

July 12, 2024

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, July 17, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page https://www.kaweahhealth.org.

KAWEAH DELTA HEALTH CARE DISTRICT David Francis, Secretary/Treasurer

Kelsie Davis

Board Clerk, Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff http://www.kaweahhealth.org



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday July 17, 2024

ATTENDING: Directors: David Francis (Chair) & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates,

Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING AGENDA – 10:00AM

- 1. CALL TO ORDER David Francis, Board Secretary/Treasurer
- 2. APPROVAL OF THE AGENDA
- **3. PUBLIC PARTICIPATION** Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time. For those who are unable to attend the beginning of the Board meeting during the public participation segment but would like to address the Board, please contact the Board Clerk (Kelsie Davis 559-624-2330) or kedavis@kaweahhealth.org to make arrangements to address the Board.
- **4. MINUTES** Approval of the open minutes from June 19, 2024.
- **5. FINANCIALS** Review of the most current fiscal year financial results, budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies. *Malinda Tupper Chief Financial Officer*
- **6. ADJOURN** David Francis, Board Secretary/Treasurer

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page http://www.kaweahhealth.org.

Finance, Property, Services, and Acquisition Committee – OPEN MEETING Wednesday June 19, 2024
Kaweah Health Medical Center – Executive Office Conference Room

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Jennifer Stockton, Director of Finance; Ryan Gates, Chief Population Health Officer, Kelsie Davis, Board Clerk Recording

Called to order at 10:00PM

Public Participation- None.

MINUTES- Approval of the minutes from June 19, 2024.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper* – *Chief Financial Officer*

SEQUOIA INTEGRATED HEALTH AND SEQUOIA HEALTH PLAN- Reivew and discussion of SIH Report and Financials (copy attached to the original of these minutes and considered a part thereof.) Ryan Gates - Chief Population Health Officer.

