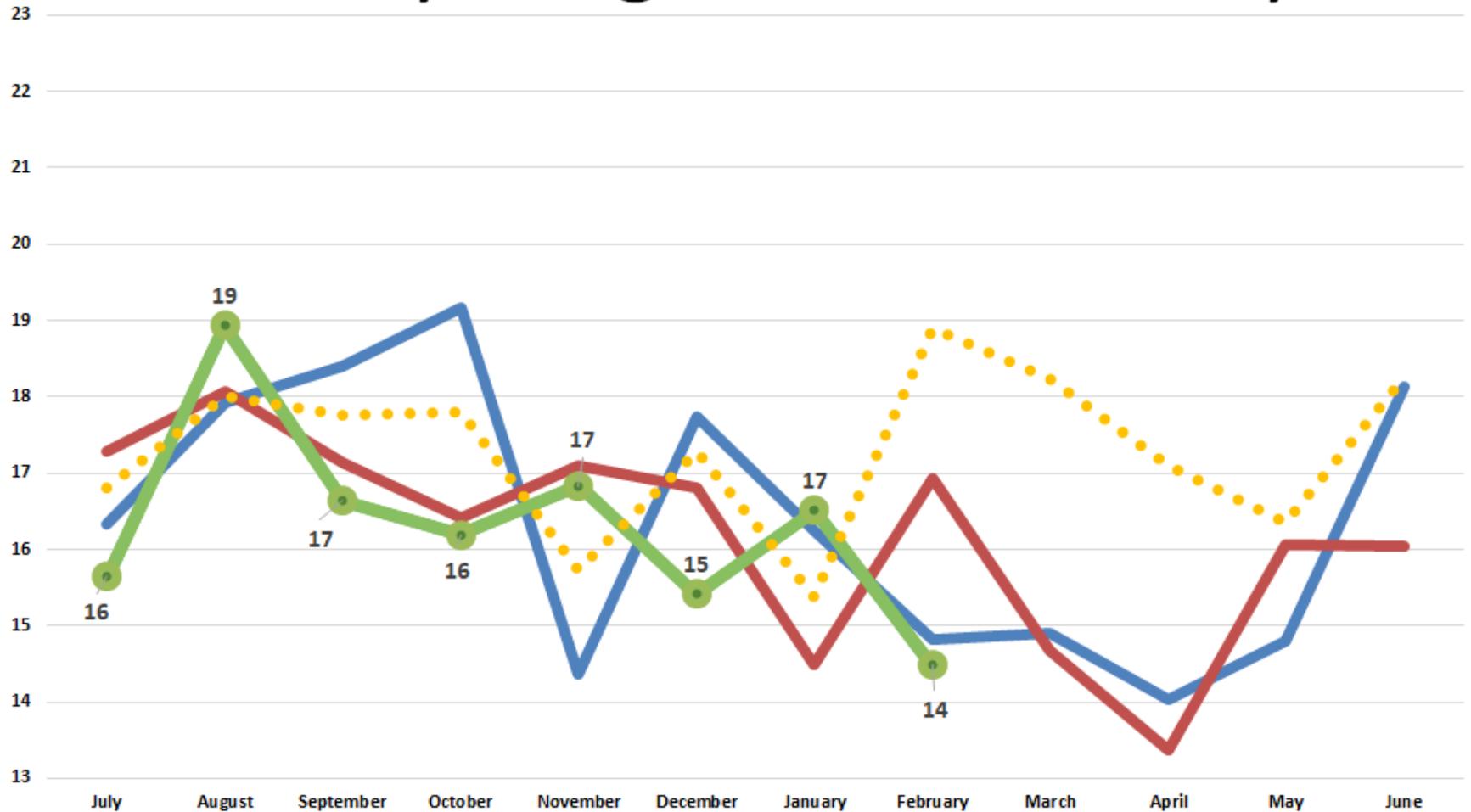
# TCS Ortho - Avg Patients Per Day



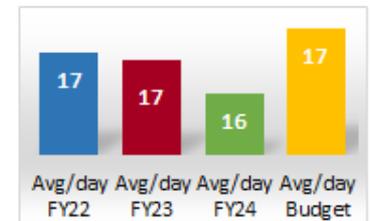
# NICU - Avg Patients Per Day



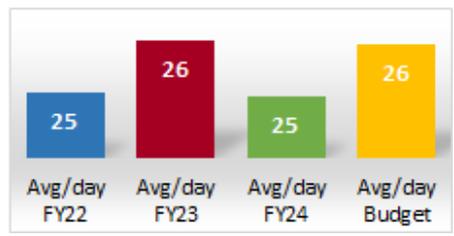
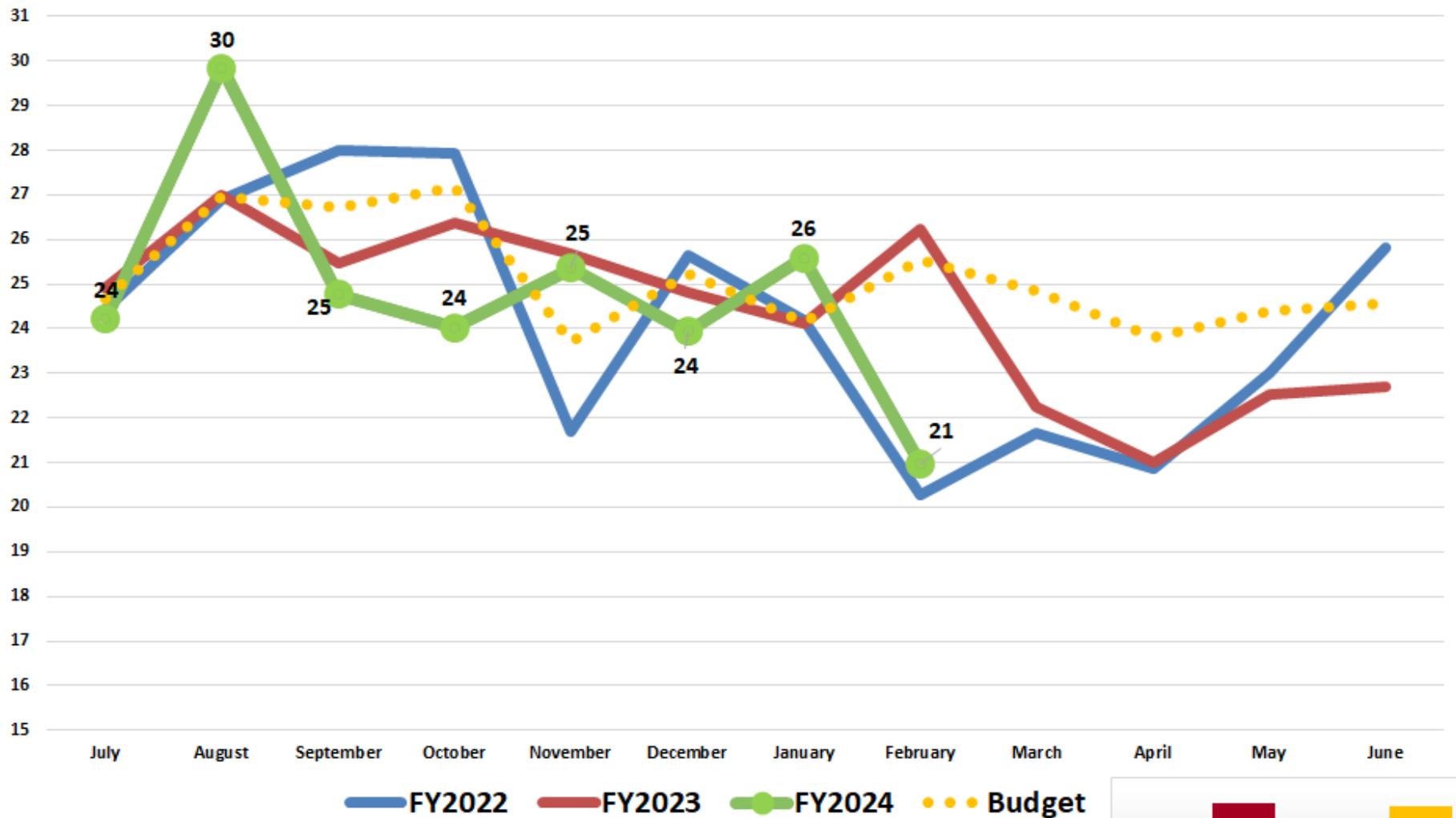
# Nursery - Avg Patients Per Day



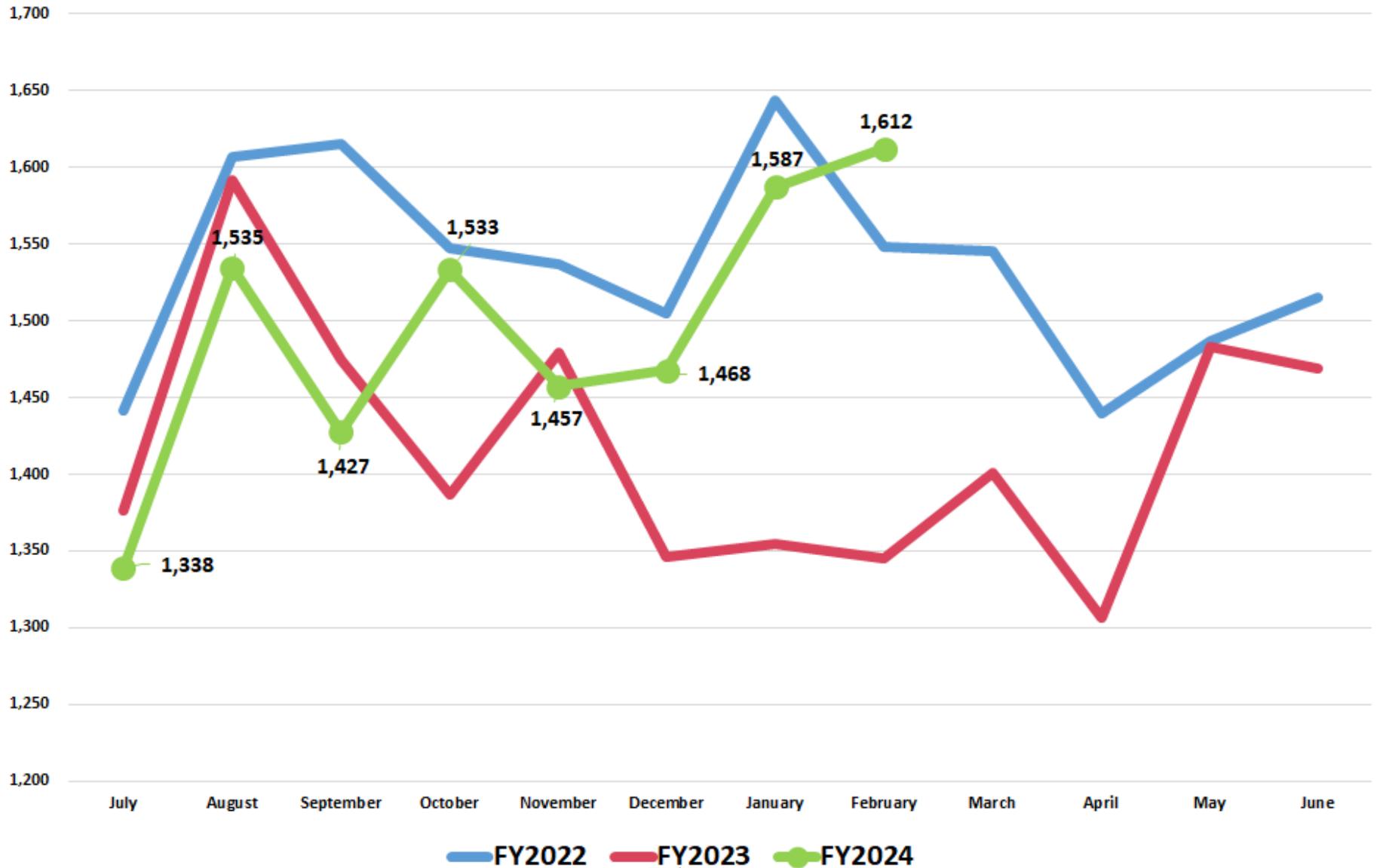
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



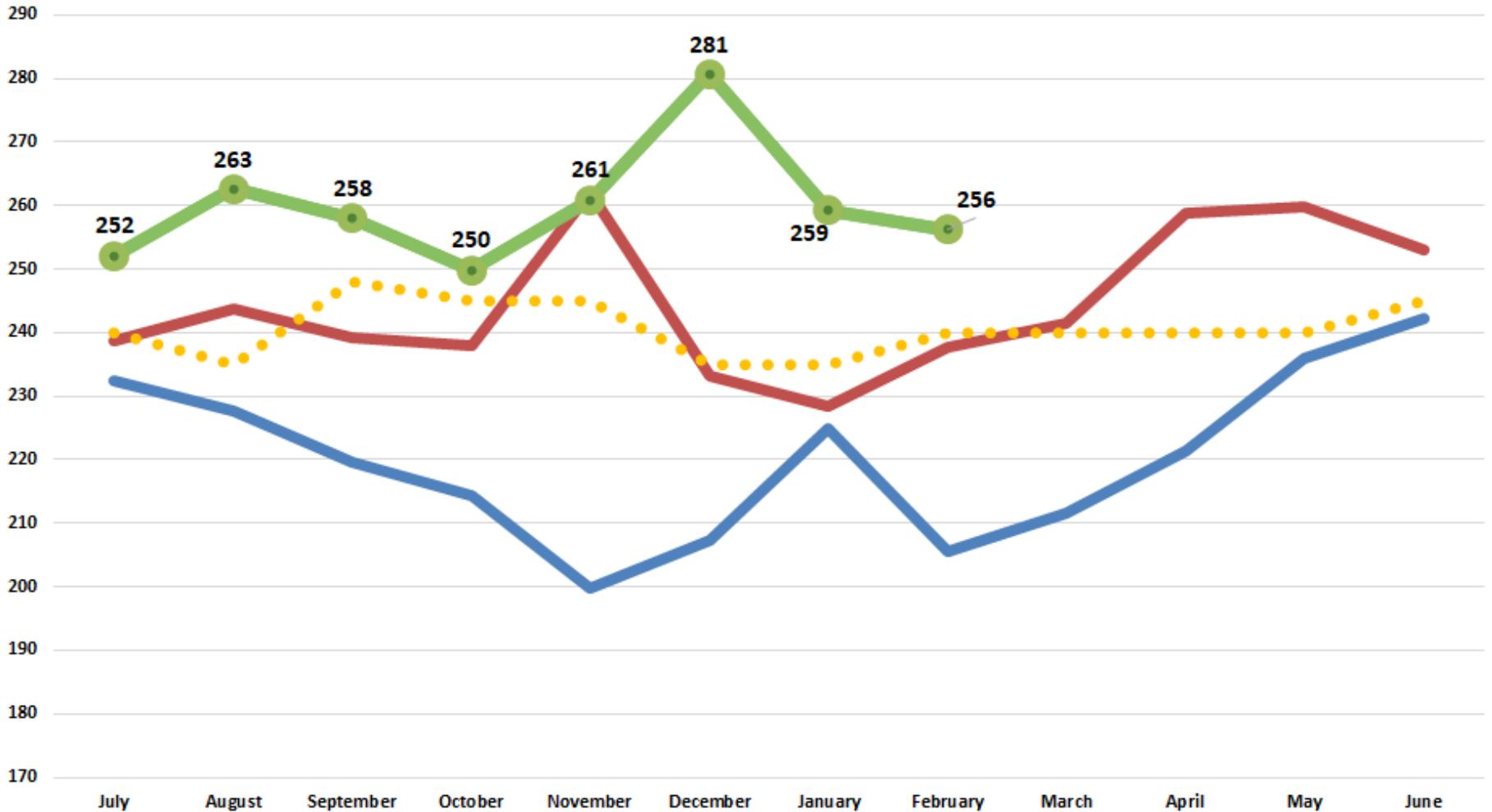
# Obstetrics - Avg Patients Per Day



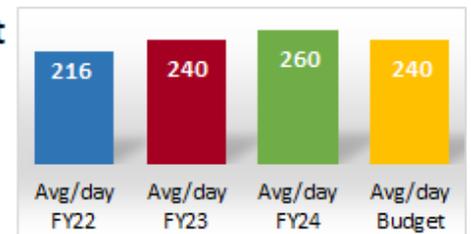
# Outpatient Registrations Per Day



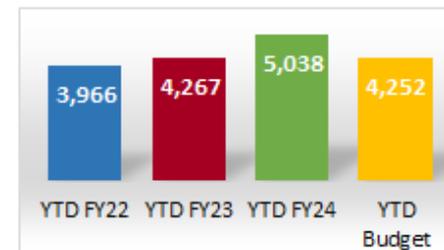
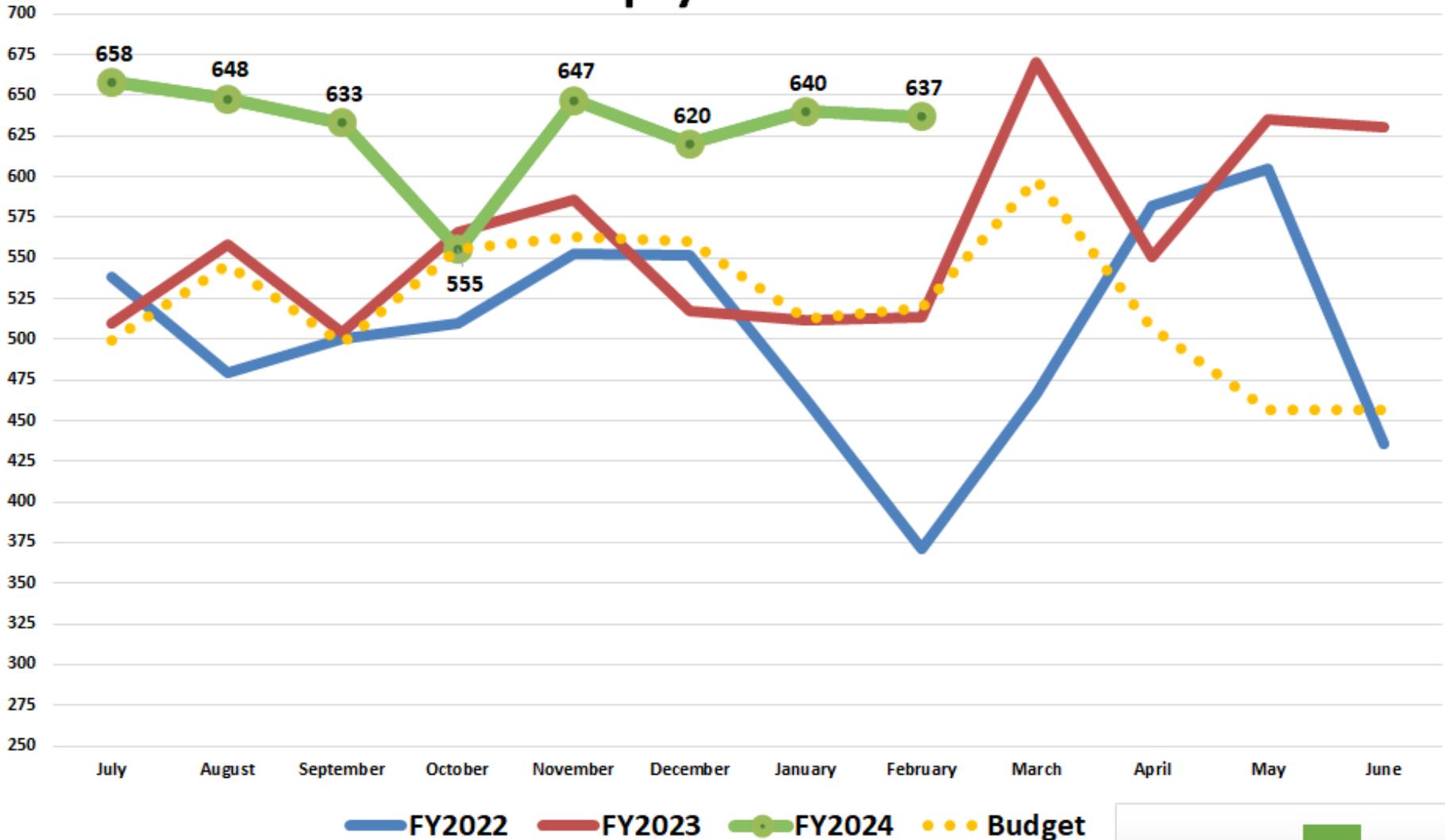
# ED - Avg Treated Per Day



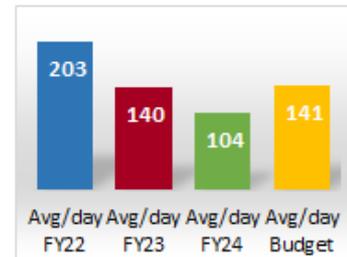
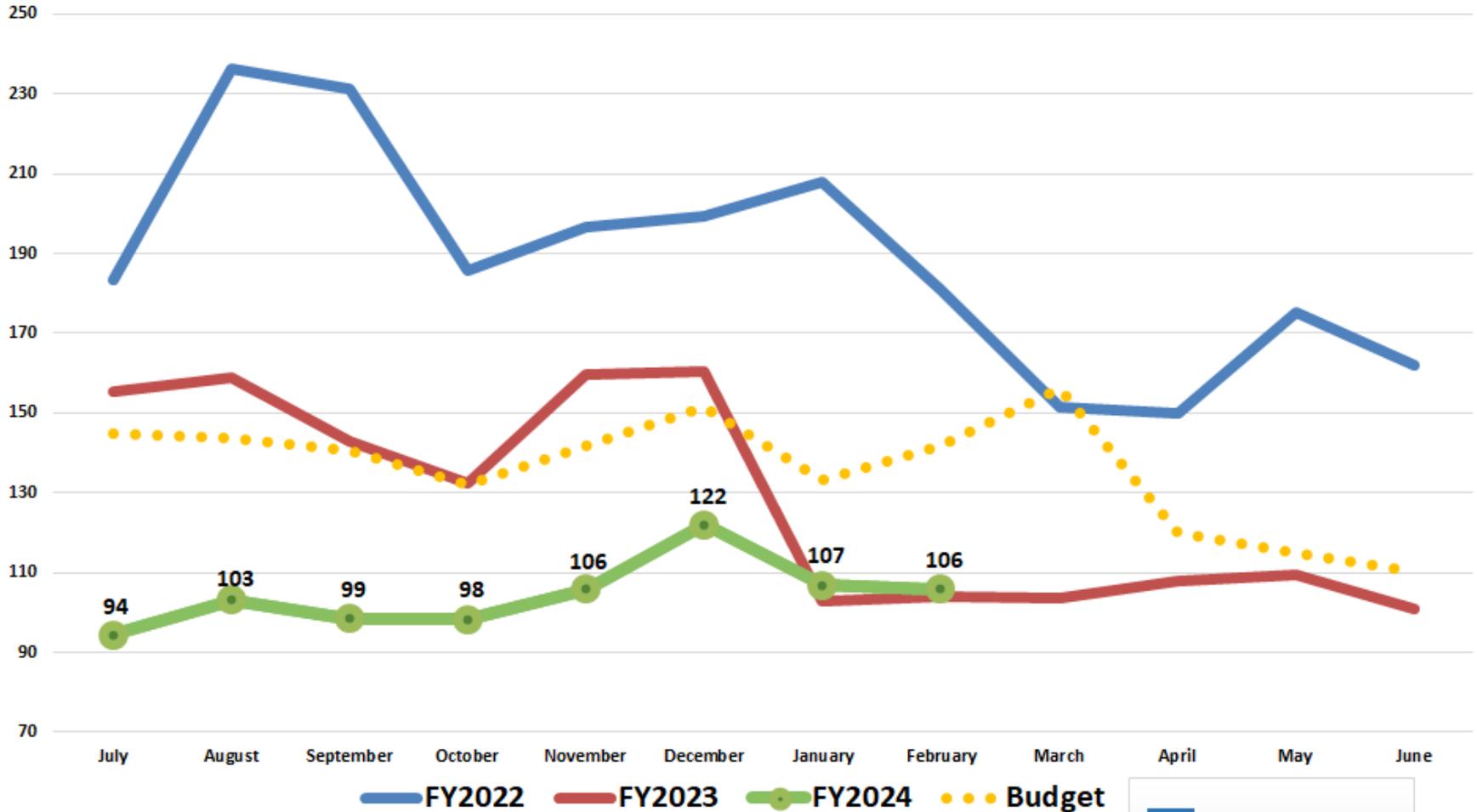
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



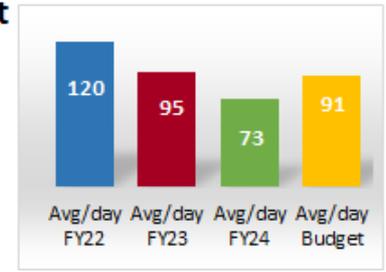
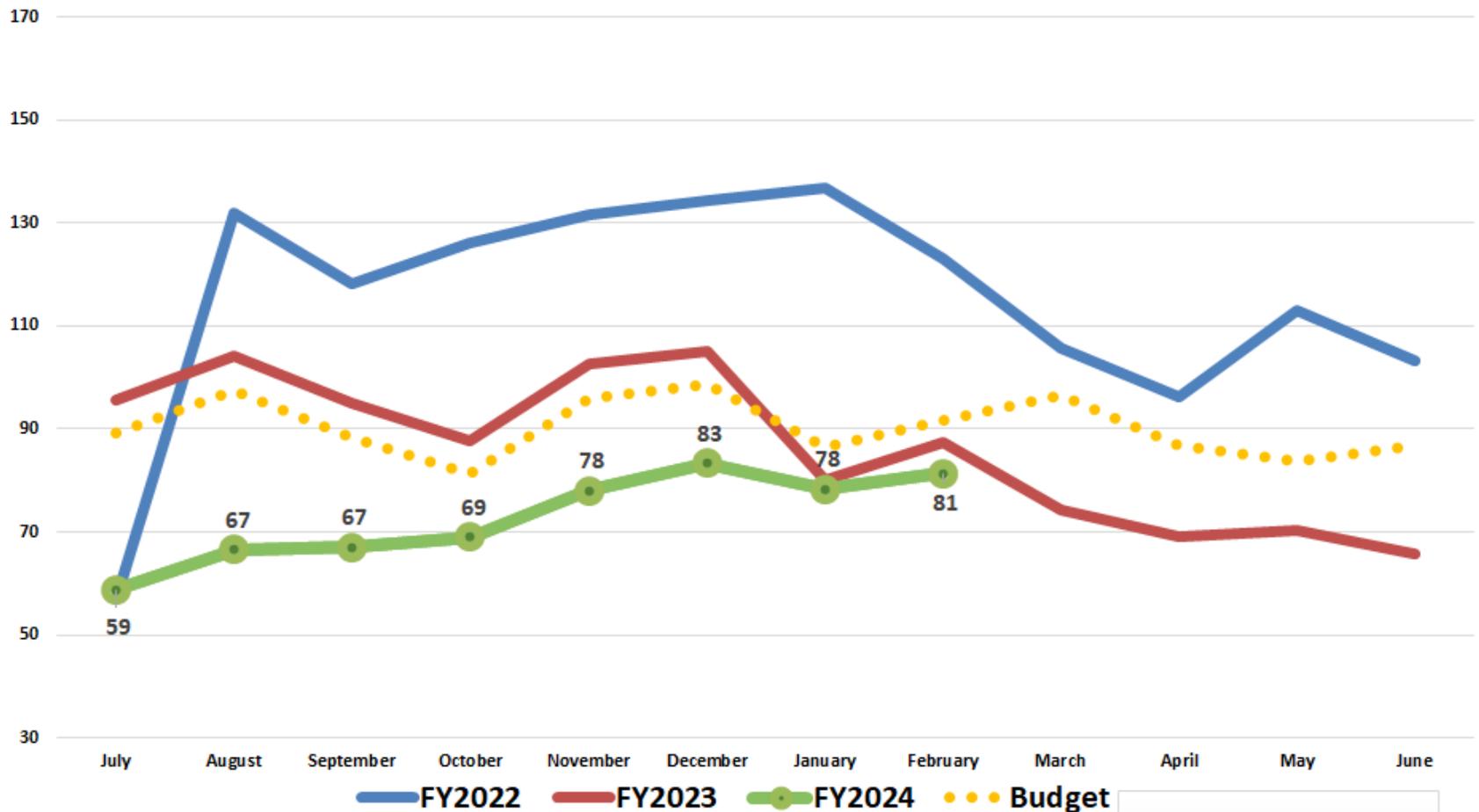
# Endoscopy Procedures



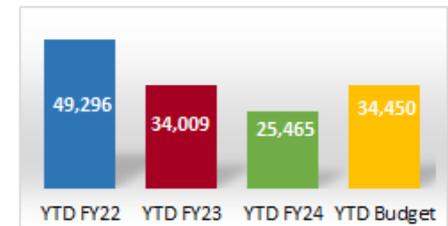
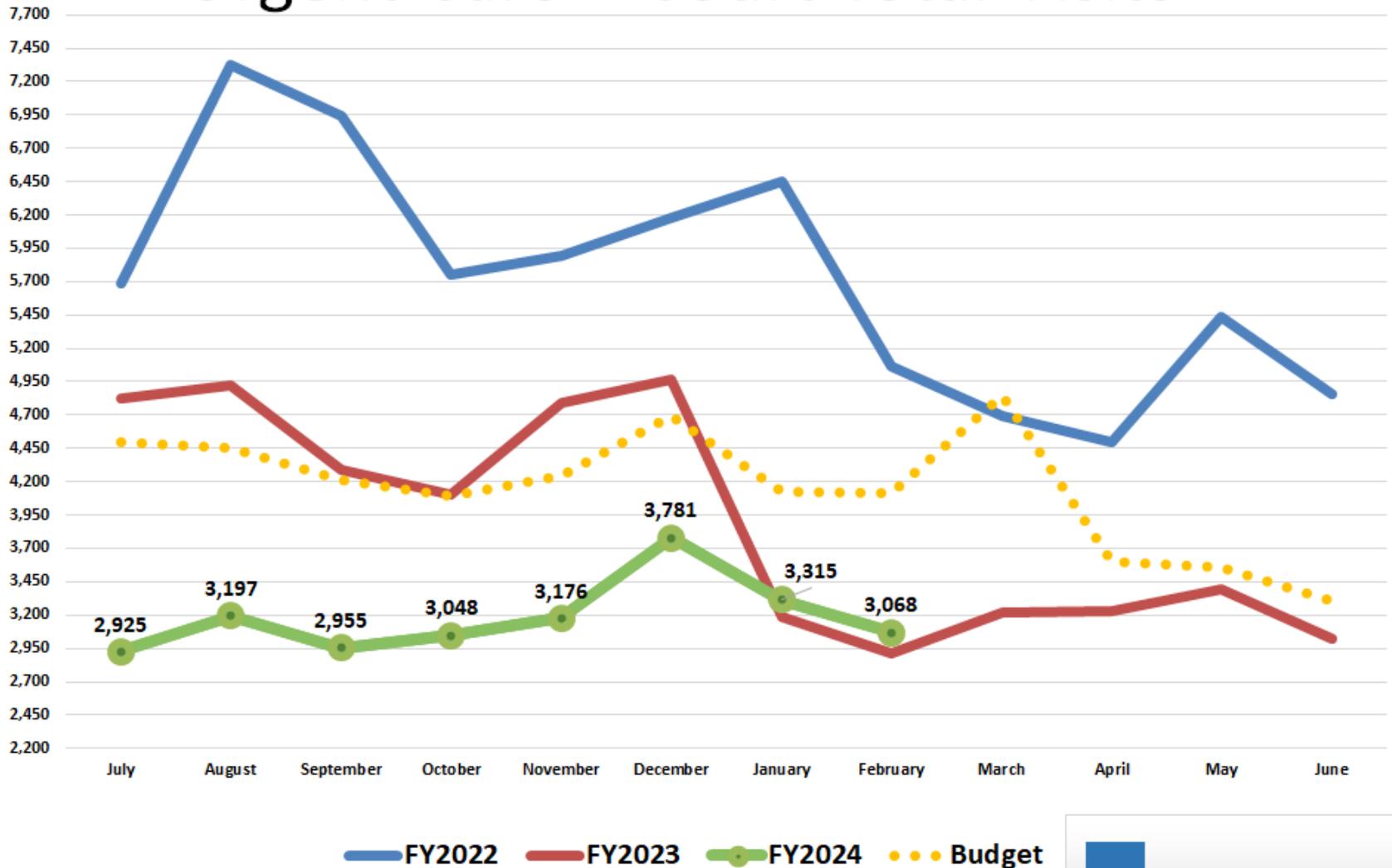
# Urgent Care – Court Avg Visits Per Day



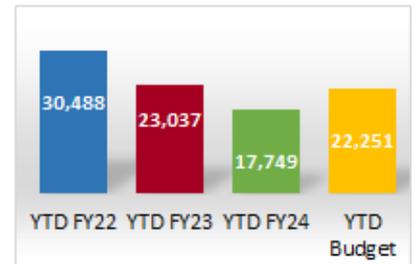
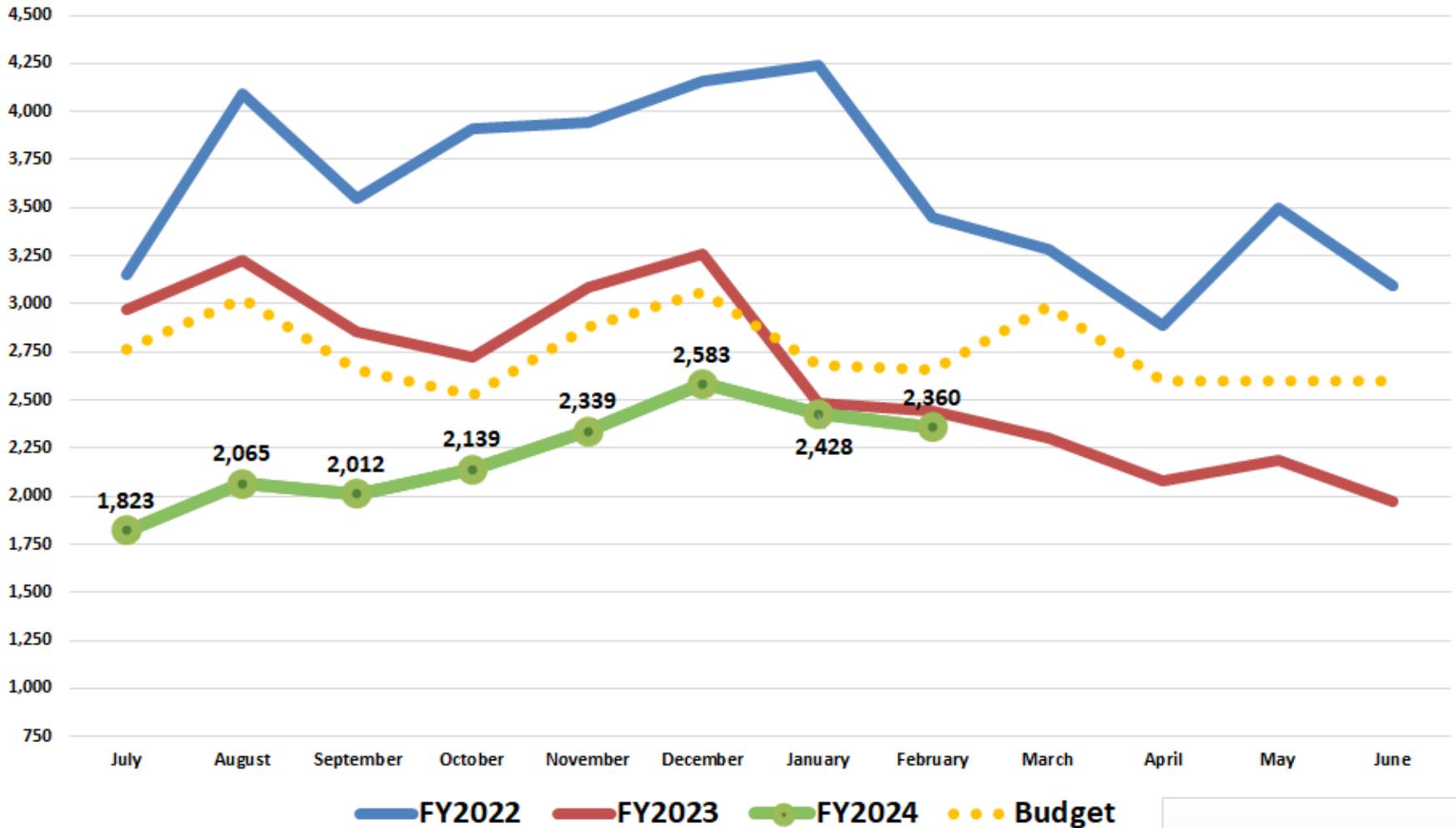
# Urgent Care – Demaree Avg Visits Per Day



