



January 13, 2022

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services and Acquisition Committee meeting at 10:00AM on Wednesday January 19, 2022 in the Kaweah Health Support Services Building, 520 West Mineral King Avenue, Copper Room (2nd Floor), Visalia, CA.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
Mike Olmos, Secretary/Treasurer

A handwritten signature in black ink that reads "Cindy Moccio".

Cindy Moccio
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:
Governing Board
Legal Counsel
Executive Team
Chief of Staff
<http://www.kaweahdelta.org>

**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Wednesday January 19, 2022

Kaweah Health Medical Center – Support Services Building
520 W. Mineral King Avenue – 2nd floor Copper Room Conference Room

ATTENDING: Directors: David Francis & Mike Olmos; Gary Herbst, CEO; Malinda Tupper, VP & CFO; Kevin Morrison, Director of Facilities Planning; Jennifer Stockton, Director of Finance, Deborah Volosin, Director of Community Engagement; Cindy Moccio, Recording

- 1. OPEN MEETING – 10:00AM**
- 2. CALL TO ORDER – *David Francis***
- 3. PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Cindy Moccio 559-624-2330) or cmoccio@kaweahhealth.org to make arrangements to address the Board.
- 4. FINANCIALS** – Review of the most current fiscal year financial results and budget.
Malinda Tupper – Vice President & Chief Financial Officer
- 5. VISALIA INDUSTRIAL PARK** – Update to the proposed project in the industrial park.
Kevin Morrison, Director of Facilities Planning
- 6. ADJOURN** – David Francis

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

*Mike Olmos – Zone I
Secretary/Treasurer*

*Lynn Havard Mirviss – Zone II
Vice President*

*Garth Gipson – Zone III
Board Member*

*David Francis – Zone IV
President*

*Ambar Rodriguez – Zone V
Board Member*

MISSION: *Health is our Passion. Excellence is our Focus. Compassion is our Promise.*

KAWEAH DELTA HEALTH CARE DISTRICT (the “District”)
FINANCE DIVISION MEMORANDUM

TO: Finance Committee, Board of Directors, Chief Executive Officer and Executive Team

FROM: Malinda Tupper, Chief Financial Officer
Jennifer Stockton, Director of Finance

DATE: January 17, 2022

SUBJECT: 2022 Refunding Revenue Bonds Preliminary Resolution

On January 26, 2022, the District’s Board of Directors (the “Board”) will be asked to approve Resolution No. 2145 authorizing certain officers of the District to take steps necessary for the issuance of refunding revenue bonds (the “2022 Refunding Bonds”) in an amount necessary to provide for the refunding of all of the District’s outstanding 2017 Revenue Bonds, Series A&B (the “2017 Bonds”). **Adoption of this resolution does not give management the authority to issue the 2022 Refunding Bonds as final authority for issuance of the 2022 Refunding Bonds is expected to be sought at a future Board meeting on either February 23rd or March 23rd, and will be contingent upon the facts, circumstances and conditions that exist at that time.**

Information regarding the 2017 Bonds is provided below as background information:

	2017 Bonds
Outstanding Par Amount	\$30,699,000
Interest Rate	3.24%
Final Bond Maturity	June 1, 2031
Use of Funds	Refi 2006 & 2011B Bonds
Refunding Type	Current Refunding
Call Premium	3.00%

Management believes that favorable tax-exempt interest rates are currently available that offer the District an opportunity to generate significant debt service savings as compared with debt service associated with the 2017 Bonds. While interest rates for underwritten bonds are not determined until the bonds are actually sold, the current interest rate environment suggests a possible weighted-average interest rate of approximately 1.53% for underwritten bonds and approximately 1.87% for a private placement for a 9-year maturity based upon discussions with knowledgeable underwriting firms. We will work to secure a commitment from one or more bank purchaser(s) or an acceptable underwriting syndicate to purchase the 2022 Refunding Bonds. Without increasing the average weighted maturity of the 2017 Bonds, we estimate that net debt service savings over the remaining life of the 2017 Bonds, based on current market conditions, to be approximately \$2.8 million (approximately \$2.5 million on a net present-value basis) or 8.25% of the par amount of debt being refunded, based on current market conditions. This estimated savings, if achieved, would reduce the District’s annual debt service by approximately \$310,000. We will evaluate both a public offering and a private placement of the 2022 Refunding Bonds on a parallel basis and determine whether a private placement or a public offering would be more advantageous for the District.

The following summarizes the purpose and general content of the preliminary resolution to be reviewed by the Board on January 26, 2022.

Resolution No. 2145 - The preliminary resolution allows management of the District to proceed forward with the proposed refinancing and is preliminary to the final resolution planned to be considered for approval by the Board at its meeting in February 23rd or March 23rd, subject to the facts, circumstances and conditions that exist at that time. This preliminary resolution describes the use of proceeds of the 2022 Refunding Bonds, establishes a limit as to the principal amount of bonds authorized to be issued and establishes a not-to-exceed final maturity for the 2022 Refunding Bonds. The preliminary resolution authorizes the President of the Board, the District's Chief Executive Officer, its Chief Financial Officer, and/or its Director of Finance to take any and all necessary action needed to carry out the intended purposes of this preliminary resolution but it does not commit the District to sell bonds.

For any questions regarding the documents, please contact Malinda Tupper at 624-4065 or Jennifer Stockton at 624-5536.

KAWEAH DELTA HEALTH CARE DISTRICT

RESOLUTION NO. 2145

A RESOLUTION OF THE BOARD OF DIRECTORS OF KAWEAH DELTA HEALTH CARE DISTRICT AUTHORIZING CONSIDERATION FOR THE ISSUANCE OF REVENUE REFUNDING BONDS PURSUANT TO THE CALIFORNIA HEALTH AND SAFETY CODE AND THE CALIFORNIA GOVERNMENT CODE.

WHEREAS, the Board of Directors (the “**Board**”) of Kaweah Delta Health Care District (the “**District**”) is authorized to issue its revenue refunding bonds pursuant to the Local Health Care District Law of the State of California, as set forth in the California Health and Safety Code, and the California Government Code to provide funds for refunding the outstanding aggregate principal amount of the Kaweah Delta Health Care District (Tulare County, California) Revenue Refunding Bonds, Series 2017A and the Kaweah Delta Health Care District (Tulare County, California) Revenue Refunding Bonds, Series 2017B, each issued on April 13, 2017 and maturing through June 1, 2031 (the “**Bonds to be Refunded**”), and the payment of costs of issuance thereof,

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. The District is a local health care district and a political subdivision organized and existing pursuant to the Local Health Care District Law of the State of California as set forth in Sections 32000 *et. seq.* of the California Health and Safety Code. The District currently owns and operates hospitals and other health care facilities within and outside the boundaries of the District in Tulare County, California and in Kings County, California.

Section 2. The Board has received information indicating that it may be in the best interests of the District to issue its Kaweah Delta Health Care District (Tulare County, California) Revenue Refunding Bonds, Series 2022 (the “**Series 2022 Refunding Bonds**”) to provide funds for the current refunding of the outstanding aggregate principal amount of the Bonds to be Refunded and paying the costs of issuance of the Series 2022 Refunding Bonds. The information suggests that the Series 2022 Refunding Bonds would generate both overall and present value debt service savings for the District. The Series 2022 Refunding Bonds would be issued pursuant to a Resolution of the Board Authorizing the Issuance and Sale of its Kaweah Delta Health Care District (Tulare County, California) Revenue Refunding Bonds, Series 2022, the Execution and Delivery of a Depository Trust Agreement, and certain related matters (collectively, the “**Authorization**”), and would be secured by and payable from a revenue fund pledge of the District, and would have such terms, conditions and provisions, as set forth in the Authorization.

Section 3. If authorized and issued, the Series 2022 Refunding Bonds and all obligations of the District with respect thereto would be and remain special obligations of the District payable from a revenue fund pledge of the District.

Section 4. If authorized and issued, the Series 2022 Refunding Bonds would be secured by a revenue fund pledge of the District. No recourse could be had for the payment of the principal of or interest on the Series 2022 Refunding Bonds or for any claim based thereon against any member, officer or employee of the District or any person executing the Series 2022 Refunding Bonds.

Section 5. If authorized and issued, i) the principal amount of the Series 2022 Refunding Bonds would not exceed the amount necessary to provide for the refunding of the Bonds to be Refunded and the costs of issuing the Series 2022 Refunding Bonds, and ii) the final maturity of the Series 2022 Refunding Bonds would not exceed June 1, 2031.

Section 6. The President of the Board, the Chief Executive Officer, the Chief Financial Officer and the Director of Finance for the District, and such other District personnel as may be directed by any of the foregoing are each hereby authorized, empowered and directed, for and on behalf of the District, to take any and all actions necessary or appropriate in order to further the intent of this Resolution.

Section 7. This Resolution will take effect immediately.

THE FOREGOING RESOLUTION WAS PASSED AND ADOPTED by the Board of Directors of Kaweah Delta Health Care District on January 26, 2022, by the following vote:

AYES: Directors: _____

NOES: Directors: _____

ABSENT: _____

David Francis
President, Board of Directors
Kaweah Delta Health Care District

Attest:

Mike Olmos
Secretary-Treasurer, Board of Directors
Kaweah Delta Health Care District

SOURCES AND USES OF FUNDS

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Dated Date 06/01/2022
Delivery Date 06/01/2022

Sources:

Bond Proceeds:	
Par Amount	26,985,000.00
Premium	4,988,290.65
	<hr/>
	31,973,290.65

Uses:

Refunding Escrow Deposits:	
Cash Deposit	31,619,970.00
Delivery Date Expenses:	
Cost of Issuance	350,000.00
Other Uses of Funds:	
Additional Proceeds	3,320.65
	<hr/>
	31,973,290.65

BOND PRICING

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Bond Component	Maturity Date	Amount	Rate	Yield	Price	Premium (-Discount)
Serial Bonds:						
	06/01/2023	330,000	4.000%	0.510%	103.476	11,470.80
	06/01/2024	340,000	4.000%	0.640%	106.666	22,664.40
	06/01/2025	1,775,000	4.000%	0.780%	109.529	169,139.75
	06/01/2026	1,525,000	4.000%	0.960%	111.901	181,490.25
	06/01/2027	365,000	4.000%	1.120%	113.966	50,975.90
	06/01/2028	265,000	4.000%	1.230%	115.974	42,331.10
	06/01/2029	4,185,000	4.000%	1.320%	117.863	747,566.55
	06/01/2030	8,930,000	4.000%	1.380%	119.779	1,766,264.70
	06/01/2031	9,270,000	4.000%	1.440%	121.536	1,996,387.20
		26,985,000				4,988,290.65

Dated Date	06/01/2022	
Delivery Date	06/01/2022	
First Coupon	12/01/2022	
Par Amount	26,985,000.00	
Premium	4,988,290.65	
Production	31,973,290.65	118.485420%
Underwriter's Discount		
Purchase Price	31,973,290.65	118.485420%
Accrued Interest		
Net Proceeds	31,973,290.65	

BOND SUMMARY STATISTICS

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Dated Date	06/01/2022
Delivery Date	06/01/2022
Last Maturity	06/01/2031
Arbitrage Yield	1.360594%
True Interest Cost (TIC)	1.360594%
Net Interest Cost (NIC)	1.506042%
All-In TIC	1.528781%
Average Coupon	4.000000%
Average Life (years)	7.412
Weighted Average Maturity (years)	7.480
Duration of Issue (years)	6.597
Par Amount	26,985,000.00
Bond Proceeds	31,973,290.65
Total Interest	8,000,600.00
Net Interest	3,012,309.35
Total Debt Service	34,985,600.00
Maximum Annual Debt Service	9,658,000.00
Average Annual Debt Service	3,887,288.89

Bond Component	Par Value	Price	Average Coupon	Average Life	Average Maturity Date	Duration	PV of 1 bp change
Serial Bonds	26,985,000.00	118.485	4.000%	7.412	10/29/2029	6.597	20,878.15
	26,985,000.00			7.412			20,878.15

	TIC	All-In TIC	Arbitrage Yield
Par Value	26,985,000.00	26,985,000.00	26,985,000.00
+ Accrued Interest			
+ Premium (Discount)	4,988,290.65	4,988,290.65	4,988,290.65
- Underwriter's Discount			
- Cost of Issuance Expense			
- Other Amounts		-350,000.00	
Target Value	31,973,290.65	31,623,290.65	31,973,290.65
Target Date	06/01/2022	06/01/2022	06/01/2022
Yield	1.360594%	1.528781%	1.360594%

BOND DEBT SERVICE

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Period Ending	Principal	Coupon	Interest	Debt Service
06/01/2023	330,000	4.000%	1,079,400	1,409,400
06/01/2024	340,000	4.000%	1,066,200	1,406,200
06/01/2025	1,775,000	4.000%	1,052,600	2,827,600
06/01/2026	1,525,000	4.000%	981,600	2,506,600
06/01/2027	365,000	4.000%	920,600	1,285,600
06/01/2028	265,000	4.000%	906,000	1,171,000
06/01/2029	4,185,000	4.000%	895,400	5,080,400
06/01/2030	8,930,000	4.000%	728,000	9,658,000
06/01/2031	9,270,000	4.000%	370,800	9,640,800
	26,985,000		8,000,600	34,985,600

SAVINGS

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Date	Prior Debt Service	Refunding Debt Service	Savings	Present Value to 06/01/2022 @ 2.0000000%
06/01/2023	1,719,647.60	1,409,400.00	310,247.60	303,719.08
06/01/2024	1,719,157.60	1,406,200.00	312,957.60	300,289.43
06/01/2025	3,138,922.40	2,827,600.00	311,322.40	292,782.02
06/01/2026	2,815,901.60	2,506,600.00	309,301.60	285,146.78
06/01/2027	1,598,045.60	1,285,600.00	312,445.60	282,366.09
06/01/2028	1,480,611.60	1,171,000.00	309,611.60	274,239.26
06/01/2029	5,390,158.40	5,080,400.00	309,758.40	268,911.81
06/01/2030	9,968,308.40	9,658,000.00	310,308.40	264,157.07
06/01/2031	9,950,271.20	9,640,800.00	309,471.20	258,478.63
	37,781,024.40	34,985,600.00	2,795,424.40	2,530,090.17

Savings Summary

PV of savings from cash flow	2,530,090.17
Plus: Refunding funds on hand	3,320.65
	2,533,410.82
Net PV Savings	2,533,410.82

SUMMARY OF REFUNDING RESULTS

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Dated Date	06/01/2022
Delivery Date	06/01/2022
Arbitrage yield	1.360594%
Escrow yield	0.000000%
Value of Negative Arbitrage	
Bond Par Amount	26,985,000.00
True Interest Cost	1.360594%
Net Interest Cost	1.506042%
Average Coupon	4.000000%
Average Life	7.412
Weighted Average Maturity	7.480
Par amount of refunded bonds	30,699,000.00
Average coupon of refunded bonds	3.240000%
Average life of refunded bonds	7.120
Remaining weighted average maturity of refunded bonds	7.120
PV of prior debt to 06/01/2022 @ 2.000000%	33,197,443.77
Net PV Savings	2,533,410.82
Percentage savings of refunded bonds	8.252421%
Percentage savings of refunding bonds	9.388219%

PRIOR BOND DEBT SERVICE

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
12/01/2022			497,323.80	497,323.80	
06/01/2023	725,000	3.240%	497,323.80	1,222,323.80	1,719,647.60
12/01/2023			485,578.80	485,578.80	
06/01/2024	748,000	3.240%	485,578.80	1,233,578.80	1,719,157.60
12/01/2024			473,461.20	473,461.20	
06/01/2025	2,192,000	3.240%	473,461.20	2,665,461.20	3,138,922.40
12/01/2025			437,950.80	437,950.80	
06/01/2026	1,940,000	3.240%	437,950.80	2,377,950.80	2,815,901.60
12/01/2026			406,522.80	406,522.80	
06/01/2027	785,000	3.240%	406,522.80	1,191,522.80	1,598,045.60
12/01/2027			393,805.80	393,805.80	
06/01/2028	693,000	3.240%	393,805.80	1,086,805.80	1,480,611.60
12/01/2028			382,579.20	382,579.20	
06/01/2029	4,625,000	3.240%	382,579.20	5,007,579.20	5,390,158.40
12/01/2029			307,654.20	307,654.20	
06/01/2030	9,353,000	3.240%	307,654.20	9,660,654.20	9,968,308.40
12/01/2030			156,135.60	156,135.60	
06/01/2031	9,638,000	3.240%	156,135.60	9,794,135.60	9,950,271.20
	30,699,000		7,082,024.40	37,781,024.40	37,781,024.40

SUMMARY OF BONDS REFUNDED

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Bond	Maturity Date	Interest Rate	Par Amount	Call Date	Call Price
Series 2017, TERM31:					
	06/01/2023	3.240%	725,000	06/01/2022	103.000
	06/01/2024	3.240%	748,000	06/01/2022	103.000
	06/01/2025	3.240%	2,192,000	06/01/2022	103.000
	06/01/2026	3.240%	1,940,000	06/01/2022	103.000
	06/01/2027	3.240%	785,000	06/01/2022	103.000
	06/01/2028	3.240%	693,000	06/01/2022	103.000
	06/01/2029	3.240%	4,625,000	06/01/2022	103.000
	06/01/2030	3.240%	9,353,000	06/01/2022	103.000
	06/01/2031	3.240%	9,638,000	06/01/2022	103.000
			30,699,000		

ESCROW REQUIREMENTS

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

Period Ending	Principal Redeemed	Redemption Premium	Total
06/01/2022	30,699,000	920,970.00	31,619,970.00
	30,699,000	920,970.00	31,619,970.00

DISCLOSURE

Kaweah Delta Health Care District
(Tulare County, California)
Revenue Refunding Bonds, Series 2022
--Preliminary, subject to change--

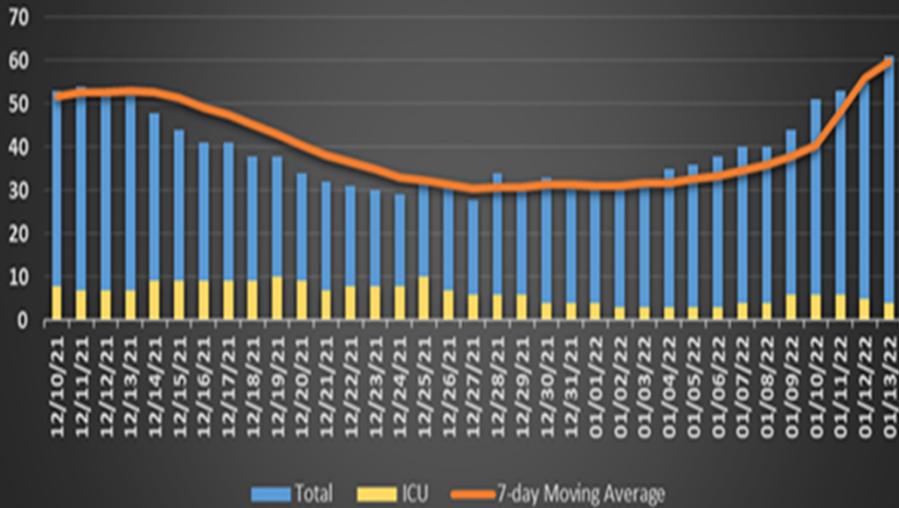
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The information contained herein may include hypothetical interest rates or interest rate savings for a potential refunding. Interest rates used herein take into consideration conditions in today's market and other factual information such as credit rating, geographic location and market sector. Interest rates described herein should not be viewed as rates that Piper Sandler expects to achieve for you should we be selected to act as your underwriter or placement agent. Information about interest rates and terms for SLGs is based on current publically available information and treasury or agency rates for open-market escrows are based on current market interest rates for these types of credits and should not be seen as costs or rates that Piper Sandler could achieve for you should we be selected to act as your underwriter or placement agent. More particularized information and analysis may be provided after you have engaged Piper Sandler as an underwriter or placement agent or under certain other exceptions as describe in the Section 15B of the Exchange Act.

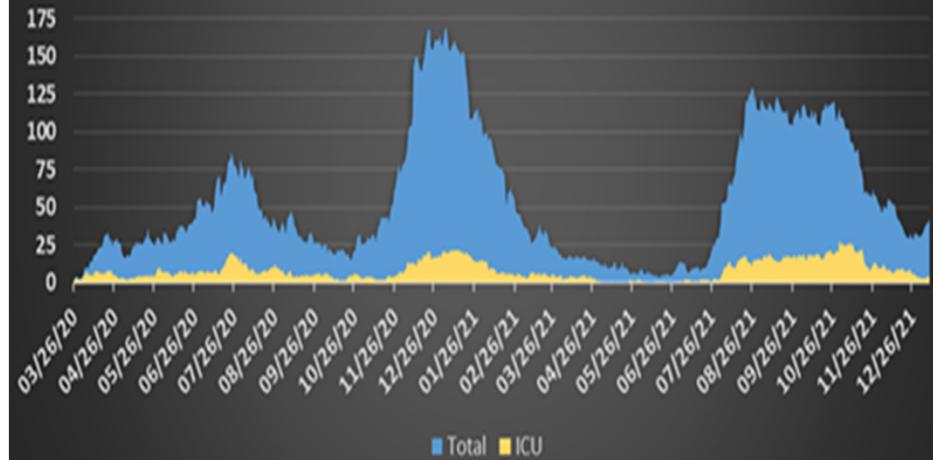
CFO Financial Report

January 18, 2022

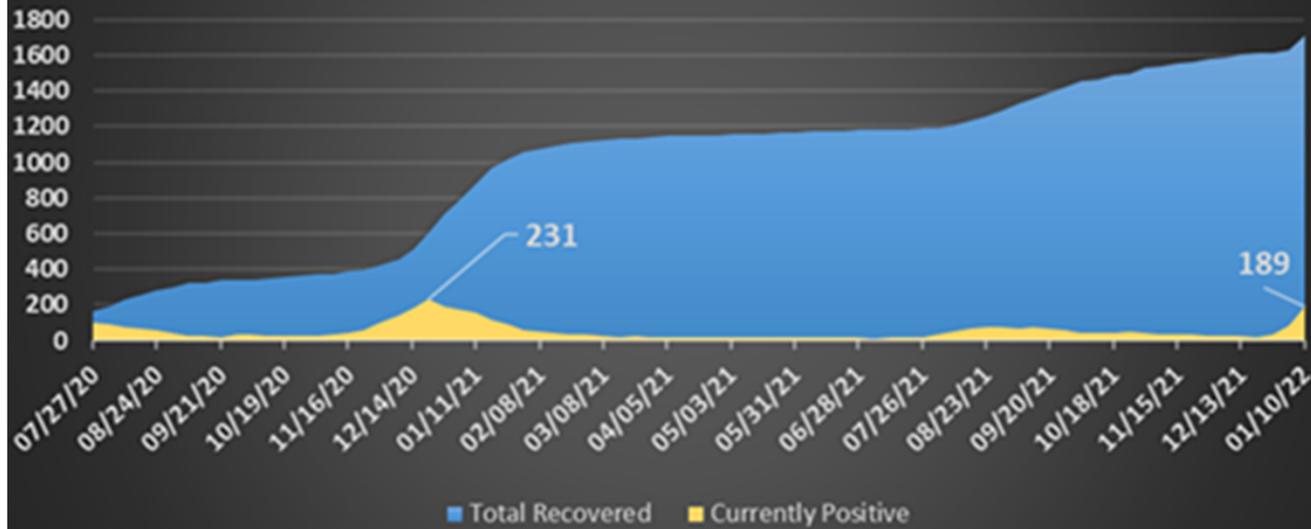
Kaweah Health COVID+ Inpatients



Kaweah Health COVID+ Inpatients (entire pandemic)



Kaweah Health COVID+ Employees



COVID-19 Financial Activity

HHS Extended the public health emergency (PHE) for another 90 days through 4/16/22. A number of regulatory flexibilities, including post-acute payments, a 6.2% Medicaid payment boost and Medicare telehealth waivers are tied to the PHE.

In December, it was announced that the 2% sequestration to our Medicare payments would follow the following schedule.

- No payment adjustment (reduction) through March 31, 2022
- 1% payment adjustment April 1 – June 30, 2022
- 2% payment adjustment beginning July 1, 2022

Round 4 Stimulus Funds - On September 10th, the U.S. Department of Health and Human Services announced it will allocate \$25.5 billion in additional COVID-19 relief funding for Providers. Hopefully funding will occur before the new calendar year. There remains \$20B left for a potential 5th round.

Allocation method

\$17B from the Provider Relief Fund - Pending

- 75% will be based on Revenue Losses and COVID-19 related expenses: Large providers will receive minimum payment amount that is based on their loss revenues and expenses. (Qtrs.3&4 2020 & Qtr.1 2021) Medium and small providers will receive a base payment plus a supplement
- 25% will be used for bonus payments to providers based on the amount and type of services delivered to Medicaid, Children's Health Insurance Program, and Medicare patients. Providers who serve any patients living in rural areas and who meet the eligibility requirement will receive a minimum payment

\$8.5B from the American Rescue Plan – 11/23 Received \$5,837,002

- Providers who service Medicaid, CHIP and Medicare patients who live in rural communities, as defined by the Federal Office of Rural Health Policy are eligible. Payments will be based on the amount and type of services provided to rural patients.

Financial Analysis - COVID-19 Inpatients

January 2020 - December 2021 Discharged COVID Inpatients

Payer Group	Patient Volume	% of Total Visits	ALOS	GMLOS	Est. Net Revenue	Direct Cost	Contribution Margin	Net Income
Medicare	1929	47%	10.5	5.7	\$44,075,287	\$44,450,931	(\$375,644)	(\$12,652,881)
Commercial/Other	890	22%	9.8	6.0	\$32,247,167	\$21,306,831	\$10,940,336	\$5,300,586
Medi-Cal Managed Care	846	21%	9.4	5.6	\$20,013,867	\$19,077,990	\$935,876	(\$4,168,771)
Medi-Cal	378	9%	10.9	5.6	\$6,158,882	\$8,325,133	(\$2,166,251)	(\$4,473,907)
Work Comp	34	1%	16.5	7.8	\$2,088,613	\$1,820,942	\$267,671	(\$191,809)
Cash Pay	29	1%	5.4	4.8	\$0	\$284,497	(\$284,497)	(\$363,574)
Tulare County	1	0%	7.0	4.9	\$9,219	\$6,840	\$2,379	\$199
Grand Total	4,107	100%	10.1	5.7	\$104,593,034	\$95,273,165	\$9,319,869	(\$16,550,157)
			Typical Contribution Margin on 4,107 Inpatient visits				\$12,304,572	
			LOS GAP	4.4		Difference	(\$2,984,703)	

COVID IMPACT (000's)

March 2020 - Dec
2021

Operating Revenue

Net Patient Service Revenue	\$1,070,566
Supplemental Gov't Programs	115,791
Prime Program	22,689
Premium Revenue	106,931
Management Services Revenue	64,093
Other Revenue	41,137
Other Operating Revenue	350,640
Total Operating Revenue	1,421,203

Operating Expenses

Salaries & Wages	604,749
Contract Labor	22,929
Employee Benefits	102,165
Total Employment Expenses	729,843

Medical & Other Supplies	238,788
Physician Fees	182,118
Purchased Services	35,142
Repairs & Maintenance	49,002
Utilities	13,666
Rents & Leases	11,292
Depreciation & Amortization	58,248
Interest Expense	12,236
Other Expense	37,161
Humana Cap Plan Expenses	62,672
Management Services Expense	63,181

Total Other Expenses **763,502**

Total Operating Expenses **1,493,346**

Operating Margin **(\$72,43)**

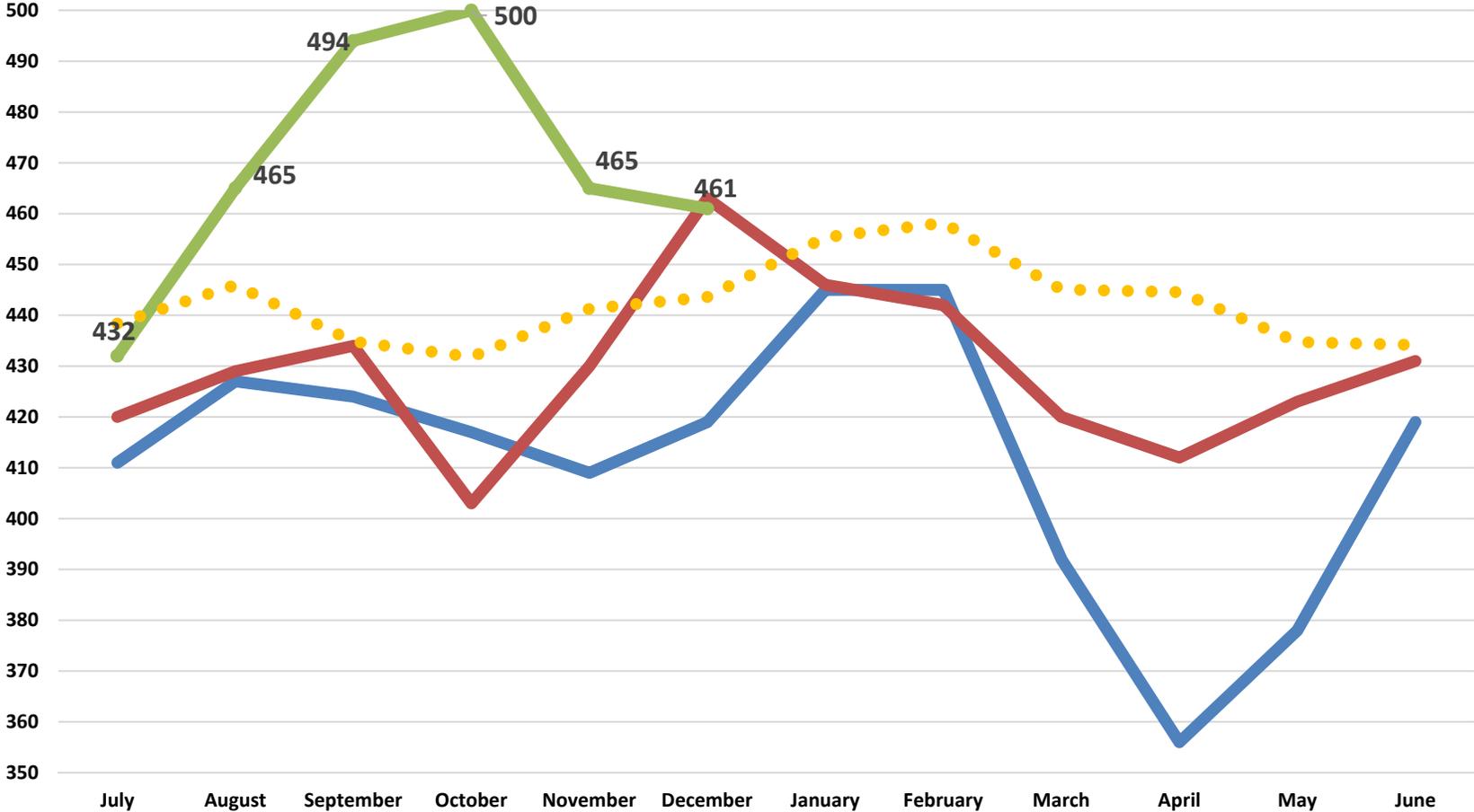
Stimulus Funds \$54,544

Operating Margin after Stimulus **(\$17,599)**

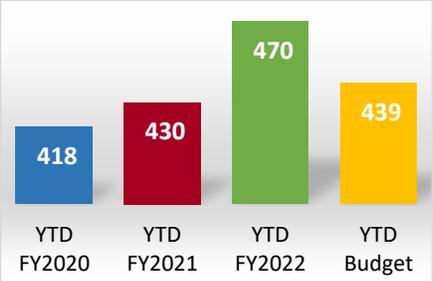
Nonoperating Revenue (Loss) 19,062

Excess Margin **\$1,464**

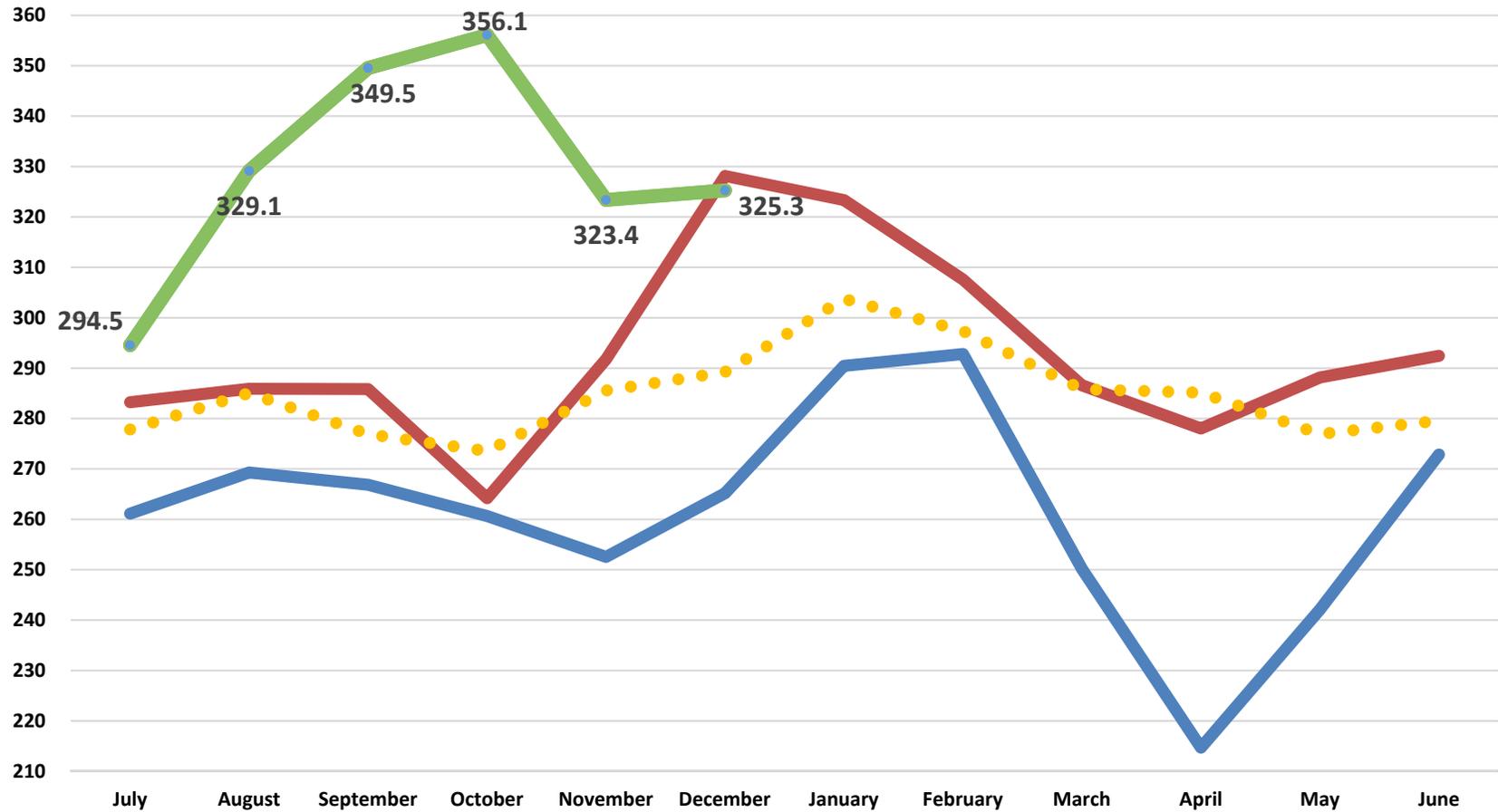
Average Daily Census



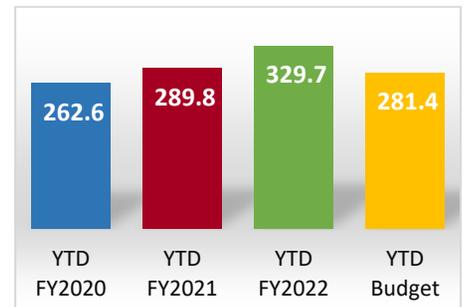
— FY2020
 — FY2021
 — FY2022
 ●●● Budget



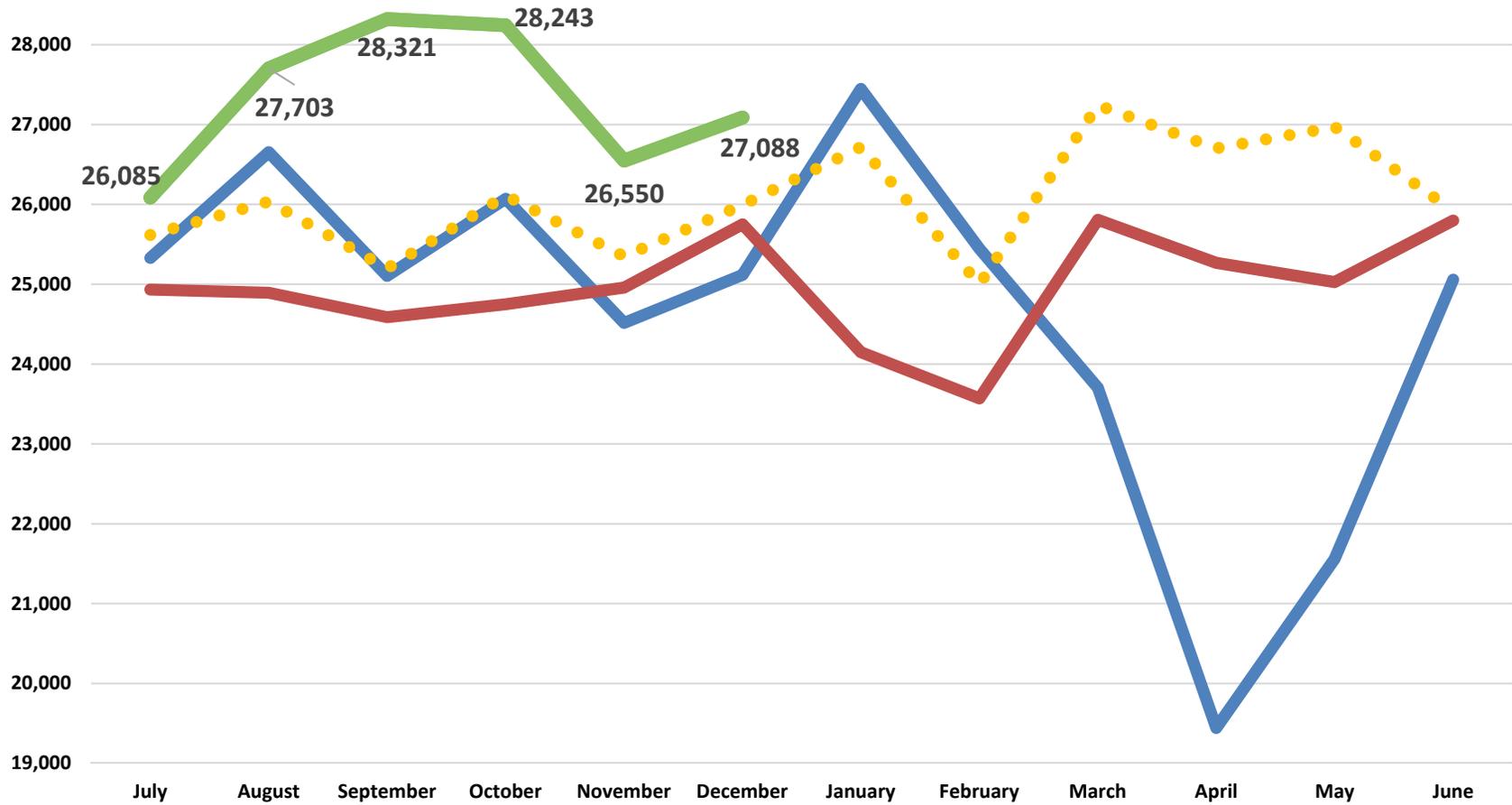
Medical Center – Average Daily Census



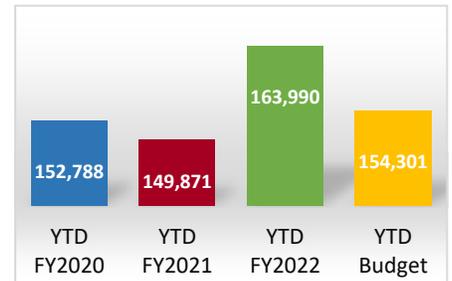
—●— FY2020
 —●— FY2021
 —●— FY2022
 ●●● Budget



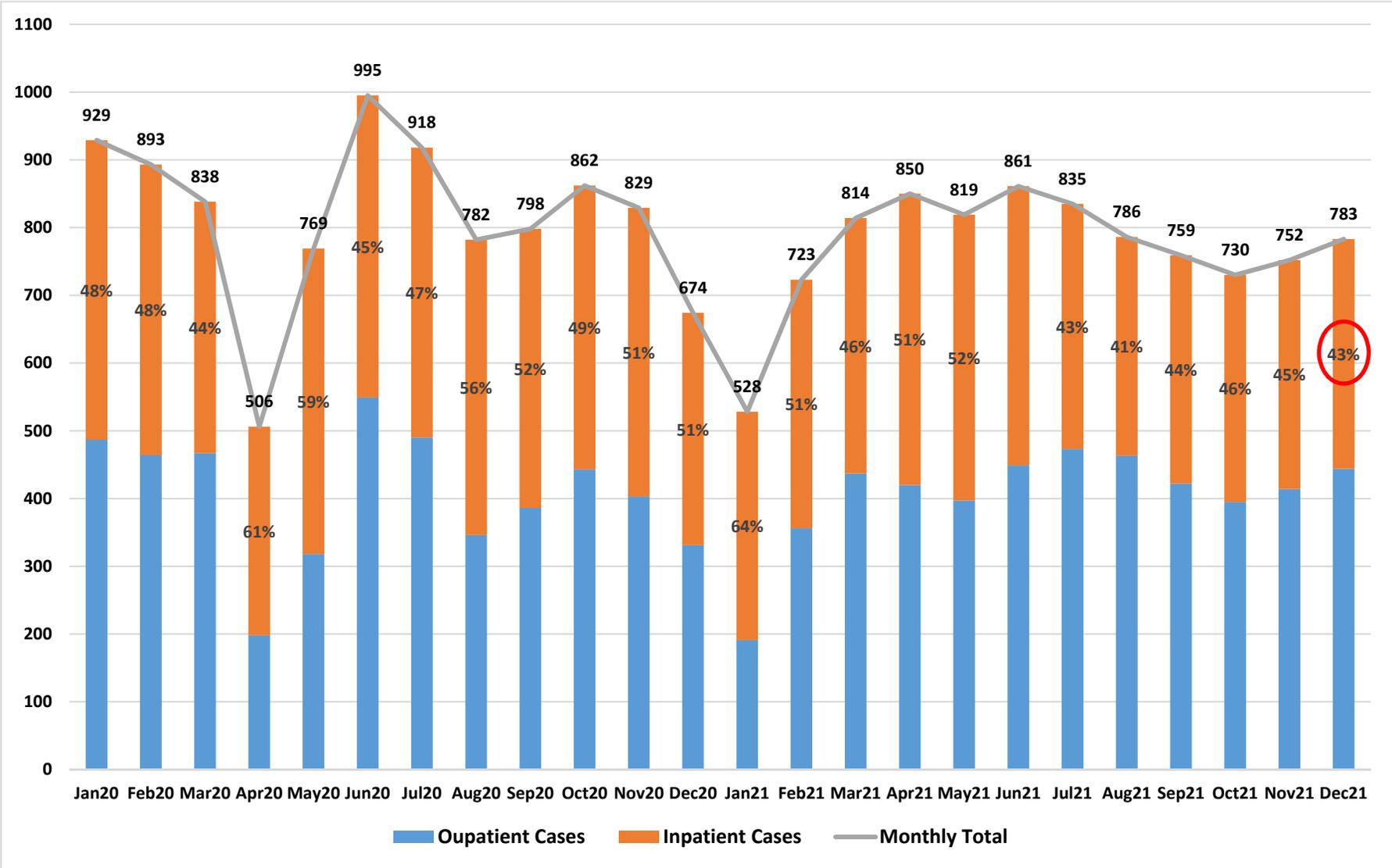
Adjusted Patient Days



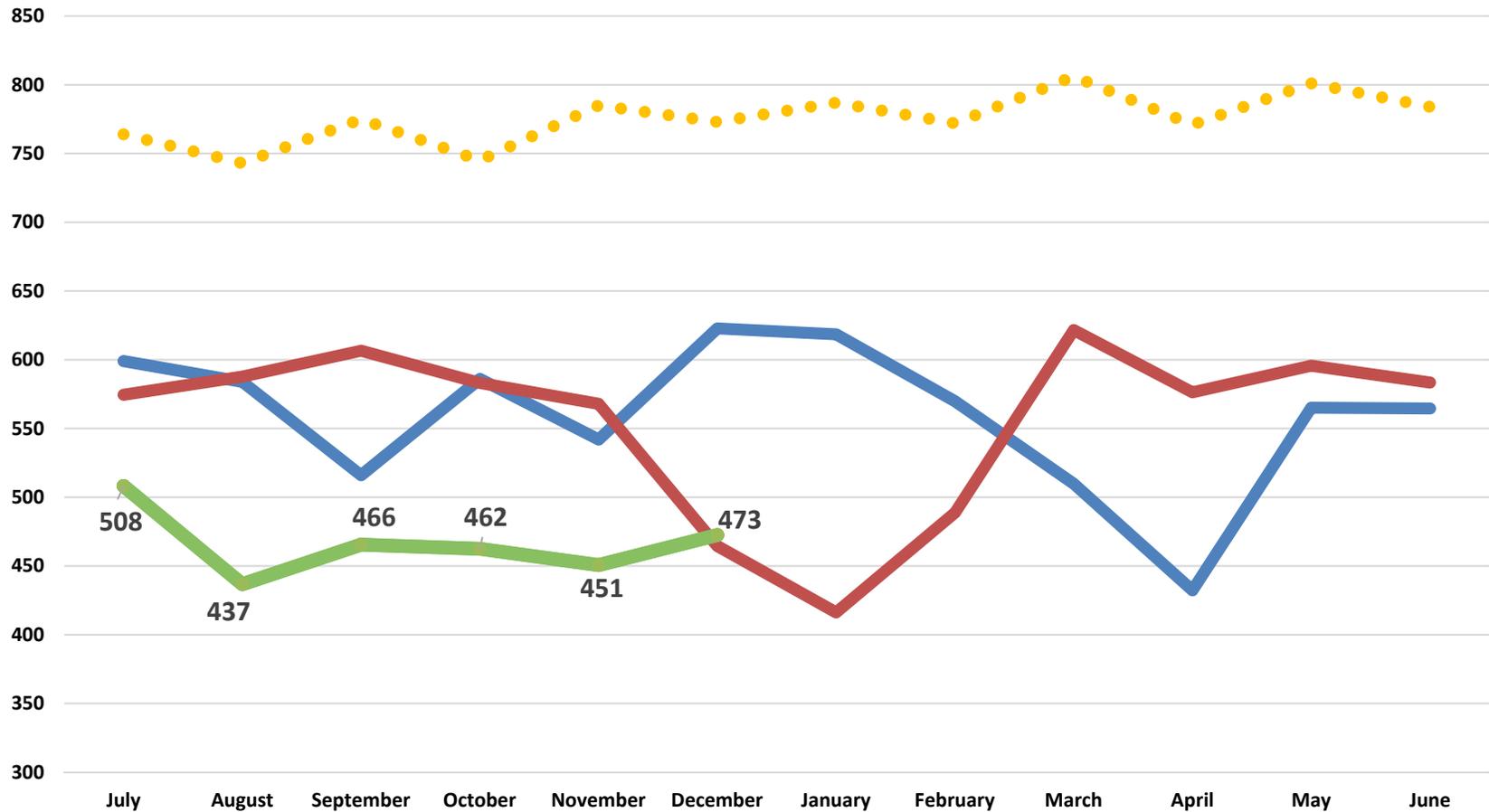
— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**



Surgery Volume



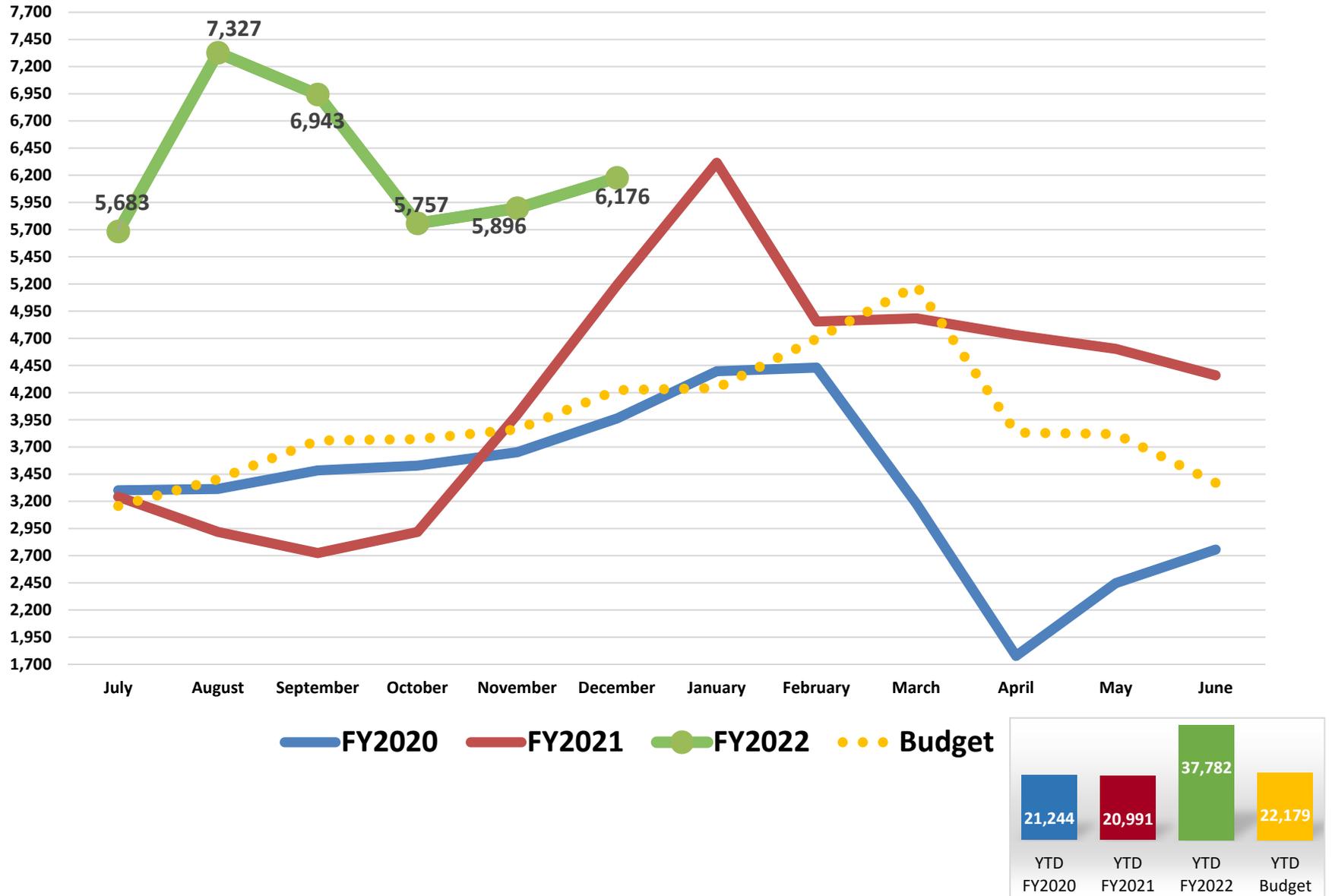
Surgery (IP Only) – 100 min units



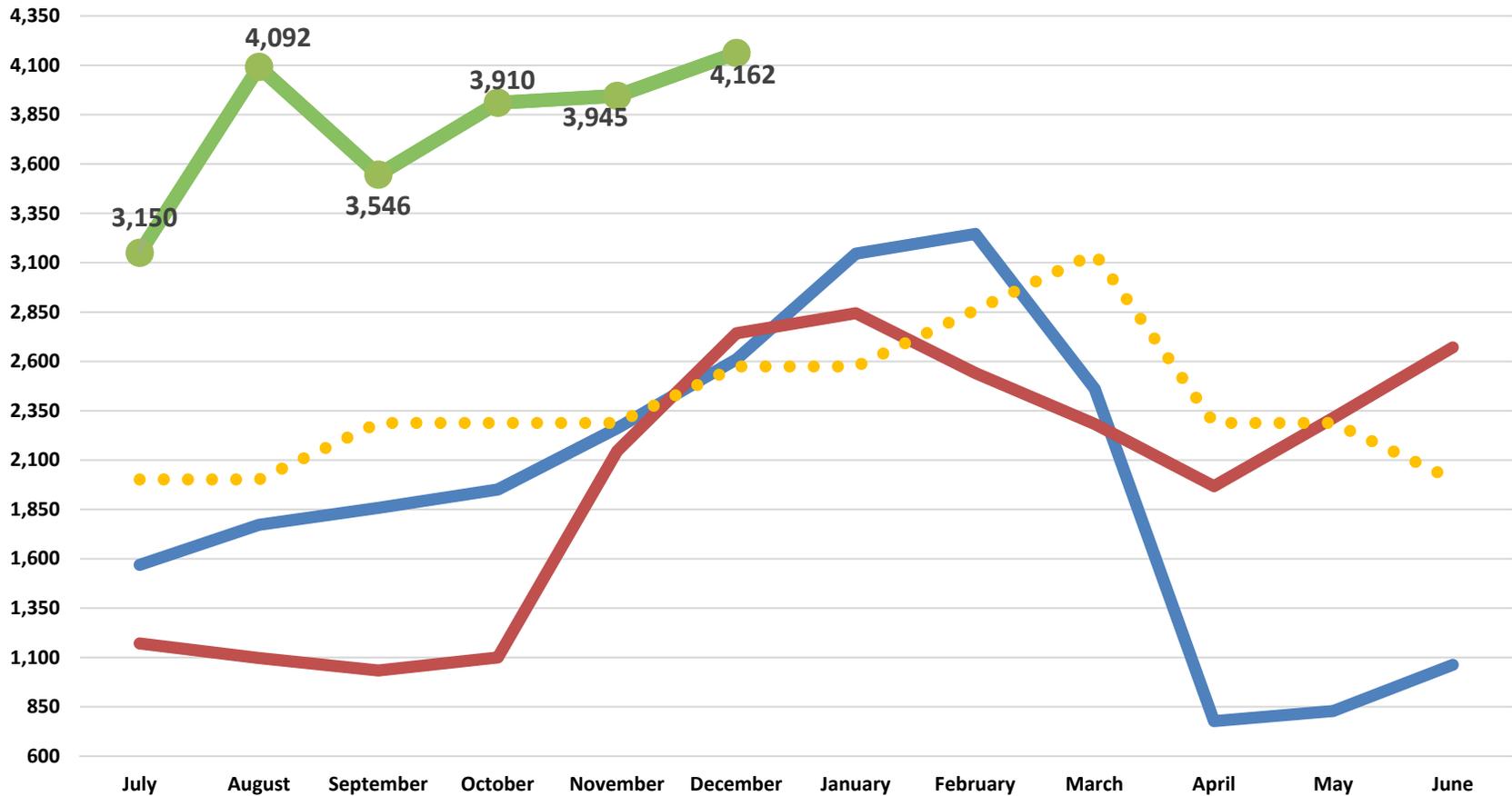
—●— FY2020
 —●— FY2021
 —●— FY2022
 ●●● Budget



Urgent Care – Court Total Visits



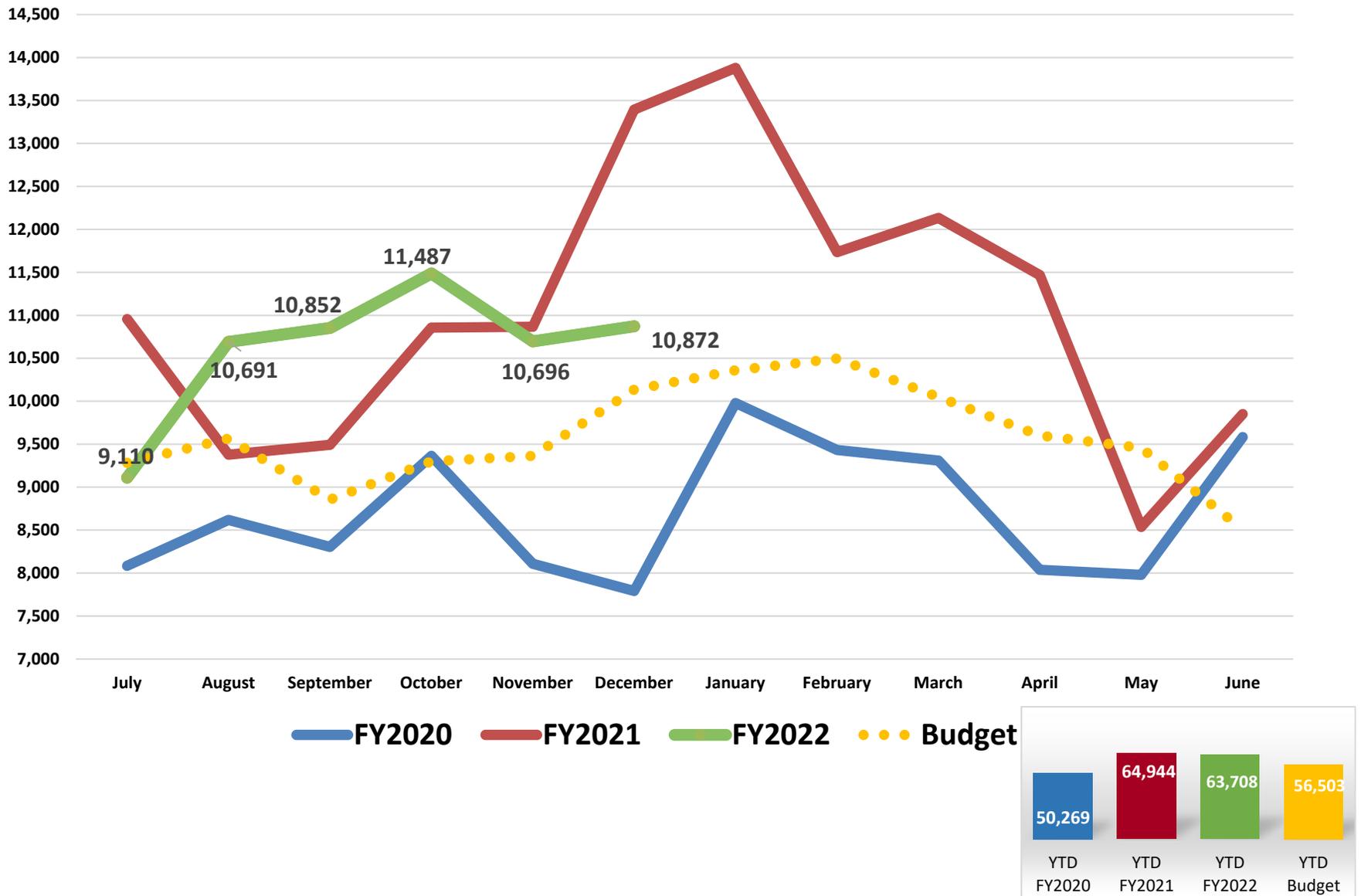
Urgent Care – Demaree Total Visits



—●— FY2020
 —●— FY2021
 —●— FY2022
 ●●● Budget



Rural Health Clinic Registrations



Statistical Results – Fiscal Year Comparison (Dec)

Actual Results			Budget	Budget Variance	
Dec 2020	Dec 2021	% Change	Dec 2021	Change	% Change

Average Daily Census	464	461	(0.7%)	444	18	3.9%
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KDHCD Patient Days:

Medical Center	10,172	10,083	(0.9%)	8,966	1,117	12.5%
Acute I/P Psych	1,297	1,233	(4.9%)	1,443	(210)	(14.6%)
Sub-Acute	959	889	(7.3%)	951	(62)	(6.5%)
Rehab	387	475	22.7%	540	(65)	(12.0%)
TCS-Ortho	422	306	(27.5%)	421	(115)	(27.3%)
TCS	424	315	(25.7%)	516	(201)	(39.0%)
NICU	288	444	54.2%	350	94	26.9%
Nursery	440	550	25.0%	565	(15)	(2.7%)

Total KDHCD Patient Days	14,389	14,295	(0.7%)	13,752	543	3.9%
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Total Outpatient Volume	51,305	46,190	(10.0%)	47,657	(1,467)	(3.1%)
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Statistical Results – Fiscal Year Comparison (Jul-Dec)