Adjourned at 11:41AM

CFO Financial Report Preliminary Year End Financials Month Ending June 2024





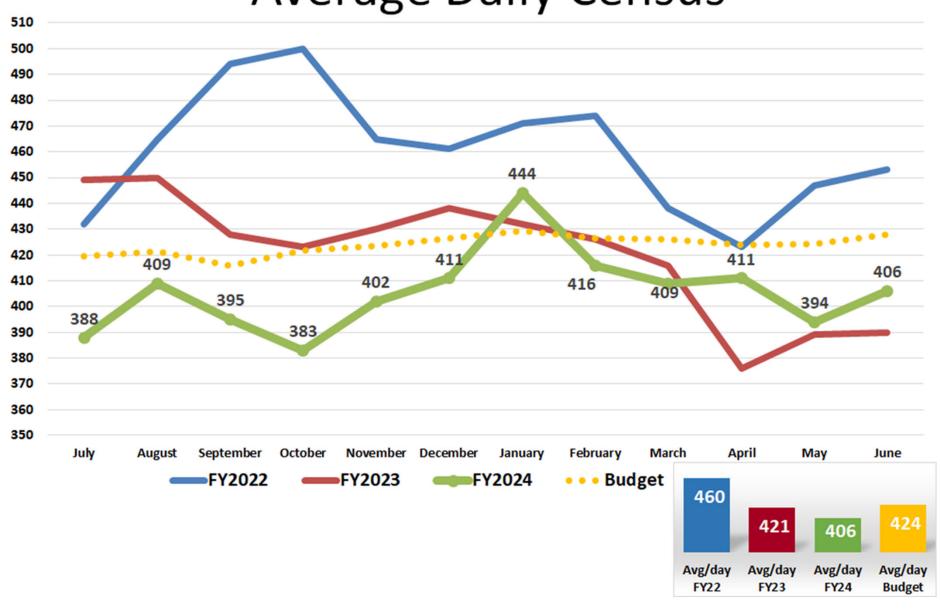




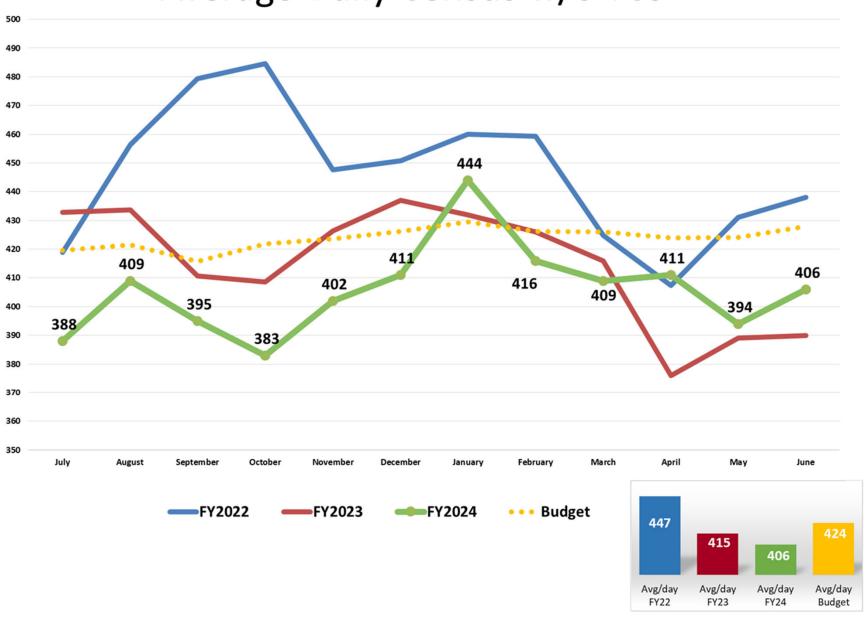




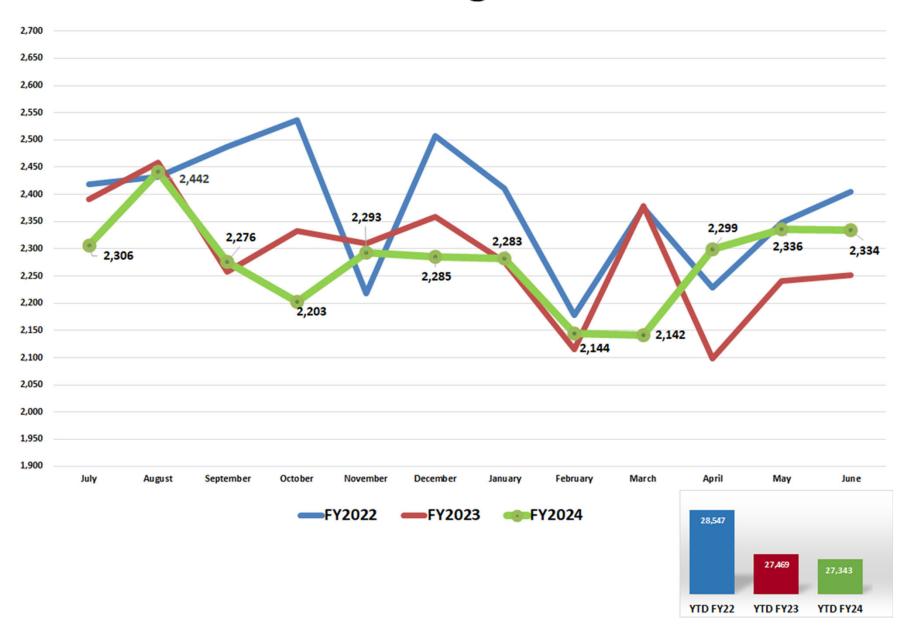
Average Daily Census



Average Daily Census w/o TCS



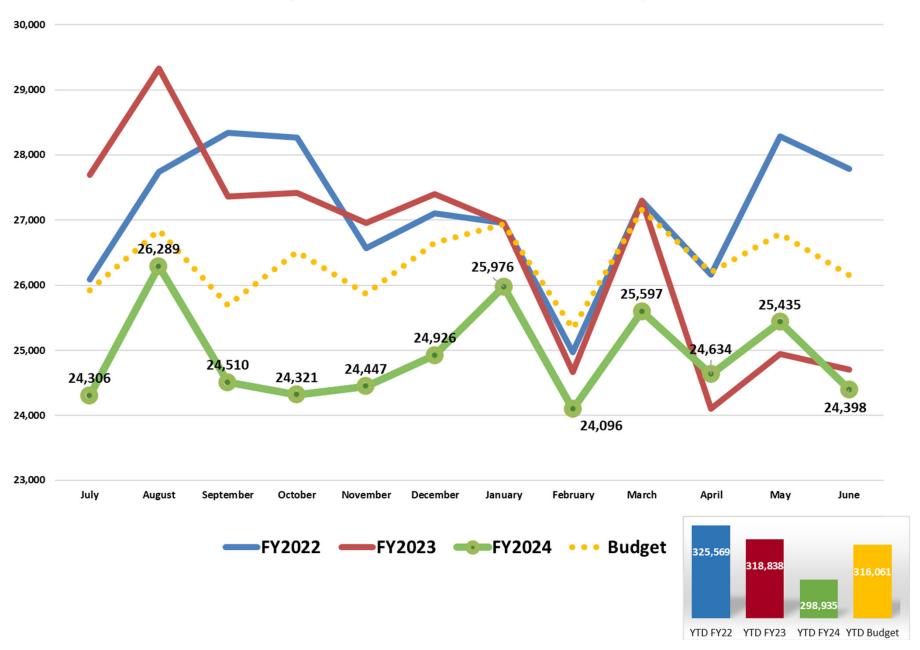