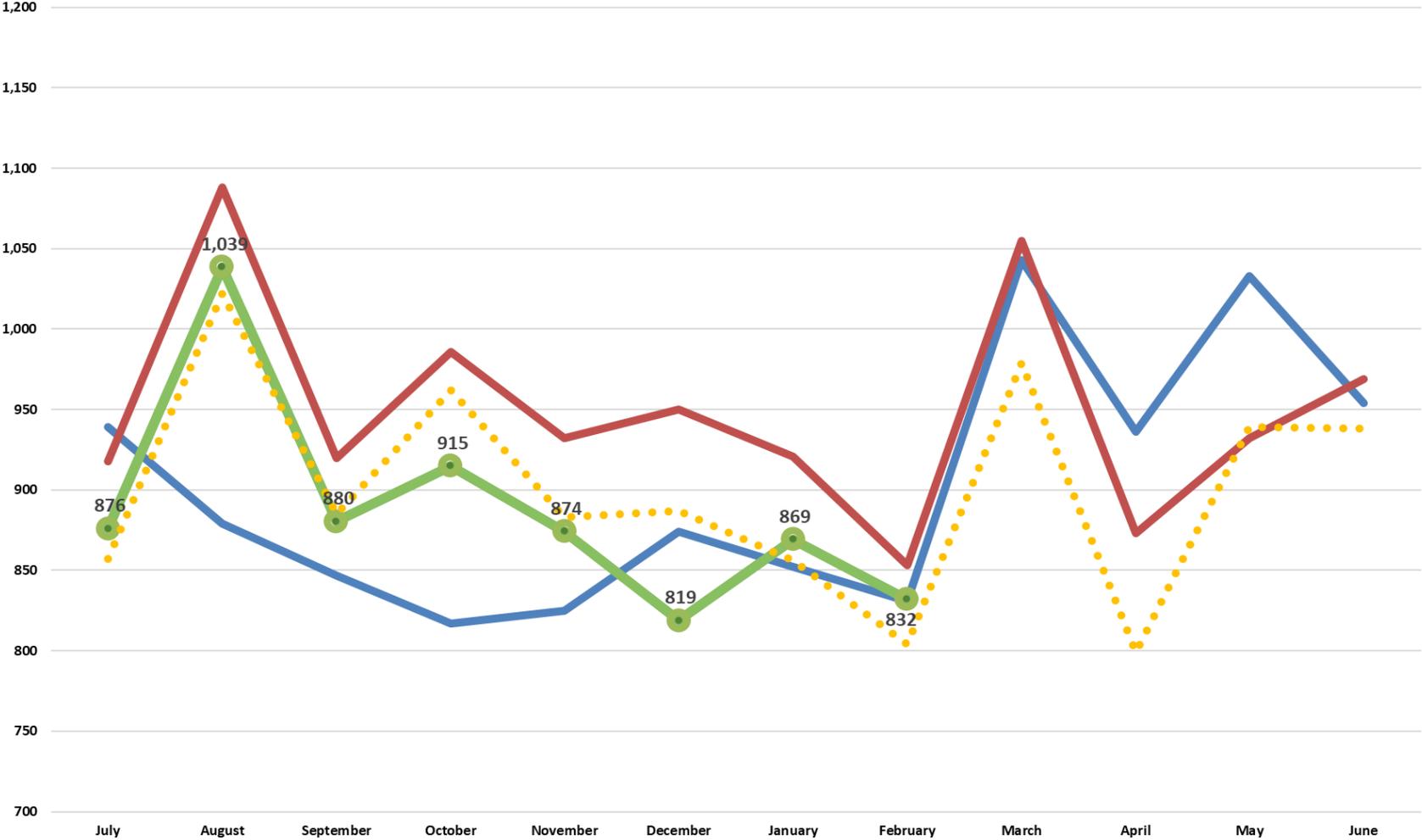
# Urgent Care – Court Total Visits



# Urgent Care – Demaree Total Visits



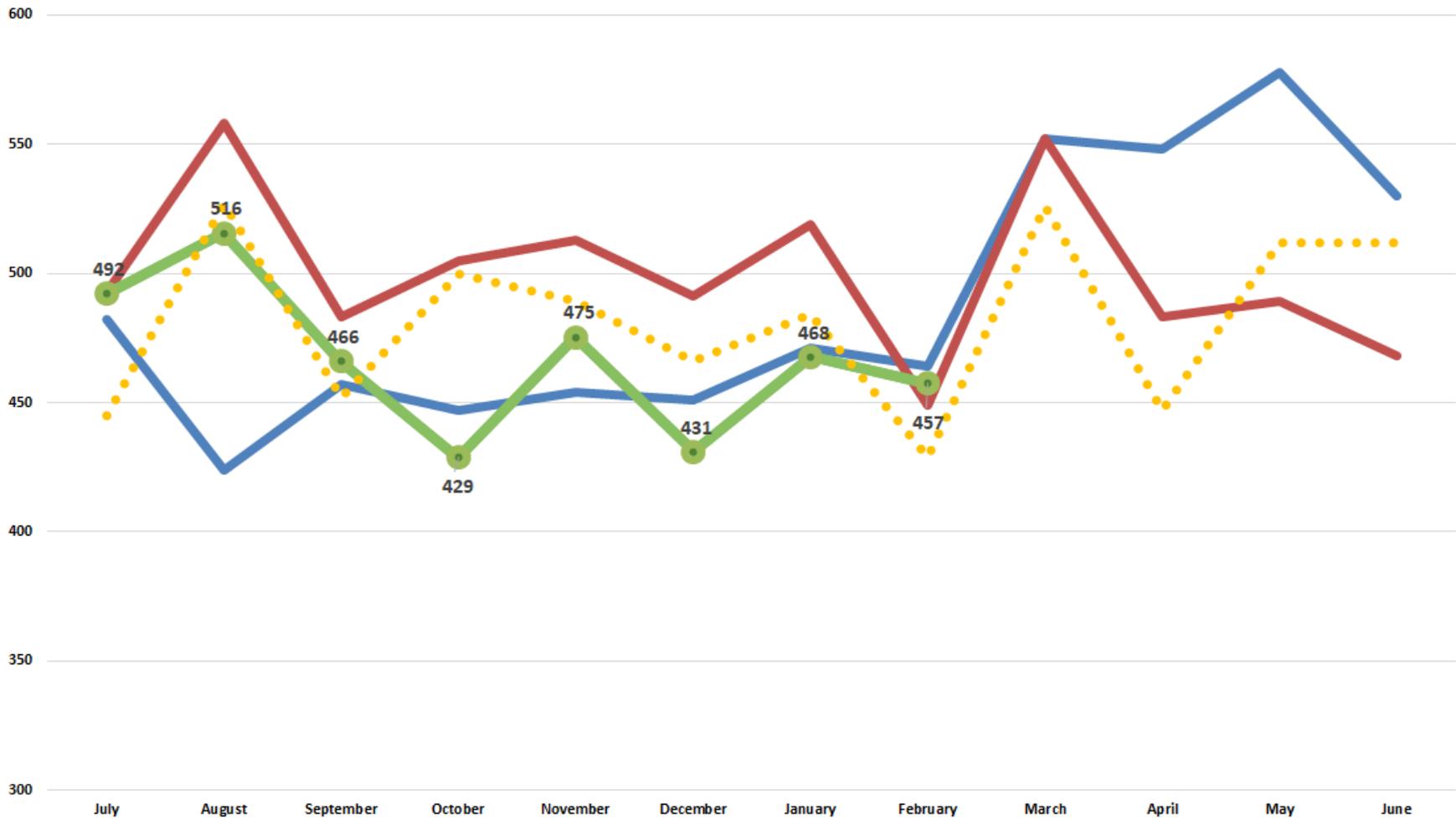
# Surgery (IP & OP) – 100 Min Units



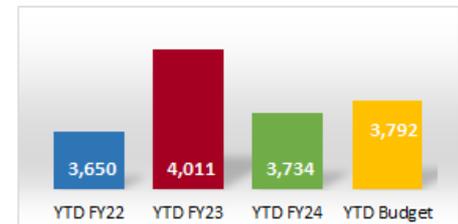
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 —●— FY2024   
 ●●● Budget



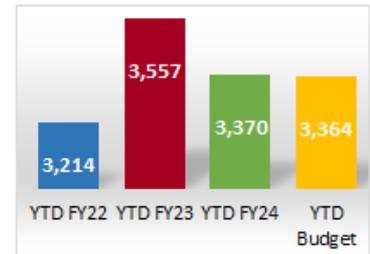
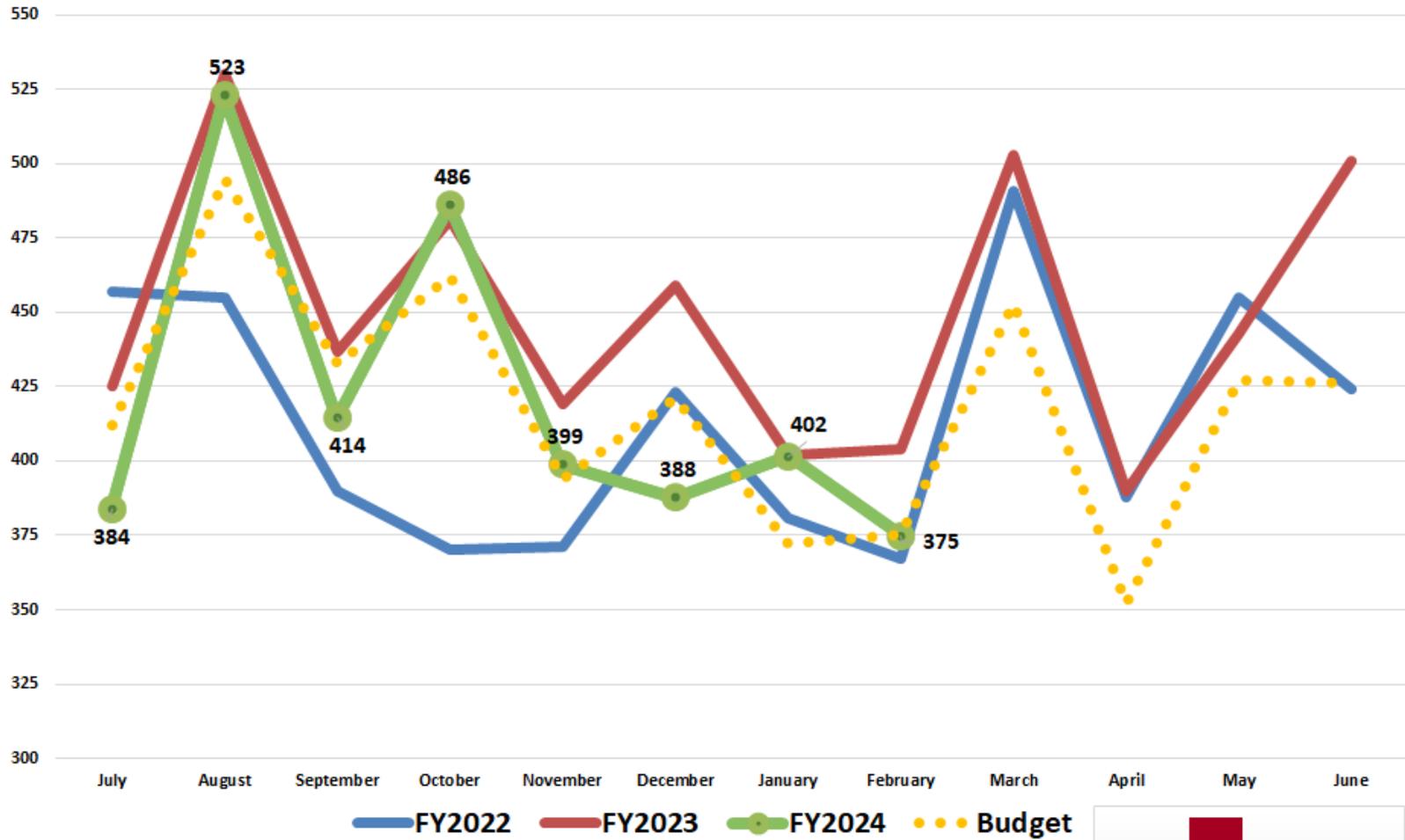
# Surgery (IP Only) - 100 Min Unit



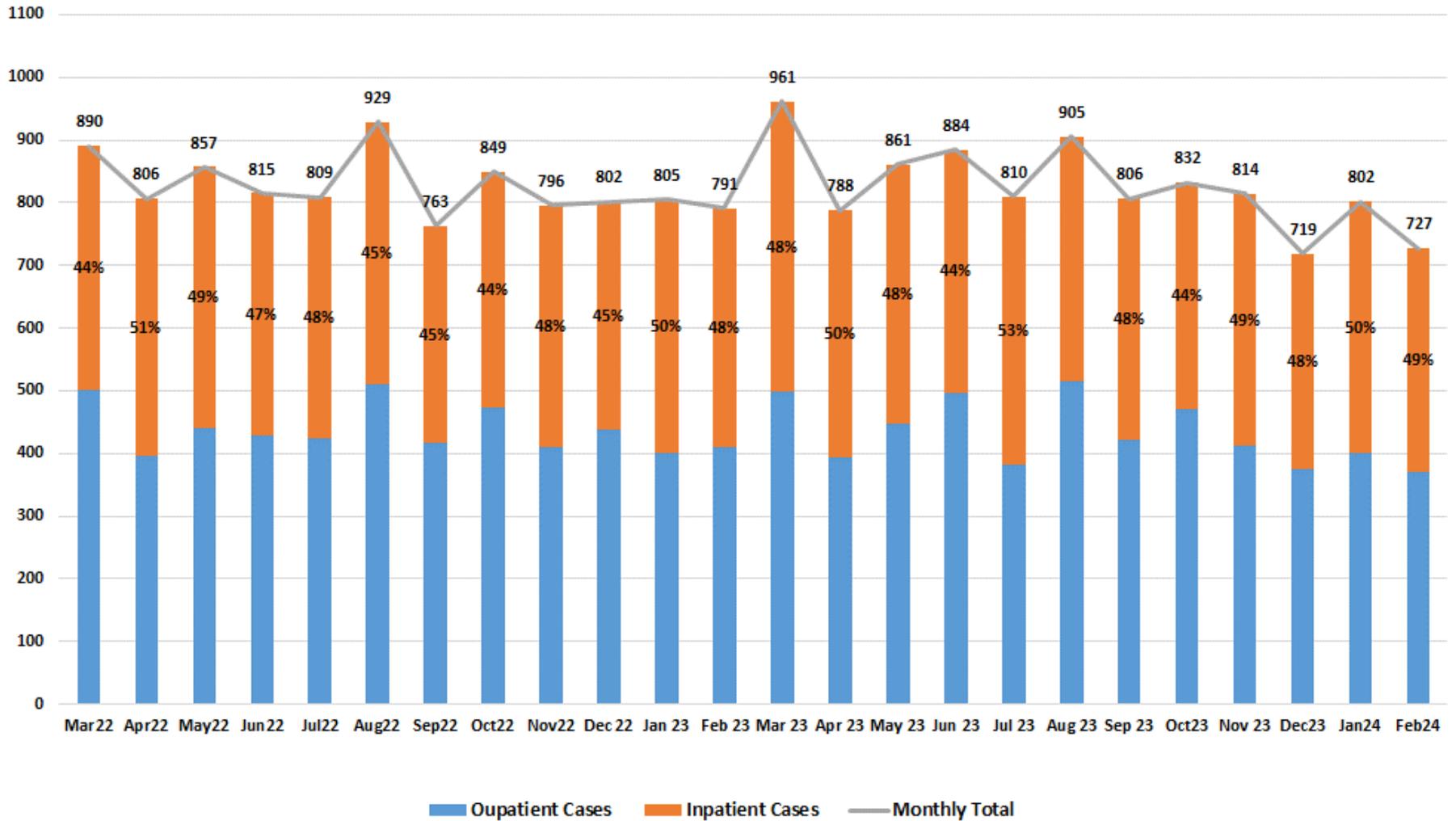
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 ●●● Budget



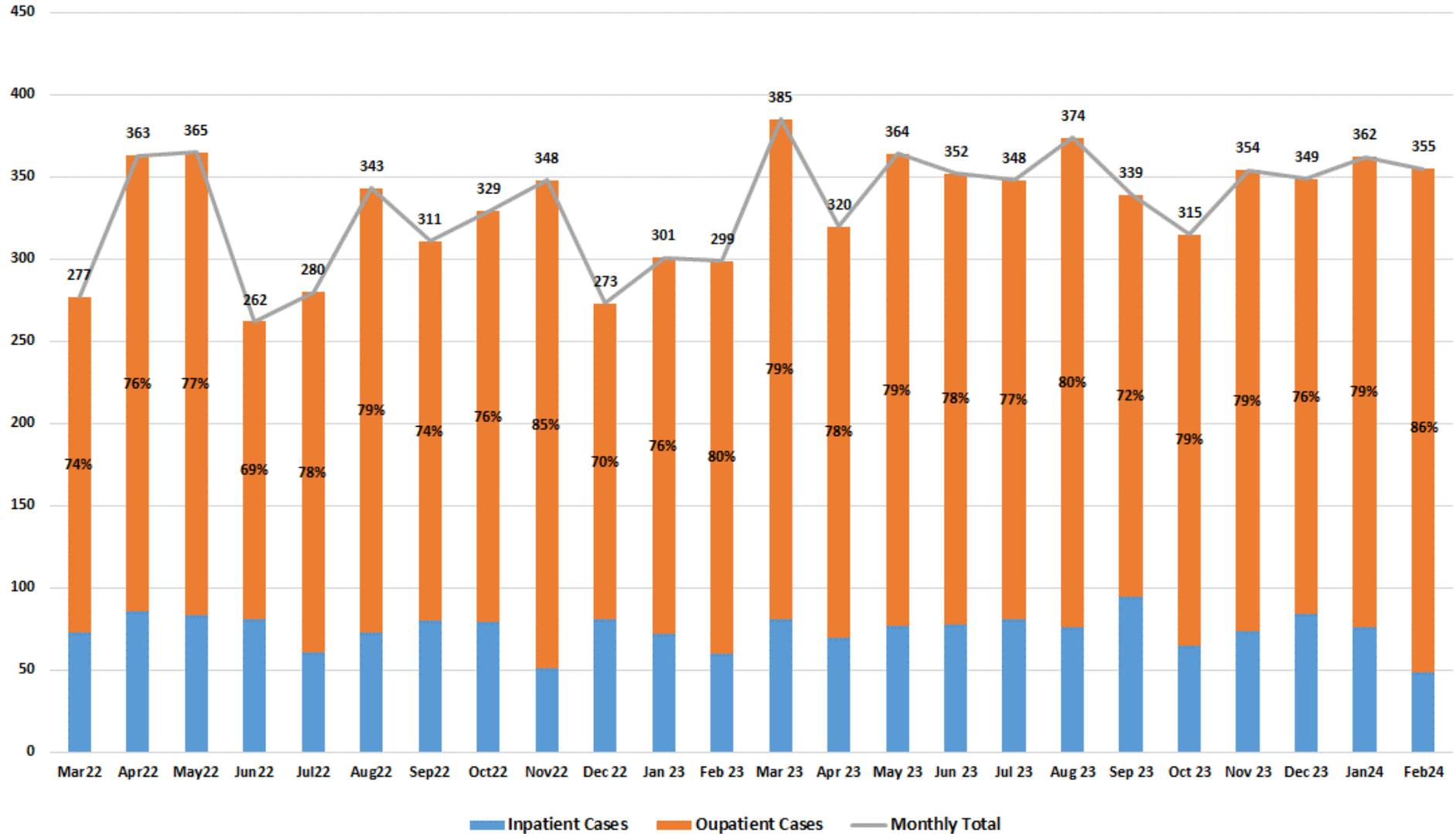
# Surgery (OP Only) - 100 Min Units



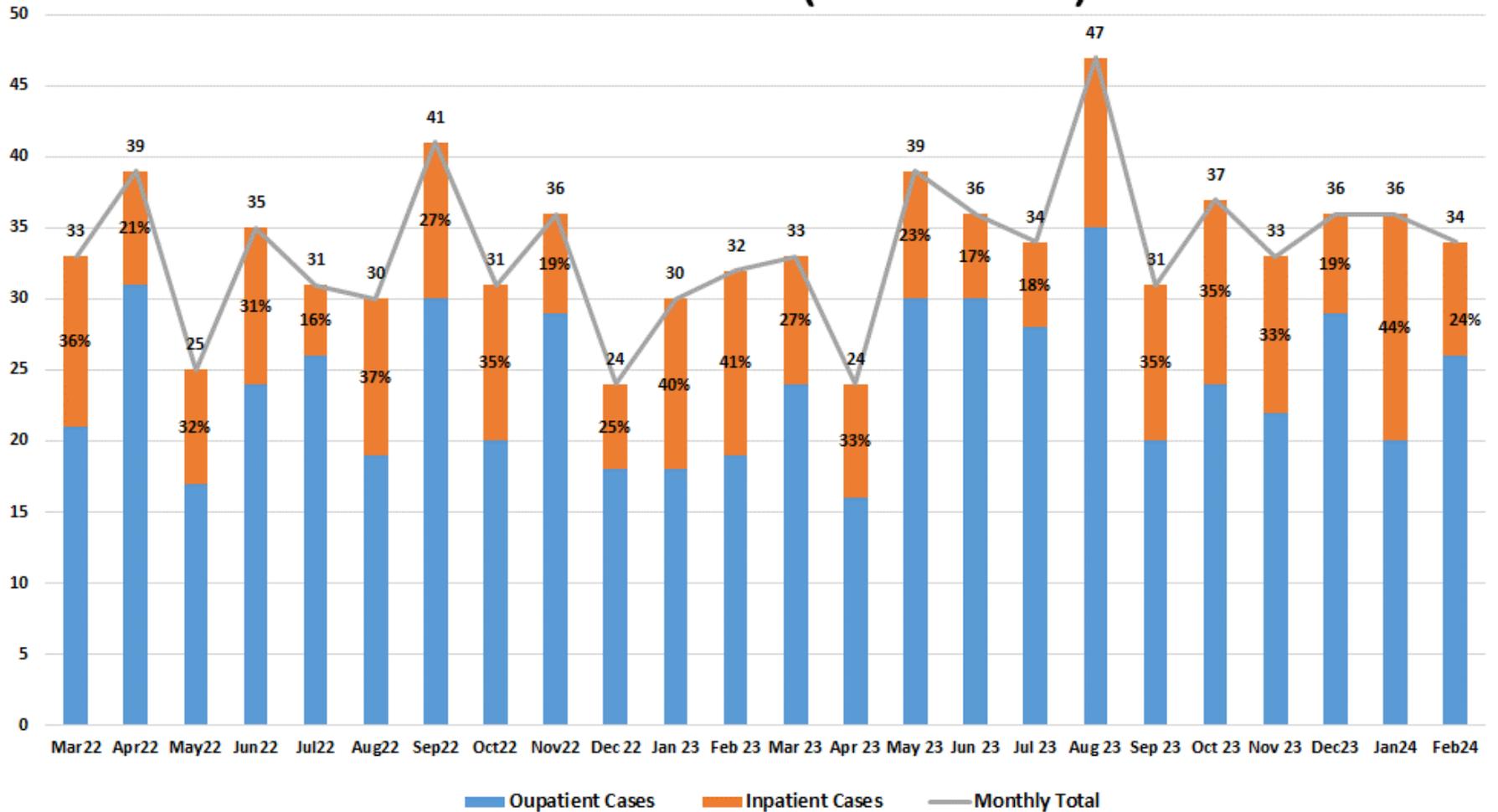
# Surgery Cases (IP & OP)



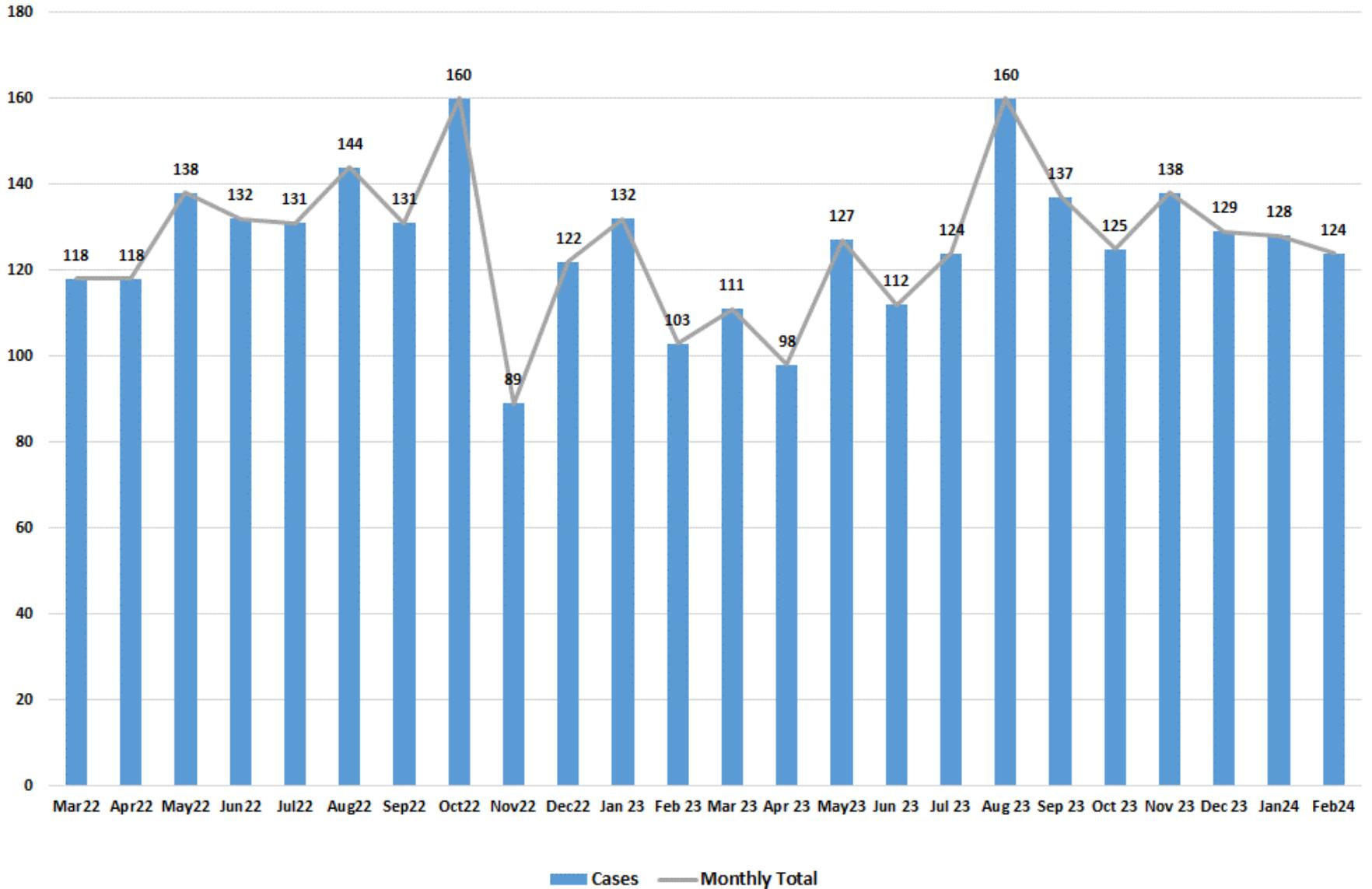
# Endo Cases (Endo Suites)



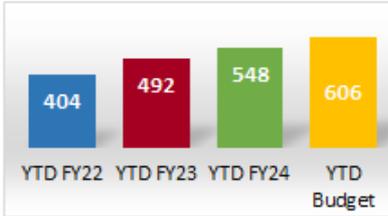
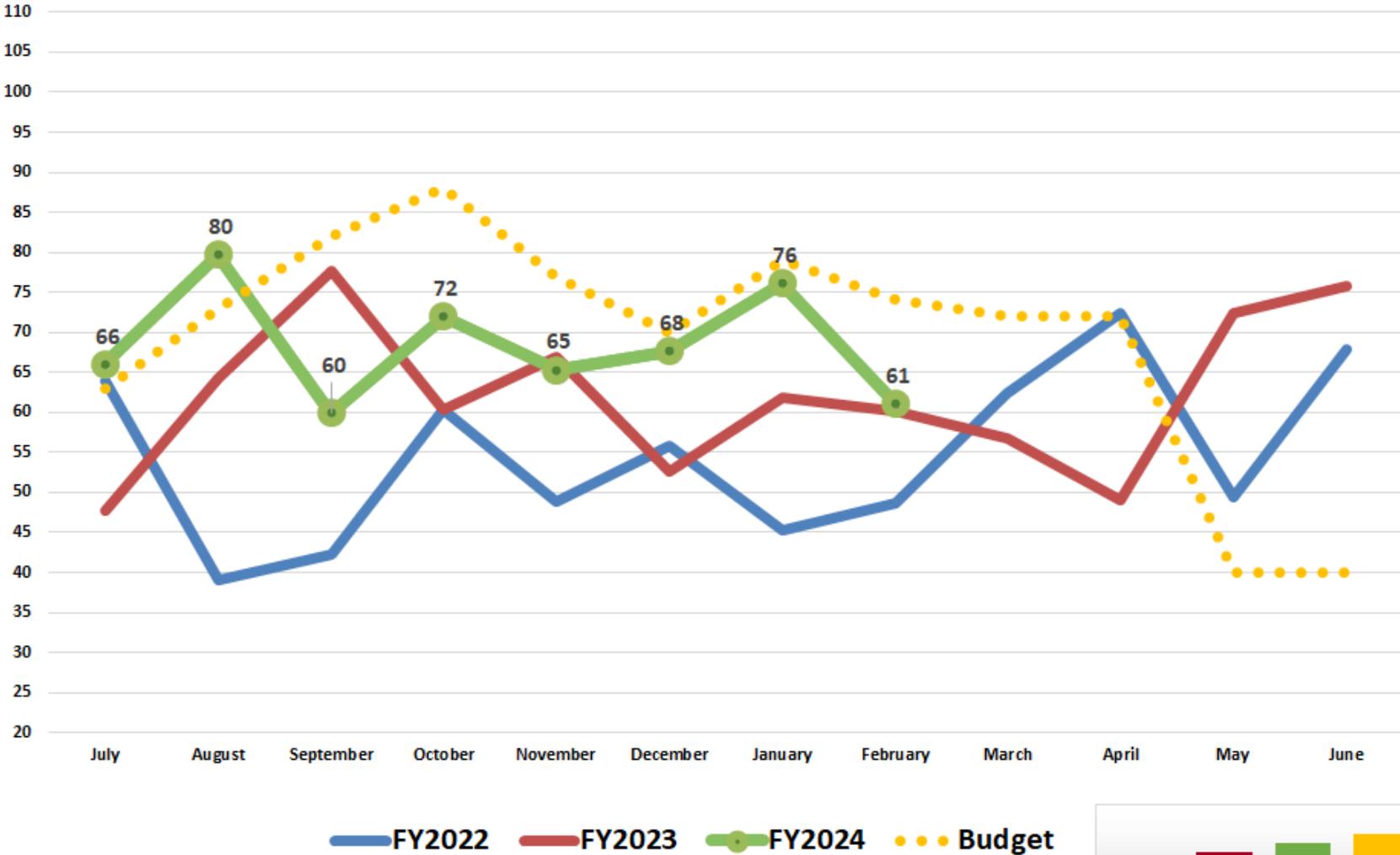
# Robotic Cases (IP & OP)



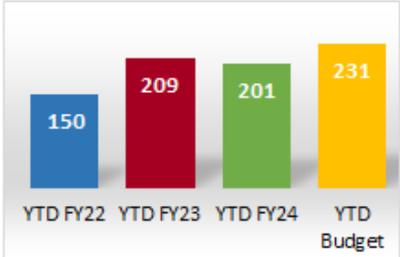
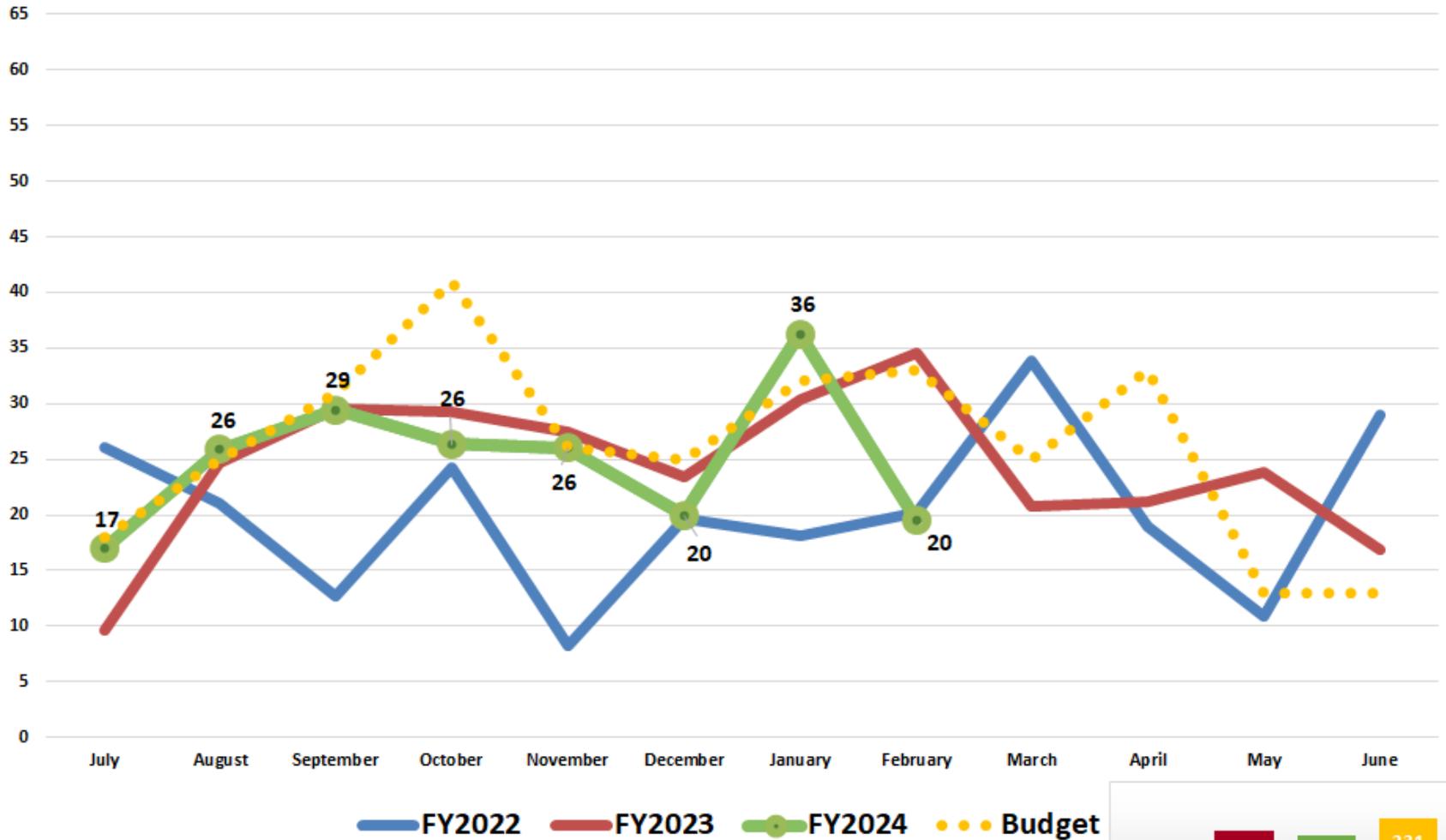
# OB Cases