	Actual Results			Budget	Budget Variance	
	FYTD 2021	FYTD 2022	% Change	FYTD 2022	Change	% Change
Average Daily Census	430	469	9.2%	439	30	6.8%
KDHCD Patient Days:						
Medical Center	53,333	60,643	13.7%	51,769	8,874	17.1%
Acute I/P Psych	8,243	6,926	(16.0%)	8,632	(1,706)	(19.8%)
Sub-Acute	5,504	5,109	(7.2%)	5,656	(547)	(9.7%)
Rehab	2,367	2,958	25.0%	3,407	(449)	(13.2%)
TCS-Ortho	2,021	2,127	5.2%	2,449	(322)	(13.1%)
TCS	2,374	2,429	2.3%	3,016	(587)	(19.5%)
NICU	2,414	2,990	23.9%	2,463	527	21.4%
Nursery	2,845	3,189	12.1%	3,443	(254)	(7.4%)
Total KDHCD Patient Days	79,101	86,371	9.2%	80,835	5,536	6.8%
Total Outpatient Volume	254,436	282,623	11.1%	282,865	(242)	(0.1%)

Other Statistical Results – Fiscal Year Comparison (Dec)

	Actual Results				Budget	Budget Variance	
	Dec 2020	Dec 2021	Change	% Change	Dec 2021	Change	% Change
Adjusted Patient Days	25,827	27,088	1,261	4.9%	26,817	271	1.0%
Outpatient Visits	51,305	46,190	(5,115)	(10.0%)	47,657	(1,467)	(3.1%)
Urgent Care - Demaree	2,743	4,162	1,419	51.7%	2,574	1,588	61.7%
Cath Lab Minutes (IP & OP)	248	337	89	35.9%	407	(70)	(17.2%)
Endoscopy Procedures (I/P & O/P)	425	552	127	29.9%	415	137	33.0%
KHMG RVU	26,118	31,804	5,686	21.8%	32,394	(590)	(1.8%)
OB Deliveries	342	413	71	20.8%	379	34	9.0%
Urgent Care - Court	5,188	6,176	988	19.0%	4,223	1,953	46.2%
Infusion Center	337	383	46	13.6%	421	(38)	(9.0%)
Surgery Minutes-General & Robotic (I/P & O/P)	883	995	112	12.7%	1,367	(372)	(27.2%)
O/P Rehab Units	17,429	19,217	1,788	10.3%	18,344	873	4.8%
Radiology/CT/US/MRI Proc (I/P & O/P)	15,257	15,965	708	4.6%	15,116	849	5.6%
ED Total Registered	6,275	6,485	210	3.3%	6,836	(351)	(5.1%)
GME Clinic visits	1,018	1,039	21	2.1%	1,120	(81)	(7.2%)
Physical & Other Therapy Units	16,892	17,182	290	1.7%	19,309	(2,127)	(11.0%)
Dialysis Treatments	1,592	1,545	(47)	(3.0%)	1,878	(333)	(17.7%)
Hospice Days	4,554	4,406	(148)	(3.2%)	4,250	156	3.7%
Home Health Visits	2,930	2,808	(122)	(4.2%)	2,897	(89)	(3.1%)
RHC Registrations	13,394	10,872	(2,522)	(18.8%)	10,135	737	7.3%
Radiation Oncology Treatments (I/P & O/P)	2,244	1,785	(459)	(20.5%)	2,316	(531)	(22.9%)

Other Statistical Results – Fiscal Year Comparison (Jul-Dec)

	Actual Results				Budget	Budget Variance	
	FY 2021	FY 2022	Change	% Change	FY 2022	Change	% Change
Adjusted Patient Days	149,976	163,996	14,020	9.3%	160,644	3,352	2.1%
Outpatient Visits	254,436	282,623	28,187	11.1%	282,865	(242)	(0.1%)
Urgent Care - Demaree	9,291	22,805	13,514	145.5%	13,442	9,363	69.7%
Urgent Care - Court	20,991	37,782	16,791	80.0%	22,179	15,603	70.4%
Infusion Center	1,864	2,454	590	31.7%	2,392	62	2.6%
Radiology/CT/US/MRI Proc (I/P & O/P)	89,672	99,657	9,985	11.1%	91,388	8,269	9.0%
ED Total Registered	36,861	40,480	3,619	9.8%	42,369	(1,889)	(4.5%)
OB Deliveries	2,208	2,419	211	9.6%	2,381	38	1.6%
Physical & Other Therapy Units	101,481	105,854	4,373	4.3%	113,822	(7,968)	(7.0%)
O/P Rehab Units	114,212	117,929	3,717	3.3%	115,260	2,669	2.3%
Endoscopy Procedures (I/P & O/P)	3,041	3,132	91	3.0%	3,181	(49)	(1.5%)
KHMG RVU	204,798	209,069	4,271	2.1%	230,403	(21,334)	(9.3%)
GME Clinic visits	6,757	6,802	45	0.7%	7,433	(631)	(8.5%)
Hospice Days	25,847	25,539	(308)	(1.2%)	24,408	1,131	4.6%
Cath Lab Minutes (IP & OP)	1,978	1,951	(27)	(1.4%)	2,364	(413)	(17.5%)
RHC Registrations	64,944	63,708	(1,236)	(1.9%)	56,503	7,205	12.8%
Home Health Visits	17,990	16,852	(1,138)	(6.3%)	17,438	(586)	(3.4%)
Surgery Minutes-General & Robotic (I/P & O/P)	6,240	5,822	(418)	(6.7%)	8,049	(2,227)	(27.7%)
Dialysis Treatments	10,274	9,304	(970)	(9.4%)	11,084	(1,780)	(16.1%)
Radiation Oncology Treatments (I/P & O/P)	13,128	11,817	(1,311)	(10.0%)	14,174	(2,357)	(16.6%)

Trended Financial Comparison (000's)

Kaweah Delta Health Care District
Trended Income Statement (000's)

	Adjusted Patient Days												
	25,750	24,148	23,570	25,807	25,268	25,026	25,797	26,085	27,703	28,321	28,243	26,550	27,088
	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21
Operating Revenue													
Net Patient Service Revenue	\$50,409	\$49,949	\$44,505	\$56,144	\$52,593	\$50,531	\$43,233	\$51,502	\$49,714	\$57,879	\$55,674	\$54,846	\$51,115
Supplemental Gov't Programs	3,979	4,822	5,279	5,279	4,990	4,990	6,845	4,286	4,286	4,286	4,383	11,778	10,297
Prime Program	429	713	358	715	4,872	715	721	667	667	667	667	667	667
Premium Revenue	4,318	4,690	5,027	4,894	4,710	5,036	6,584	4,902	5,425	5,163	5,156	5,054	5,173
Management Services Revenue	2,583	2,867	2,430	3,303	3,301	2,877	3,251	3,172	3,298	3,523	3,137	2,690	2,921
Other Revenue	2,008	1,022	1,425	2,915	1,810	2,074	2,188	2,009	2,348	1,873	2,250	1,974	2,300
Other Operating Revenue	13,317	14,115	14,519	17,106	19,684	15,692	19,589	15,036	16,024	15,513	15,592	22,162	21,358
Total Operating Revenue	63,726	64,064	59,024	73,250	72,277	66,223	62,822	66,537	65,737	73,391	71,266	77,008	72,473
Operating Expenses													
Salaries & Wages	28,026	28,111	25,134	28,879	26,741	27,786	26,249	27,474	28,198	31,872	30,538	28,408	29,967
Contract Labor	303	226	1,404	887	1,694	1,169	2,080	1,116	1,358	1,721	1,872	1,745	3,238
Employee Benefits	5,969	5,671	5,027	5,739	8,650	5,087	(7,812)	4,087	3,878	4,728	4,217	3,481	4,161
Total Employment Expenses	34,298	34,008	31,565	35,505	37,084	34,042	20,517	32,678	33,434	38,321	36,627	33,634	37,366
Medical & Other Supplies	11,492	12,014	9,685	10,923	11,011	10,170	11,772	9,596	13,004	11,942	11,714	10,623	10,687
Physician Fees	8,024	8,421	8,484	8,278	8,320	7,754	8,207	7,922	8,527	7,736	9,674	10,261	9,479
Purchased Services	1,628	1,935	1,507	1,538	1,520	1,383	2,697	1,100	1,368	1,680	1,683	1,565	1,745
Repairs & Maintenance	2,146	2,192	2,115	2,019	2,544	2,282	2,319	2,074	2,425	2,425	2,702	2,330	2,331
Utilities	439	537	467	523	630	729	1,175	688	740	696	860	760	654
Rents & Leases	504	546	519	487	535	489	504	475	519	487	474	522	505
Depreciation & Amortization	2,458	2,451	2,423	2,412	2,413	2,923	3,924	2,635	2,632	2,636	2,634	2,636	2,631
Interest Expense	555	555	555	555	555	555	666	555	646	499	501	500	498
Other Expense	1,610	1,808	1,280	2,762	1,840	1,537	2,053	1,450	1,466	1,641	1,563	1,557	1,804
Humana Cap Plan Expenses	2,935	2,217	2,707	3,164	3,771	3,780	3,018	3,472	2,503	3,642	3,982	3,130	2,902
Management Services Expense	2,876	2,860	2,256	3,531	3,088	2,892	3,521	2,768	3,115	3,734	2,988	2,628	2,462
Total Other Expenses	34,668	35,536	31,998	36,191	36,227	34,493	39,856	32,735	36,945	37,116	38,774	36,512	35,698
Total Operating Expenses	68,965	69,544	63,562	71,696	73,310	68,535	60,373	65,413	70,379	75,437	75,402	70,146	73,064
Operating Margin	(\$5,240)	(\$5,480)	(\$4,538)	\$1,554	(\$1,033)	(\$2,312)	\$2,449	\$1,124	(\$4,642)	(\$2,046)	(\$4,136)	\$6,862	(\$591)
Stimulus Funds	\$0	\$5,758	\$3,460	\$3,449	\$920	\$1,076	\$525	\$0	\$438	\$0	\$137	\$6,542	\$0
Operating Margin after Stimulus	(\$5,240)	\$278	(\$1,078)	\$5,003	(\$113)	(\$1,236)	\$2,974	\$1,124	(\$4,204)	(\$2,046)	(\$3,999)	\$13,404	(\$591)
Nonoperating Revenue (Loss)	1,963	605	513	(1,182)	1,725	753	248	582	552	(388)	595	587	2,495
Excess Margin	(\$3,276)	\$883	(\$565)	\$3,821	\$1,612	(\$483)	\$3,222	\$1,706	(\$3,651)	(\$2,434)	(\$3,404)	\$13,991	\$1,904

December Financial Comparison (000's)

	Actual Results		Budget	Budget Variance	
	Dec 2020	Dec 2021	Dec 2021	Change	% Change
Operating Revenue					
Net Patient Service Revenue	\$50,409	\$51,115	\$52,685	(\$1,571)	(3.0%)
Other Operating Revenue	13,317	21,358	15,438	5,920	38.3%
Total Operating Revenue	63,726	72,473	68,124	4,349	6.4%
Operating Expenses					
Employment Expense	34,298	37,366	33,055	4,311	13.0%
Other Operating Expense	34,668	35,698	34,620	1,078	3.1%
Total Operating Expenses	68,965	73,064	67,675	5,389	8.0%
Operating Margin	(\$5,240)	(\$591)	\$449	(\$1,040)	
Stimulus Funds	0	0	101	(101)	
Operating Margin after Stimulus	(\$5,240)	(\$591)	\$550	(\$1,141)	
Non Operating Revenue (Loss)	1,963	2,495	542	1,953	
Excess Margin	(\$3,276)	\$1,904	\$1,092	\$813	

Operating Margin %	(8.2%)	(0.8%)	0.7%
OM after Stimulus%	(8.2%)	(0.8%)	0.8%
Excess Margin %	(5.0%)	2.5%	1.6%
Operating Cash Flow Margin %	(3.5%)	3.5%	5.7%

YTD (July-Dec) Financial Comparison (000's)

	Actual Results FYTD Jul-Dec		Budget FYTD	Budget Variance	FYTD
	FYTD2021	FYTD2022	FYTD2022	Change	% Change
Operating Revenue					
Net Patient Service Revenue	\$297,420	\$320,729	\$316,864	\$3,865	1.2%
Other Operating Revenue	79,613	106,120	91,983	14,138	15.4%
Total Operating Revenue	377,033	426,849	408,846	18,003	4.4%
Operating Expenses					
Employment Expense	196,162	212,071	196,047	16,024	8.2%
Other Operating Expense	200,715	217,780	208,506	9,274	4.4%
Total Operating Expenses	396,877	429,851	404,553	25,298	6.3%
Operating Margin	(\$19,844)	(\$3,002)	\$4,293	(\$7,295)	
Stimulus Funds	17,274	6,679	602	6,077	
Operating Margin after Stimulus	(\$2,571)	\$3,677	\$4,896	(\$1,219)	
Nonoperating Revenue (Loss)	4,798	4,424	2,944	1,480	
Excess Margin	\$2,228	\$8,101	\$7,840	\$261	

Operating Margin %	(5.3%)	(0.7%)	1.1%
OM after Stimulus%	(0.7%)	0.9%	1.2%
Excess Margin %	0.6%	1.8%	1.9%
Operating Cash Flow Margin %	(0.4%)	3.7%	5.8%

December Financial Comparison (000's)

	Actual Results			Budget	Budget Variance	
	Dec 2020	Dec 2021	% Change	Dec 2021	Change	% Change
Operating Revenue						
Net Patient Service Revenue	\$50,409	\$51,115	1.4%	\$52,685	(\$1,571)	(3.0%)
Supplemental Gov't Programs	3,979	10,297	158.8%	4,426	5,872	132.7%
Prime Program	429	667	55.4%	679	(13)	(1.9%)
Premium Revenue	4,318	5,173	19.8%	5,165	8	0.2%
Management Services Revenue	2,583	2,921	13.1%	3,082	(161)	(5.2%)
Other Revenue	2,008	2,300	14.5%	2,086	214	10.3%
Other Operating Revenue	13,317	21,358	60.4%	15,438	5,921	38.4%
Total Operating Revenue	63,726	72,473	13.7%	68,123	4,350	6.4%
Operating Expenses						
Salaries & Wages	28,026	29,967	6.9%	27,940	2,027	7.3%
Contract Labor	303	3,238	969.9%	524	2,714	517.9%
Employee Benefits	5,969	4,161	(30.3%)	4,591	(430)	(9.4%)
Total Employment Expenses	34,298	37,366	8.9%	33,055	4,311	13.0%
Medical & Other Supplies	11,492	10,687	(7.0%)	10,383	304	2.9%
Physician Fees	8,024	9,479	18.1%	7,984	1,495	18.7%
Purchased Services	1,628	1,745	7.2%	1,347	397	29.5%
Repairs & Maintenance	2,146	2,331	8.6%	2,461	(129)	(5.3%)
Utilities	439	654	49.0%	604	50	8.3%
Rents & Leases	504	505	0.1%	510	(5)	(1.0%)
Depreciation & Amortization	2,458	2,631	7.0%	2,850	(218)	(7.7%)
Interest Expense	555	498	(10.2%)	614	(116)	(18.9%)
Other Expense	1,610	1,804	12.0%	1,917	(113)	(5.9%)
Humana Cap Plan Expenses	2,935	2,902	(1.1%)	2,902	0	0.0%
Management Services Expense	2,876	2,462	(14.4%)	3,049	(587)	(19.3%)
Total Other Expenses	34,668	35,698	3.0%	34,620	1,078	3.1%
Total Operating Expenses	68,965	73,064	5.9%	67,675	5,389	8.0%
Operating Margin	(\$5,240)	(\$591)	88.7%	\$448	(\$1,039)	(232%)
Stimulus Funds	0	0	0.0%	101	(101)	(100%)
Operating Margin after Stimulus	(\$5,240)	(\$591)	88.7%	\$550	(\$1,141)	(207%)
Nonoperating Revenue (Loss)	1,963	2,495	27.1%	542	1,953	361%
Excess Margin	(\$3,276)	\$1,904	(158%)	\$1,092	\$813	74.5%

Operating Margin %	(8.2%)	(0.8%)		0.7%
OM after Stimulus%	(8.2%)	(0.8%)		0.8%
Excess Margin %	(5.0%)	2.5%		1.6%
Operating Cash Flow Margin %	(3.5%)	3.5%		5.7%

YTD Financial Comparison (000's)

	Actual Results FYTD Jul-Dec			Budget FYTD	Budget Variance	FYTD
	FYTD2021	FYTD2022	% Change	FYTD2022	Change	% Change
Operating Revenue						
Net Patient Service Revenue	\$297,420	\$320,729	7.8%	\$316,864	\$3,865	1.2%
Supplemental Gov't Programs	23,874	39,317	64.7%	26,553	12,764	48.1%
Prime Program	2,573	4,000	55.4%	4,033	(33)	(0.8%)
Premium Revenue	26,148	30,873	18.1%	30,722	151	0.5%
Management Services Revenue	16,138	18,740	16.1%	18,294	446	2.4%
Other Revenue	10,879	13,190	21.2%	12,381	809	6.5%
Other Operating Revenue	79,613	106,120	33.3%	91,983	14,138	15.4%
Total Operating Revenue	377,033	426,849	13.2%	408,846	18,003	4.4%
Operating Expenses						
Salaries & Wages	161,252	176,469	9.4%	165,747	10,722	6.5%
Contract Labor	2,317	11,050	376.8%	3,083	7,967	258.4%
Employee Benefits	32,592	24,552	(24.7%)	27,217	(2,664)	(9.8%)
Total Employment Expenses	196,162	212,071	8.1%	196,047	16,024	8.2%
Medical & Other Supplies	65,579	67,565	3.0%	62,933	4,632	7.4%
Physician Fees	47,226	53,600	13.5%	49,919	3,681	7.4%
Purchased Services	8,648	9,139	5.7%	7,997	1,142	14.3%
Repairs & Maintenance	12,673	14,287	12.7%	14,443	(156)	(1.1%)
Utilities	3,331	4,399	32.0%	4,005	393	9.8%
Rents & Leases	3,113	2,981	(4.2%)	3,073	(92)	(3.0%)
Depreciation & Amortization	15,101	15,804	4.7%	15,735	69	0.4%
Interest Expense	3,331	3,198	(4.0%)	3,647	(449)	(12.3%)
Other Expense	9,311	9,482	1.8%	11,385	(1,904)	(16.7%)
Humana Cap Plan Expenses	16,102	19,632	21.9%	17,272	2,360	13.7%
Management Services Expense	16,300	17,693	8.5%	18,097	(404)	(2.2%)
Total Other Expenses	200,715	217,780	8.5%	208,506	9,274	4.4%
Total Operating Expenses	396,877	429,851	8.3%	404,553	25,298	6.3%
Operating Margin	(\$19,844)	(\$3,002)	84.9%	\$4,293	(\$7,295)	(170%)
Stimulus Funds	17,274	6,679	(61.3%)	602	6,077	1009%
Operating Margin after Stimulus	(\$2,570)	\$3,677	243%	\$4,896	(\$1,219)	(24.9%)
Nonoperating Revenue (Loss)	4,798	4,424	(7.8%)	2,944	1,480	50.3%
Excess Margin	\$2,228	\$8,101	264%	\$7,840	\$261	3.3%

Operating Margin %	(5.3%)	(0.7%)		1.1%
OM after Stimulus%	(0.7%)	0.9%		1.2%
Excess Margin %	0.6%	1.8%		1.9%
Operating Cash Flow Margin %	(0.4%)	3.7%		5.8%

Kaweah Health Medical Group

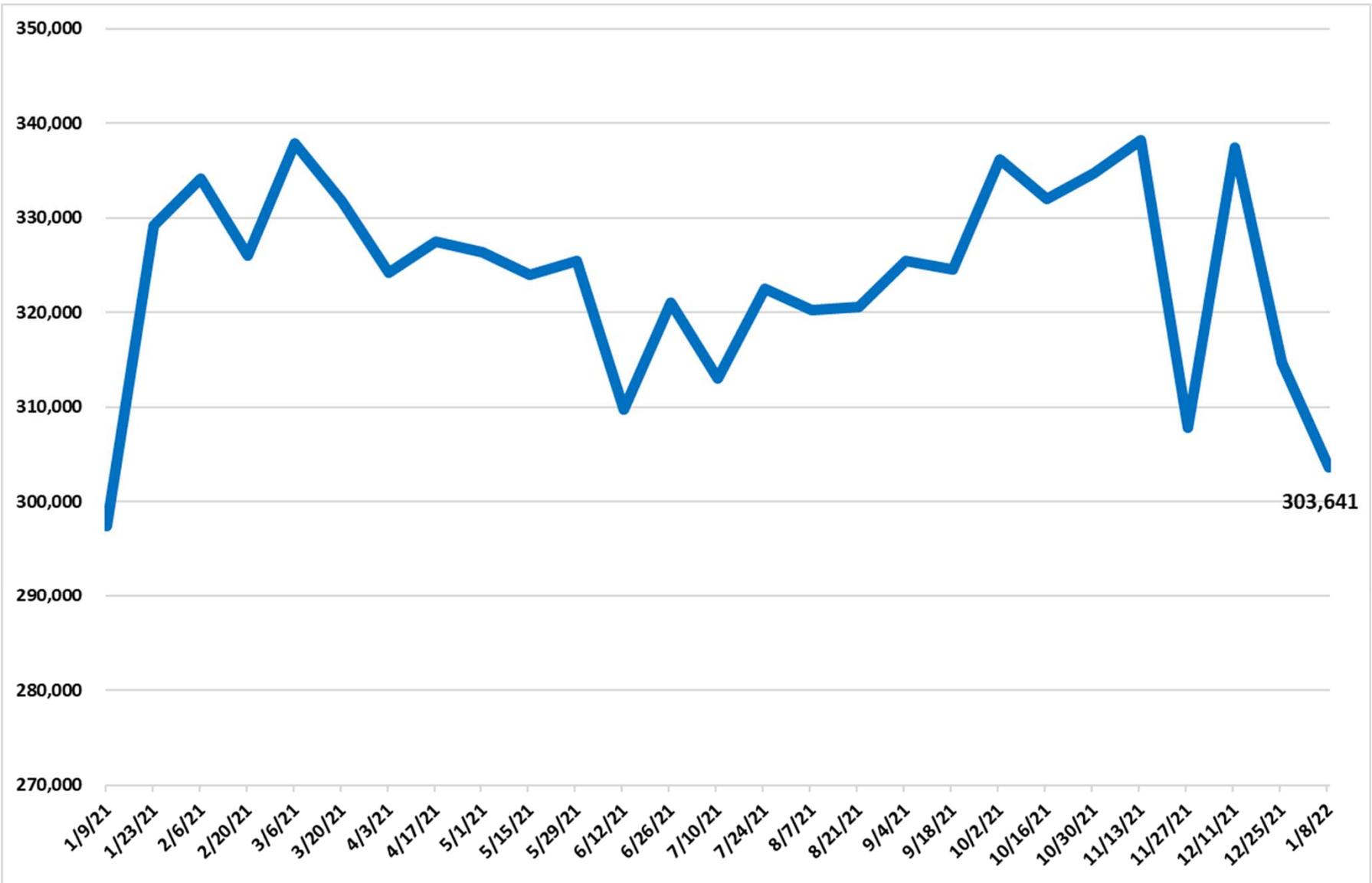
Fiscal Year Financial Comparison (000's)

	Actual Results FYTD July - Dec			Budget FYTD	Budget Variance	FYTD
	Dec 2020	Dec 2021	% Change	Dec 2021	Change	% Change
Operating Revenue						
Net Patient Service Revenue	\$23,620	\$24,183	2.4%	\$26,904	(\$2,721)	(10.1%)
Other Operating Revenue	275	891	223.9%	424	468	110%
Total Operating Revenue	23,895	25,074	4.9%	27,328	(2,254)	(8.2%)
Operating Expenses						
Salaries & Wages	5,594	5,762	3.0%	6,266	(503)	(8.0%)
Contract Labor	0	0	0.0%	0	0	0.0%
Employee Benefits	1,057	844	(20.2%)	1,022	(179)	(17.5%)
Total Employment Expenses	6,651	6,606	(0.7%)	7,288	(682)	(9.4%)
Medical & Other Supplies	3,488	3,514	0.7%	3,481	33	0.9%
Physician Fees	13,078	14,580	11.5%	15,187	(607)	(4.0%)
Purchased Services	447	508	13.7%	427	81	19.0%
Repairs & Maintenance	1,208	1,068	(11.6%)	1,369	(301)	(22.0%)
Utilities	238	249	4.5%	279	(30)	(10.9%)
Rents & Leases	1,375	1,258	(8.5%)	1,298	(41)	(3.1%)
Depreciation & Amortization	516	395	(23.4%)	550	(155)	(28.2%)
Interest Expense	2	1	(62.6%)	1	0	31.3%
Other Expense	586	684	16.6%	849	(165)	(19.5%)
Total Other Expenses	20,937	22,255	6.3%	23,441	(1,186)	(5.1%)
Total Operating Expenses	27,588	28,861	4.6%	30,729	(1,868)	(6.1%)
Stimulus Funds	0	101	0.0%	0	101	0.0%
Excess Margin	(\$3,693)	(\$3,686)	0.2%	(\$3,401)	(\$285)	(8.4%)
Excess Margin %	(15.5%)	(14.7%)		(12.4%)		

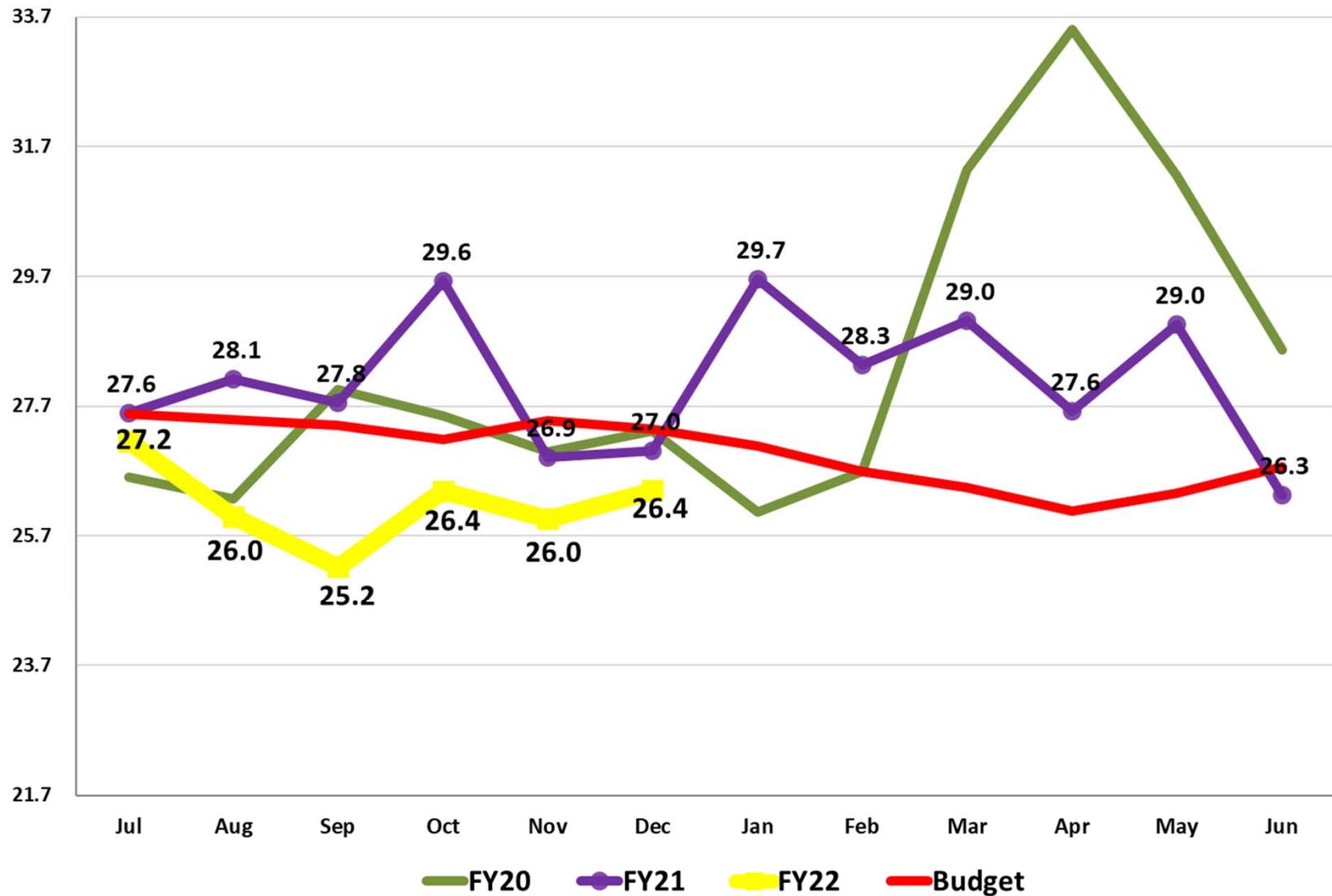
Month of December - Budget Variances

- **Net Patient Revenues:** Net patient revenue fell short of budget by \$1.6M (3.0%) primarily due to lower discharges (higher lengths of stay) and lower surgical services than budgeted.
- **Supplemental Gov't Programs:** The \$5.9M increase over budget is due to \$5.2M of unanticipated Medi-Cal disproportionate share catch-up payments from American Rescue Plan Funds relating to FY20 and FY21.
- **Salaries and Contract Labor:** We experienced an unfavorable budget variance of \$4.7M in December. The unfavorable variance is primarily due to the higher patient volume as well as the rates associated with contract labor hours (\$2.7M) and shift bonuses (\$1.6M)
- **Employee Benefits:** The primary reason for the \$430K favorable variance is due to lower employee pension and health insurance cost. We are trending lower than budget in FY2021.
- **Physician Fees:** Physician fees exceeded budget by \$1.5M primarily due to the increased patient volume at the Urgent Care centers and the Dinuba RHC as well as lower professional collections and locum costs related to a few physician contracts.

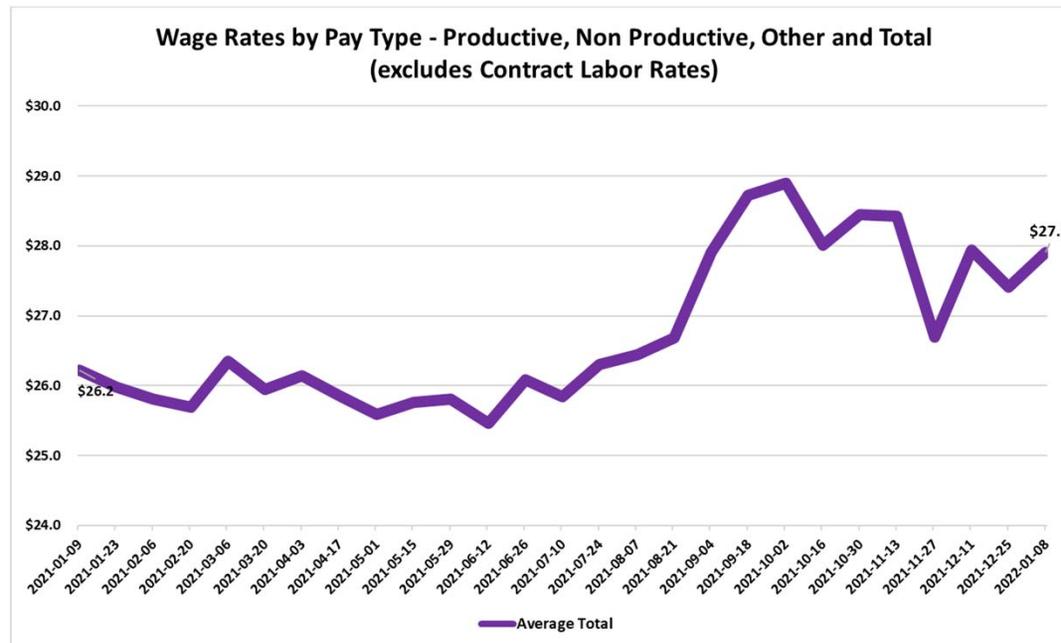
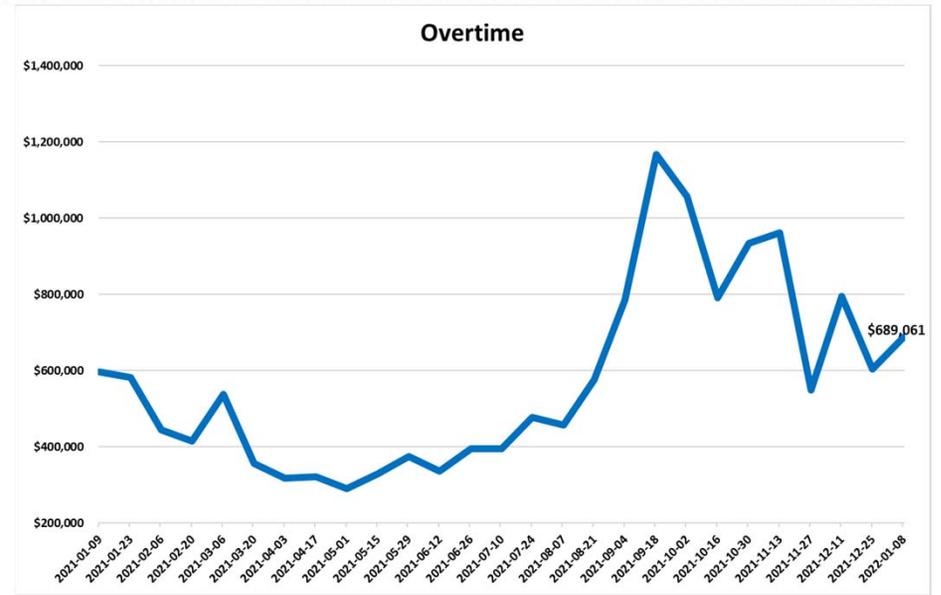
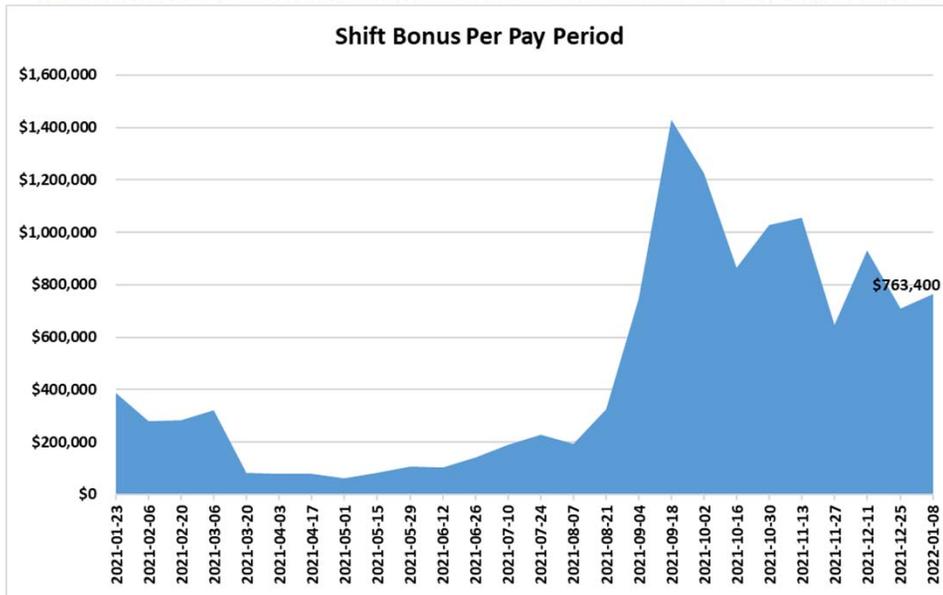
Productive Hours



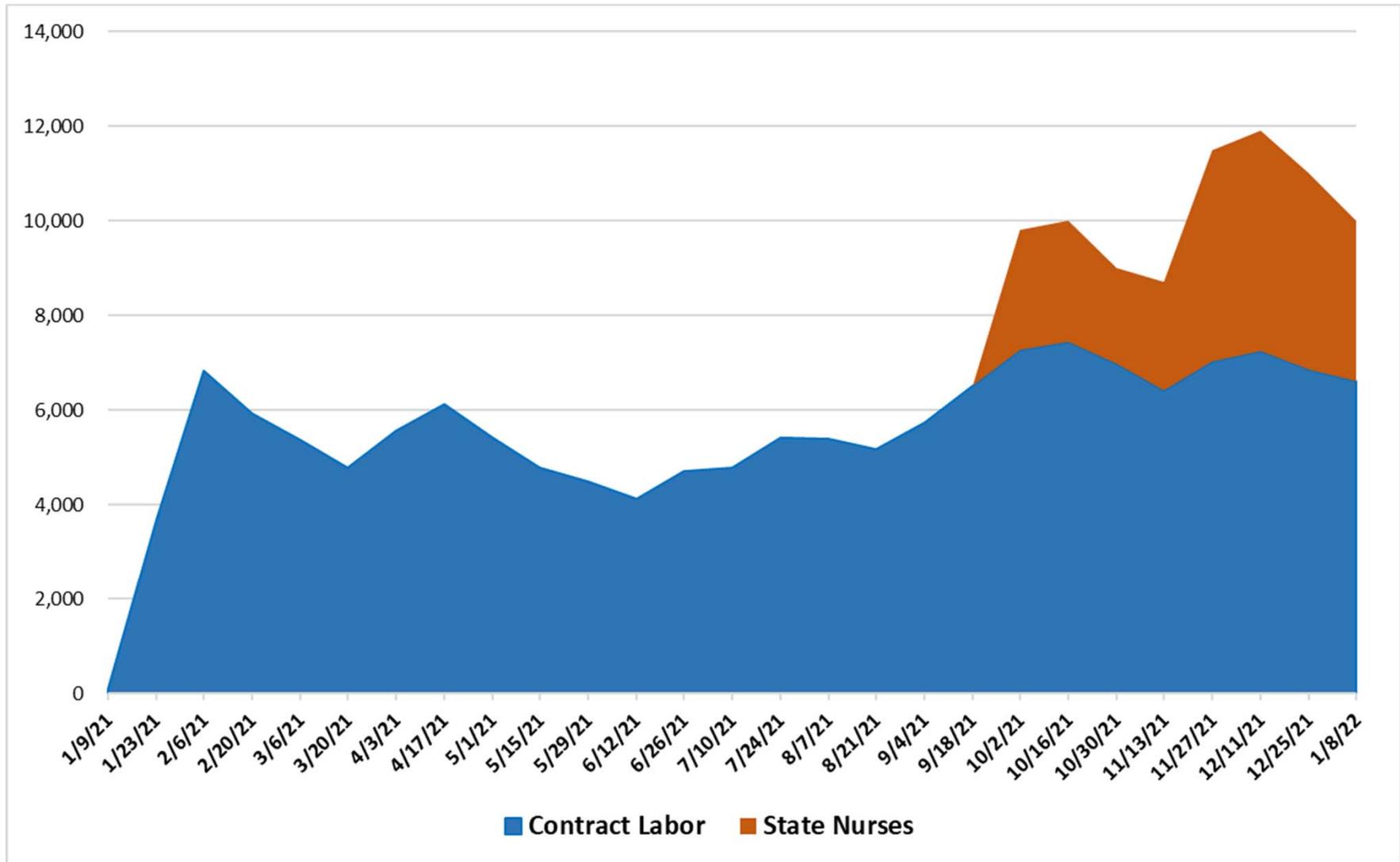
Productivity: Worked Hours/Adjusted Patient Days

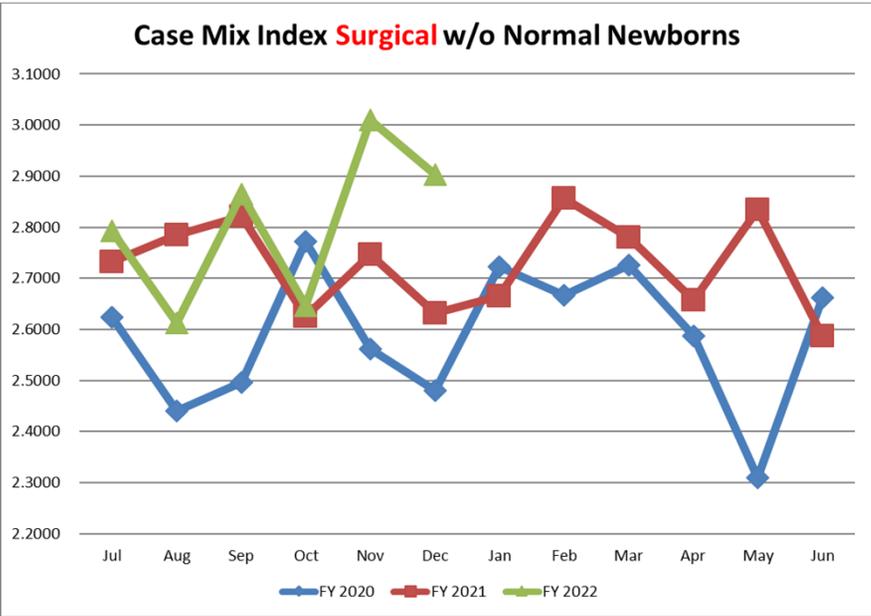
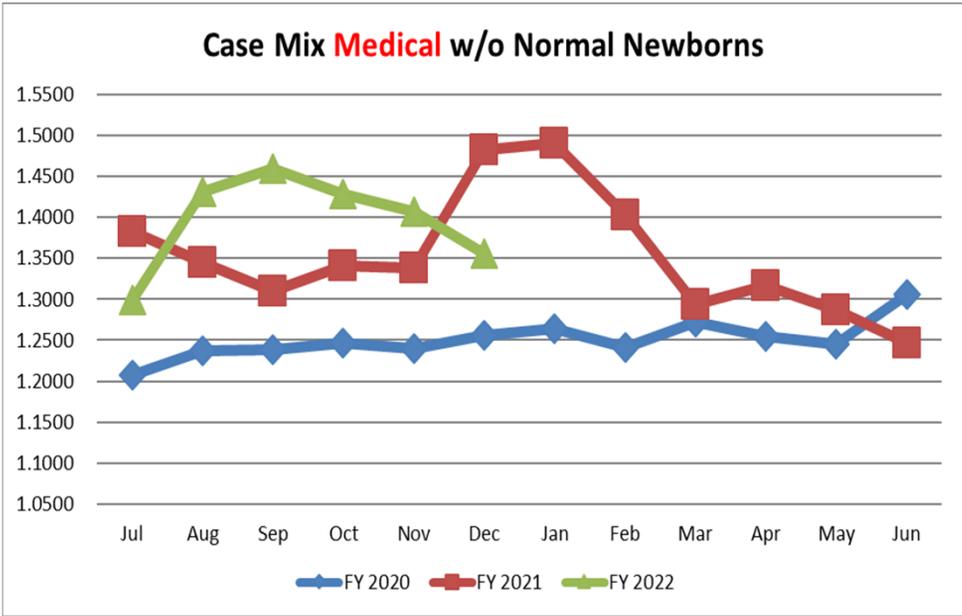
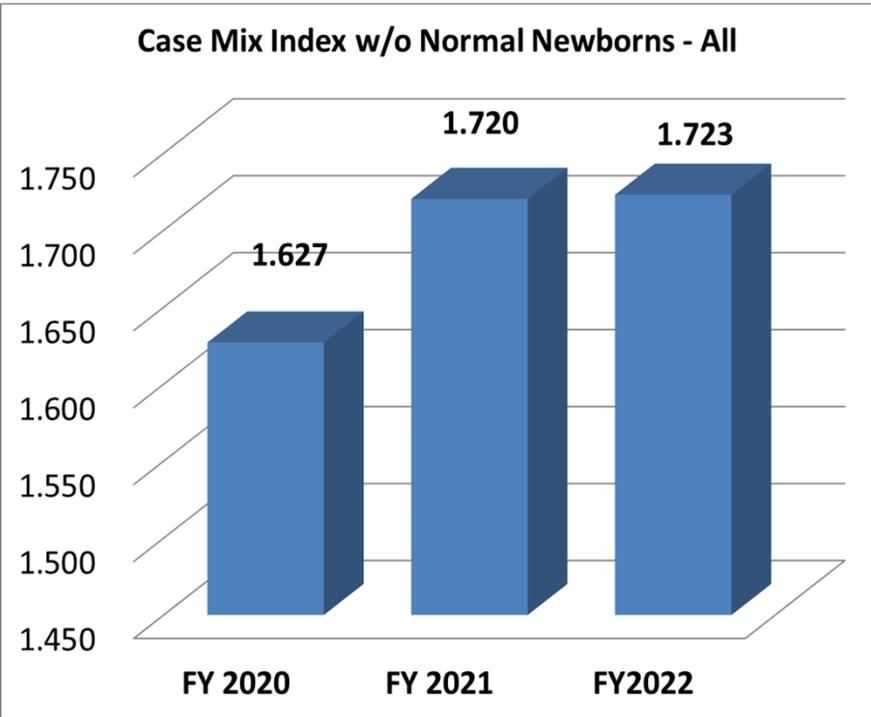
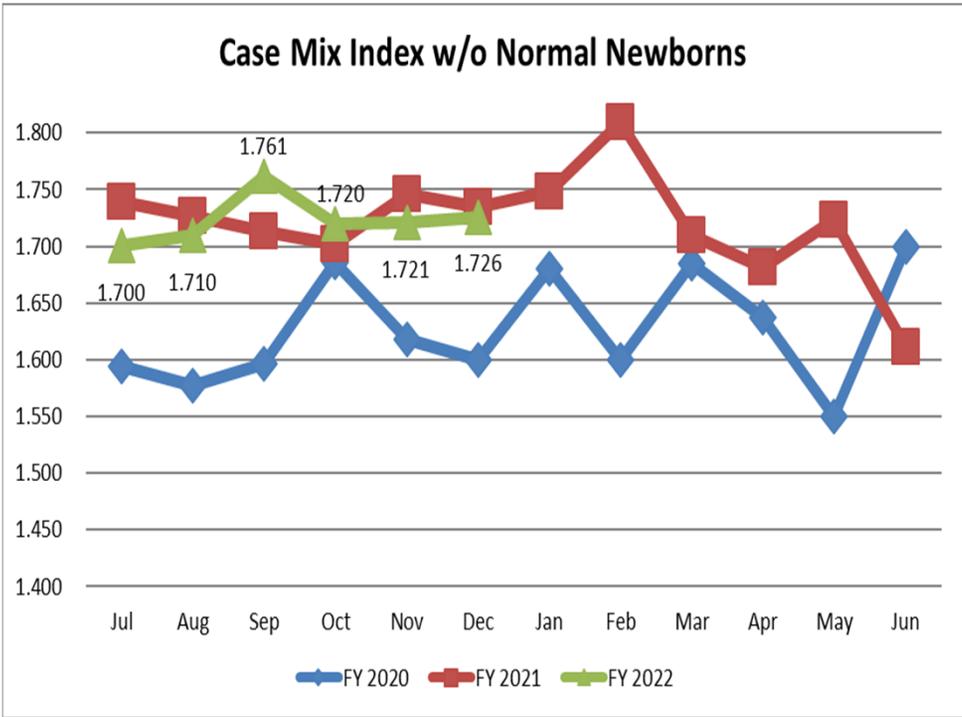


Premium & Extra Pay Impact on Rates

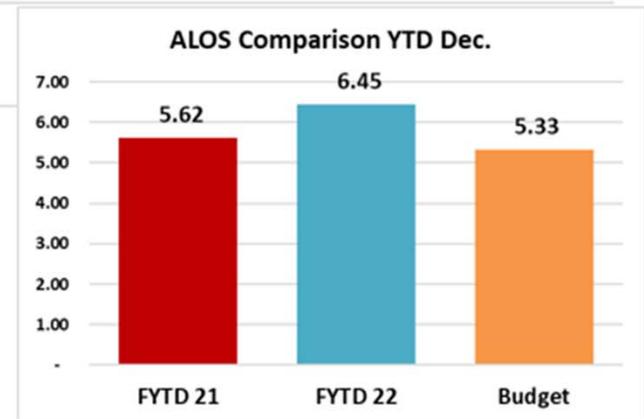
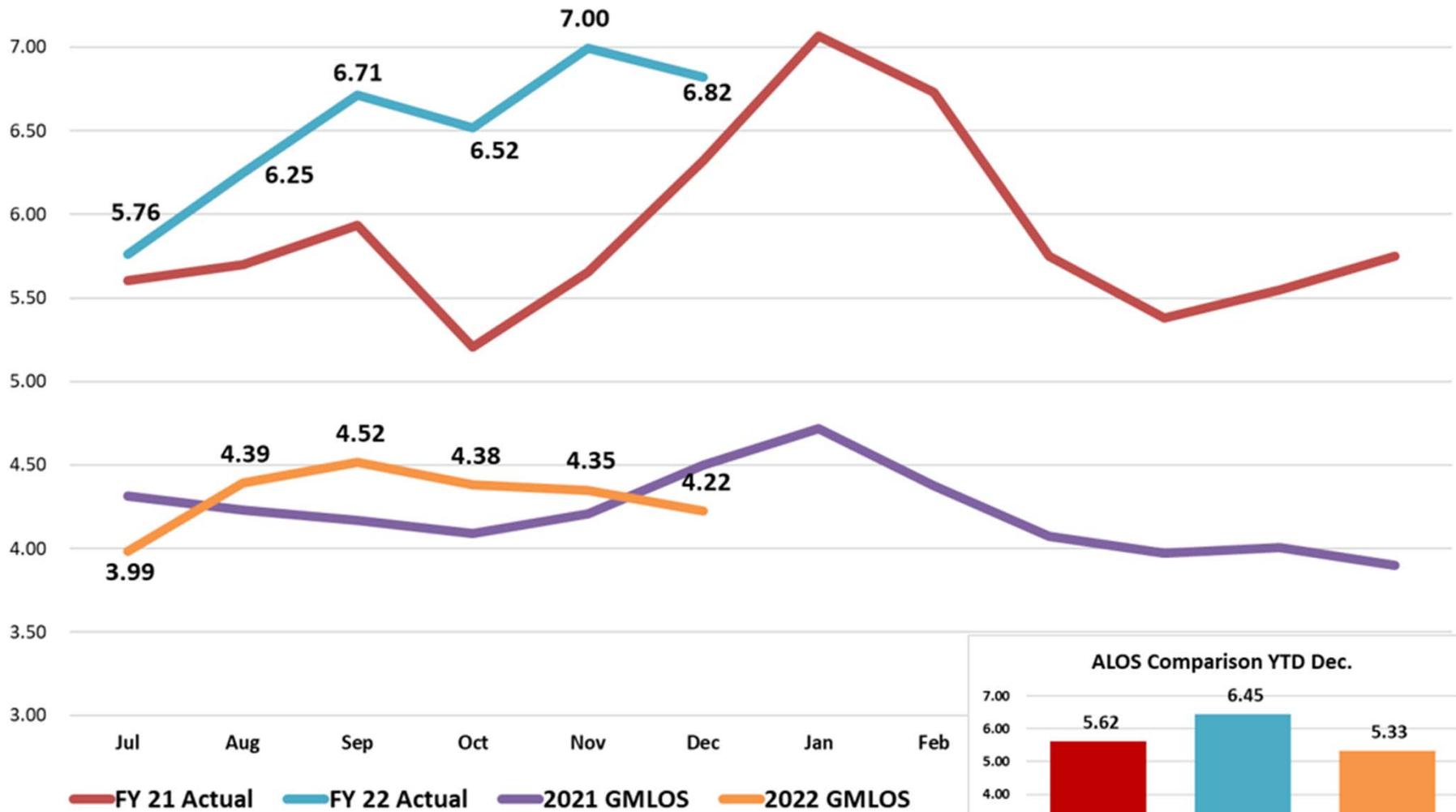


Contract Labor Hours





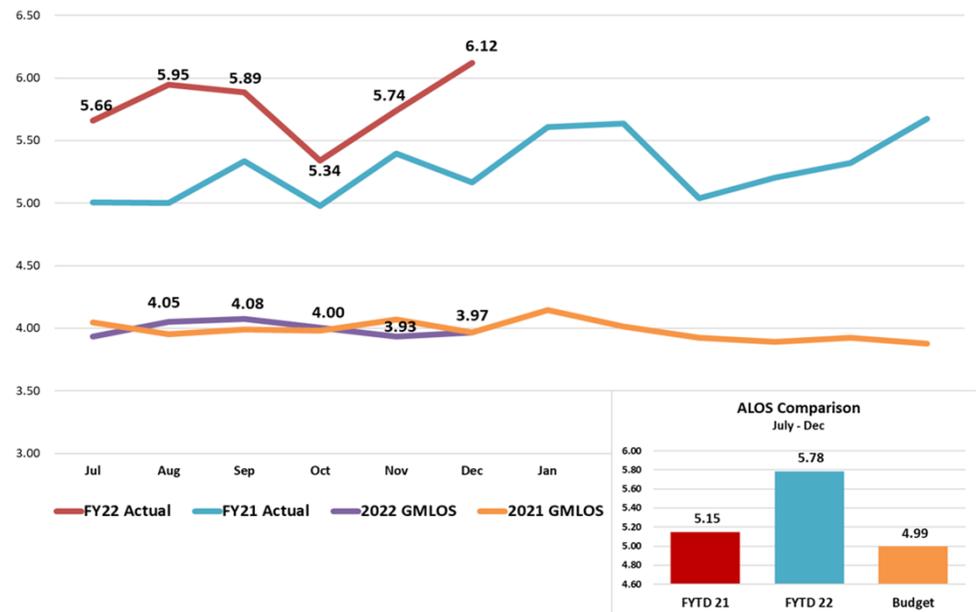
Average Length of Stay versus National Average (GMLOS)



Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients			Excluding COVID Patients			Gap Diff	%
	ALOS	GMLOS	GAP	ALOS	GMLOS	GAP		
Mar-20	5.20	4.04	1.16	5.16	4.03	1.13	0.03	2%
Apr-20	5.30	4.25	1.05	5.19	4.17	1.03	0.02	2%
May-20	5.25	4.16	1.09	4.74	4.06	0.68	0.40	37%
Jun-20	5.61	4.11	1.50	4.98	3.95	1.03	0.47	31%
Jul-20	5.60	4.31	1.29	5.01	4.05	0.96	0.33	25%
Aug-20	5.70	4.23	1.47	5.00	3.95	1.05	0.42	28%
Sep-20	5.93	4.17	1.76	5.33	3.99	1.34	0.42	24%
Oct-20	5.20	4.09	1.11	4.98	3.98	1.00	0.11	10%
Nov-20	5.66	4.21	1.45	5.40	4.07	1.33	0.12	8%
Dec-20	6.32	4.50	1.82	5.16	3.97	1.19	0.63	34%
Jan-21	7.07	4.72	2.35	5.61	4.14	1.47	0.89	38%
Feb-21	6.73	4.38	2.35	5.64	4.01	1.63	0.72	31%
Mar-21	5.75	4.07	1.68	5.04	3.92	1.12	0.56	33%
Apr-21	5.38	3.97	1.41	5.20	3.89	1.31	0.10	7%
May-21	5.55	4.01	1.54	5.32	3.92	1.40	0.14	9%
Jun-21	5.75	3.90	1.85	5.67	3.88	1.79	0.06	3%
Jul-21	5.76	3.99	1.77	5.66	3.94	1.72	0.05	3%
Aug-21	6.25	4.39	1.86	5.95	4.05	1.90	(0.04)	-2%
Sep-21	6.71	4.52	2.19	5.89	4.08	1.81	0.38	17%
Oct-21	6.52	4.38	2.14	5.34	4.00	1.34	0.80	37%
Nov-21	7.00	4.32	2.68	5.74	3.93	1.81	0.87	32%
Dec-21	6.82	4.22	2.60	6.12	3.97	2.15	0.45	17%
Average	5.96	4.23	1.73	5.37	4.00	1.37	0.36	21%

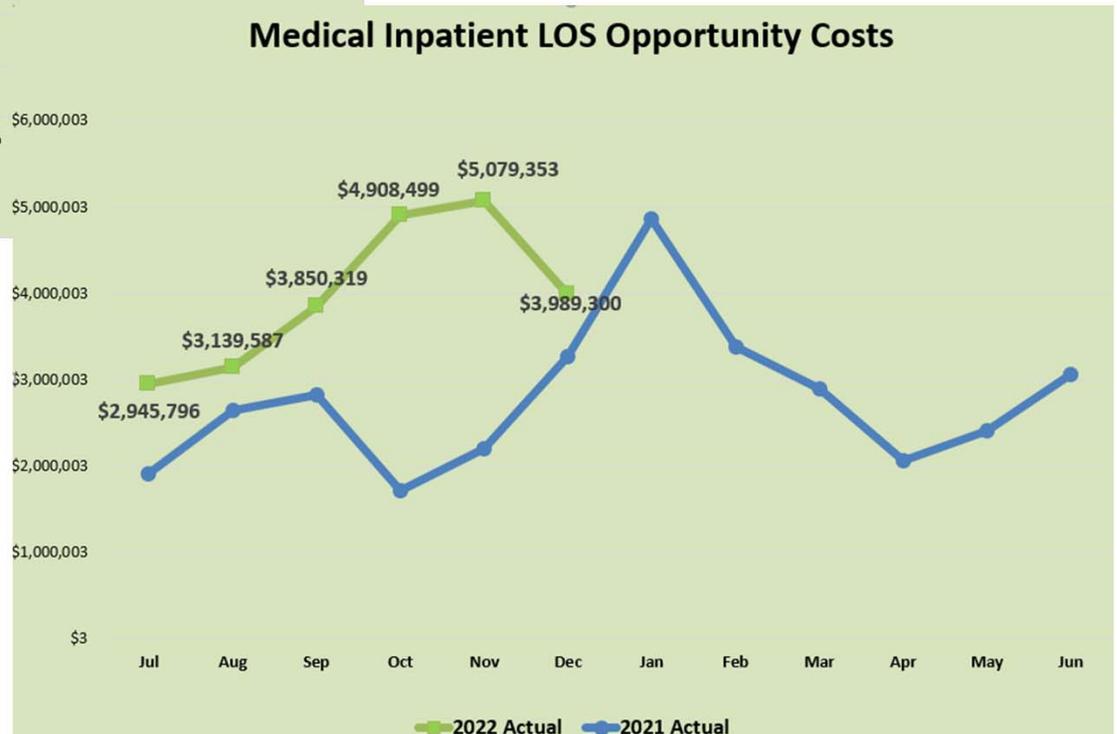
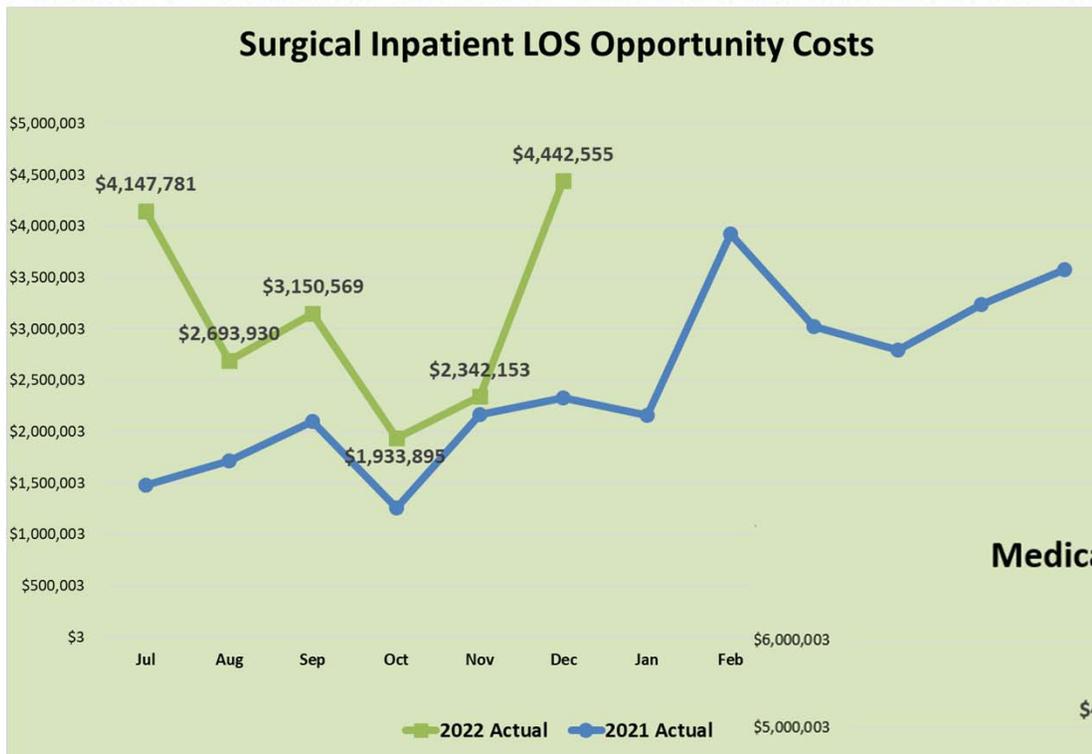
Average Length of Stay versus National Average (GMLOS)
WITHOUT COVID



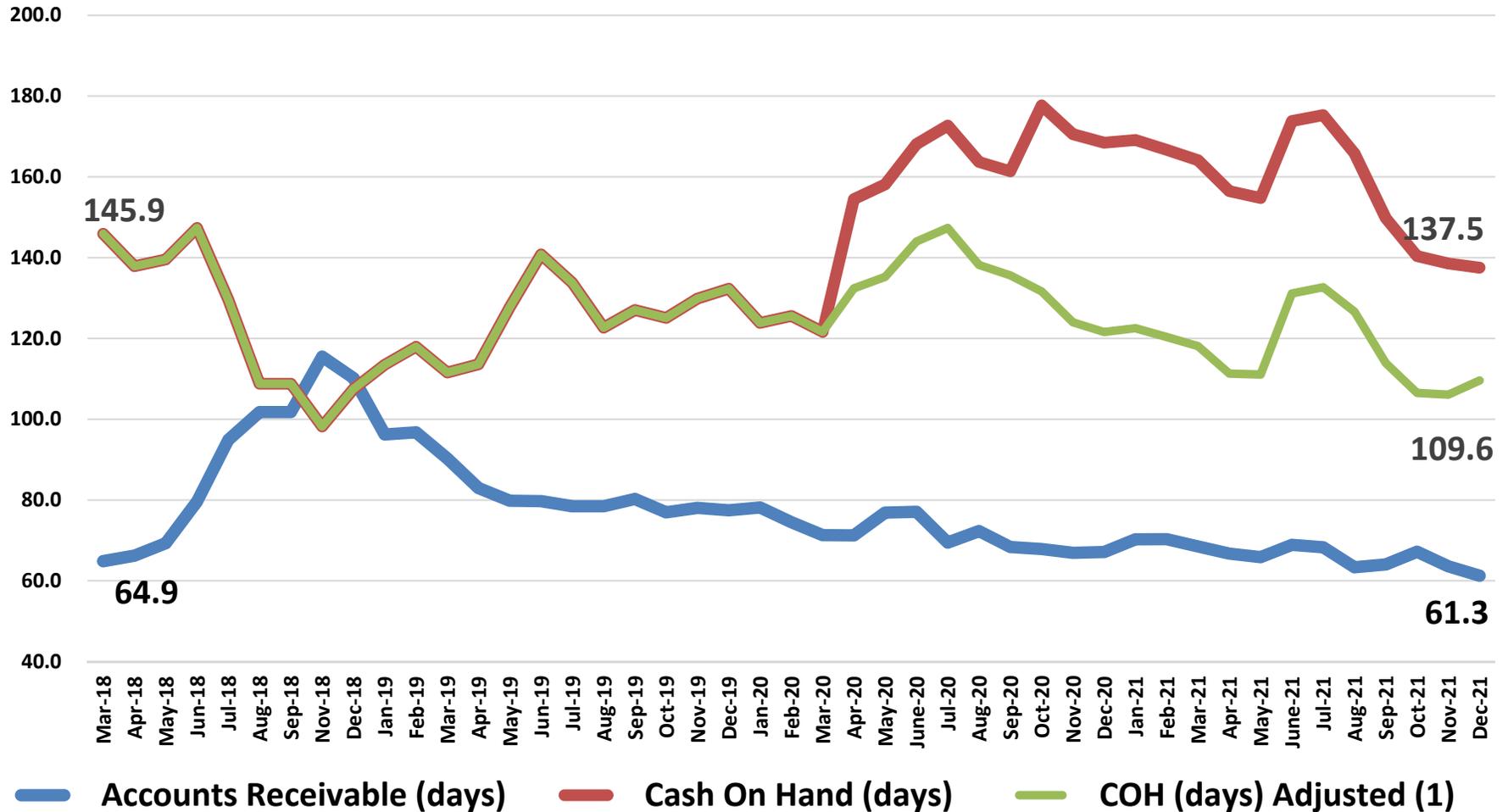
Opportunity Cost of Reducing LOS to National Average - \$62.7M FY21



Surgical Versus Medical Grouping – Opportunity Costs



Trended Liquidity Ratios



(1) Adjusted for Medicare accelerated payments and the deferral of employer portion of FICA as allowed by the CARES act.