Discharges



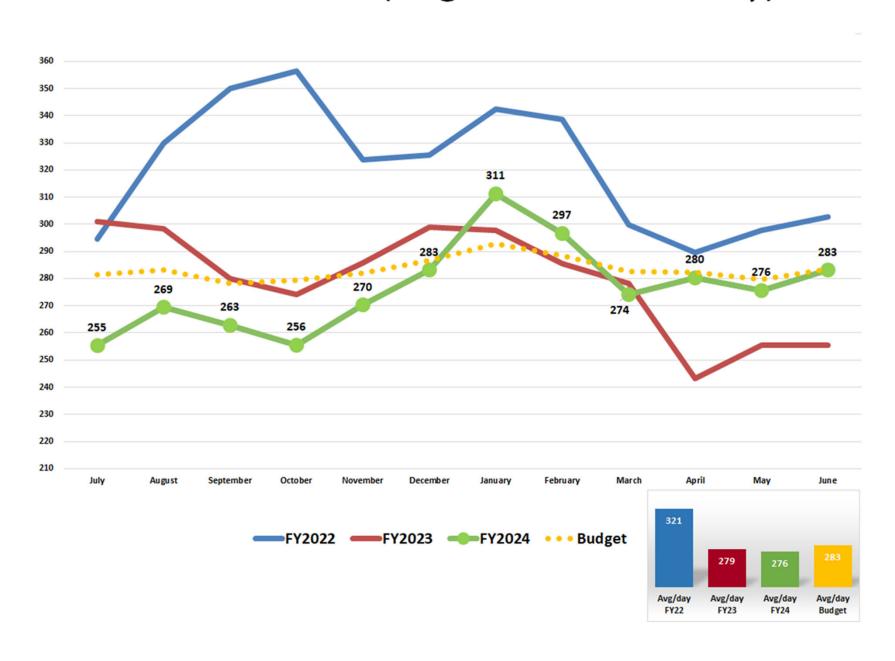
Average Discharges per day



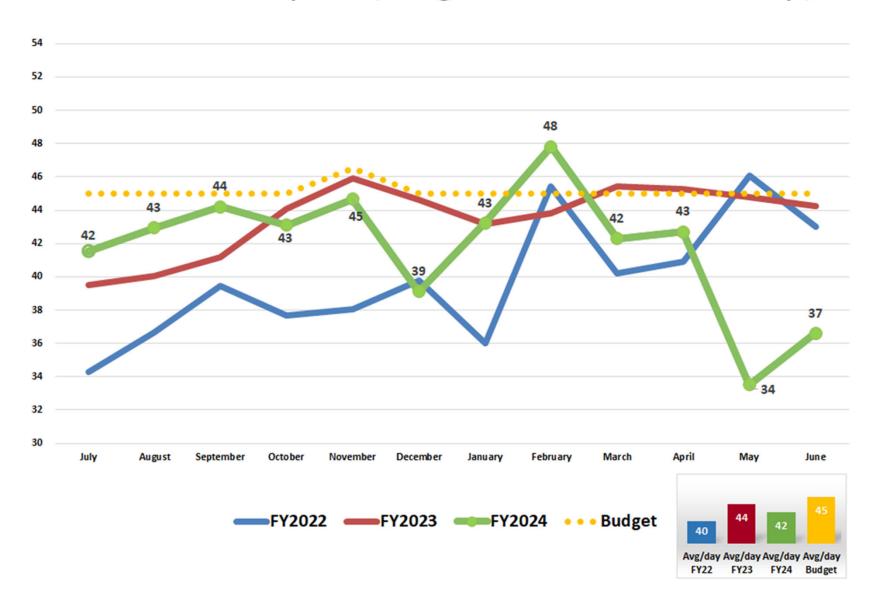
Adjusted Patient Days



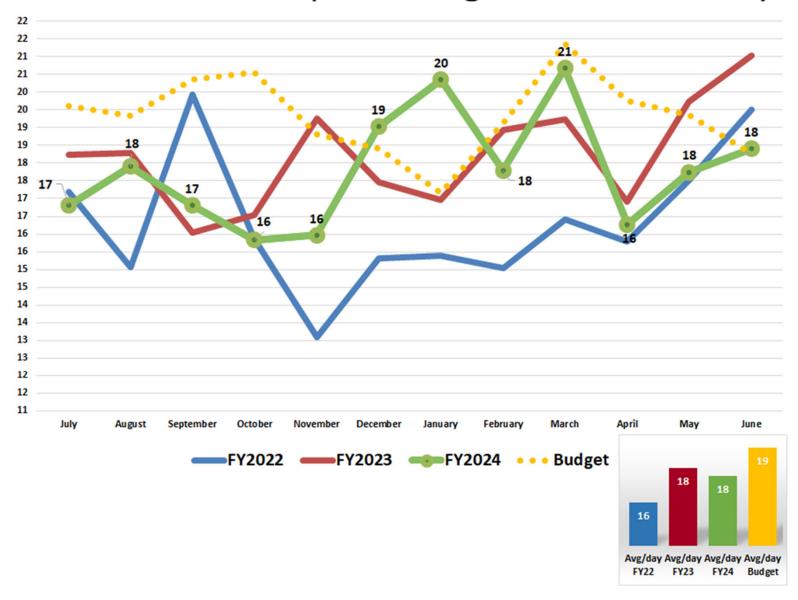
Medical Center (Avg Patients Per Day)



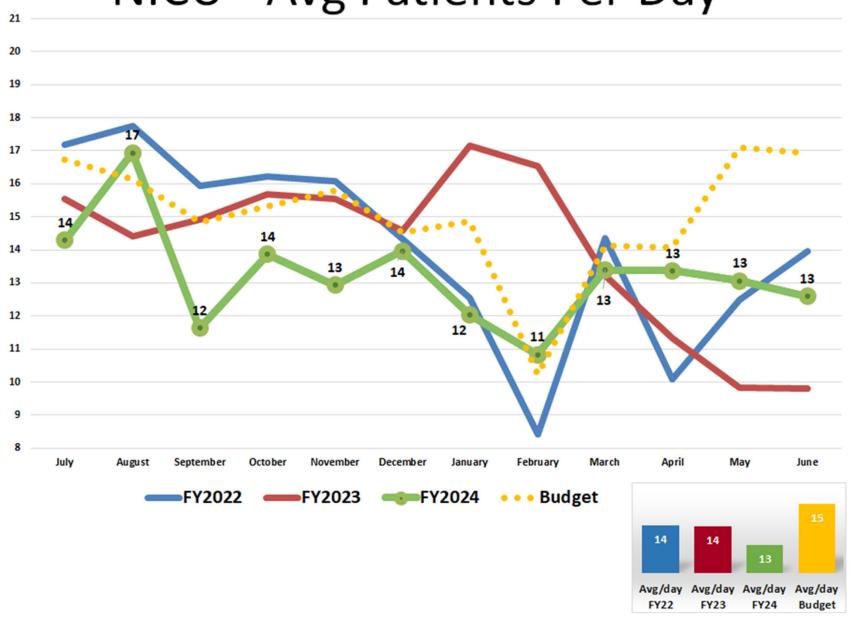
Acute I/P Psych (Avg Patients Per Day)