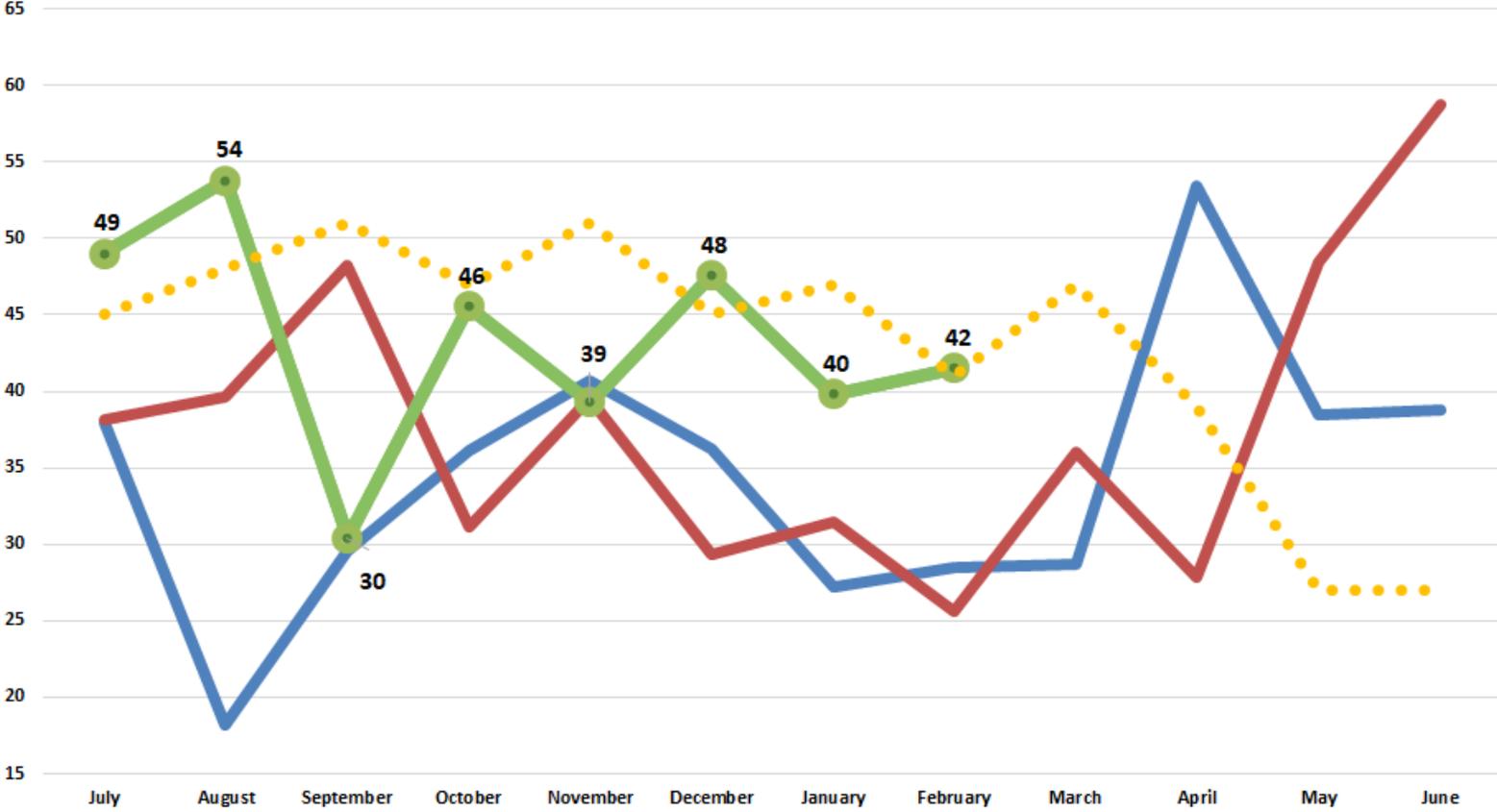
# Robotic Surgery (IP & OP) - 100 Min Units



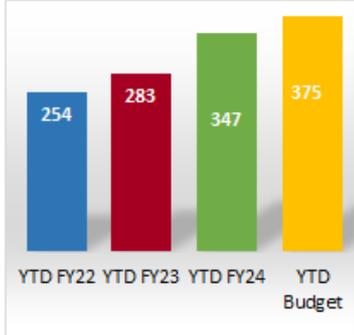
# Robotic Surgery Minutes (IP Only)



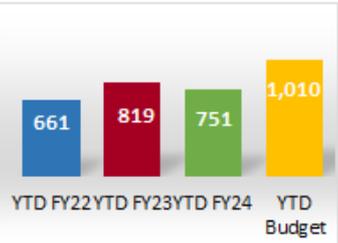
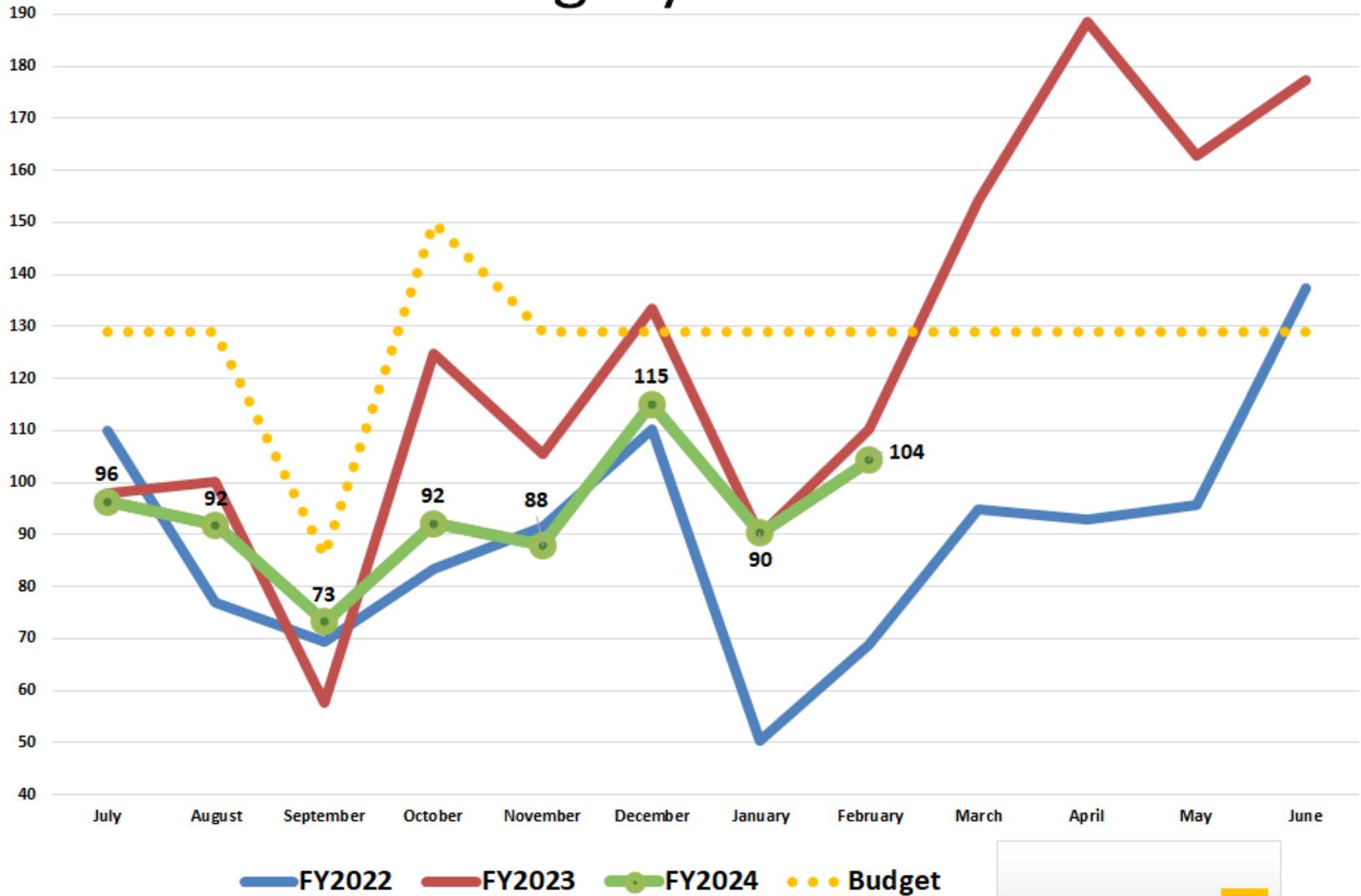
# Robotic Surgery Minutes (OP Only)



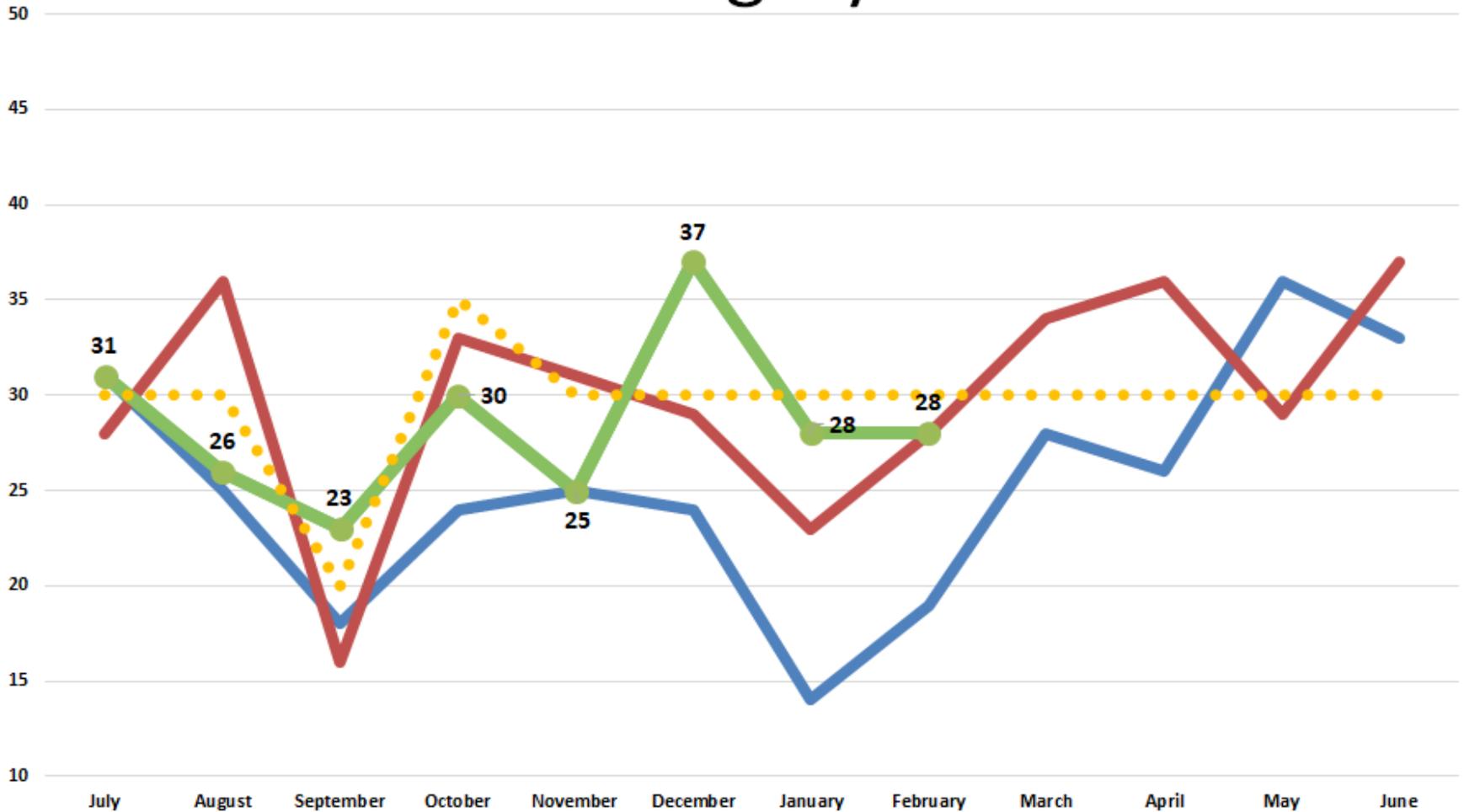
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 ●●●● Budget



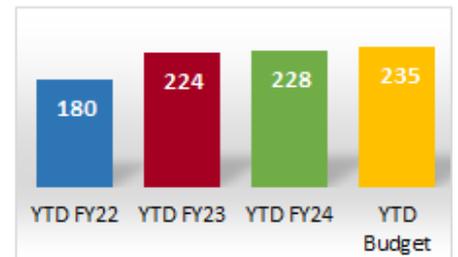
# Cardiac Surgery - 100 Min Units



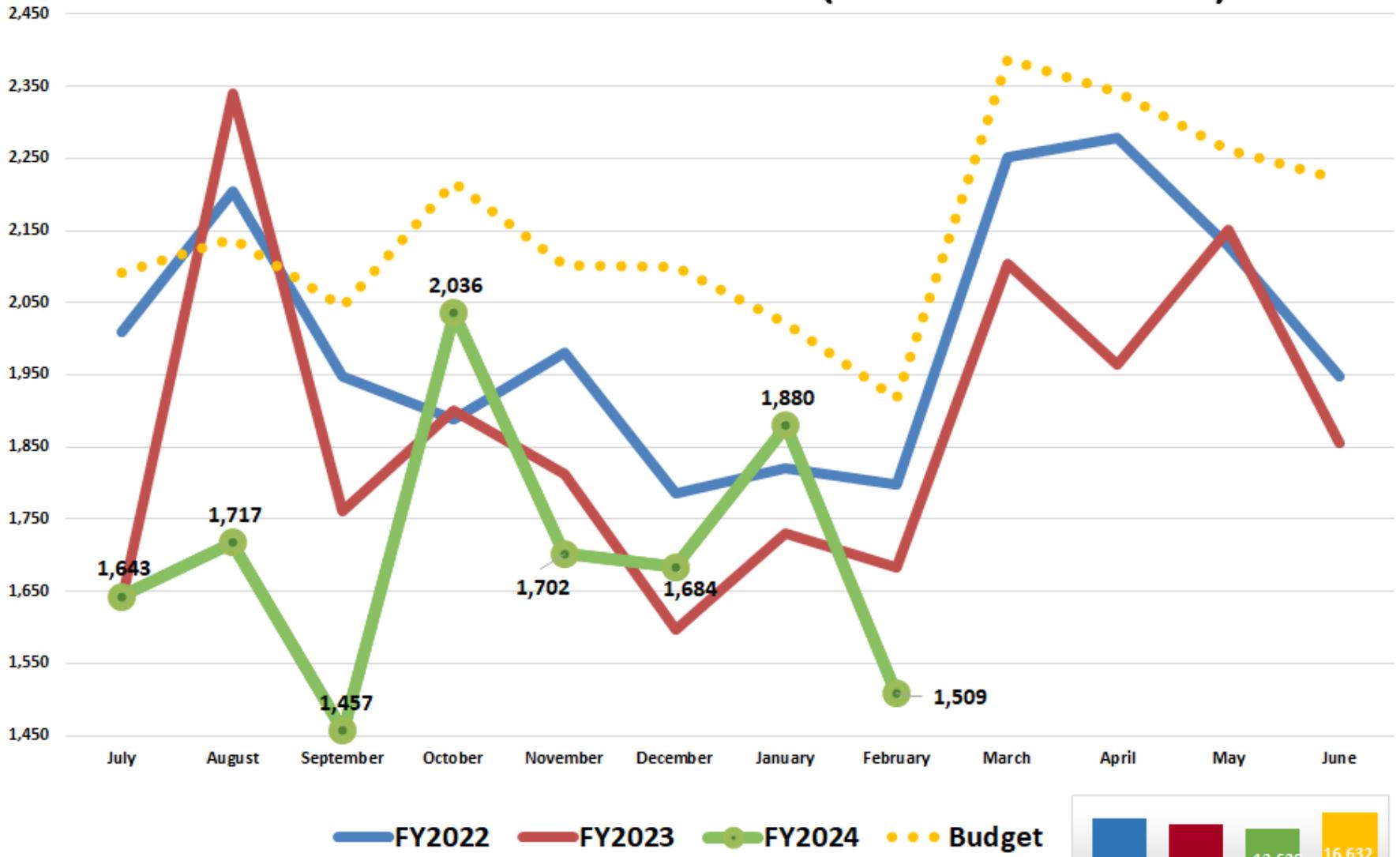
# Cardiac Surgery Cases



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget

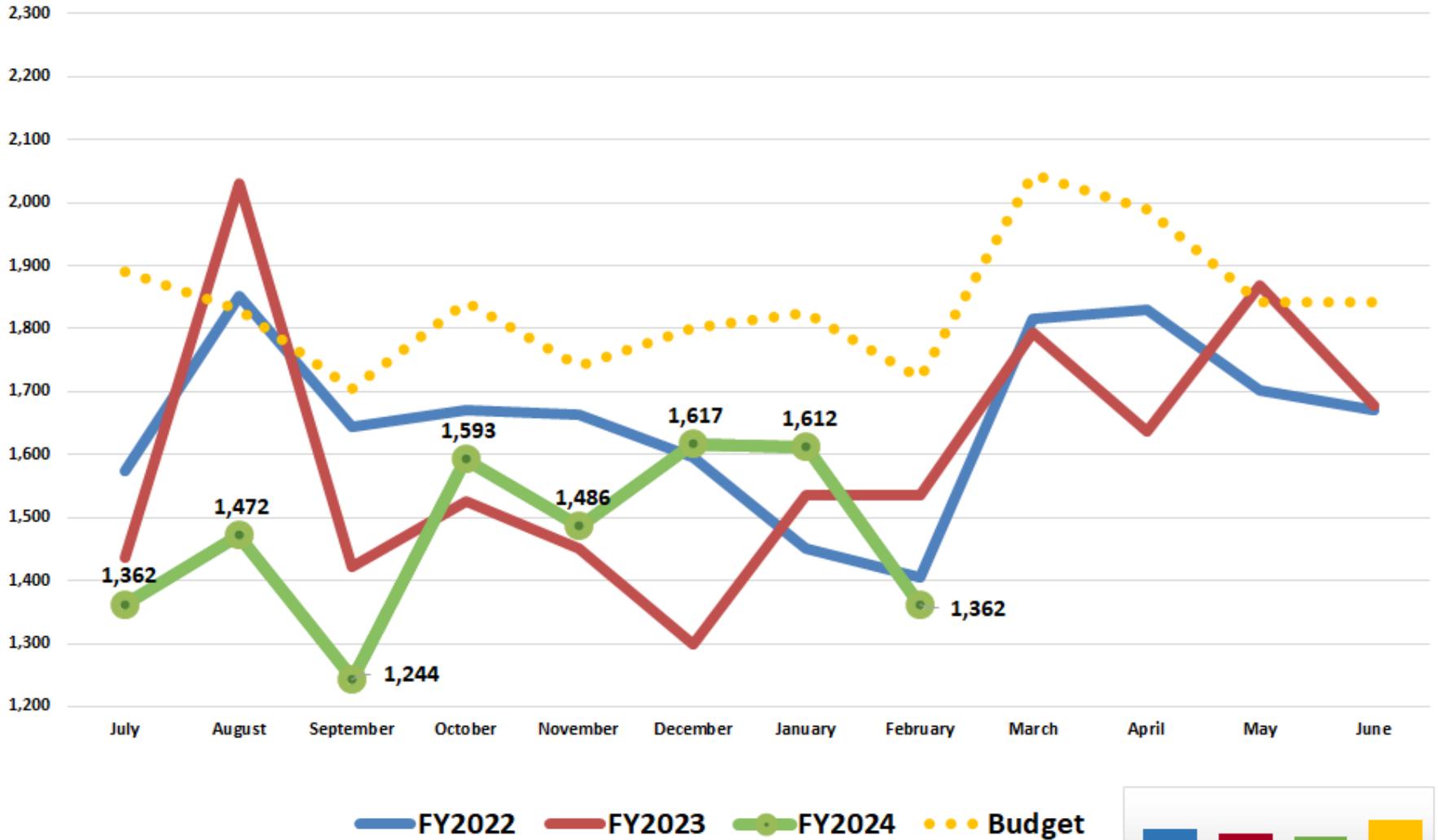


# Rad Onc Treatments (Vis. & Hanf.)

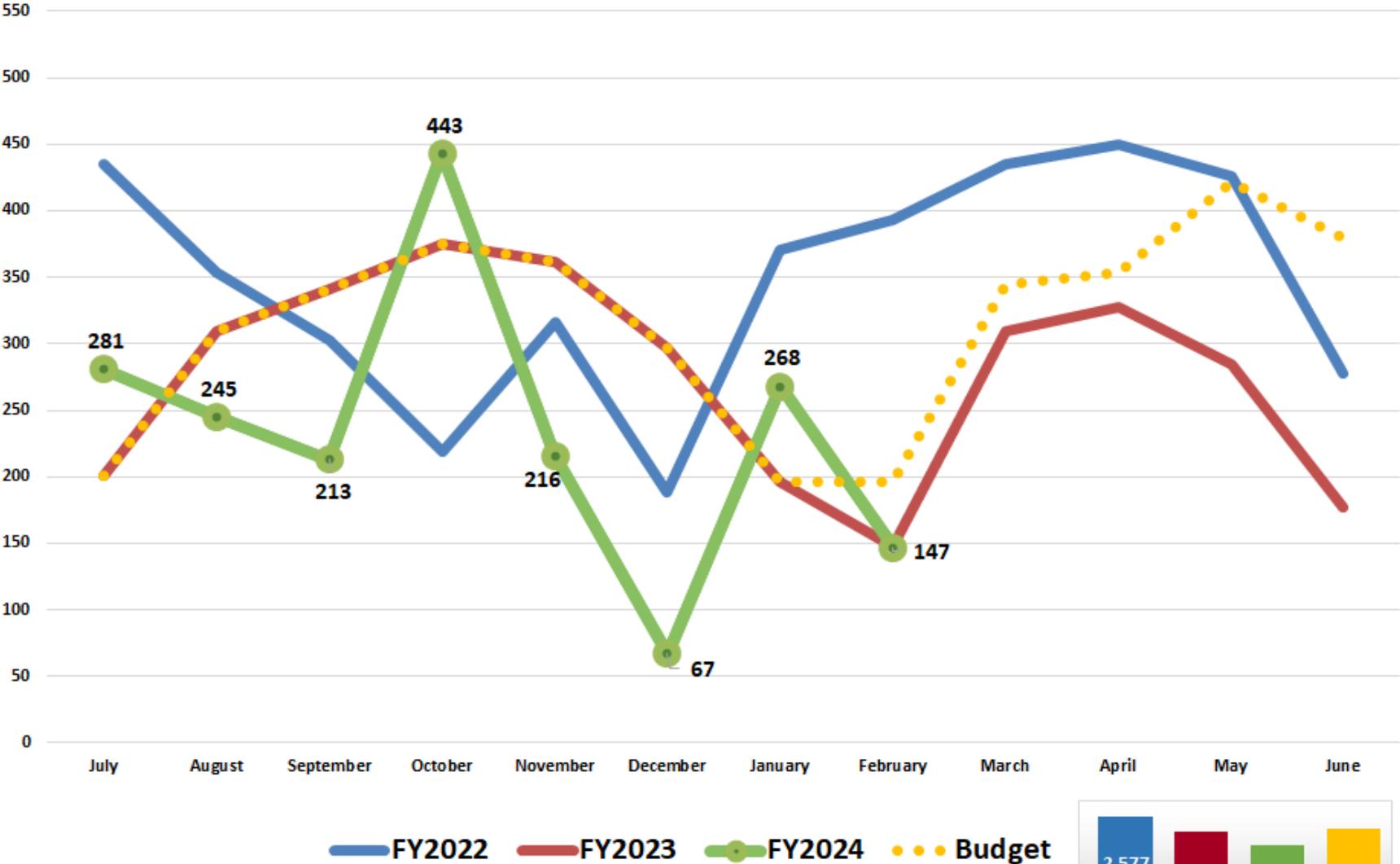


15,436	14,461	13,628	16,632
YTD FY22	YTD FY23	YTD FY24	YTD Budget

# Rad Onc Visalia

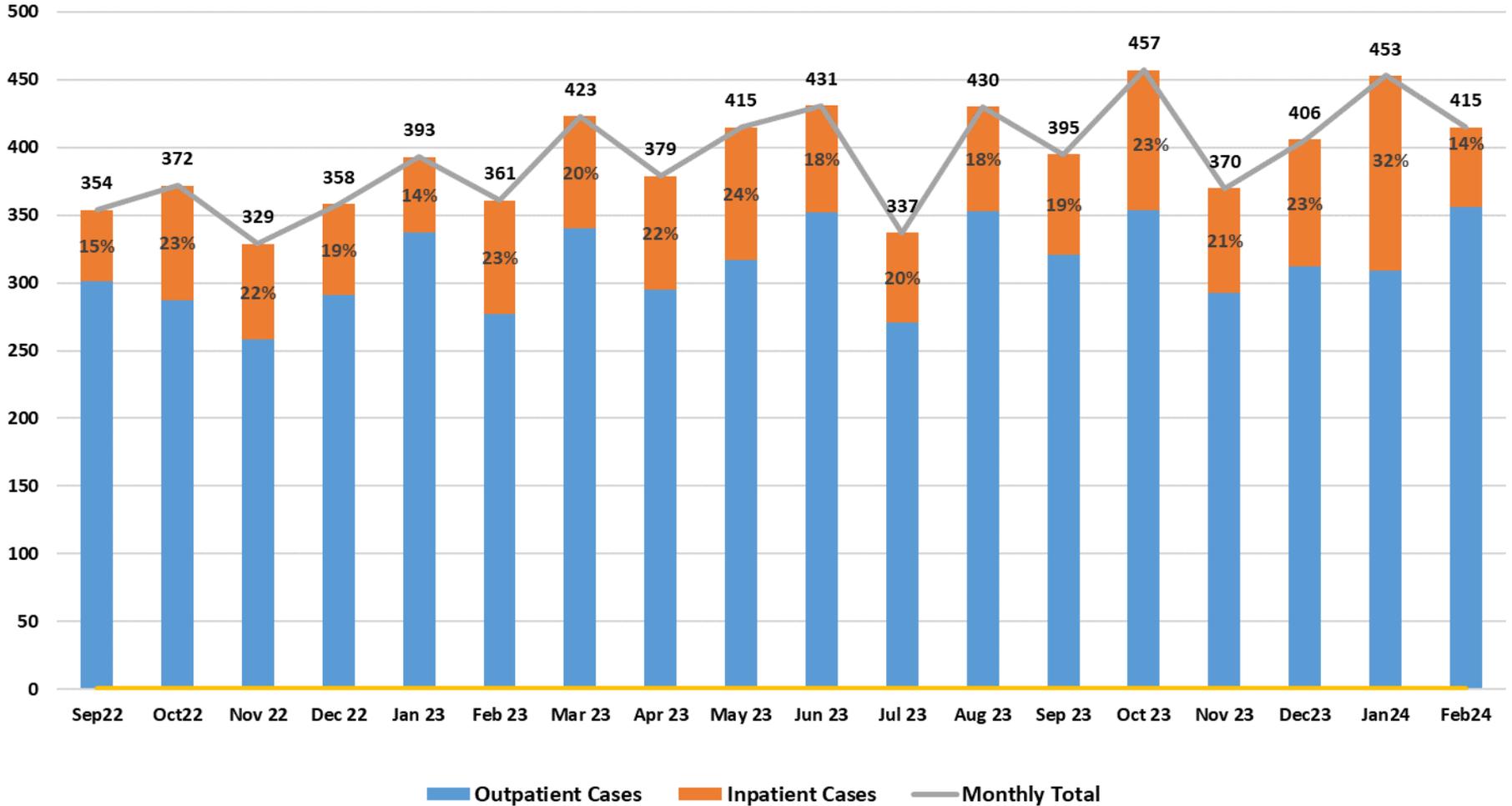


# Rad Onc Hanford

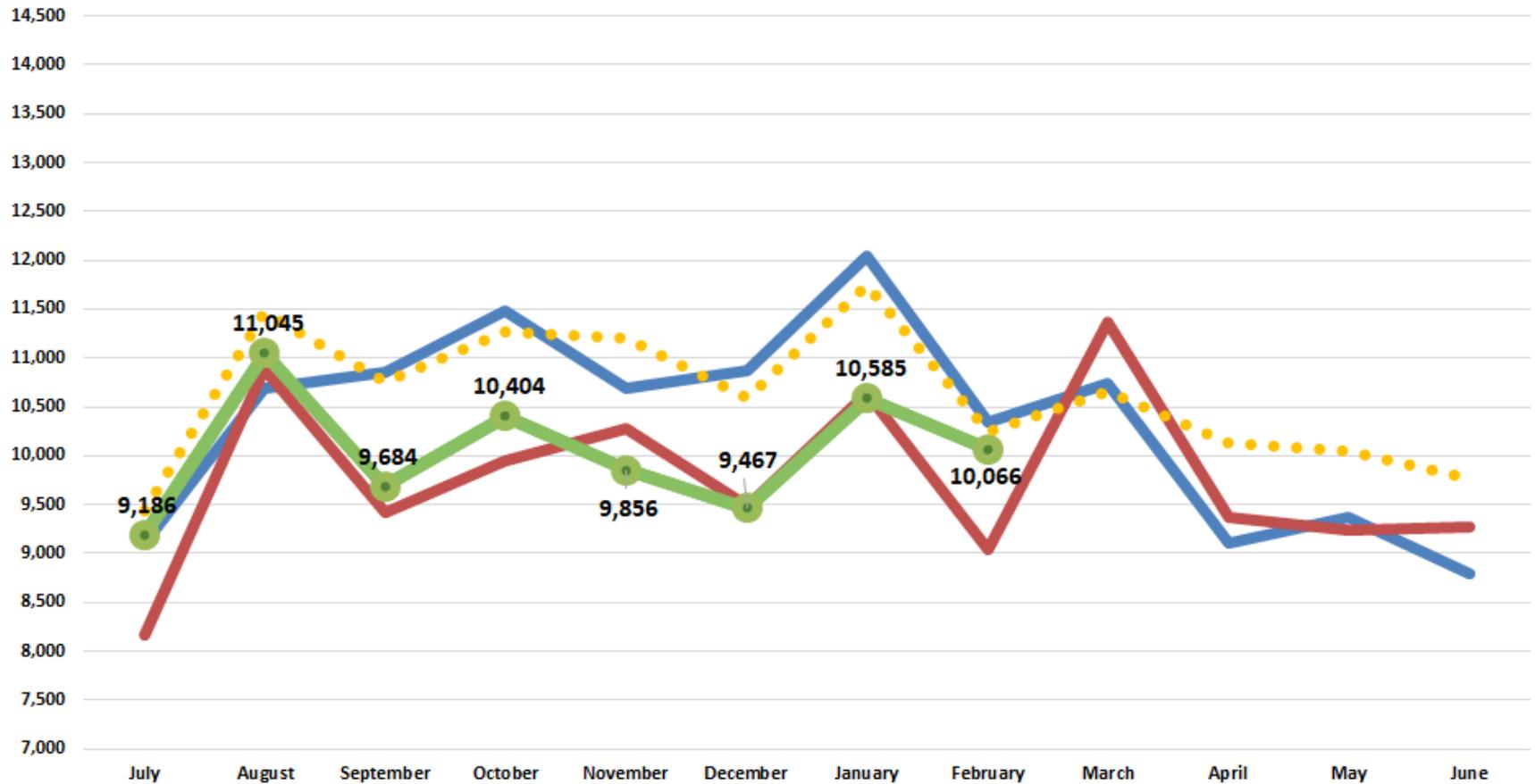


2,577	2,228	1,880	2,276
YTD FY22	YTD FY23	YTD FY24	YTD Budget

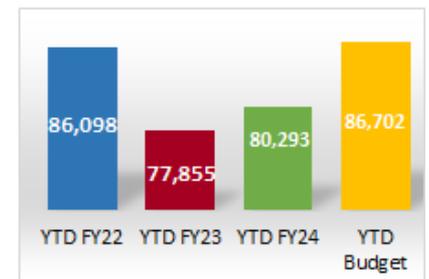
# Cath Lab Patients (IP & OP) REVISED



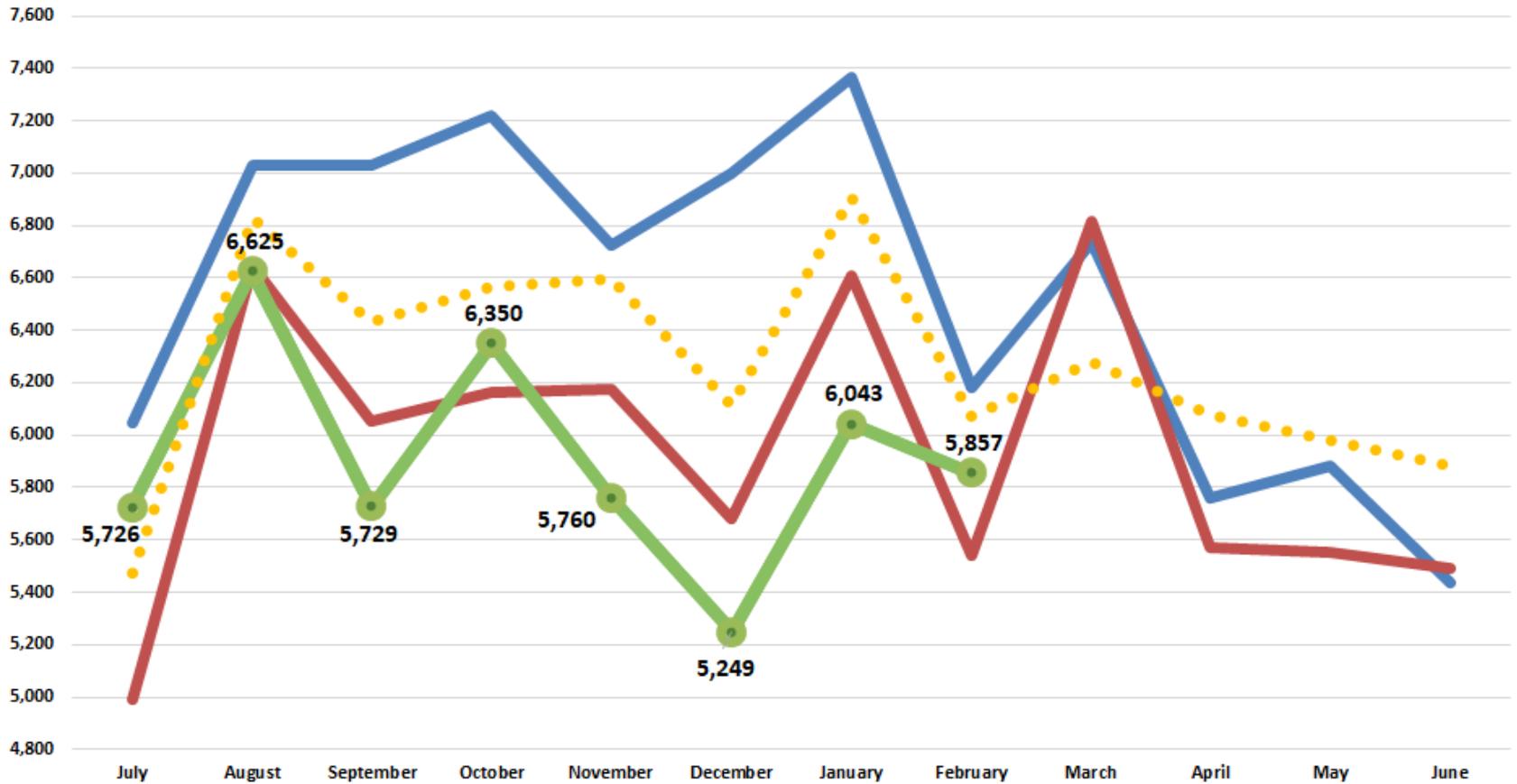
# Rural Health Clinics Registrations



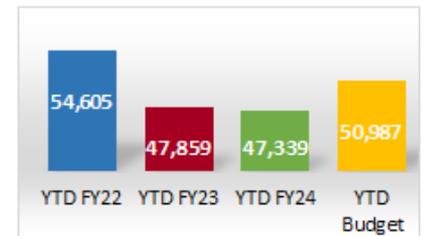
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 —●— FY2024   
 ●●● Budget