KAWEAH DELTA HEALTH CARE DISTRICT

RATIO ANALYSIS REPORT

DECEMBER 31, 2021

	Current Month Value	Prior Month Value	June 30, 2021 Audited Value	2020 Moody's Median Benchmark		
				Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	1.6	1.5	1.2	1.5	1.7	1.8
Accounts Receivable (days)	61.3	63.6	67.0	47.2	46.3	45.9
Cash On Hand (days)	137.5	138.6	173.3	334.8	261.4	207.2
Cushion Ratio (x)	19.6	19.5	22.9	45.9	28.8	19.0
Average Payment Period (days)	73.4	78.9	93.2	100.5	89.4	95.2
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	138.7%	139.4%	164.4%	285.0%	200.8%	149.7%
Debt-To-Capitalization	31.0%	31.0%	31.2%	24.8%	31.7%	40.1%
Debt-to-Cash Flow (x)	4.3	4.4	4.6	2.4	3.0	3.9
Debt Service Coverage	3.1	3.0	2.9	7.5	5.2	3.7
Maximum Annual Debt Service Coverage (x)	3.1	3.0	2.9	6.6	4.4	3.0
Age Of Plant (years)	14.1	14.0	13.5	10.6	11.8	12.9
PROFITABILITY RATIOS						
Operating Margin	(.7%)	(.8%)	(3.5%)	2.2%	1.4%	0.6%
Excess Margin	1.8%	1.7%	1.5%	6.3%	4.8%	3.0%
Operating Cash Flow Margin	3.7%	3.7%	1.4%	7.4%	7.6%	6.2%
Return on Assets	1.7%	1.5%	1.3%	4.4%	3.8%	2.8%

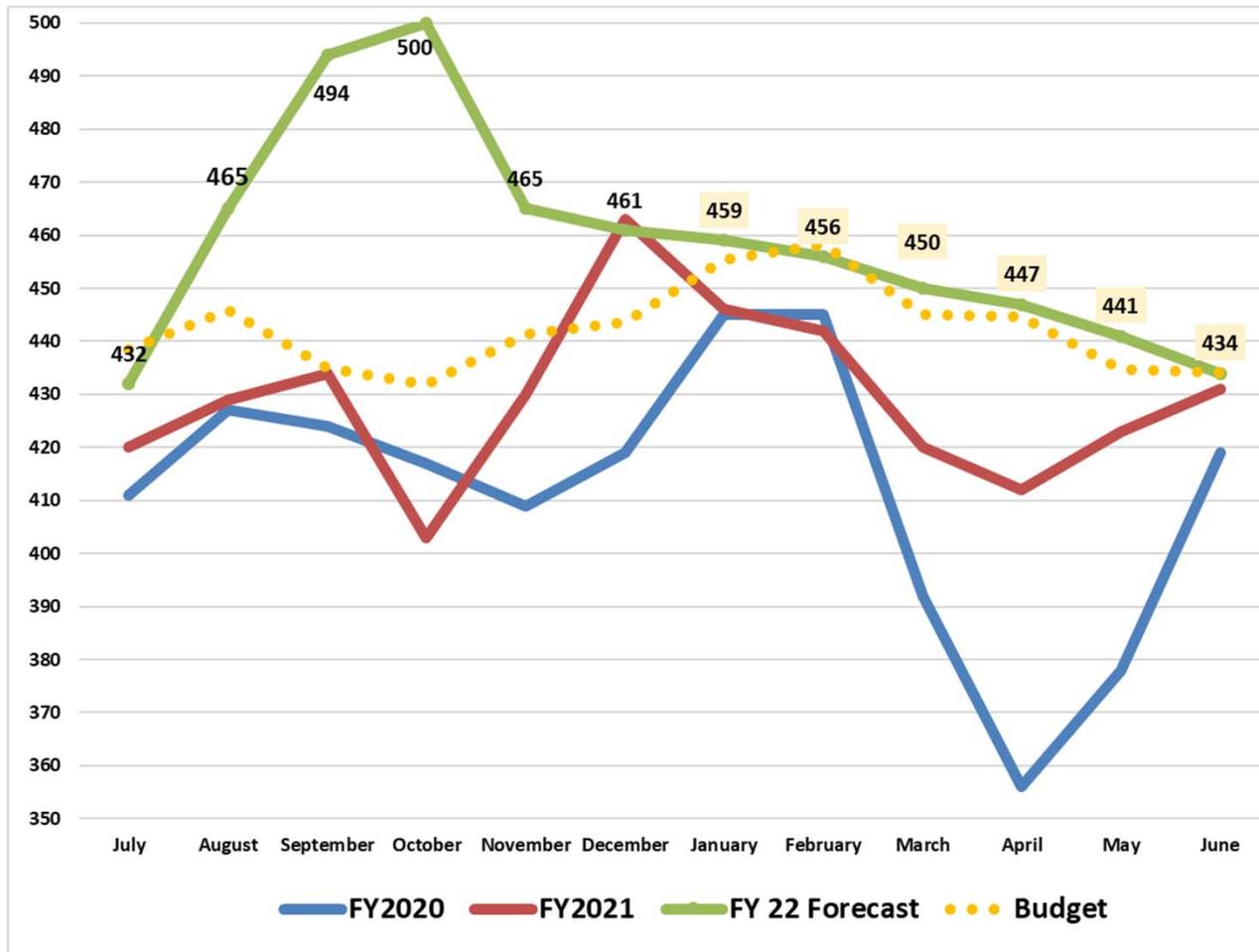
Reforecasting Q3 and Q4 FY2022

Quarter 2 | Forecast Variances to Actual

	Actual	Forecast	Actual - Forecast Variance		
	Q2	Q2	Change	% Change	
Operating Revenue (000's)					
Net Patient Service Revenue	\$161,635	\$159,480	\$2,155	1%	
Other Operating Revenue	59,112	46,361	12,751	22%	Unanticipated Supplemental Funding
Total Operating Revenue	220,747	205,841	14,906	7%	
Operating Expenses					
Employment Expense	107,627	111,944	(4,317)	(4%)	Continuation of State Workers
Other Operating Expense	110,984	109,656	1,328	1%	Physician fee Impact of higher volume in Clinics
Total Operating Expenses	218,611	221,600	(2,989)	(1%)	
Operating Margin	\$2,136	(15,759)	\$17,895		
Stimulus Funds	6,542	0	6,542		Did not forecast Federal Funding until 2022
Operating Margin after Stimulus	\$8,678	(15,759)	\$24,437		
Nonoperating Income					
Nonoperating Revenue (Loss)	587	389	198		
Excess Margin	\$9,265	(15,370)	\$24,635		

Key Statistical Indicators | COVID Inpatient Impact

COVID Impact on Average Daily Census – FY22 Q3 and Q4 forecasted



Primary Forecast Adjustments | Quarters 3 & 4

- **Net Patient Service Revenue:** Re-forecasted surgeries slightly down which was offset by an increase in inpatients days and outpatient clinics
- **Salaries and Wages:** Adjustments made due to volume changes and the continued need for shift bonus as well as the trend in the market rate increases which have been higher than originally forecasted
- **Contract Labor:** Current trend in staffing shortages creating stronger need for contract labor than originally forecasted
- **Medical & Other Supplies:** Adjustments made based on volume changes
- **Physician Fees:** Higher fees forecasted due to increase in volume at clinics
- **Provider Relief Funds** are estimated at \$5M in January totaling 11.7M for the FY. This was previously forecasted at \$9M

FY2022 | Forecast Variances to Original Budget

	Forecast	Budget	Forecast - Budget Variance		
	FY22	FY22	Change	% Change	
Operating Revenue (000's)					
Net Patient Service Revenue	636,024	634,620	1,404	0%	
Other Operating Revenue	202,732	187,973	14,759	8%	Unanticipated Supplemental Funding
Total Operating Revenue	838,756	822,593	16,163	2%	
Operating Expenses					
Employment Expense	424,346	390,522	33,824	9%	Higher employment costs due to staffing shortages creating need for shift bonuses and higher market rates
Other Operating Expense	432,845	418,897	13,948	3%	Higher costs due to COVID, not achieving all the budgeted LOS/Efficiency savings, Supply cost increases, Physician fees and Humana Cap plan expenses
Total Operating Expenses	857,191	809,419	47,772	6%	
Operating Margin	(18,436)	\$13,174	(\$31,610)		
Stimulus Funds	11,679	1,195	10,484		Did not forecast Federal Funding at time of budget
Operating Margin after Stimulus	(6,757)	\$14,369	(\$21,126)		
Nonoperating Income					
Nonoperating Revenue (Loss)	7,829	4,568	3,261		
Excess Margin	1,072	\$18,937	(\$17,865)		

FY22 Forecast

Forecasted Changes (000's) | FY 2022 Quarters 3 & 4

	Actual		Forecast			Budget FY22	\$ Change
	Q1	Q2	Q3	Q4	FY22		
Operating Revenue							
Net Patient Service Revenue	\$159,094	\$161,635	\$159,488	\$155,807	\$636,024	\$634,620	\$1,404
Supplemental Gov't Programs	12,859	26,458	13,277	13,277	65,870	53,106	12,764
Prime Program	2,000	2,000	1,973	1,995	7,967	8,000	(33)
Premium Revenue	15,490	15,383	17,584	17,711	66,168	66,017	151
Management Services Revenue	9,992	8,748	8,948	9,048	36,736	36,290	446
Other Revenue	6,230	6,960	6,351	6,450	25,991	24,560	1,431
Other Operating Revenue	46,571	59,549	48,132	48,480	202,732	187,973	14,759
Total Operating Revenue	205,665	221,184	207,620	204,287	838,756	822,593	16,163
Operating Expenses							
Salaries & Wages	87,545	88,924	89,002	85,359	350,830	330,396	20,434
Contract Labor	4,195	6,855	6,400	4,800	22,250	6,204	16,046
Employee Benefits	12,693	11,859	13,264	13,451	51,267	53,922	(2,655)
Total Employment Expenses	104,433	107,638	108,666	103,610	424,346	390,522	33,824
Medical & Other Supplies	34,542	33,023	34,486	32,315	134,366	125,503	8,863
Physician Fees	24,185	29,415	25,274	24,731	103,606	99,783	3,823
Purchased Services	4,147	4,992	3,918	3,960	17,017	15,866	1,151
Repairs & Maintenance	6,923	7,364	7,211	7,222	28,719	28,699	20
Utilities	2,124	2,275	1,574	1,740	7,713	7,308	405
Rents & Leases	1,481	1,500	1,561	1,552	6,094	6,169	(75)
Depreciation & Amortization	7,902	7,902	8,776	9,092	33,672	33,552	120
Interest Expense	1,699	1,499	1,784	1,803	6,785	7,234	(449)
Other Expense	4,558	4,924	5,611	5,673	20,766	22,630	(1,864)
Humana Cap Plan Expenses	9,618	10,014	9,455	9,527	38,614	36,254	2,360
Management Services Expense	9,617	8,076	8,852	8,950	35,495	35,899	(404)
Total Other Expenses	106,796	110,984	108,500	106,565	432,845	418,897	13,948
Total Operating Expenses	211,229	218,622	217,166	210,174	857,191	809,419	47,772
Operating Margin	(5,564)	2,562	(9,546)	(5,887)	(18,436)	13,174	(31,610)
Stimulus Funds	438	6,241	5,000	0	11,679	1,195	10,484
Operating Margin after Stimulus	(5,126)	8,803	(4,546)	(5,887)	(6,757)	14,369	(21,126)
Nonoperating Revenue (Loss)	746	3,678	1,437	1,968	7,829	4,568	3,261
Excess Margin	(4,380)	12,481	(3,109)	(3,920)	1,072	18,937	(17,865)

KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED INCOME STATEMENT (000's)
FISCAL YEAR 2021 & 2022

Fiscal Year	Operating Revenue			Operating Expenses				Operating Expenses Total	Operating Income	Non-Operating Income	Net Income	Operating Margin %	Excess Margin
	Net Patient Revenue	Other Operating Revenue	Operating Revenue Total	Personnel Expense	Physician Fees	Supplies Expense	Other Operating Expense						
2021													
Jul-20	47,402	13,608	61,009	32,213	7,807	10,036	13,502	63,559	(2,550)	4,542	1,993	(4.2%)	3.0%
Aug-20	48,393	13,339	61,732	32,203	8,699	10,720	14,744	66,366	(4,634)	4,444	(191)	(7.5%)	(0.3%)
Sep-20	48,769	13,548	62,317	32,837	6,871	11,619	14,643	65,971	(3,654)	3,138	(515)	(5.9%)	(0.8%)
Oct-20	51,454	13,083	64,537	33,385	7,746	10,713	15,033	66,876	(2,339)	5,177	2,837	(3.6%)	4.1%
Nov-20	50,994	12,719	63,713	31,225	8,079	10,999	14,837	65,140	(1,427)	2,807	1,380	(2.2%)	2.1%
Dec-20	50,409	13,317	63,726	34,298	8,024	11,492	15,152	68,965	(5,240)	1,963	(3,276)	(8.2%)	(5.0%)
Jan-21	49,949	14,115	64,064	34,008	8,421	12,014	15,101	69,544	(5,480)	6,363	883	(8.6%)	1.3%
Feb-21	44,505	14,519	59,024	31,565	8,484	9,685	13,829	63,562	(4,538)	3,973	(565)	(7.7%)	(0.9%)
Mar-21	56,144	17,106	73,250	35,505	8,278	10,923	16,990	71,696	1,554	2,267	3,821	2.1%	5.1%
Apr-21	52,593	19,684	72,277	37,084	8,320	11,011	16,895	73,310	(1,033)	2,645	1,612	(1.4%)	2.2%
May-21	50,531	15,692	66,223	34,042	7,754	10,170	16,569	68,535	(2,312)	1,829	(483)	(3.5%)	(0.7%)
Jun-21	45,033	20,967	66,000	21,557	8,207	12,067	20,023	61,854	4,146	773	4,919	6.3%	7.4%
2021 FY Total	\$ 596,175	\$ 181,697	\$ 777,872	\$ 389,923	\$ 96,690	\$ 131,449	\$ 187,317	\$ 805,379	\$ (27,507)	\$ 39,921	\$ 12,414	(3.5%)	1.5%
2022													
Jul-21	51,502	15,035	66,537	32,678	7,922	9,596	15,217	65,413	1,124	582	1,706	1.7%	2.5%
Aug-21	49,714	16,024	65,737	33,434	8,527	13,004	15,414	70,379	(4,642)	990	(3,651)	(7.1%)	(5.5%)
Sep-21	57,879	15,513	73,391	38,332	7,736	11,942	17,438	75,448	(2,056)	(388)	(2,445)	(2.8%)	(3.3%)
Oct-21	55,674	15,592	71,266	36,627	9,674	11,714	17,386	75,402	(4,136)	732	(3,403)	(5.8%)	(4.8%)
Nov-21	54,846	22,162	77,008	33,634	10,261	10,623	15,629	70,146	6,862	7,129	13,991	8.9%	18.2%
Dec-21	51,115	21,358	72,473	37,366	9,479	10,687	15,532	73,064	(591)	2,495	1,904	(0.8%)	2.6%
2022 FY Total	\$ 320,729	\$ 105,683	\$ 426,412	\$ 212,071	\$ 53,600	\$ 67,565	\$ 96,616	\$ 429,851	\$ (3,439)	\$ 11,540	\$ 8,101	(0.8%)	1.8%
FYTD Budget	316,864	92,585	409,449	196,047	49,919	62,933	95,655	404,553	4,896	2,944	7,840	1.2%	1.9%
Variance	\$ 3,865	\$ 13,098	\$ 16,964	\$ 16,024	\$ 3,681	\$ 4,632	\$ 961	\$ 25,298	\$ (8,335)	\$ 8,596	\$ 261		
Current Month Analysis													
Dec-21	\$ 51,115	\$ 21,358	\$ 72,473	\$ 37,366	\$ 9,479	\$ 10,687	\$ 15,532	\$ 73,064	\$ (591)	\$ 2,495	\$ 1,904	(0.8%)	2.5%
Budget	52,685	15,539	68,225	33,055	7,984	10,383	16,253	67,675	550	542	1,092	0.8%	1.6%
Variance	\$ (1,571)	\$ 5,819	\$ 4,248	\$ 4,311	\$ 1,495	\$ 304	\$ (721)	\$ 5,389	\$ (1,141)	\$ 1,954	\$ 813		

KAWEAH DELTA HEALTH CARE DISTRICT

FISCAL YEAR 2021 & 2022

Fiscal Year	Patient Days	ADC	Adjusted Patient		DFR & Bad Debt %	Net Patient Revenue/ Ajusted Patient Day	Personnel Expense/ Ajusted Patient Day	Physician Fees/ Ajusted Patient Day	Supply Expense/ Ajusted Patient Day	Total Operating Expense/ Ajusted Patient Day	Personnel Expense/ Net Patient Revenue	Physician Fees/ Net Patient Revenue	Supply Expense/ Net Patient Revenue	Total Operating Expense/ Net Patient Revenue
			Days	Revenue %										
2021														
Jul-20	13,016	420	24,934	52.2%	76.8%	1,901	1,292	313	403	2,549	68.0%	16.5%	21.2%	134.1%
Aug-20	13,296	429	24,893	53.4%	75.7%	1,944	1,294	349	431	2,666	66.5%	18.0%	22.2%	137.1%
Sep-20	13,024	434	24,587	53.0%	75.6%	1,984	1,336	279	473	2,683	67.3%	14.1%	23.8%	135.3%
Oct-20	12,478	403	24,749	50.4%	74.2%	2,079	1,349	313	433	2,702	64.9%	15.1%	20.8%	130.0%
Nov-20	12,898	430	24,958	51.7%	74.0%	2,043	1,251	324	441	2,610	61.2%	15.8%	21.6%	127.7%
Dec-20	14,389	464	25,827	55.7%	75.2%	1,952	1,328	311	445	2,670	68.0%	15.9%	22.8%	136.8%
Jan-21	14,002	452	24,471	57.2%	75.5%	2,041	1,390	344	491	2,842	68.1%	16.9%	24.1%	139.2%
Feb-21	12,388	442	23,578	52.5%	77.3%	1,888	1,339	360	411	2,696	70.9%	19.1%	21.8%	142.8%
Mar-21	13,030	420	25,820	50.5%	74.9%	2,174	1,375	321	423	2,777	63.2%	14.7%	19.5%	127.7%
Apr-21	12,361	412	25,268	48.9%	75.8%	2,081	1,468	329	436	2,901	70.5%	15.8%	20.9%	139.4%
May-21	13,115	423	25,026	52.4%	76.4%	2,019	1,360	310	406	2,739	67.4%	15.3%	20.1%	135.6%
Jun-21	12,916	431	25,797	50.1%	79.6%	1,746	836	318	468	2,398	47.9%	18.2%	26.8%	137.4%
2021 FY Total	156,913	430	300,105	52.3%	75.9%	1,987	1,299	322	438	2,684	65.4%	16.2%	22.0%	135.1%
2022														
Jul-21	13,388	432	26,085	51.3%	76.2%	1,974	1,253	304	368	2,508	63.4%	15.4%	18.6%	127.0%
Aug-21	14,401	465	27,703	52.0%	77.3%	1,795	1,207	308	469	2,540	67.3%	17.2%	26.2%	141.6%
Sep-21	14,824	494	28,321	52.3%	75.0%	2,044	1,353	273	422	2,664	66.2%	13.4%	20.6%	130.4%
Oct-21	15,505	500	28,243	54.9%	75.8%	1,971	1,297	343	415	2,670	65.8%	17.4%	21.0%	135.4%
Nov-21	13,958	465	26,550	52.6%	74.8%	2,066	1,267	386	400	2,642	61.3%	18.7%	19.4%	127.9%
Dec-21	14,295	461	27,088	52.8%	76.4%	1,887	1,379	350	395	2,697	73.1%	18.5%	20.9%	142.9%
2022 FY Total	86,371	469	163,996	52.7%	75.9%	1,956	1,293	327	412	2,621	66.1%	16.7%	21.1%	134.0%
FYTD Budget	80,835	439	160,644	50.3%	75.5%	1,972	1,220	311	392	2,467	61.9%	15.8%	19.9%	127.7%
Variance	5,536	30	3,352	2.3%	0.4%	(17)	73	16	20	154	4.3%	1.0%	1.2%	6.3%
Current Month Analysis														
Dec-21	14,295	461	27,088	52.8%	76.4%	1,887	1,379	350	395	2,697	73.1%	18.5%	20.9%	142.9%
Budget	13,752	444	26,817	51.3%	75.7%	1,965	1,233	298	387	2,498	62.7%	15.2%	19.7%	128.5%
Variance	543	18	271	1.5%	0.6%	(78)	147	52	7	199	10.4%	3.4%	1.2%	14.5%

**KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Dec-21	Nov-21	Change	% Change	Jun-21 (Audited)
ASSETS AND DEFERRED OUTFLOWS					
CURRENT ASSETS					
Cash and cash equivalents	\$ 14,708	\$ 18,775	\$ (4,068)	-21.66%	\$ 30,081
Current Portion of Board designated and trusted assets	16,614	15,444	1,170	7.57%	13,695
Accounts receivable:					
Net patient accounts	125,241	131,985	(6,744)	-5.11%	121,553
Other receivables	23,383	26,302	(2,919)	-11.10%	16,048
	148,624	158,287	(9,663)	-6.10%	137,601
Inventories	12,611	12,071	540	4.47%	10,800
Medicare and Medi-Cal settlements	51,837	54,241	(2,405)	-4.43%	37,339
Prepaid expenses	12,385	11,445	939	8.21%	12,210
Total current assets	256,778	270,265	(13,486)	-4.99%	241,726
NON-CURRENT CASH AND INVESTMENTS -					
less current portion					
Board designated cash and assets	310,097	304,604	5,494	1.80%	349,933
Revenue bond assets held in trust	22,304	22,301	3	0.02%	22,271
Assets in self-insurance trust fund	2,046	2,080	(34)	-1.64%	2,073
Total non-current cash and investments	334,447	328,984	5,463	1.66%	374,277
CAPITAL ASSETS					
Land	17,542	17,542	-	0.00%	17,542
Buildings and improvements	385,109	384,707	402	0.10%	384,399
Equipment	318,407	318,401	6	0.00%	316,636
Construction in progress	58,283	57,196	1,086	1.90%	53,113
	779,341	777,847	1,494	0.19%	771,690
Less accumulated depreciation	442,613	440,073	2,540	0.58%	427,307
	336,729	337,774	(1,045)	-0.31%	344,383
Property under capital leases -					
less accumulated amortization	(2)	61	(63)	-102.84%	376
Total capital assets	336,727	337,835	(1,108)	-0.33%	344,759
OTHER ASSETS					
Property not used in operations	1,610	1,614	(4)	-0.26%	1,635
Health-related investments	5,337	5,404	(67)	-1.25%	5,216
Other	12,160	12,161	(2)	-0.02%	11,569
Total other assets	19,106	19,180	(74)	-0.38%	18,419
Total assets	947,059	956,264	(9,205)	-0.96%	979,182
DEFERRED OUTFLOWS					
	(36,021)	(35,991)	(30)	0.08%	(35,831)
Total assets and deferred outflows	\$ 911,038	\$ 920,273	\$ (9,235)	-1.00%	\$ 943,351

KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED STATEMENTS OF NET POSITION

	Dec-21	Nov-21	Change	% Change	Jun-21 (Audited)
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	\$ 92,251	\$ 92,095	\$ 156	0.17%	\$ 114,900
Accrued payroll and related liabilities	61,652	73,879	(12,226)	-16.55%	71,537
Long-term debt, current portion	11,227	11,239	(12)	-0.10%	11,128
Total current liabilities	165,131	177,213	(12,082)	-6.82%	197,565
LONG-TERM DEBT, less current portion					
Bonds payable	248,440	248,492	(52)	-0.02%	250,675
Capital leases	102	96	6	6.12%	123
Total long-term debt	248,542	248,588	(46)	-0.02%	250,797
NET PENSION LIABILITY	(34,518)	(32,477)	(2,041)	6.28%	(22,273)
OTHER LONG-TERM LIABILITIES	33,457	33,099	358	1.08%	30,894
Total liabilities	412,611	426,422	(13,811)	-3.24%	456,983
NET ASSETS					
Invested in capital assets, net of related debt	101,944	103,016	(1,072)	-1.04%	107,949
Restricted	37,892	33,483	4,409	13.17%	31,668
Unrestricted	358,590	357,351	1,240	0.35%	346,751
Total net position	498,427	493,850	4,577	0.93%	486,368
Total liabilities and net position	\$ 911,038	\$ 920,273	\$ (9,235)	-1.00%	\$ 943,351

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
December 31, 2021**

<u>Board designated funds</u>	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>	<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
LAIF		0.21	Various		81,608,166	
CAMP		0.05	CAMP		26,953,118	
PFM	31846V203	0.01	Money market		1,546,656	
Wells Cap	31846V203	0.01	Money market		66,288	
PFM	24-Jul-20	0.57	Municipal	Mississippi ST	300,000	
PFM	12-Feb-21	0.86	MTN-C	Goldman Sachs	205,000	
Wells Cap	8-Apr-21	0.30	Municipal	Foothill Ca	850,000	
PFM	2-Jun-21	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	10-Jun-21	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	17-Jun-21	1.50	U.S. Govt Agency	US Treasury Bill	425,000	
Wells Cap	25-Jan-22	2.79	ABS	FHLMC	143,502	
Wells Cap	1-Aug-22	1.93	Municipal	Ohlone Ca Cmnty	800,000	
Wells Cap	1-Aug-22	2.30	Municipal	Poway Ca Unif Sch	565,000	
PFM	25-Aug-22	2.31	ABS	FHLMC	390,000	
Wells Cap	26-Sep-22	2.00	MTN-C	Paccar Financial Mtn	375,000	
Wells Cap	27-Oct-22	2.70	MTN-C	Citigroup	750,000	
Wells Cap	1-Nov-22	1.71	Municipal	Oregon ST	1,000,000	
Wells Cap	30-Nov-22	2.00	U.S. Govt Agency	US Treasury Bill	870,000	
PFM	2-Dec-22	2.04	CD	Dnb Bank Asa Ny CD	630,000	
PFM	15-Dec-22	3.02	ABS	Toyota Auto	42,760	
PFM	15-Dec-22	2.70	MTN-C	Intel Corp	415,000	
PFM	27-Dec-22	2.28	U.S. Govt Agency	FNMA	310,105	
PFM	31-Dec-22	2.13	U.S. Govt Agency	US Treasury Bill	1,180,000	
Wells Cap	17-Jan-23	0.25	MTN-C	John Deere Mtn	725,000	
PFM	31-Jan-23	1.75	U.S. Govt Agency	US Treasury Bill	1,200,000	
Wells Cap	31-Jan-23	2.38	U.S. Govt Agency	US Treasury Bill	350,000	
Wells Cap	28-Feb-23	2.63	U.S. Govt Agency	US Treasury Bill	2,100,000	
Torrey Pines Bank	5-Mar-23	0.35	CD	Torrey Pines Bank	3,052,688	
PFM	17-Mar-23	0.59	CD	Credit Suisse Ag CD	665,000	
Wells Cap	1-Apr-23	1.85	Municipal	San Diego County	1,275,000	
Wells Cap	15-Apr-23	1.27	Municipal	San Diego Ca	1,300,000	
PFM	20-Apr-23	0.13	Supra-National Age	Intl Bk	620,000	
PFM	20-Apr-23	0.38	U.S. Govt Agency	FHLMC	1,325,000	
PFM	24-Apr-23	2.88	MTN-C	Bank of America	640,000	
PFM	11-May-23	1.14	MTN-C	Chevron Corp	250,000	
Wells Cap	11-May-23	0.75	MTN-C	Apple, Inc	800,000	
PFM	15-May-23	0.13	U.S. Govt Agency	US Treasury Bill	200,000	
PFM	15-May-23	1.75	U.S. Govt Agency	US Treasury Bill	1,100,000	
PFM	15-May-23	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	15-May-23	1.75	U.S. Govt Agency	US Treasury Bill	630,000	
Wells Cap	15-May-23	3.10	MTN-C	State Street Corp	359,000	
Wells Cap	16-May-23	2.66	MTN-C	Bank of Ny Mtn	300,000	
Wells Cap	22-May-23	0.25	U.S. Govt Agency	FNMA	700,000	
PFM	24-May-23	0.50	Supra-National Age	Inter Amer Bk	915,000	
PFM	3-Jun-23	0.80	MTN-C	Amazon Com Inc	445,000	
PFM	8-Jun-23	0.80	MTN-C	Paccar Financial Mtn	140,000	
PFM	30-Jun-23	0.13	U.S. Govt Agency	US Treasury Bill	2,100,000	
PFM	1-Jul-23	1.09	Municipal	Port Auth NY	245,000	
Wells Cap	1-Jul-23	1.89	Municipal	San Francisco	1,070,000	
PFM	5-Jul-23	0.70	MTN-C	John Deere Mtn	230,000	
PFM	5-Jul-23	0.70	MTN-C	John Deere Mtn	295,000	
PFM	10-Jul-23	0.25	U.S. Govt Agency	FNMA	1,710,000	
Wells Cap	15-Jul-23	0.65	MTN-C	Intuit Inc	800,000	
PFM	24-Jul-23	2.91	MTN-C	Goldman Sachs	900,000	
PFM	25-Jul-23	3.20	ABS	FHLMC	10,875	
PFM	1-Aug-23	2.00	Municipal	Chaffey Ca	265,000	
PFM	1-Aug-23	2.00	Municipal	San Diego Ca Community	165,000	
PFM	1-Aug-23	1.97	Municipal	Tamalpais Ca Union	370,000	
Wells Cap	1-Aug-23	0.98	Municipal	Carson Ca Redev Ag	300,000	
Wells Cap	1-Aug-23	1.30	Municipal	Desert Sands Ca	315,000	
Wells Cap	1-Aug-23	0.58	Municipal	Palomar Ca	700,000	
Wells Cap	1-Aug-23	0.68	Municipal	Upper Santa Clara	1,100,000	
Wells Cap	11-Aug-23	0.43	MTN-C	Chevron USA Inc	1,300,000	
PFM	21-Aug-23	0.74	ABS	GM Fin Auto Lease	215,000	
Wells Cap	31-Aug-23	2.75	U.S. Govt Agency	US Treasury Bill	1,240,000	
PFM	1-Sep-23	2.13	Municipal	San Jose Ca Ref	765,000	
Wells Cap	8-Sep-23	0.25	U.S. Govt Agency	FHLMC	500,000	
PFM	20-Sep-23	3.45	MTN-C	Toyota Motor	550,000	
PFM	30-Sep-23	1.38	U.S. Govt Agency	US Treasury Bill	905,000	
PFM	10-Oct-23	3.63	MTN-C	American Honda Mtn	395,000	
PFM	16-Oct-23	0.00	ABS	Nissann Auto Lease	245,000	
Wells Cap	31-Oct-23	3.00	U.S. Govt Agency	US Treasury Bill	550,000	
PFM	13-Nov-23	0.54	MTN-C	Bristol Myers Squibb	280,000	
PFM	15-Nov-23	0.25	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	15-Nov-23	2.51	ABS	Capital One Prime	157,030	
PFM	15-Nov-23	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
PFM	24-Nov-23	0.25	Supra-National Age	Intl Bk	1,265,000	

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
December 31, 2021**

PFM	25-Nov-23	3.06	U.S. Govt Agency	FHLMC	415,000
Wells Cap	30-Nov-23	2.13	U.S. Govt Agency	US Treasury Bill	145,000
Wells Cap	30-Nov-23	2.13	U.S. Govt Agency	US Treasury Bill	700,000
PFM	4-Dec-23	0.25	U.S. Govt Agency	FHLMC	595,000
PFM	31-Dec-23	2.25	U.S. Govt Agency	US Treasury Bill	2,195,000
Wells Cap	1-Jan-24	2.12	Municipal	New York ST	585,000
PFM	15-Jan-24	0.13	U.S. Govt Agency	US Treasury Bill	910,000
PFM	23-Jan-24	3.50	MTN-C	PNC Financial	395,000
PFM	25-Jan-24	0.40	ABS	BMW Auto Leasing LLC	215,000
PFM	25-Jan-24	0.53	MTN-C	Morgan Stanley	335,000
Wells Cap	31-Jan-24	2.50	U.S. Govt Agency	US Treasury Bill	3,575,000
Wells Cap	2-Feb-24	0.35	MTN-C	Paccar Financial Mtn	1,000,000
Wells Cap	8-Feb-24	0.35	MTN-C	National Rural	1,400,000
PFM	29-Feb-24	2.38	U.S. Govt Agency	US Treasury Bill	1,470,000
PFM	7-Mar-24	2.90	MTN-C	Merck Co Inc.	405,000
PFM	7-Mar-24	3.25	MTN-C	Unilever Capital	200,000
PFM	15-Mar-24	2.95	MTN-C	Pfizer Inc.	465,000
PFM	16-Mar-24	0.70	MTN-C	JP Morgan	215,000
PFM	18-Mar-24	0.75	MTN-C	Schwab Charles	90,000
Wells Cap	18-Mar-24	0.75	MTN-C	Schwab Charles	1,625,000
Wells Cap	22-Mar-24	0.75	MTN-C	Verizon	730,000
PFM	25-Mar-24	3.35	U.S. Govt Agency	FNMA	315,550
PFM	1-Apr-24	3.38	MTN-C	Mastercard Inc.	395,000
PFM	5-Apr-24	0.73	MTN-C	Morgan Stanley	230,000
Wells Cap	5-Apr-24	0.73	MTN-C	Morgan Stanley	700,000
PFM	15-Apr-24	3.70	MTN-C	Comcast Corp	395,000
PFM	26-Apr-24	0.50	MTN-C	Bank of Ny Mtn	170,000
Wells Cap	26-Apr-24	0.50	MTN-C	Bank of Ny Mtn	1,000,000
PFM	30-Apr-24	2.00	U.S. Govt Agency	US Treasury Bill	1,285,000
Wells Cap	30-Apr-24	2.25	U.S. Govt Agency	US Treasury Bill	500,000
Wells Cap	1-May-24	0.36	Municipal	Wisconsin ST	1,320,000
Wells Cap	1-May-24	0.43	Municipal	Wisconsin ST	500,000
PFM	12-May-24	0.45	MTN-C	Amazon Com Inc	250,000
Wells Cap	12-May-24	0.45	MTN-C	Amazon Com Inc	875,000
PFM	15-May-24	0.55	MTN-C	JP Morgan	195,000
PFM	15-May-24	2.50	U.S. Govt Agency	US Treasury Bill	950,000
PFM	15-May-24	2.50	U.S. Govt Agency	US Treasury Bill	425,000
Wells Cap	15-May-24	0.58	Municipal	University Ca	1,000,000
PFM	20-May-24	0.00	ABS	GM Fin Auto Lease	445,000
Wells Cap	20-May-24	0.00	ABS	GM Fin Auto Lease	1,175,000
PFM	28-May-24	0.70	MTN-C	Astrazeneca LP	300,000
Wells Cap	31-May-24	2.00	U.S. Govt Agency	US Treasury Bill	3,710,000
Wells Cap	1-Jun-24	0.59	Municipal	Orange Ca	500,000
Wells Cap	1-Jun-24	0.64	Municipal	Torrance Ca	1,450,000
PFM	15-Jun-24	0.25	U.S. Govt Agency	US Treasury Bill	865,000
Wells Cap	15-Jun-24	0.52	Municipal	Louisiana ST	500,000
Wells Cap	30-Jun-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-Jul-24	1.96	Municipal	Arizona ST	675,000
PFM	1-Jul-24	2.00	Municipal	Connecticut ST	150,000
PFM	1-Jul-24	0.62	Municipal	Wisconsin ST	470,000
Wells Cap	1-Jul-24	0.63	Municipal	El Segundo Ca	510,000
Wells Cap	1-Jul-24	5.00	Municipal	Los Angeles Calif Ca	1,500,000
PFM	15-Jul-24	0.00	MTN-C	Nissan Auto	149,230
PFM	30-Jul-24	2.40	MTN-C	US Bancorp	415,000
PFM	1-Aug-24	0.51	Municipal	Maryland ST	355,000
PFM	1-Aug-24	2.05	Municipal	San Diego Ca Community	80,000
PFM	1-Aug-24	0.70	Municipal	San Juan Ca	195,000
PFM	1-Aug-24	2.02	Municipal	Tamalpais Ca Union	305,000
PFM	9-Aug-24	0.75	ABS	American Honda Mtn	190,000
PFM	12-Aug-24	0.75	ABS	BMW US Cap LLC	120,000
PFM	12-Aug-24	0.75	ABS	BMW US Cap LLC	220,000
PFM	12-Aug-24	0.63	MTN-C	Unilever Capital	100,000
PFM	15-Aug-24	2.30	MTN-C	Honeywell	330,000
PFM	15-Aug-24	2.15	MTN-C	Paccar Financial Mtn	210,000
Wells Cap	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000
PFM	30-Aug-24	1.75	MTN-C	Walt Disney Co	780,000
PFM	10-Sep-24	0.63	MTN-C	Deere John Mtn	85,000
Wells Cap	13-Sep-24	0.60	MTN-C	Caterpillar Finl Mtn	500,000
PFM	14-Sep-24	0.61	MTN-C	Nestle Holdings	640,000
PFM	23-Sep-24	0.50	Supra-National Age	Inter Amer Bk	870,000
PFM	15-Oct-24	0.70	ABS	Toyota Auto Recvcs	320,000
PFM	18-Oct-24	0.37	ABS	Honda Auto	375,000
PFM	24-Oct-24	2.10	MTN-C	Bank of NY	150,000
PFM	25-Oct-24	0.85	MTN-C	Bank of Ny Mtn	390,000
PFM	25-Oct-24	0.00	ABS	BMW Vehicle Owner	169,767
PFM	30-Oct-24	0.78	MTN-C	Citigroup Inc	445,000
PFM	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Wells Cap	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000
PFM	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	850,000
Wells Cap	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000
Wells Cap	15-Nov-24	1.60	ABS	Capital One Prime	835,424
PFM	30-Nov-24	1.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Wells Cap	30-Nov-24	1.50	U.S. Govt Agency	US Treasury Bill	700,000

**KAWEAH DELTA HEALTH CARE DISTRICT
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Wells Cap	5-Dec-24	4.02	MTN-C	JP Morgan	1,050,000
Wells Cap	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000
PFM	15-Dec-24	0.00	ABS	Hyundai Auto	290,000
Wells Cap	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000
Wells Cap	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	7-Jan-25	1.63	U.S. Govt Agency	FNMA	1,510,000
Wells Cap	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000
Wells Cap	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000
PFM	25-Jan-25	0.53	U.S. Govt Agency	FHLMC	333,759
PFM	12-Feb-25	1.50	U.S. Govt Agency	FHLMC	1,000,000
PFM	13-Feb-25	1.80	MTN-C	Toyota Motor	420,000
PFM	14-Feb-25	1.75	MTN-C	Novartis Capital	425,000
PFM	20-Feb-25	0.00	MTN-C	Verizon Owner	455,000
PFM	1-Mar-25	2.90	MTN-C	Lockheed Martin	205,000
PFM	1-Mar-25	5.00	Municipal	California ST	185,000
PFM	15-Mar-25	0.00	ABS	Carmax Auto Owner	280,000
PFM	1-Apr-25	3.25	MTN-C	General Dynamics	395,000
Wells Cap	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000
PFM	14-Apr-25	0.50	U.S. Govt Agency	FHLB	1,340,000
PFM	22-Apr-25	0.63	U.S. Govt Agency	FNMA	1,530,000
PFM	1-May-25	0.98	MTN-C	Citigroup Inc	440,000
Wells Cap	1-May-25	0.74	Municipal	San Diego County	300,000
PFM	11-May-25	1.13	MTN-C	Apple, Inc	655,000
PFM	15-May-25	0.93	Municipal	University Calf Ca	185,000
Wells Cap	15-May-25	0.00	ABS	Toyota Auto Recvcs	1,000,000
PFM	1-Jun-25	3.15	MTN-C	Emerson Electric Co	265,000
PFM	1-Jun-25	1.35	MTN-C	Honeywell	180,000
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	725,000
PFM	1-Jun-25	0.82	MTN-C	JP Morgan	275,000
Wells Cap	1-Jun-25	0.92	Municipal	Connecticut ST	400,000
PFM	17-Jun-25	0.50	U.S. Govt Agency	FNMA	1,800,000
Wells Cap	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000
Wells Cap	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000
PFM	1-Jul-25	1.26	Municipal	Florida ST	600,000
PFM	1-Jul-25	0.77	Municipal	Wisconsin ST	440,000
PFM	21-Jul-25	0.50	ABS	GM Financial	100,000
PFM	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	520,000
Wells Cap	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000
PFM	31-Jul-25	0.25	U.S. Govt Agency	US Treasury Bill	185,000
PFM	1-Aug-25	0.77	Municipal	Los Angeles Ca	335,000
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000
PFM	15-Aug-25	0.78	ABS	Carmax Auto Owner	215,000
PFM	15-Aug-25	0.62	ABS	Kubota Credit	195,000
PFM	15-Aug-25	3.88	MTN-C	Bristol Myers Squibb	102,000
Wells Cap	15-Aug-25	0.00	ABS	Honda Auto Rec Own	1,350,000
Wells Cap	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000
Wells Cap	31-Aug-25	0.25	U.S. Govt Agency	US Treasury Bill	250,000
Wells Cap	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000
PFM	15-Sep-25	0.00	ABS	Hyundai Auto	190,000
PFM	15-Sep-25	3.88	MTN-C	Abbott Laboratories	195,000
Wells Cap	15-Sep-25	0.36	ABS	John Deere Owner	685,000
Wells Cap	15-Sep-25	0.50	ABS	Santander Drive	1,800,000
PFM	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	835,000
Wells Cap	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000
Wells Cap	25-Sep-25	0.98	MTN-C	Bk of America	1,300,000
Wells Cap	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000
Wells Cap	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000
PFM	17-Nov-25	0.56	ABS	Kubota Credit	165,000
Wells Cap	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	1,200,000
Wells Cap	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	1,350,000
PFM	15-Dec-25	0.00	ABS	Carmax Auto Owner	140,000
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	445,000
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	950,000
PFM	31-Dec-25	2.63	U.S. Govt Agency	US Treasury Bill	2,000,000
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	285,000
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Wells Cap	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	435,000
Wells Cap	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,900,000
Wells Cap	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	450,000
Wells Cap	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000
Wells Cap	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,875,000
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	550,000
Wells Cap	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	240,000
Wells Cap	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000
Wells Cap	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	280,000
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	600,000

**KAWEAH DELTA HEALTH CARE DISTRICT
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December 31, 2021**

PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000	
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
Wells Cap	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,210,000	
Wells Cap	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000	
Wells Cap	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000	
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	405,000	
PFM	16-Nov-26	0.00	ABS	Capital One Multi	640,000	
Wells Cap	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	1,100,000	
Wells Cap	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	900,000	
PFM	15-Sep-28	0.00	MTN-C	Discover Card Exe	495,000	
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	20-Jul-32	0.00	ABS	Toyota Lease Owner	235,000	
						\$ 290,705,917

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
December 31, 2021**

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<u>Self-insurance trust</u>						
Wells Cap			Money market	110900	1,312,186	
Wells Cap			Fixed income - L/T	152300	<u>2,004,238</u>	3,316,424
<u>2012 revenue bonds</u>						
US Bank			Project fund	152438	-	
US Bank			Principal/Interest payment fund	142112	<u>2,320,677</u>	2,320,677
<u>2015A revenue bonds</u>						
US Bank			Principal/Interest payment fund	142115	<u>175,384</u>	175,384
<u>2015B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142116	345,082	
US Bank			Project Fund	152442	<u>11,677,509</u>	12,022,592
<u>2017A/B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142117	<u>465,002</u>	465,002
<u>2017C revenue bonds</u>						
US Bank			Principal/Interest payment fund	142118	<u>2,190,692</u>	2,190,692
<u>2020 revenue bonds</u>						
Signature Bank			Project Fund	152446	10,626,200	
US Bank			Principal/Interest payment fund	142113	<u>520,720</u>	11,146,920
<u>2014 general obligation bonds</u>						
LAIF			Interest Payment fund	152440	<u>1,523,811</u>	1,523,811
<u>Operations</u>						
Wells Fargo Bank	(Checking)	0.16	Checking	100000	(2,300,294)	
Wells Fargo Bank	(Savings)	0.16	Checking	100500	<u>5,907,808</u>	3,607,514
<u>Payroll</u>						
Wells Fargo Bank	(Checking)	0.16	Checking	100100	(144,648)	
Wells Fargo Bank	(Checking)	0.16	Checking	100201	661,375	
Wells Fargo Bank	(Checking)	0.16	Checking	100200	4,679	
Wells Fargo Bank	(Checking)		Checking	100205	1,900	
Bancorp	(Checking)		Checking	100202	<u>46,769</u>	570,074
					570,074	4,177,588
Total investments					\$	<u>328,045,008</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
December 31, 2021**

Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100050		<u>\$ 9,350,676</u>
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Sequoia Regional Cancer Center

Wells Fargo Bank	(Medical) Checking	100535	\$ 227,705	<u>\$ 227,705</u>
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Kaweah Delta Hospital Foundation

VCB Checking	Investments	100501	\$ 928,876	
Various	S/T Investments	142200	6,978,076	
Various	L/T Investments	142300	11,573,215	
Various	Unrealized G/L	142400	<u>3,605,194</u>	<u>\$ 23,085,360</u>

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 232,859,752			142100
Committed for capital	<u>26,662,670</u>			142100
	259,522,422			
GO Bond reserve - L/T	1,992,658			142100
401k Matching	4,735,542			142100
Cost report settlement - current	2,135,384			142104
Cost report settlement - L/T	<u>1,312,727</u>			142100
	3,448,111			
Development fund/Memorial fund	104,184			112300
Workers compensation - current	5,625,000			112900
Workers compensation - L/T	<u>15,278,000</u>			113900
	20,903,000			
	<u>\$ 290,705,917</u>			

	<u>Total</u>		<u>Trust</u>	<u>Surplus</u>	
	<u>Investments</u>	%	<u>Accounts</u>	<u>Funds</u>	%
<u>Investment summary by institution:</u>					
Bancorp	\$ 46,769	0.0%		46,769	0.0%
CAMP	26,953,118	8.2%		26,953,118	9.1%
Local Agency Investment Fund (LAIF)	81,608,166	24.9%		81,608,166	27.7%
Local Agency Investment Fund (LAIF) - GOB Tax Rev	1,523,811	0.5%	1,523,811	-	0.0%
Wells Cap	94,665,638	28.9%	3,316,424	91,349,214	31.0%
PFM	87,742,731	26.7%		87,742,731	29.8%
Torrey Pines Bank	3,052,688	0.9%		3,052,688	1.0%
Wells Fargo Bank	4,130,819	1.3%		4,130,819	1.4%
Signature Bank	10,626,200	3.2%	10,626,200		0.0%
US Bank	17,695,068	5.4%	17,695,068		0.0%
Total investments	<u>\$ 328,045,008</u>	100.0%	<u>\$ 33,161,503</u>	<u>\$ 294,883,505</u>	100.0%

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
December 31, 2021**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 4,347,688	\$ 88,465,000 (30%)
Checking accounts	4,177,588	
Local Agency Investment Fund (LAIF)	81,608,166	65,000,000
CAMP	26,953,118	
Medium-term notes (corporate) (MTN-C)	44,130,230	88,465,000 (30%)
U.S. government agency	89,359,414	
Municipal securities	25,635,000	
Money market accounts	1,612,944	58,977,000 (20%)
Asset Backed Securities	13,389,358	58,977,000 (20%)
Supra-National Agency	3,670,000	88,465,000 (30%)
	<u>\$ 294,883,505</u>	

Return on investment:

Current month	<u>2.15%</u>
Year-to-date	<u>1.17%</u>
Prospective	<u>0.82%</u>
LAIF (year-to-date)	<u>0.21%</u>
Budget	<u>1.65%</u>

Fair market value disclosure for the quarter ended December 31, 2021 (District only):

	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	\$ 3,889,251
Change in unrealized gain (loss) on investments (income statement effect)	\$ 1,736,344	\$ 998,374

Investment summary of CDs:

Credit Suisse Ag CD	\$ 665,000
Dnb Bank Asa Ny CD	630,000
Torrey Pines Bank	3,052,688
	<u>\$ 4,347,688</u>

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
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Investment summary of asset backed securities:

American Honda Mtn	\$ 190,000
BMW Vehicle Owner	169,767
BMW Auto Leasing LLC	215,000
BMW US Cap LLC	340,000
Capital One Multi	640,000
Capital One Prime	992,454
Carmax Auto Owner	1,470,000
FHLMC	544,377
Gm Fin Auto Lease	1,835,000
Gm Financial	100,000
Honda Auto	375,000
Honda Auto Rec Own	1,350,000
Hyundai Auto	480,000
John Deere Owner	685,000
Kubota Credit	360,000
Nissann Auto Lease	245,000
Santander Drive	1,800,000
Toyota Auto	42,760
Toyota Auto Recvs	1,320,000
Toyota Lease Owner	235,000
	<u>\$ 13,389,358</u>

Investment summary of medium-term notes (corporate):

Abbott Laboratories	\$ 195,000
Amazon Com Inc	1,570,000
American Express Co	445,000
American Honda Mtn	395,000
Apple, Inc	1,455,000
Astrazeneca LP	565,000
Bank of America	640,000
Bank of NY	150,000
Bank of NY Mtn	1,860,000
Bk of America	1,300,000
Branch Banking Trust	1,300,000
Bristol Myers Squibb	382,000
Caterpillar Finl Mtn	2,170,000
Chevron Corp	250,000
Chevron USA Inc	1,300,000
Citigroup	750,000
Citigroup Inc	885,000
Comcast Corp	395,000
Deere John Mtn	85,000
Discover Card Exe	495,000
Emerson Electric Co	265,000
Exxon Mobil	1,320,000
General Dynamics	395,000
Goldman Sachs	1,105,000
Honeywell	510,000
IBM Corp	410,000
Intel Corp	415,000
Intuit Inc	800,000
John Deere Mtn	1,750,000
JP Morgan	2,875,000
Lockheed Martin	610,000
Mastercard Inc.	395,000
Merck Co Inc.	405,000
Morgan Stanley	1,265,000
National Rural	1,400,000
Nestle Holdings	640,000
Nissan Auto	149,230
Novartis Capital	425,000
Paccar Financial Mtn	1,725,000
Pfizer Inc.	465,000
PNC Financial	395,000
Procter Gamble Co	1,300,000
Schwab Charles	1,715,000
State Street Corp	359,000
Toyota Motor	2,370,000
Unilever Capital	300,000
US Bancorp	415,000
US Bank NA	1,400,000
Verizon	730,000
Verizon Owner	455,000
Walt Disney Co	780,000
	<u>\$ 44,130,230</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
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Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$ 11,375,655
Federal Home Loan Bank (FHLB)	1,865,000
Federal Home Loan Mortgage Corp (FHLMC)	7,773,759
US Treasury Bill	68,345,000
	<u>\$ 89,359,414</u>

Investment summary of municipal securities:

Arizona ST	\$ 675,000
Anaheim Ca Pub	1,000,000
Bay Area Toll	250,000
California ST	185,000
Carson Ca Redev Ag	300,000
Chaffey Ca	265,000
Connecticut ST	550,000
Desert Sands Ca	315,000
El Segundo Ca	510,000
Florida ST	600,000
Foothill Ca	850,000
Los Angeles Ca	605,000
Los Angeles Calif Ca	1,500,000
Louisiana ST	500,000
Maryland ST	355,000
Mississippi ST	300,000
New York ST	585,000
Ohlone Ca Cmnty	800,000
Orange Ca	500,000
Oregon ST	1,000,000
Palomar Ca	700,000
Port Auth NY	245,000
Poway Ca Unif Sch	565,000
San Diego Ca	1,300,000
San Diego Ca Community	245,000
San Diego County	1,575,000
San Francisco	1,070,000
San Jose Ca Ref	765,000
San Juan Ca	385,000
Tamalpais Ca Union	675,000
Torrance Ca	1,450,000
University Ca	1,000,000
University Calf Ca	185,000
Upper Santa Clara	1,100,000
Wisconsin ST	2,730,000
	<u>\$ 25,635,000</u>

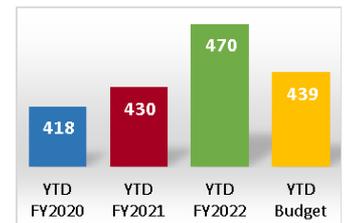
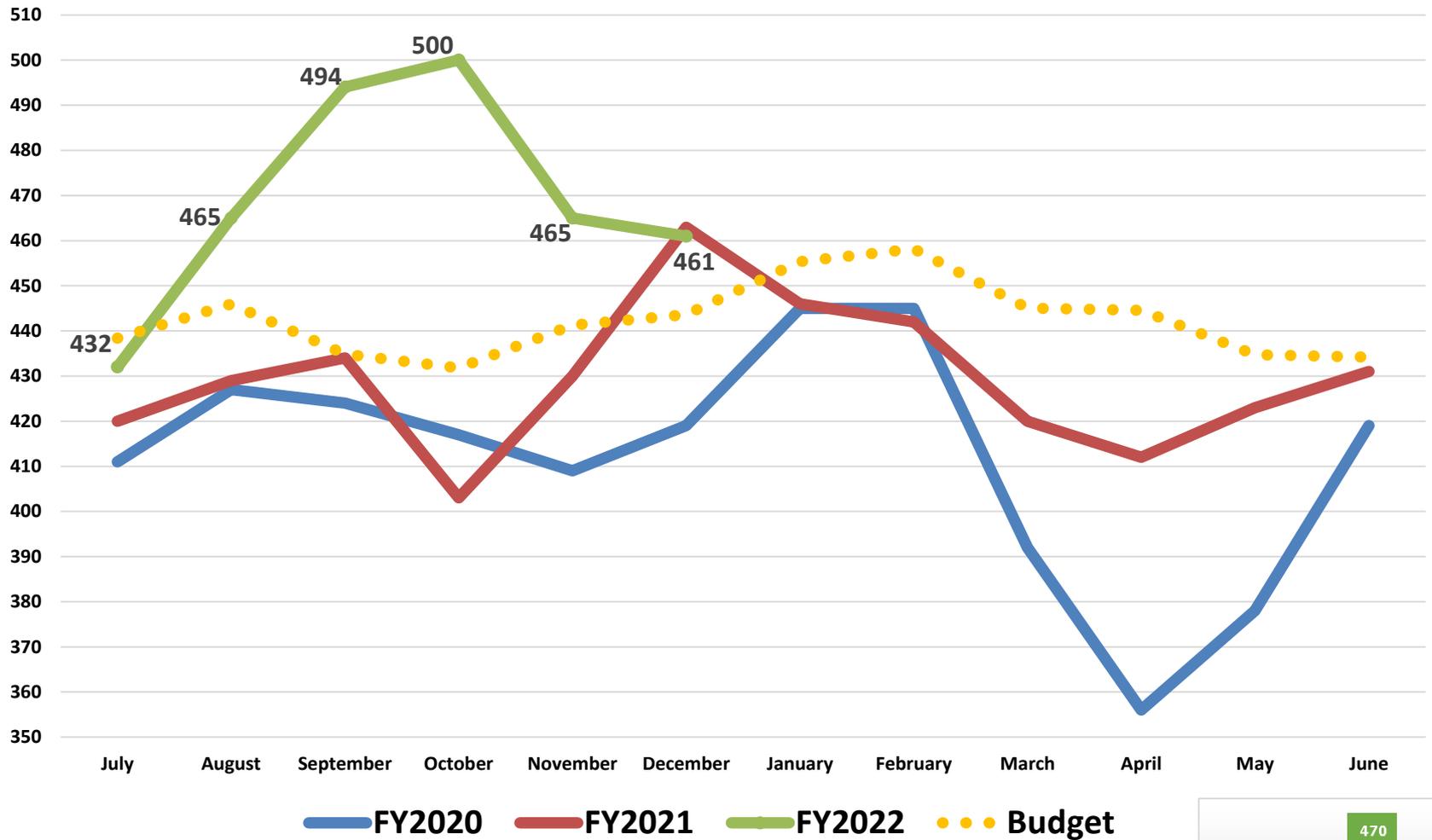
Investment summary of Supra-National Agency:

Inter Amer Bk	\$ 1,785,000
Intl Bk	\$ 1,885,000
	<u>\$ 3,670,000</u>

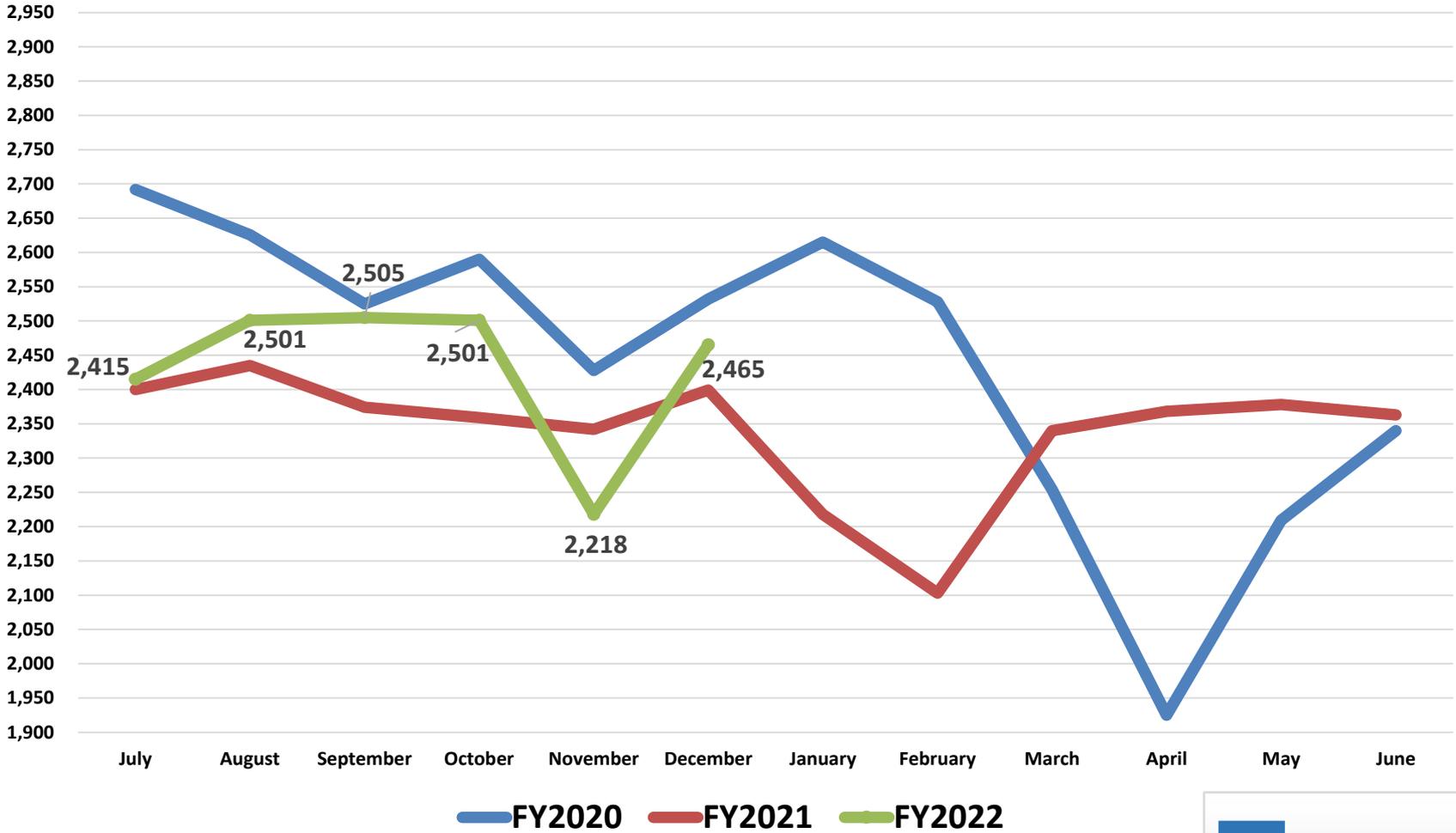
Statistical Report

January 2021

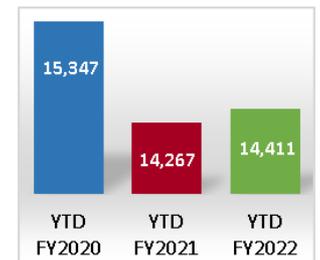
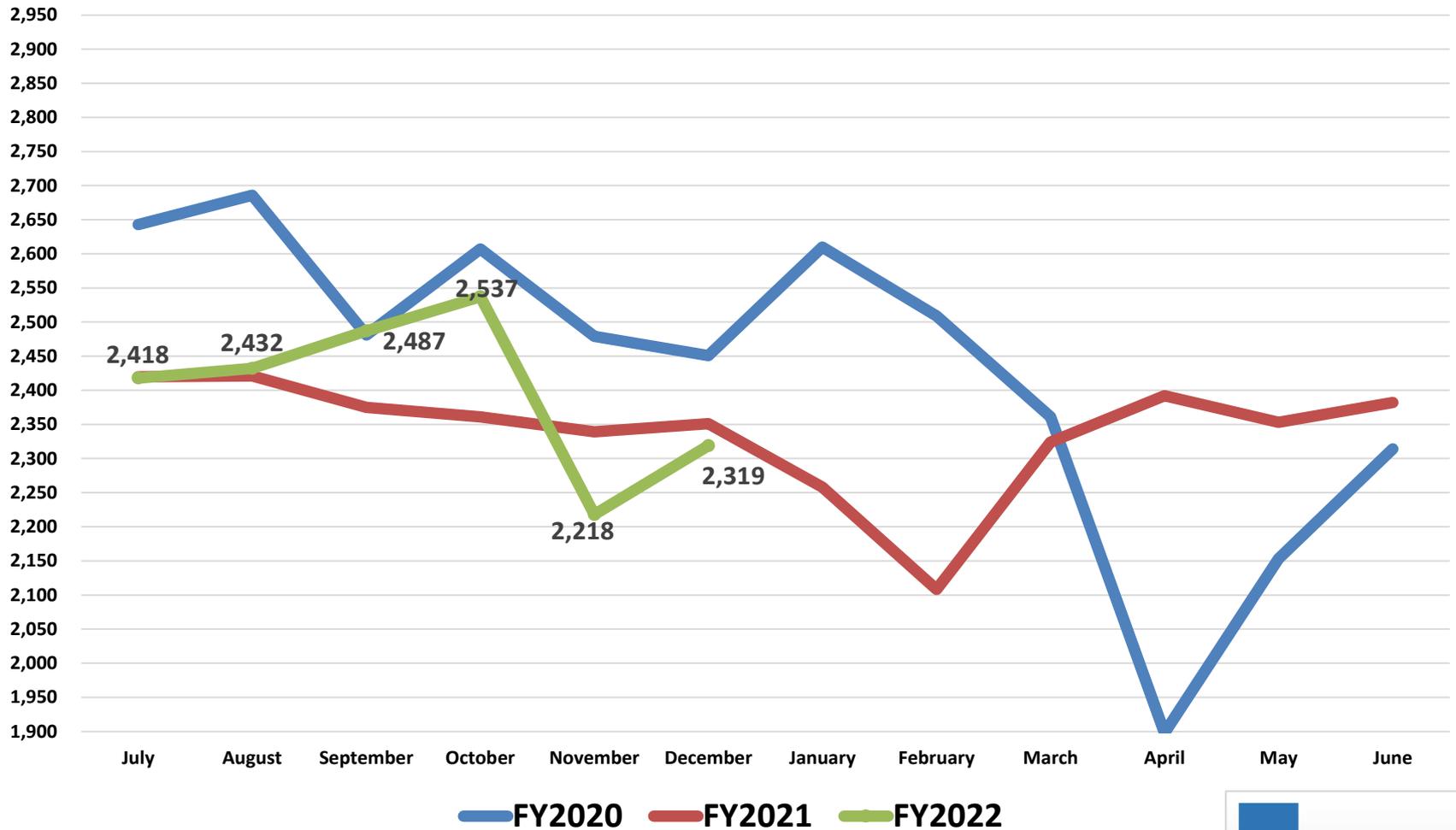
Average Daily Census



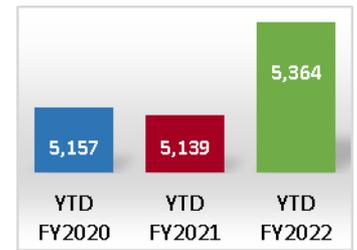
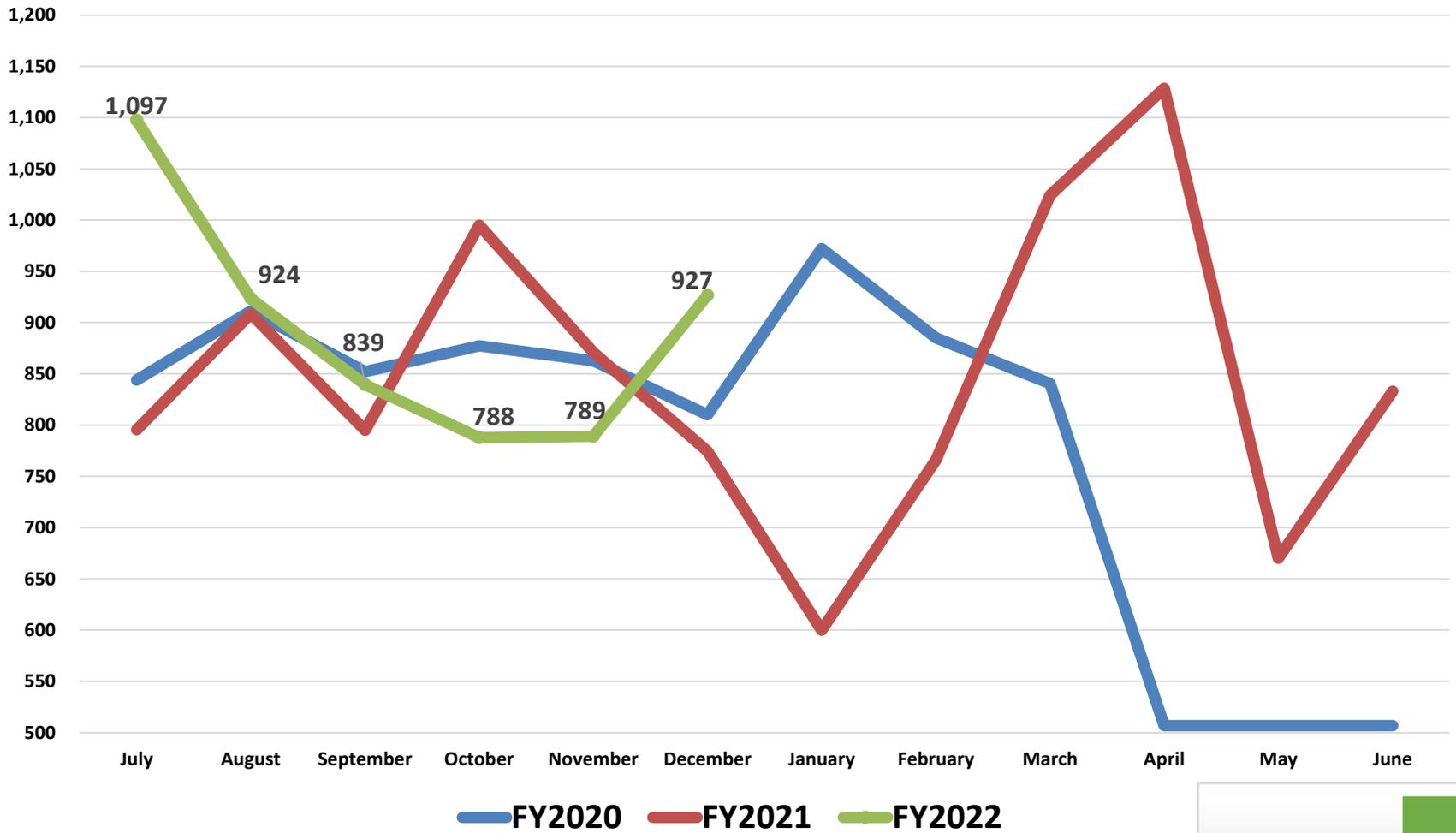
Admissions



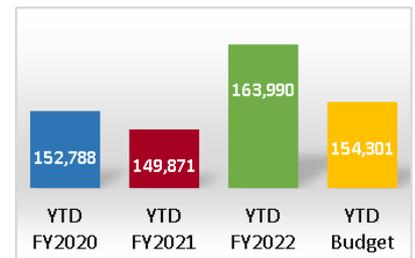
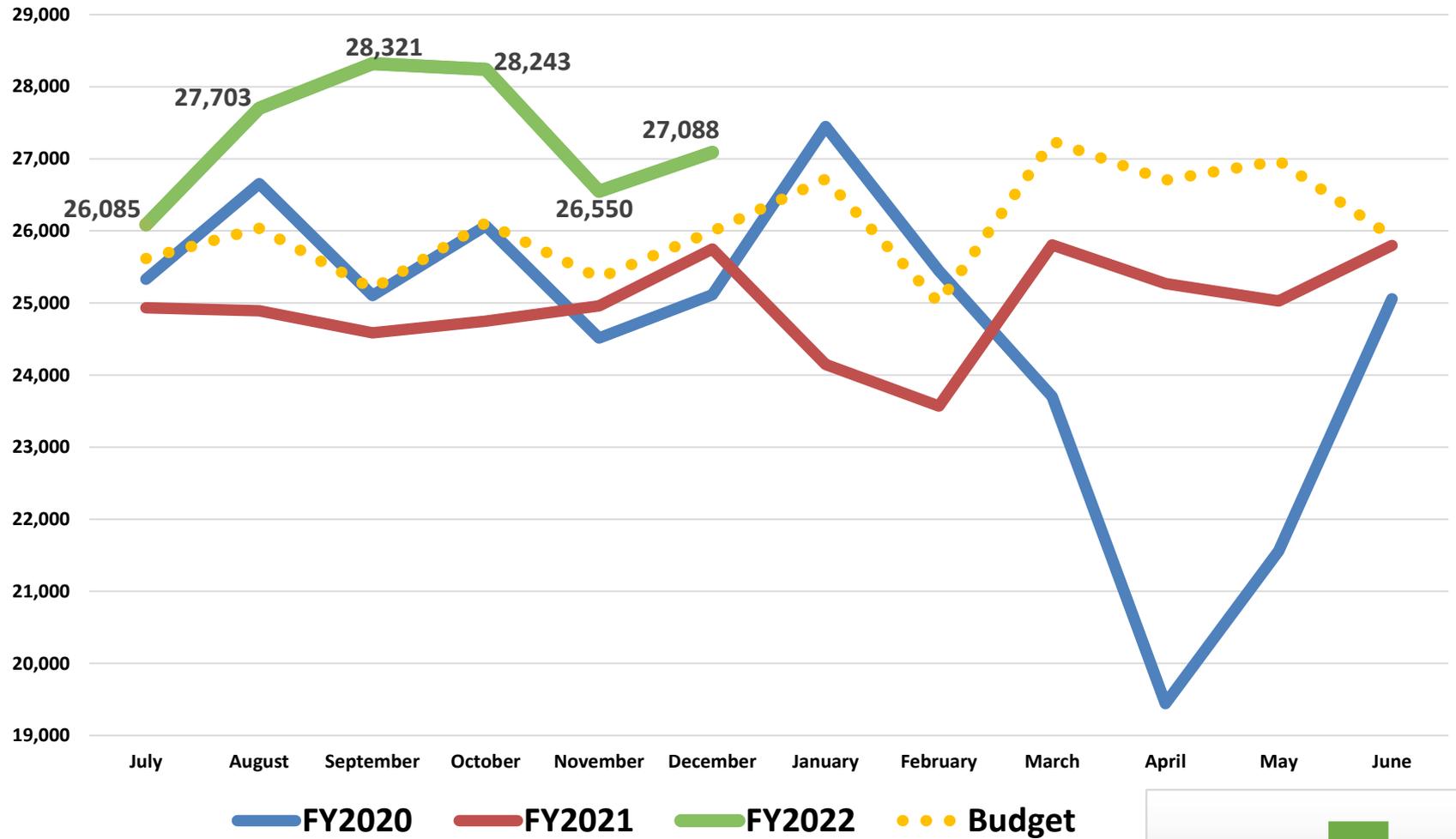
Discharges



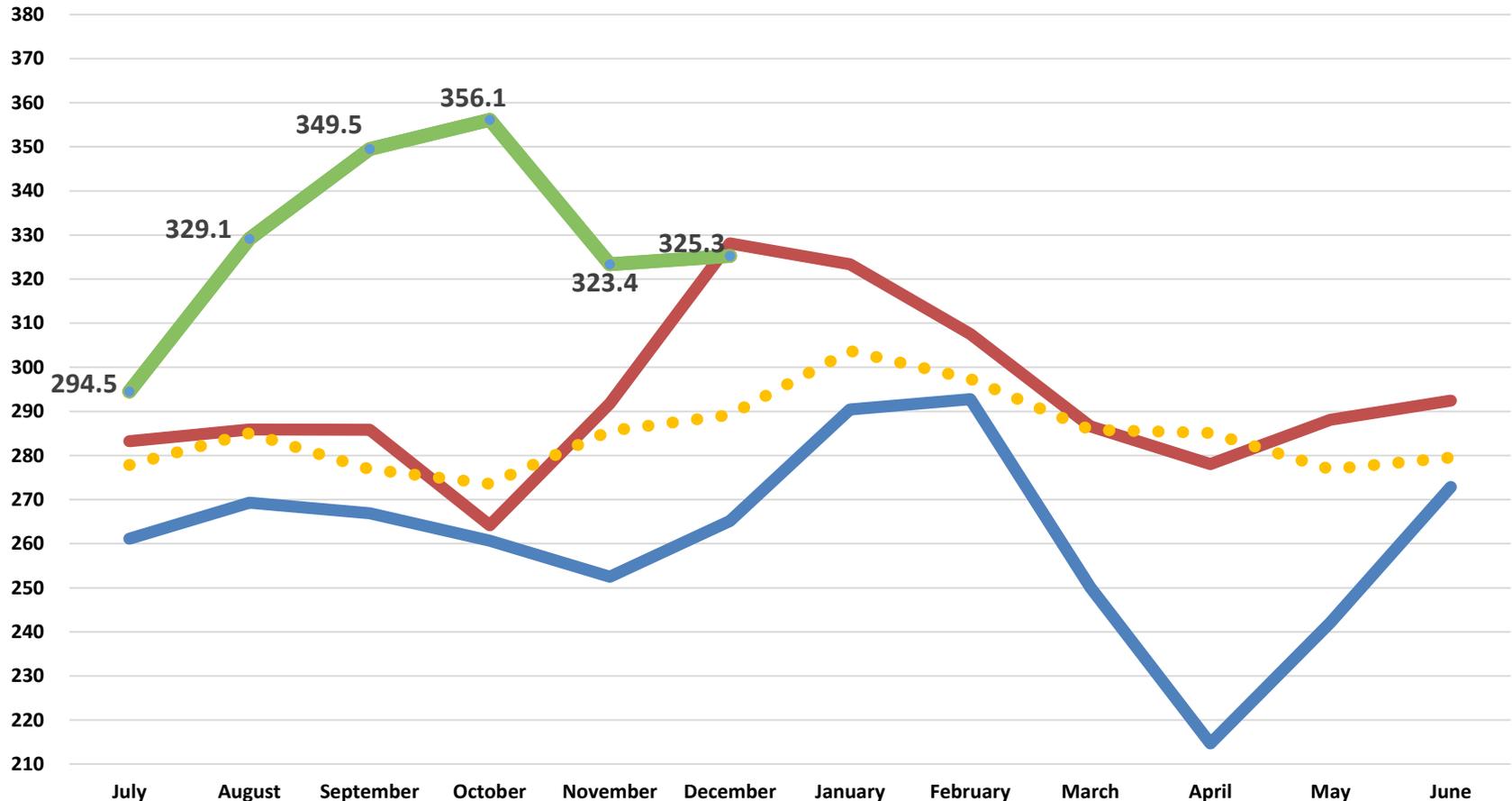
Observation Days



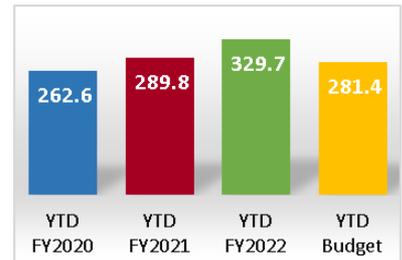
Adjusted Patient Days



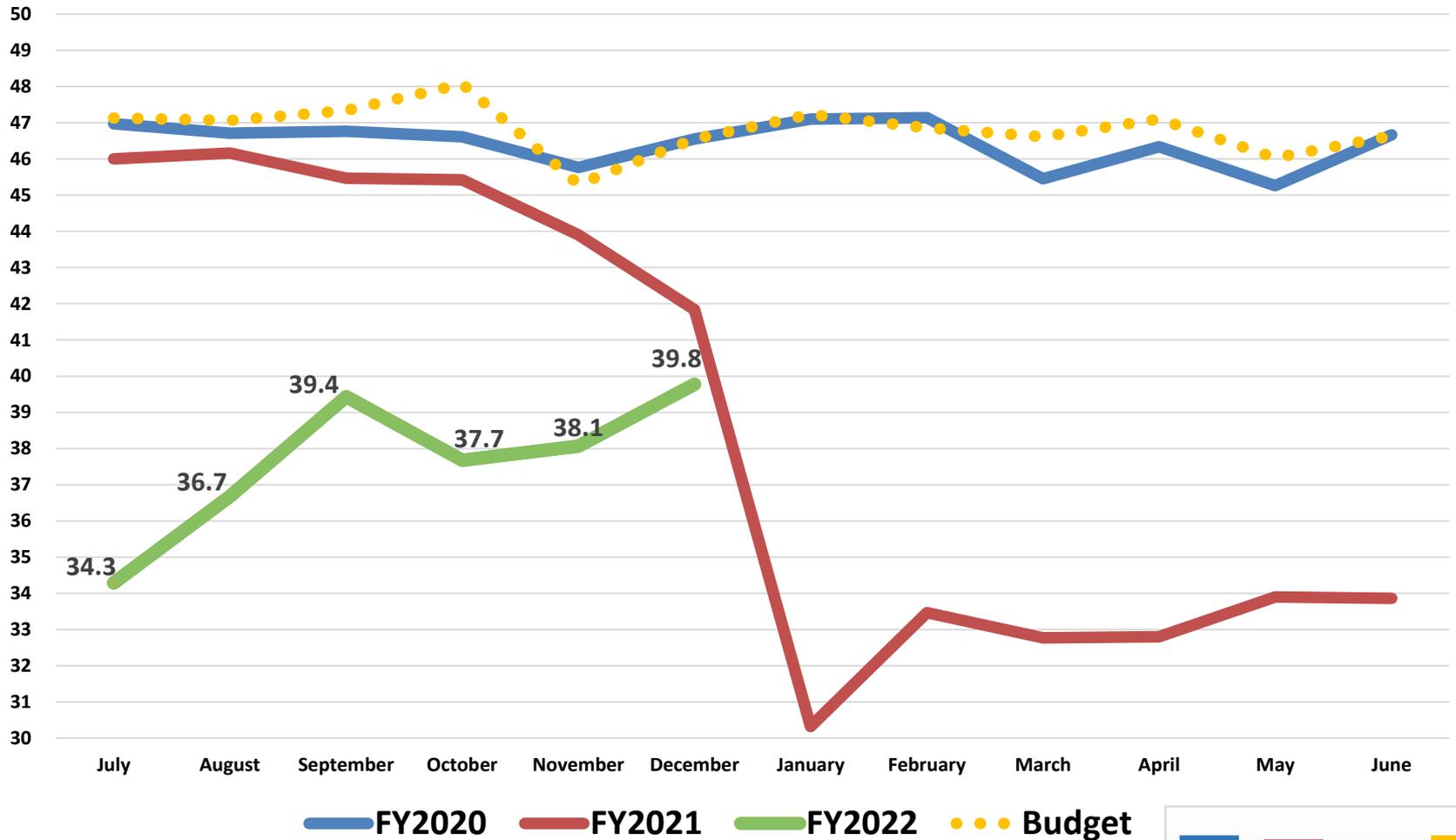
Medical Center – Avg. Patients Per Day



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

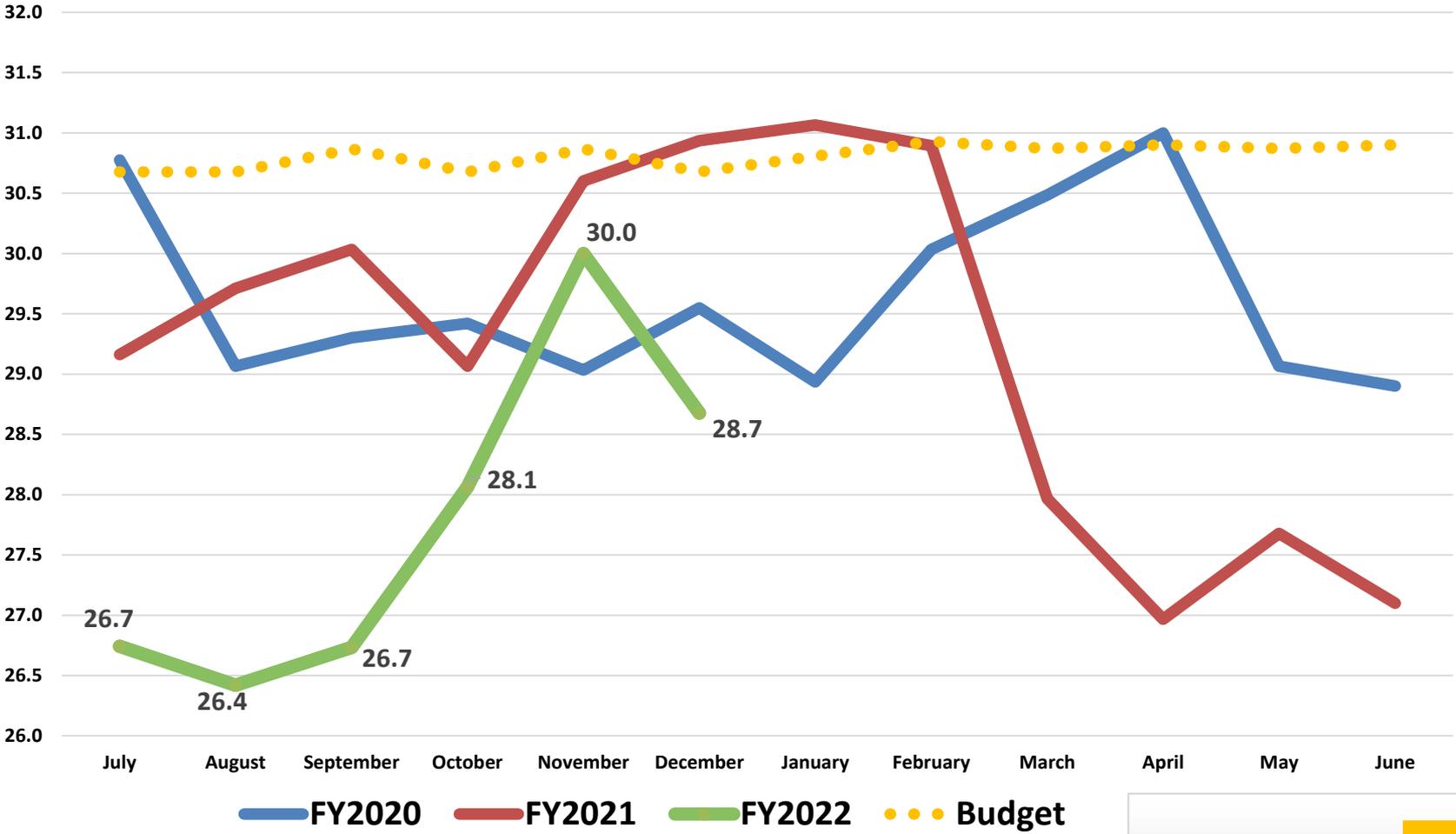


Acute I/P Psych - Avg. Patients Per Day



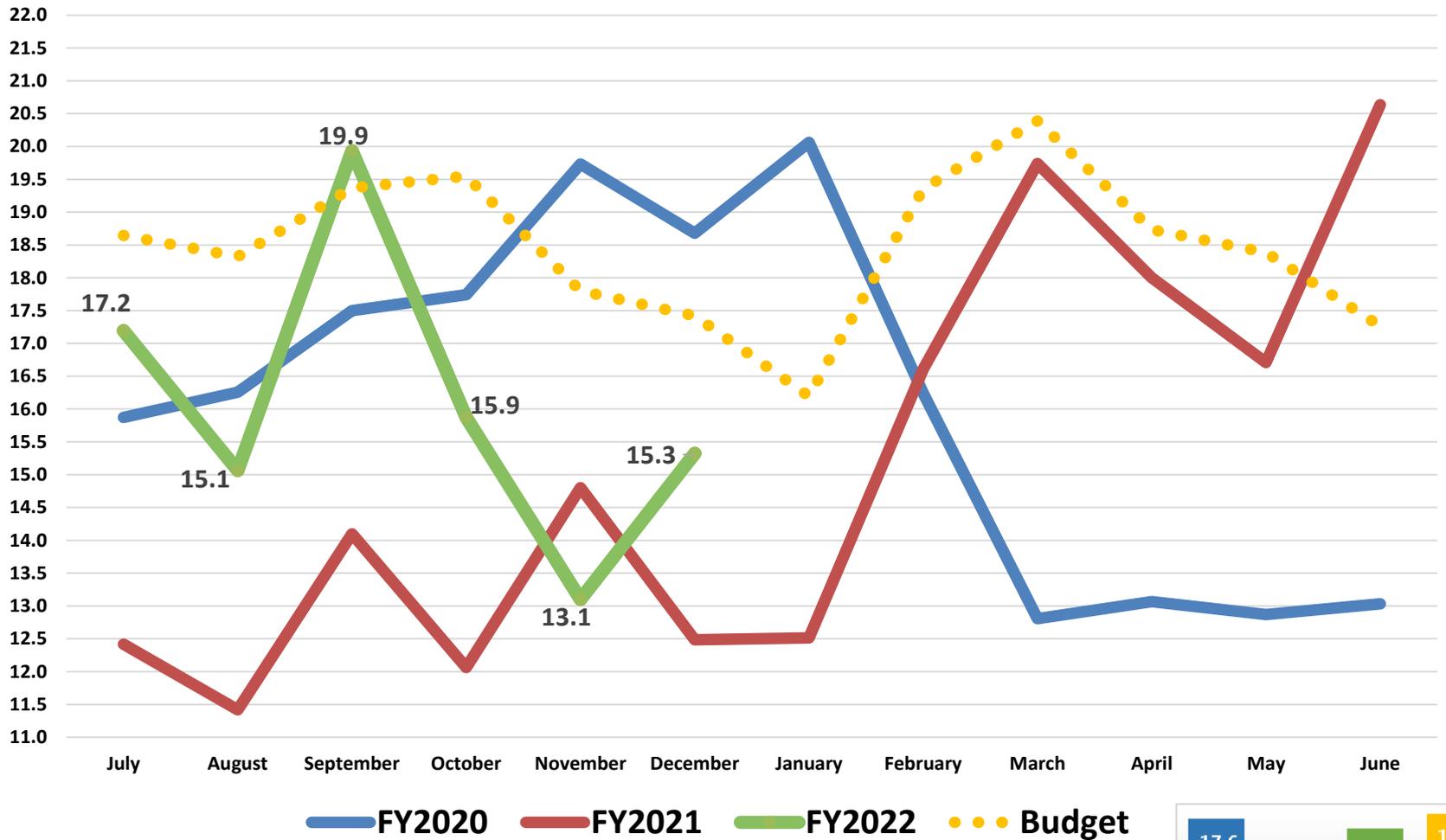
46.6	44.8	37.7	46.9
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Sub-Acute - Avg. Patients Per Day



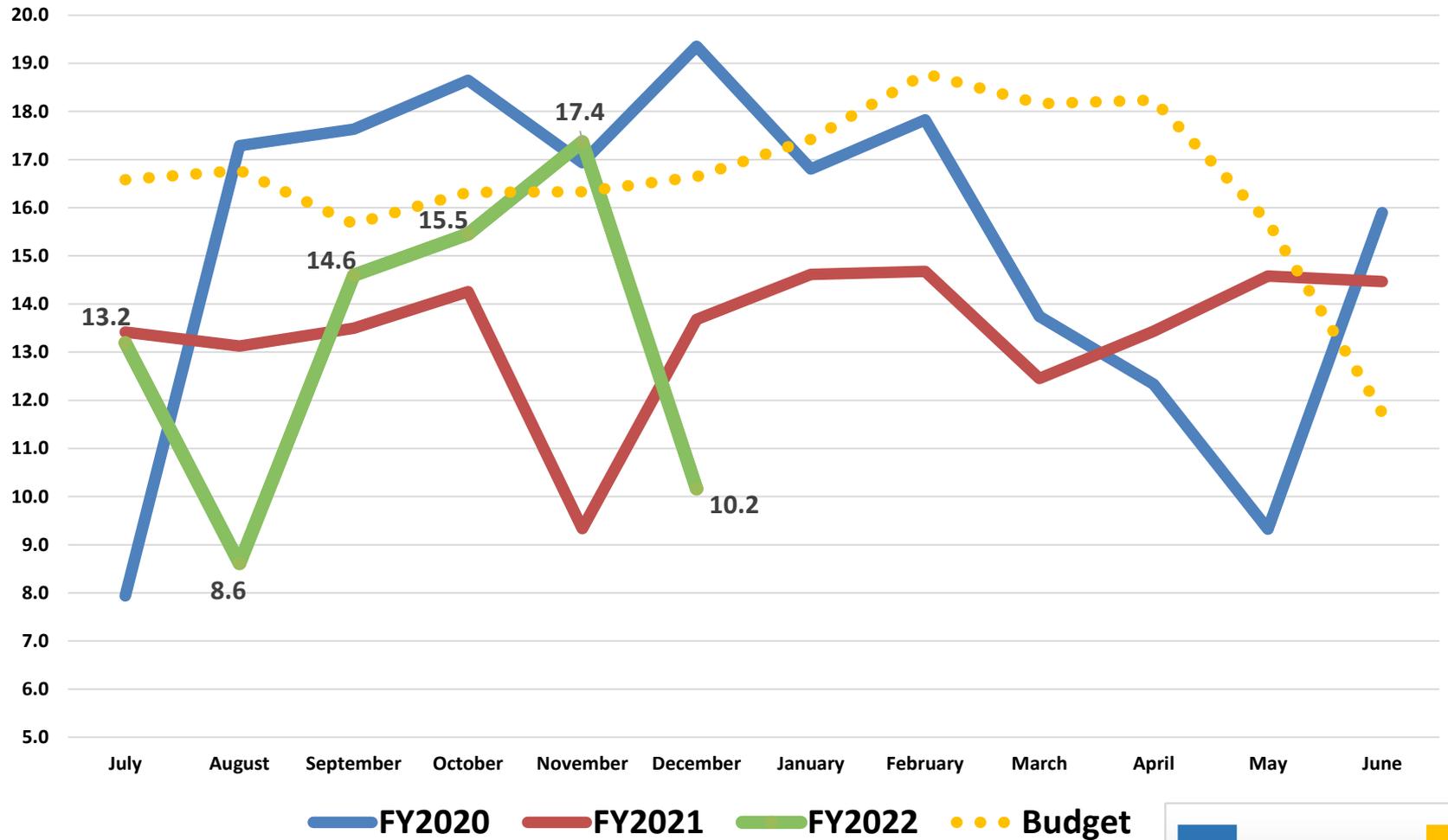
29.5	29.9	27.8	30.7
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Rehabilitation Hospital - Avg. Patients Per Day



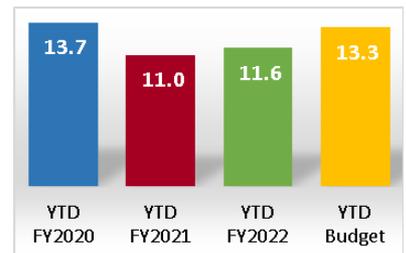
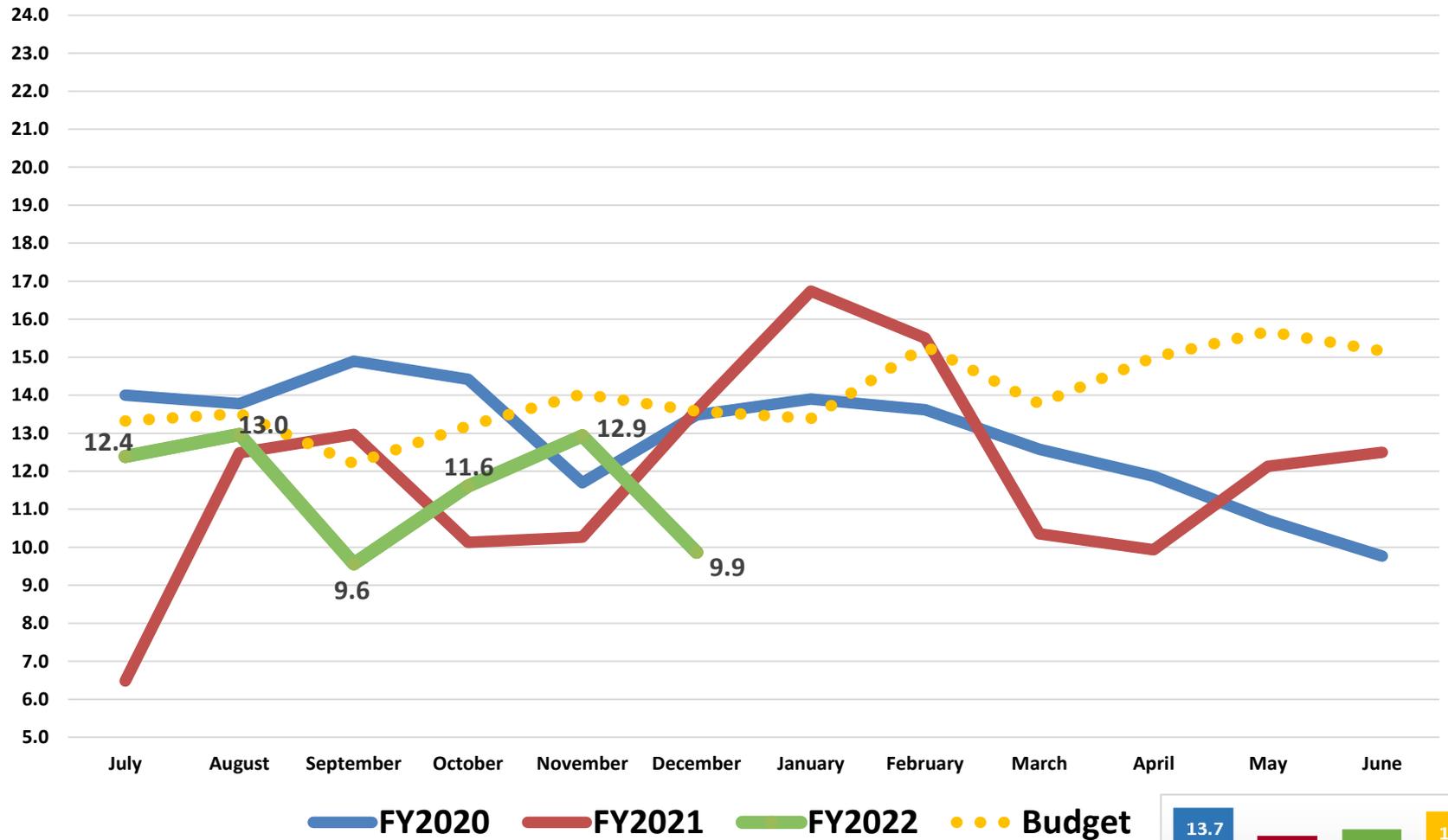
17.6	12.9	16.1	18.5
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Transitional Care Services (TCS) - Avg. Patients Per Day

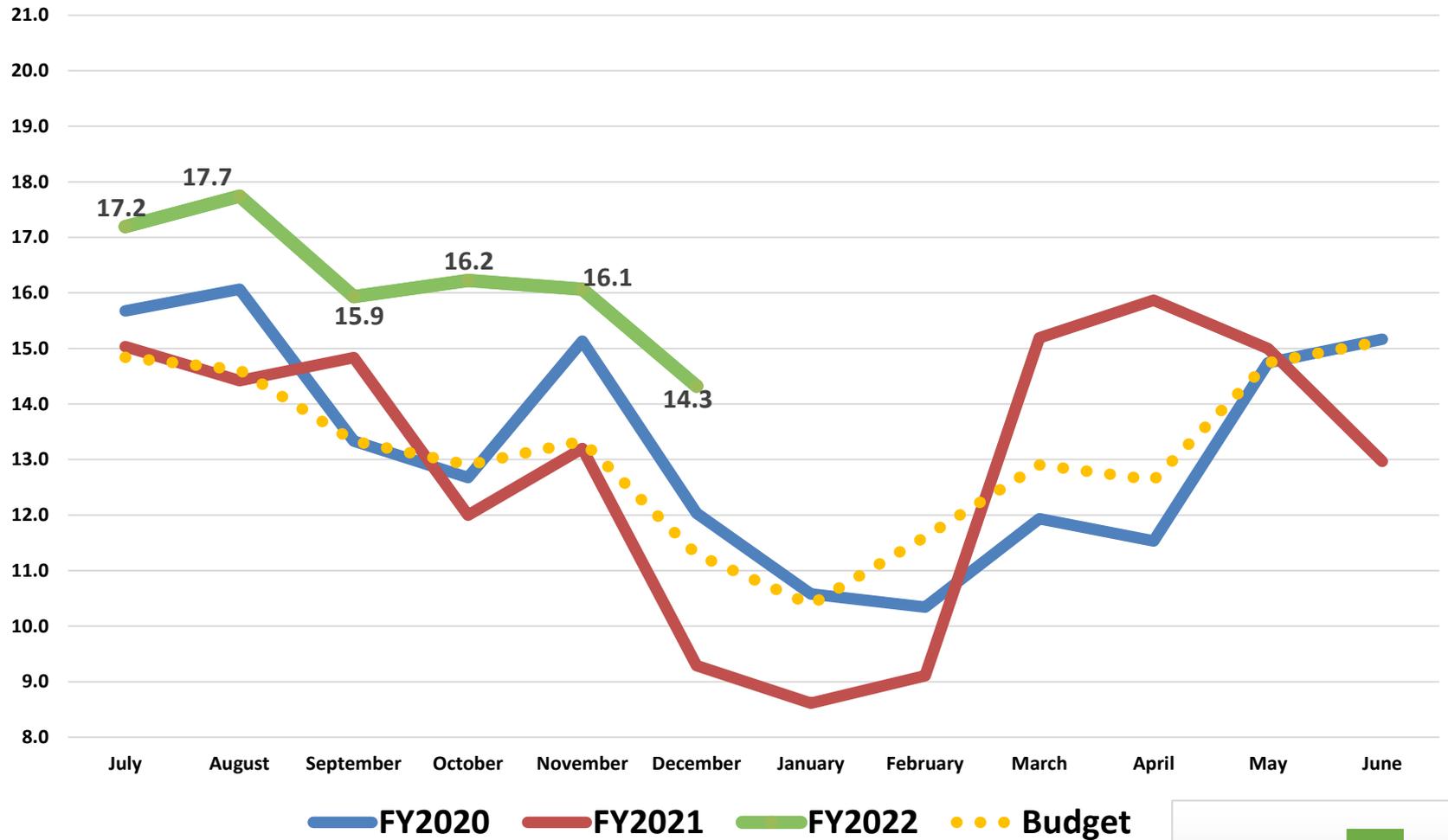


16.3	12.9	13.2	16.4
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

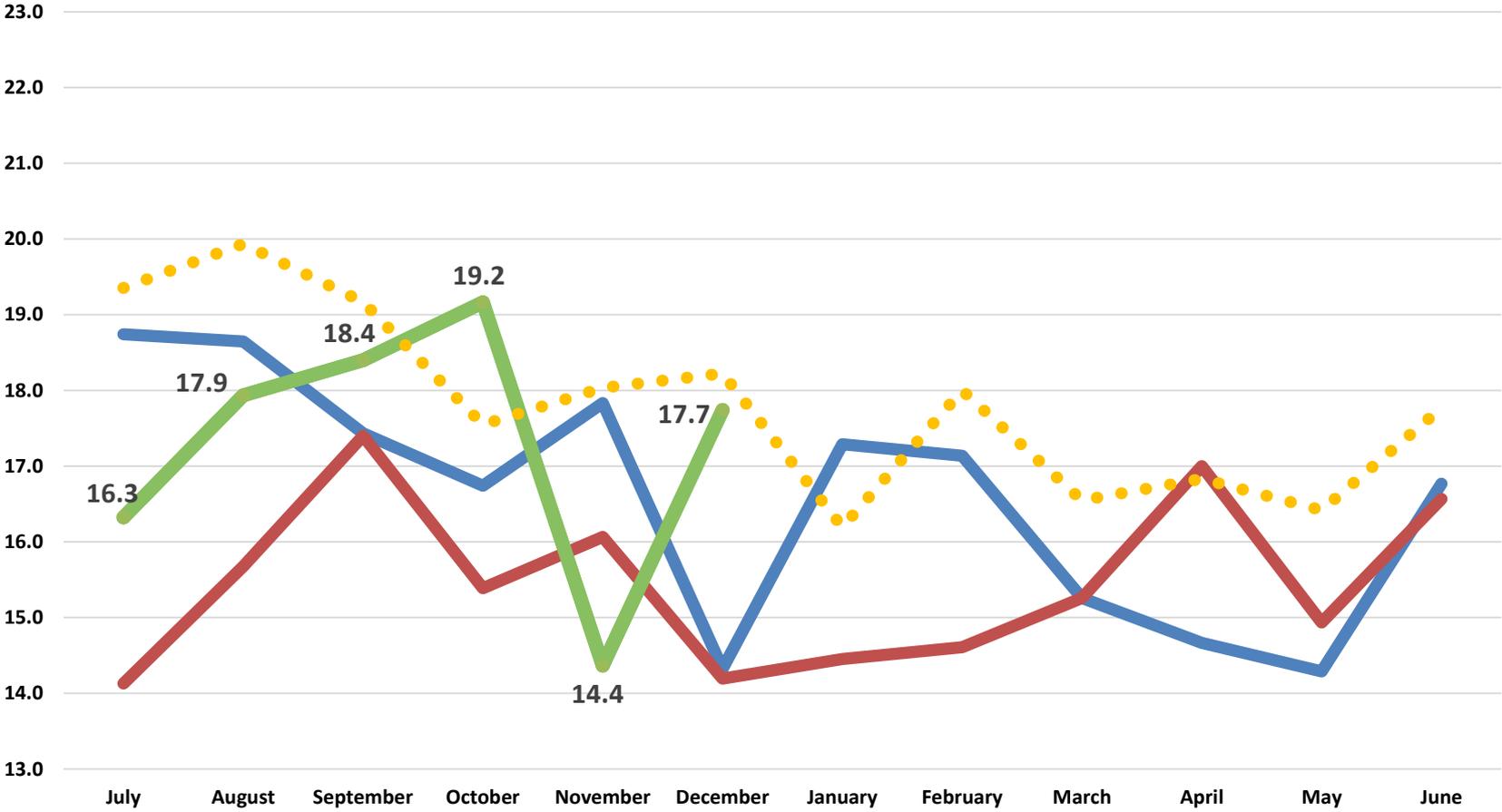
TCS Ortho - Avg. Patients Per Day



NICU - Avg. Patients Per Day



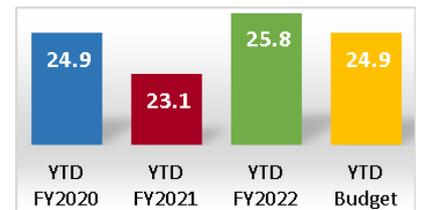
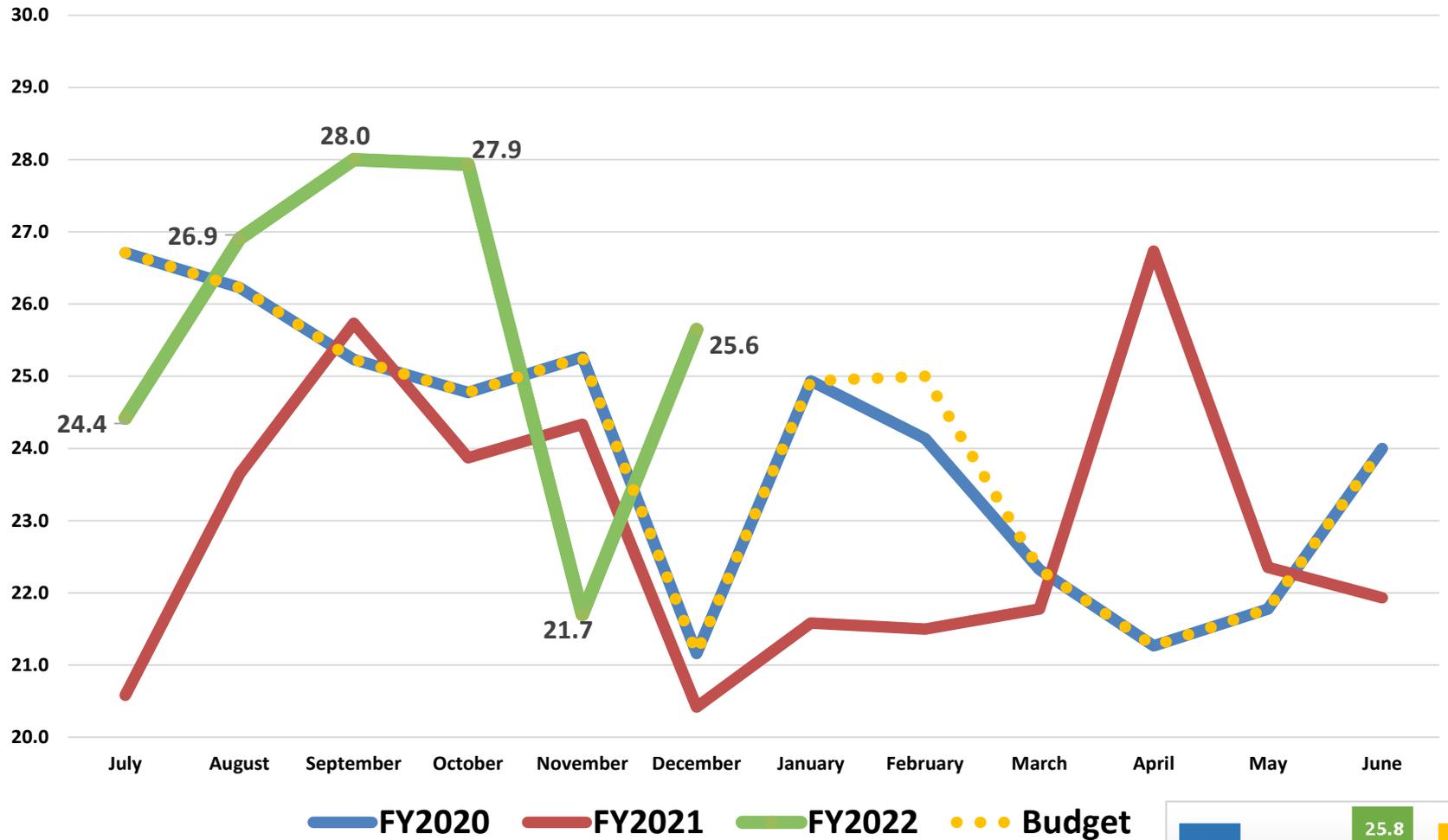
Nursery - Avg. Patients Per Day



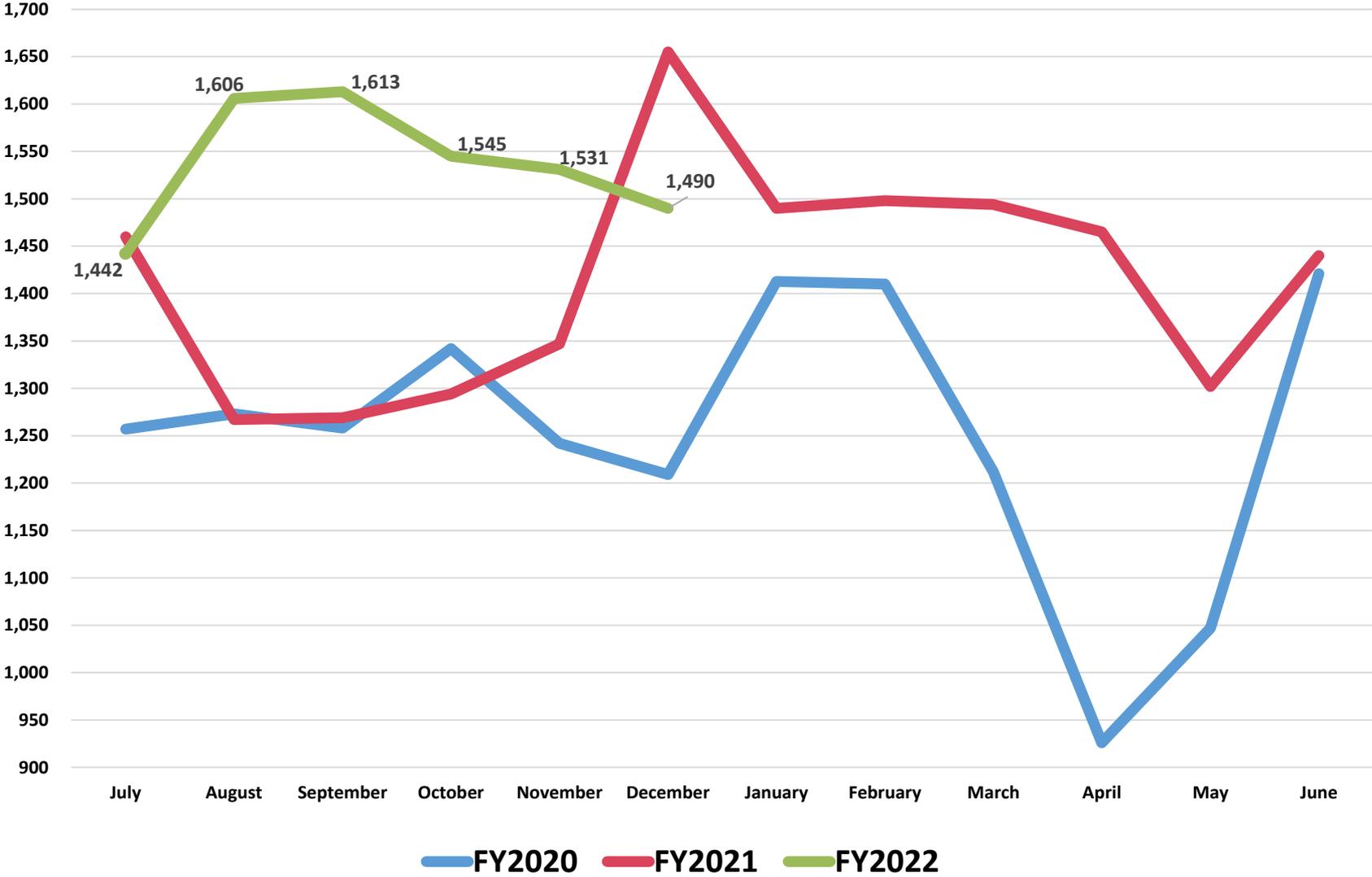
— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**