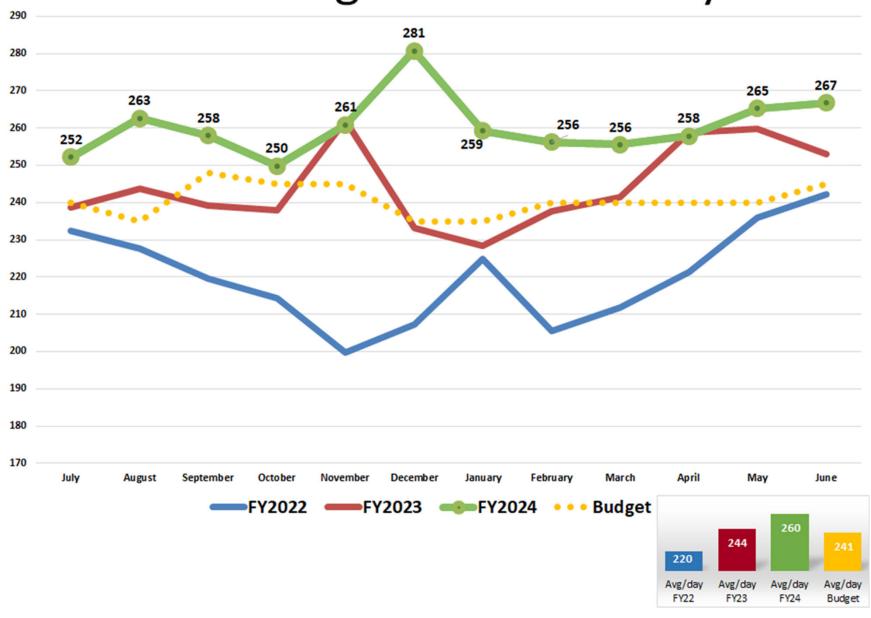
Rehabilitation Hospital - Avg Patients Per Day