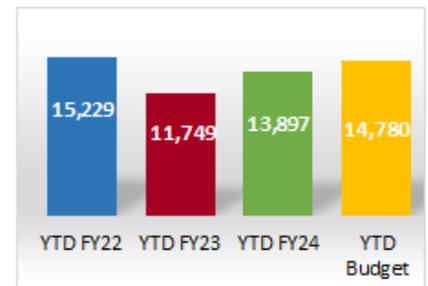
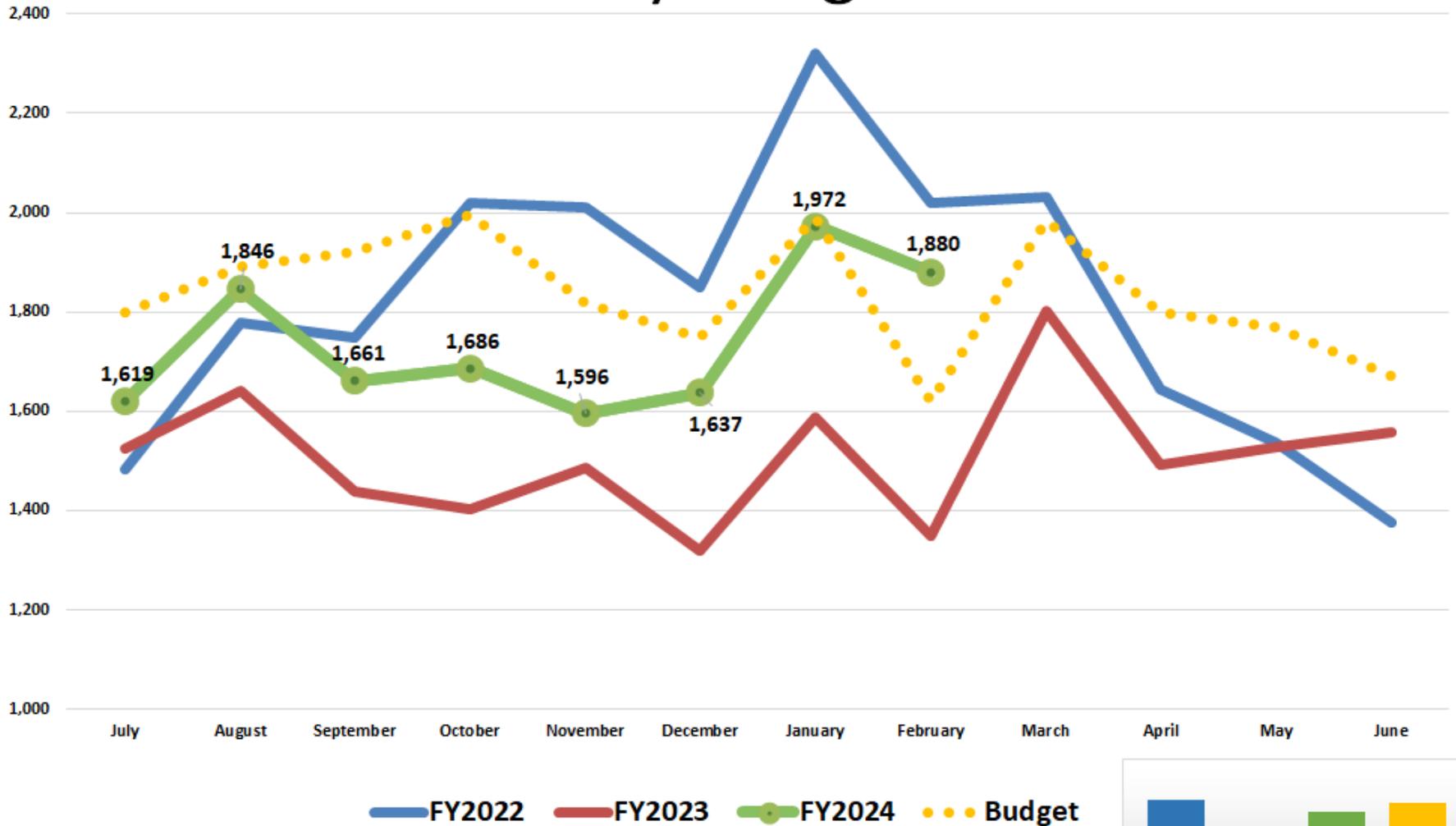
# RHC Exeter - Registrations



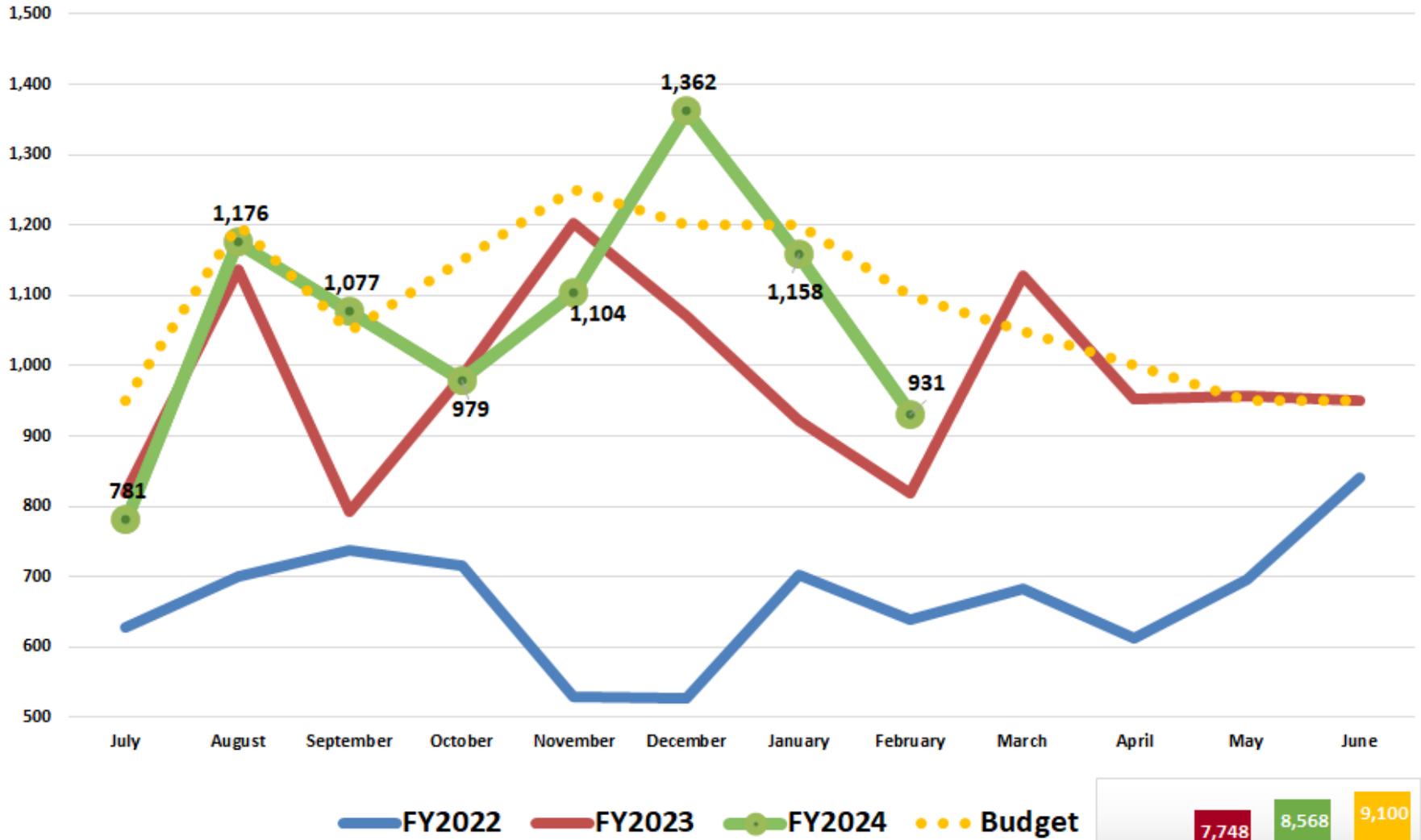
— FY2022   
 — FY2023   
 —●— FY2024   
 ●●● Budget



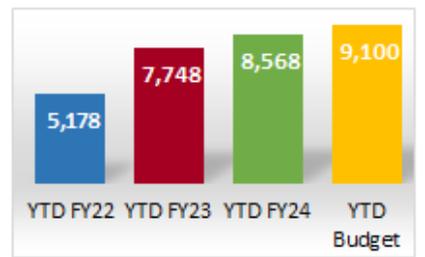
# RHC Lindsay - Registrations



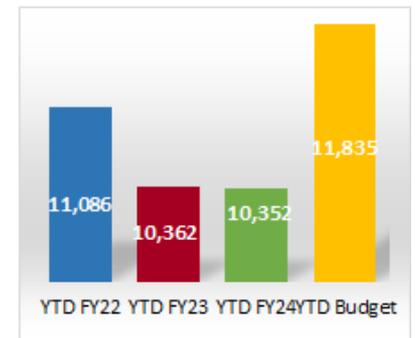
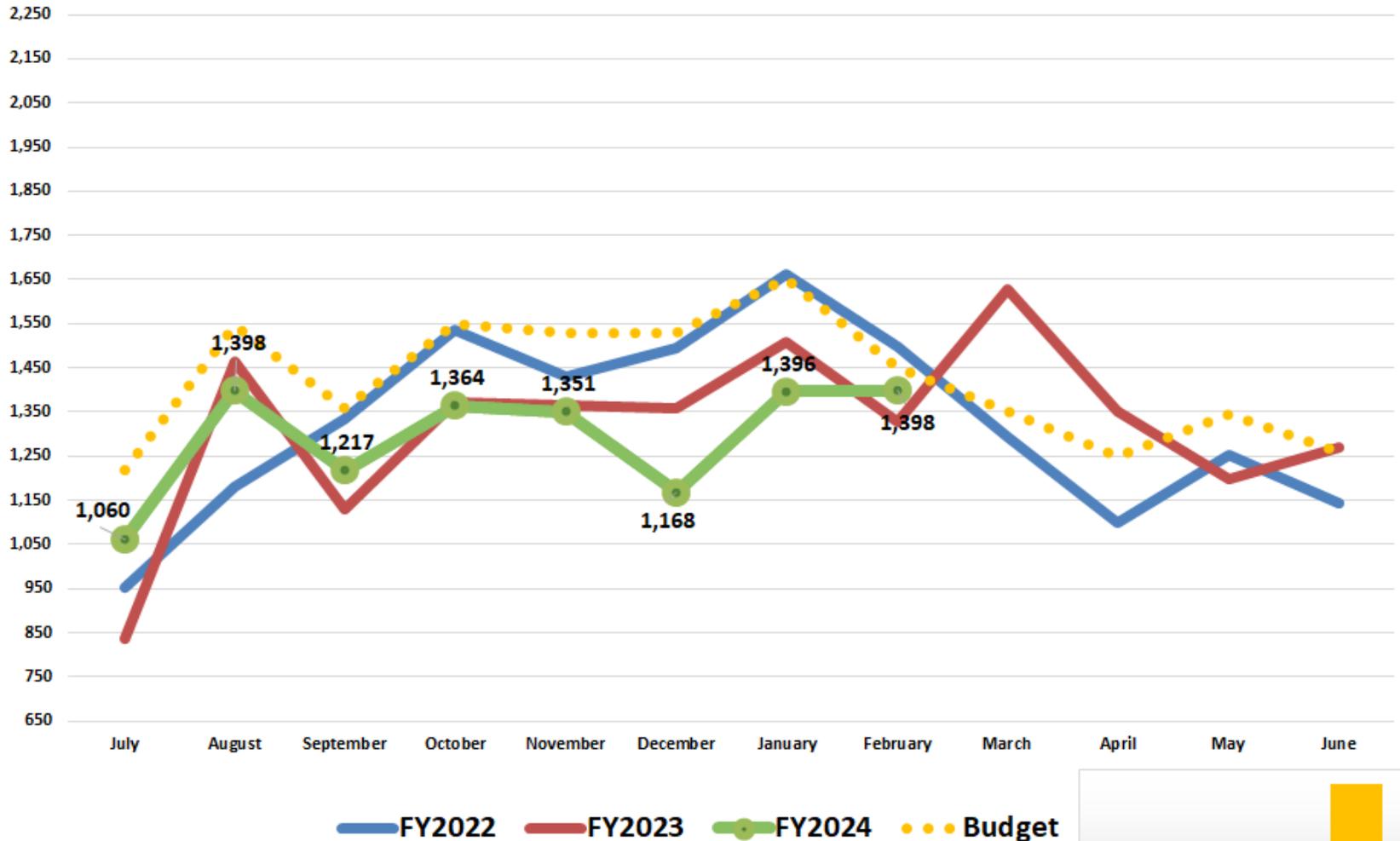
# RHC Woodlake - Registrations



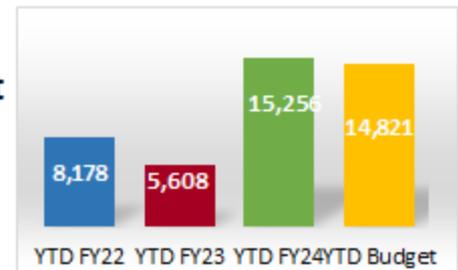
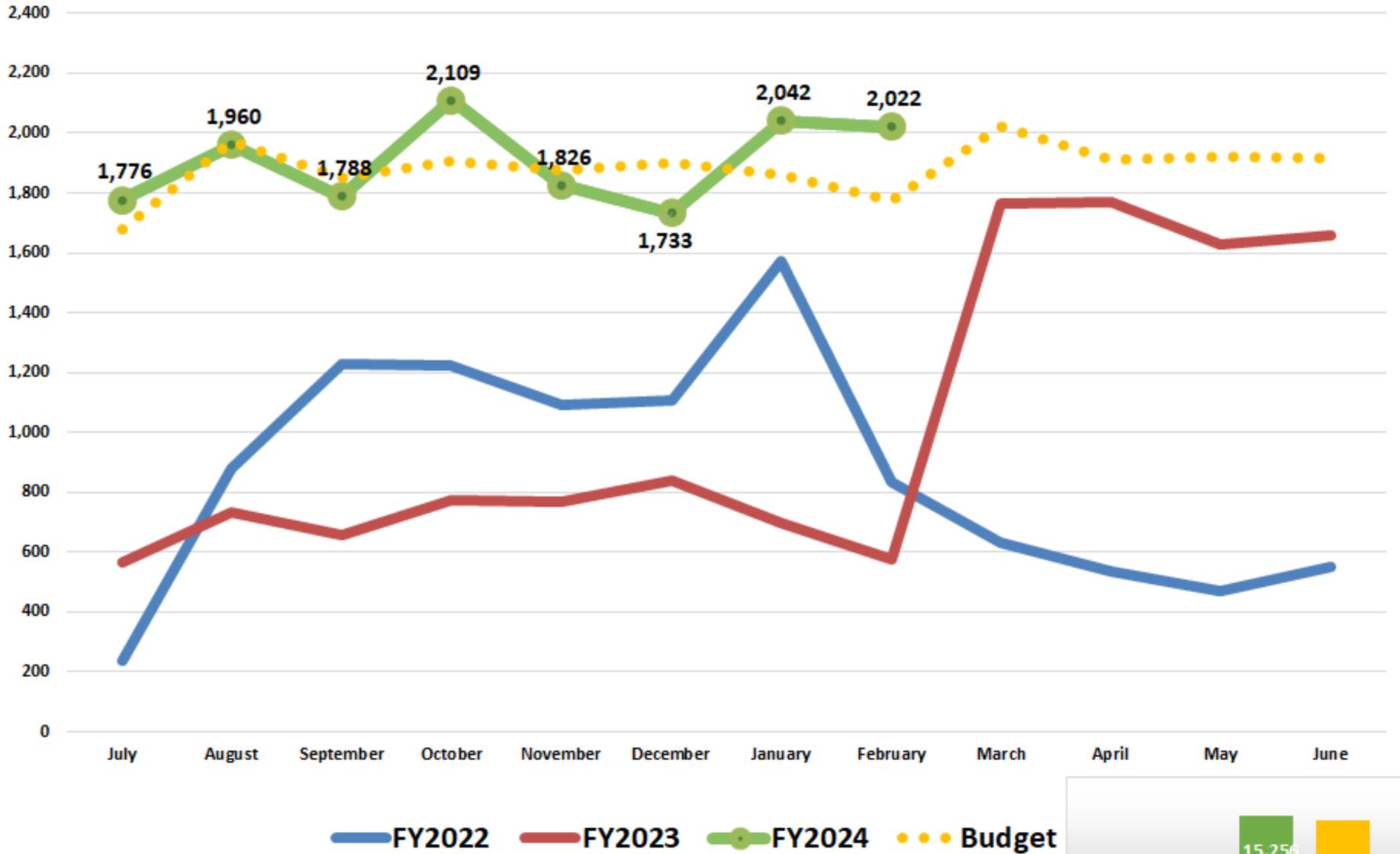
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 —●— FY2024   
 ●●● Budget



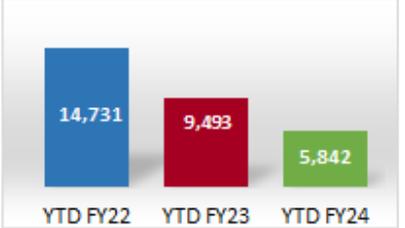
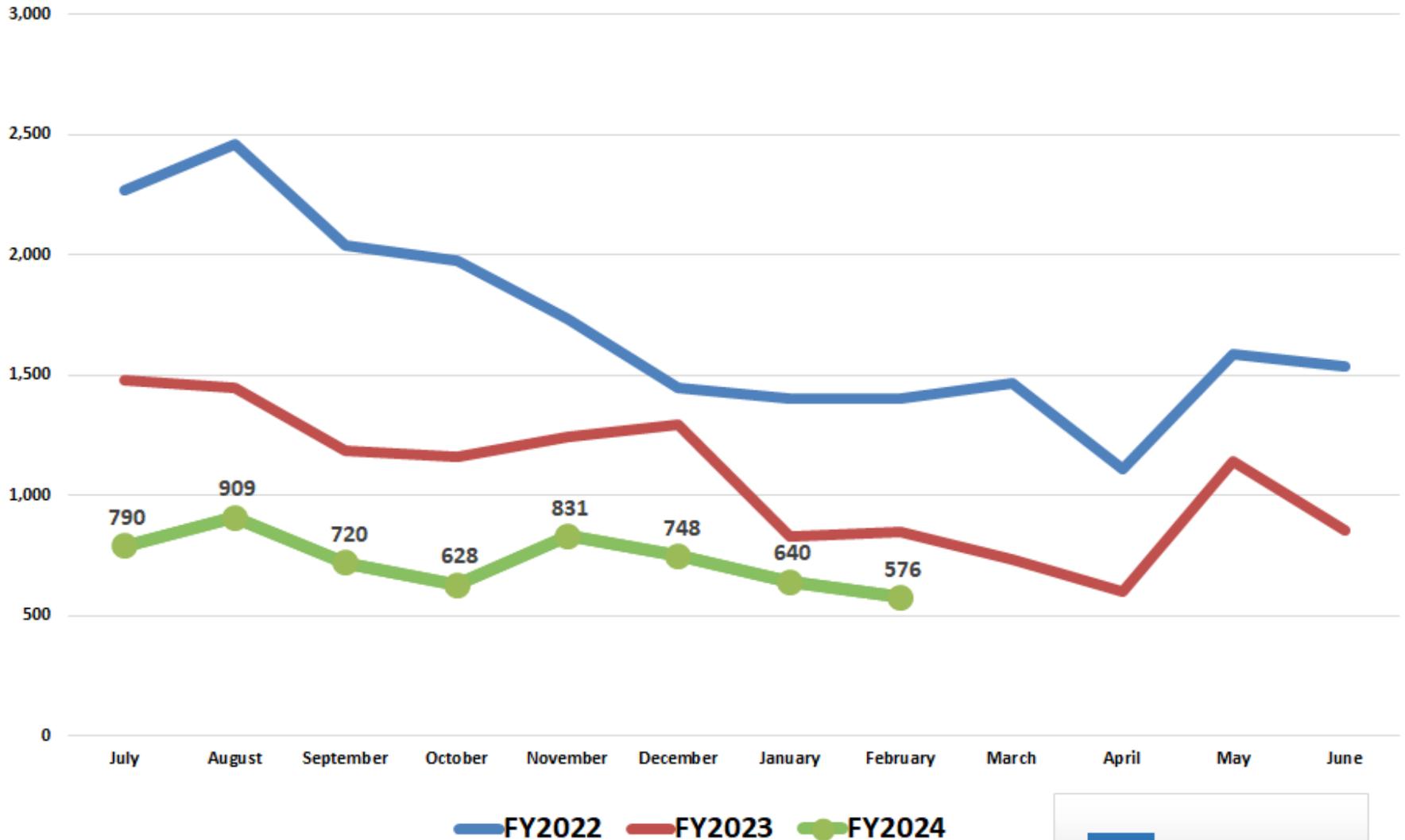
# RHC Dinuba - Registrations



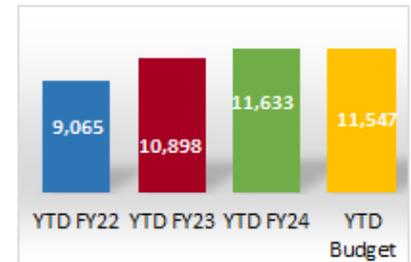
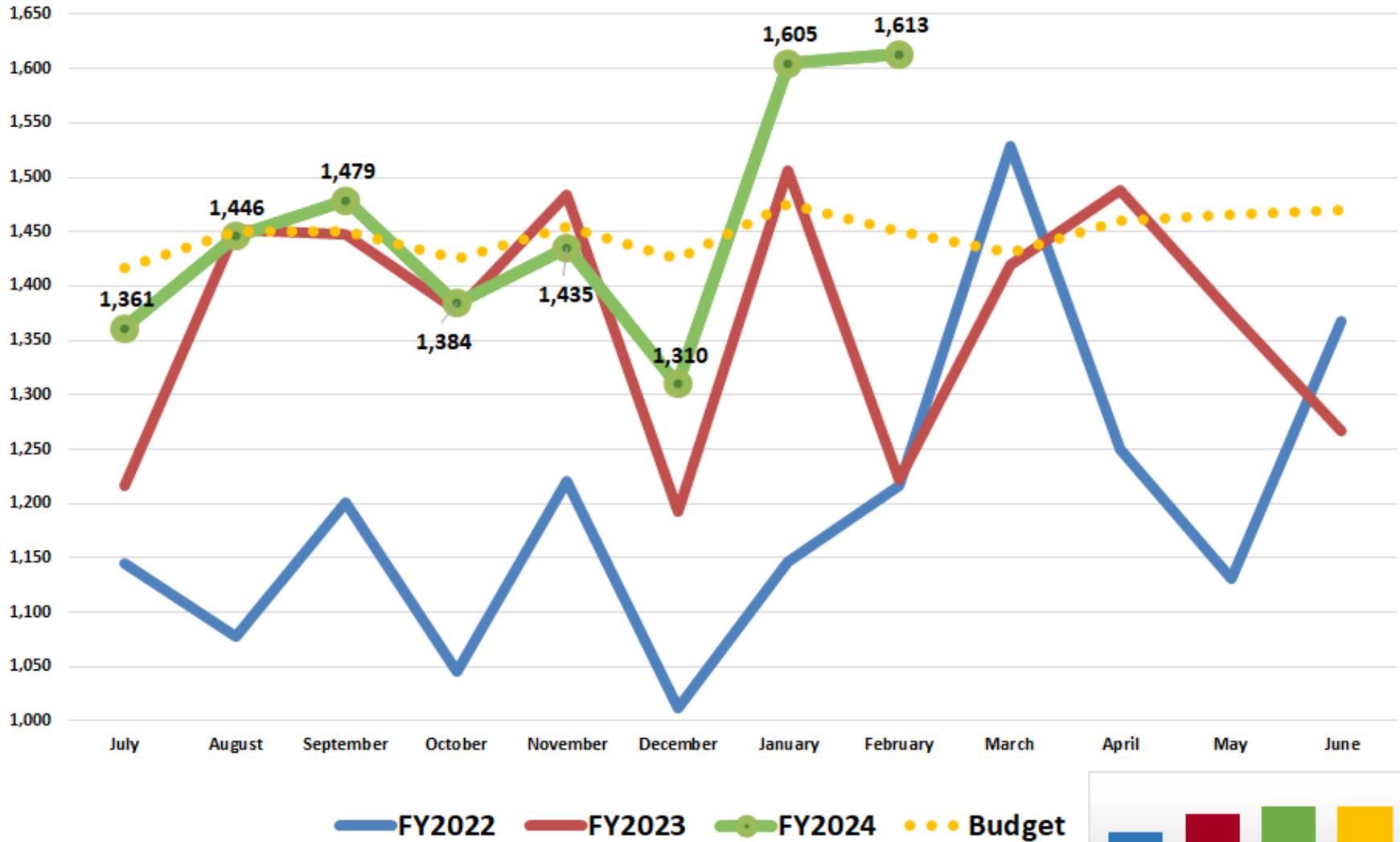
# RHC Tulare - Registrations



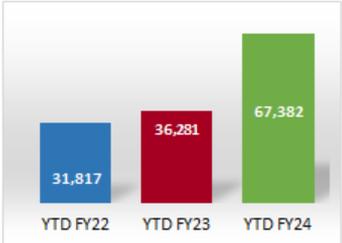
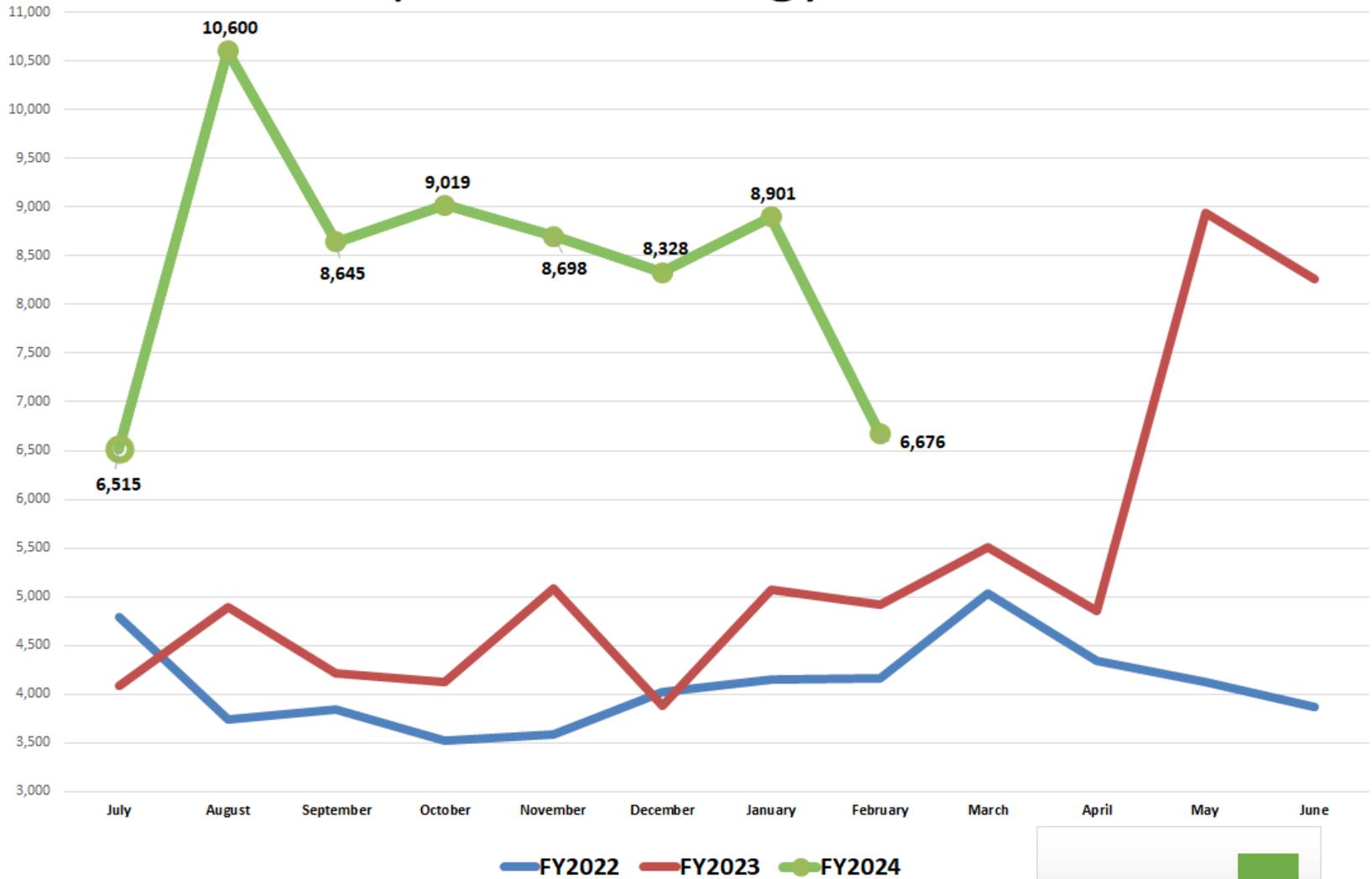
# Neurosurgery Clinic - wRVU's



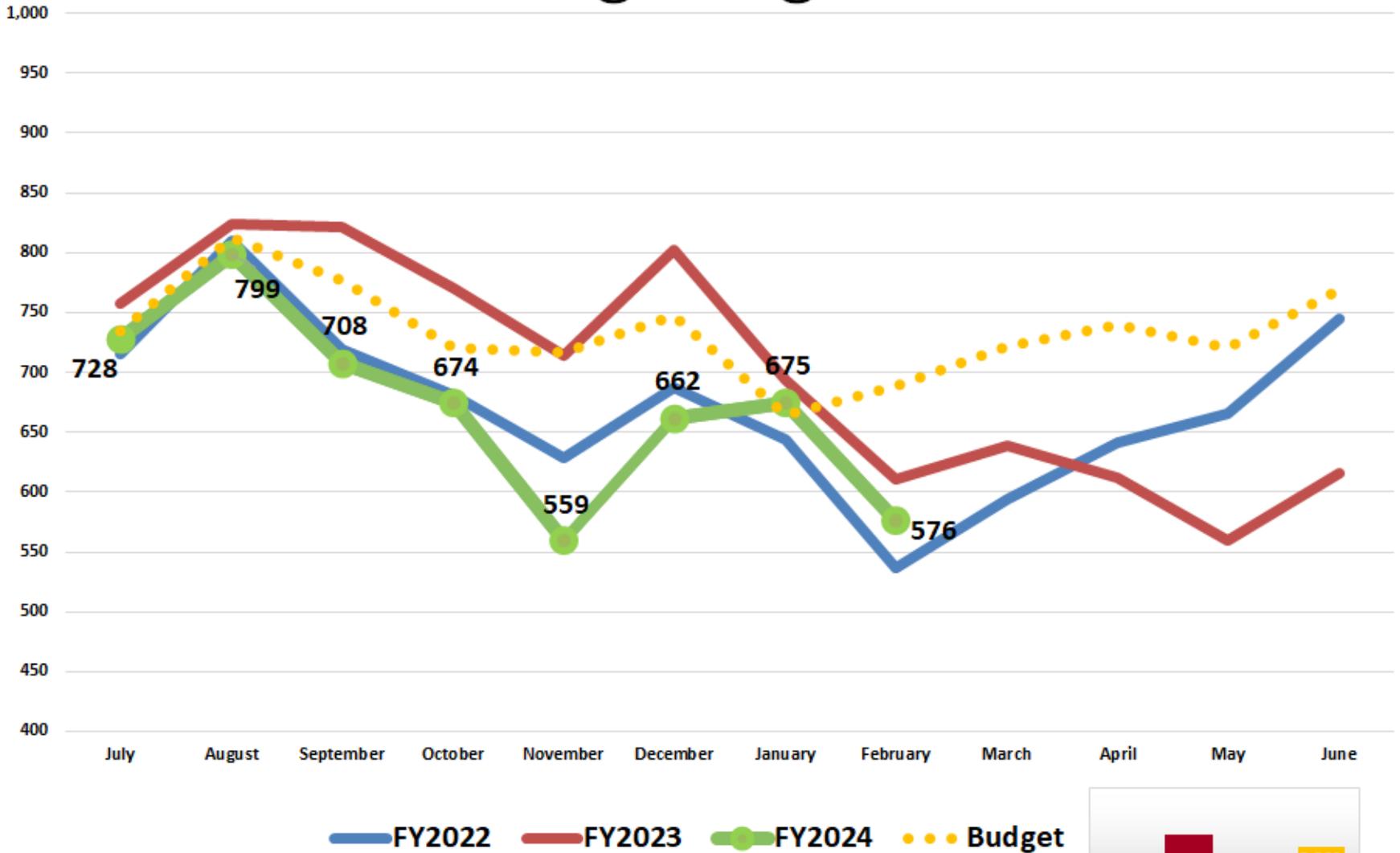
# Sequoia Cardiology Registrations



# Sequoia Cardiology - wRVU's

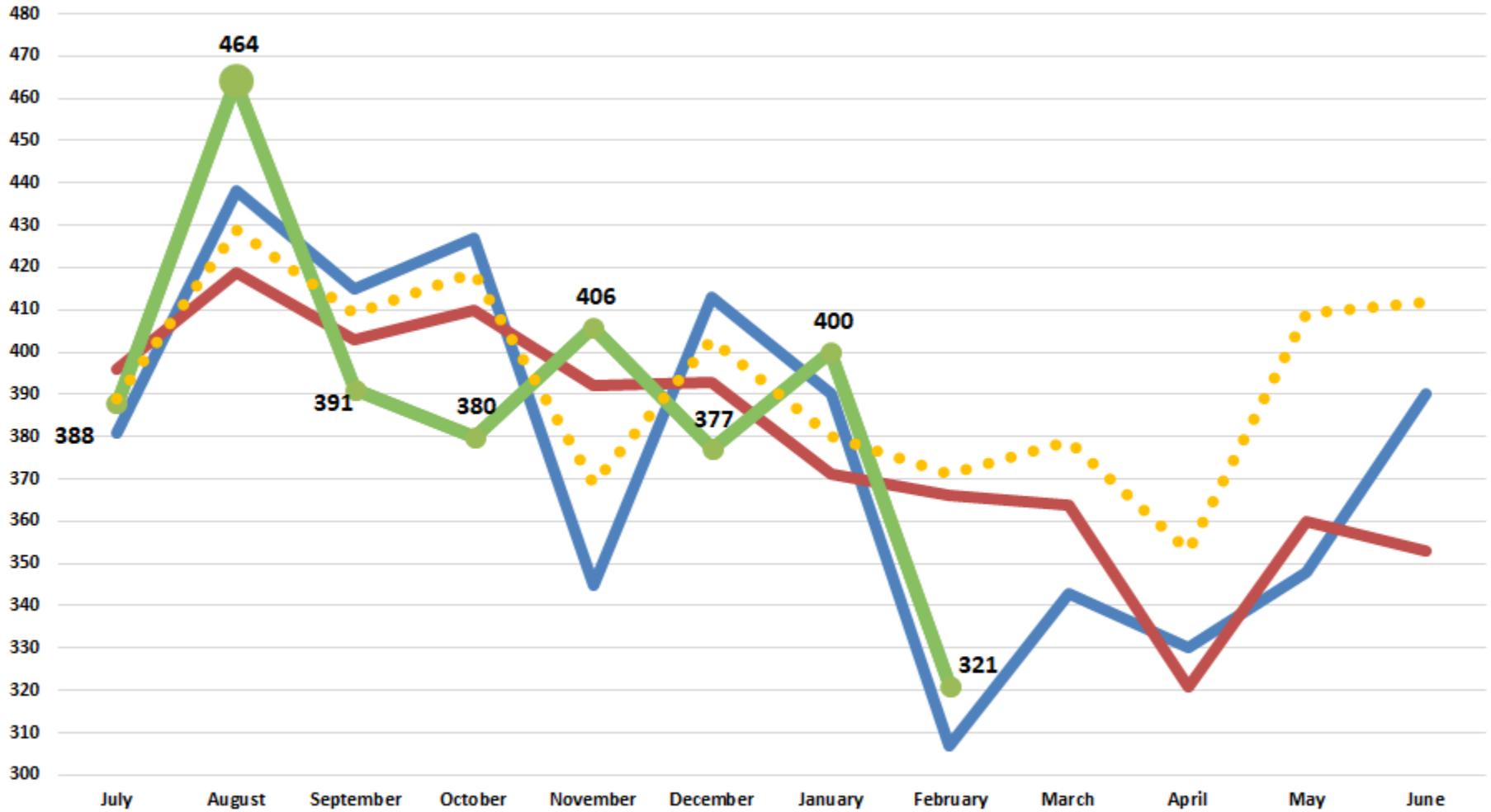


# Labor Triage Registrations

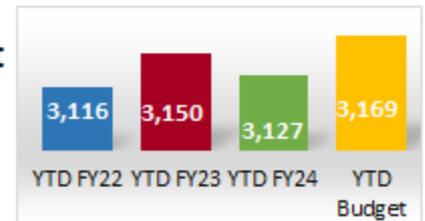


5,421	5,993	5,381	5,862
YTD FY22	YTD FY23	YTD FY24	YTD Budget

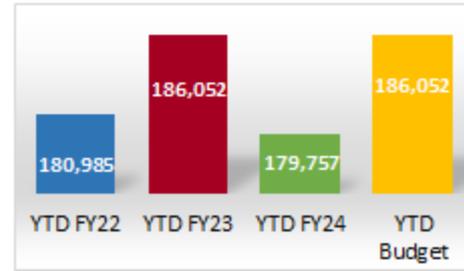
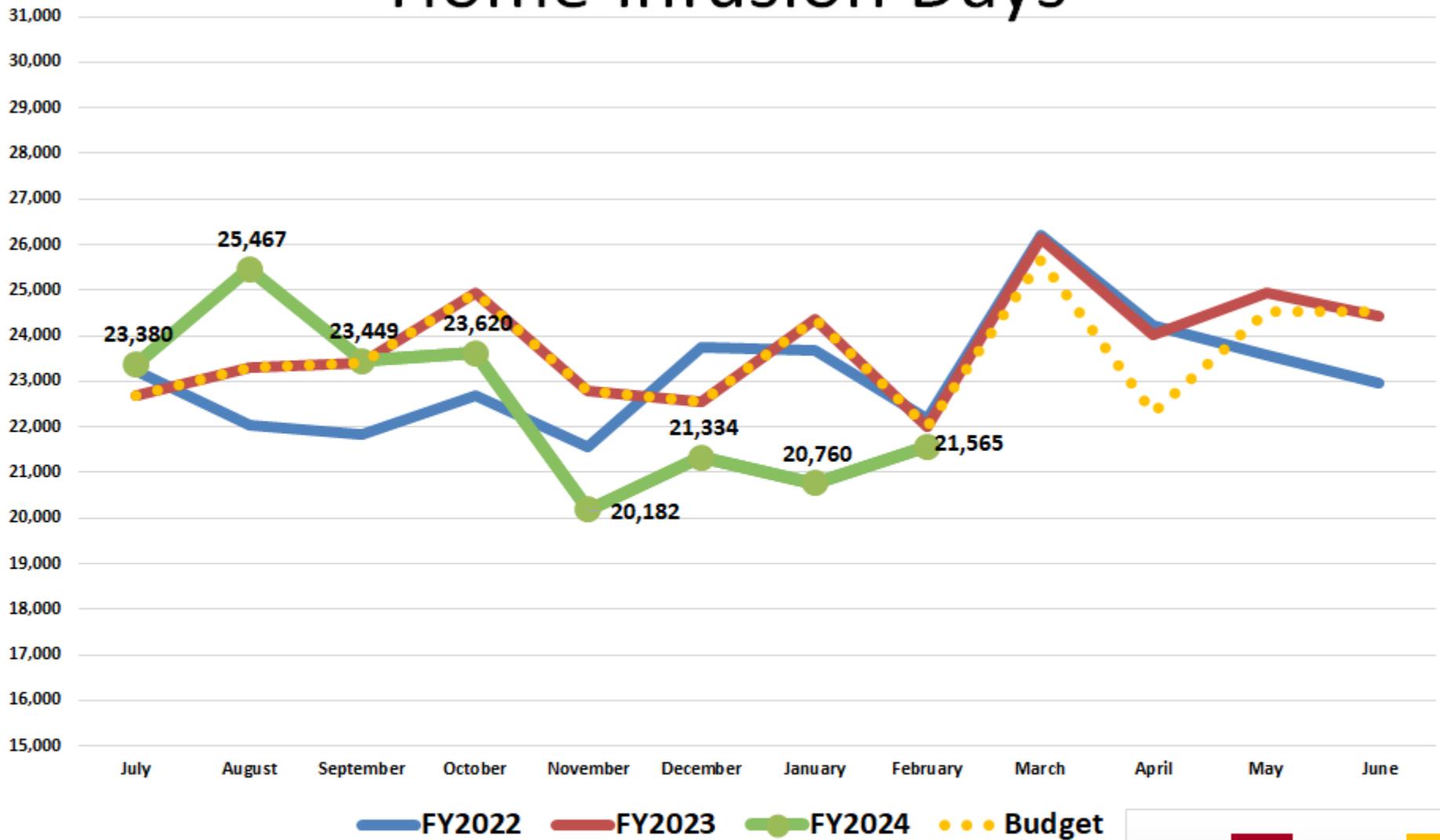
# Deliveries