17.3	15.5	17.3	18.7
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

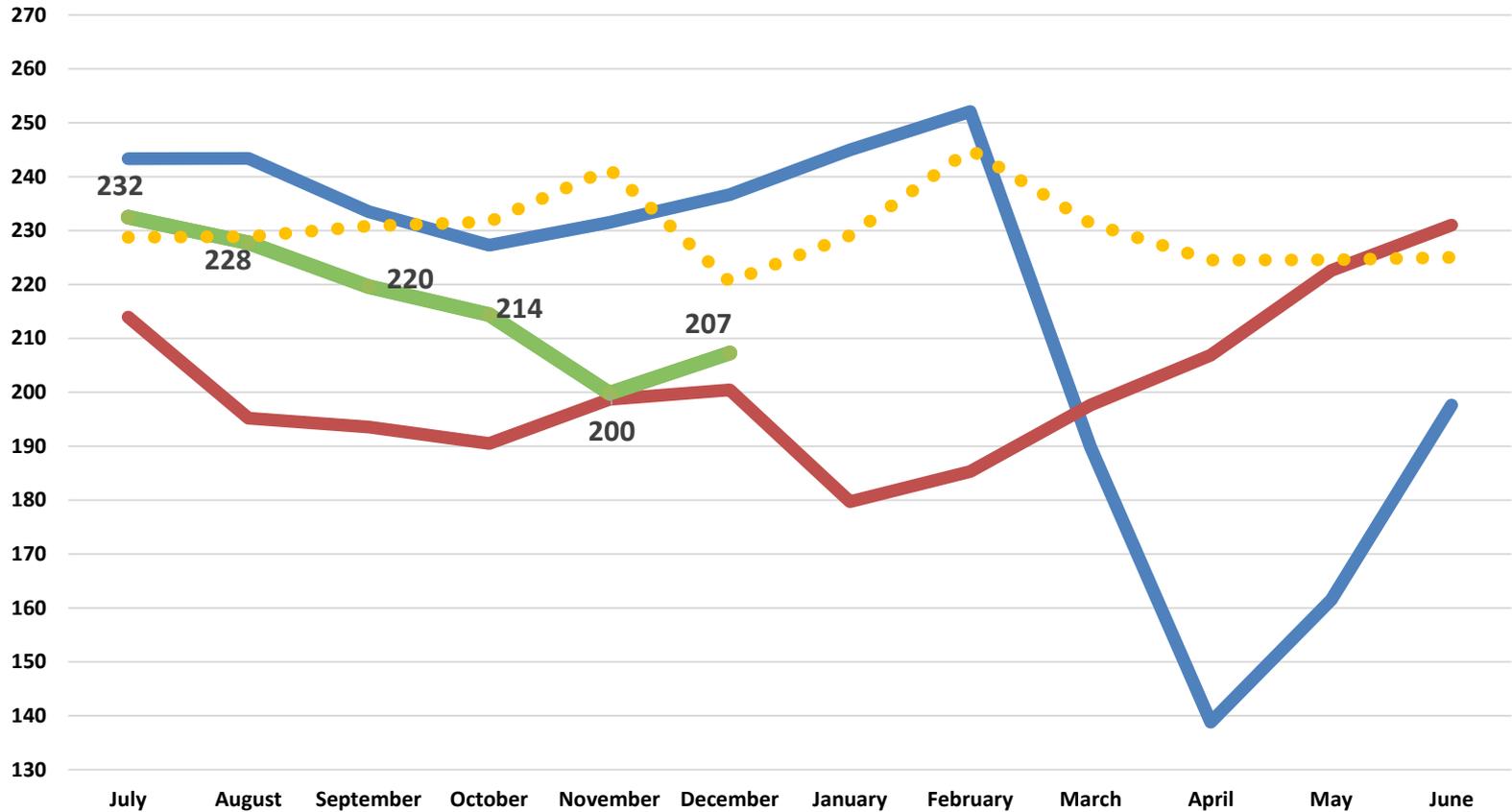
Obstetrics - Avg. Patients Per Day



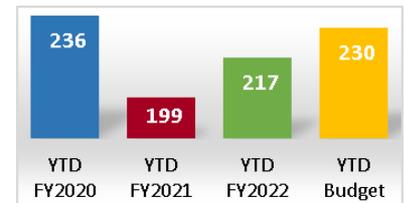
Outpatient Registrations per Day



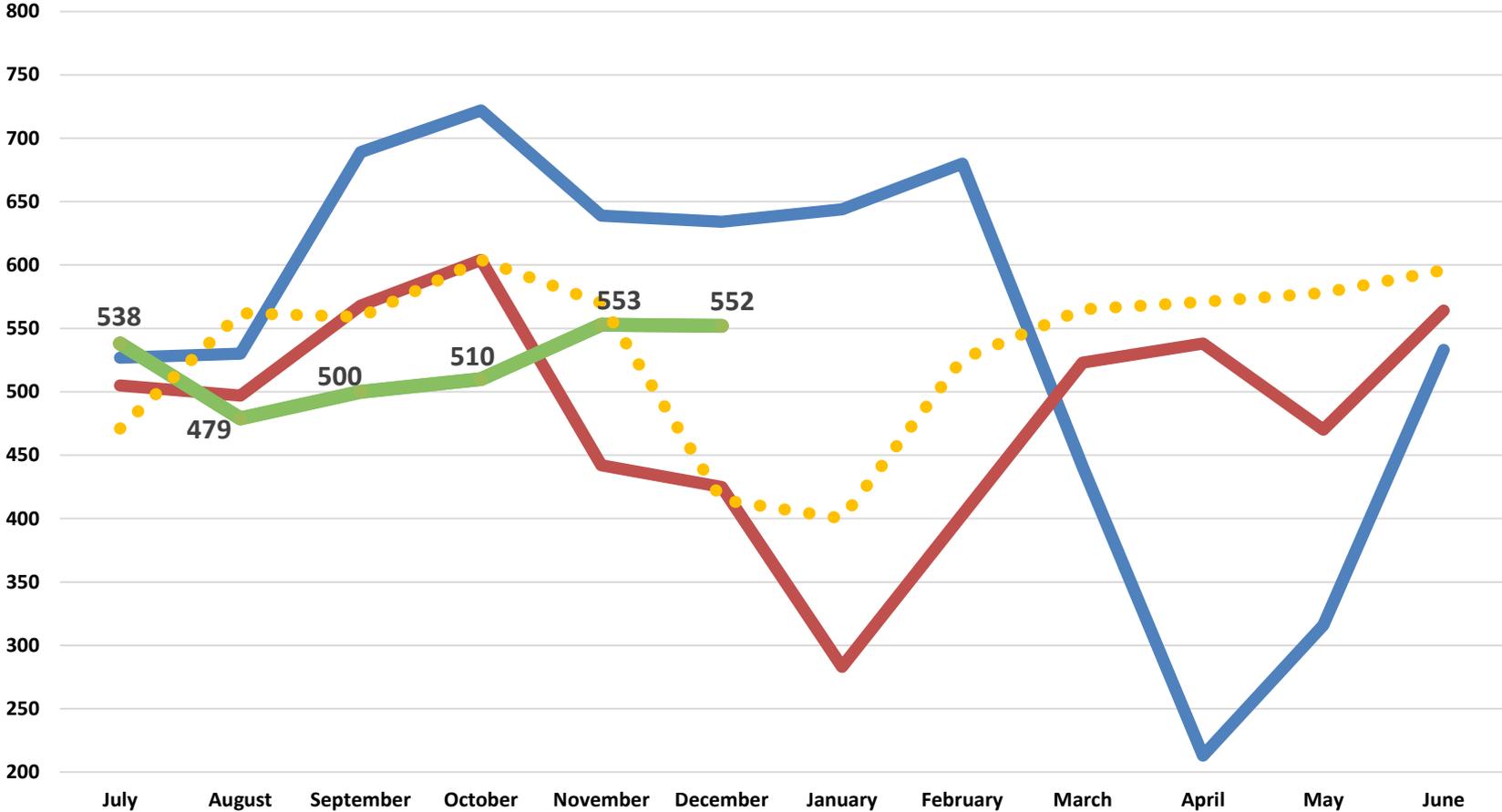
Emergency Dept – Avg Treated Per Day



— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**



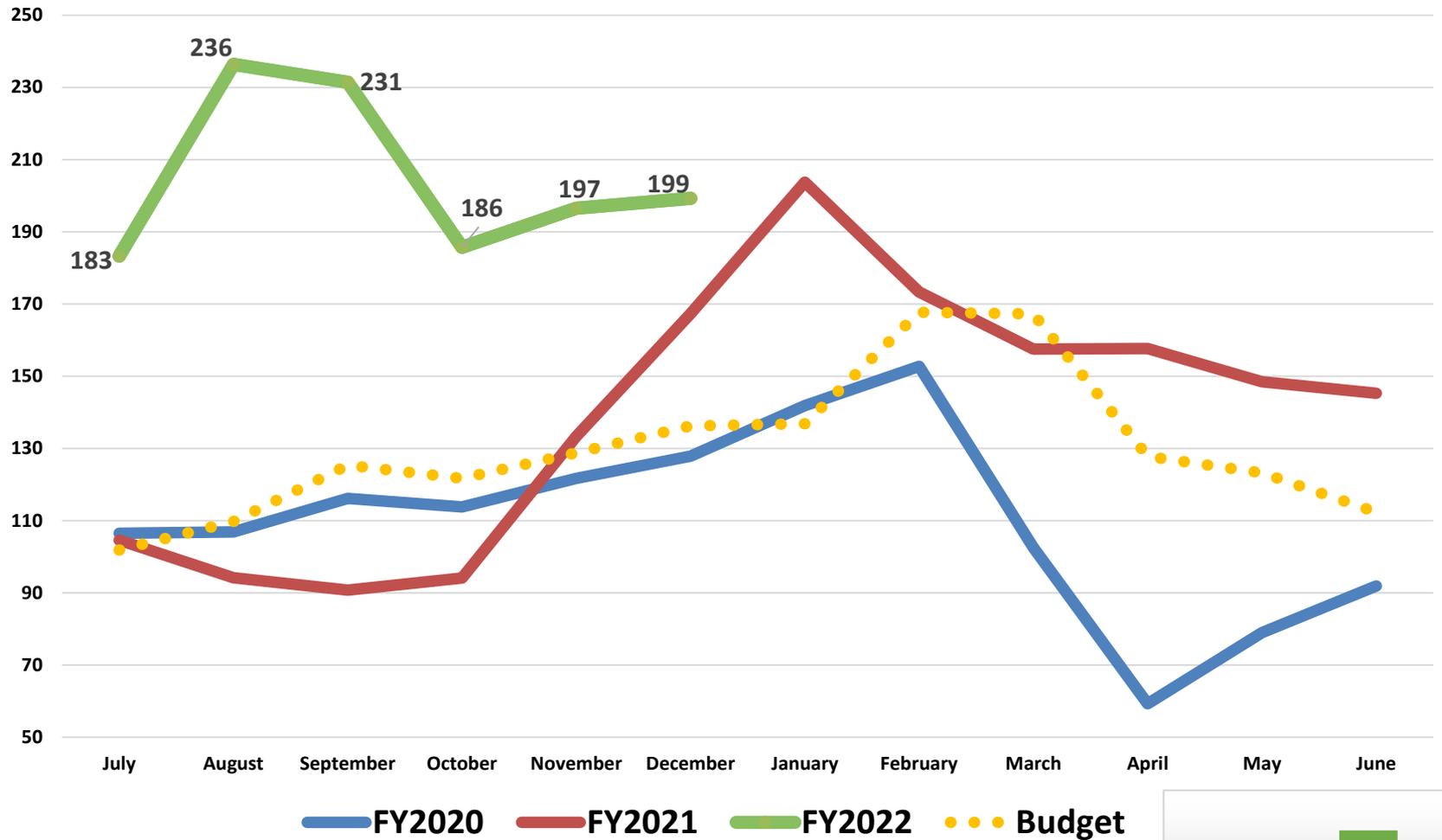
Endoscopy Procedures



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

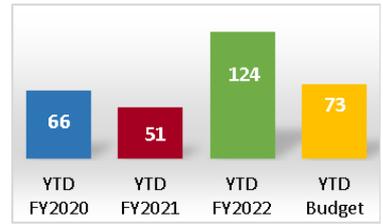
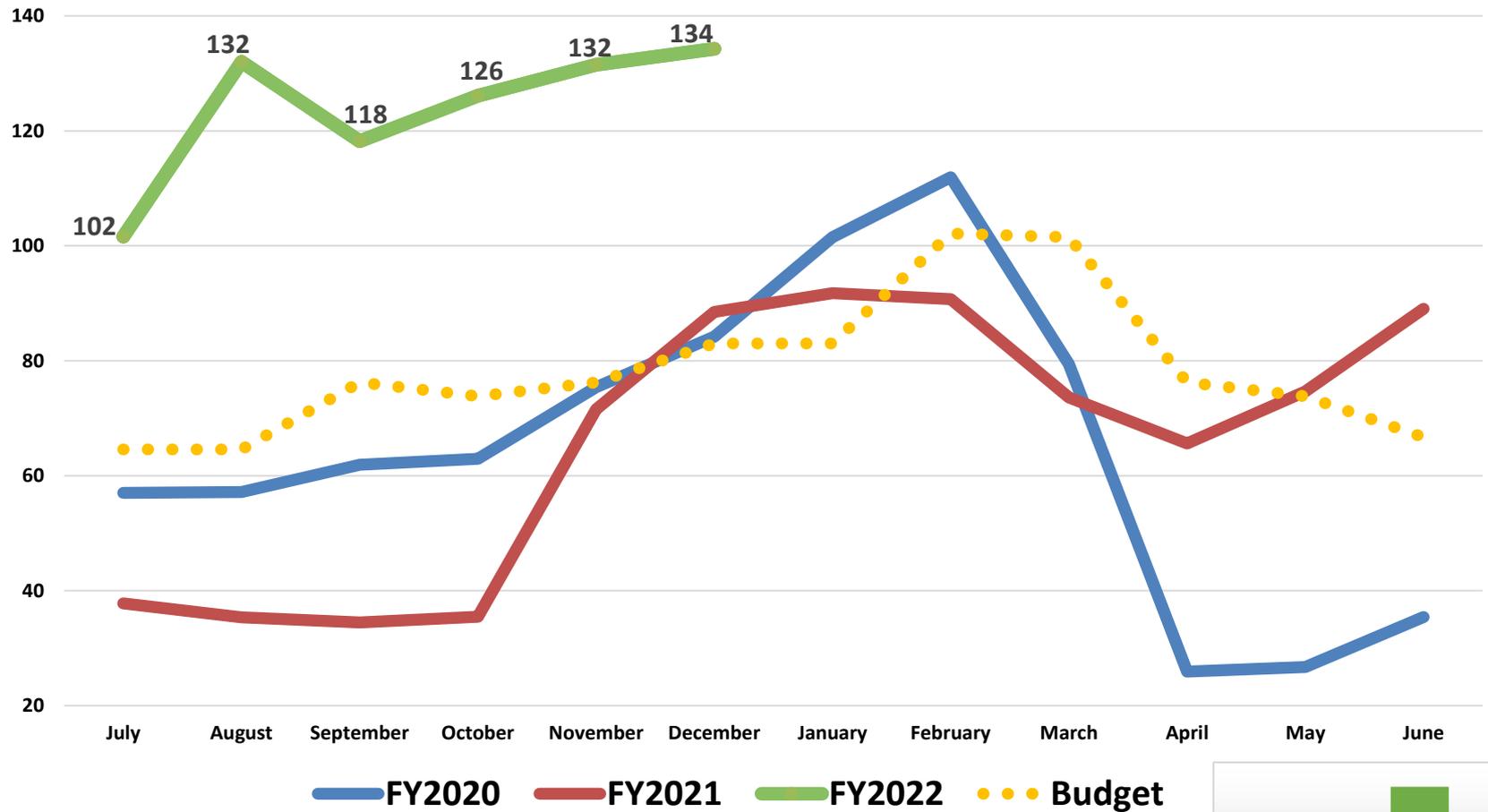


Urgent Care – Court Average Visits Per Day

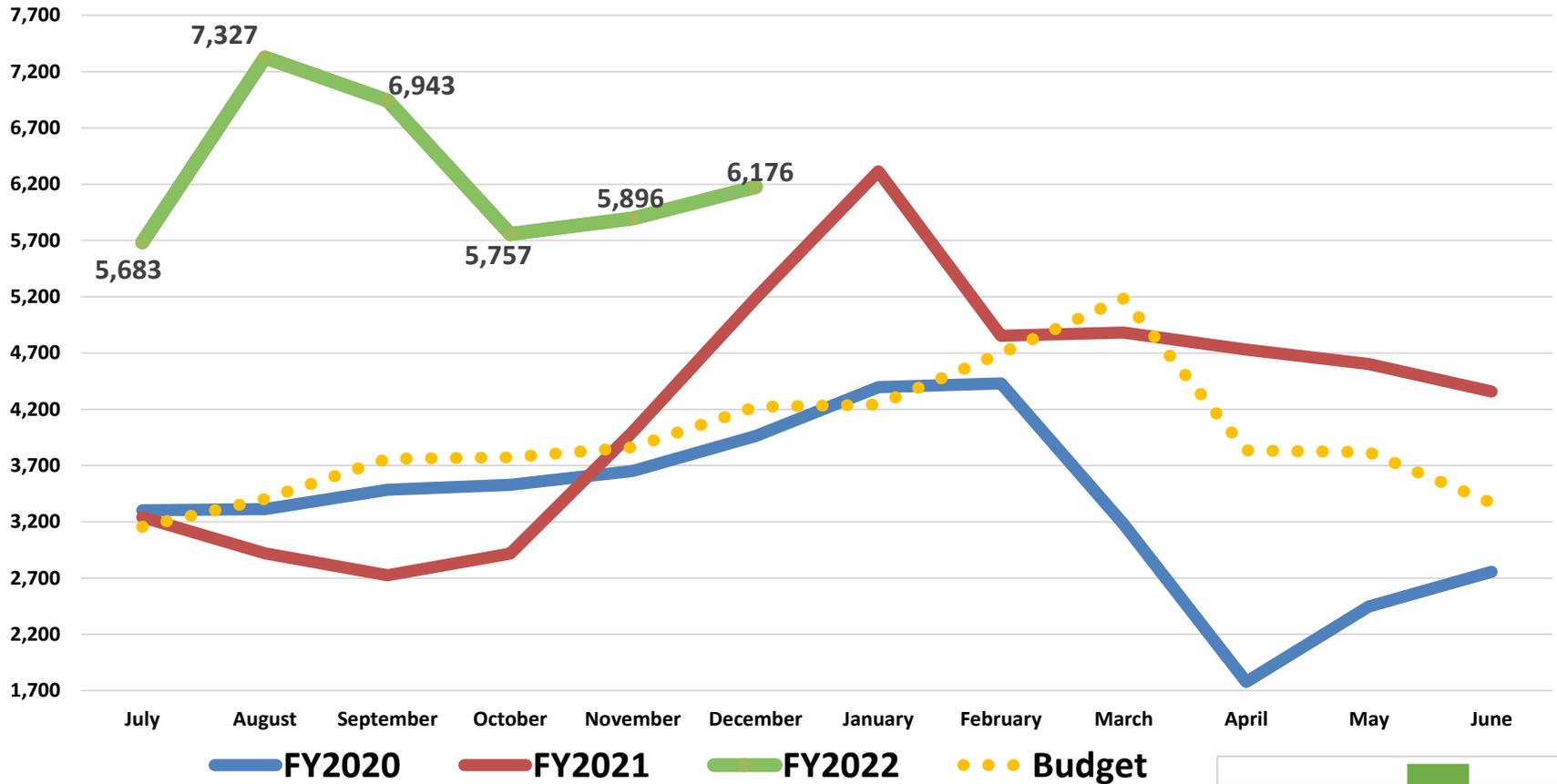


115	114	205	121
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Urgent Care – Demaree Average Visits Per Day

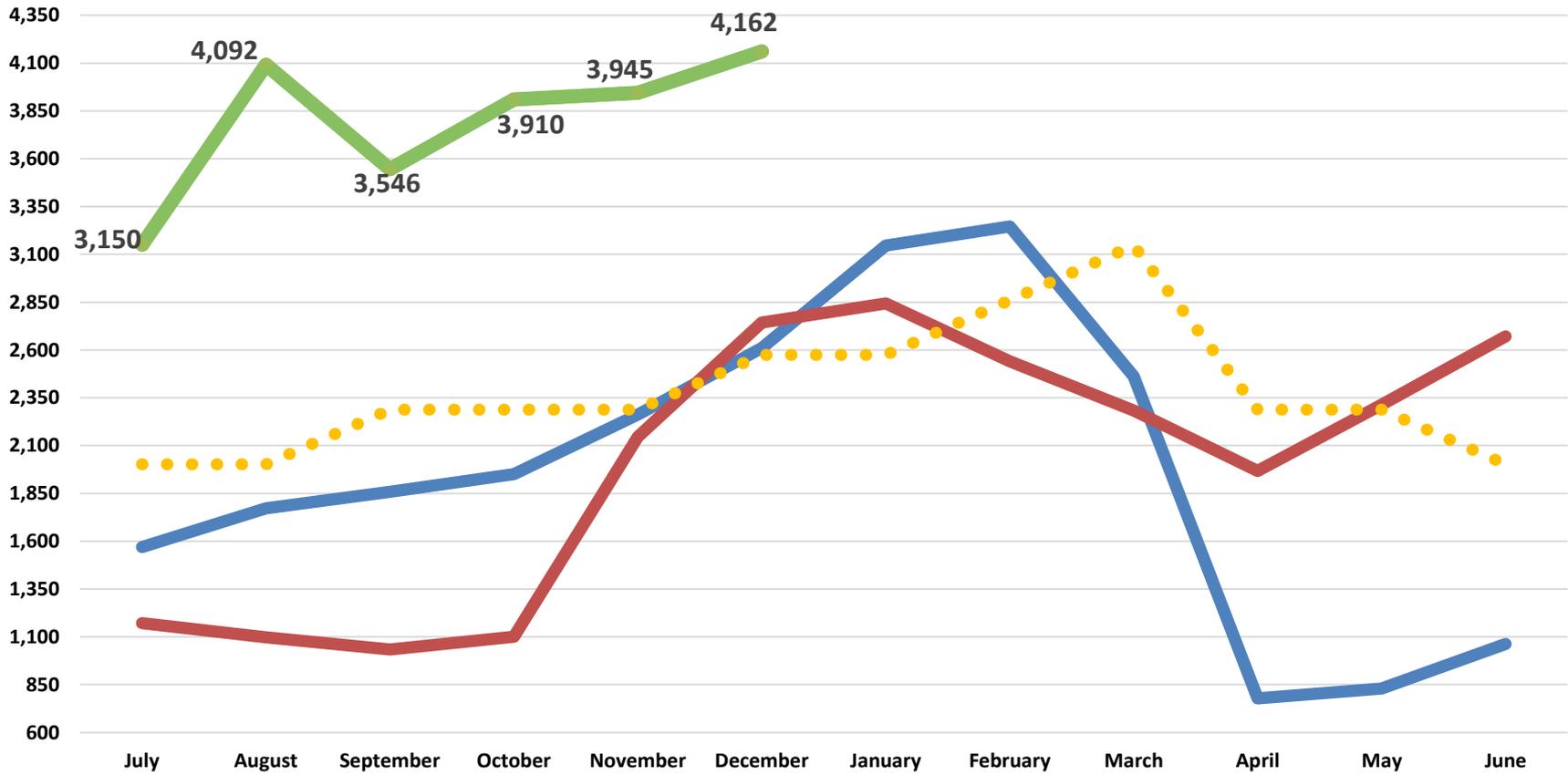


Urgent Care – Court Total Visits



21,244	20,991	37,782	22,179
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

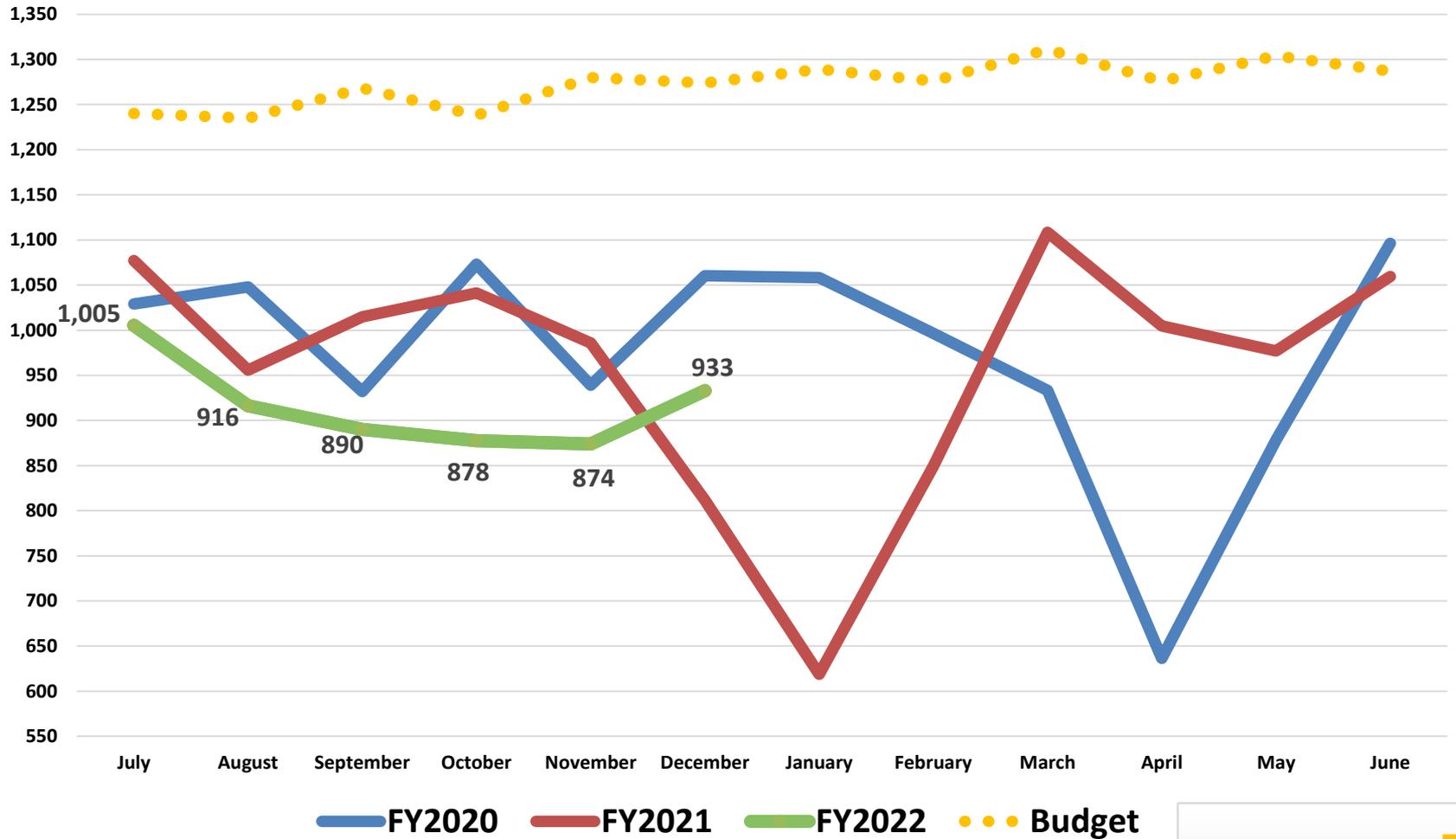
Urgent Care – Demaree Total Visits



— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**

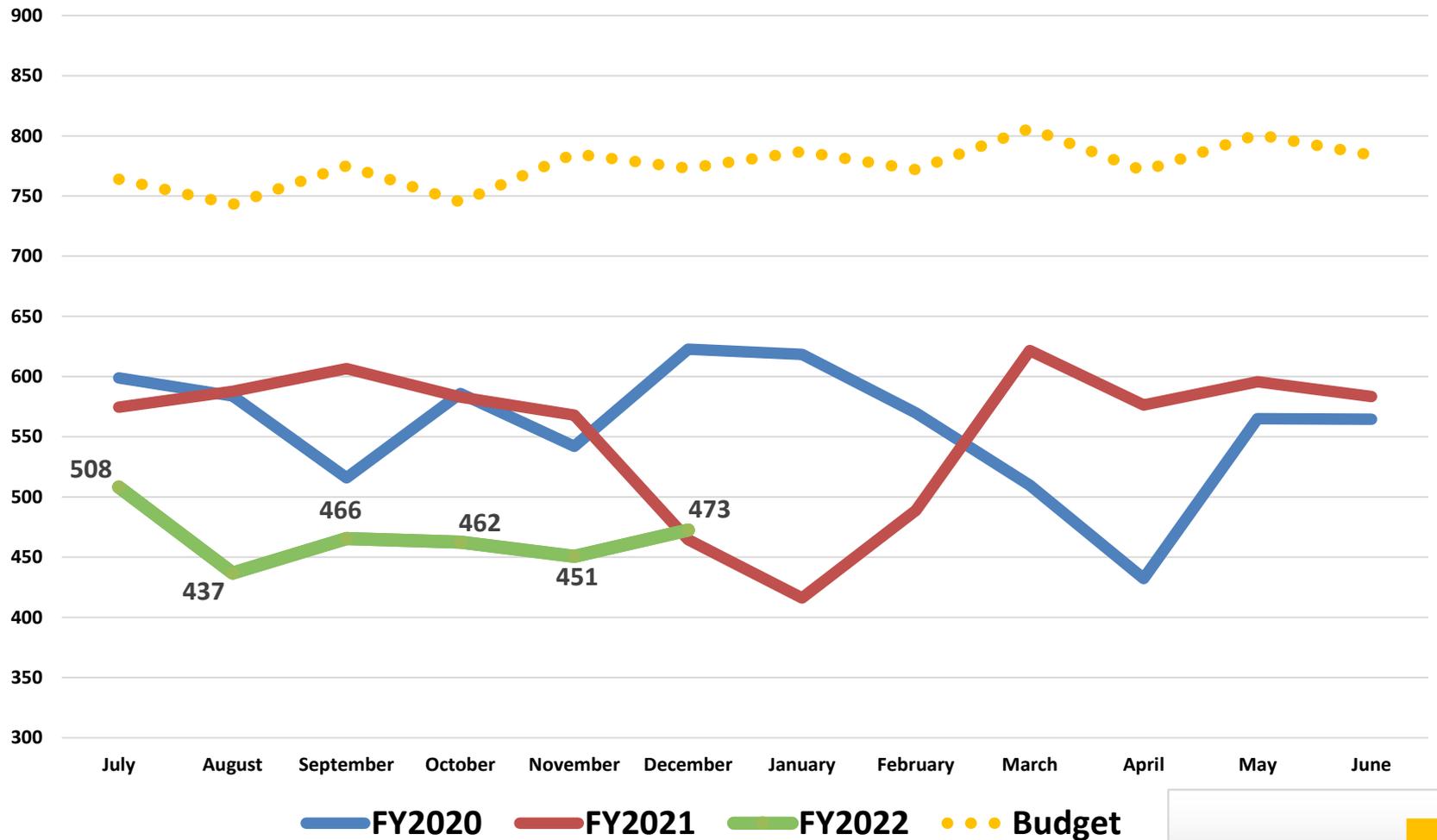
12,023	9,291	22,805	13,442
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Surgery (IP & OP) – 100 Min Units



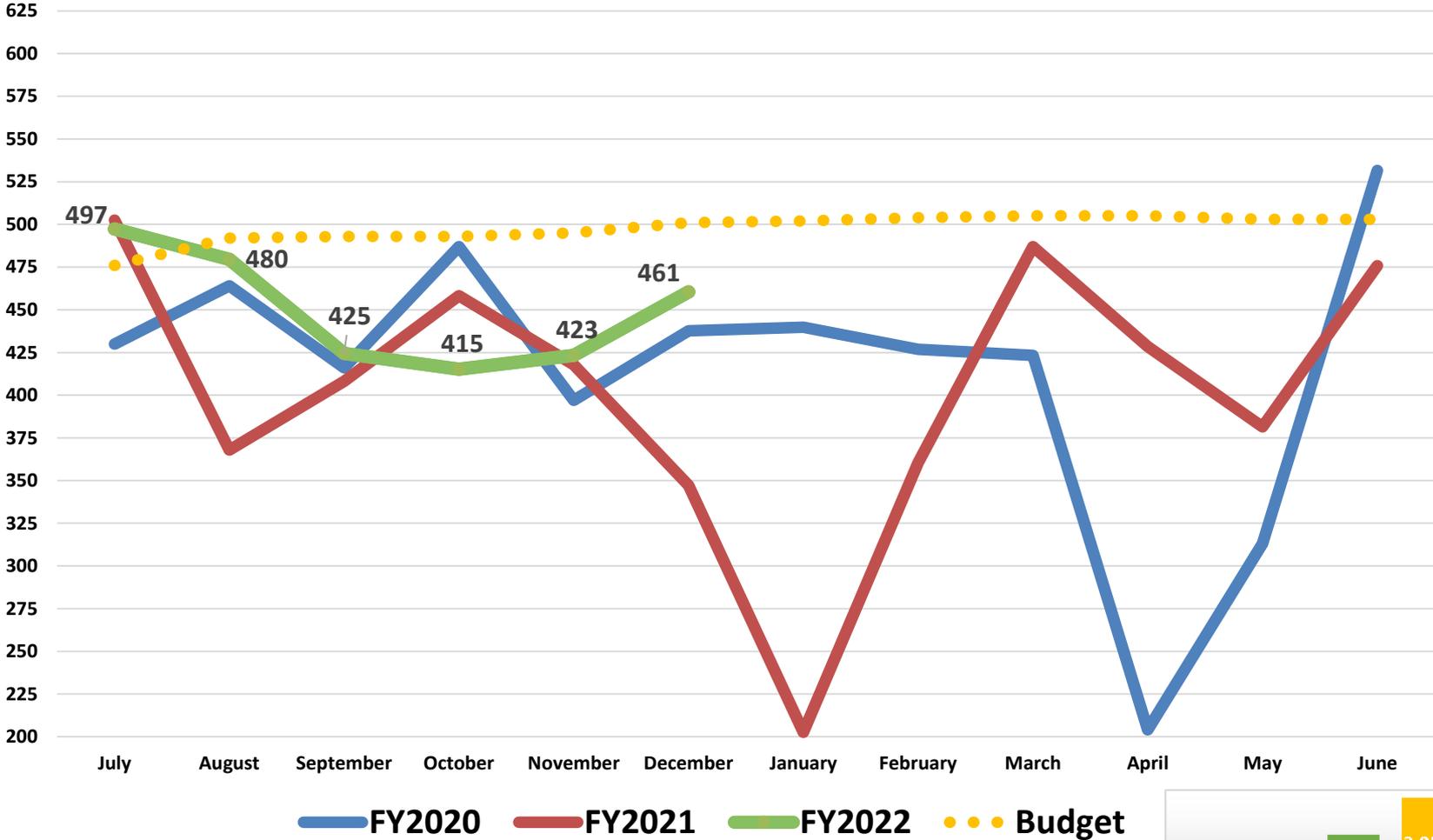
6,081	5,886	5,497	7,535
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Surgery (IP Only) – 100 Min Units



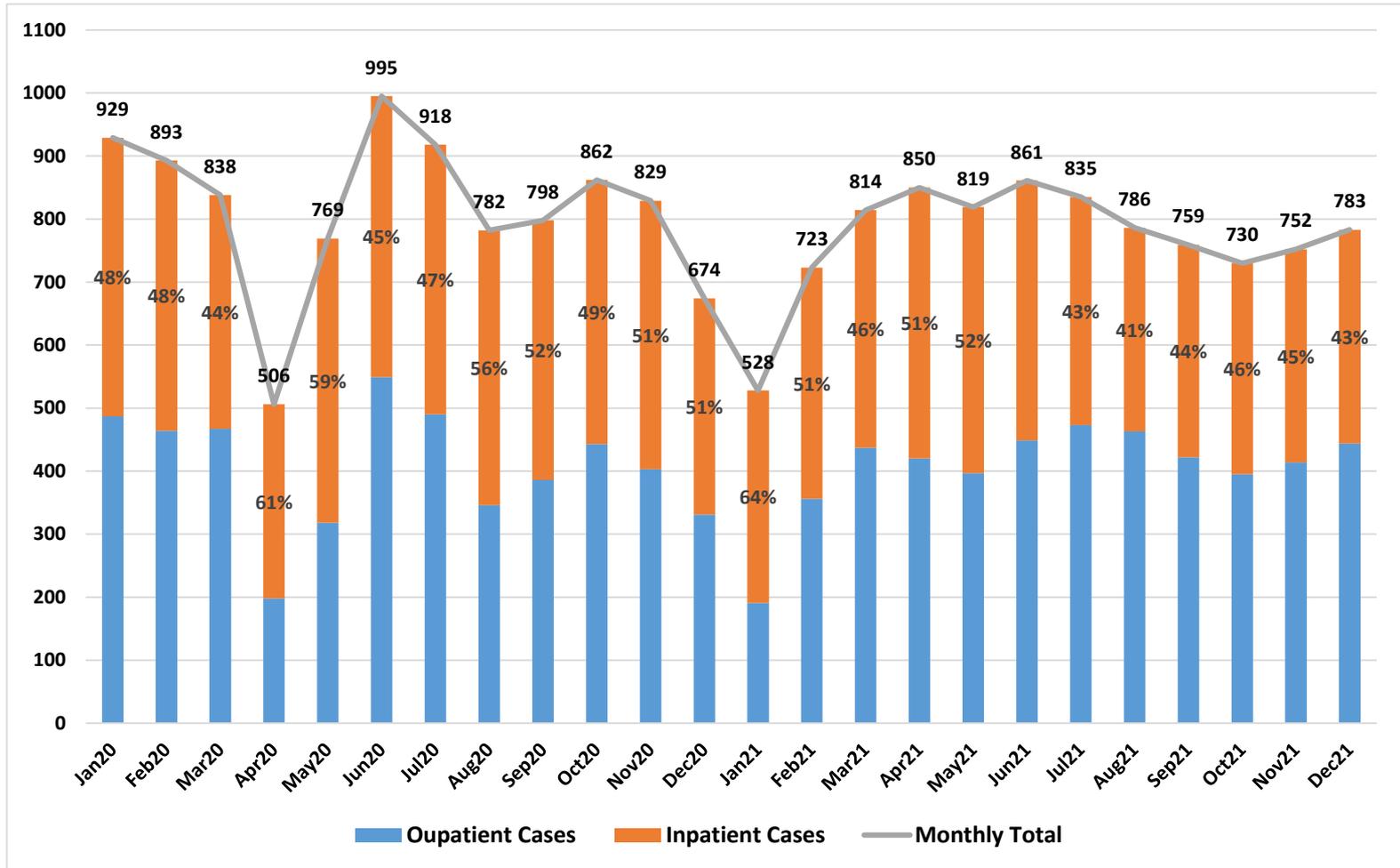
3,450	3,384	2,796	4,585
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Surgery (OP Only) – 100 Min Units

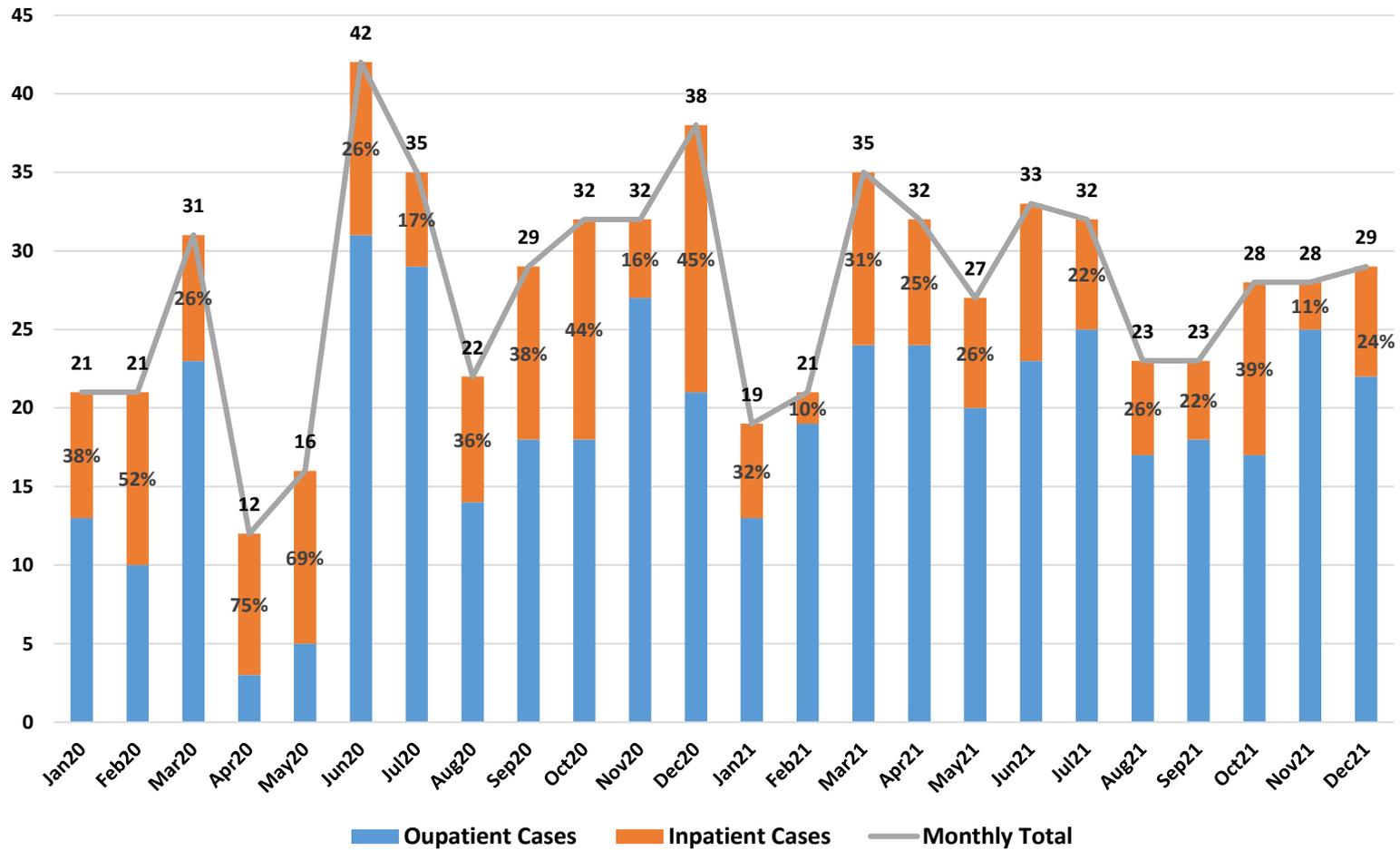


2,632	2,502	2,700	2,950
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

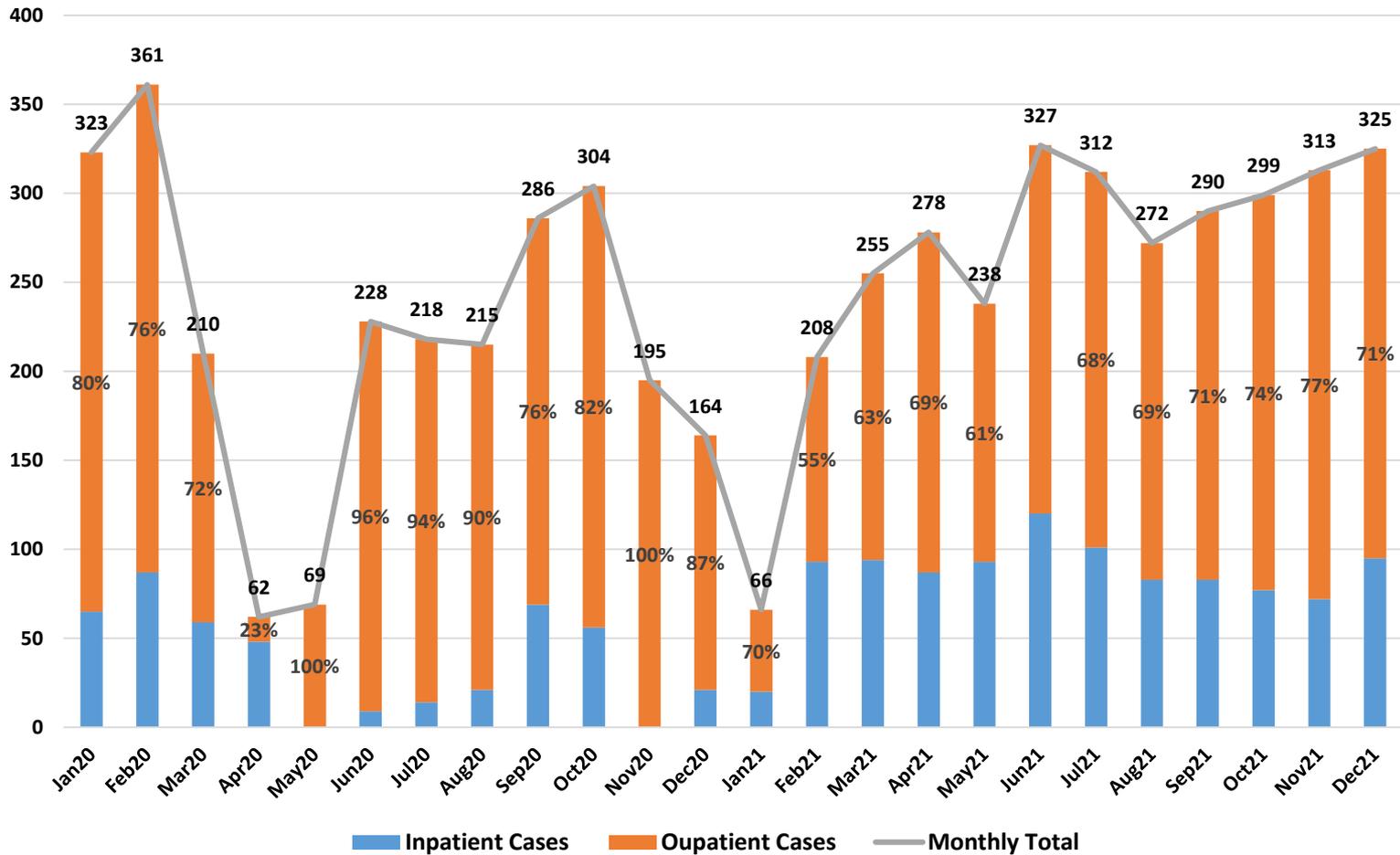
Surgery Cases



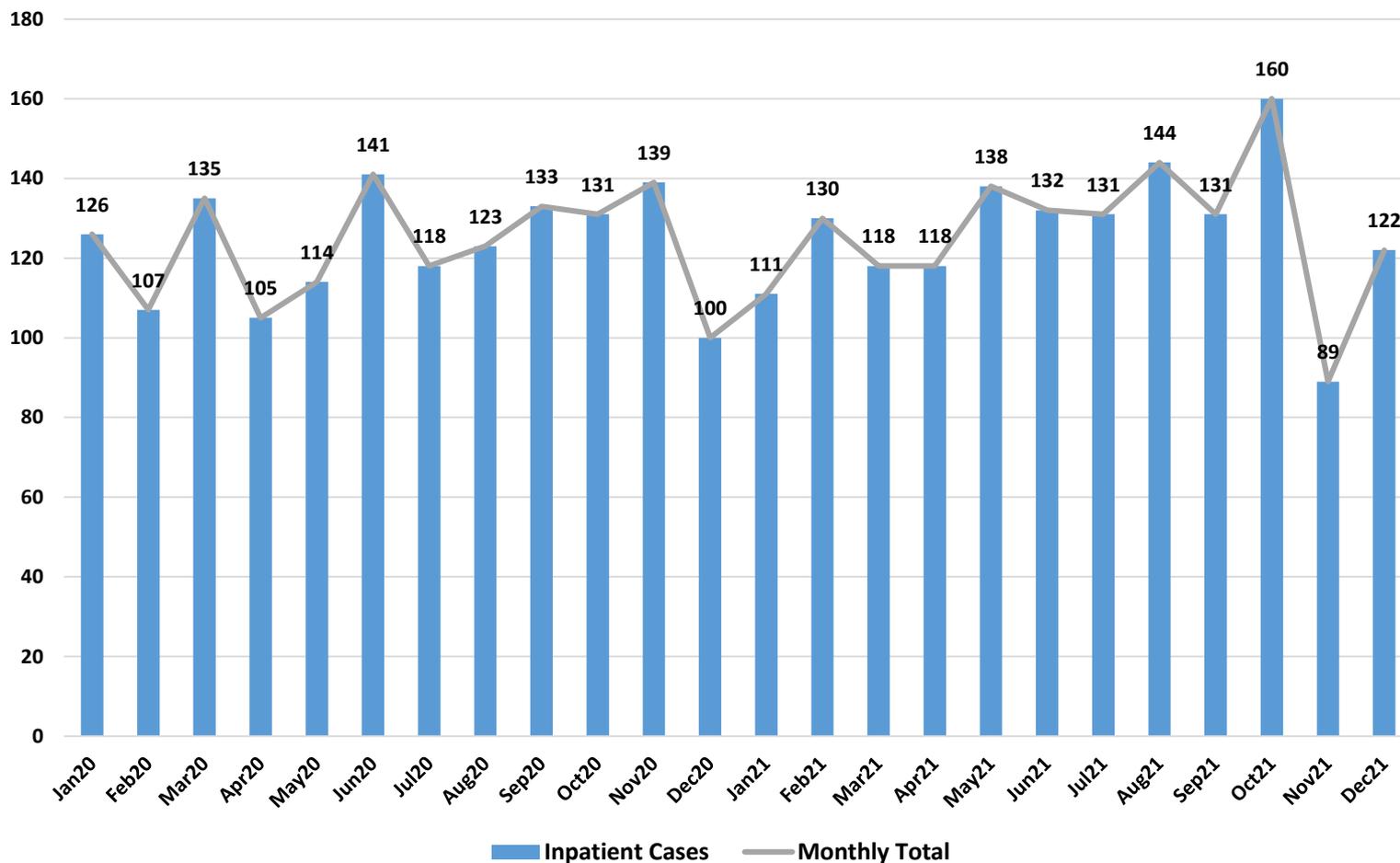
Robotic Cases



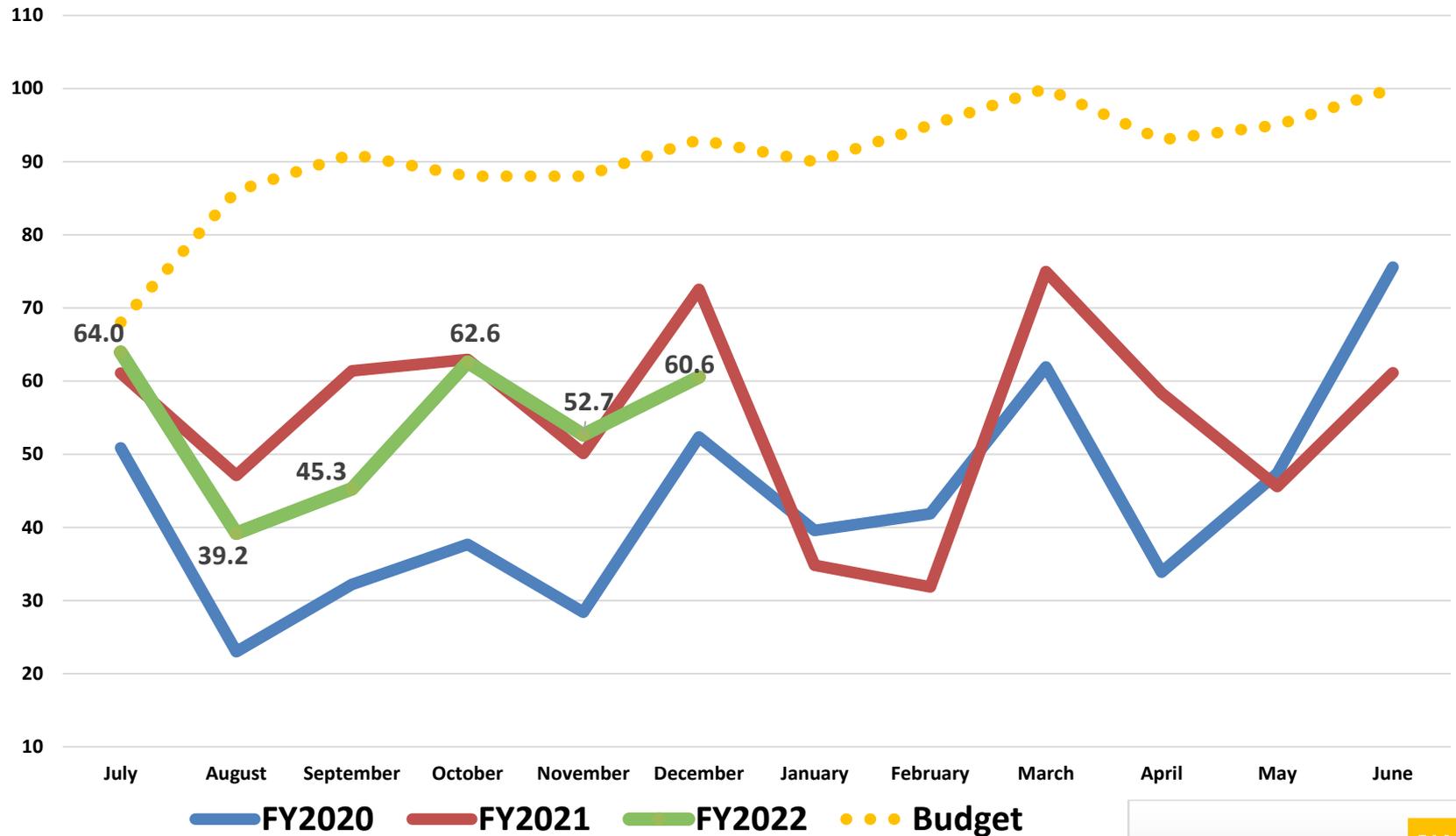
Endo Cases (Endo Suites)



OB Cases

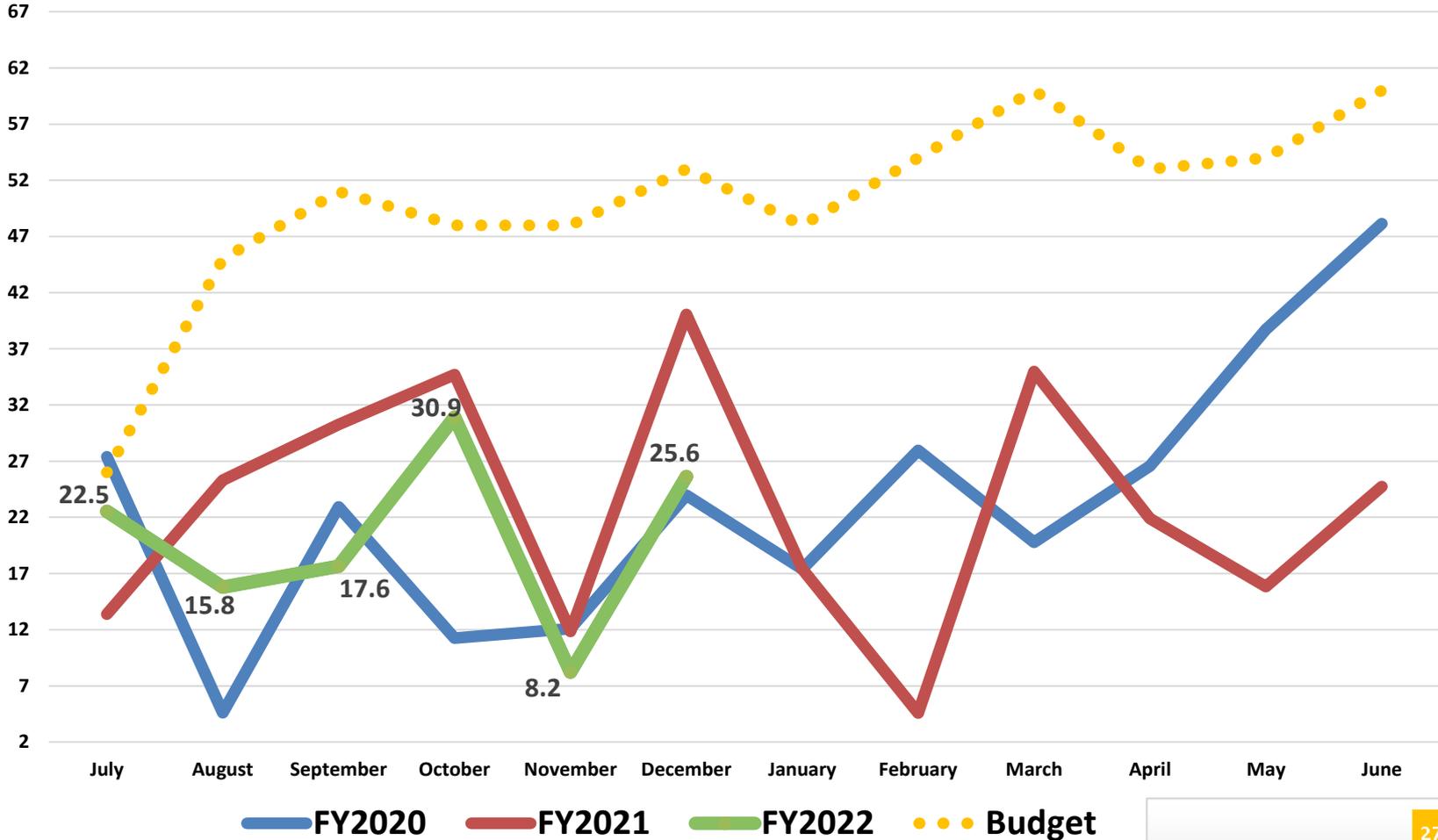


Robotic Surgery (IP & OP) – 100 Min Units



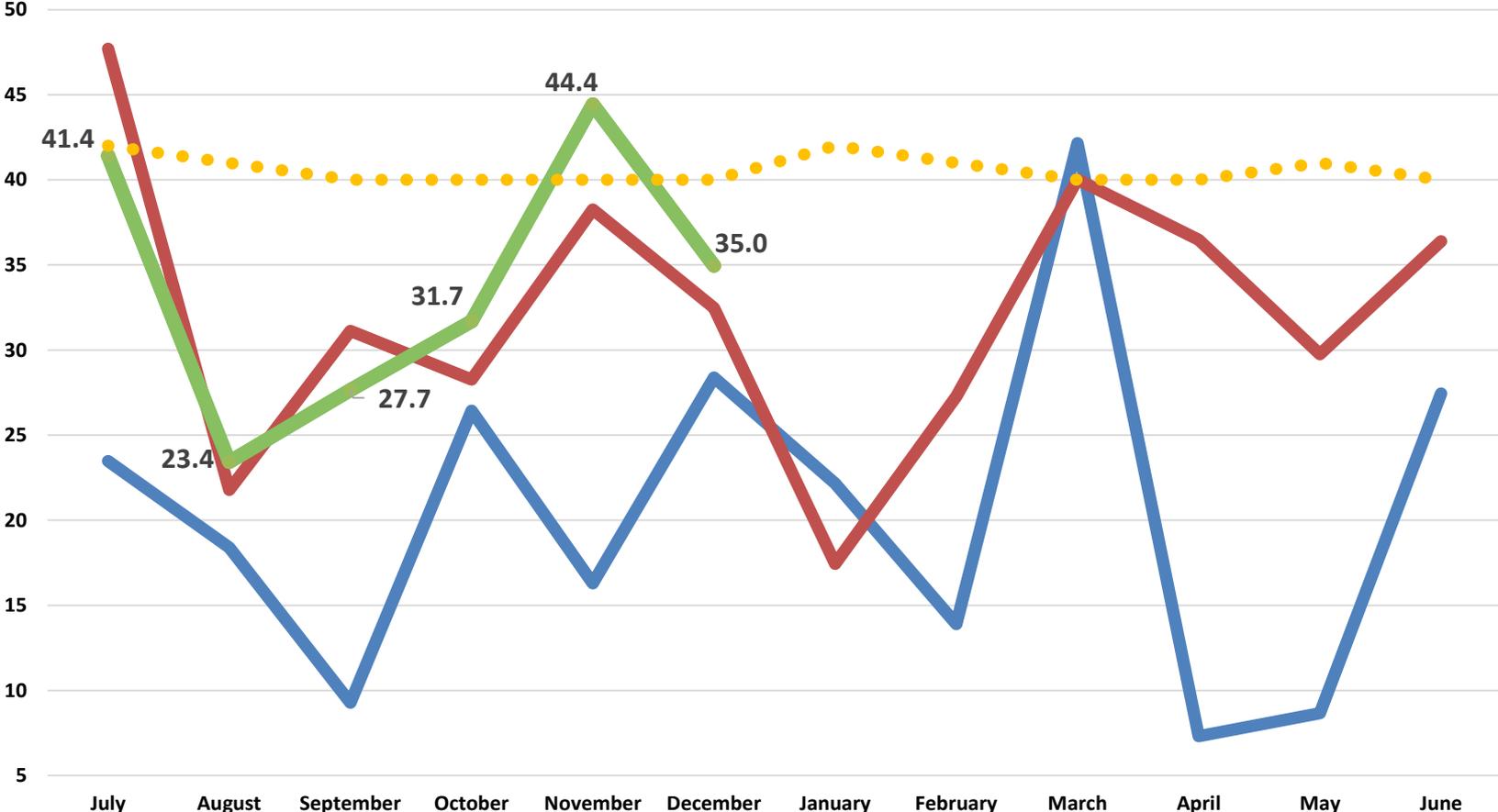
224.5	355.2	324.3	514.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Robotic Surgery (IP Only) – 100 Min Units



102.3	155.6	120.7	271.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

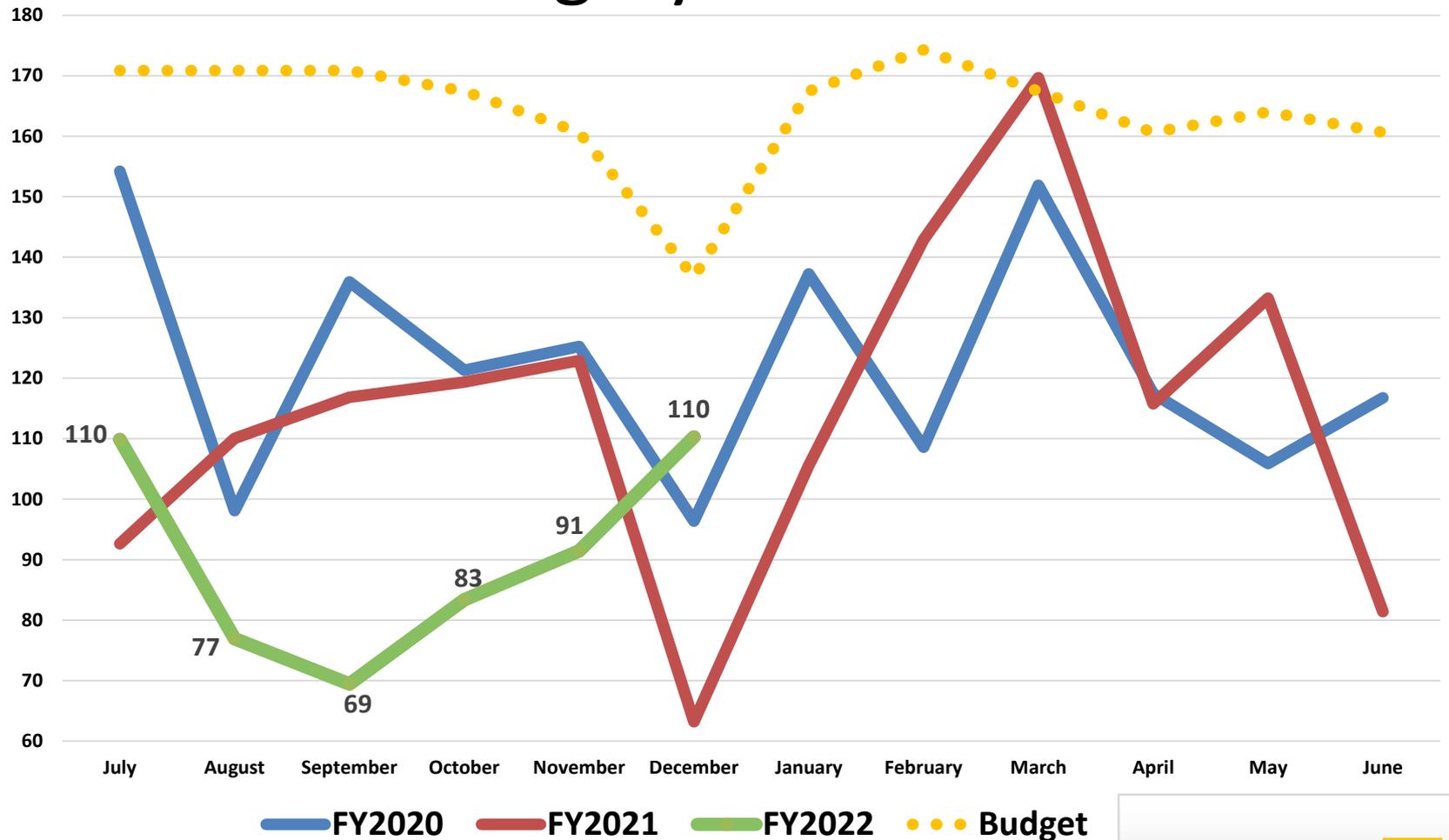
Robotic Surgery (OP Only) – 100 Min Units



— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**

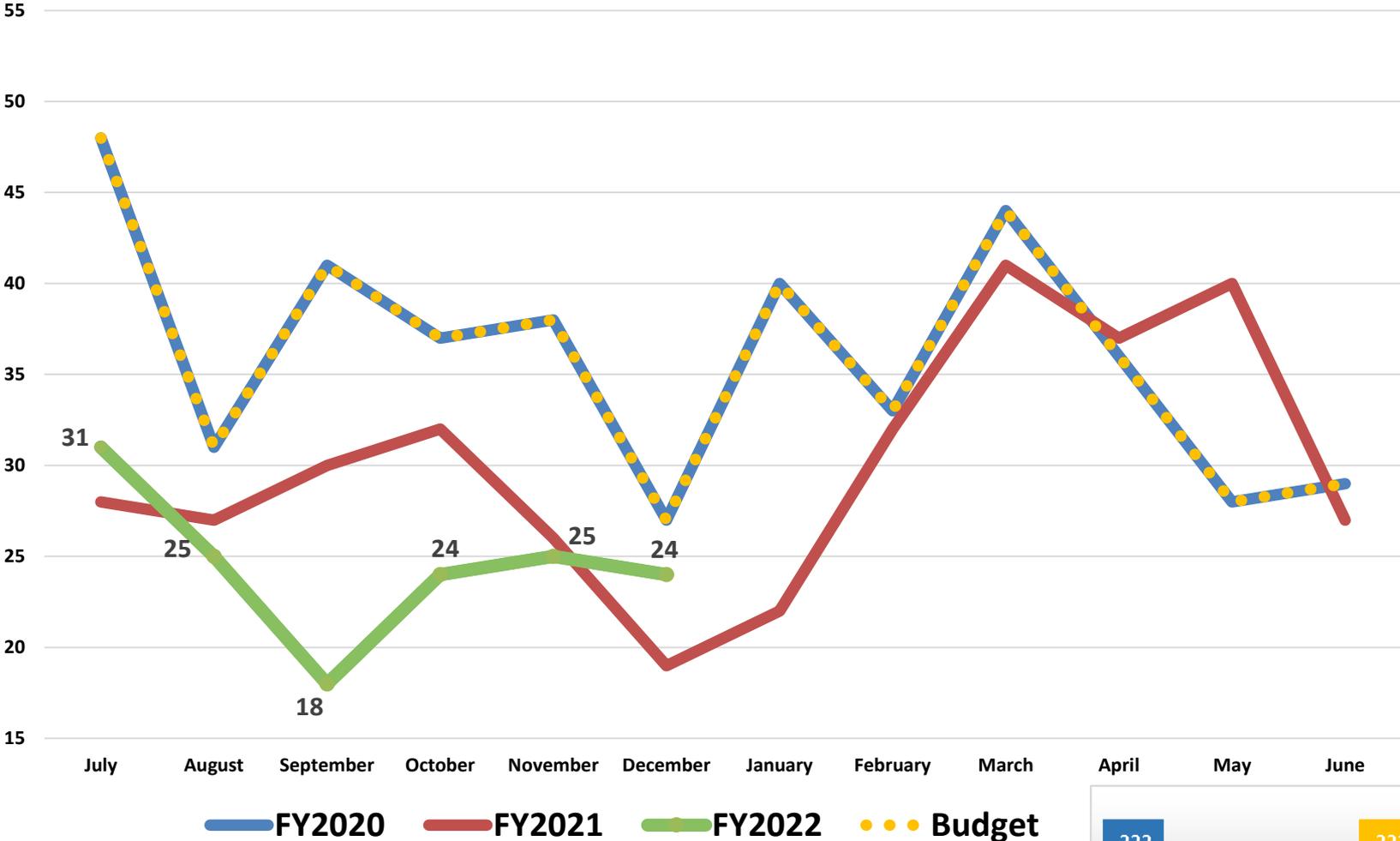
122.3	199.6	203.6	243.0
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Cardiac Surgery – 100 Min Units