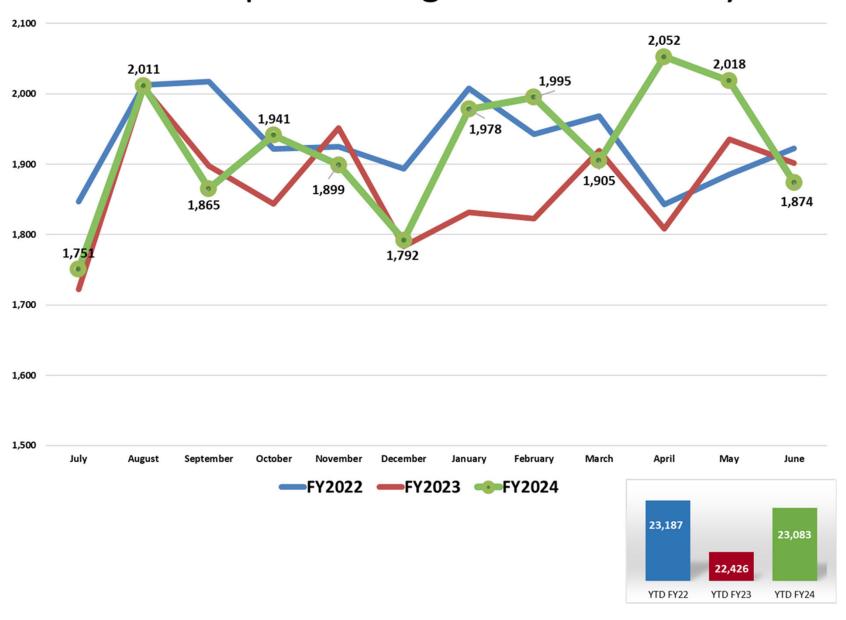
NICU - Avg Patients Per Day



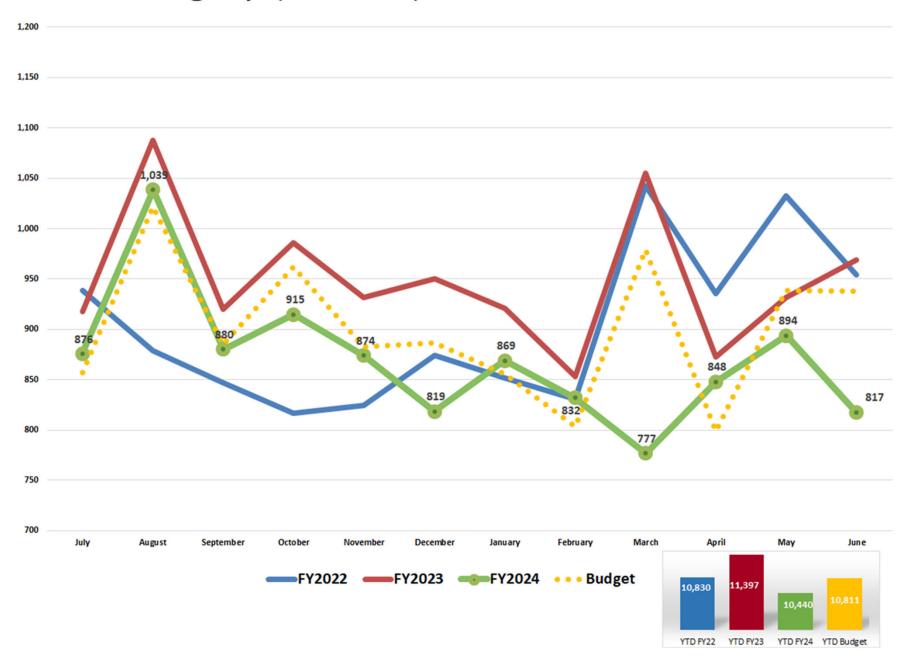
ED - Avg Treated Per Day



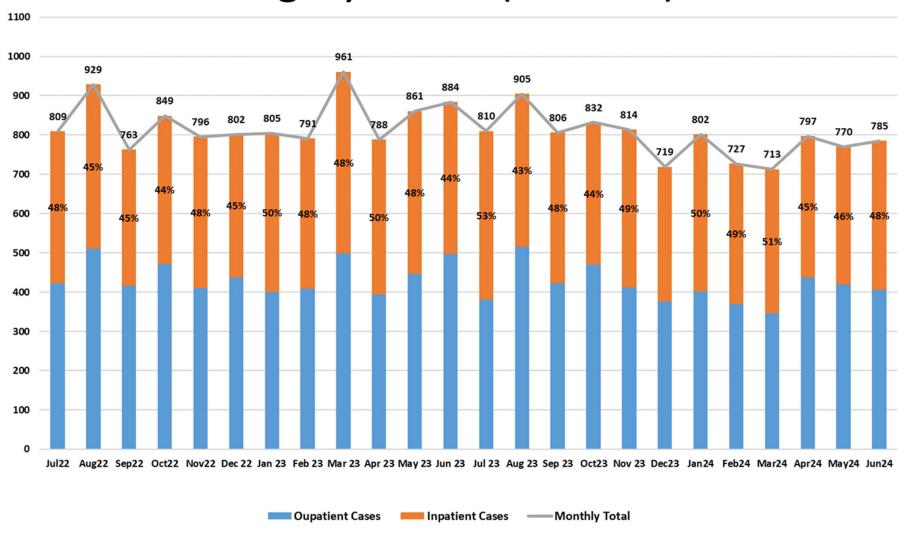
Outpatient Registrations Per Day



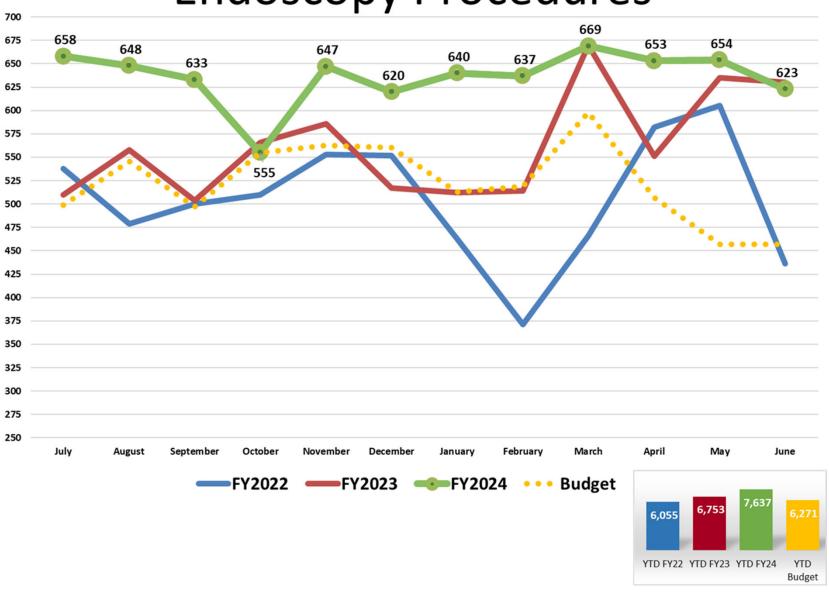
Surgery (IP & OP) – 100 Min Units



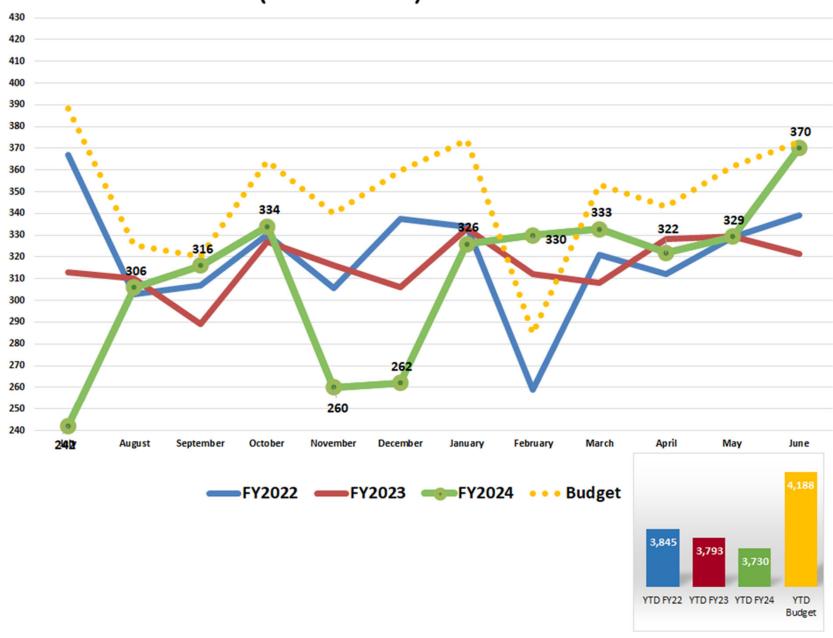
Surgery Cases (IP & OP)