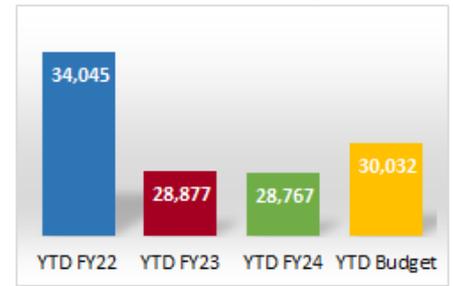
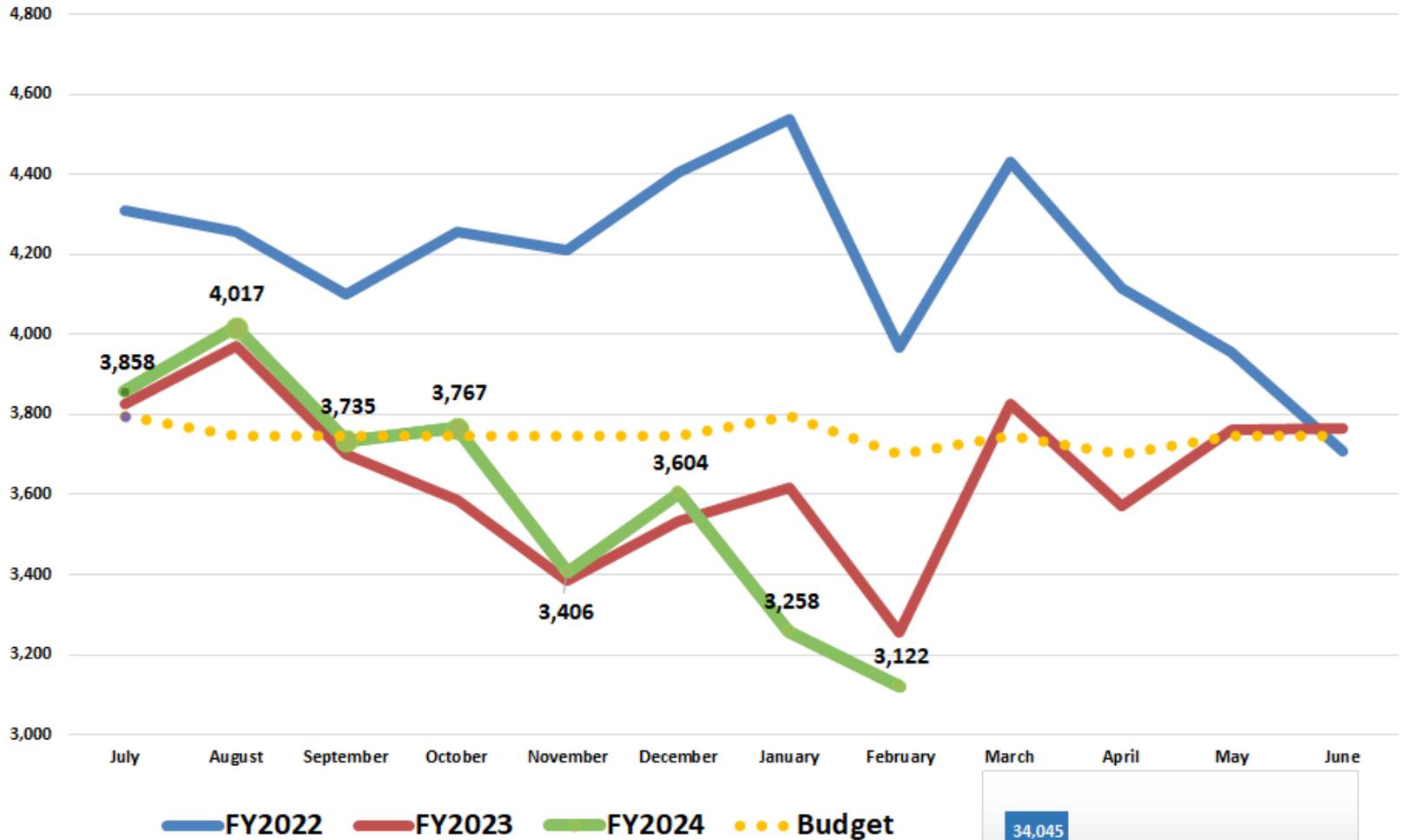
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 —● FY2024   
 ●●● Budget



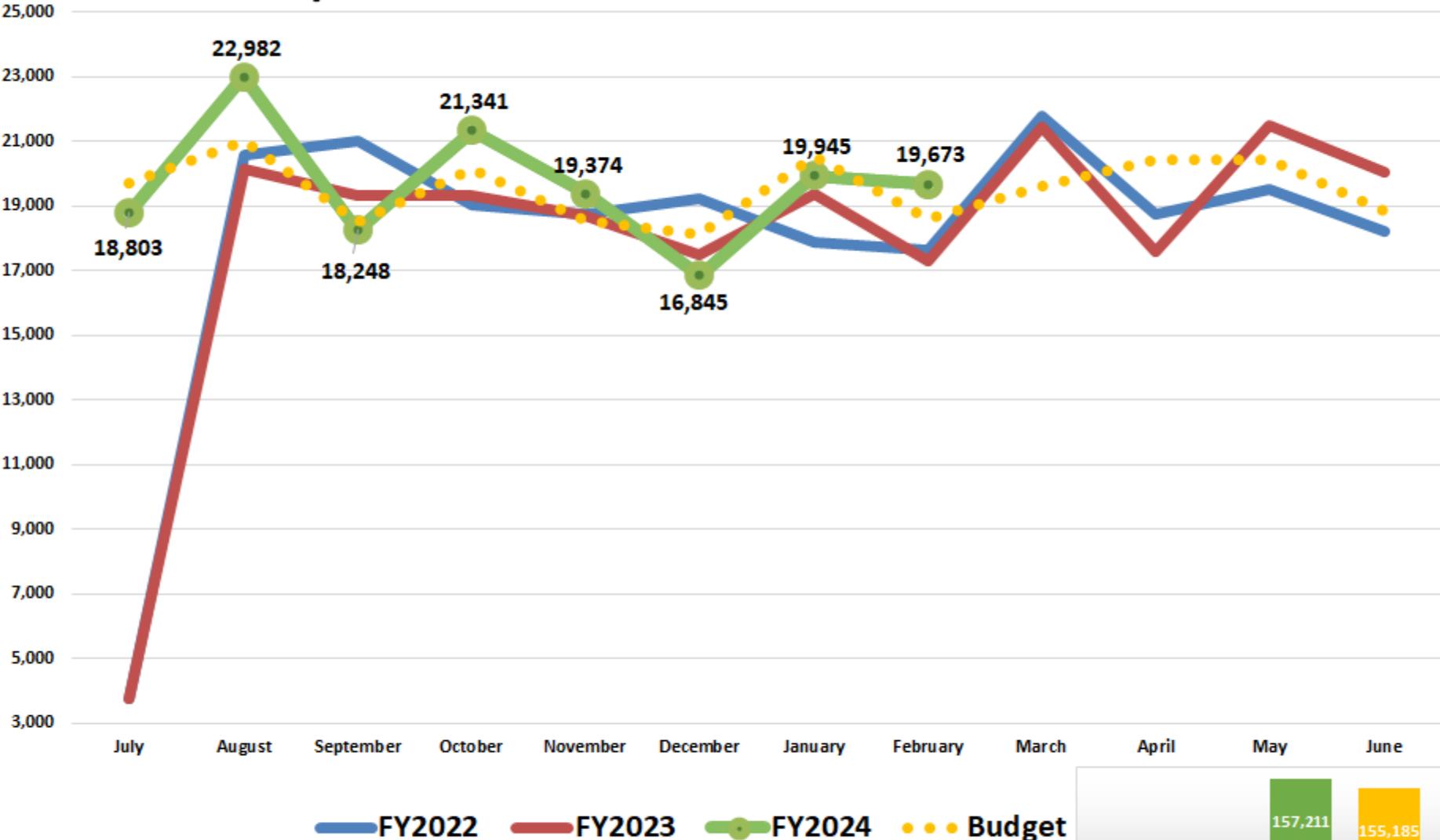
# Home Infusion Days



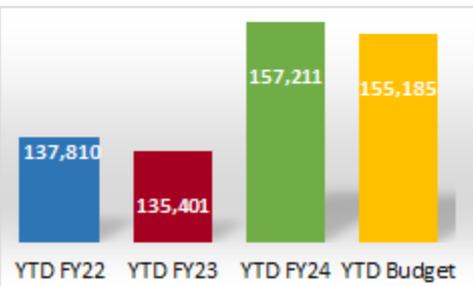
# Hospice Days



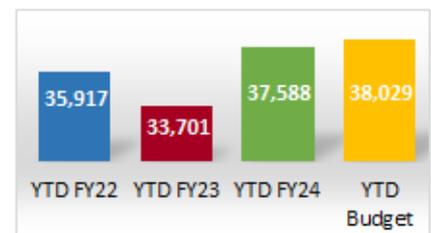
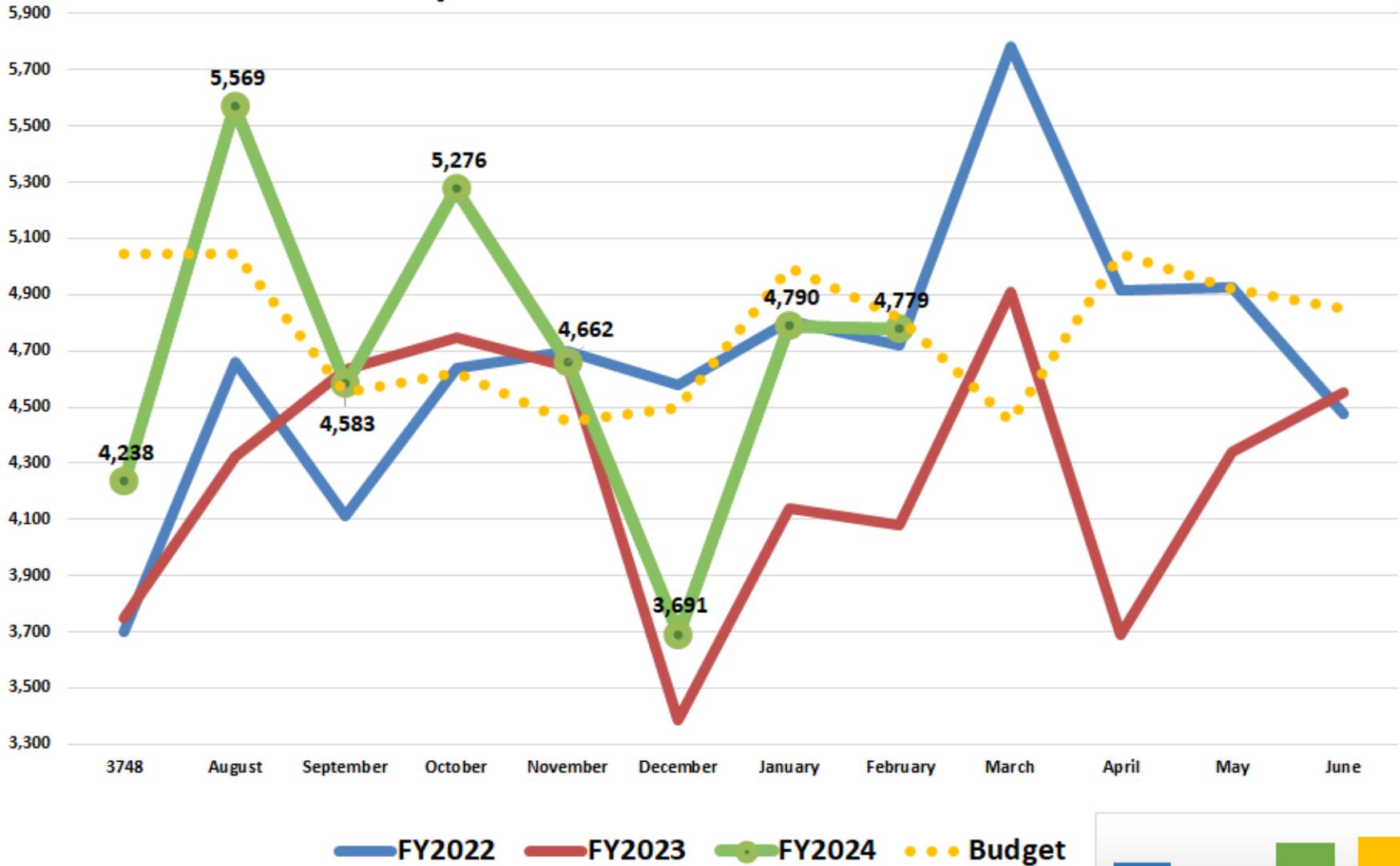
# All O/P Rehab Svcs Across District



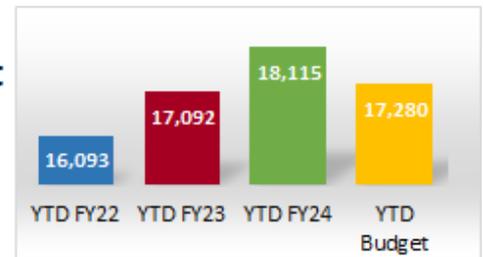
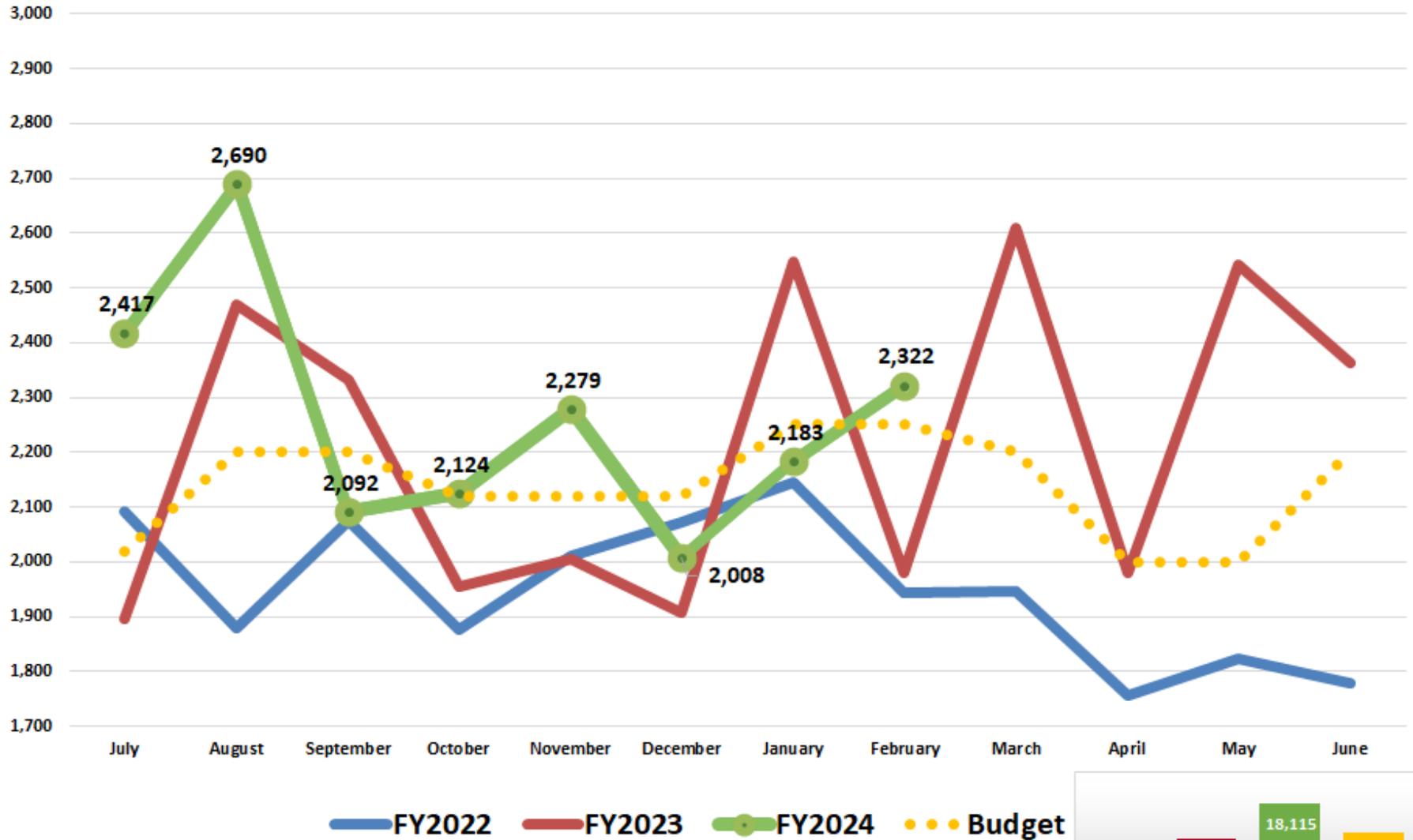
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 —●— FY2023   
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 ●●● Budget



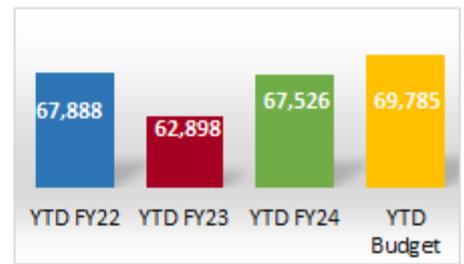
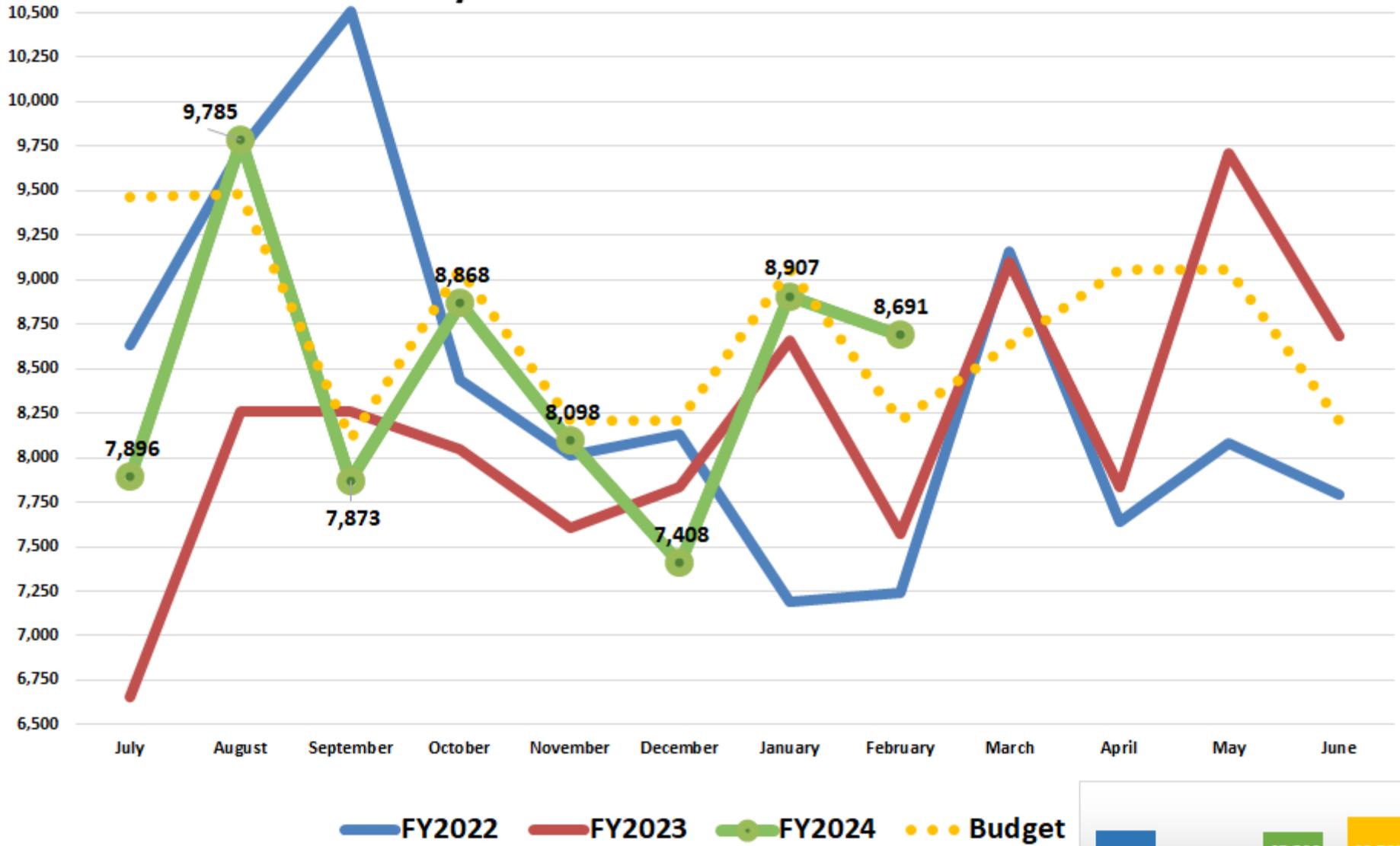
# O/P Rehab Services



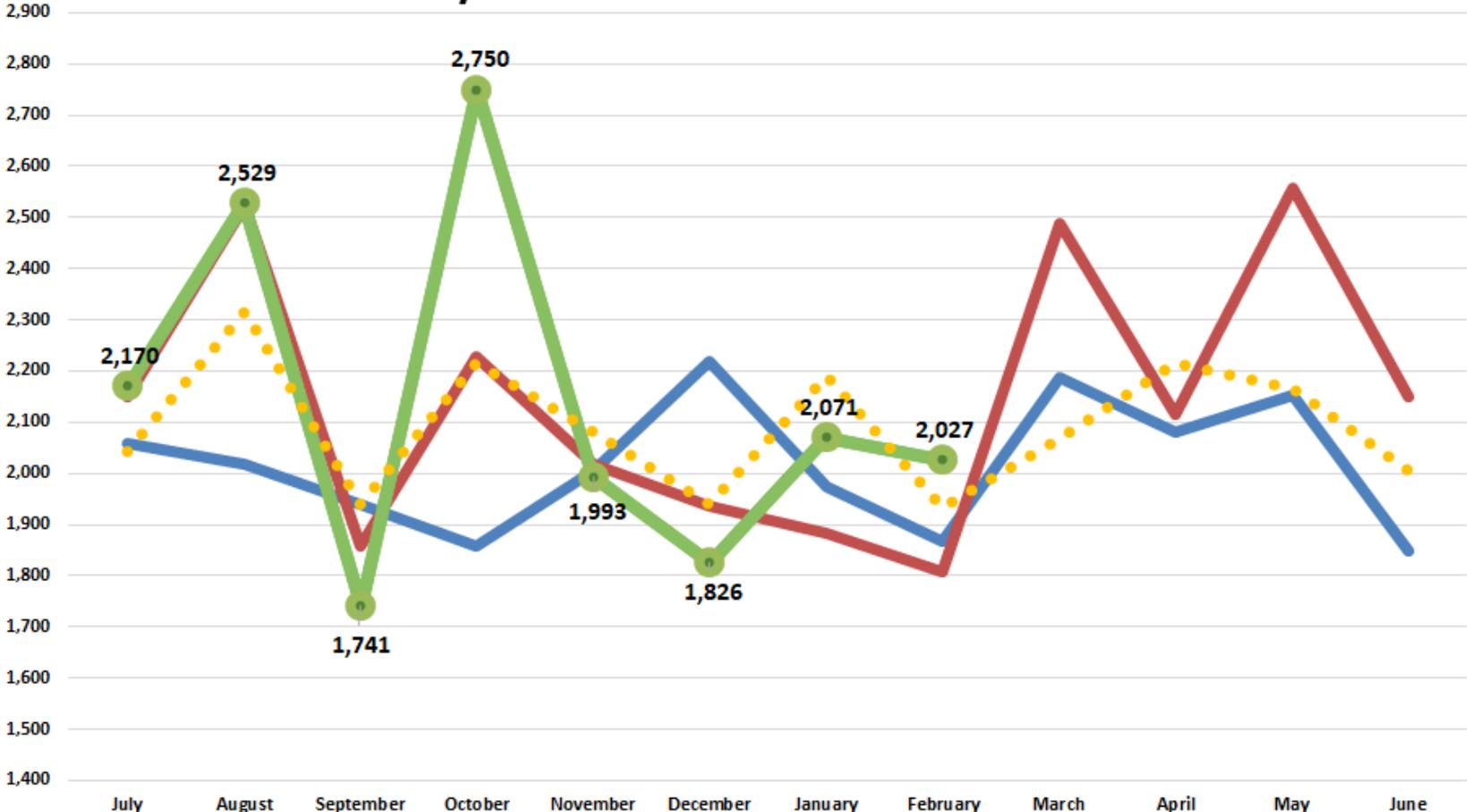
# O/P Rehab - Exeter



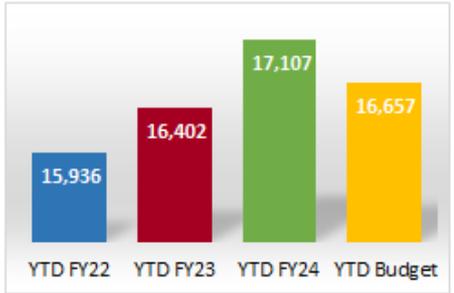
# O/P Rehab - Akers



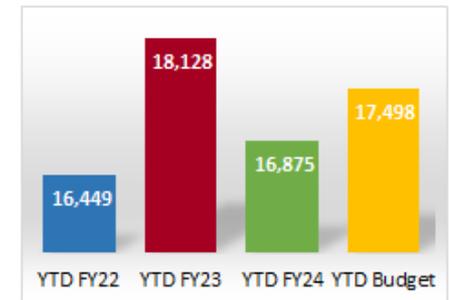
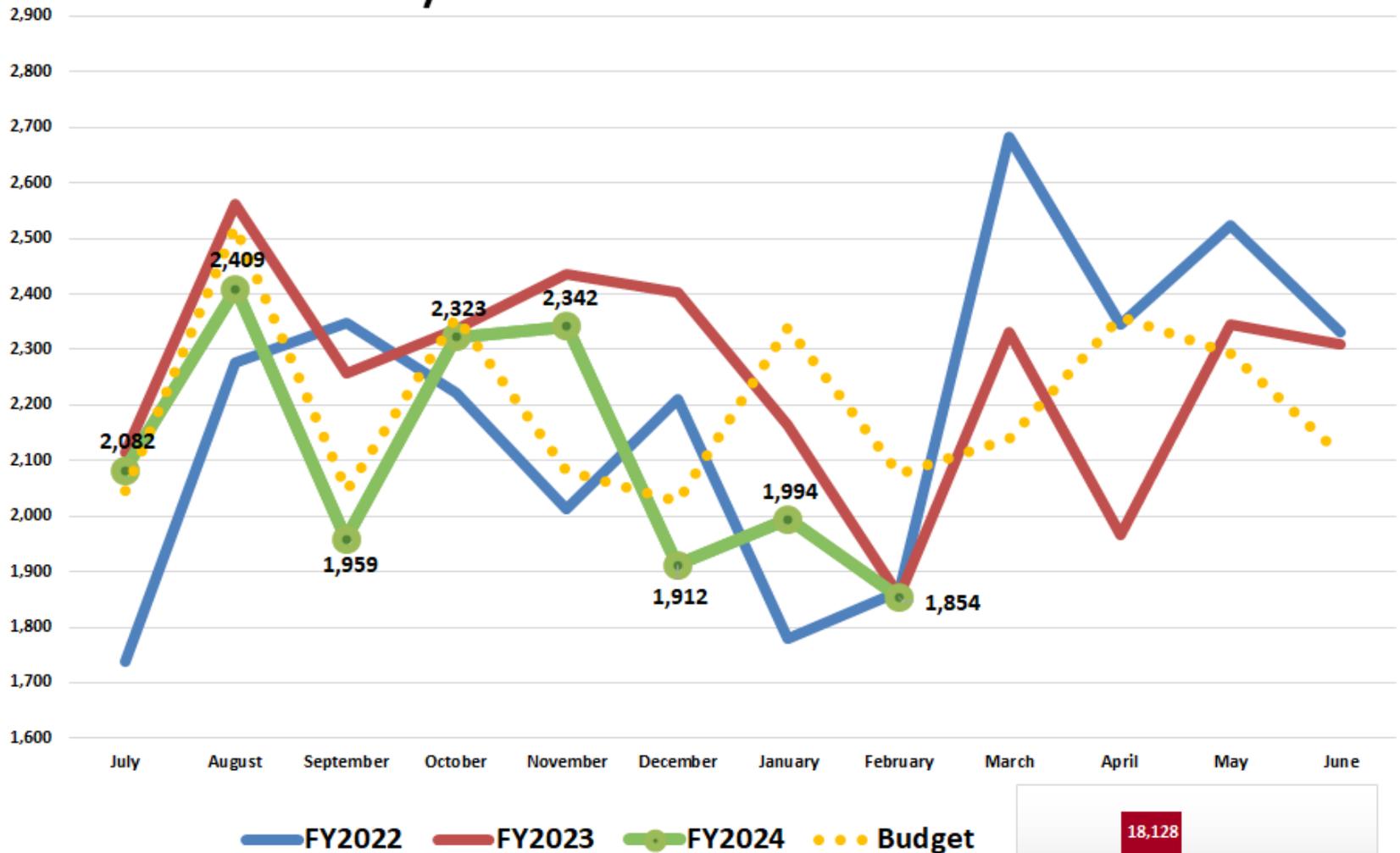
# O/P Rehab - LLOPT