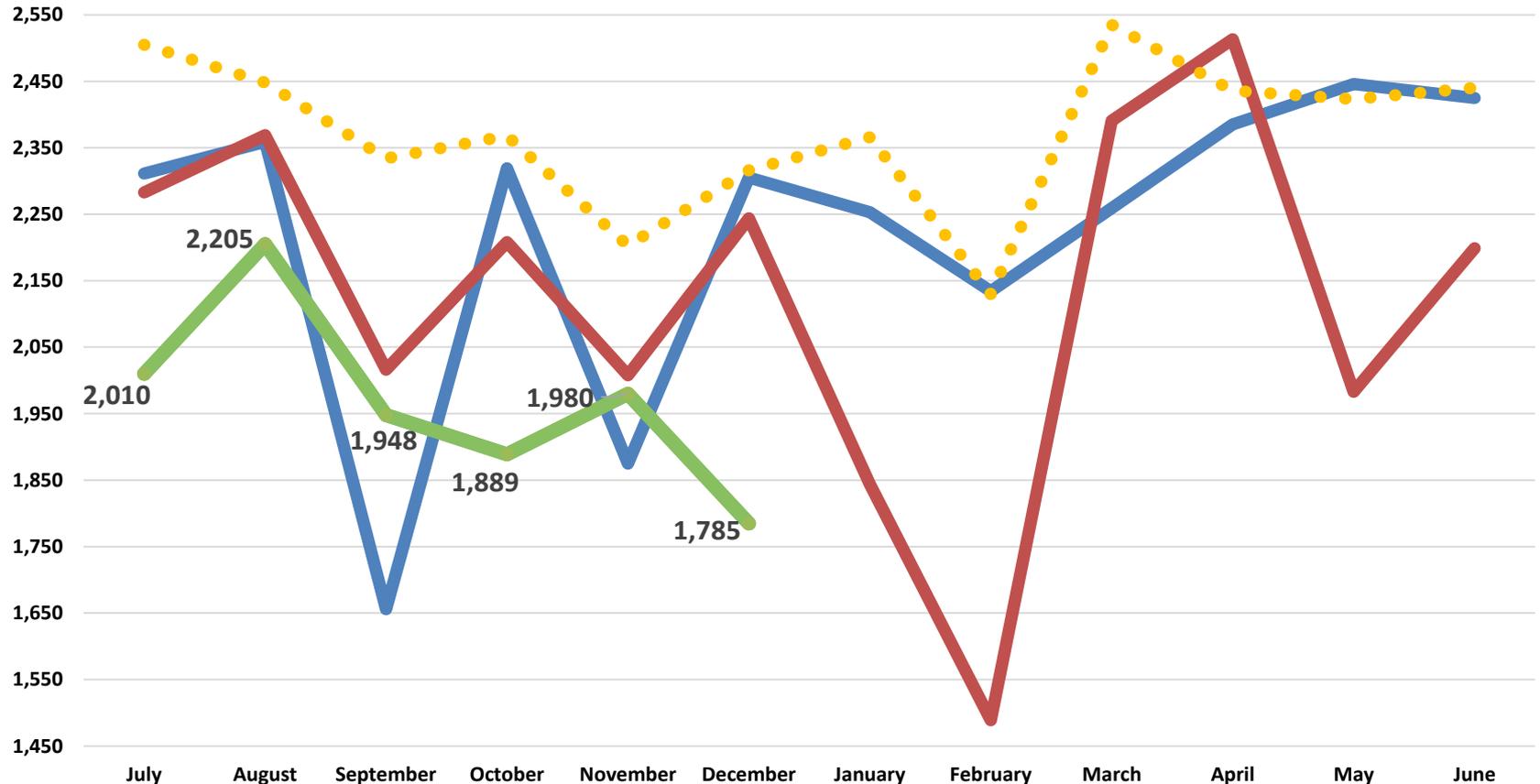
731	625	541	977
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Cardiac Surgery – Cases



Radiation Oncology Treatments

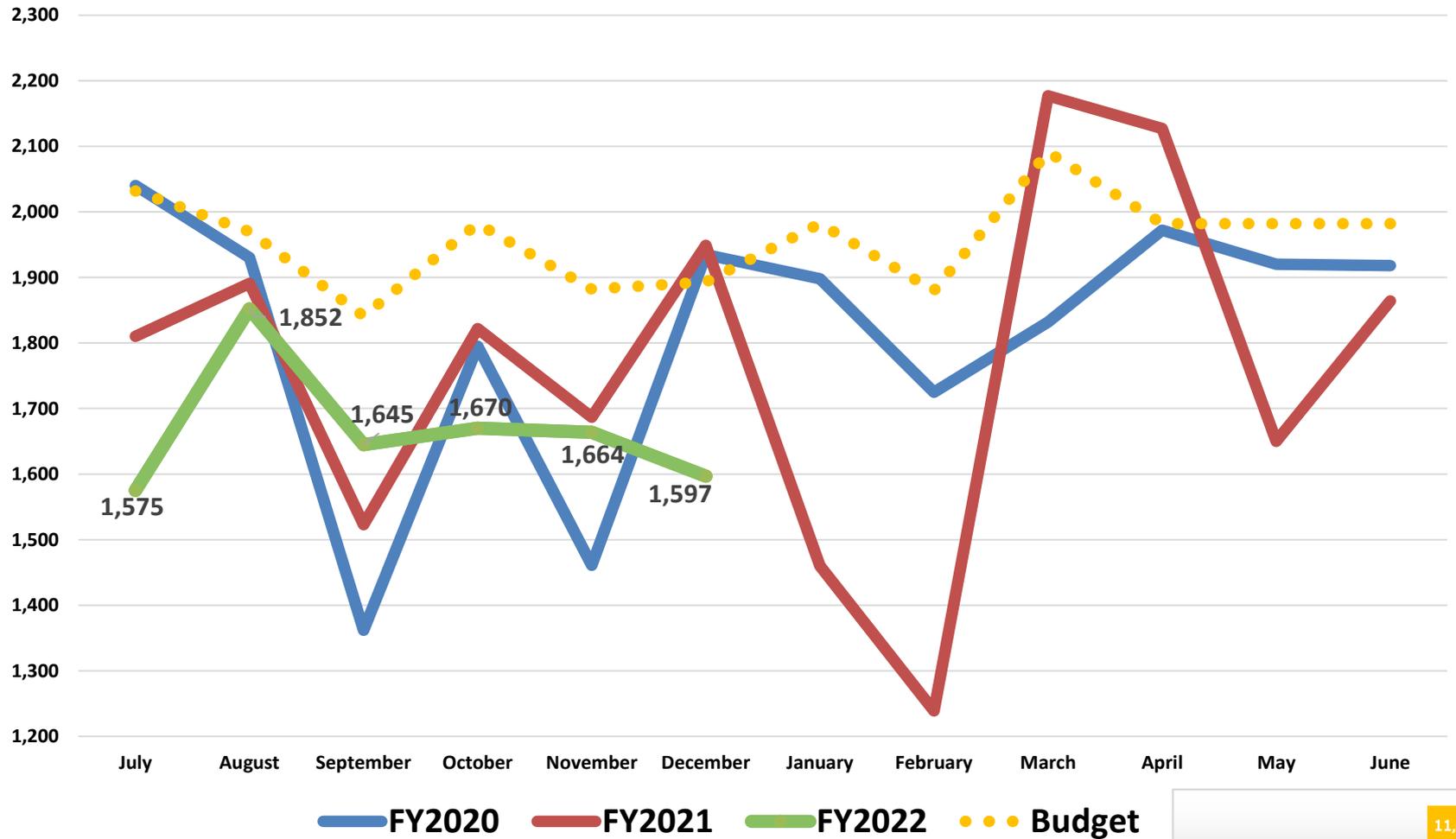
Hanford and Visalia



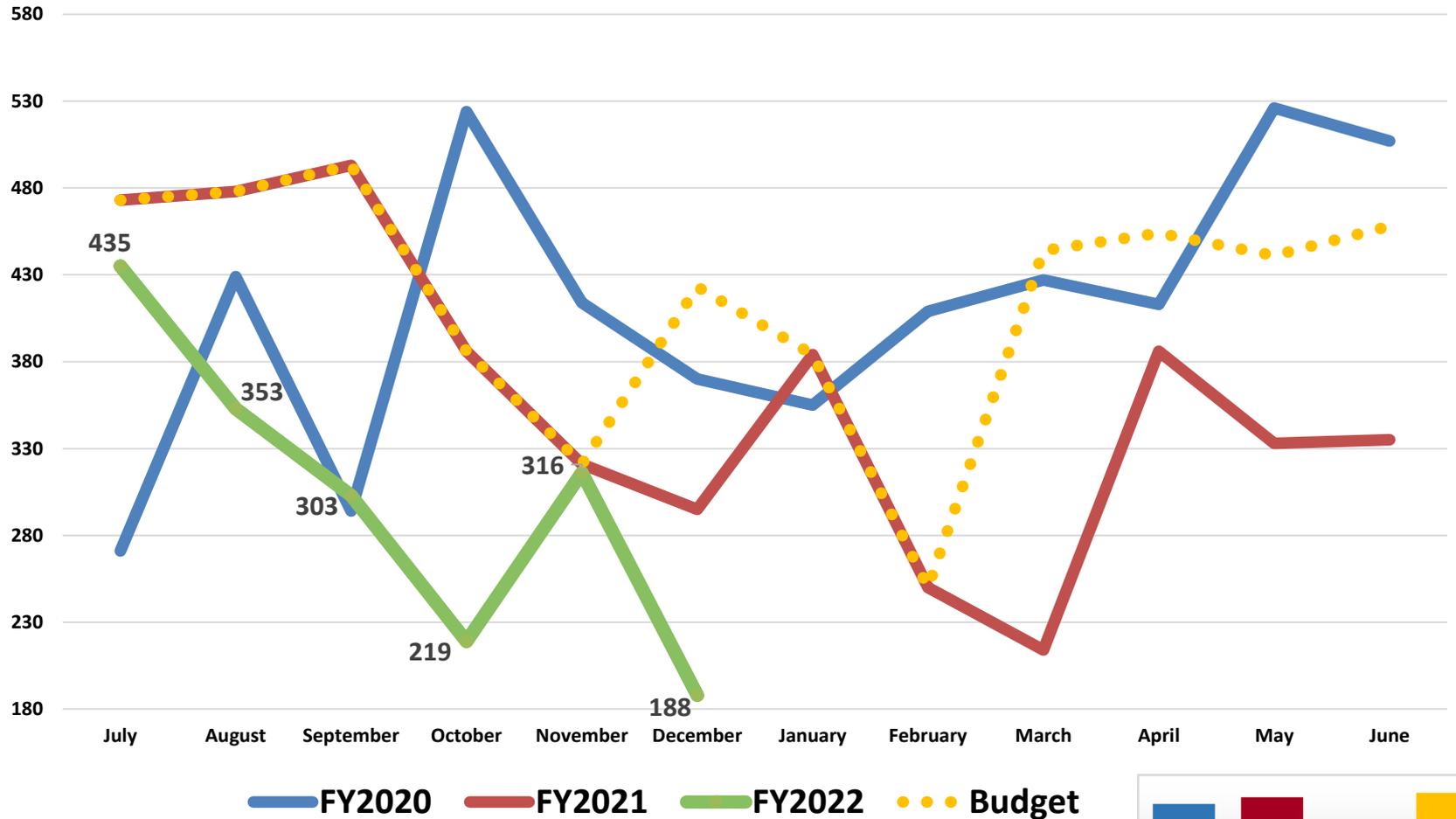
—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

12,825	13,128	11,817	14,174
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Radiation Oncology - Visalia

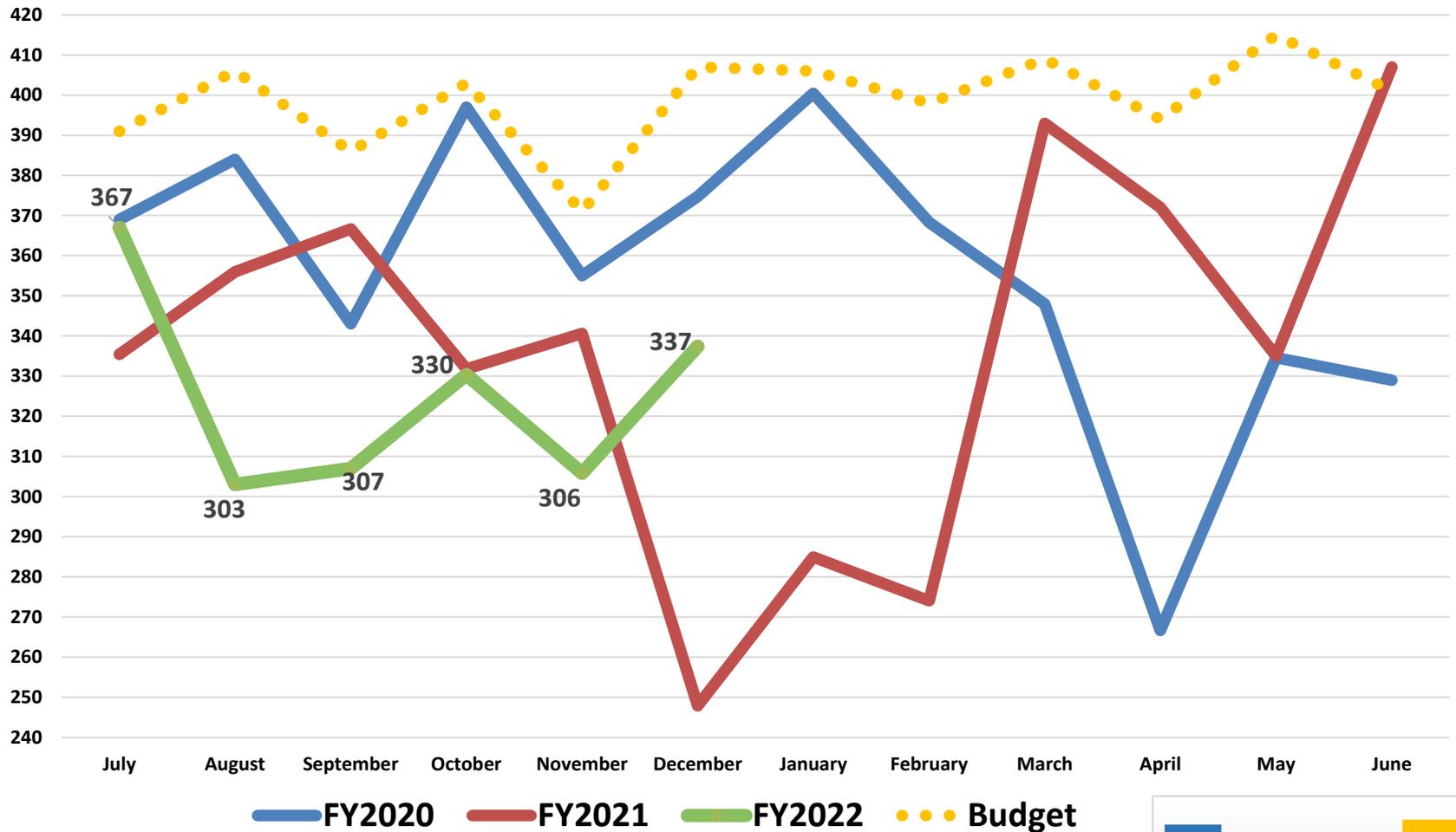


Radiation Oncology - Hanford



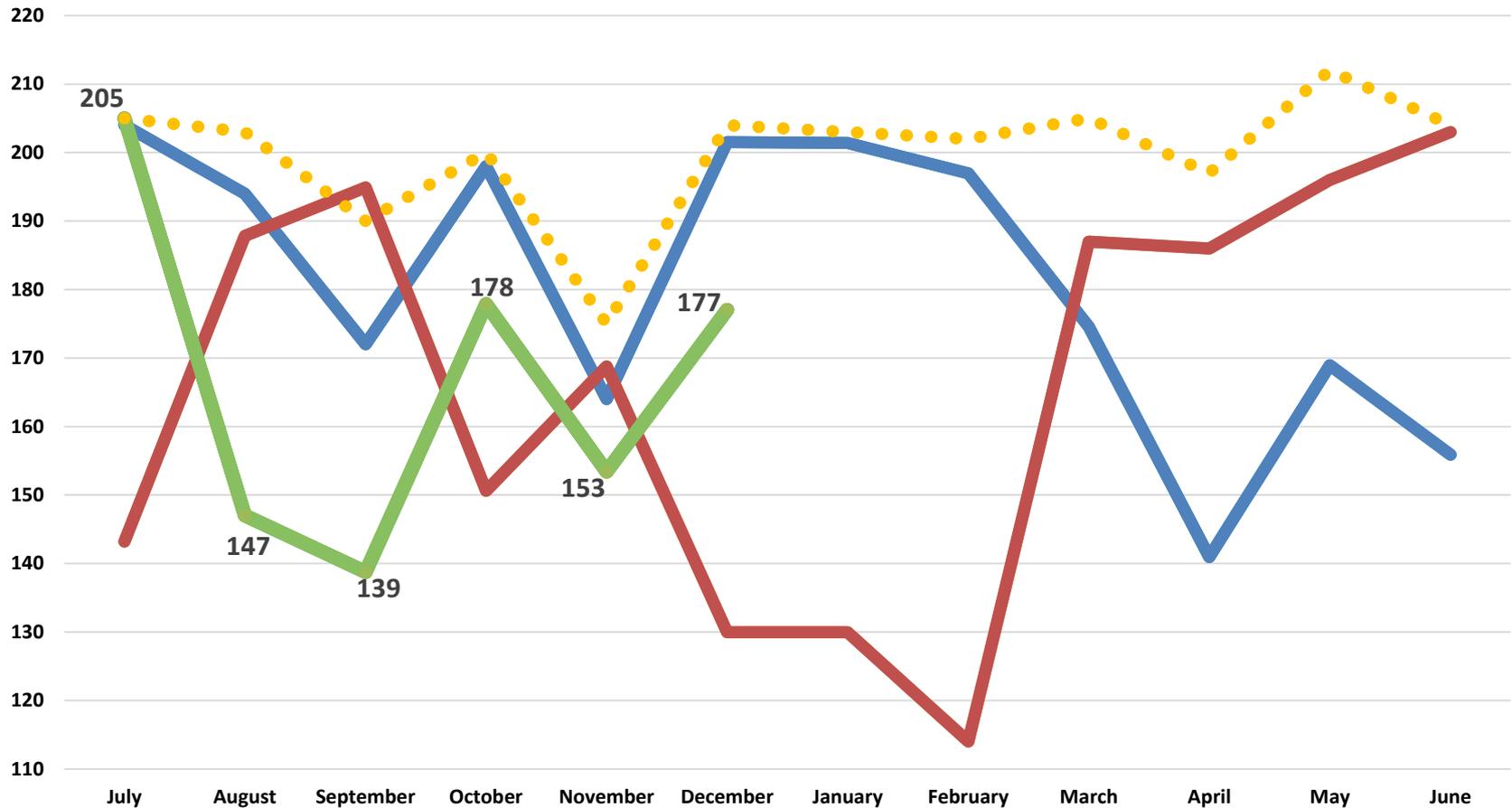
2,302	2,446	1,814	2,574
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Cath Lab (IP & OP) – 100 Min Units



2,223	1,978	1,951	2,364
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

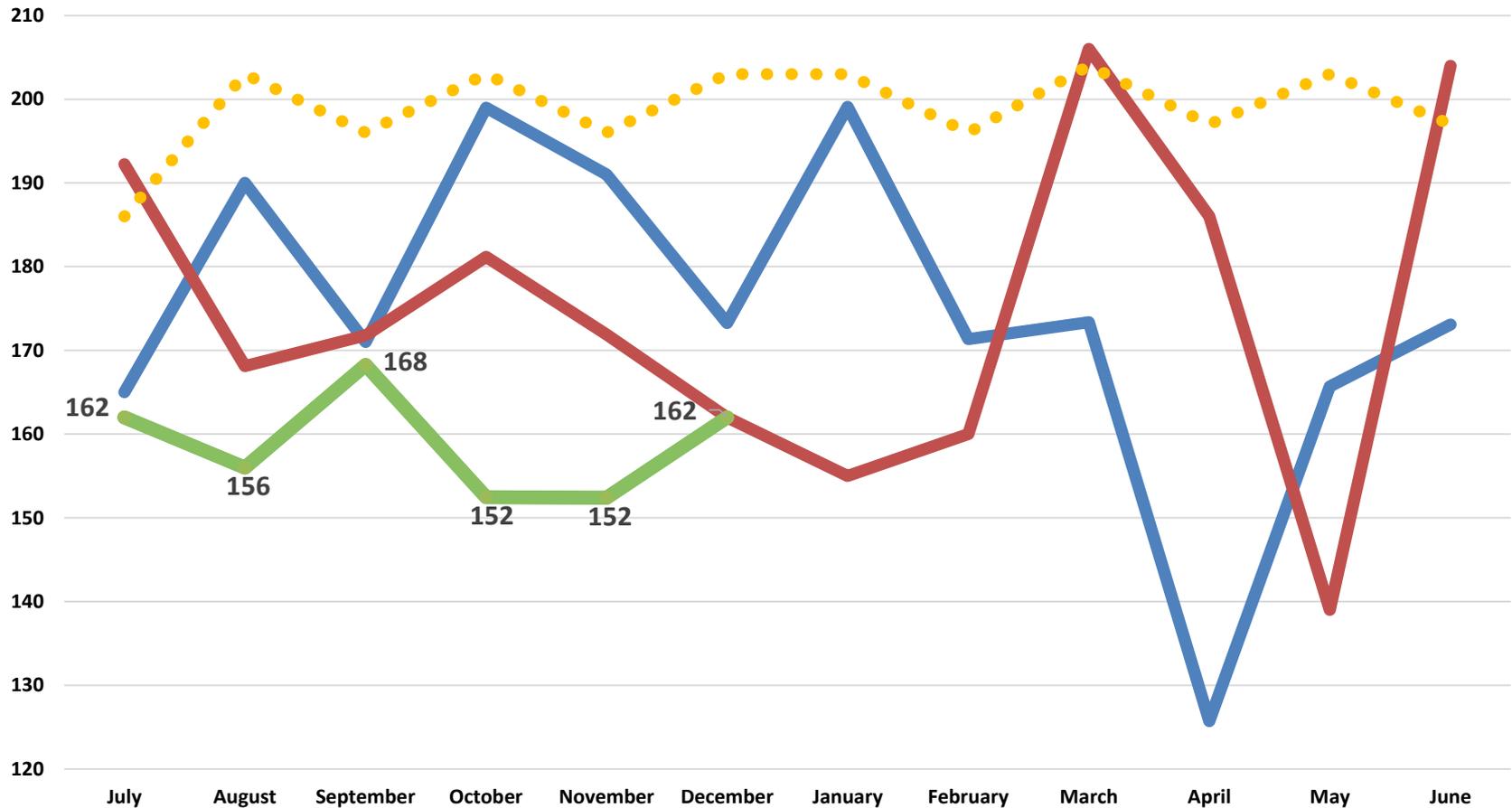
Cath Lab (IP Only) – 100 Min Units



— **FY2020**
 — **FY2021**
 — **FY2022**
 ••• **Budget**

1,134	975	999	1,177
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

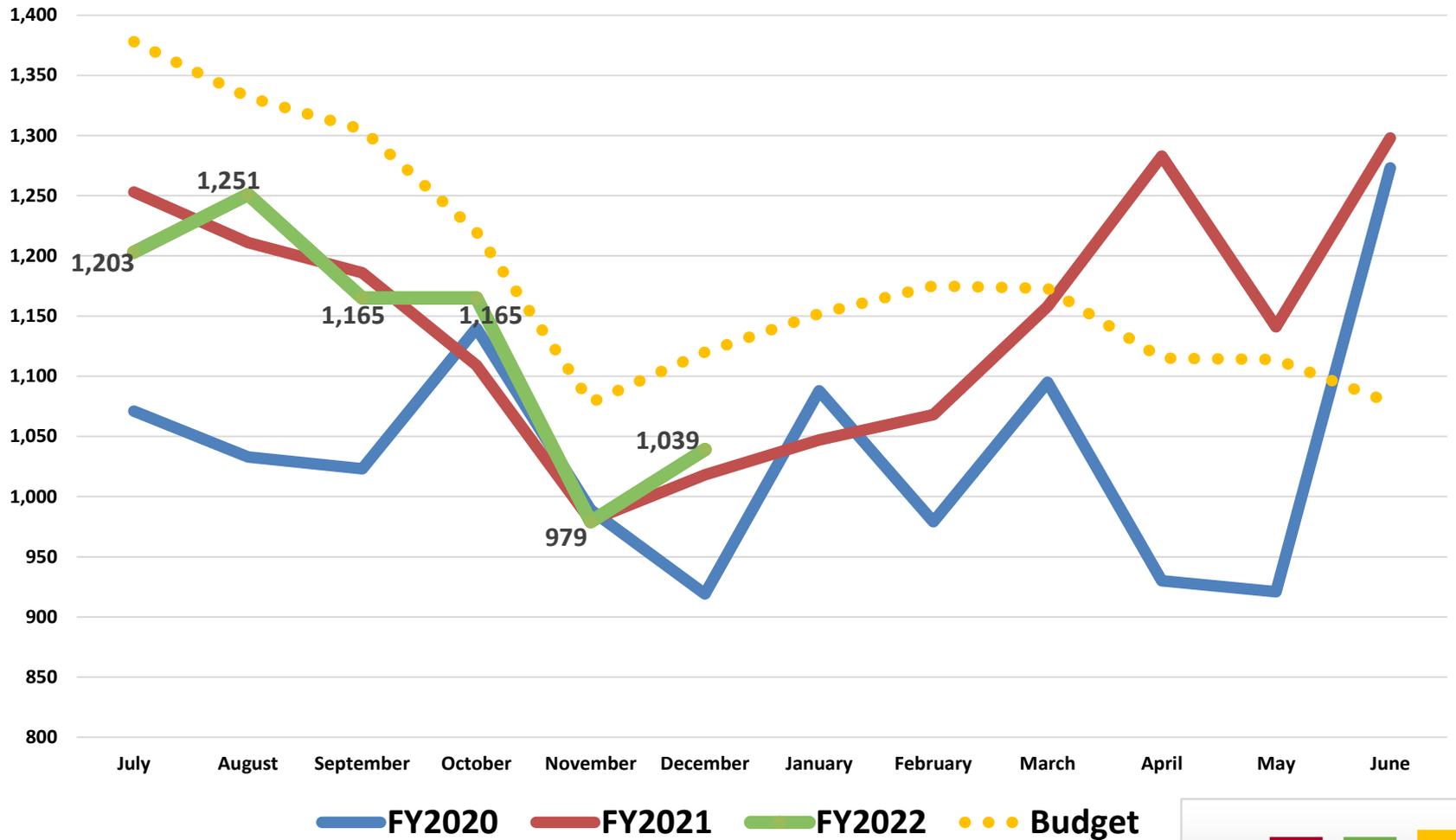
Cath Lab (OP Only) – 100 Min Units



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

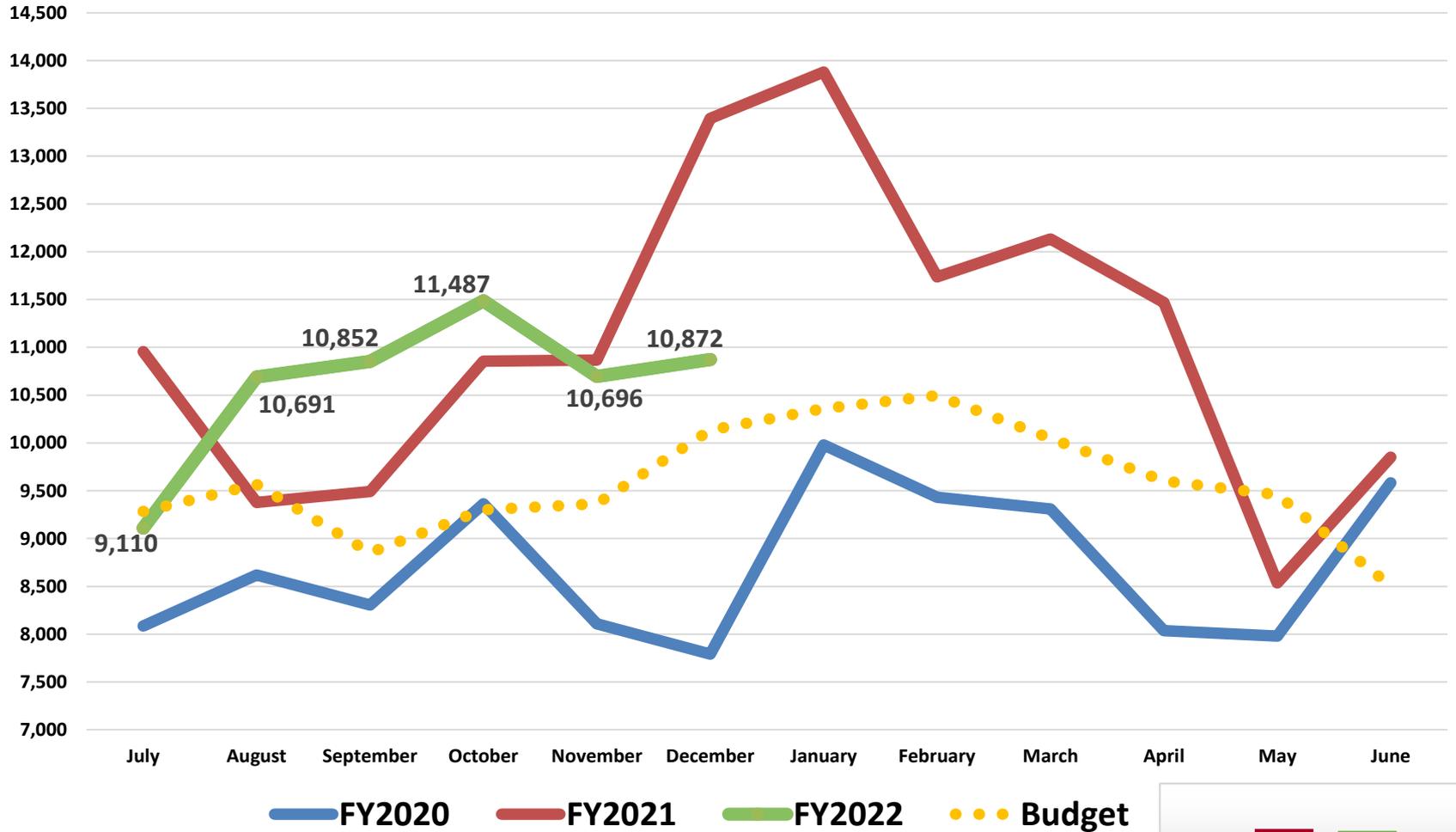


GME Family Medicine Clinic Visits



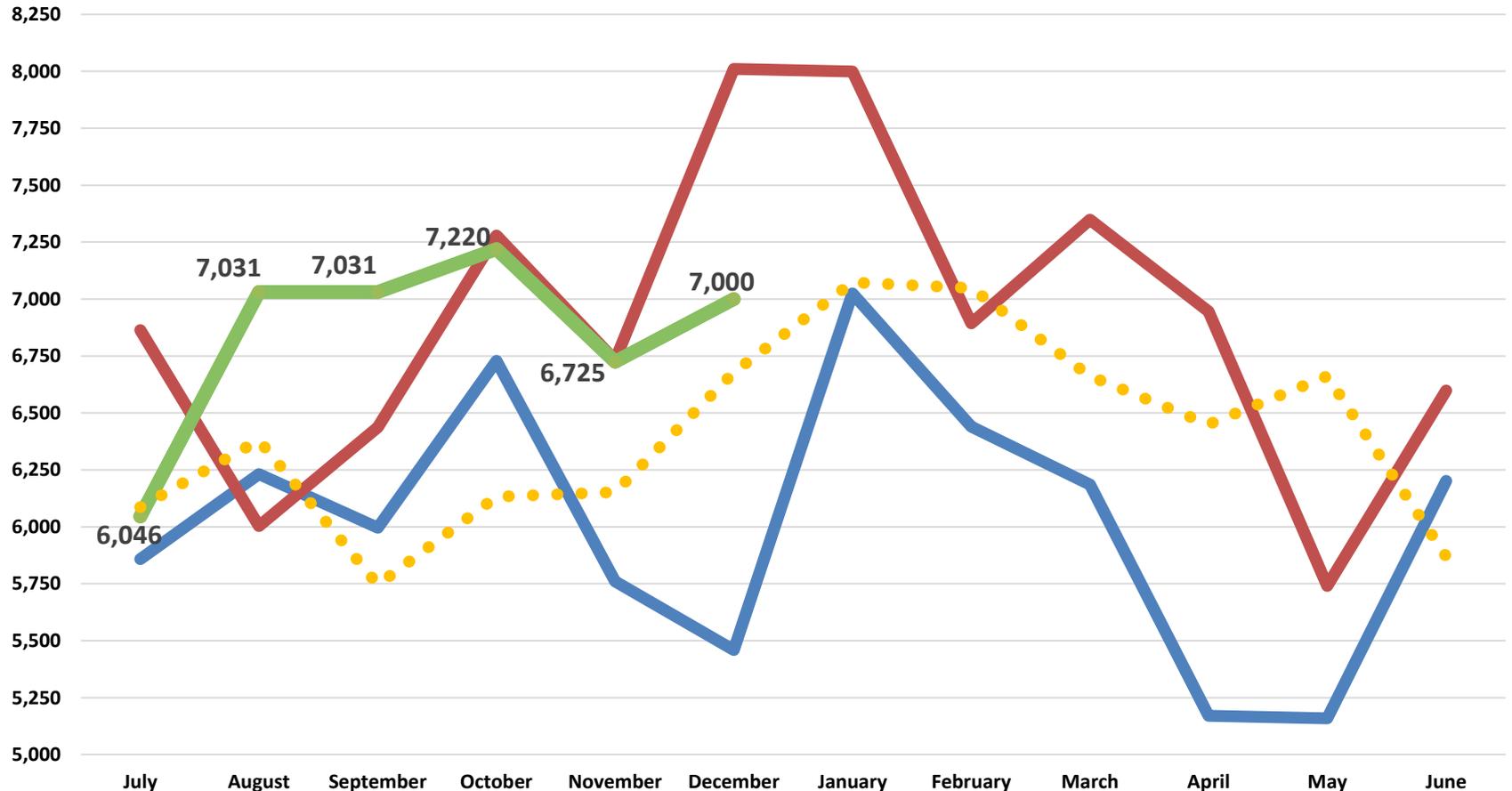
6,175	6,757	6,802	7,433
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Rural Health Clinic Registrations

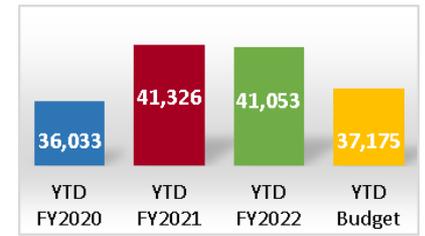


50,269	64,944	63,708	56,503
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

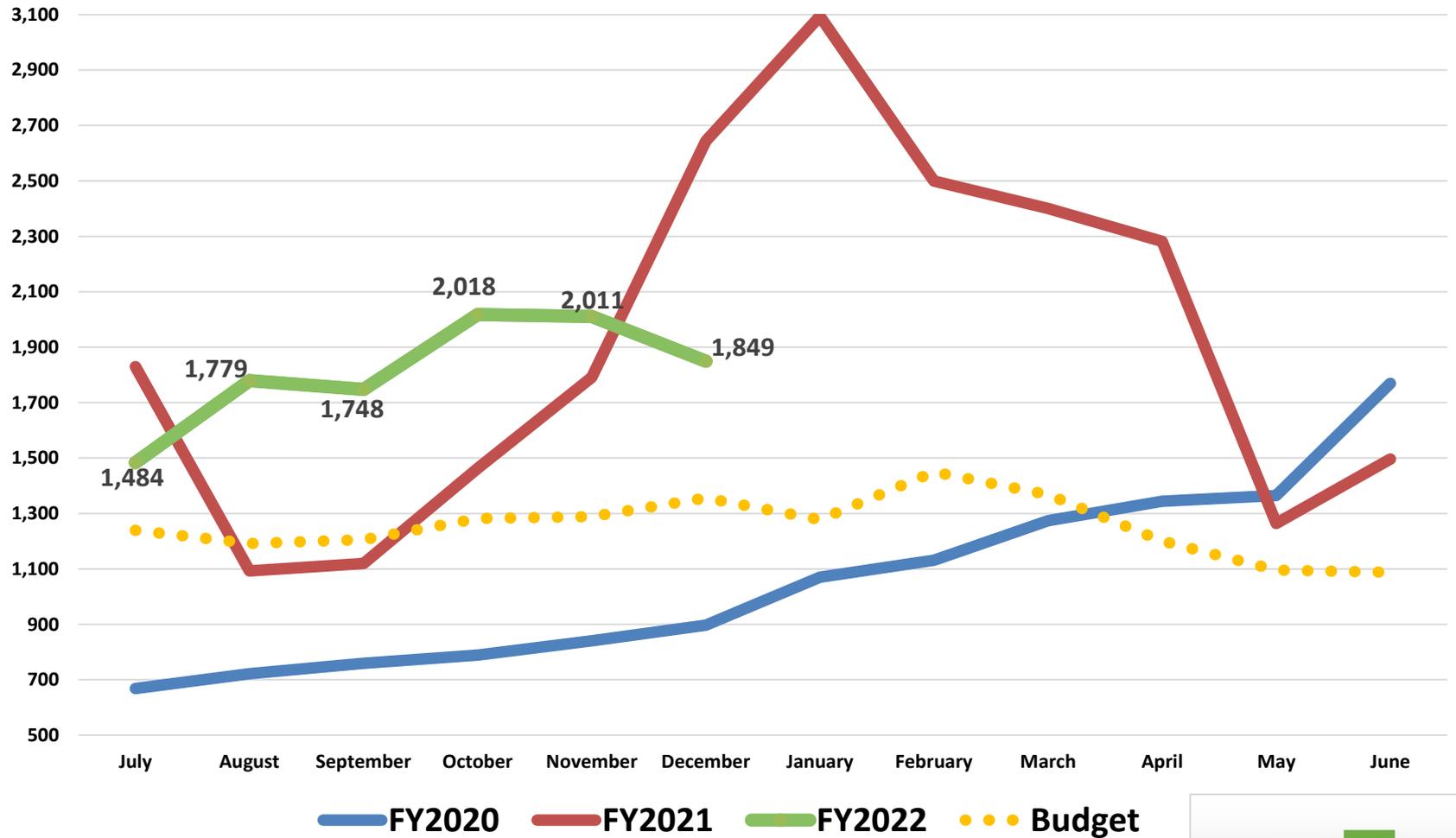
Exeter RHC - Registrations



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

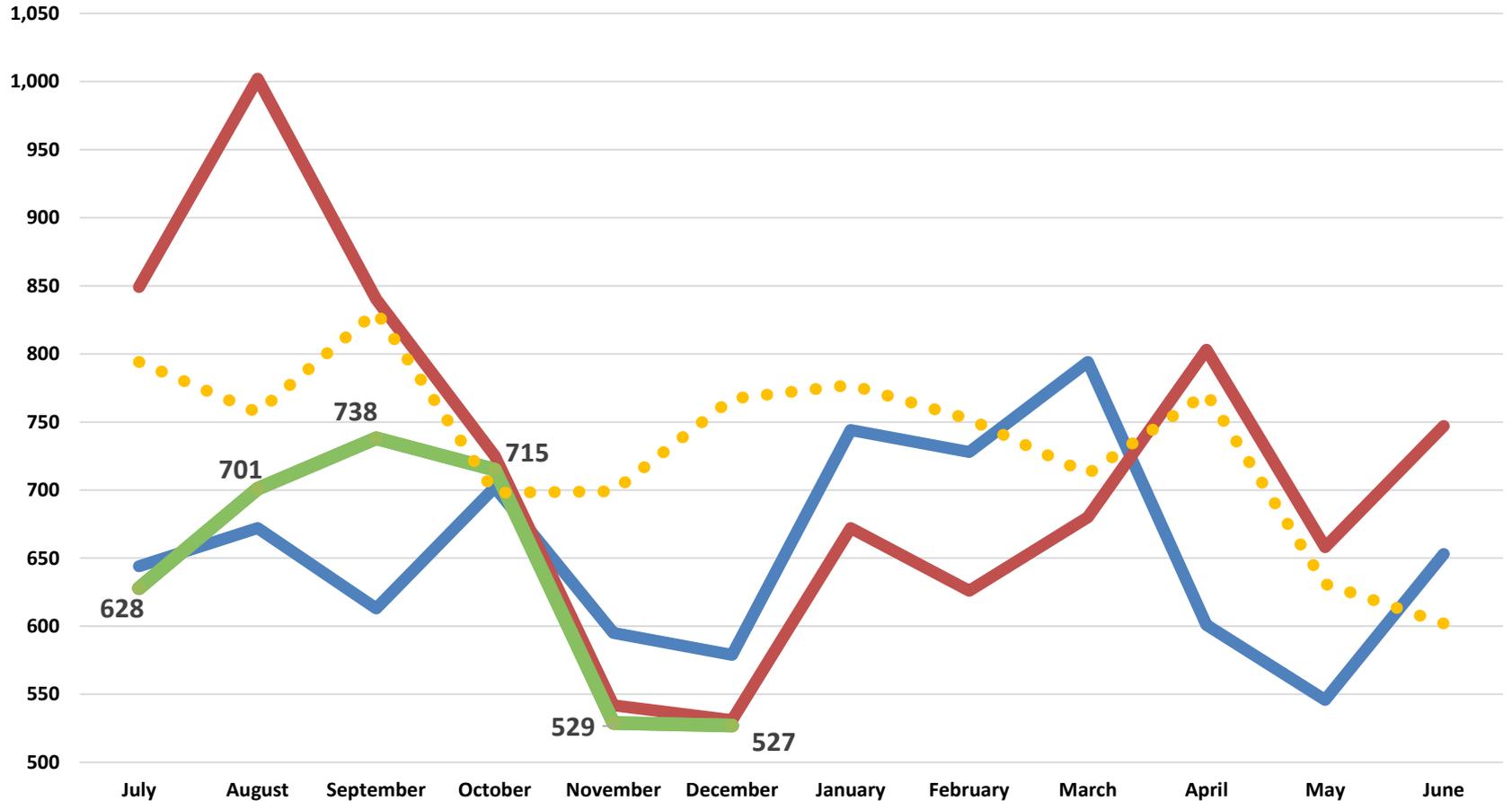


Lindsay RHC - Registrations

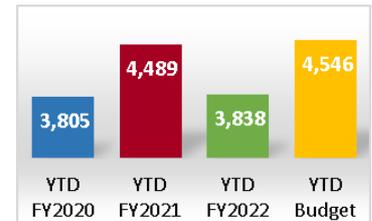


4,678	9,941	10,889	7,564
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

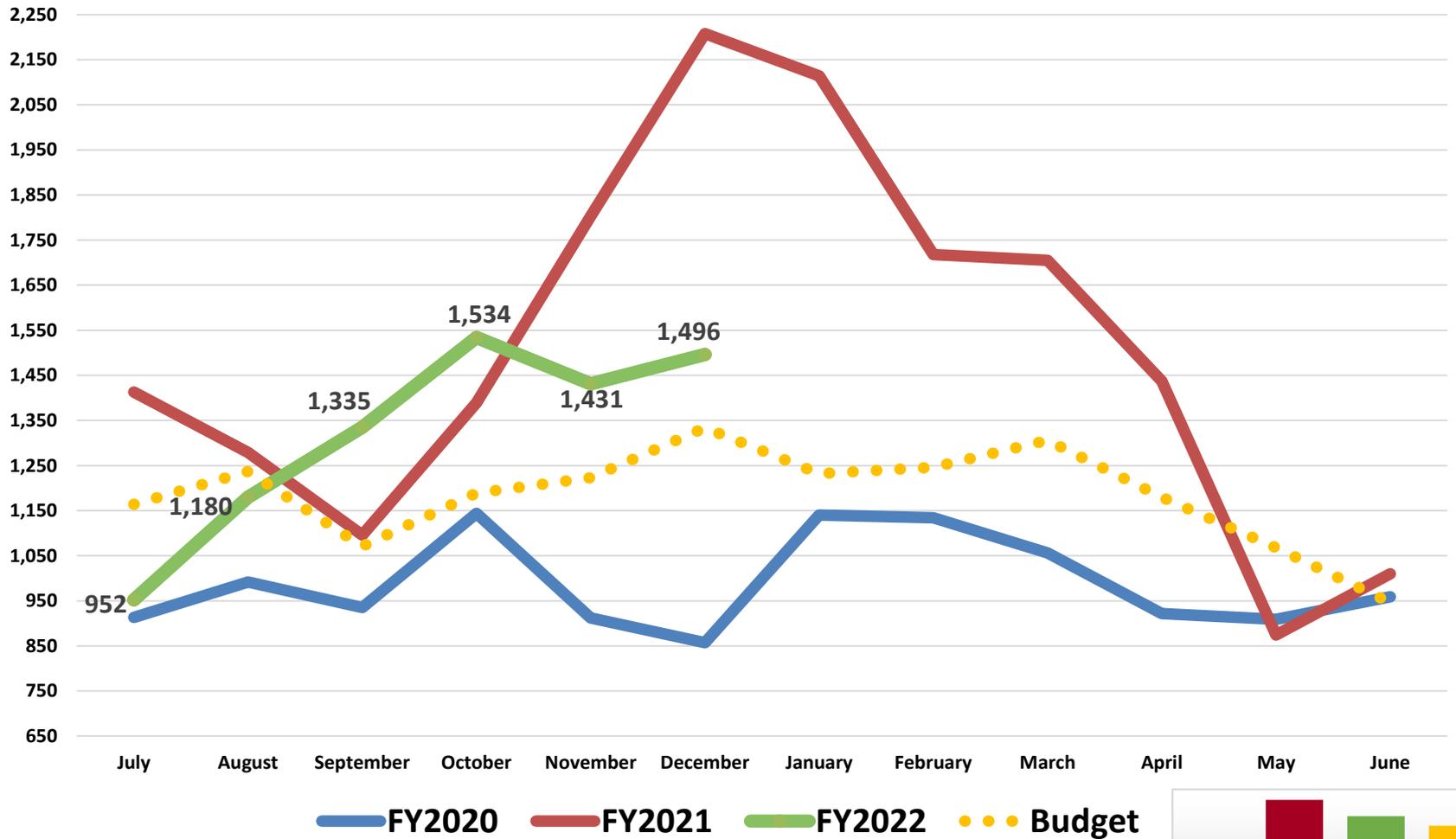
Woodlake RHC - Registrations



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**



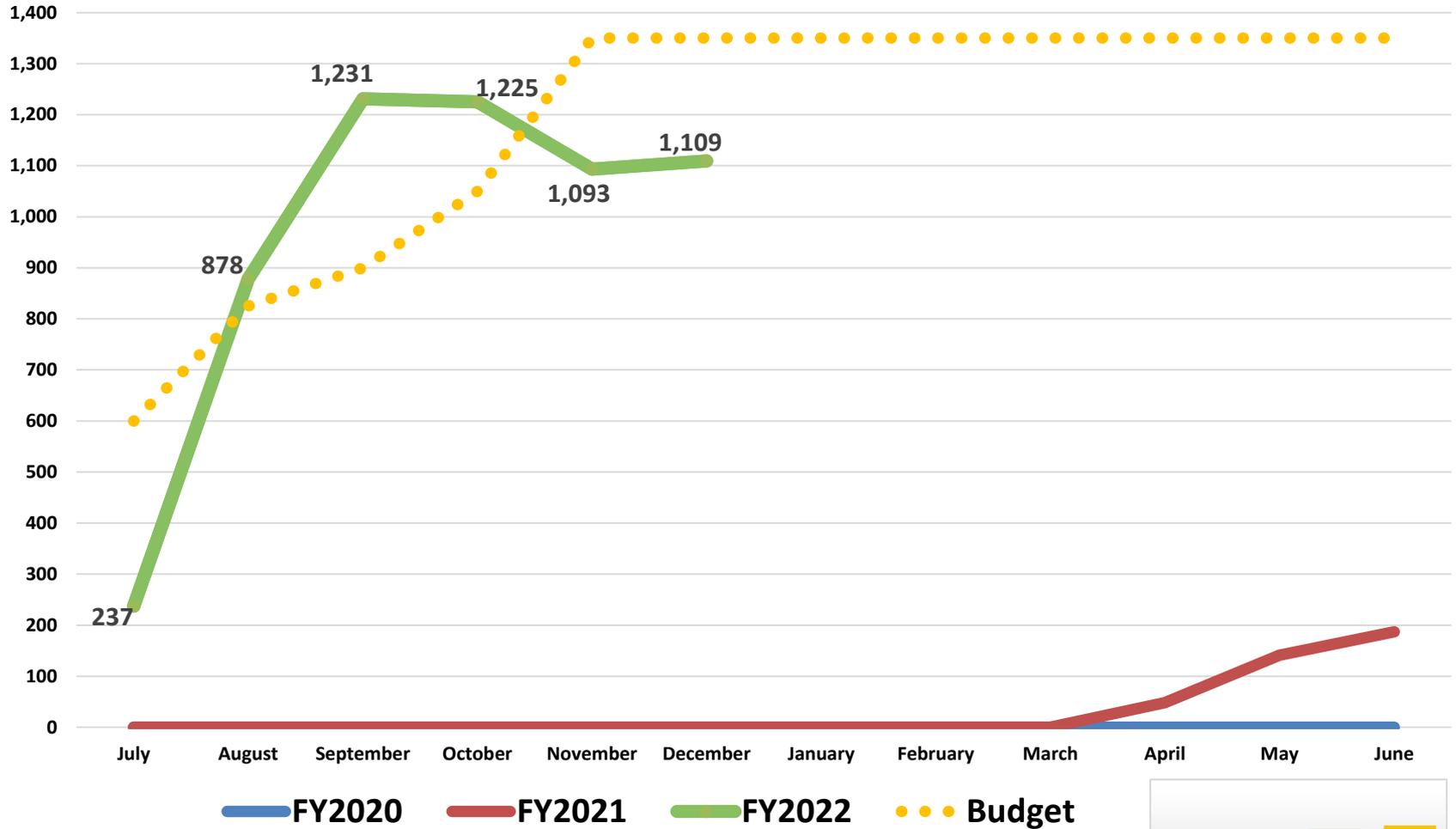
Dinuba RHC - Registrations



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

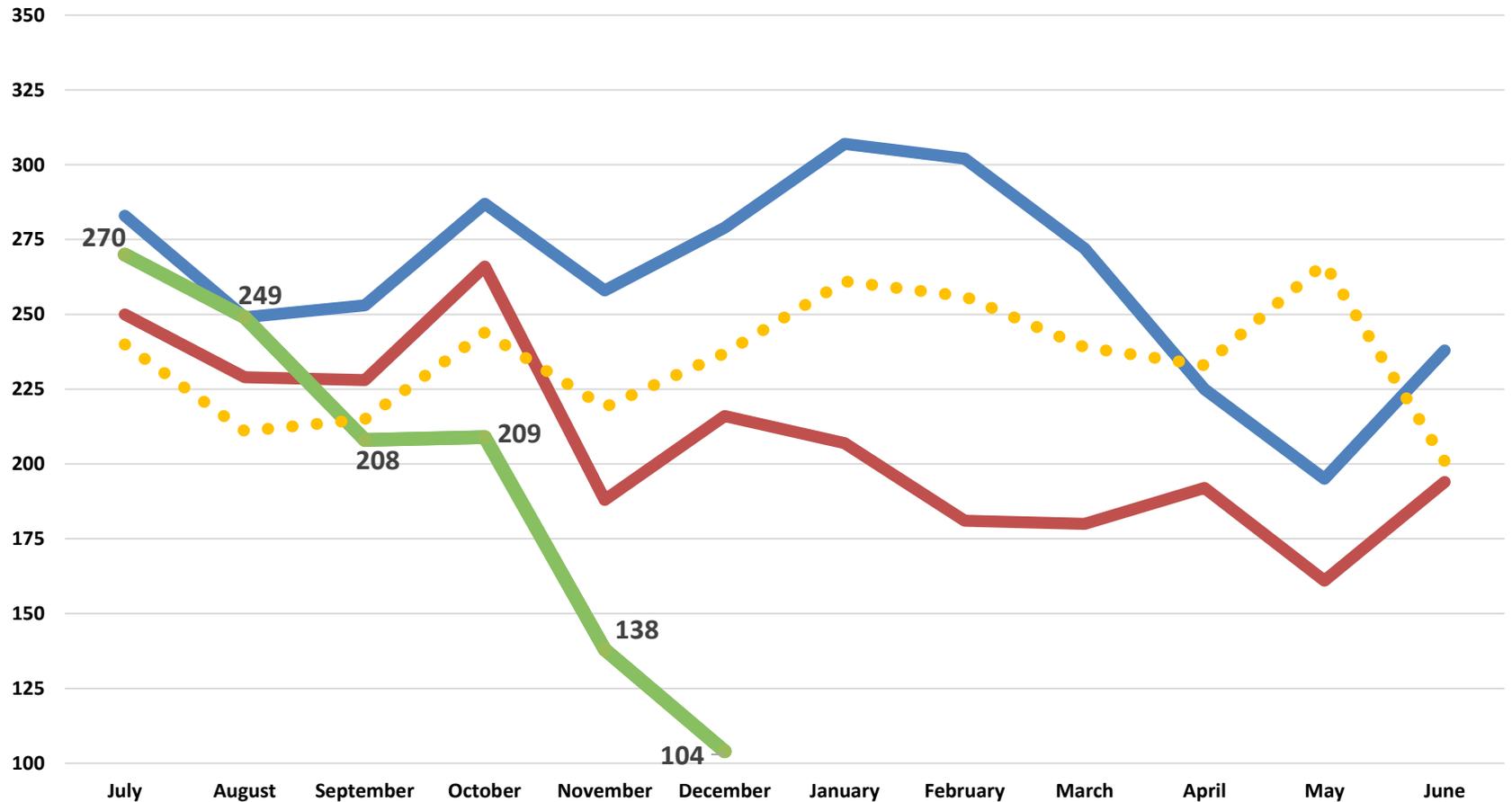
5,753	9,188	7,928	7,218
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Tulare RHC - Registrations



YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget
-	-	5,773	6,075

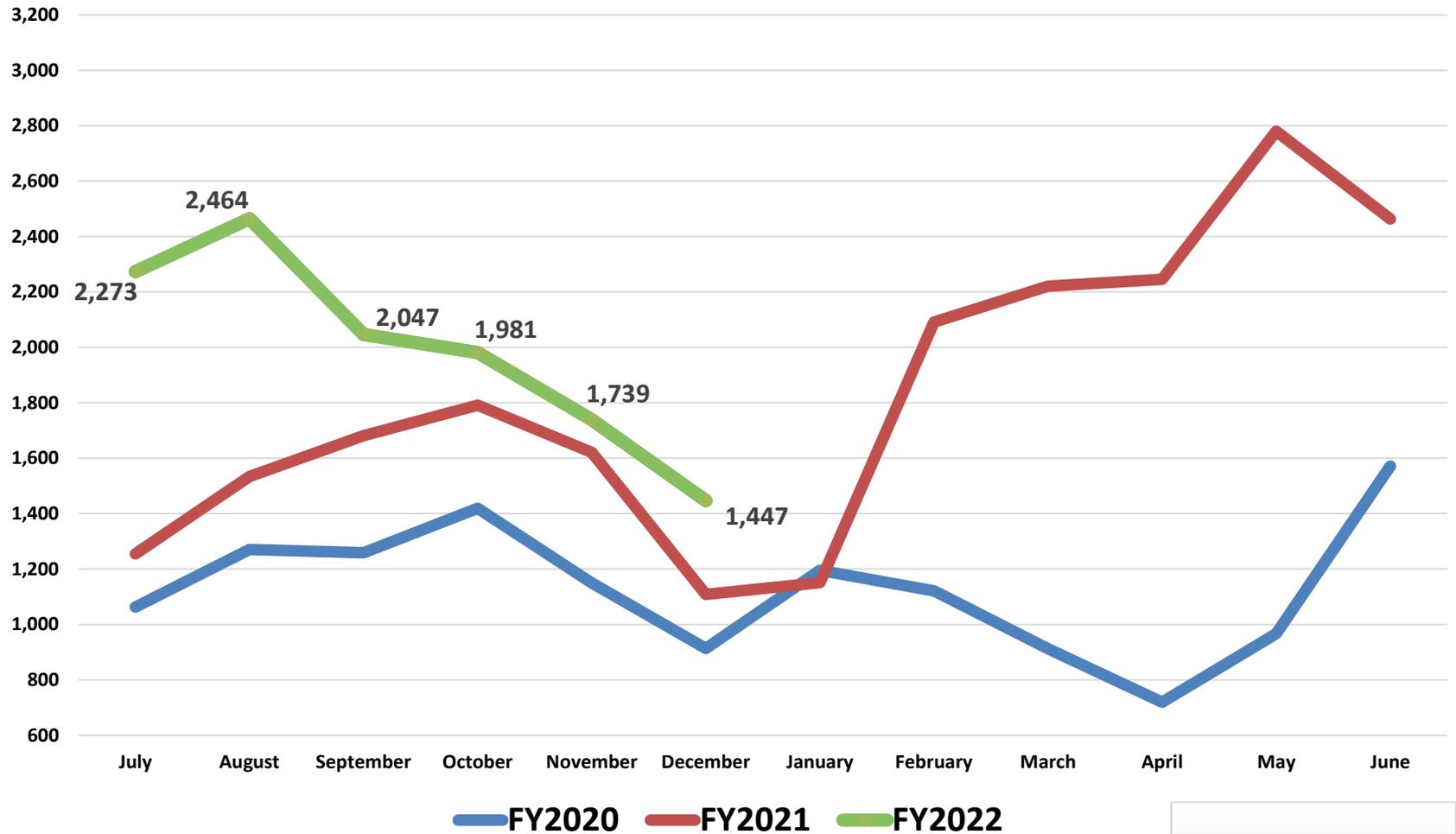
Neurosurgery Clinic - Registrations



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

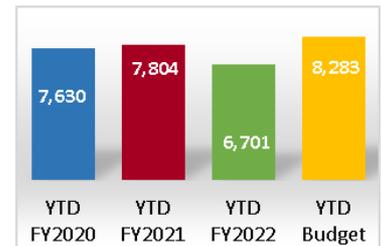
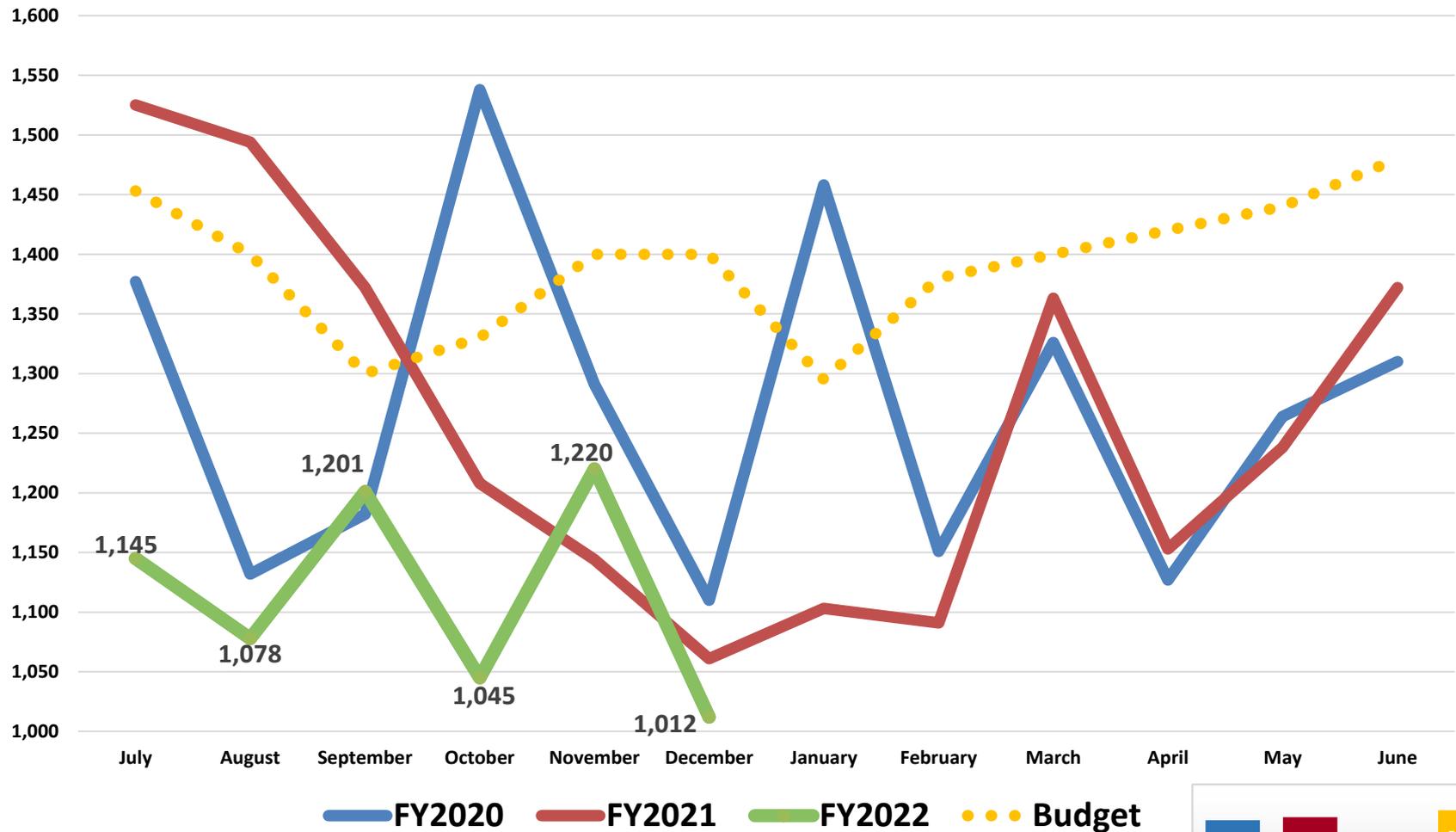