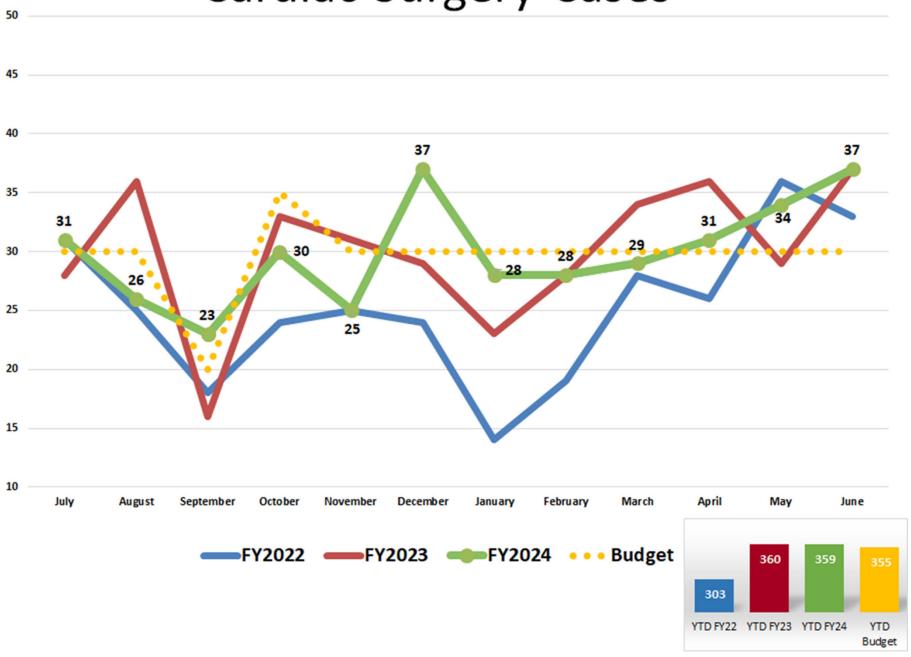
Endoscopy Procedures



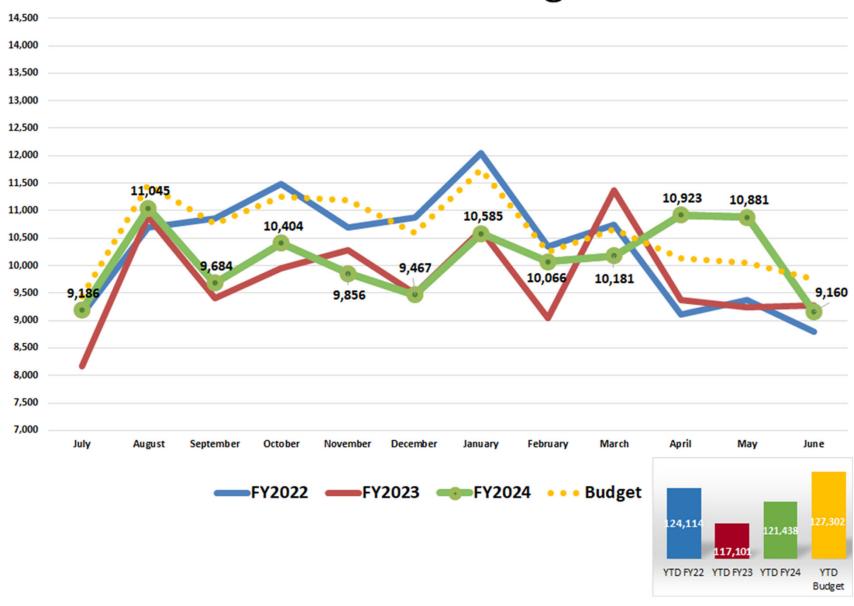
Cath Lab (IP & OP) – 100 Min Units



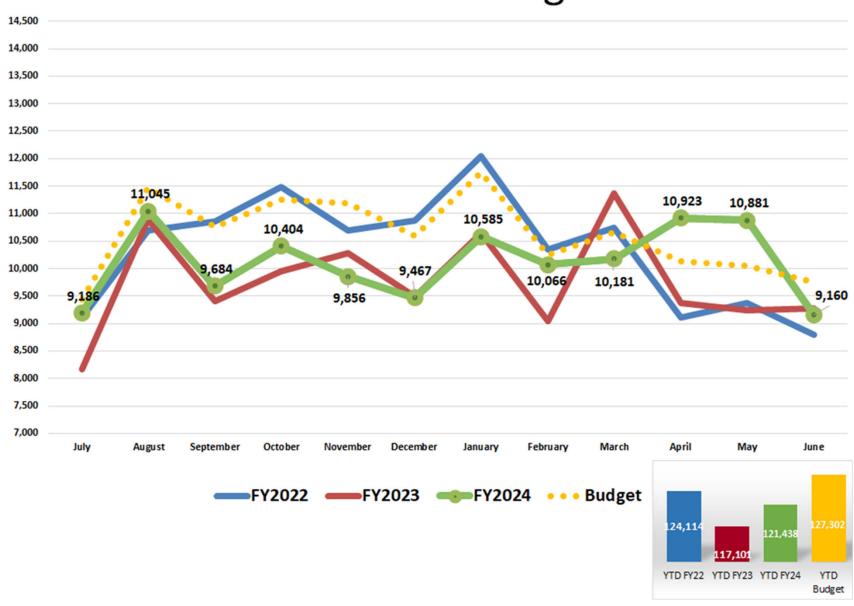
Cardiac Surgery Cases



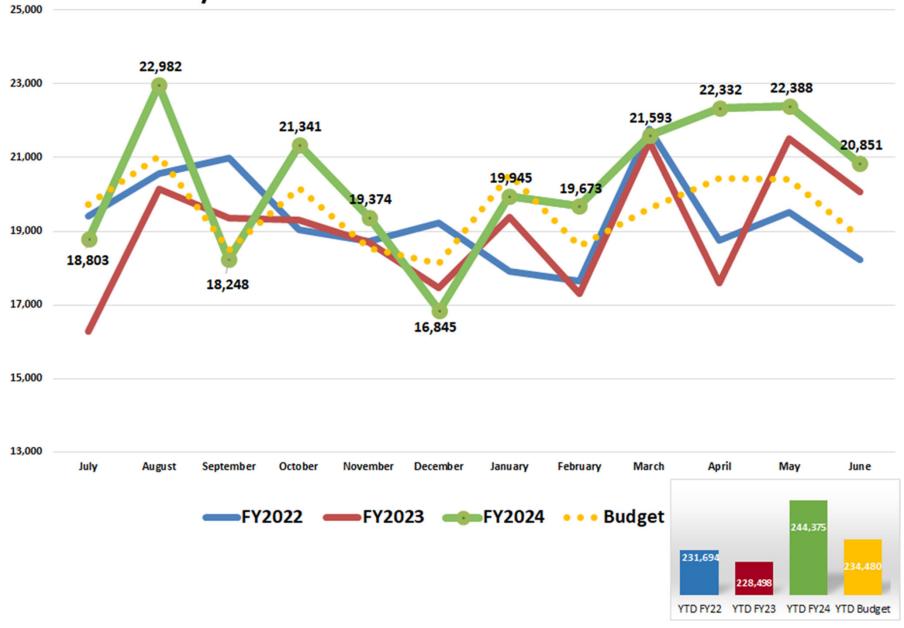
Rural Health Clinics Registrations



Rural Health Clinics Registrations



All O/P Rehab Svcs Across District



Statistical Results – Fiscal Year Comparison (June)

| | Ac | tual Resul | ts | Budget | Budget ' | Variance |
|--------------------------------|----------|------------|----------|----------|----------|----------|
| | Jun 2023 | Jun 2024 | % Change | Jun 2024 | Change | % Change |
| Average Daily Census | 390 | 406 | 4.1% | 428 | (22) | (5.1%) |
| KDHCD Patient Days: | | | | | | |
| Medical Center | 7,662 | 8,493 | 10.8% | 8,502 | (9) | (0.1%) |
| Acute I/P Psych | 1,328 | 1,098 | (17.3%) | 1,350 | (252) | (18.7%) |
| Sub-Acute | 942 | 825 | (12.4%) | 927 | (102) | (11.0%) |
| Rehab | 631 | 552 | (12.5%) | 548 | 4 | 0.7% |
| TCS-Ortho | 370 | 344 | (7.0%) | 455 | (111) | (24.4%) |
| NICU | 294 | 378 | 28.6% | 508 | (130) | (25.6%) |
| Nursery | 481 | 498 | 3.5% | 548 | (50) | (9.1%) |
| | | | | | | |
| Total KDHCD Patient Days | 11,708 | 12,188 | 4.1% | 12,838 | (650) | (5.1%) |