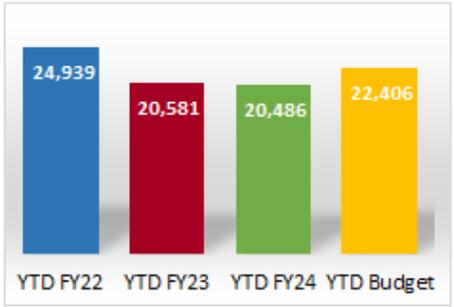
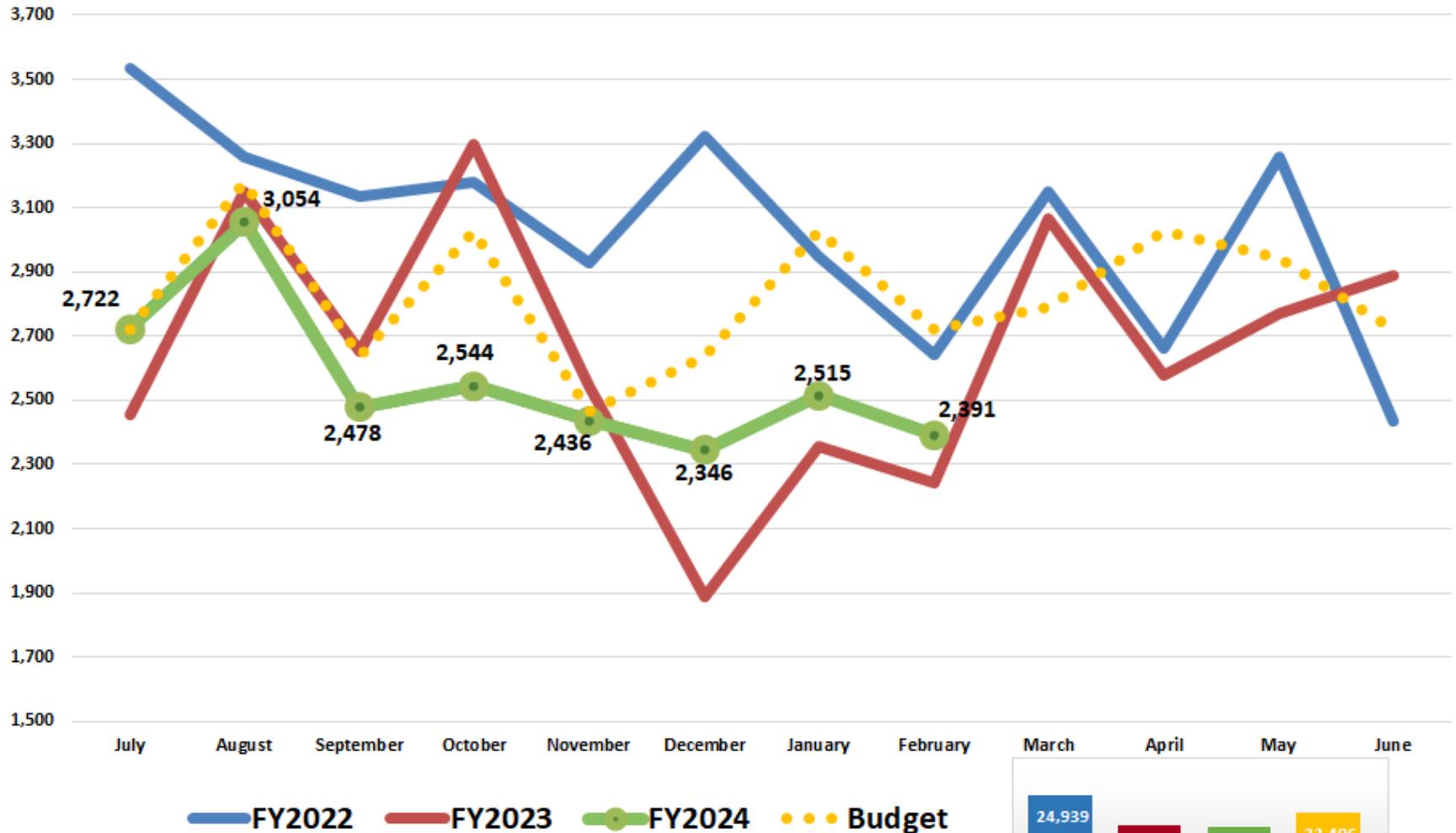
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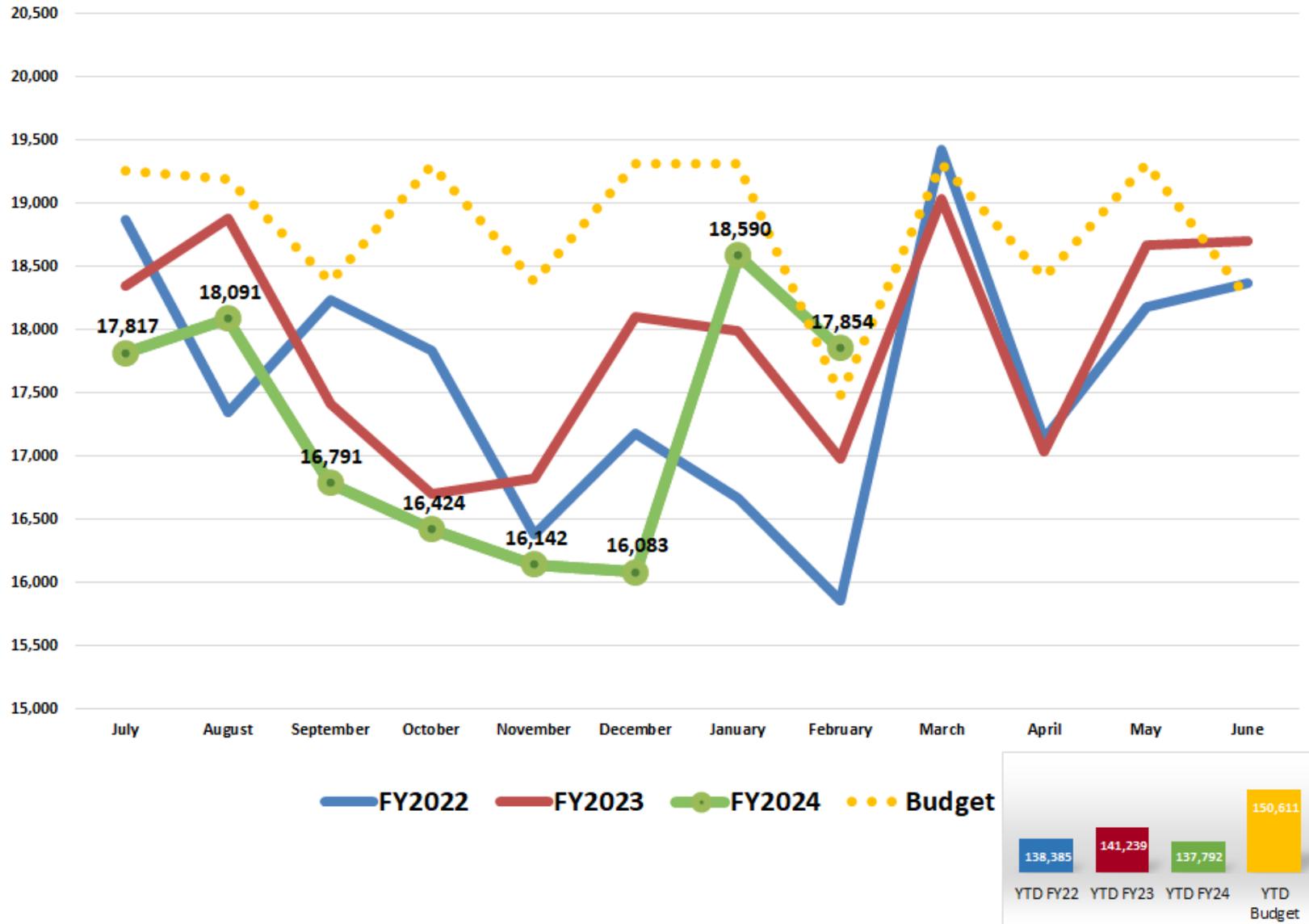
# O/P Rehab - Dinuba



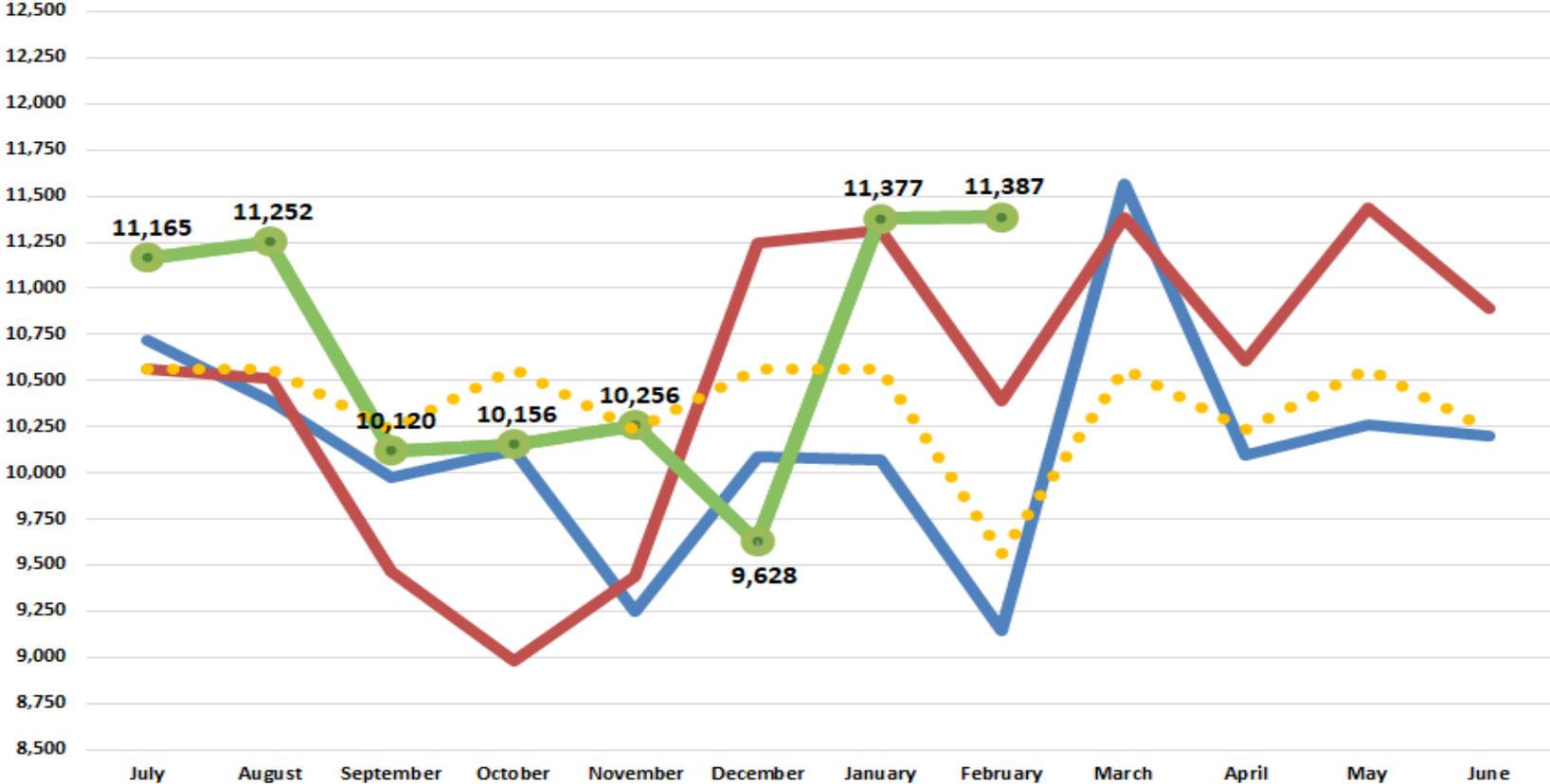
# Therapy - Cypress Hand Center



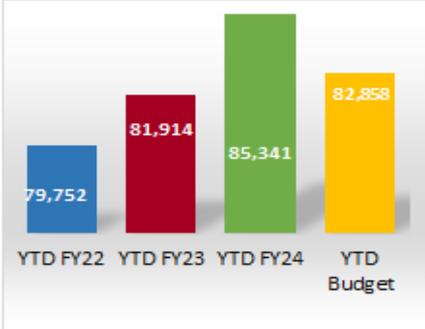
# Physical & Other Therapy Units (I/P & O/P)



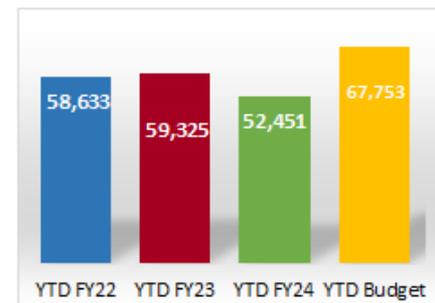
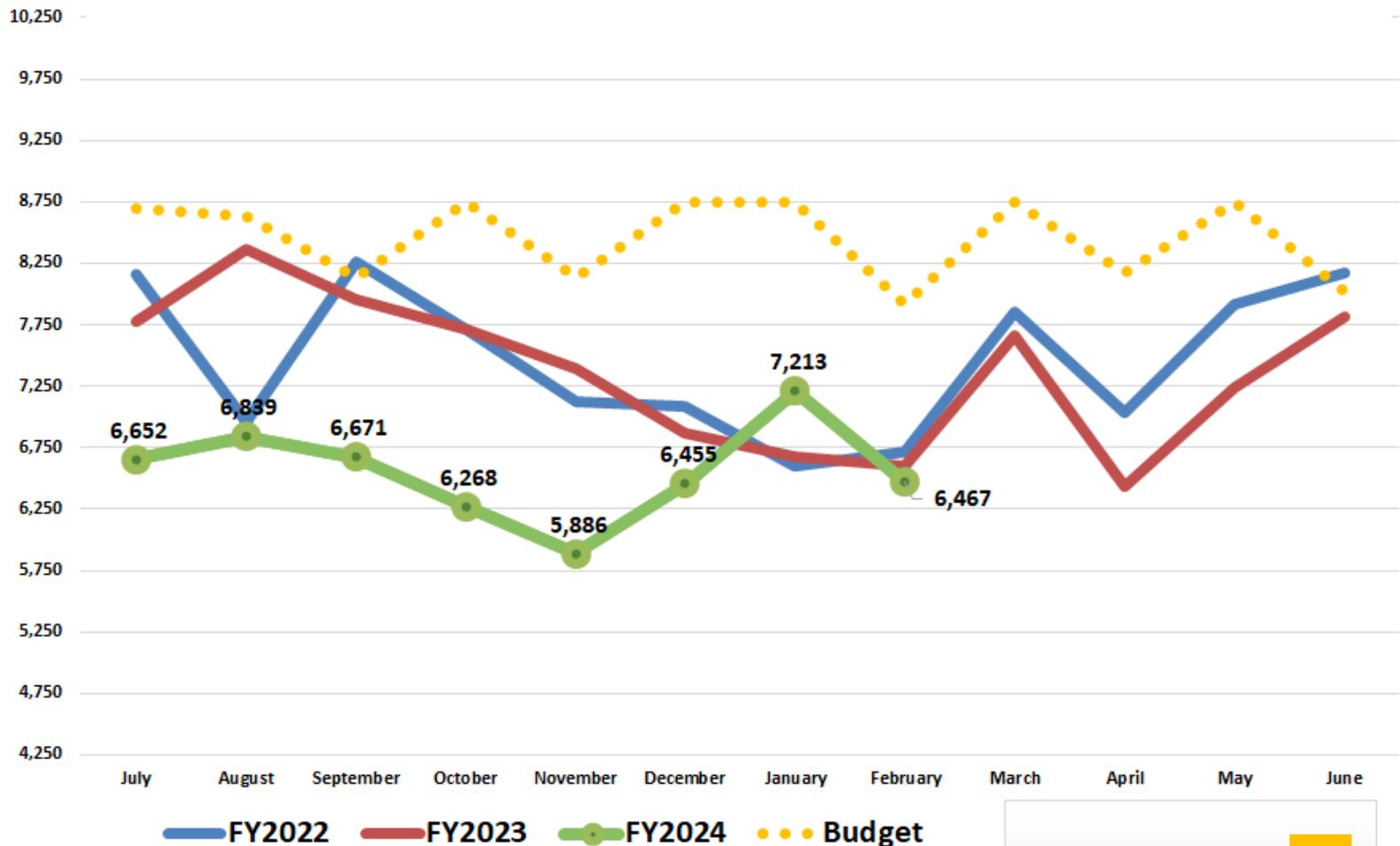
# Physical & Other Therapy Units (I/P & O/P)-Main Campus



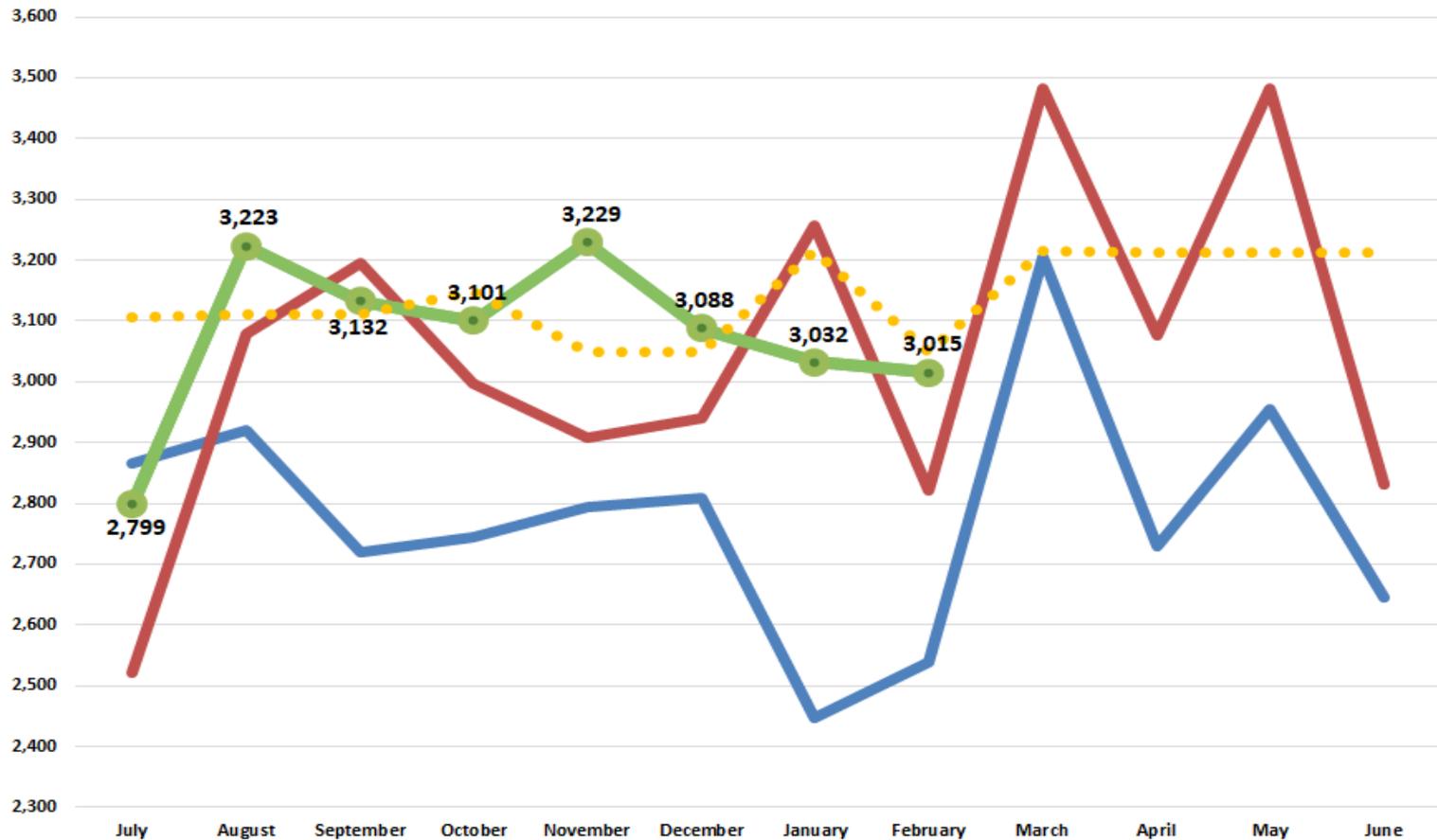
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 —●— FY2024   
 ●●● Budget



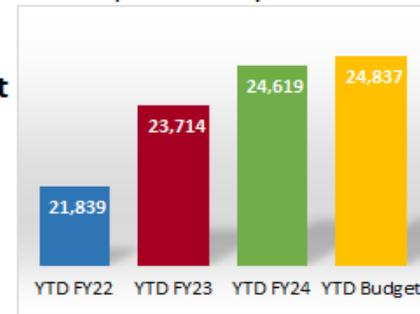
# Physical & Other Therapy Units (I/P & O/P)- KDRH & South Campus



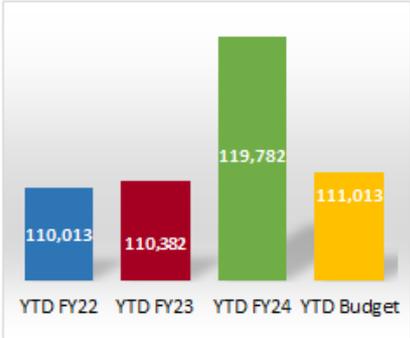
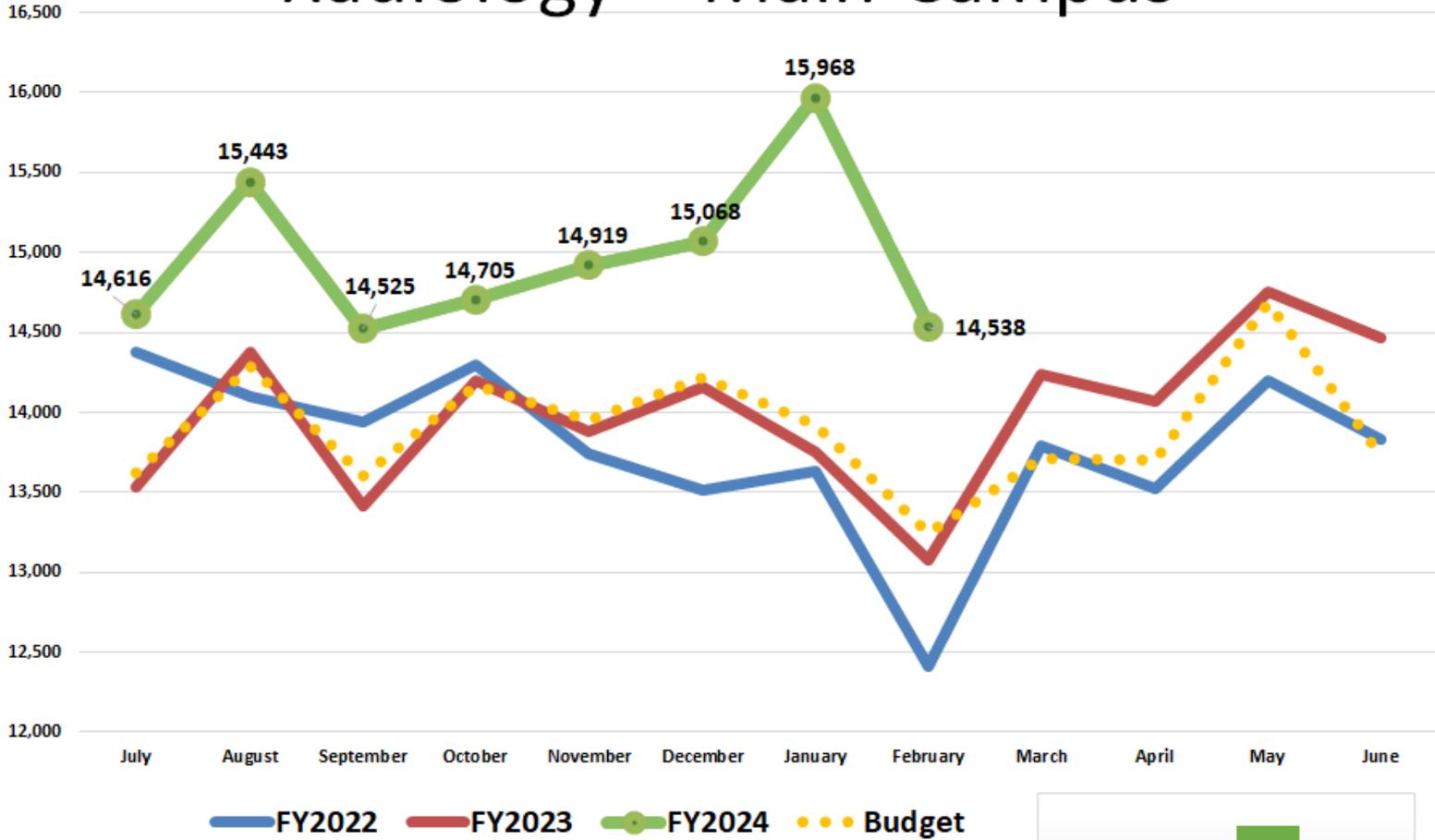
# Home Health Visits



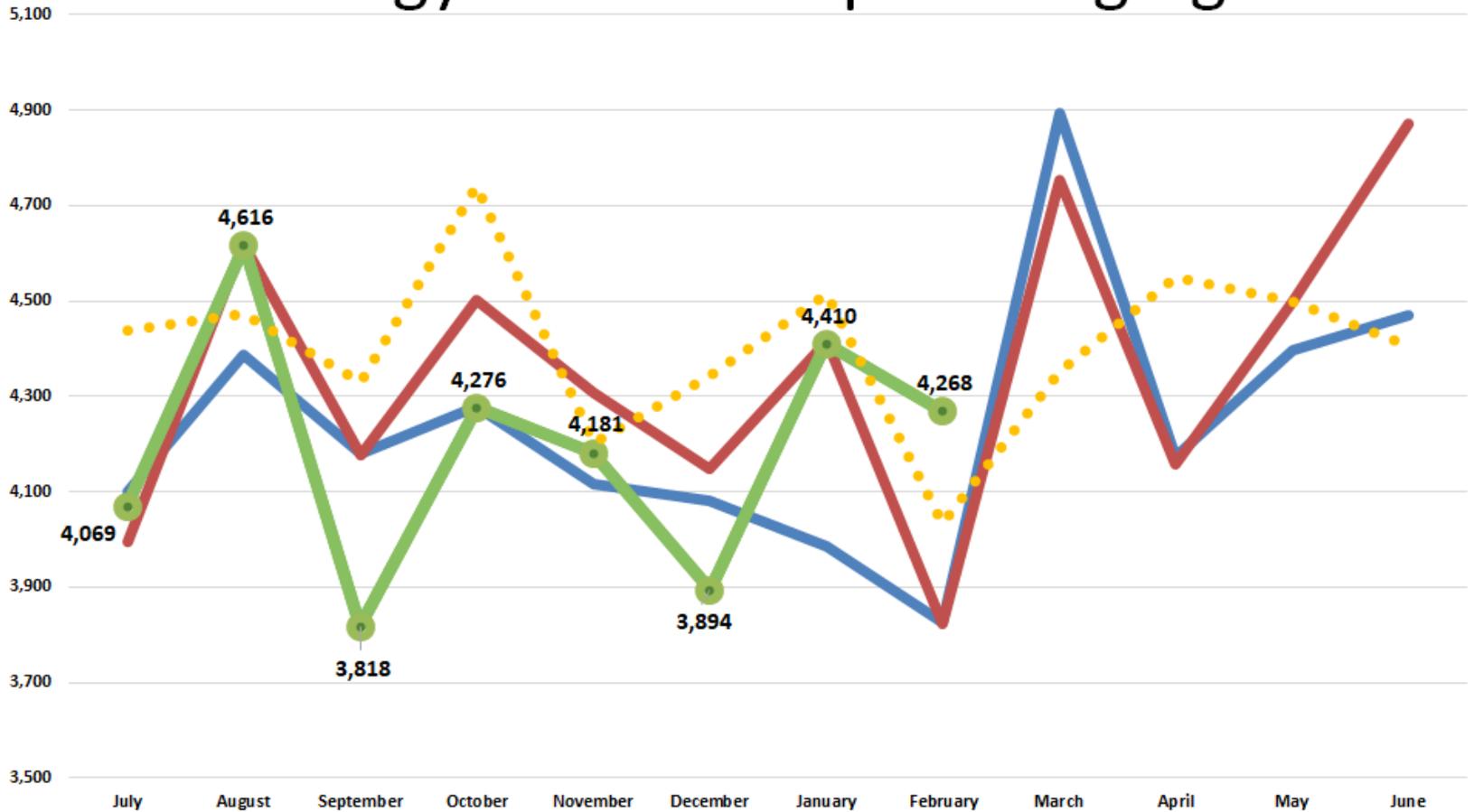
— FY2022   
 — FY2023   
 —● FY2024   
 ●●● Budget



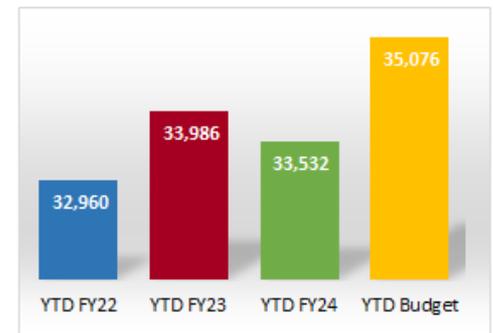
# Radiology – Main Campus



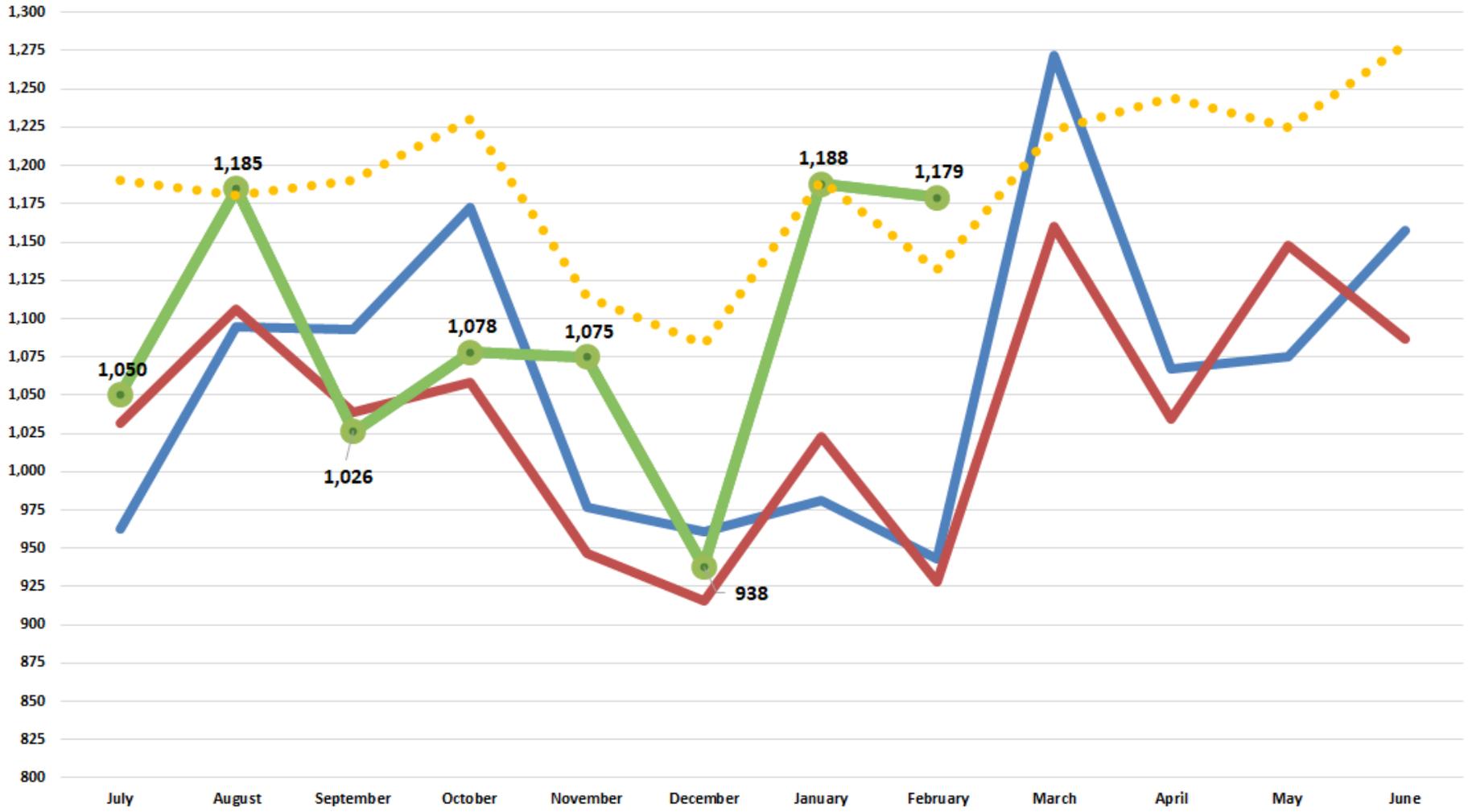
# Radiology - West Campus Imaging



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



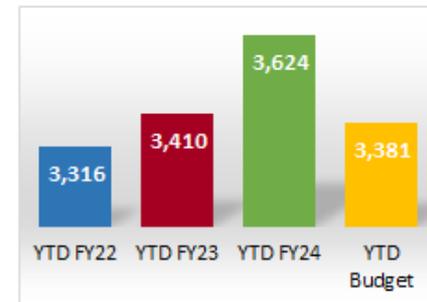
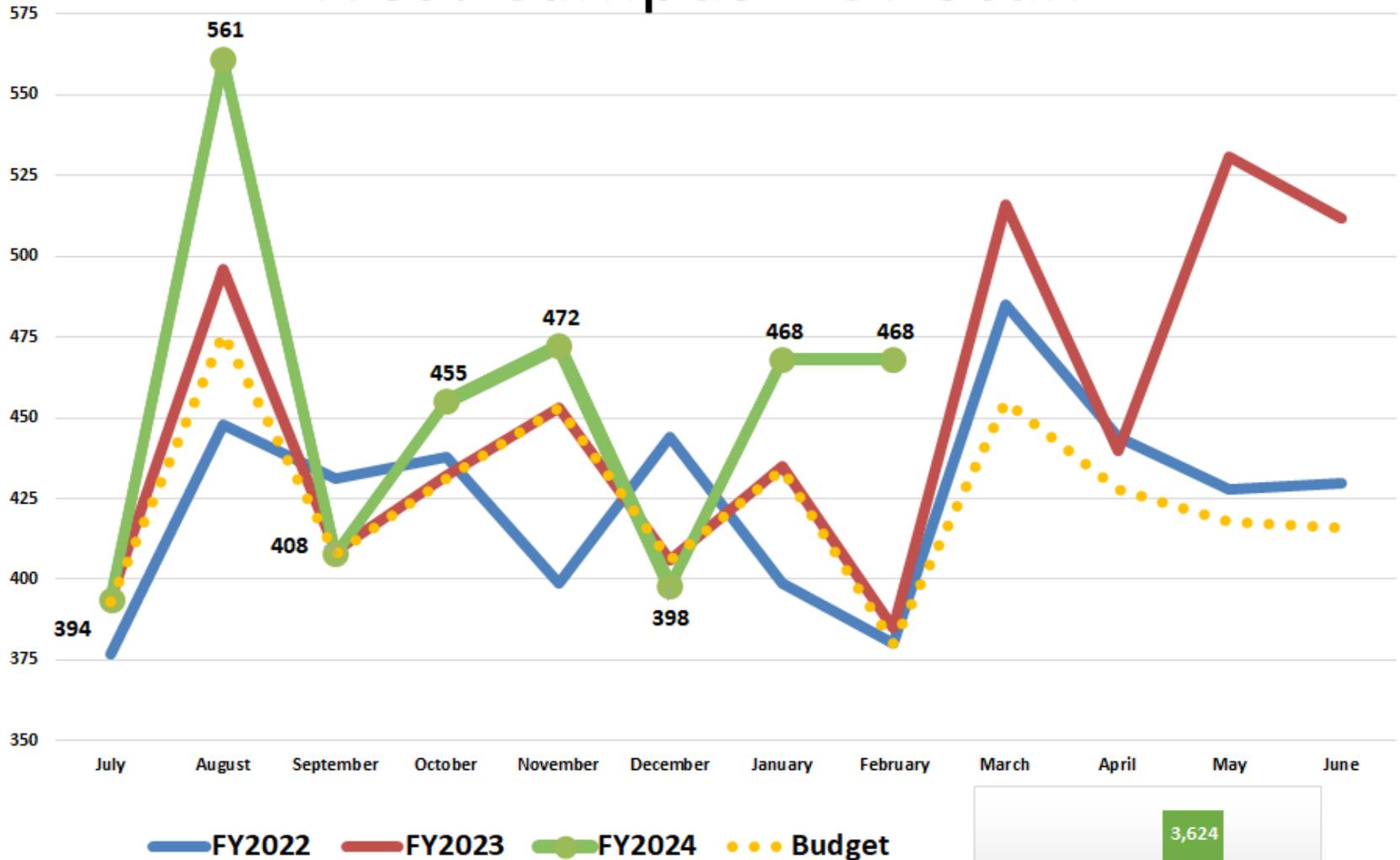
# West Campus - Diagnostic Radiology