Neurosurgery Clinic - wRVU's

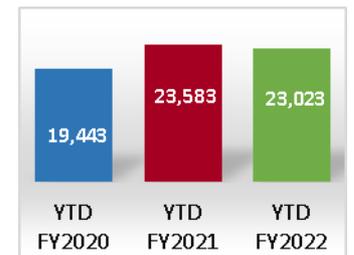
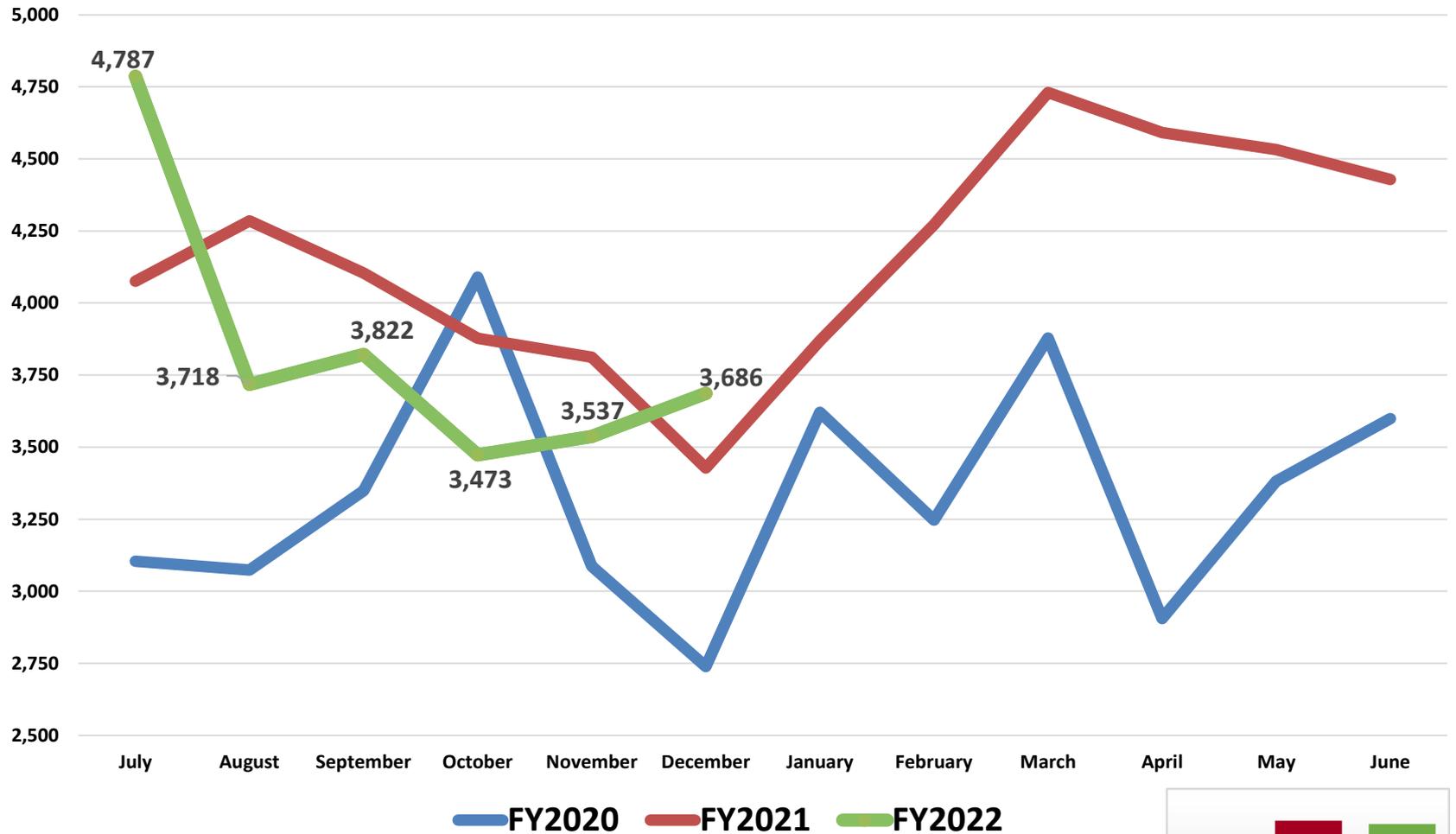


7,075	8,991	11,951
YTD FY2020	YTD FY2021	YTD FY2022

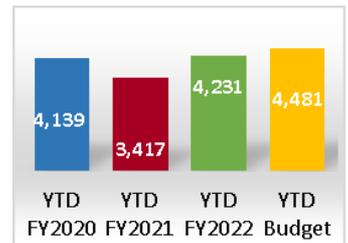
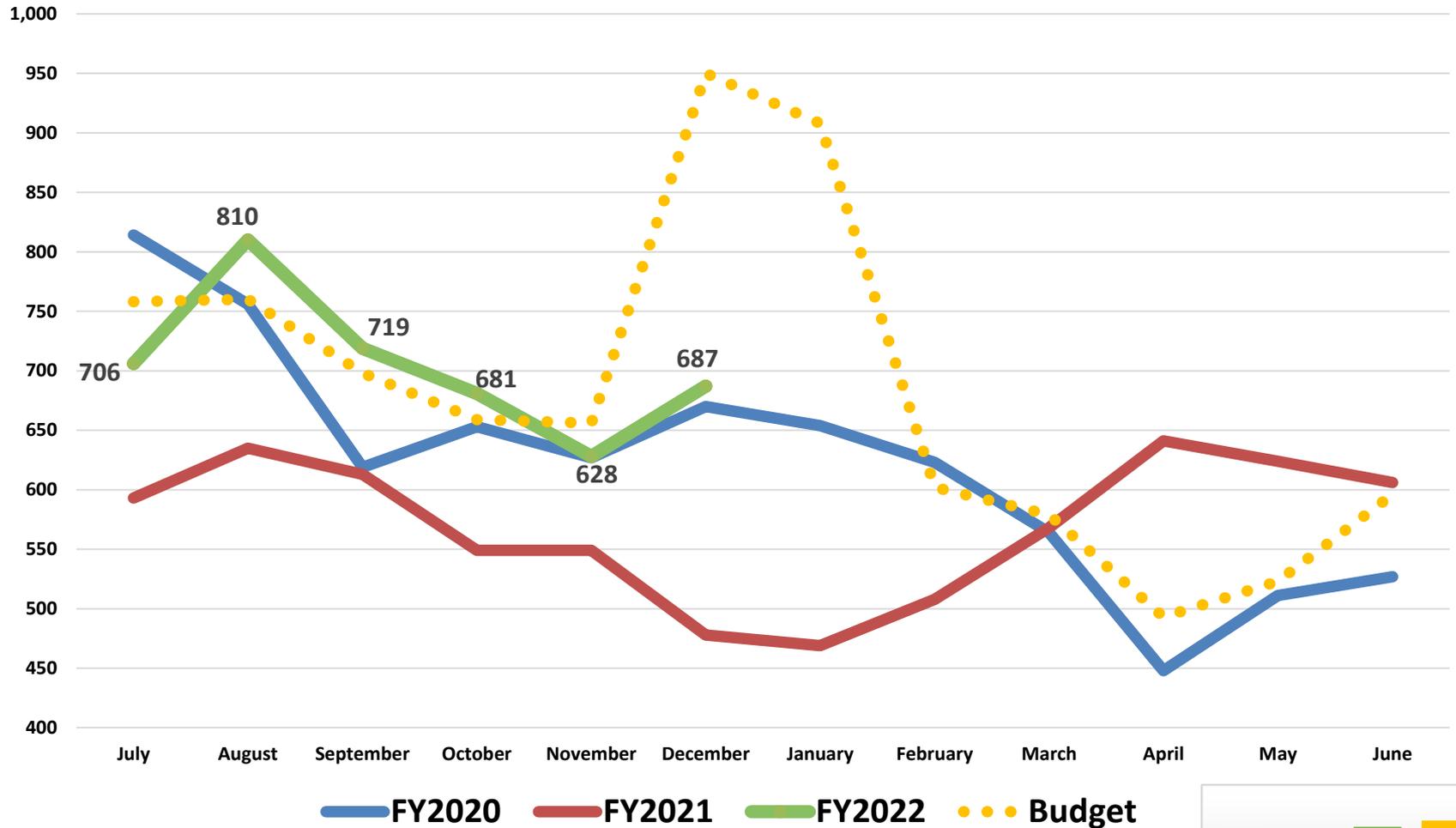
Sequoia Cardiology - Registrations



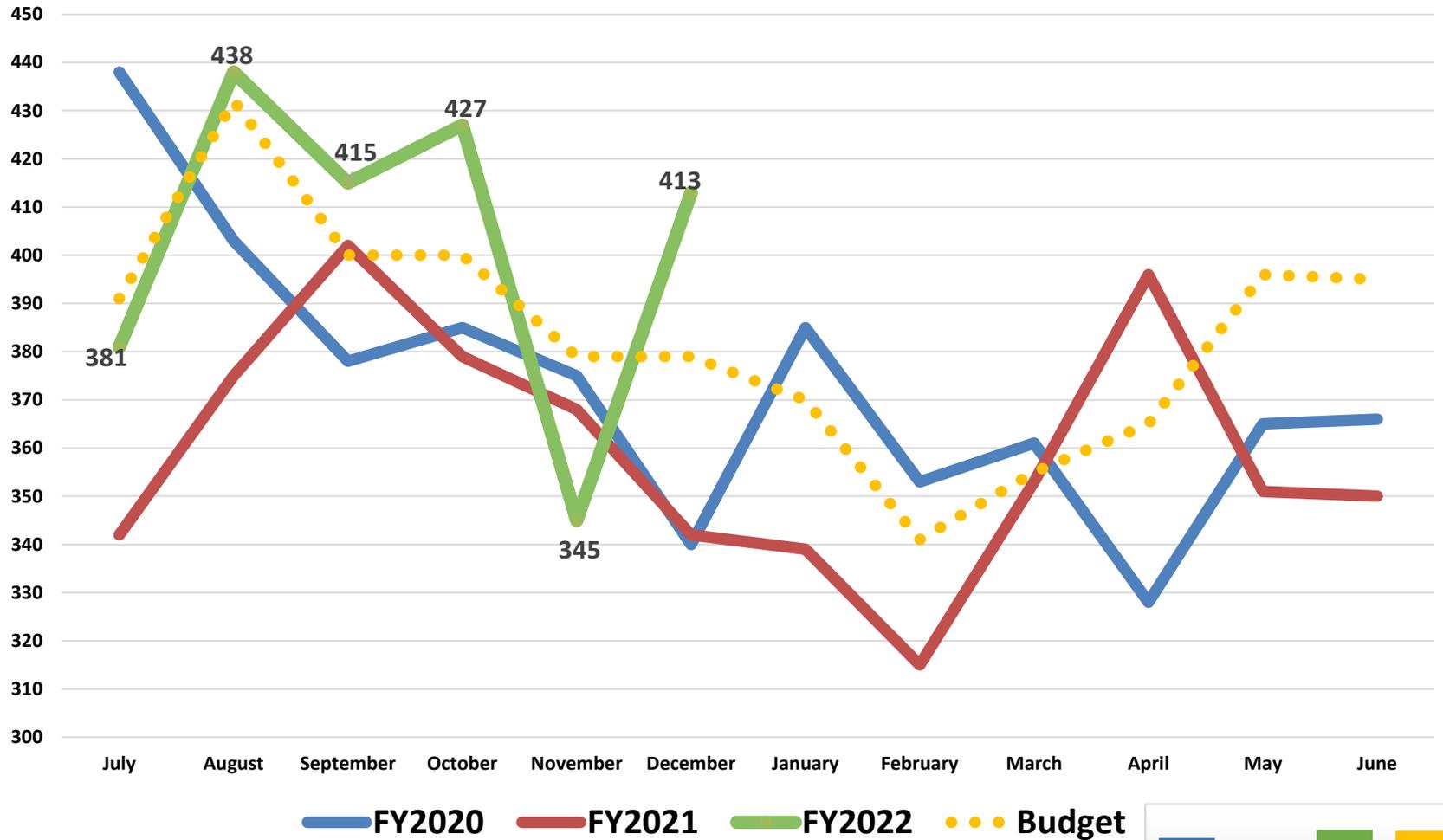
Sequoia Cardiology – wRVU's



Labor Triage Registrations

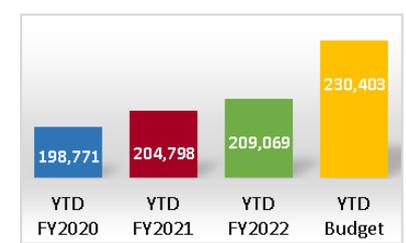
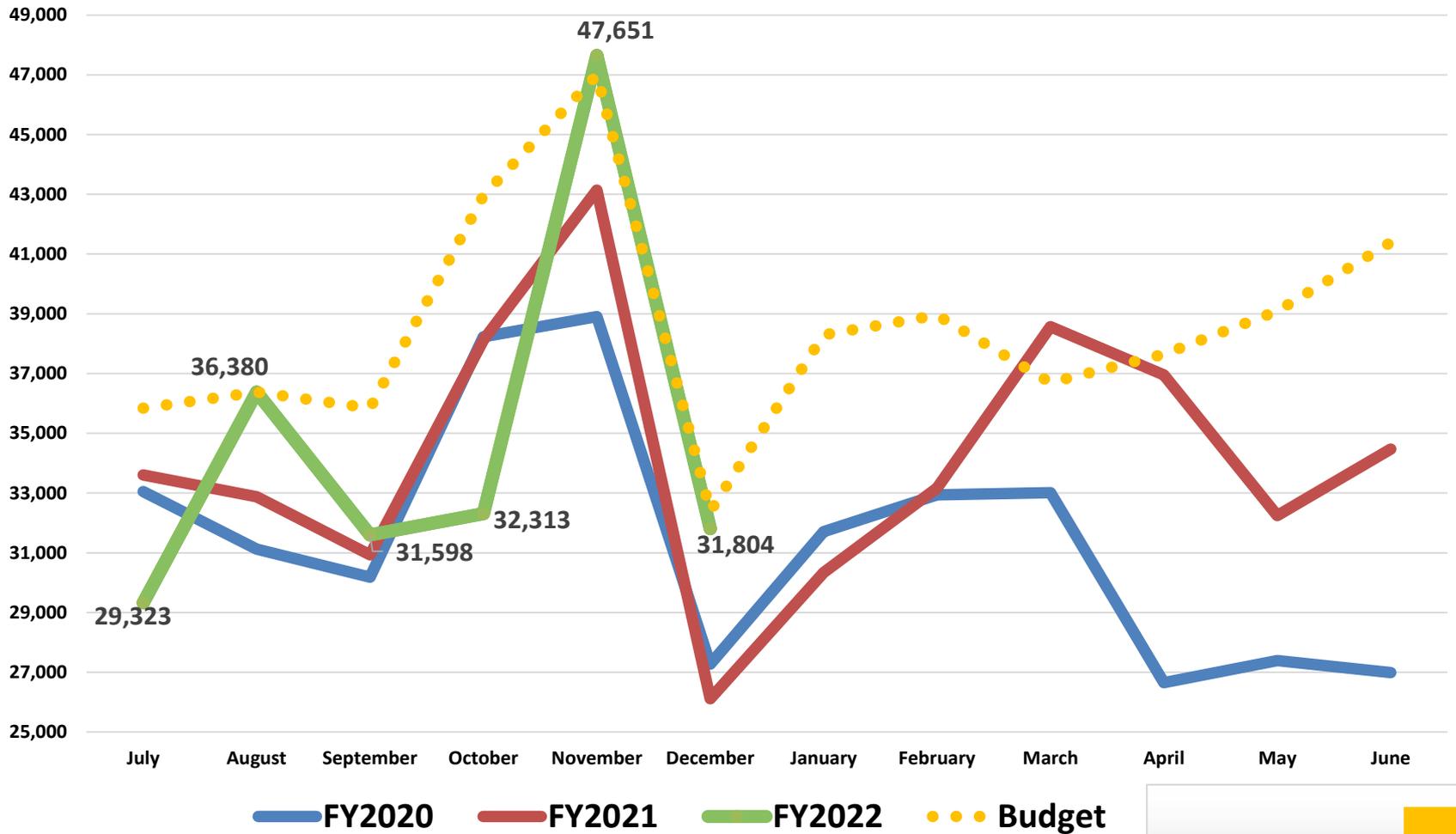


Deliveries

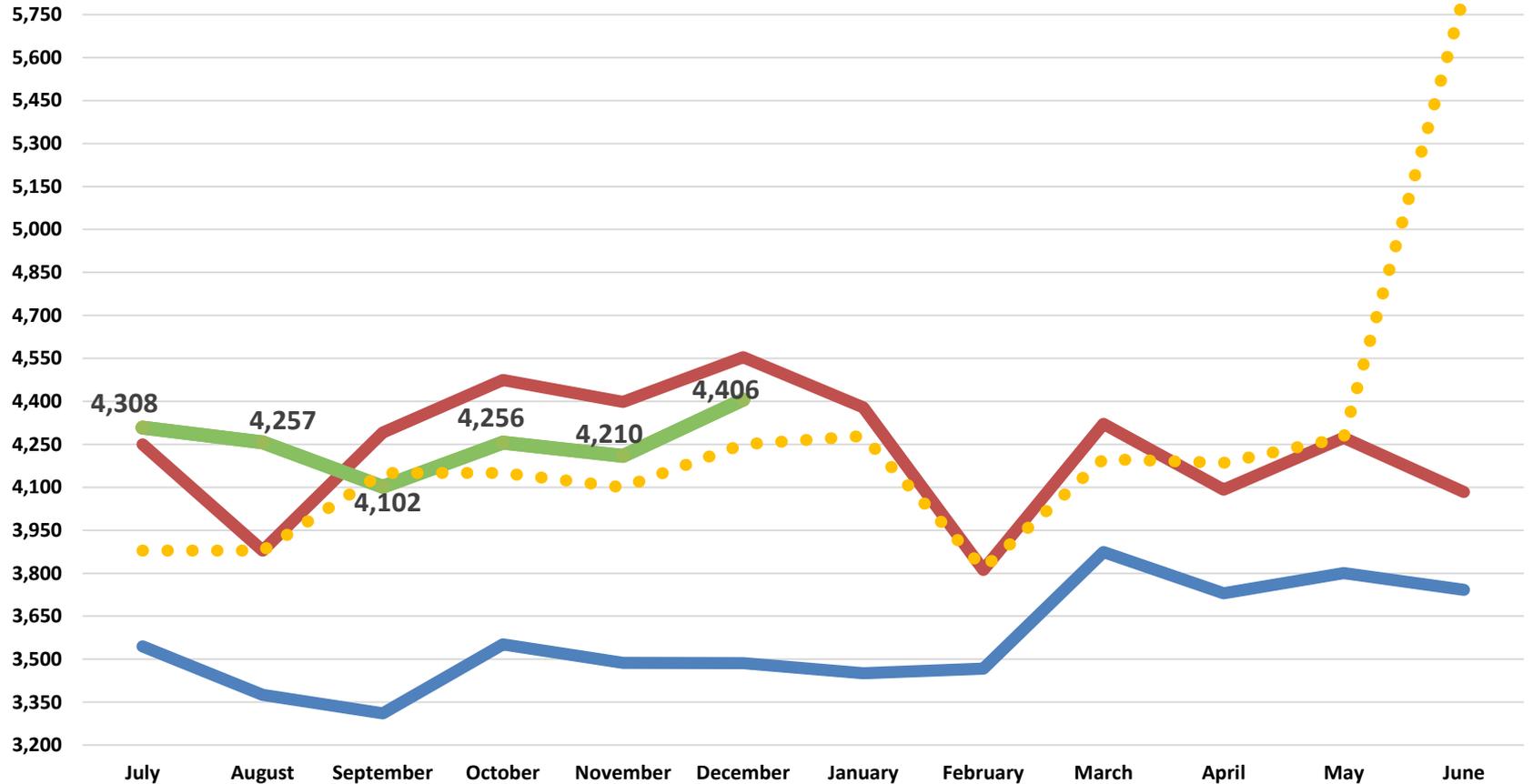


1,979	1,866	2,006	2,002
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

KHMG RVU's



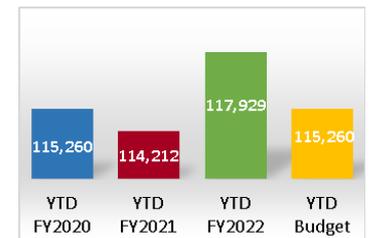
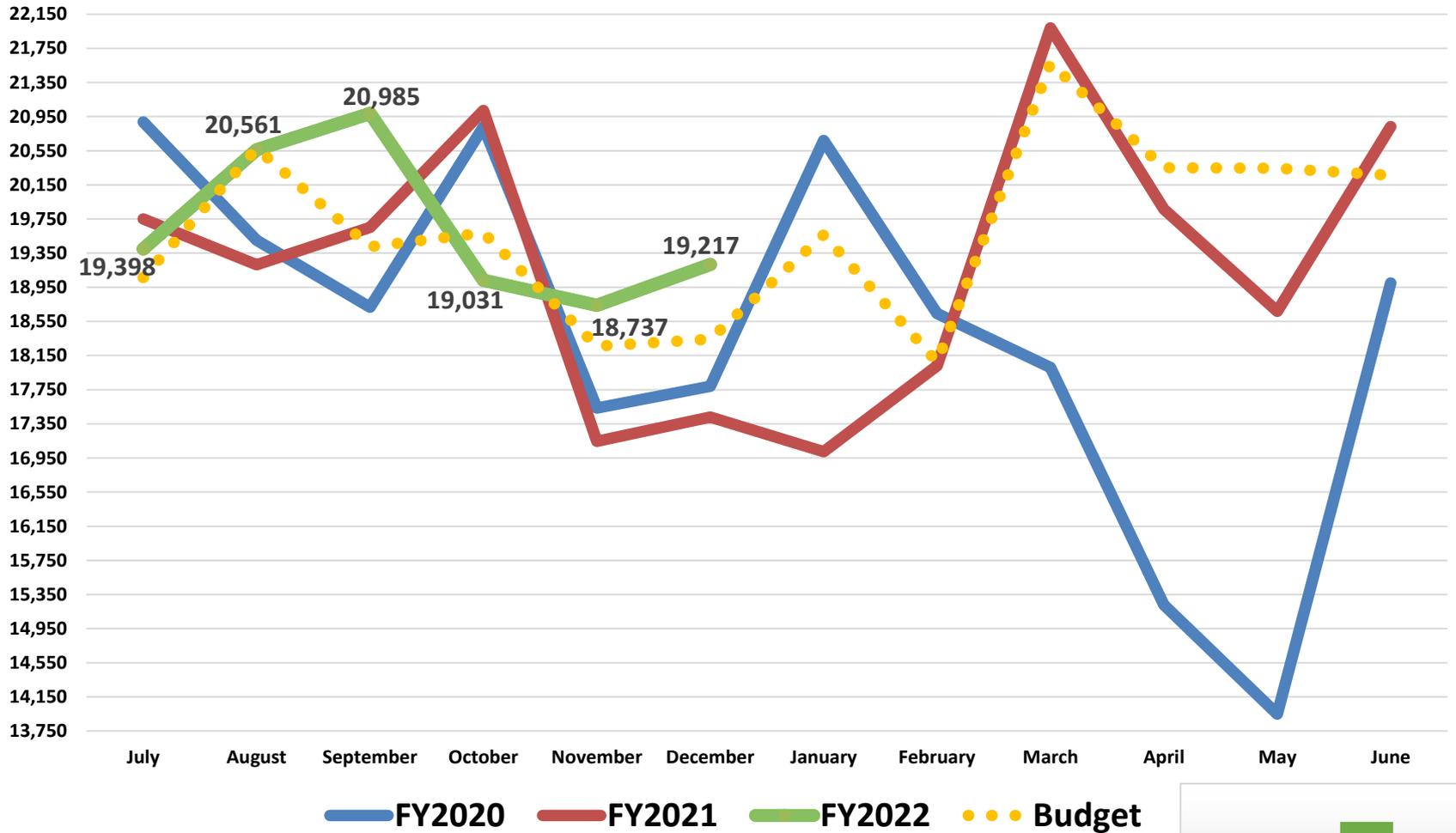
Hospice Days



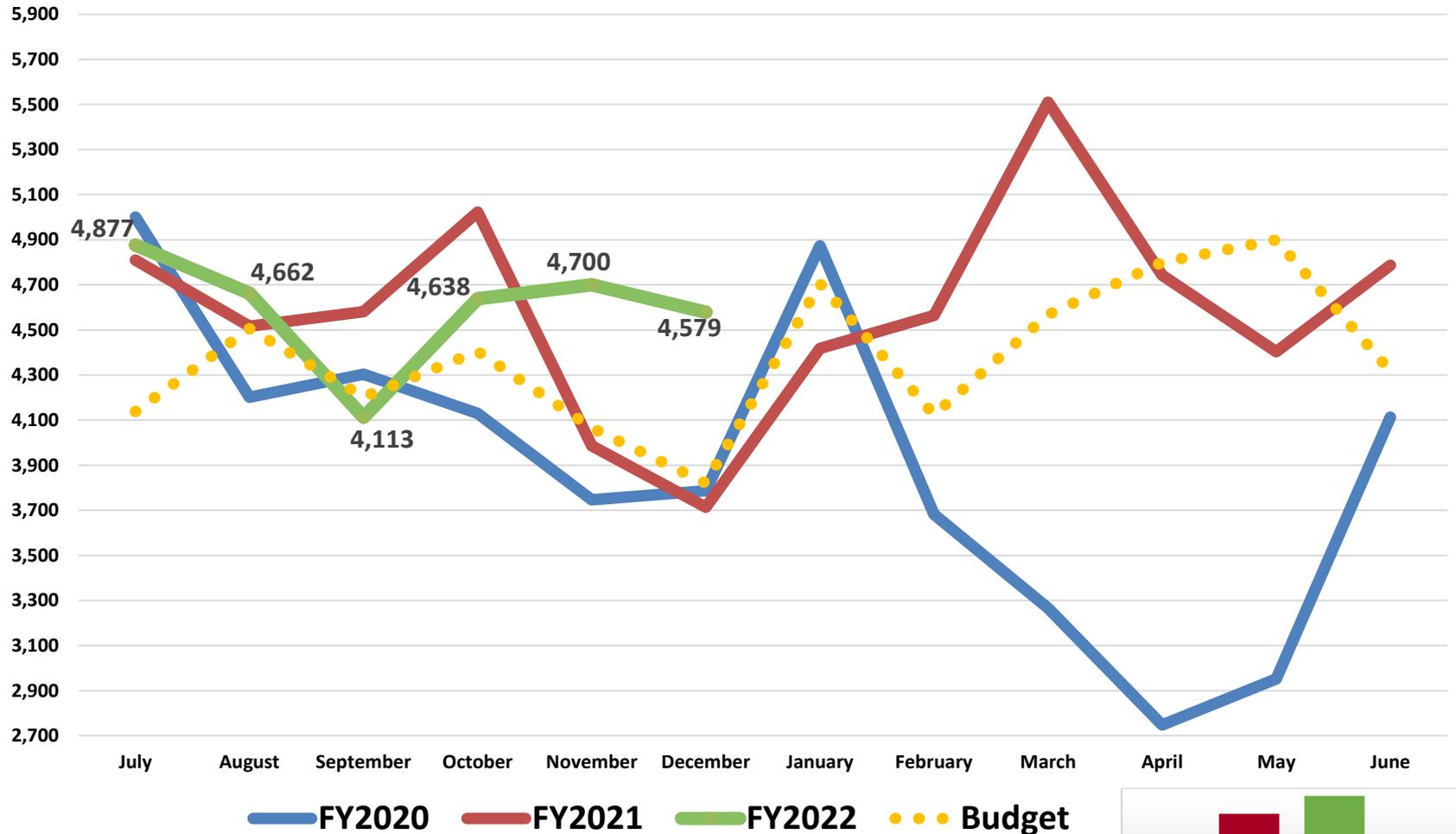
— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**

20,756	25,847	25,539	24,408
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

All O/P Rehab Services Across District

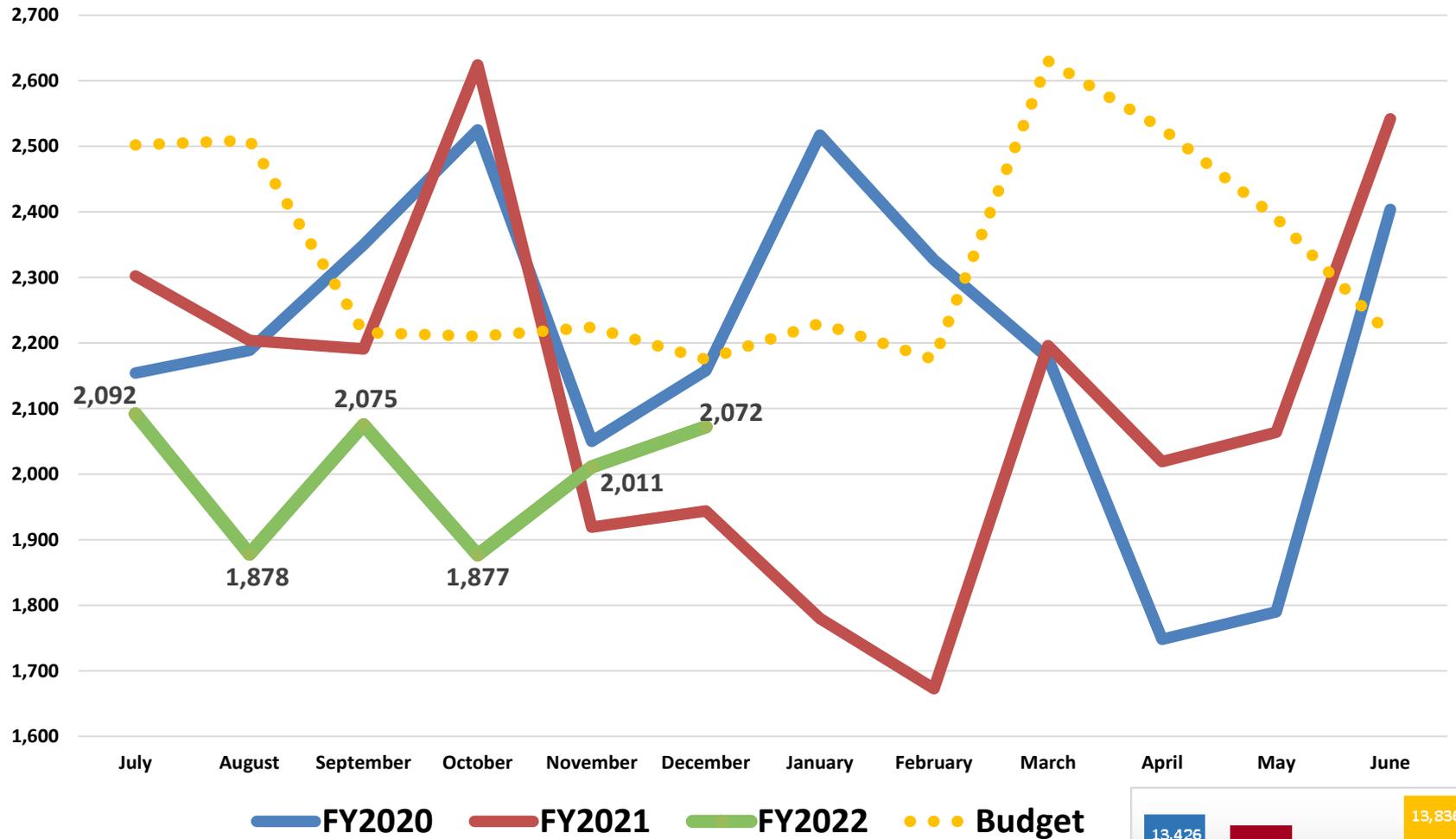


O/P Rehab Services



25,168	26,630	27,569	25,136
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

O/P Rehab - Exeter



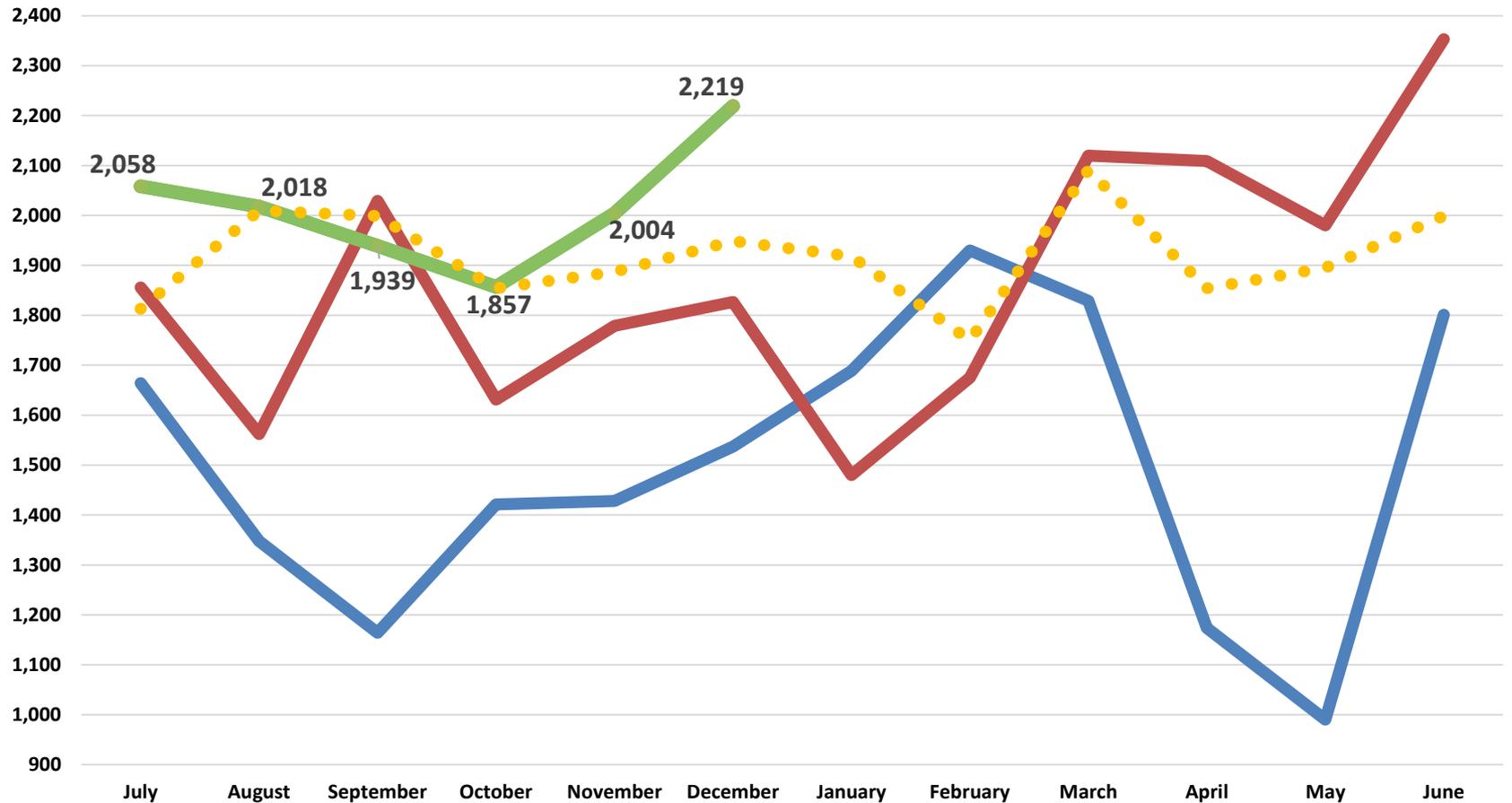
13,426	13,184	12,005	13,836
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

O/P Rehab - Akers



55,534	52,277	53,455	52,922
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

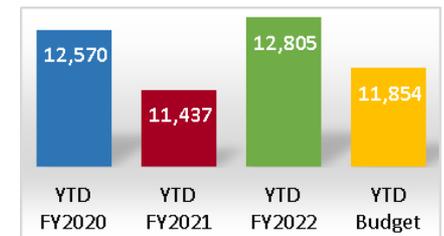
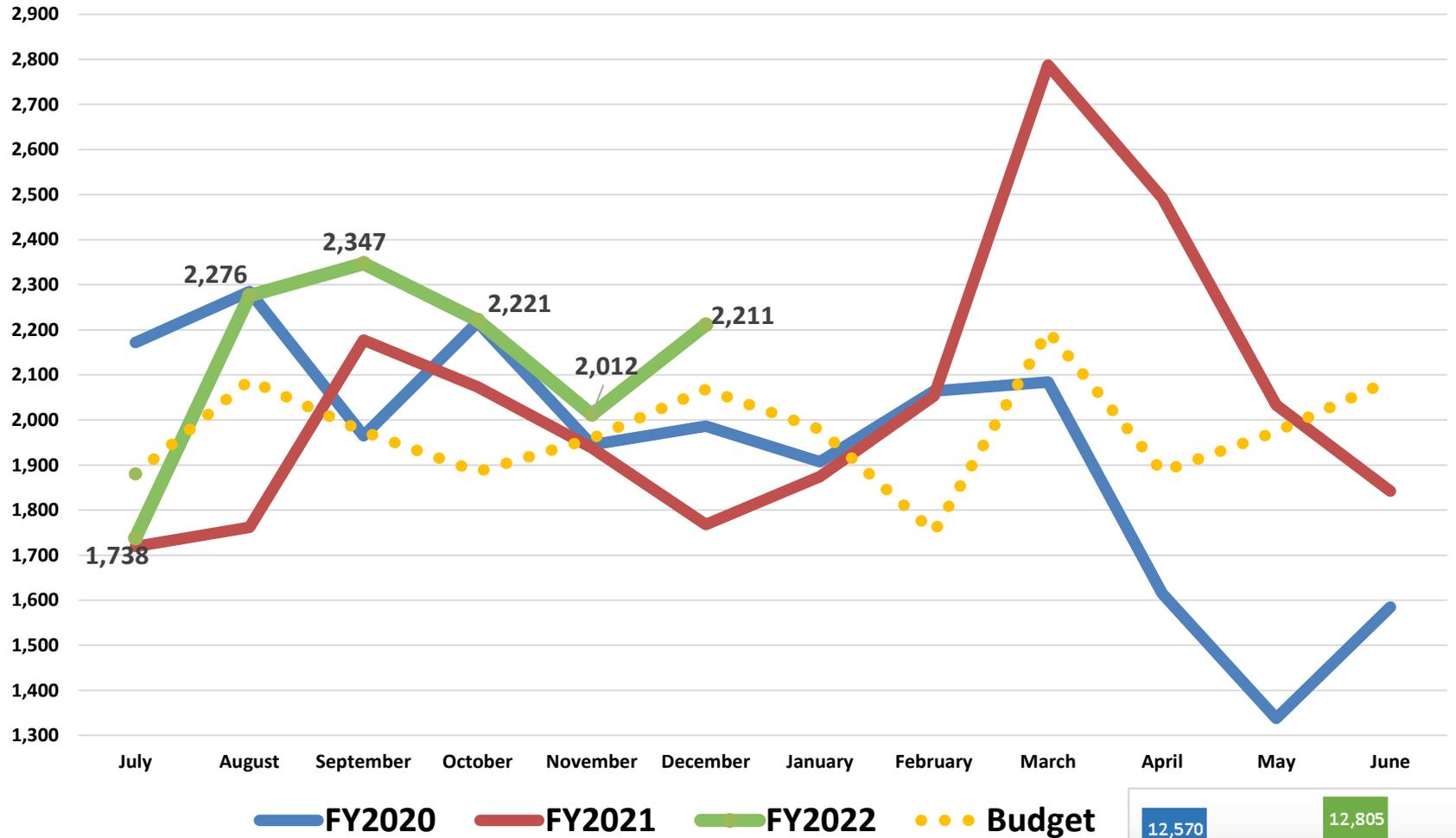
O/P Rehab - LLOPT



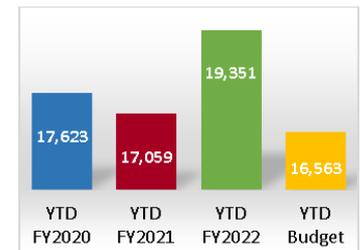
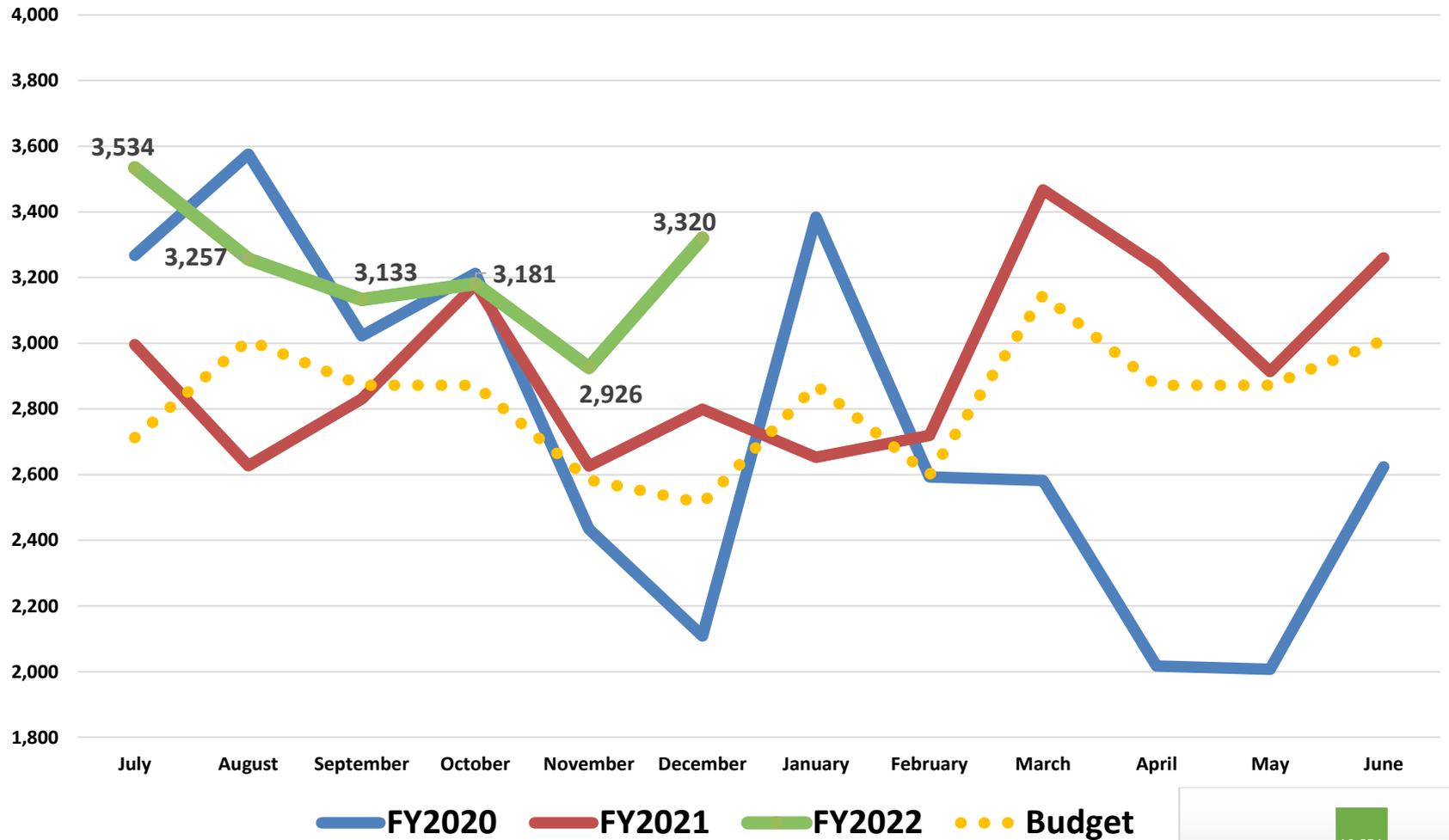
— **FY2020**
 — **FY2021**
 — **FY2022**
 ••• **Budget**

8,562	10,684	12,095	11,512
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

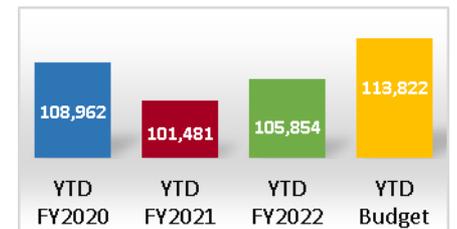
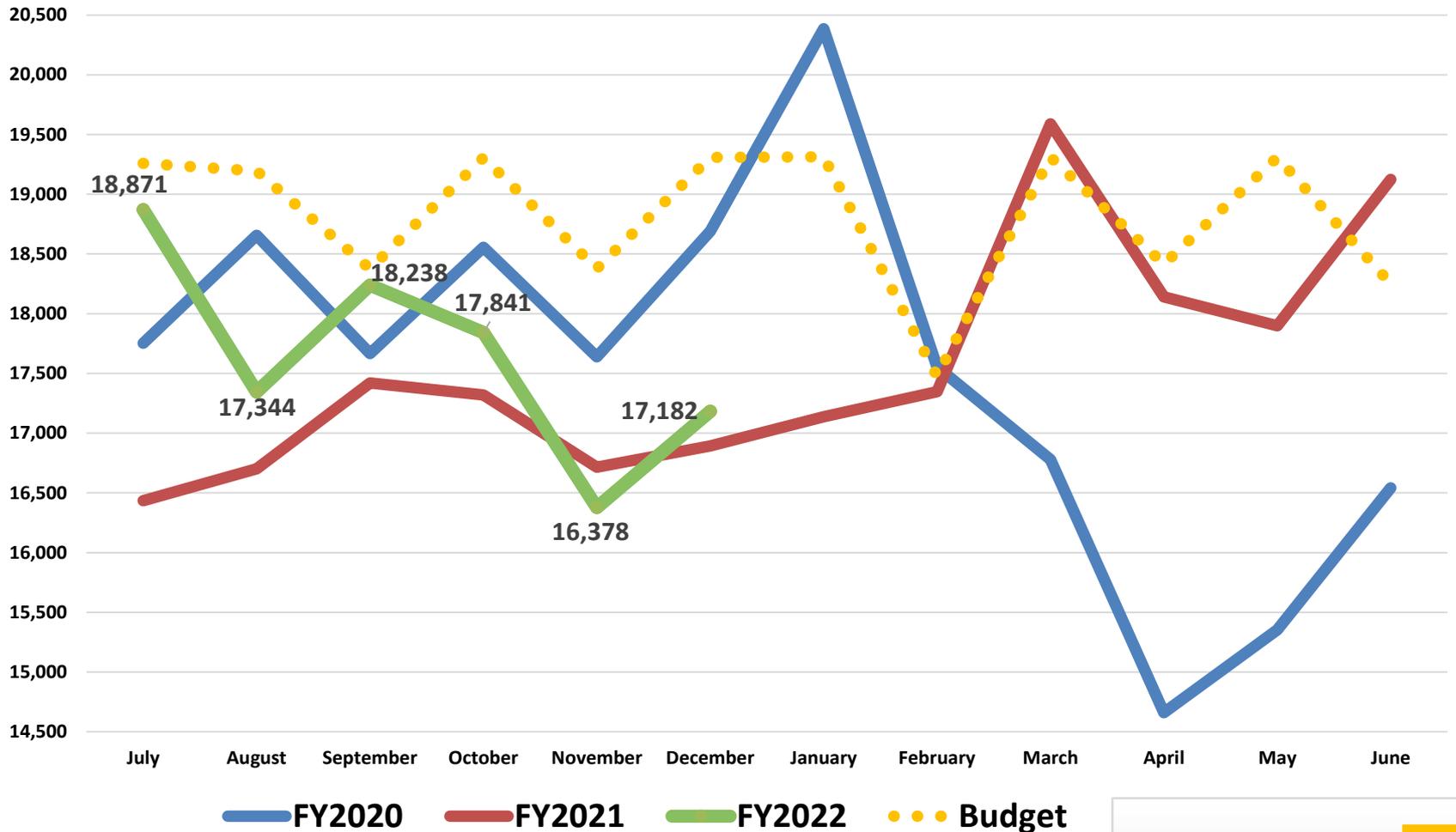
O/P Rehab - Dinuba



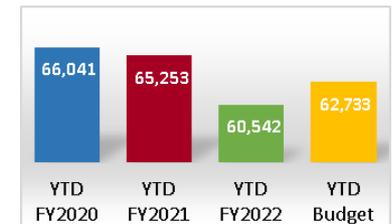
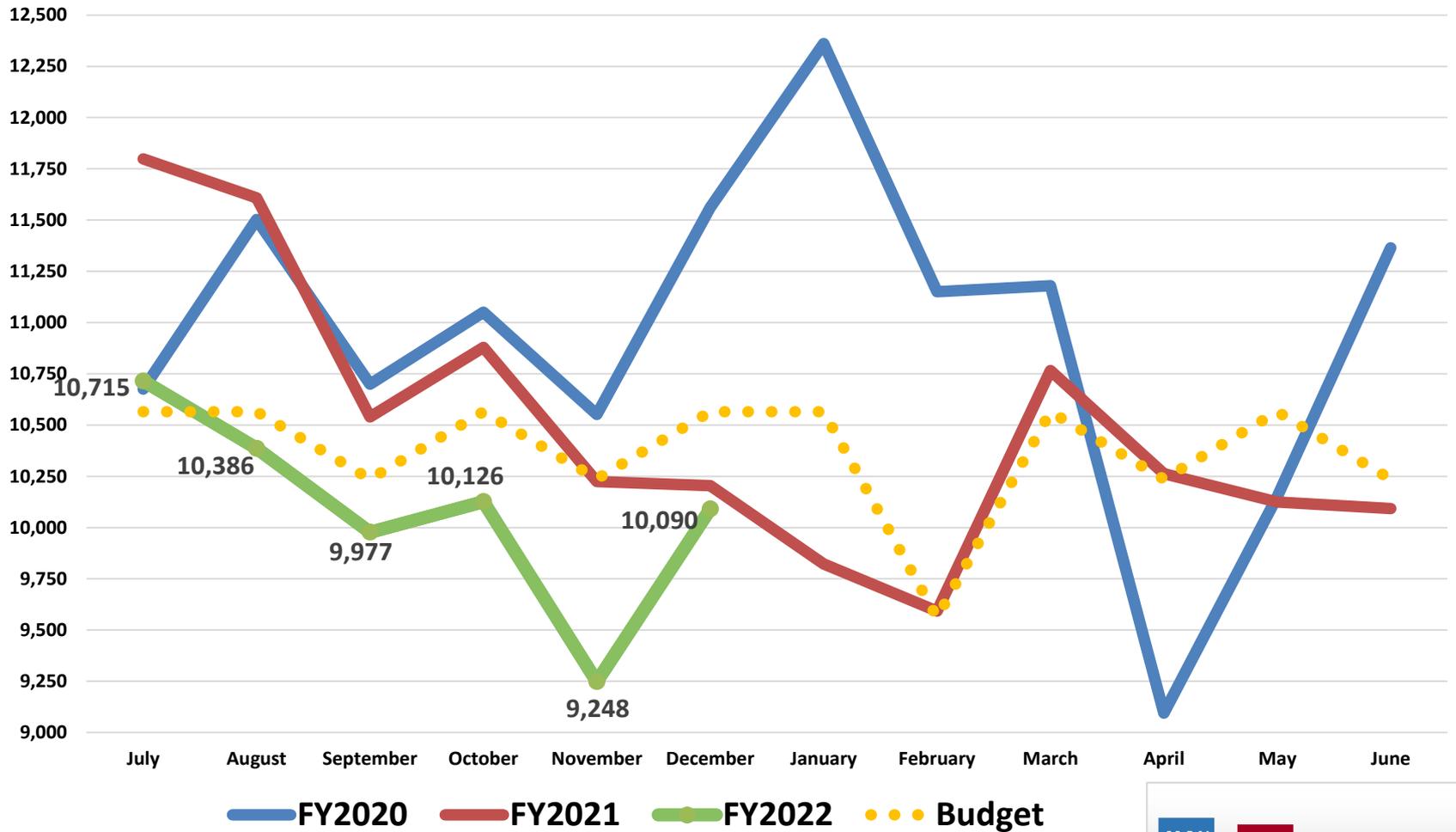
Therapy - Cypress Hand Center



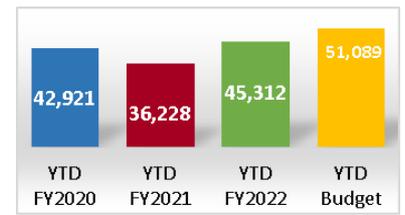
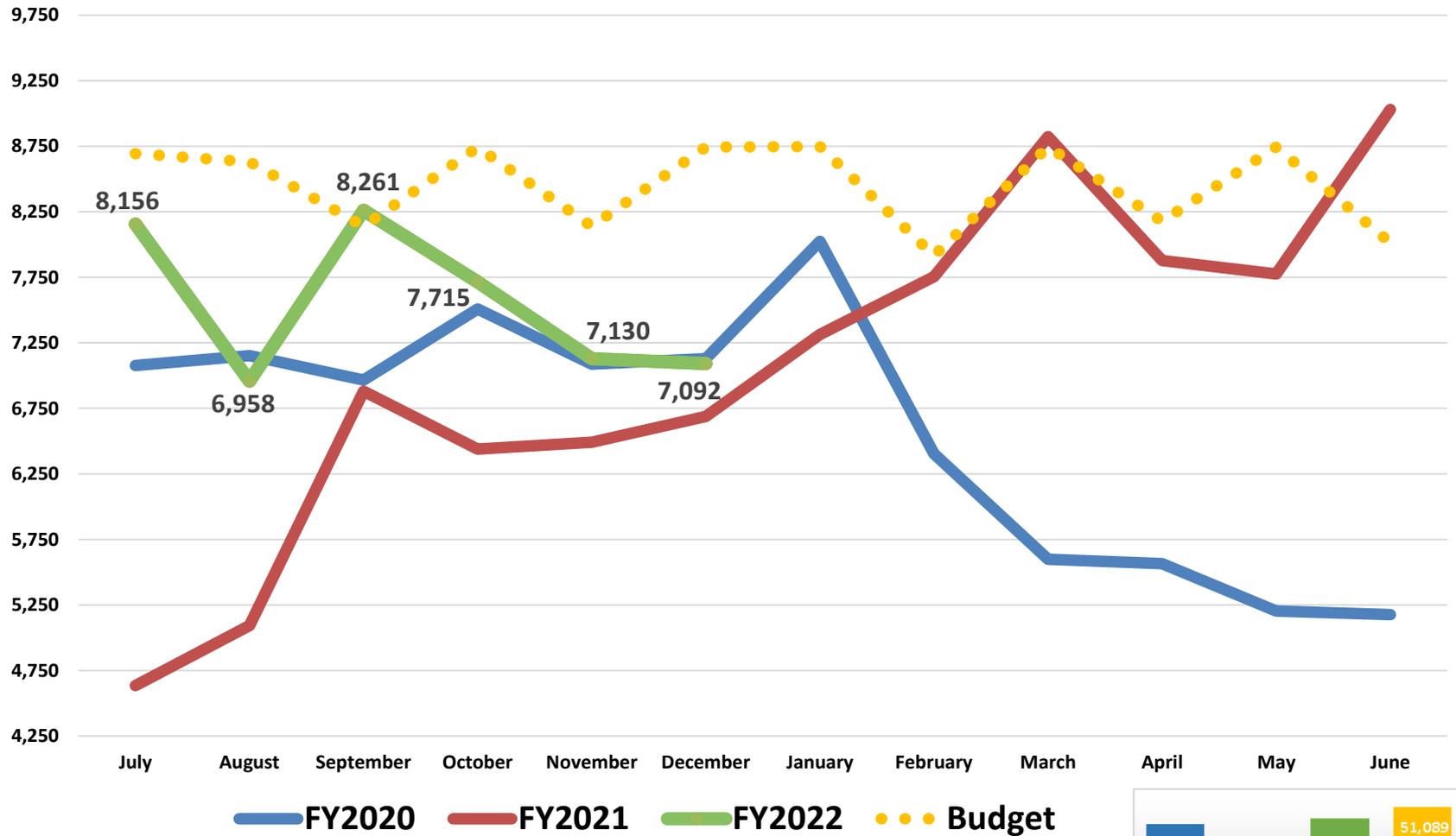
Physical & Other Therapy Units (I/P & O/P)



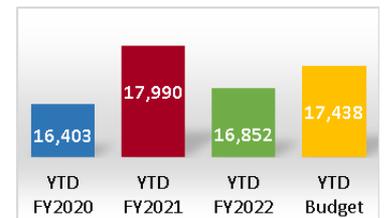
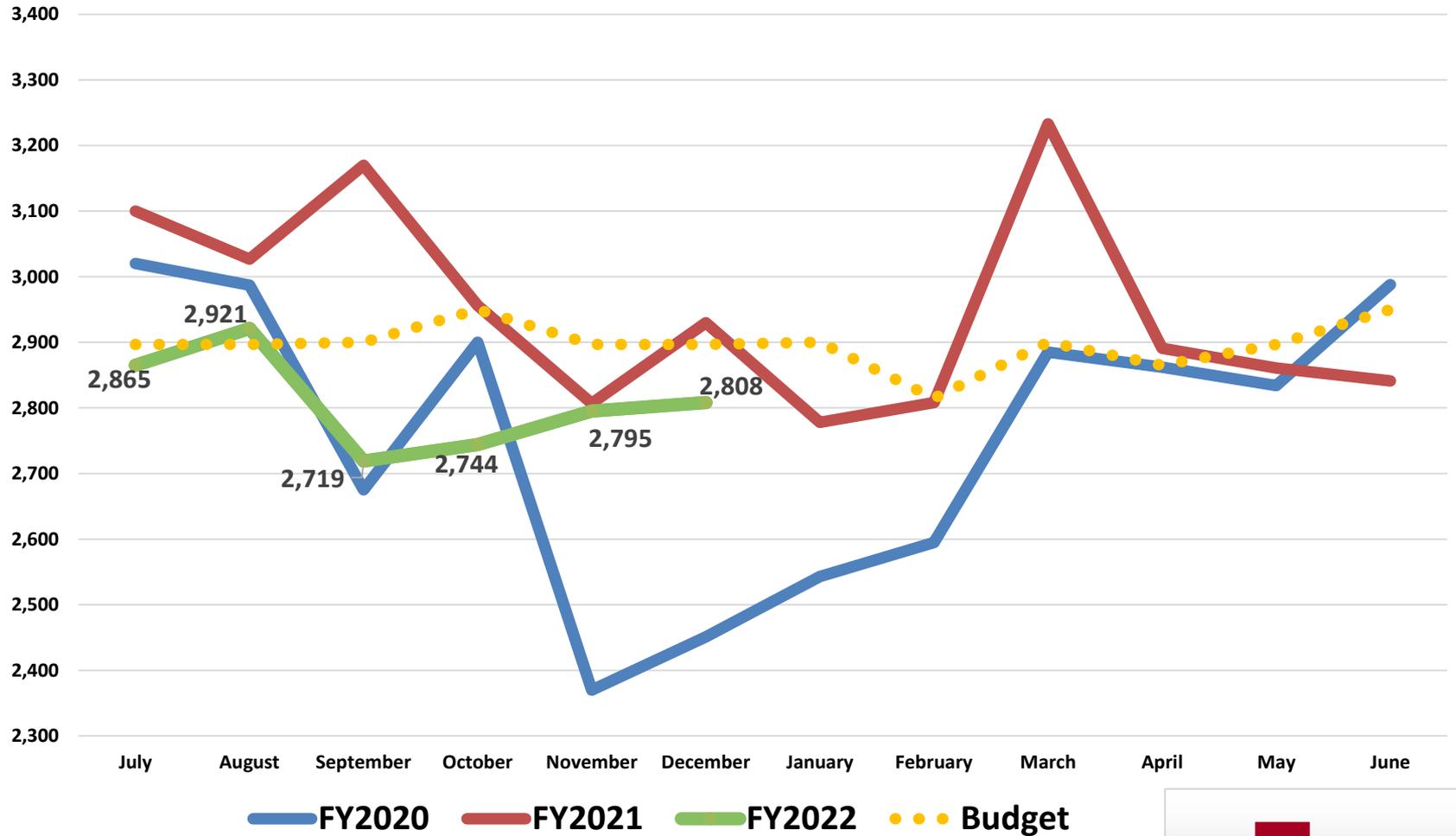
Physical & Other Therapy Units (I/P & O/P)-Main Campus