| Total Outpatient Volume | 60,016 | 56,220 | (6.3%) | 54,378 | 1,842 | 3.4% |

Statistical Results – Fiscal Year Comparison (Jul-June)

| | Ac | tual Resul | ts | Budget | Budget Variance | | |
|--------------------------|-----------|------------|----------|-----------|------------------------|----------|--|
| | FYTD 2023 | FYTD 2024 | % Change | FYTD 2024 | Change | % Change | |
| Average Daily Census | 420 | 406 | (3.5%) | 424 | (18) | (4.3%) | |
| KDHCD Patient Days: | | | | | | | |
| Medical Center | 102,052 | 100,865 | (1.2%) | 103,669 | (2,804) | (2.7%) | |
| Acute I/P Psych | 15,879 | 15,242 | (4.0%) | 16,545 | (1,303) | (7.9%) | |
| Sub-Acute | 11,051 | 10,967 | (0.8%) | 10,882 | 85 | 0.8% | |
| Rehab | 6,647 | 6,518 | (1.9%) | 7,080 | (562) | (7.9%) | |
| TCS-Ortho | 4,625 | 4,102 | (11.3%) | 5,110 | (1,008) | (19.7%) | |
| TCS | 2,115 | 0 | (100.0%) | 0 | 0 | 0.0% | |
| NICU | 5,125 | 4,854 | (5.3%) | 5,519 | (665) | (12.0%) | |
| Nursery | 5,908 | 5,939 | 0.5% | 6,330 | (391) | (6.2%) | |
| Total KDHCD Patient Days | 153,402 | 148,487 | (3.2%) | 155,135 | (6,648) | (4.3%) | |
| Total Outpatient Volume | 625,117 | 703,831 | 12.6% | 661,603 | 42,228 | 6.4% | |