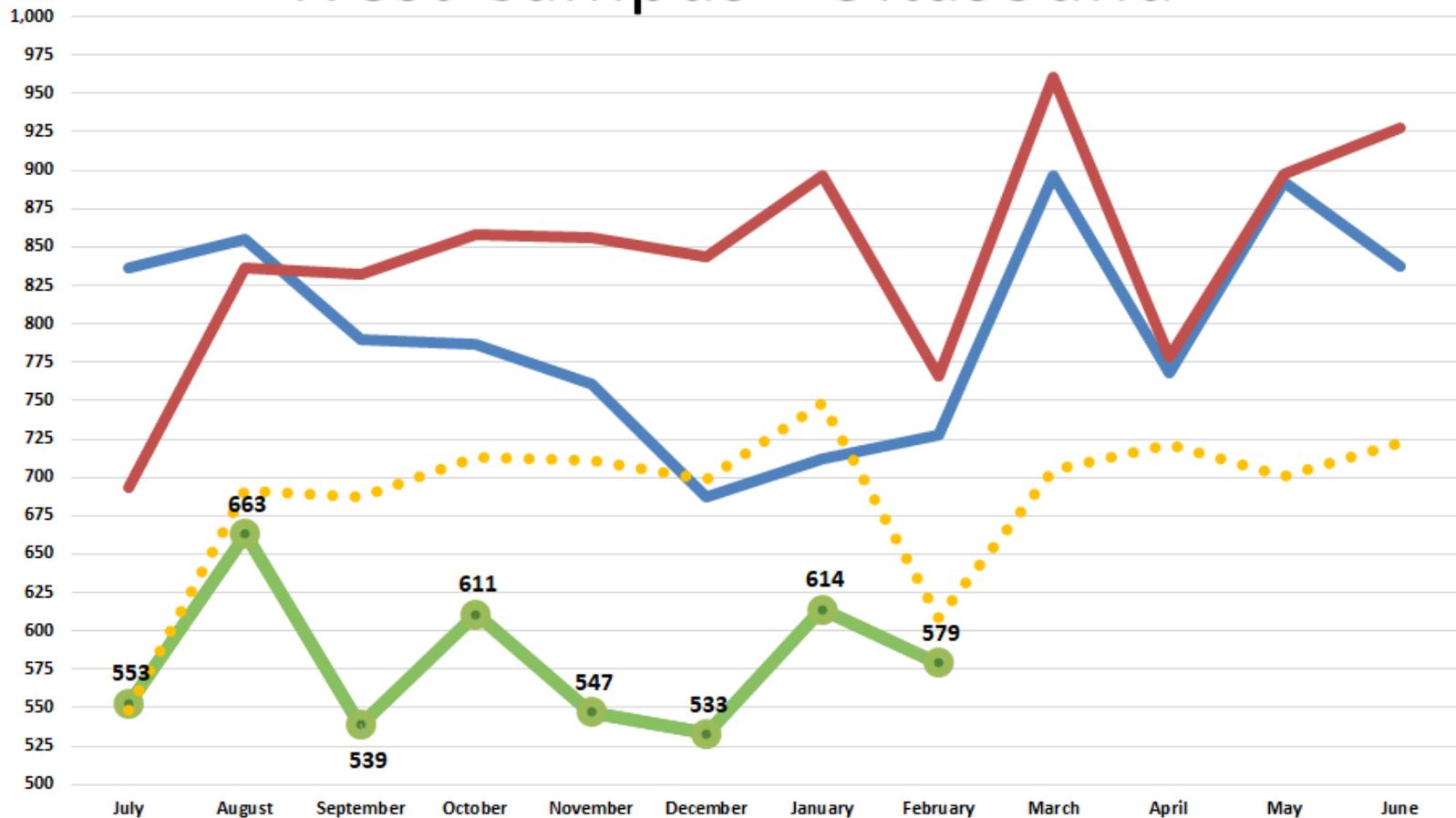
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



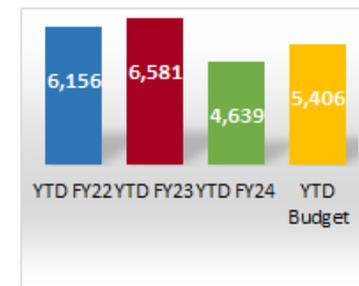
# West Campus - CT Scan



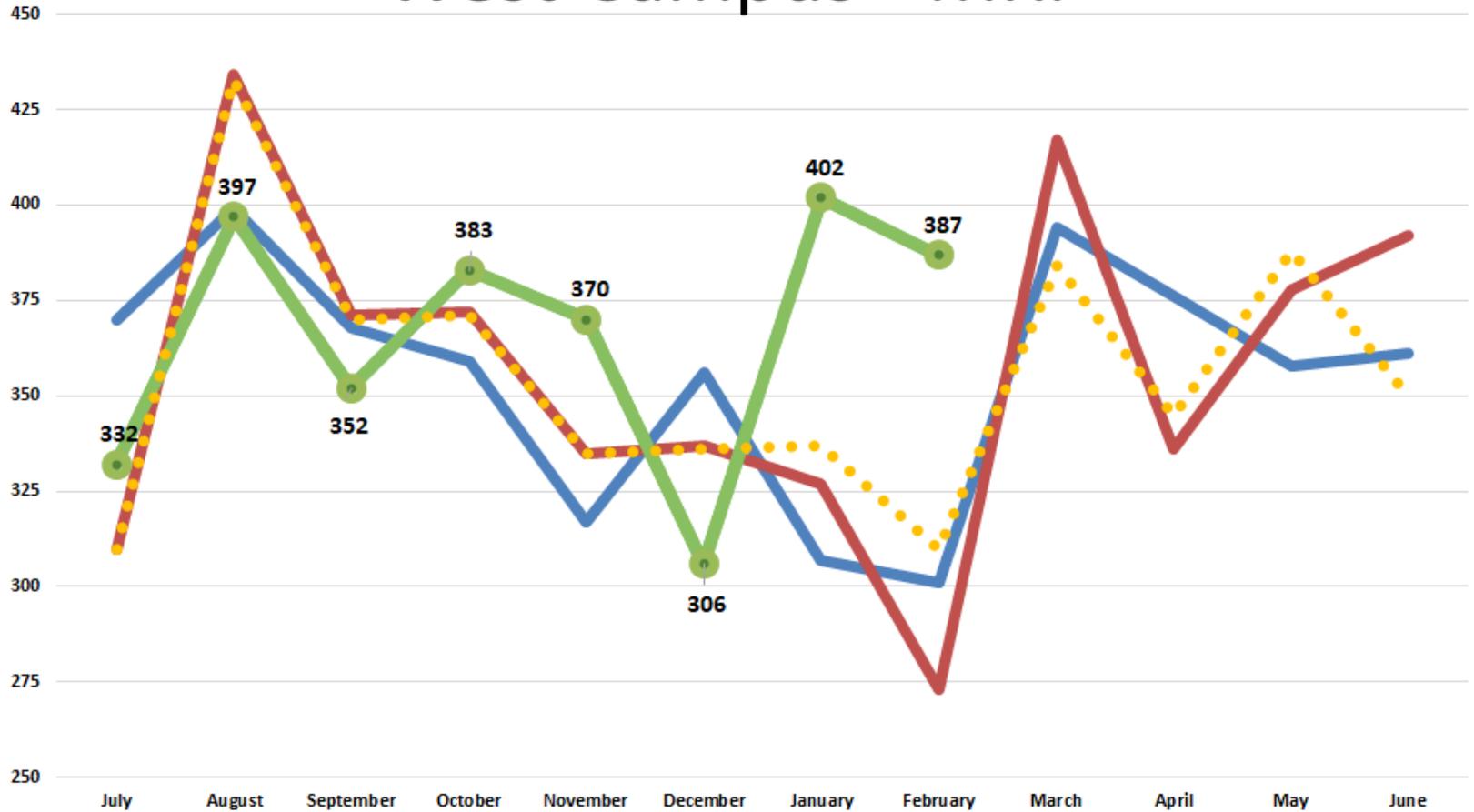
# West Campus - Ultrasound



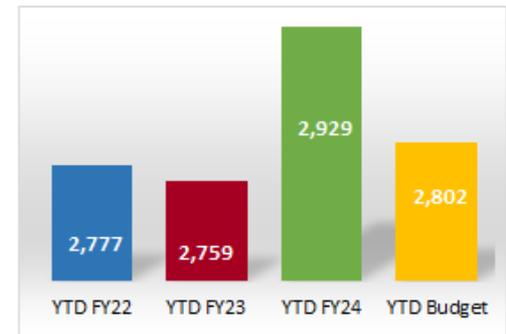
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



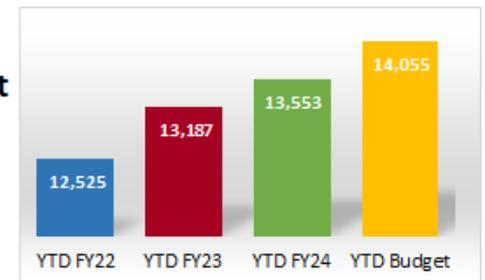
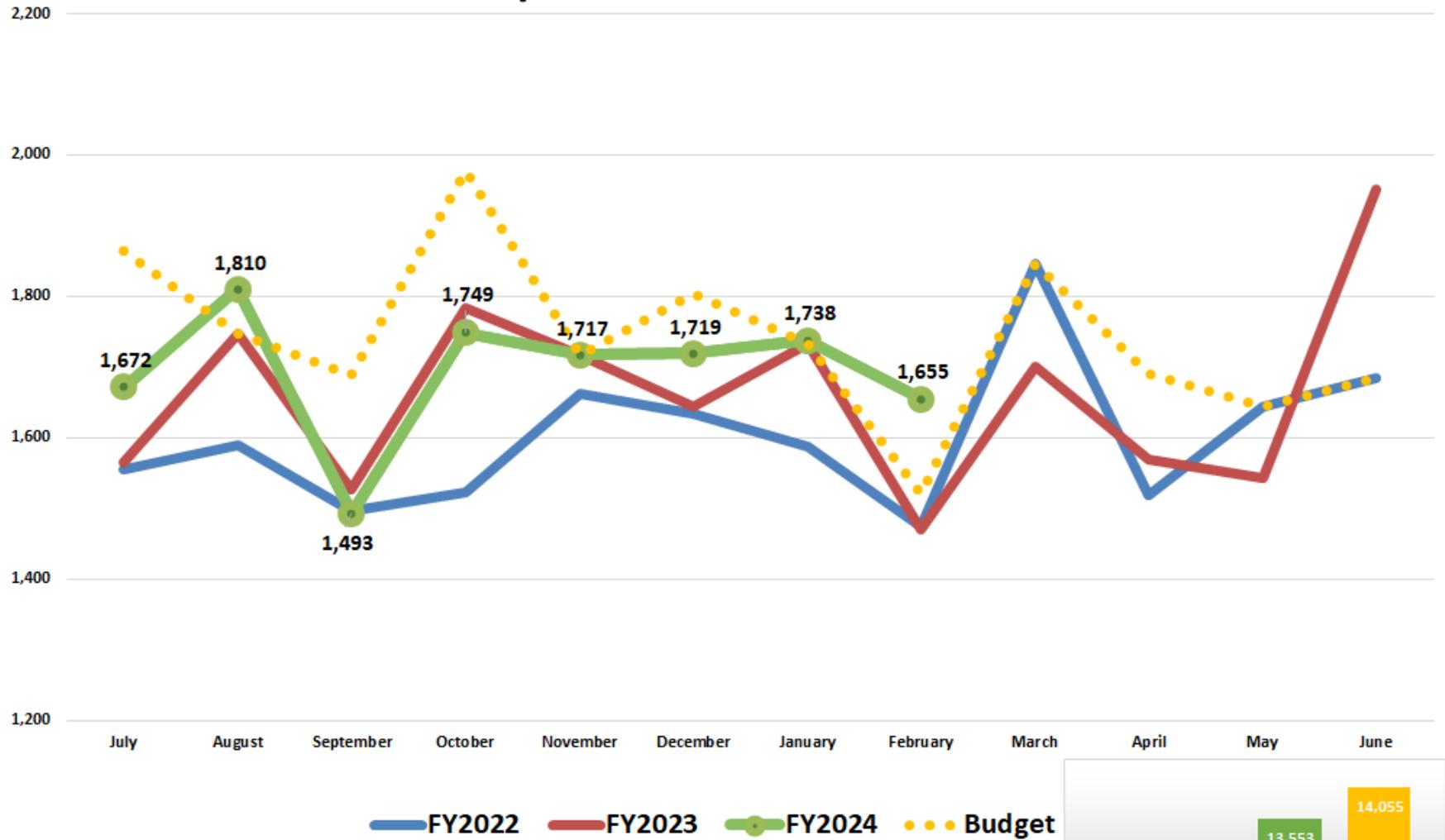
# West Campus - MRI



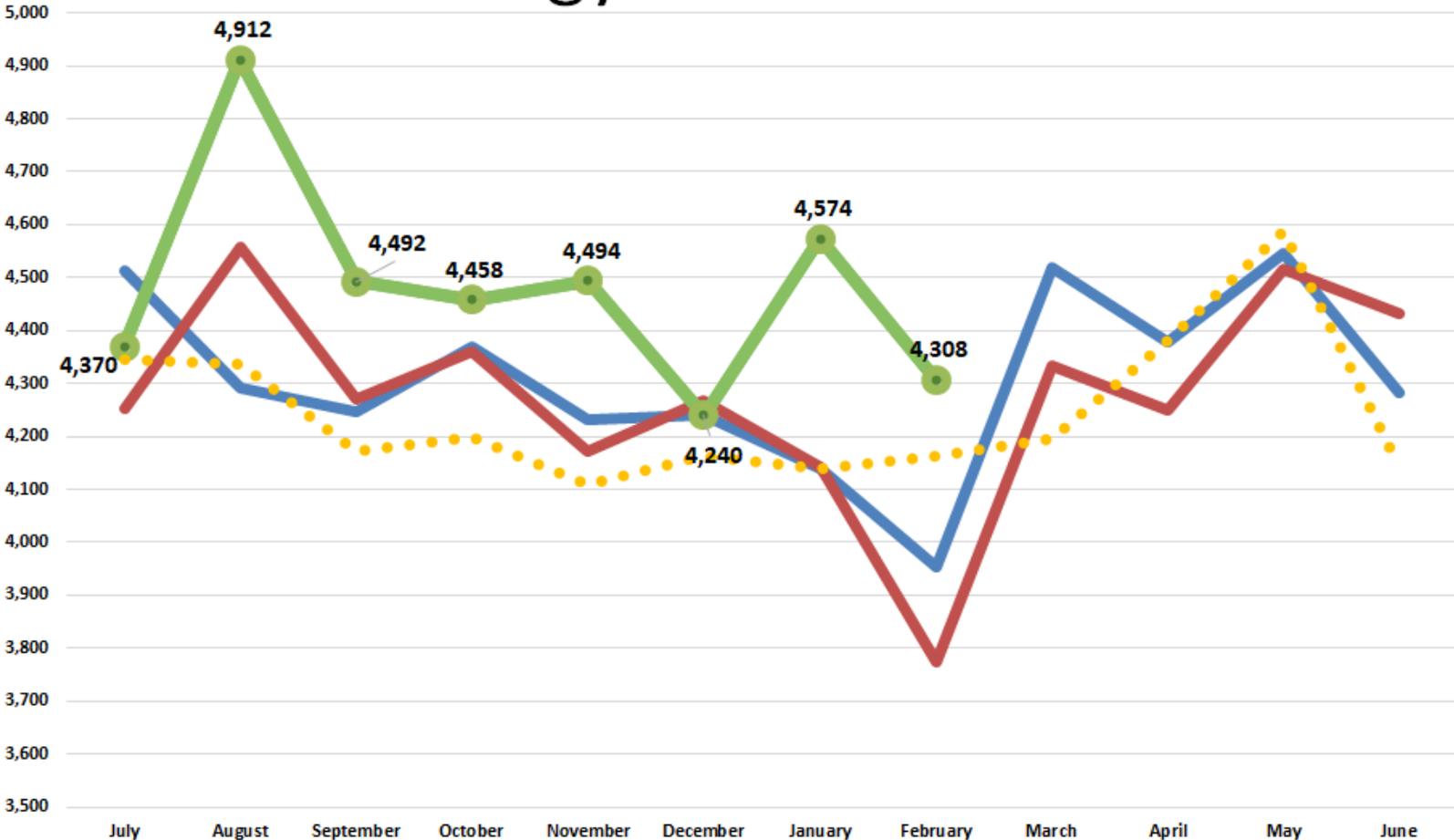
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



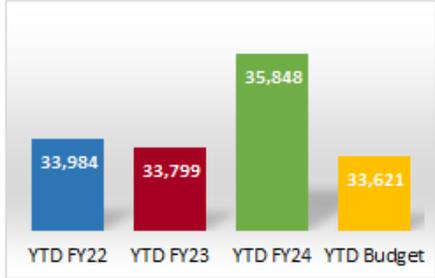
# West Campus - Breast Center



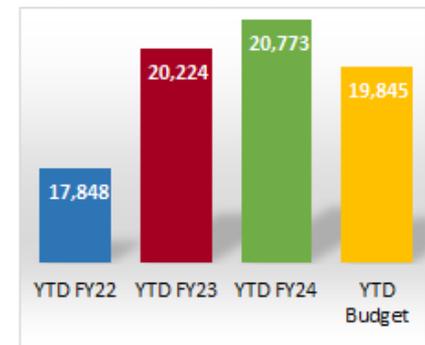
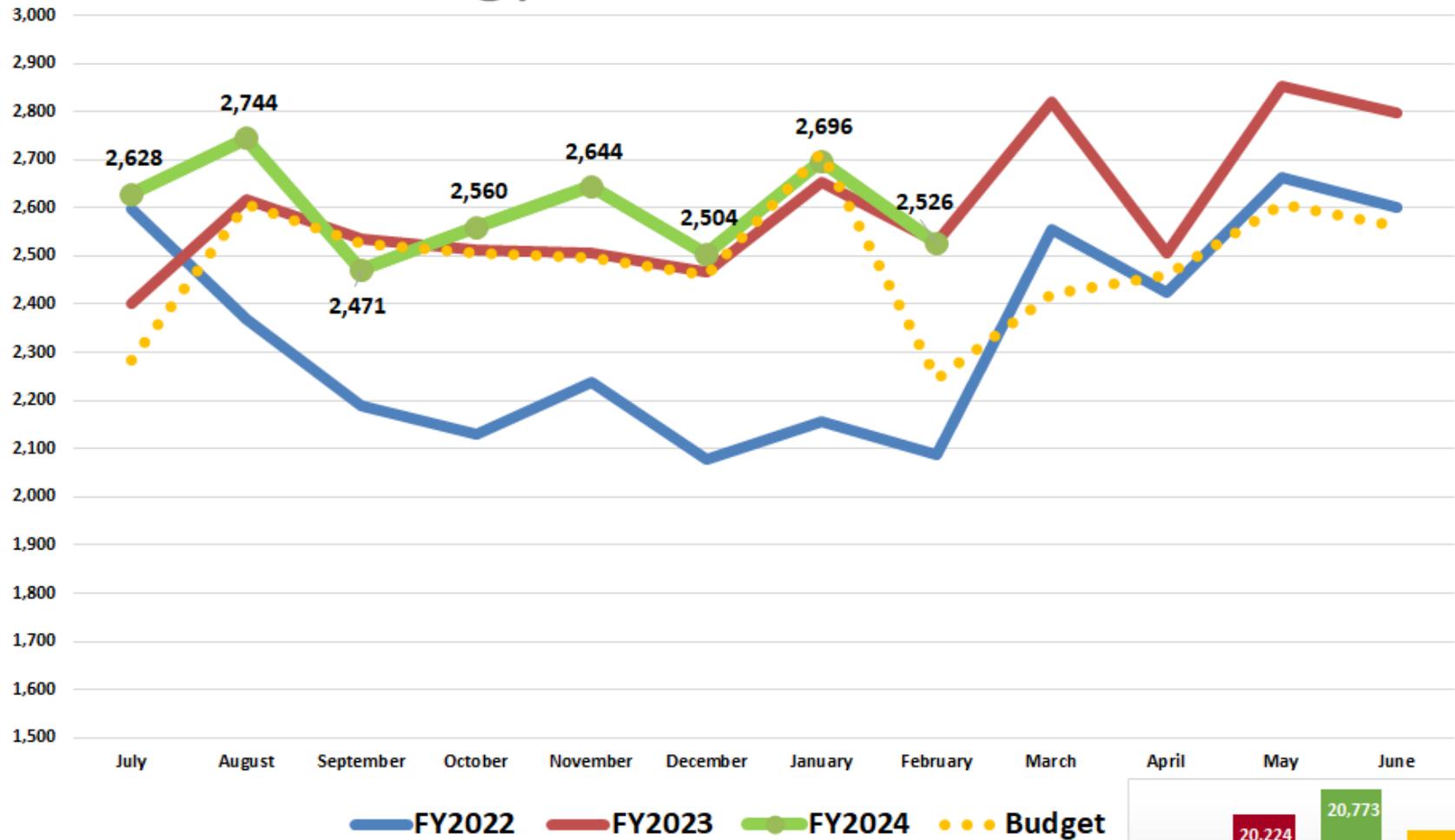
# Radiology - CT - All Areas



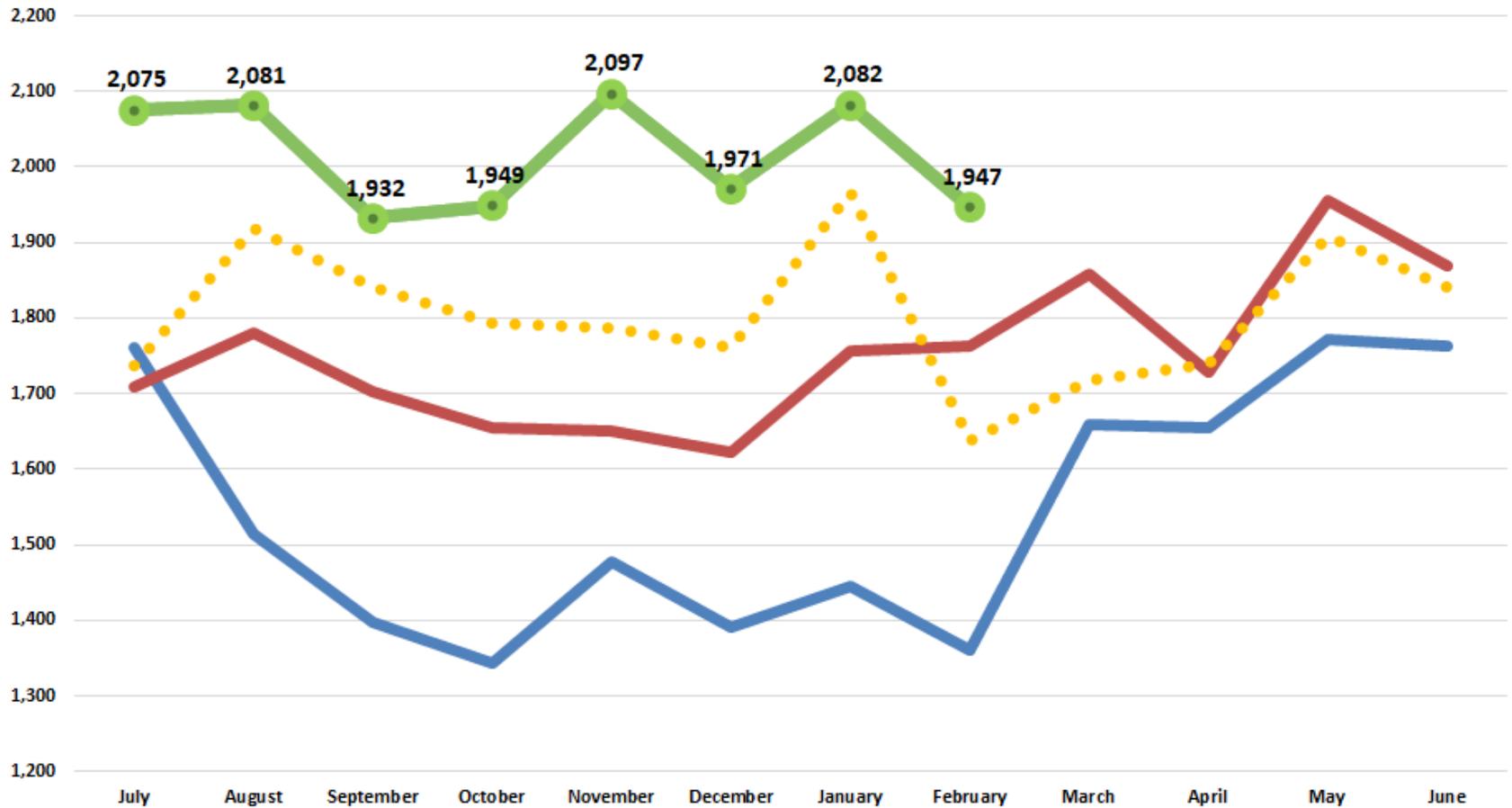
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



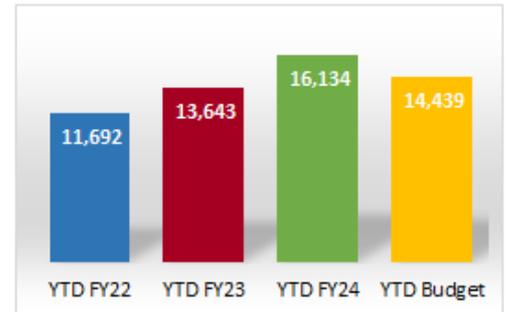
# Radiology - Ultrasound - All Areas



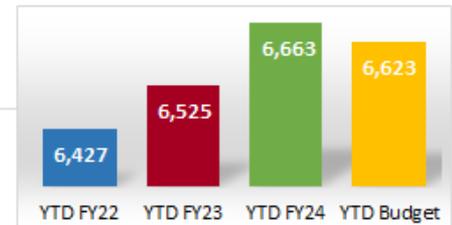
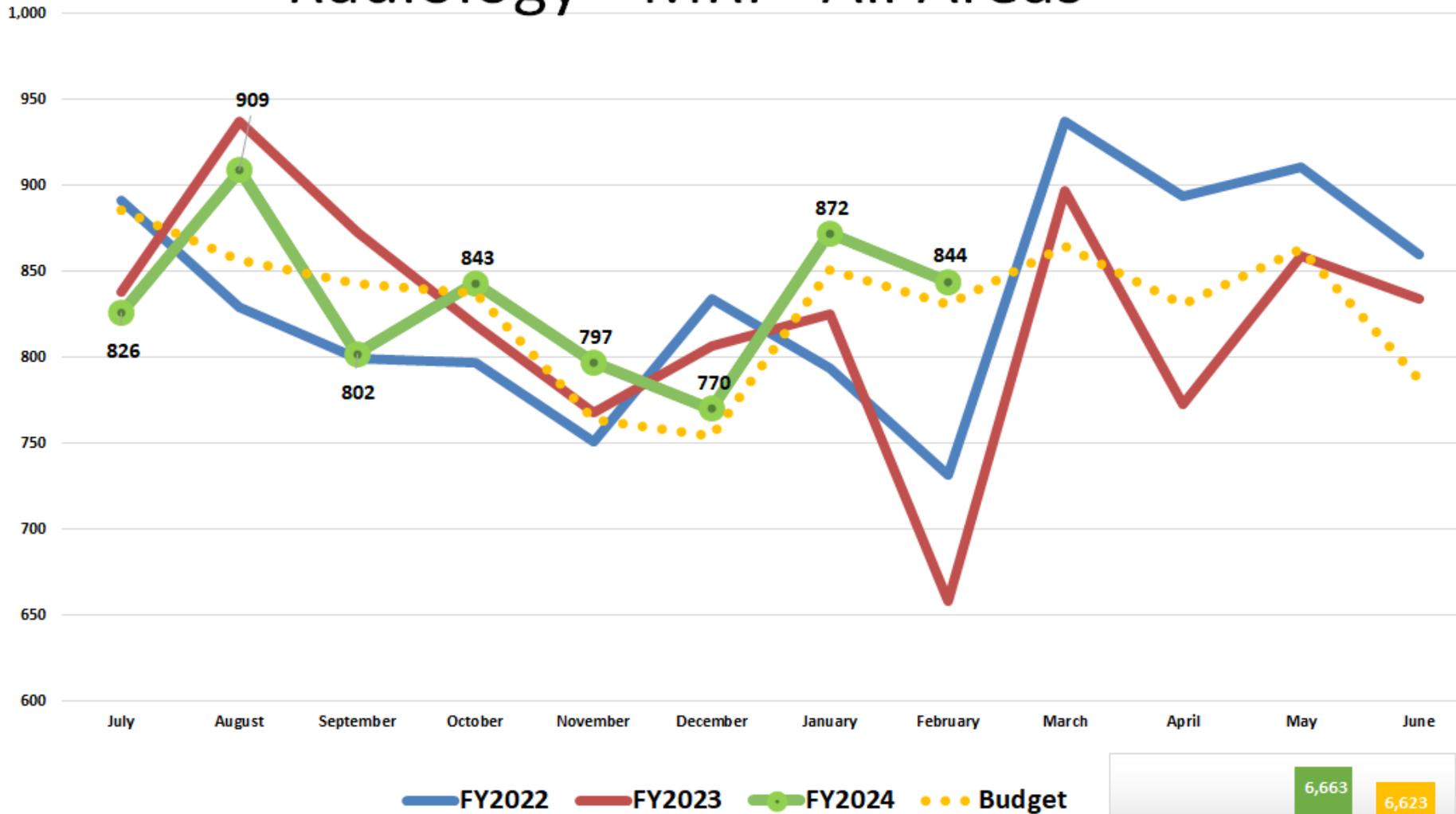
# Radiology - Ultrasound - Main Campus



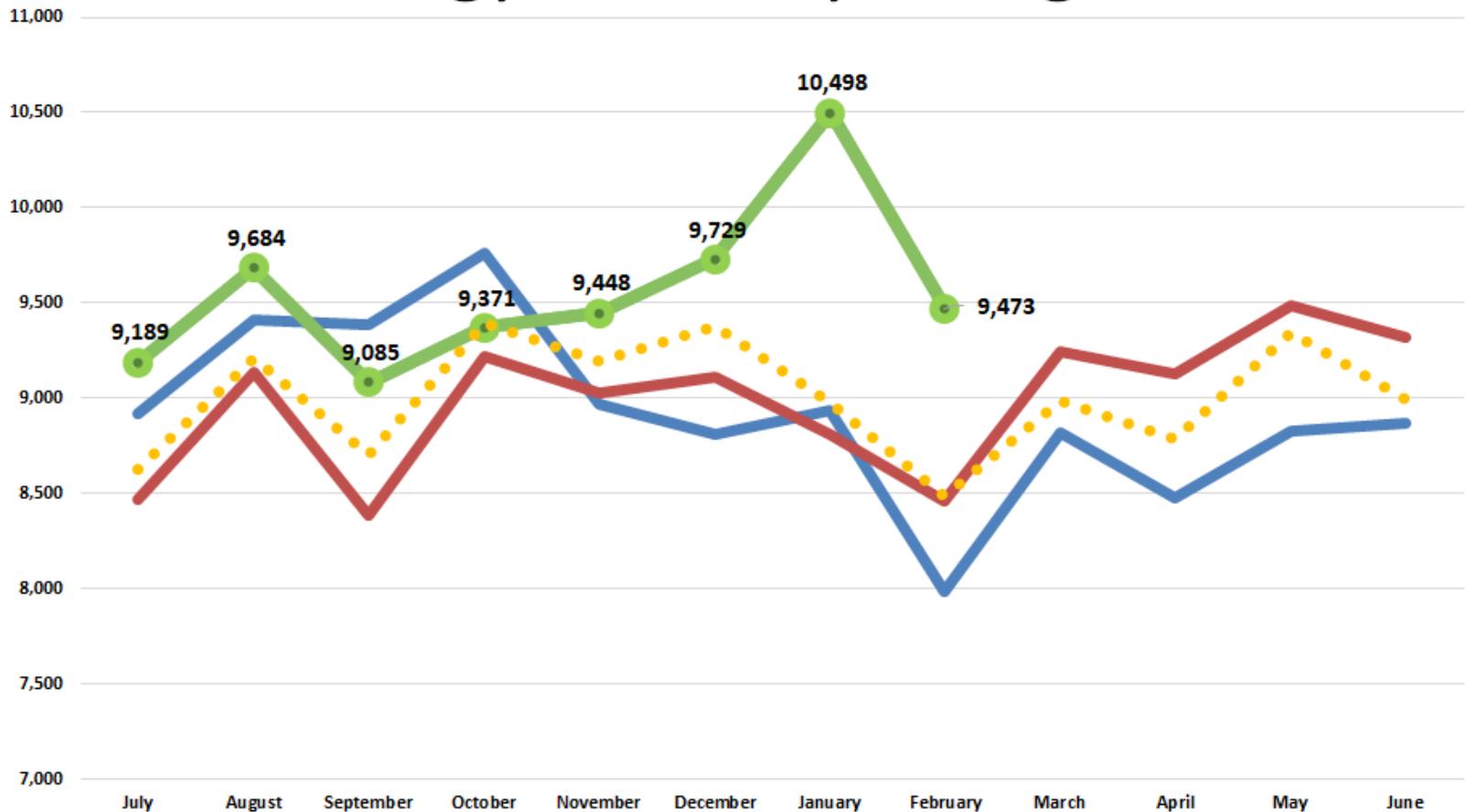
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



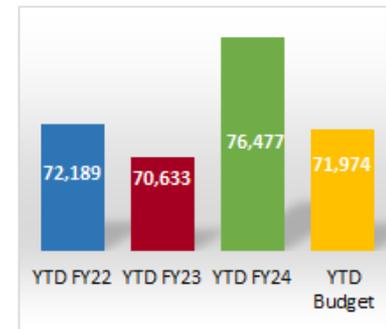
# Radiology - MRI - All Areas



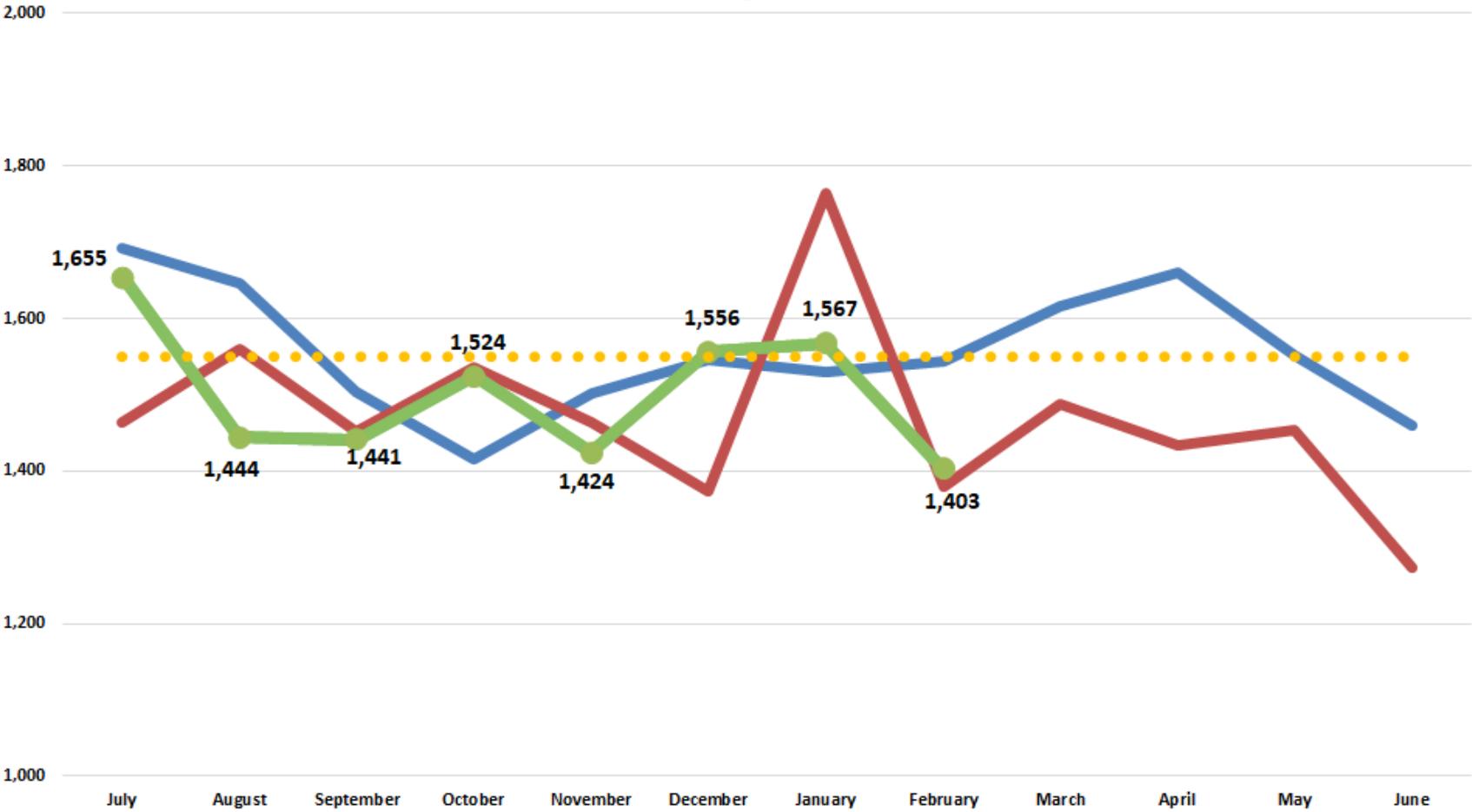
# Radiology Modality - Diagnostic



—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



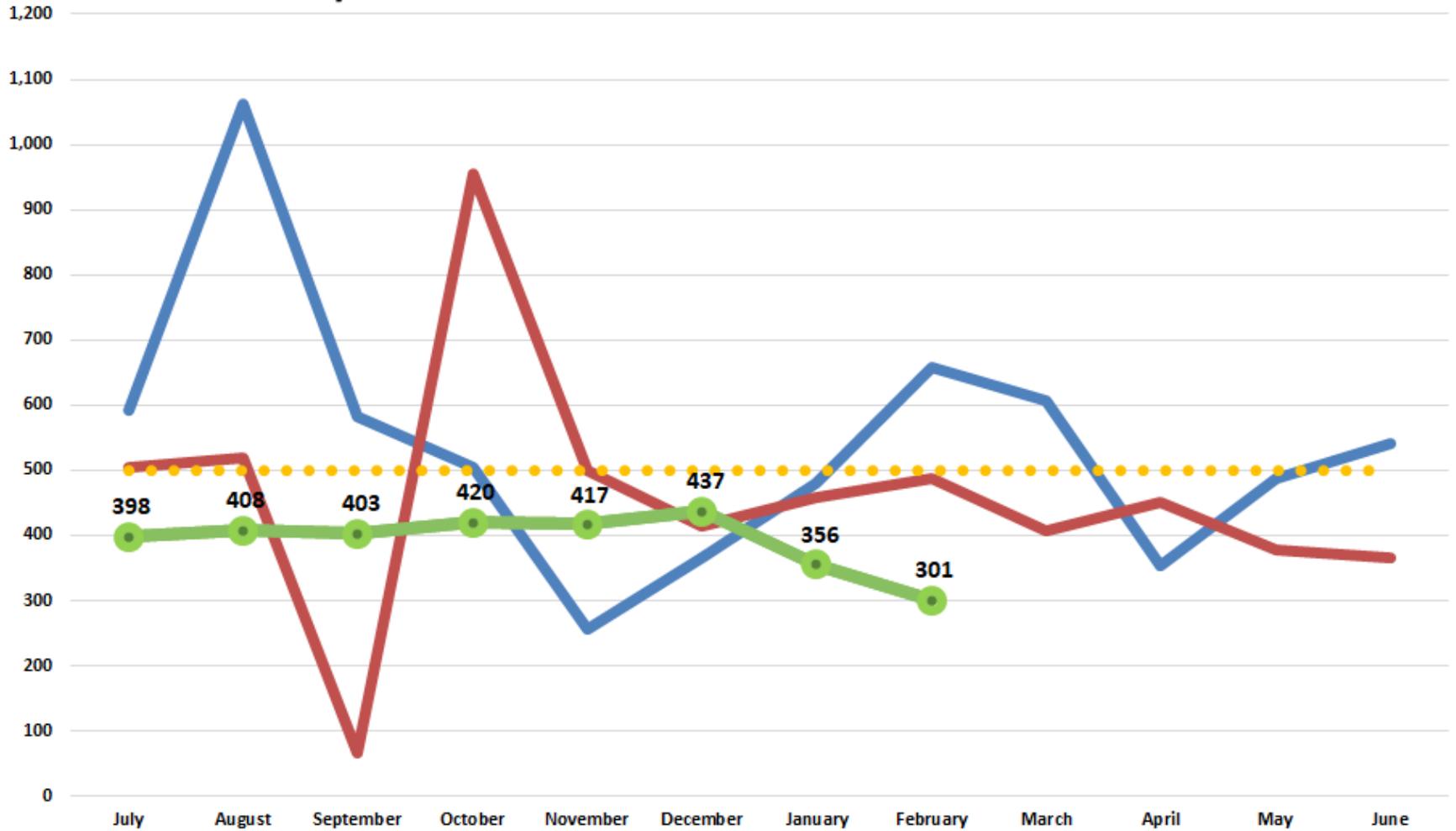
# Chronic Dialysis - Visalia



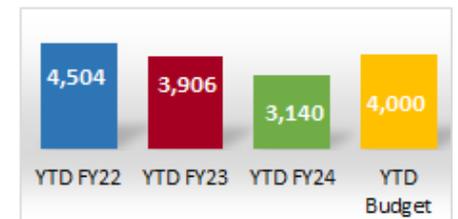
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