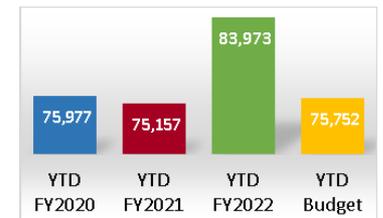
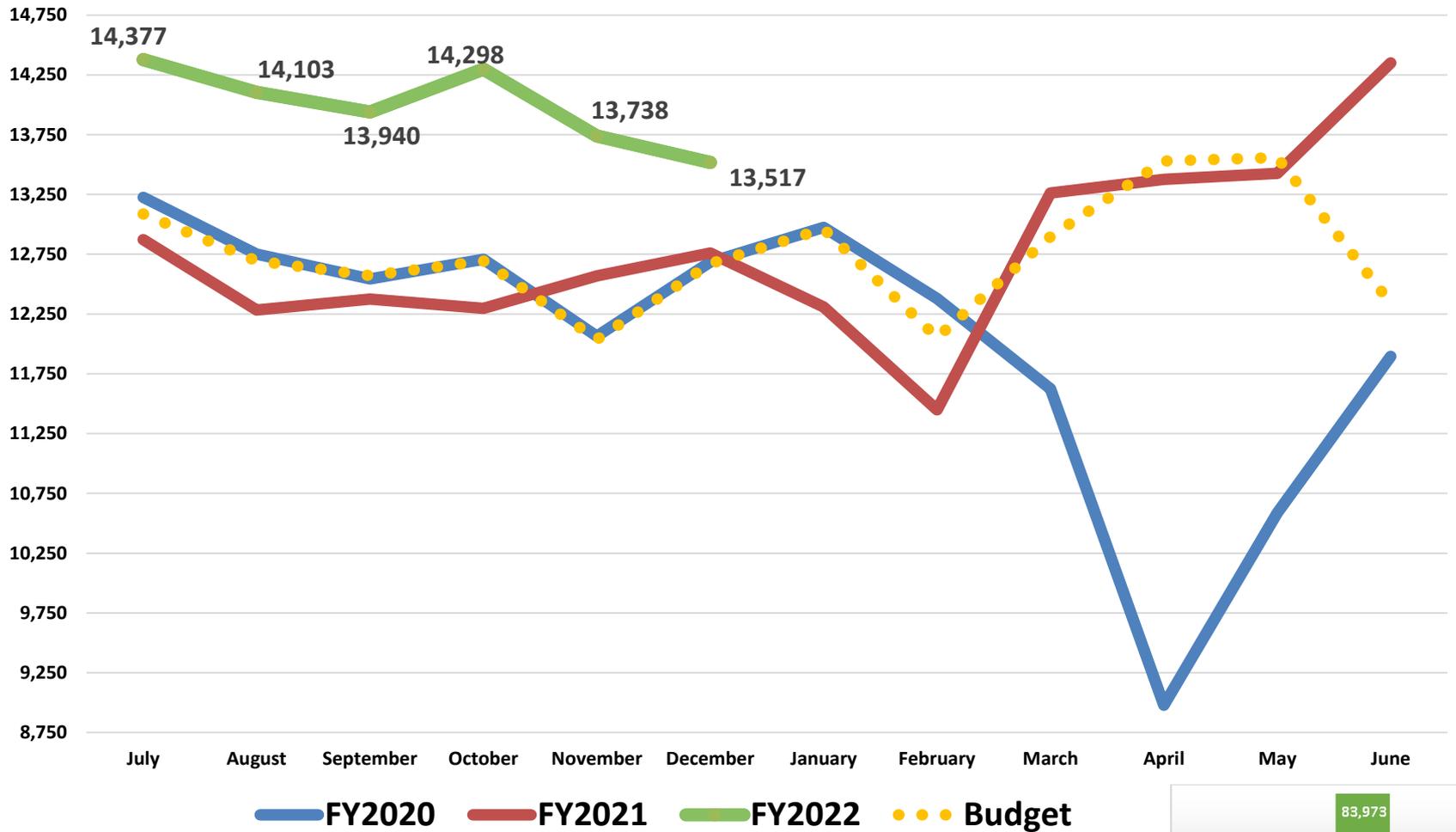
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



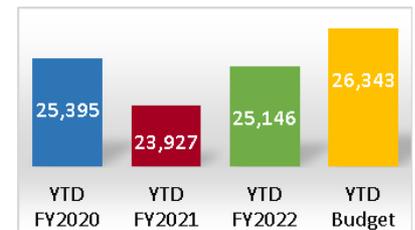
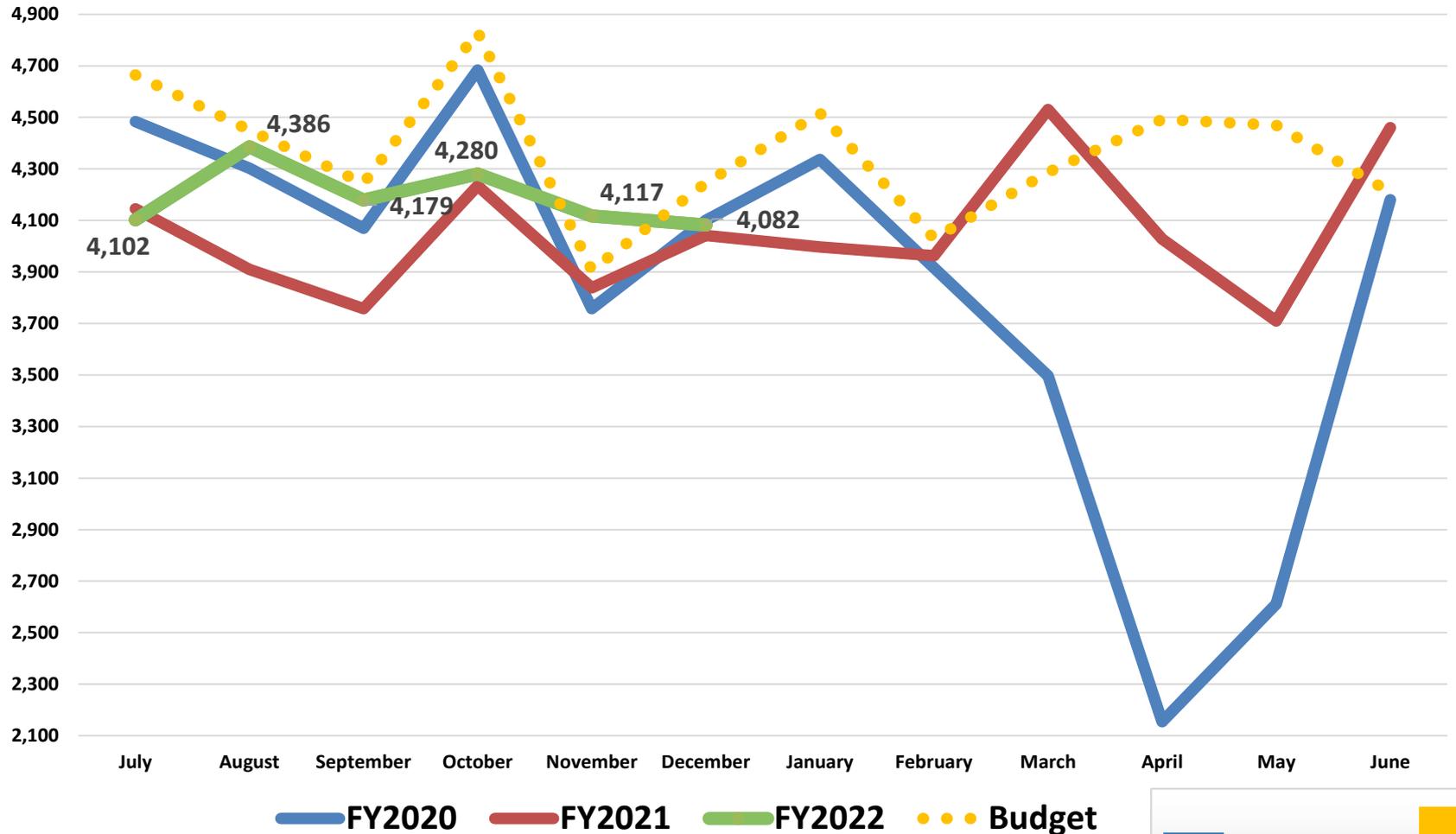
Home Health Visits



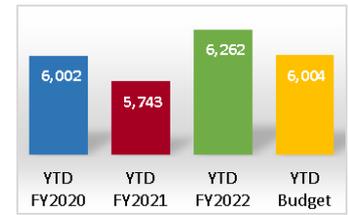
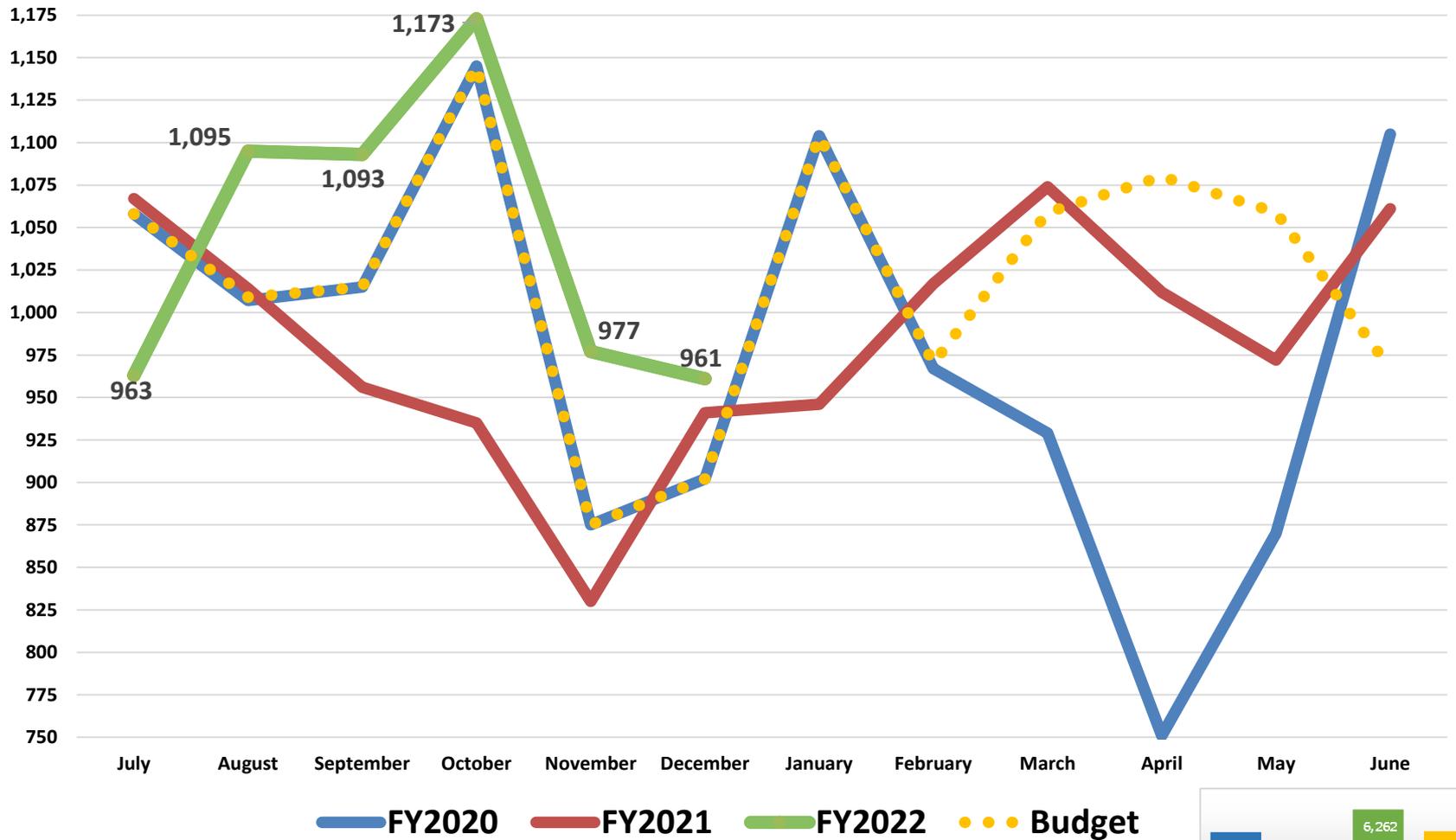
Radiology – Main Campus



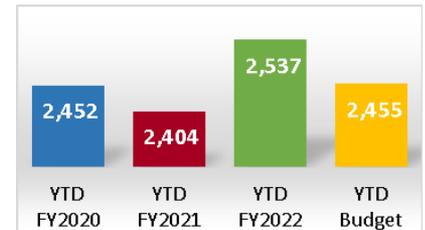
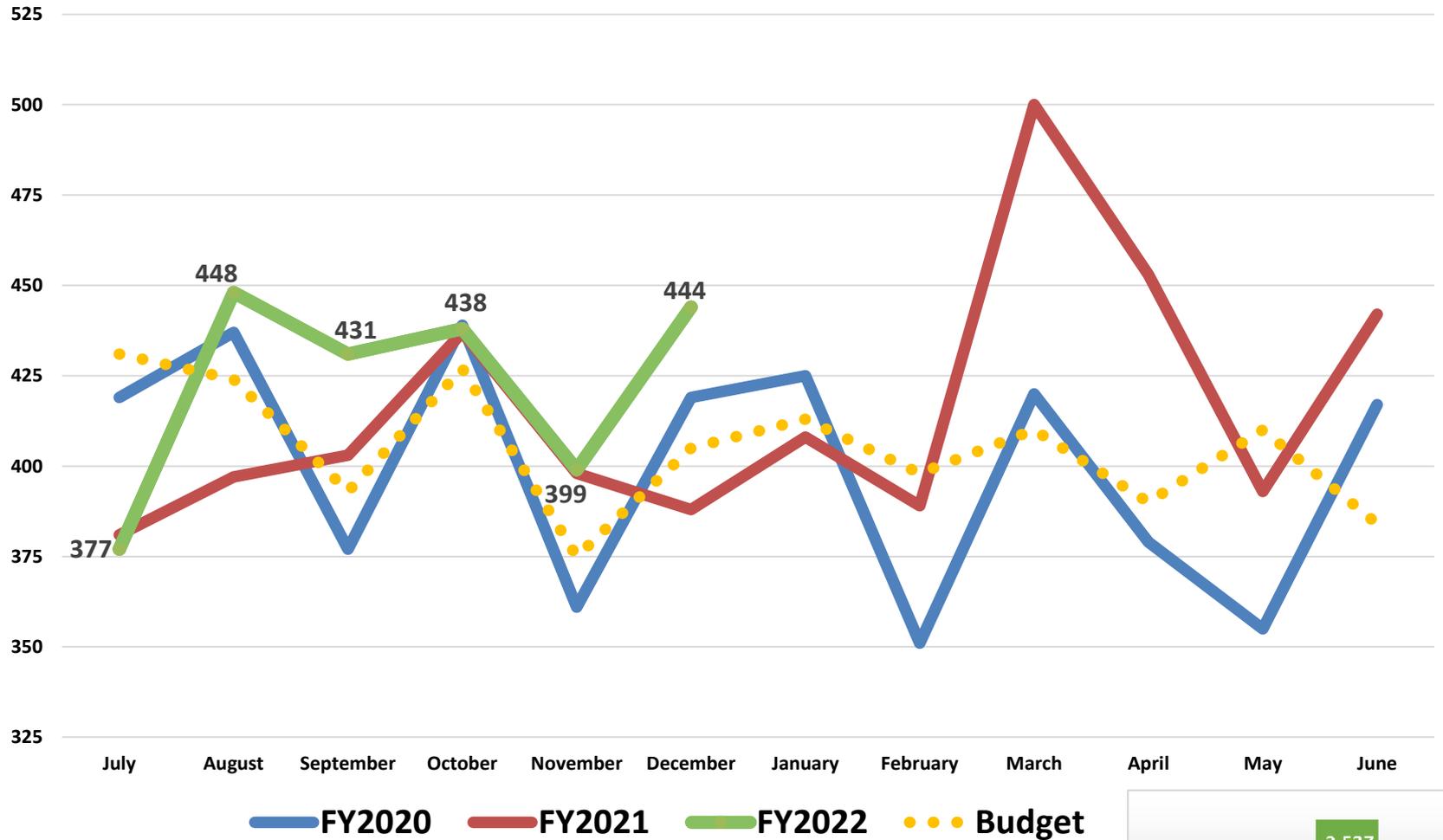
Radiology – West Campus Imaging



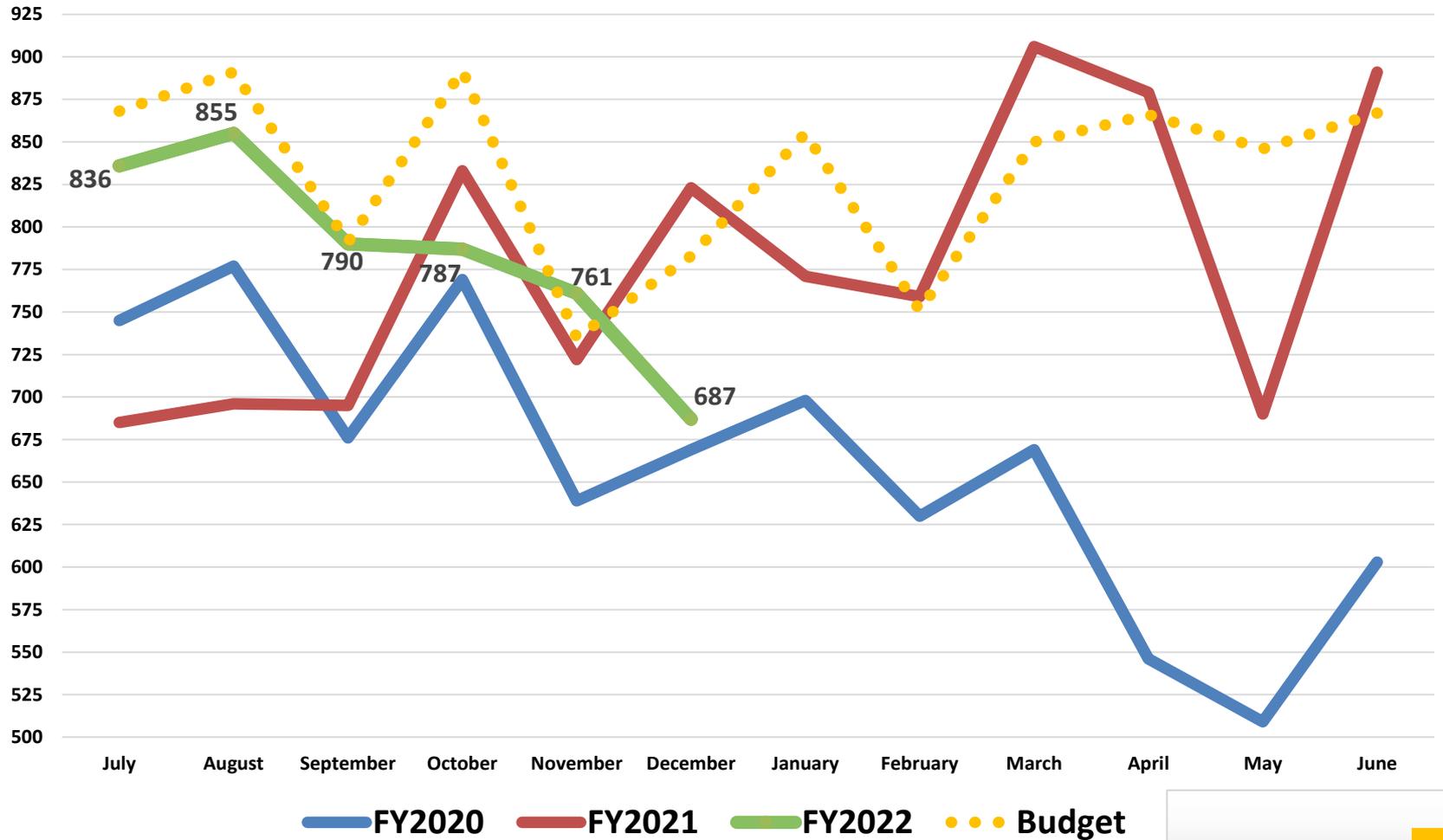
West Campus – Diagnostic Radiology



West Campus – CT Scan

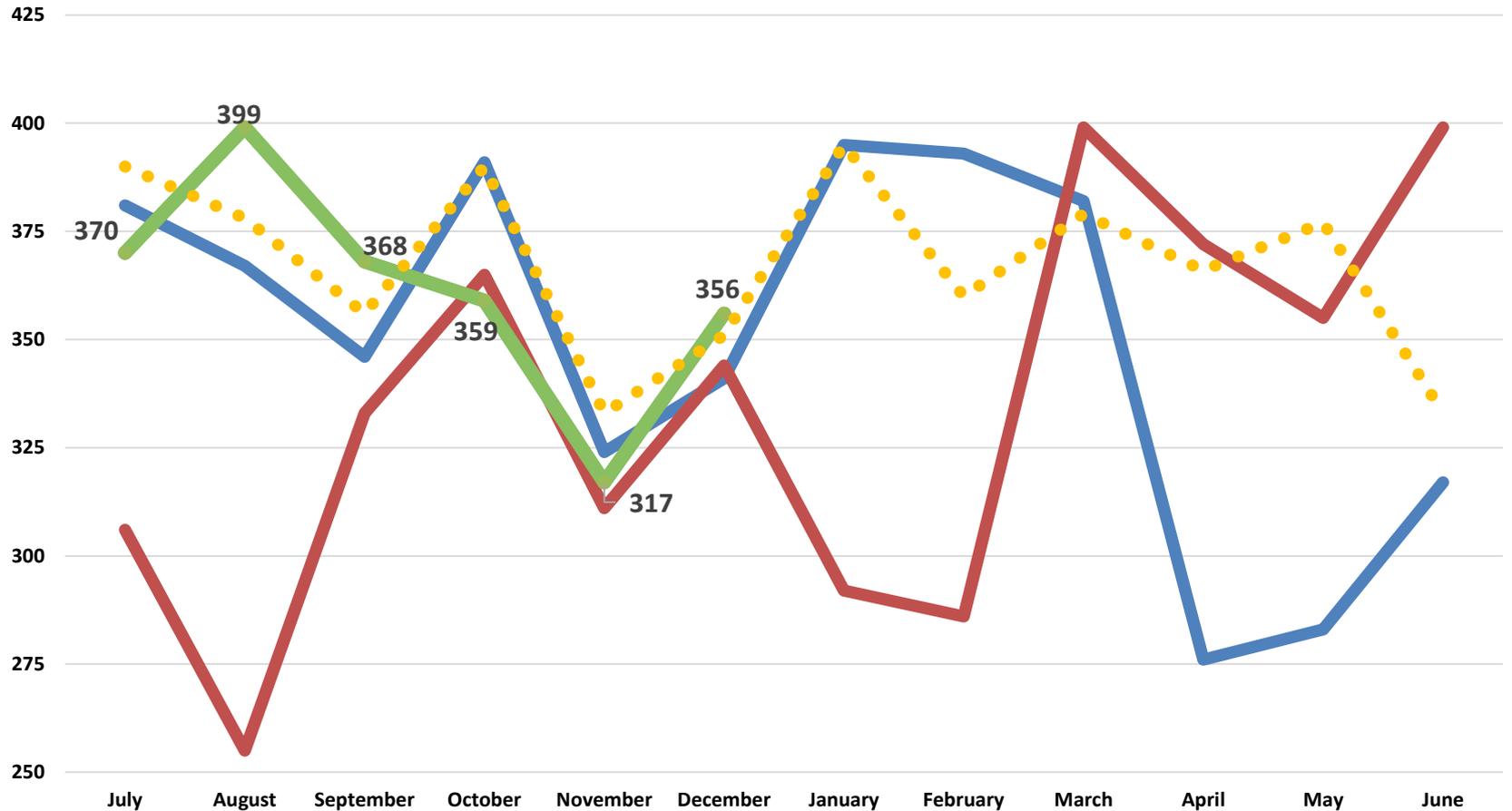


West Campus - Ultrasound



4,275	4,454	4,716	4,960
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

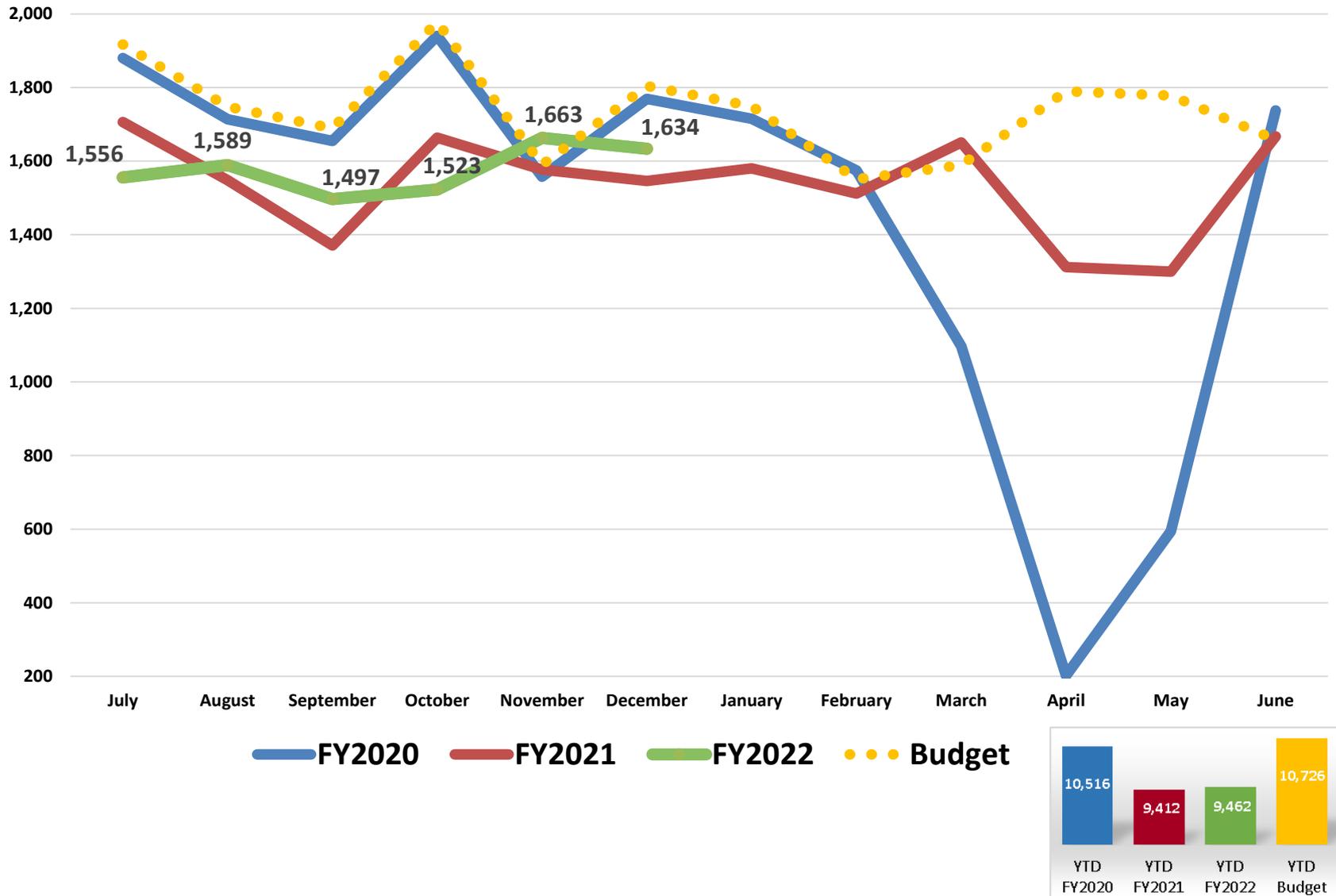
West Campus - MRI



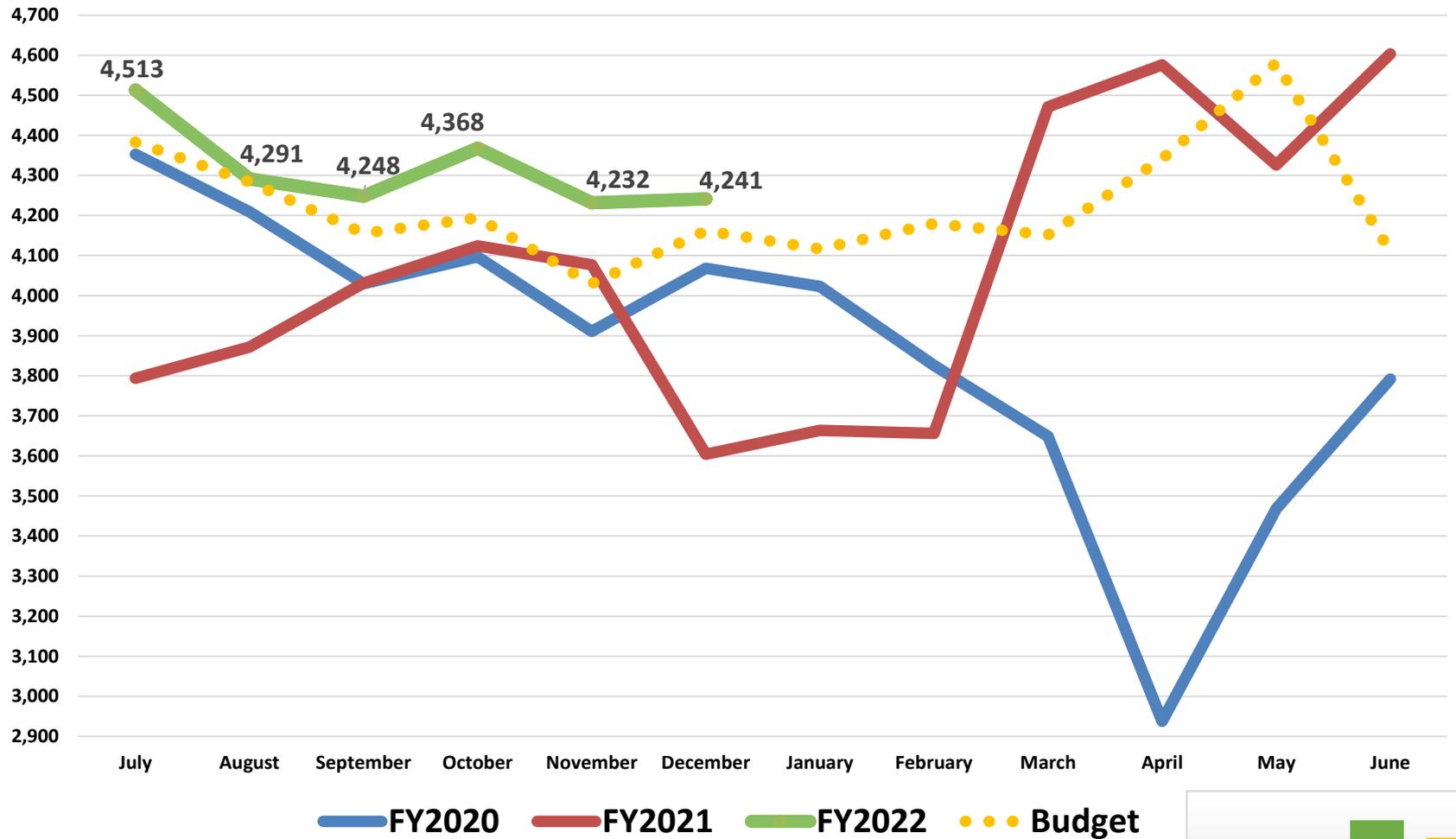
— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**

2,150	1,914	2,169	2,198
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

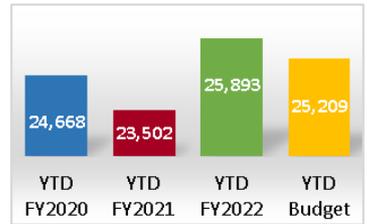
West Campus – Breast Center



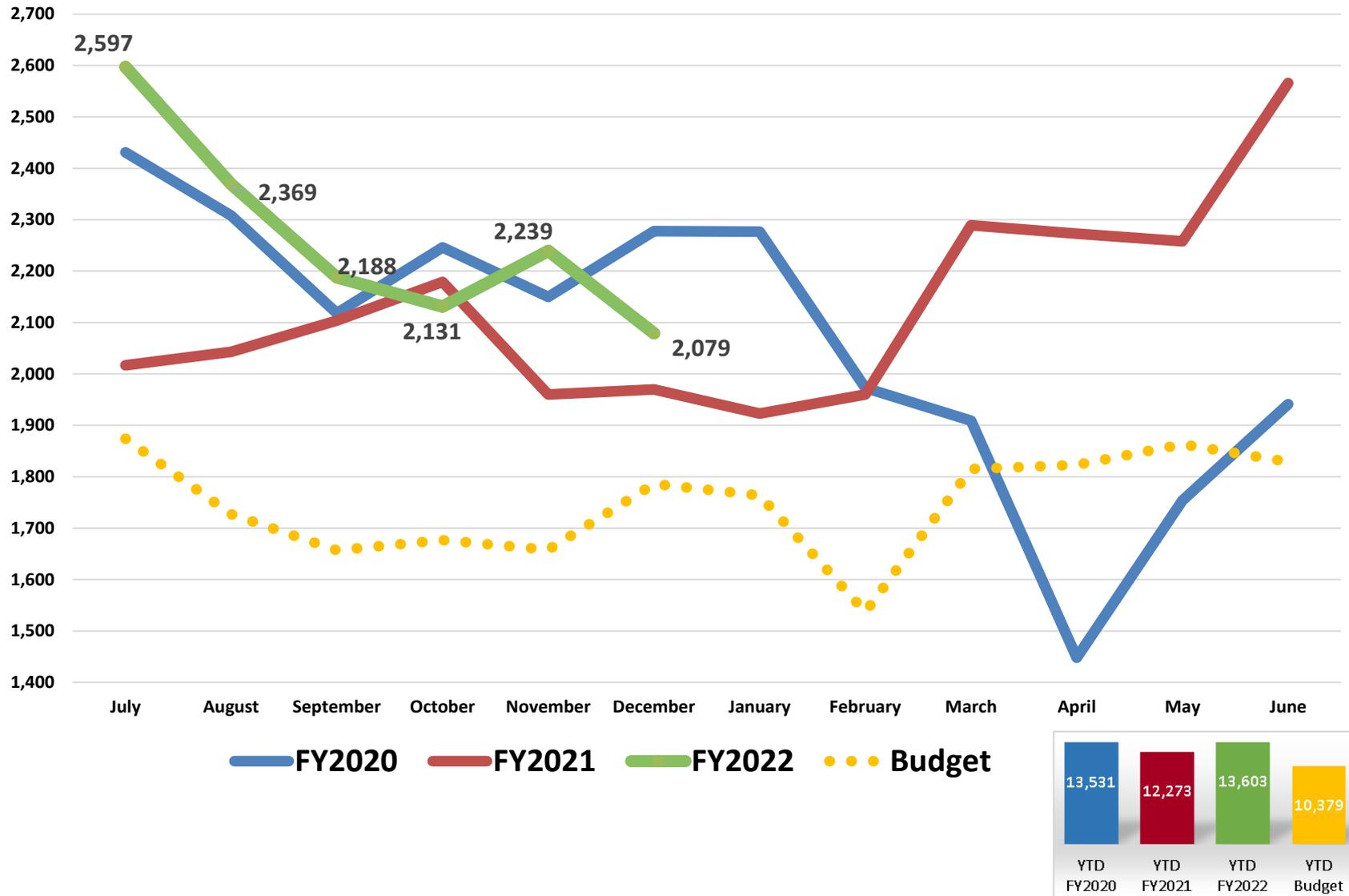
Radiology all areas – CT



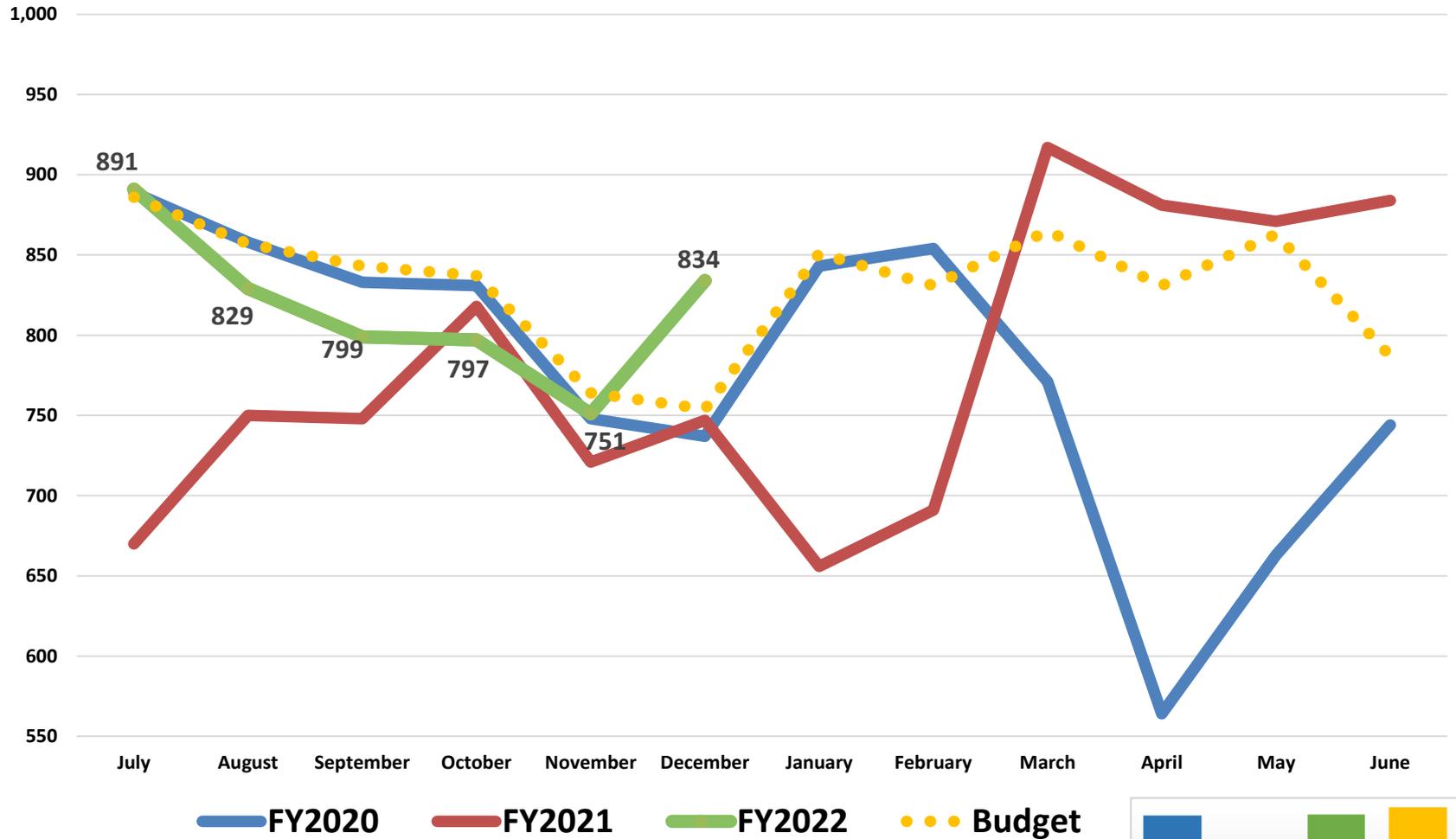
—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**



Radiology all areas – Ultrasound

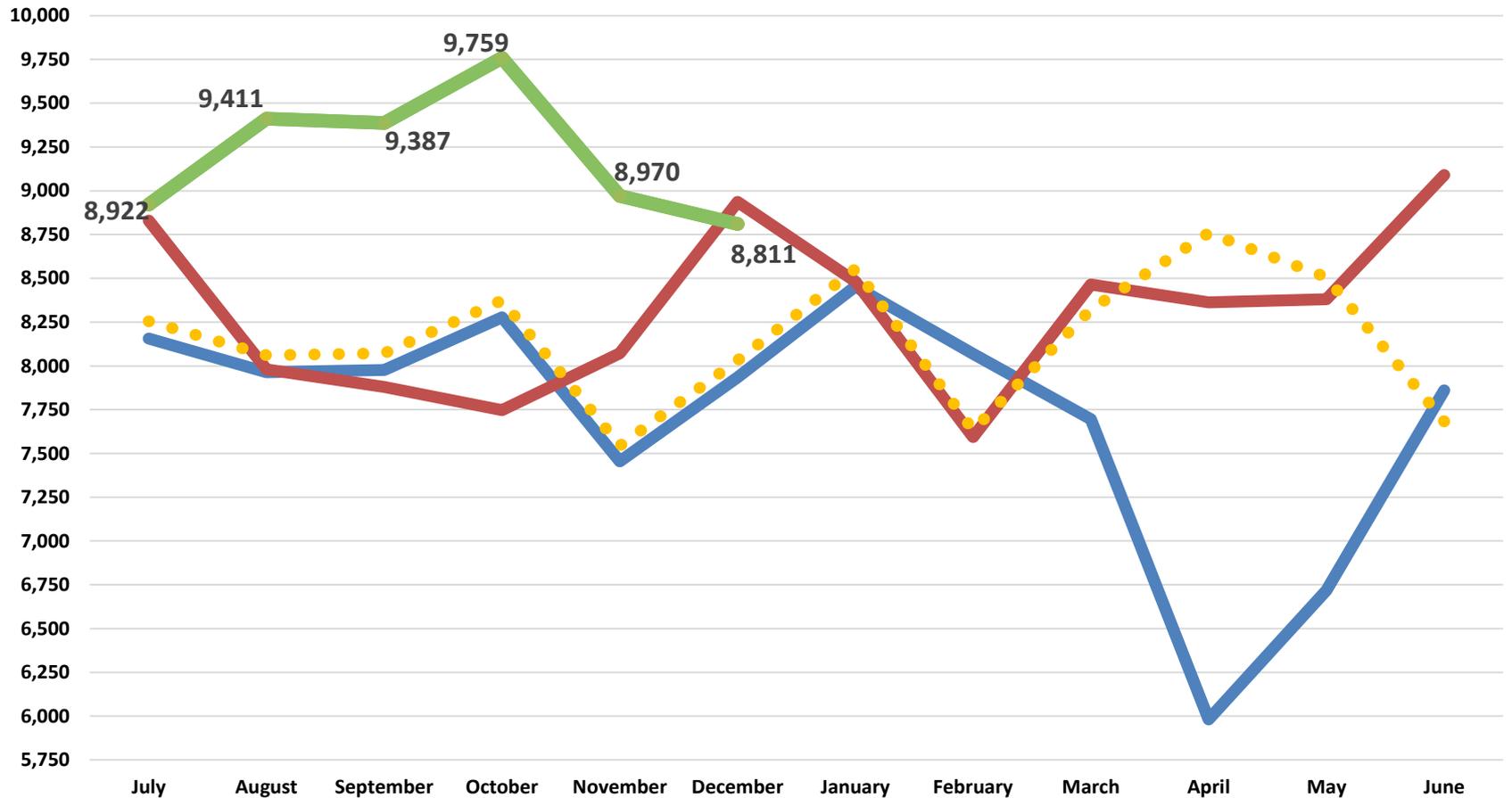


Radiology all areas – MRI



4,896	4,454	4,901	4,941
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

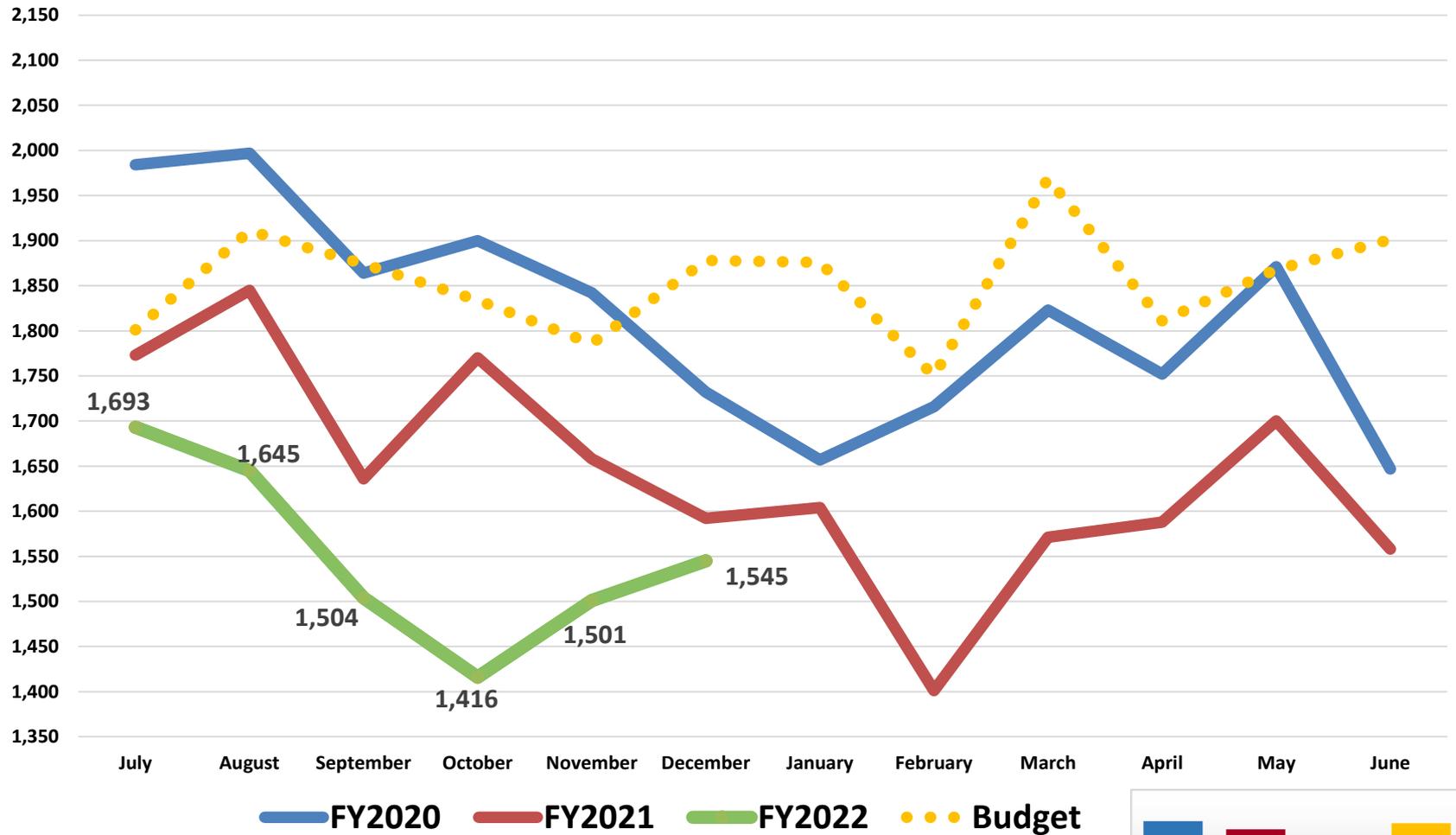
Radiology Modality – Diagnostic Radiology



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

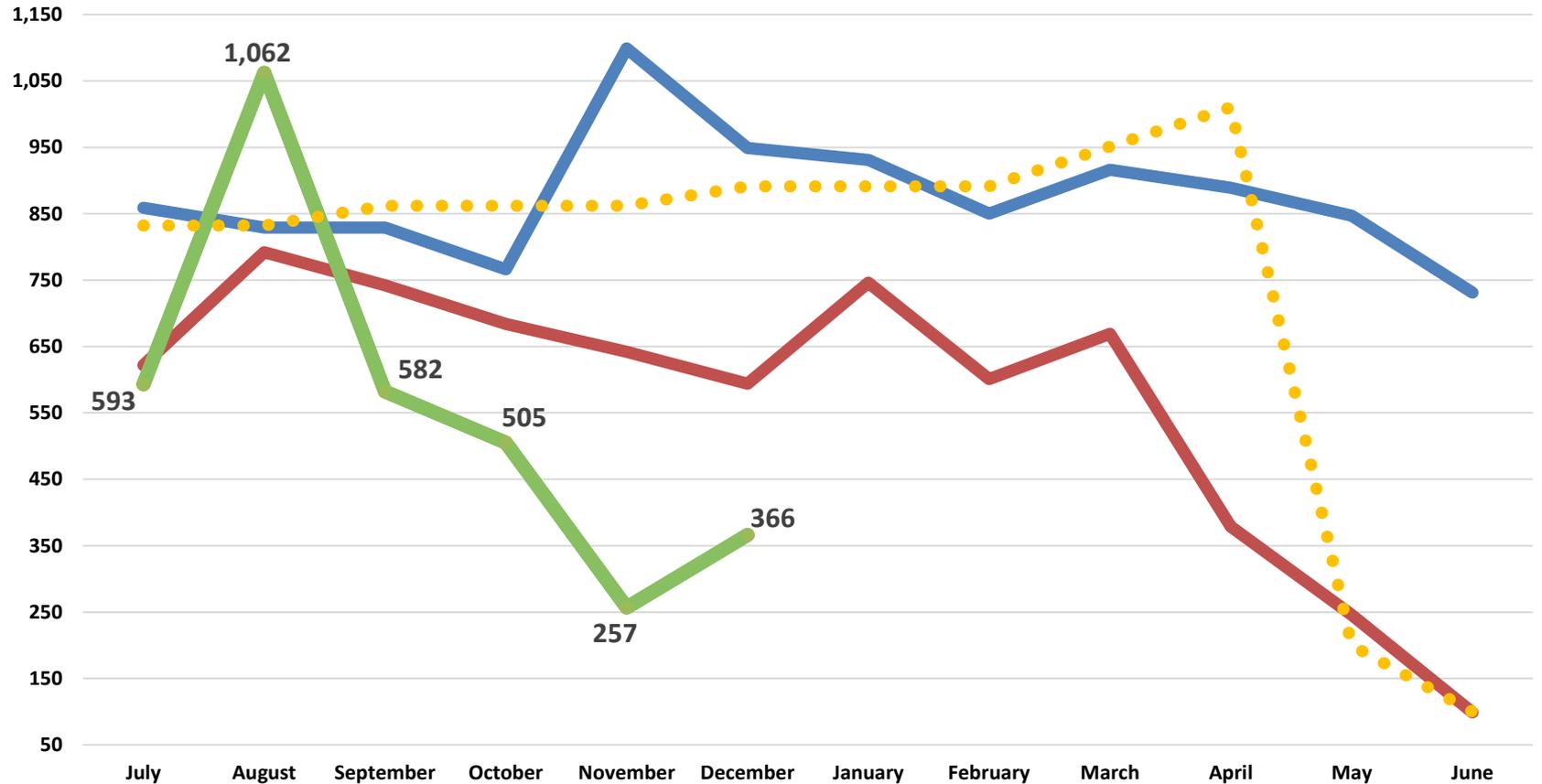
47,761	49,443	55,260	48,335
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

Chronic Dialysis - Visalia



CAPD/CCPD – Maintenance Sessions

(Continuous peritoneal dialysis)

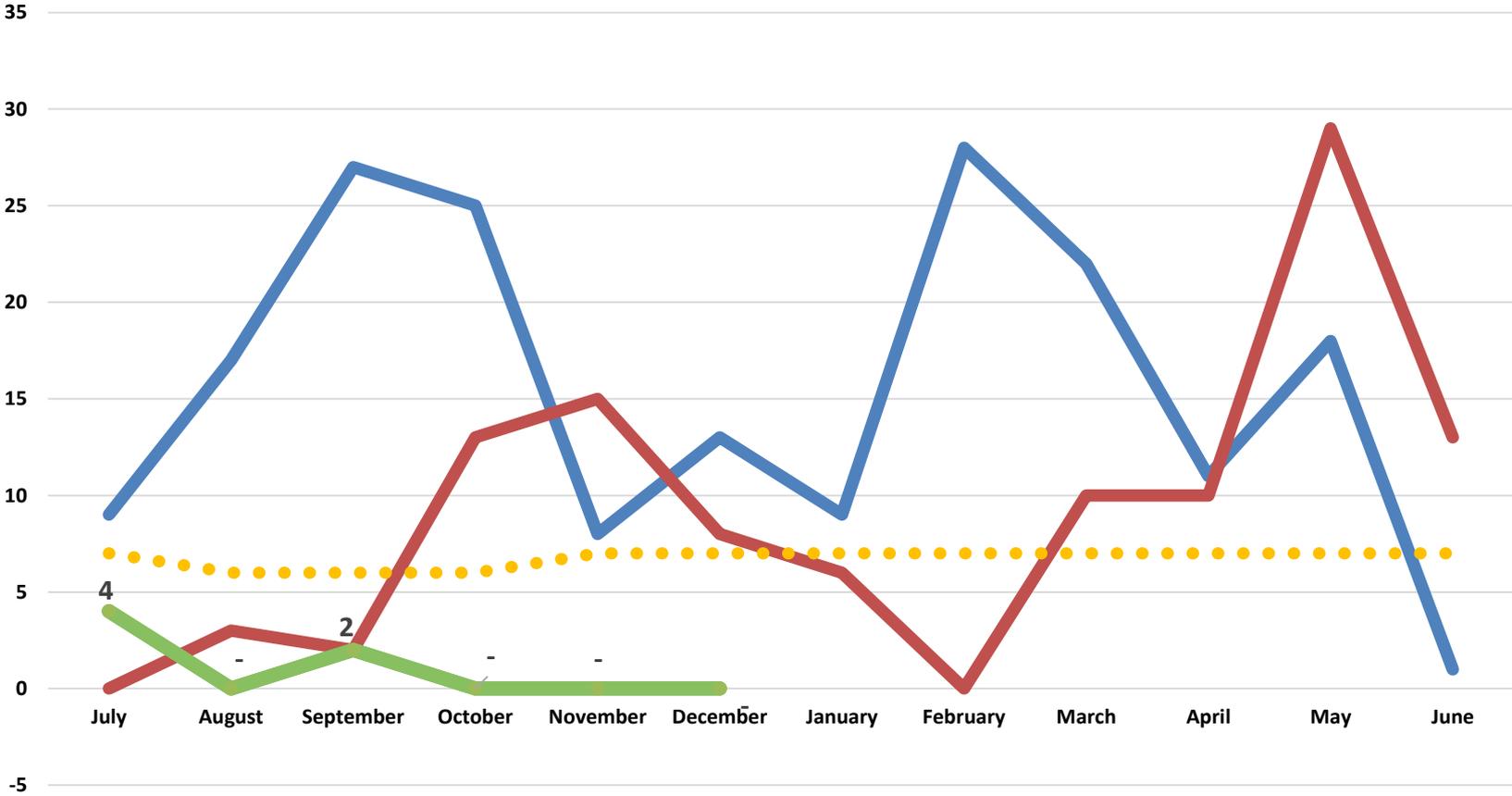


— **FY2020**
 — **FY2021**
 — **FY2022**
 ●●● **Budget**

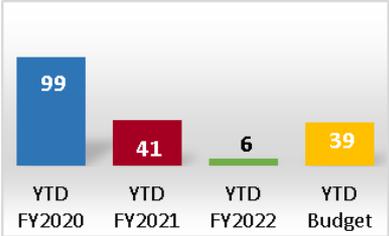
5,331	4,076	3,365	5,141
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget

CAPD/CCPD – Training Sessions

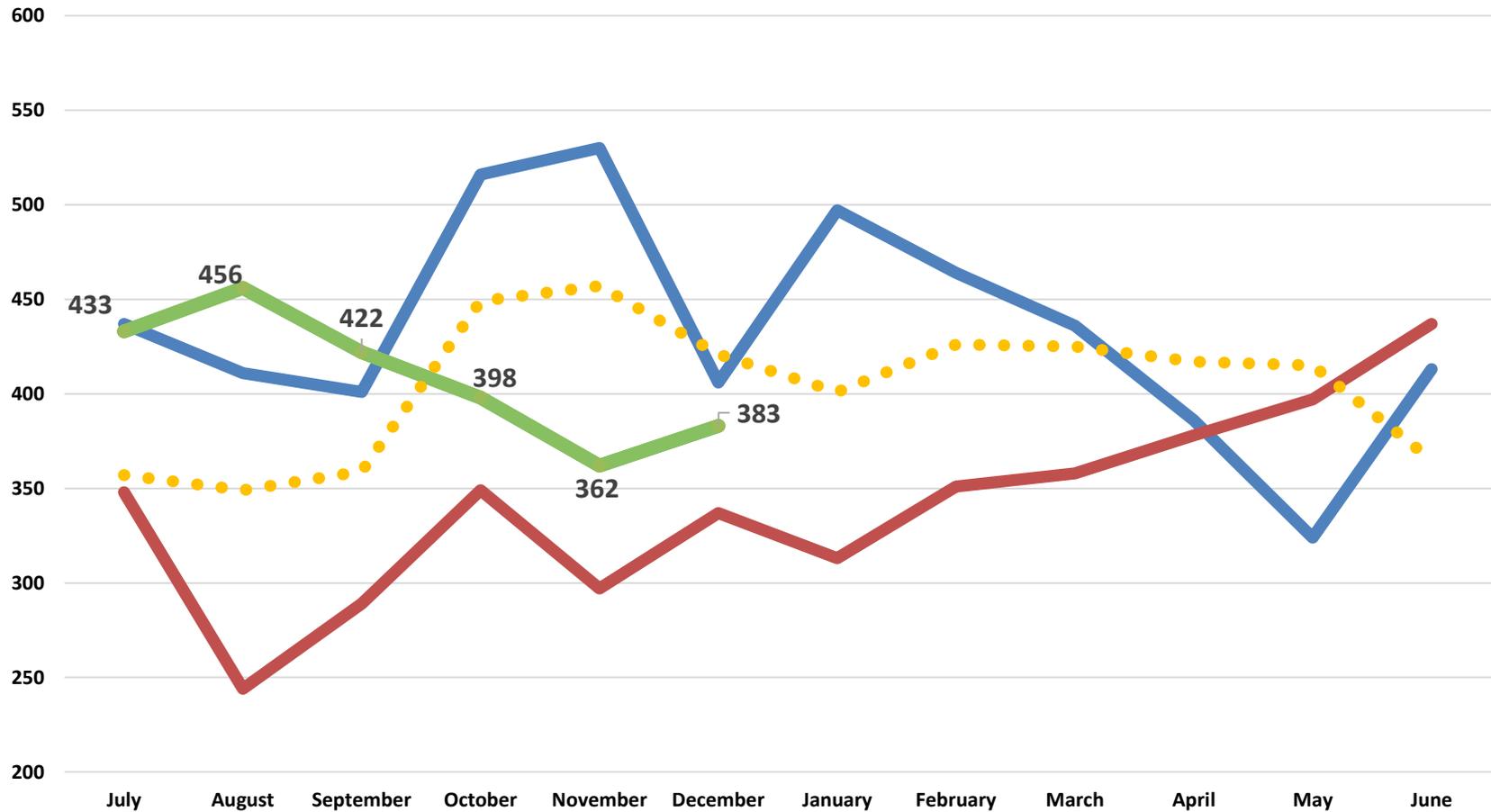
(Continuous peritoneal dialysis)



— FY2020
 — FY2021
 — FY2022
 ●●● Budget



Infusion Center – Outpatient Visits



—●— **FY2020**
 —●— **FY2021**
 —●— **FY2022**
 ●●● **Budget**

2,701	1,864	2,454	2,392
YTD FY2020	YTD FY2021	YTD FY2022	YTD Budget