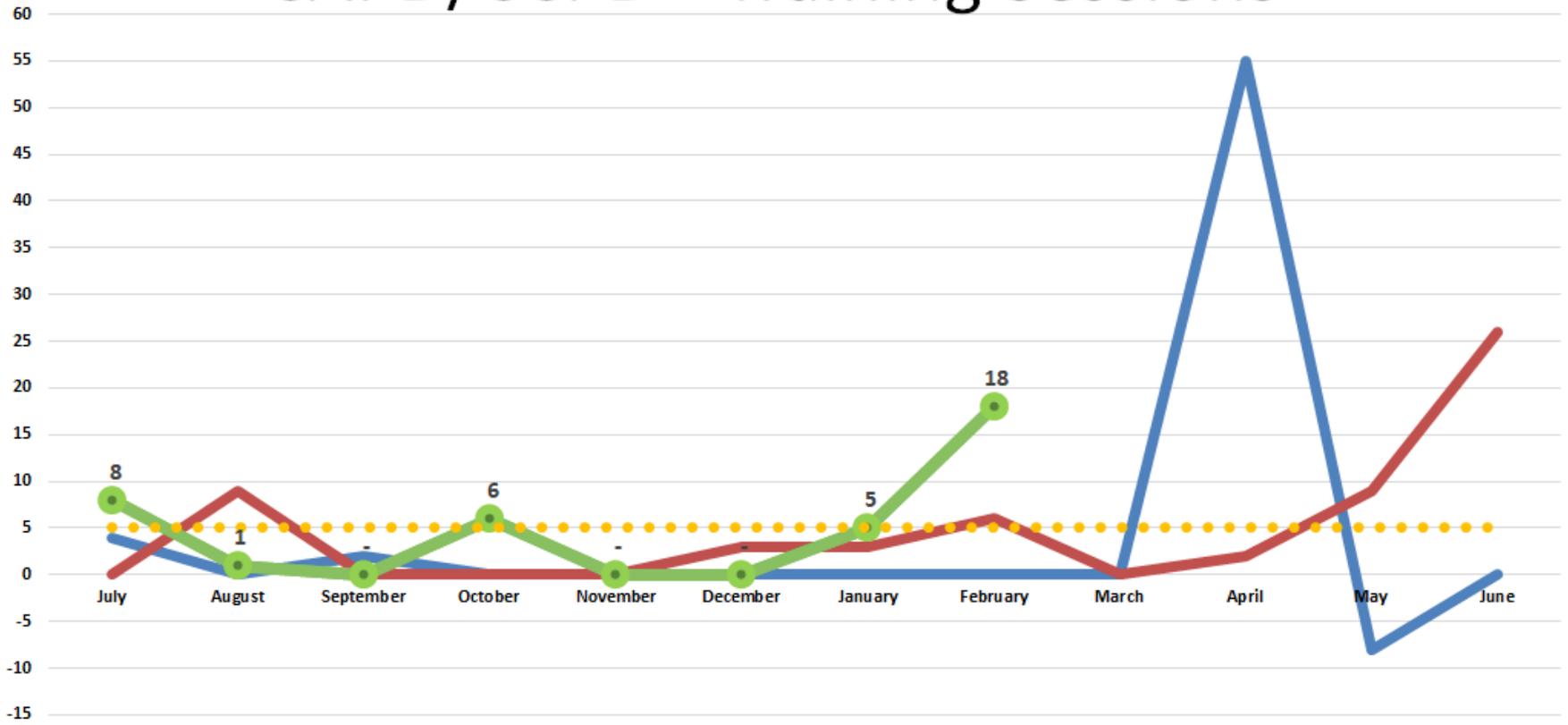
# CAPD/CCPD - Maintenance Sessions



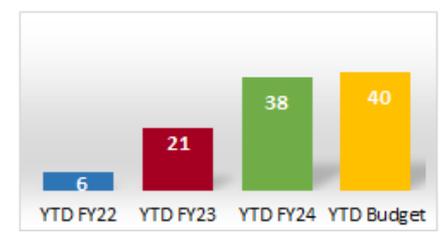
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



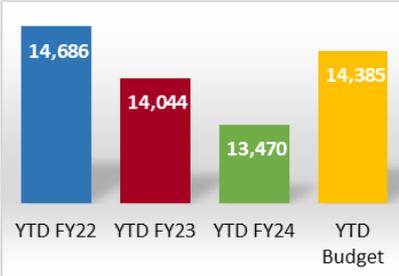
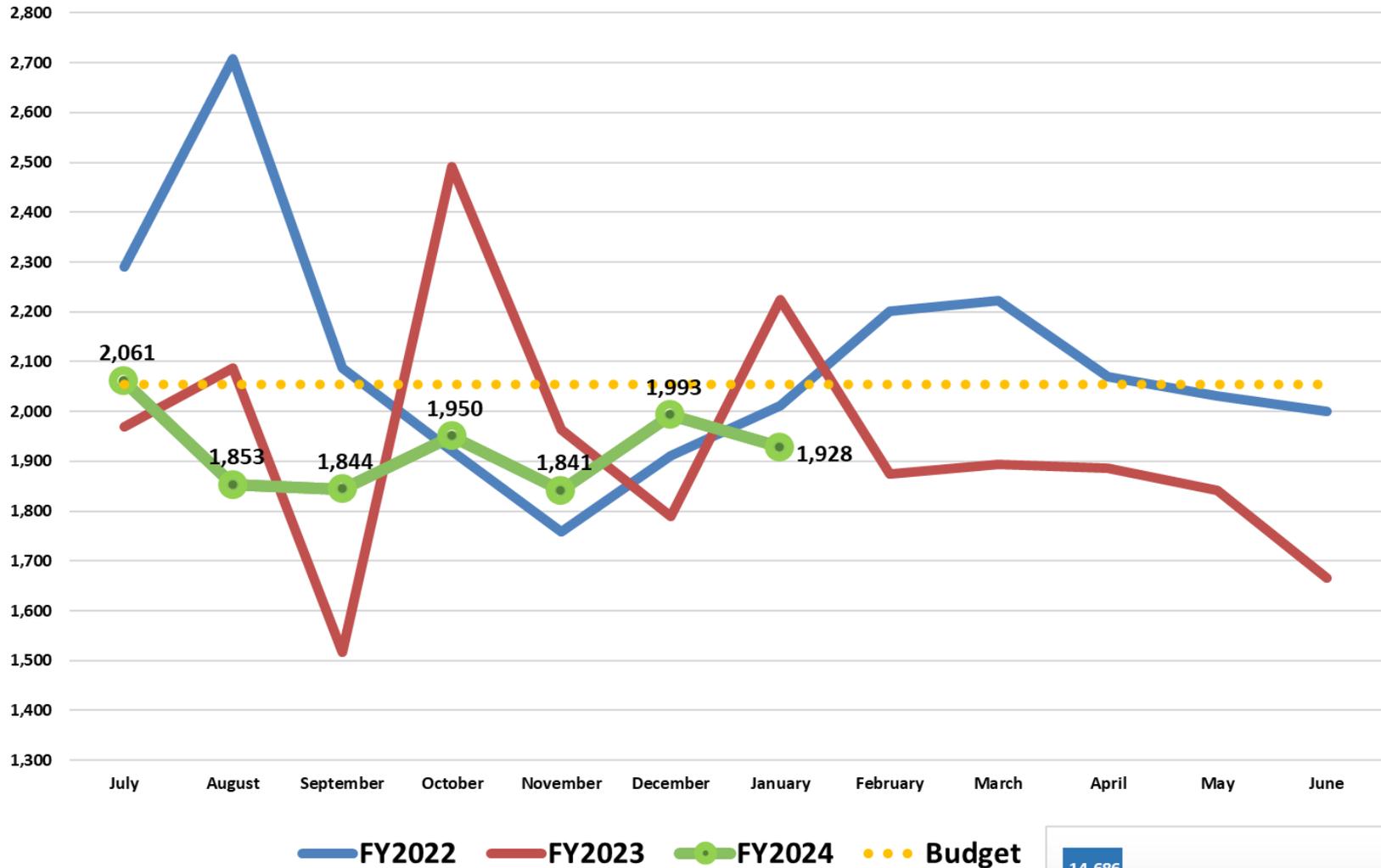
# CAPD/CCPD - Training Sessions



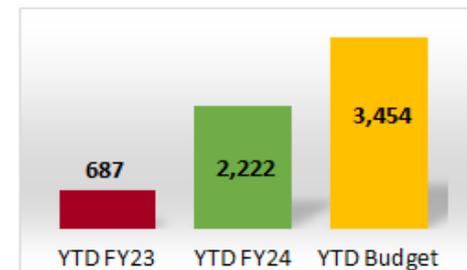
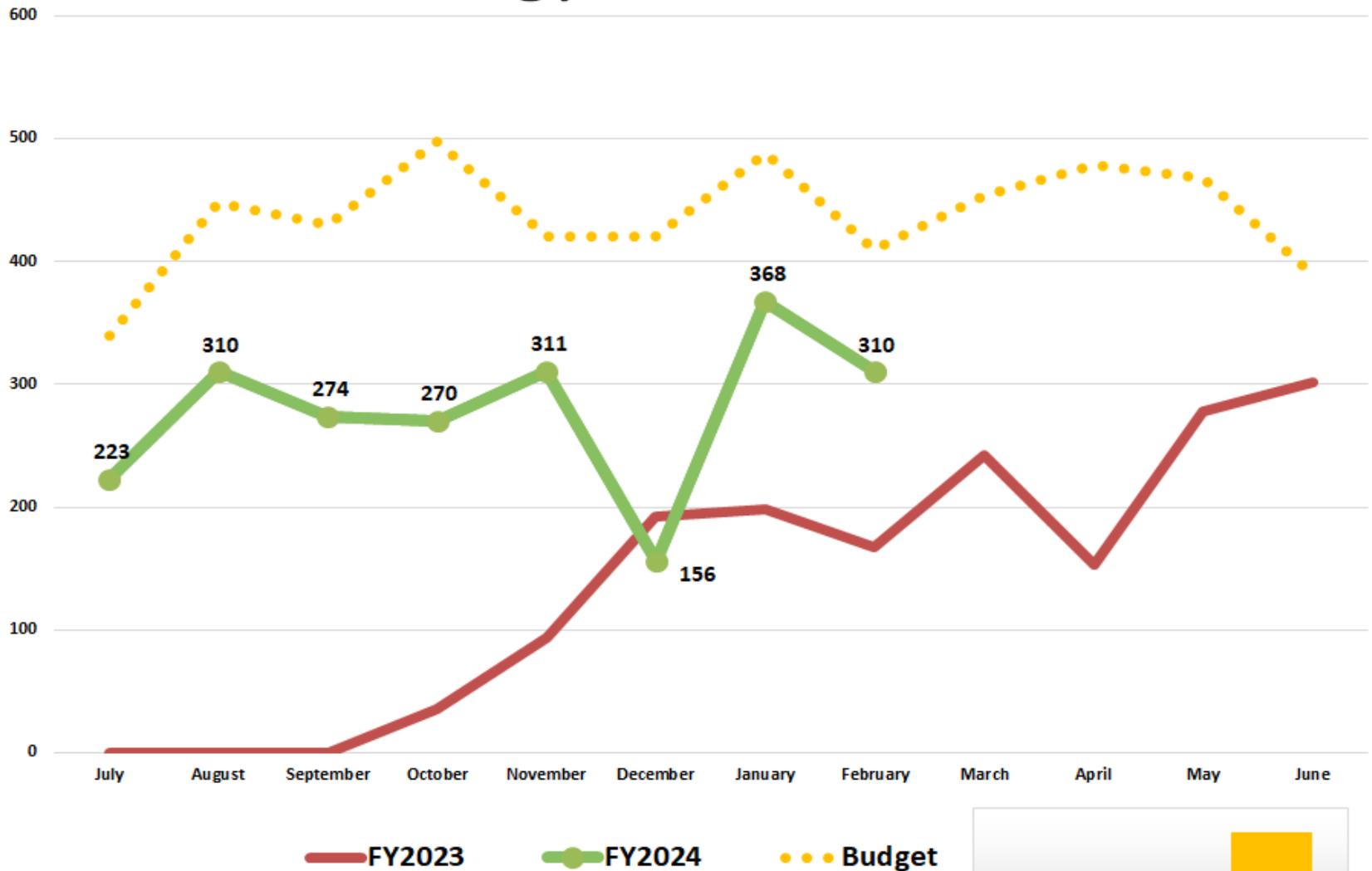
—●— FY2022   
 —●— FY2023   
 —●— FY2024   
 ●●● Budget



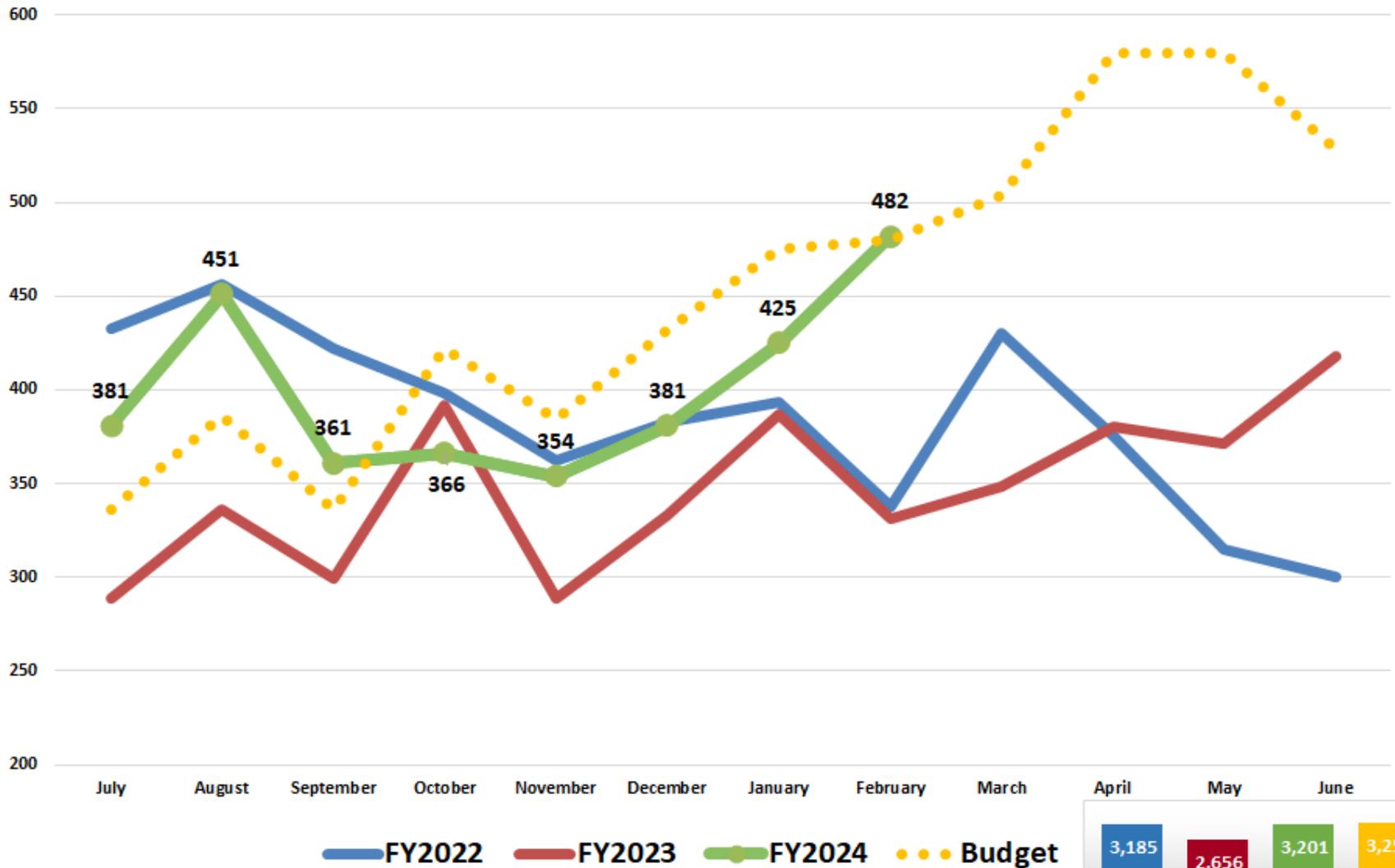
# All CAPD & CCPD



# Urology Clinic Visits

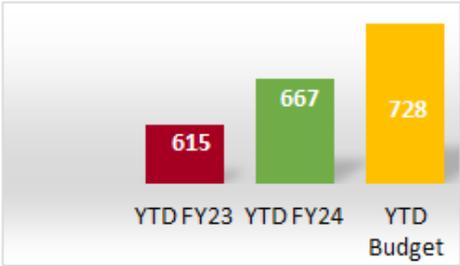
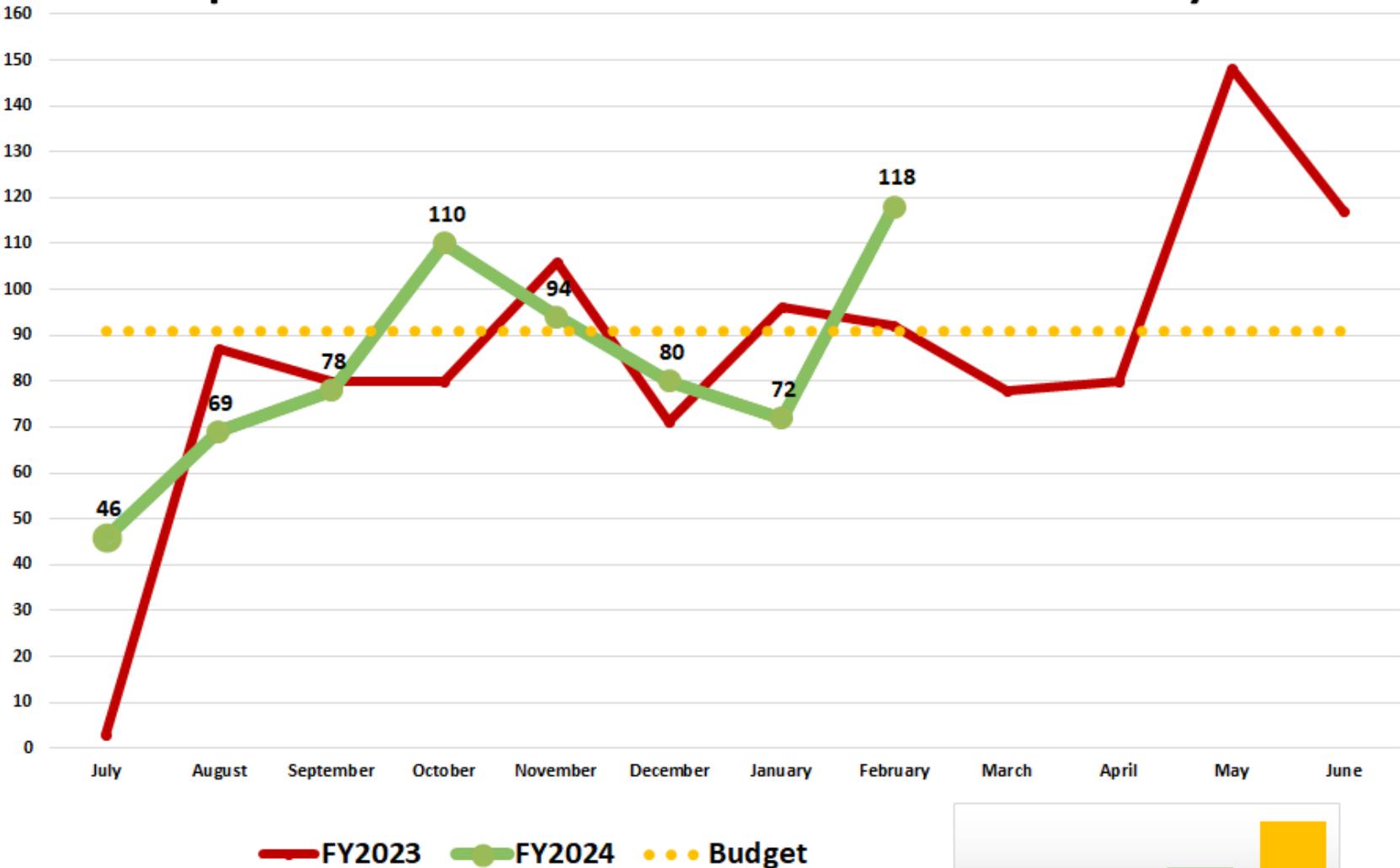


# Infusion Center - Outpatient Visits

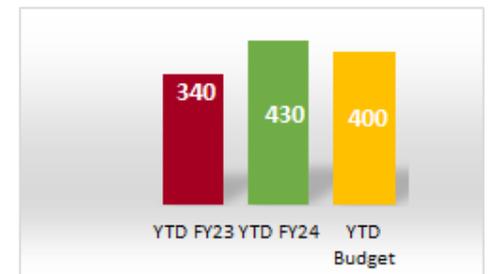
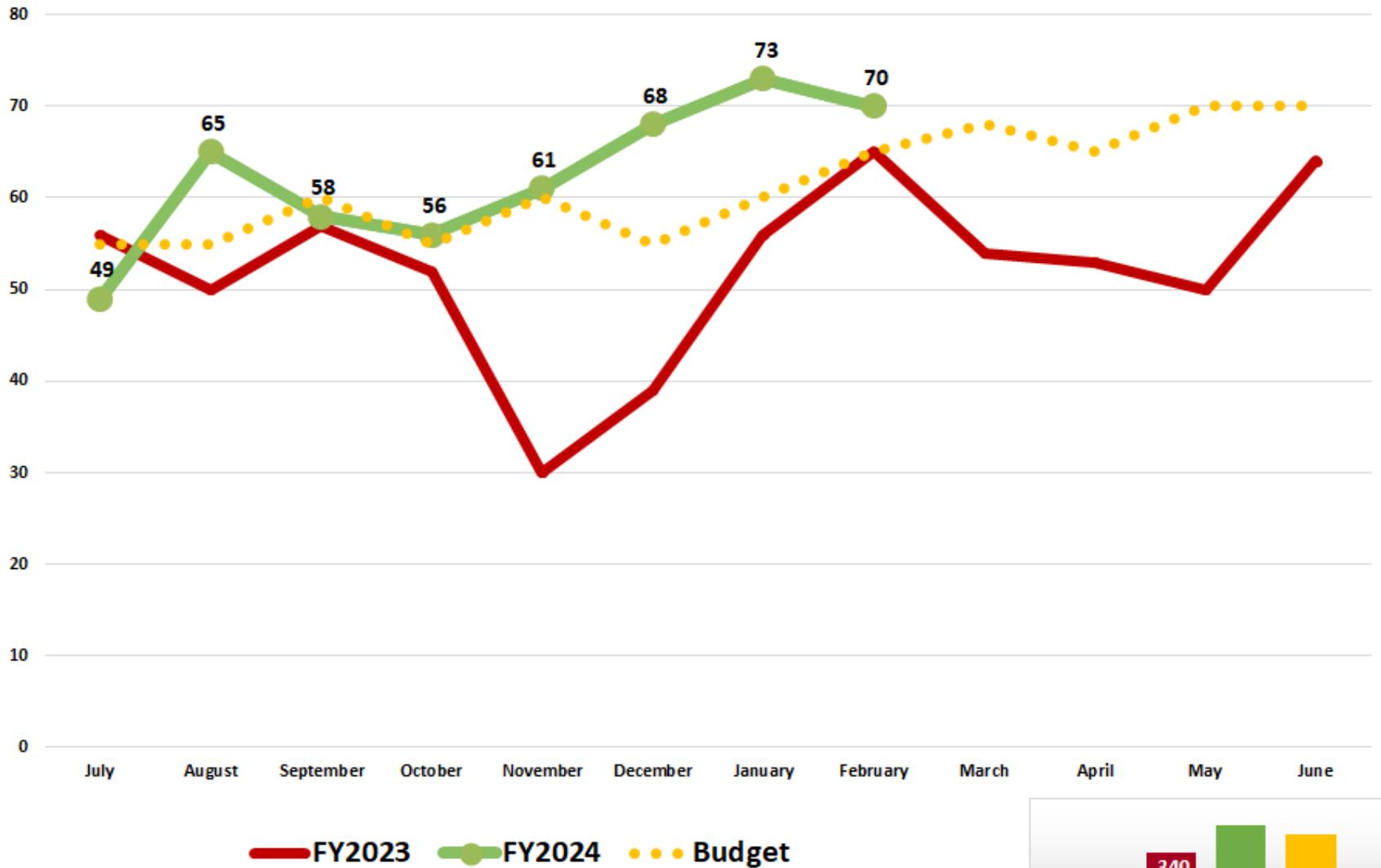


3,185	2,656	3,201	3,251
YTD FY22	YTD FY23	YTD FY24	YTD Budget

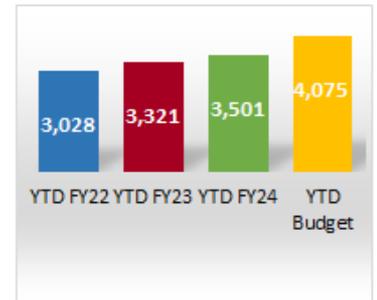
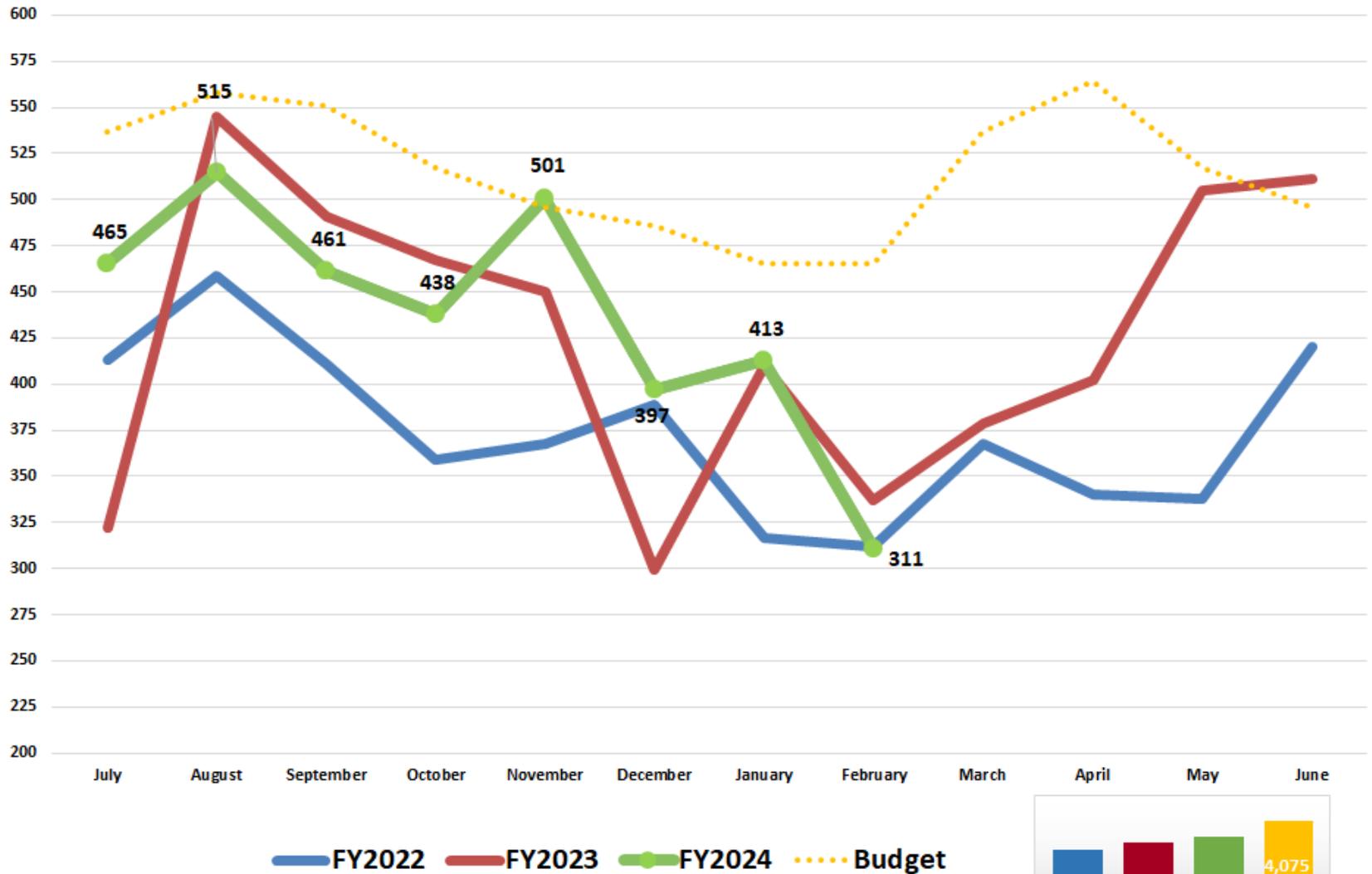
# Open Arms House - Patient Days



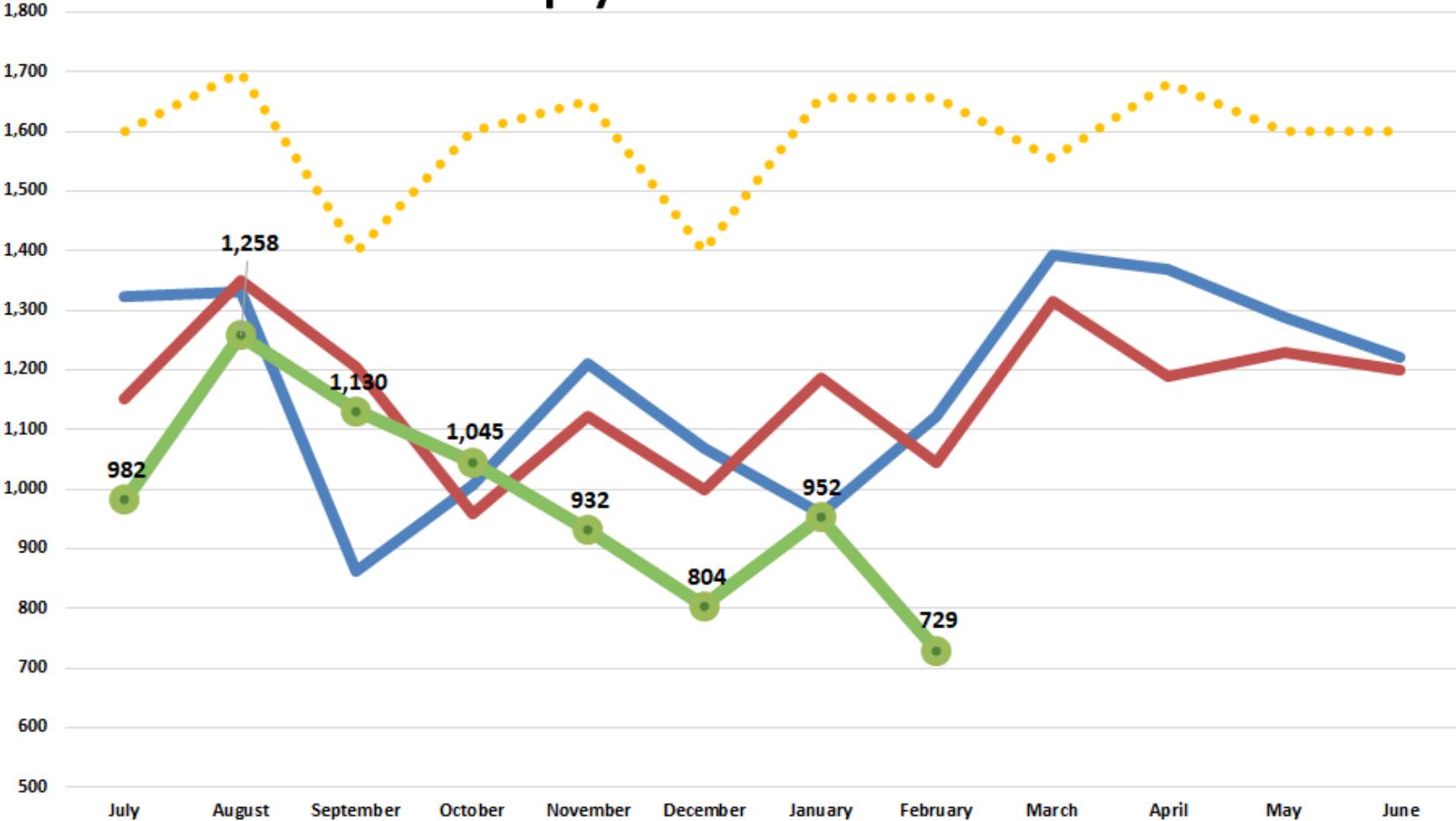
# Cardiothoracic Surgery Clinic - Visits



# Cardiac Rehabilitation



# Therapy-Wound Care



— FY2022  
 — FY2023  
 —● FY2024  
 ●●● Budget