Other Statistical Results – Fiscal Year Comparison (June)

| | | Actual R | esults | | Budget | Budget ' | Variance |
|--|----------|----------|---------|-------------|----------|----------|-------------|
| | Jun 2023 | Jun 2024 | Change | % Change | Jun 2024 | Change | % Change |
| Adjusted Patient Days | 24,803 | 24,398 | (405) | (1.6%) | 26,152 | (1,754) | (6.7%) |
| Outpatient Visits | 60,016 | 56,220 | (3,796) | (6.3%) | 54,378 | 1,842 | 3.4% |
| Dialysis Treatments | 1,274 | 1,547 | 273 | 21.4% | 1,550 | (3) | (0.2%) |
| Cath Lab Minutes (IP & OP) | 322 | 370 | 48 | 14.9% | 373 | (3) | (0.8%) |
| OB Deliveries | 353 | 396 | 43 | 12.2% | 412 | (16) | (3.9%) |
| Home Health Visits | 2,830 | 3,085 | 255 | 9.0% | 3,212 | (127) | (4.0%) |
| ED Total Registered | 7,709 | 8,161 | 452 | 5.9% | 7,350 | 811 | 11.0% |
| O/P Rehab Units | 20,055 | 20,851 | 796 | 4.0% | 18,838 | 2,013 | 10.7% |
| Radiology/CT/US/MRI Proc (I/P & O/P) | 17,384 | 17,466 | 82 | 0.5% | 16,486 | 980 | 5.9% |
| Infusion Center | 418 | 417 | (1) | (0.2%) | 528 | (111) | (21.0%) |
| Endoscopy Procedures (I/P & O/P) | 630 | 623 | (7) | (1.1%) | 457 | 166 | 36.3% |
| Urgent Care - Demaree | 1,972 | 1,950 | (22) | (1.1%) | 2,610 | (660) | (25.3%) |
| RHC Registrations | 9,268 | 9,160 | (108) | (1.2%) | 9,760 | (600) | (6.1%) |
| Hospice Days | 3,767 | 3,494 | (273) | (7.2%) | 3,748 | (254) | (6.8%) |
| Physical & Other Therapy Units | 18,700 | 17,237 | (1,463) | (7.8%) | 18,250 | (1,013) | (5.6%) |
| Urgent Care - Court | 3,023 | 2,772 | (251) | (8.3%) | 3,310 | (538) | (16.3%) |
| Radiation Oncology Treatments (I/P & O/P) | 1,856 | 1,585 | (271) | (14.6%) | 2,221 | (636) | (28.6%) |
| Surgery Minutes – General & Robotic (I/P & O/P) | 1,115 | 899 | (216) | (19.4%) | 978 | (79) | (8.1%) |

Other Statistical Results – Fiscal Year Comparison (Jul-June)

| | | Actual I | Results | | Budget | Budget ' | Variance |
|---|---------|----------|----------|-------------|---------|----------|-------------|
| | FY 2023 | FY 2024 | Change | % Change | FY 2024 | Change | % Change |
| Adjusted Patient Days | 319,413 | 298,935 | (20,478) | (6.4%) | 316,061 | (17,126) | (5.4%) |
| Outpatient Visits | 625,117 | 703,831 | 78,714 | 12.6% | 661,603 | 42,228 | 6.4% |
| Infusion Center | 4,173 | 5,072 | 899 | 21.5% | 5,443 | (371) | (6.8%) |
| Endoscopy Procedures (I/P & O/P) | 6,753 | 7,637 | 884 | 13.1% | 6,271 | 1,366 | 21.8% |
| ED Total Registered | 90,287 | 96,823 | 6,536 | 7.2% | 88,069 | 8,754 | 9.9% |
| O/P Rehab Units | 228,498 | 244,375 | 15,877 | 6.9% | 234,480 | 9,895 | 4.2% |
| Radiology/CT/US/MRI Proc (I/P & O/P) | 200,232 | 211,285 | 11,053 | 5.5% | 198,885 | 12,400 | 6.2% |
| Dialysis Treatments | 17,639 | 18,382 | 743 | 4.2% | 18,600 | (218) | (1.2%) |
| RHC Registrations | 117,101 | 121,438 | 4,337 | 3.7% | 127,302 | (5,864) | (4.6%) |
| OB Deliveries | 4,548 | 4,675 | 127 | 2.8% | 4,722 | (47) | (1.0%) |
| Home Health Visits | 36,586 | 37,088 | 502 | 1.4% | 37,687 | (599) | (1.6%) |
| Cath Lab Minutes (IP & OP) | 3,793 | 3,730 | (63) | (1.7%) | 4,188 | (458) | (10.9%) |
| Physical & Other Therapy Units | 214,692 | 210,219 | (4,473) | (2.1%) | 225,895 | (15,676) | (6.9%) |
| Hospice Days | 43,805 | 42,460 | (1,345) | (3.1%) | 44,976 | (2,516) | (5.6%) |
| Radiation Oncology Treatments (I/P & O/P) | 22,537 | 20,666 | (1,871) | (8.3%) | 25,845 | (5,179) | (20.0%) |
| Surgery Minutes – General and Robotic (I/P & O/P) | 12,856 | 11,304 | (1,552) | (12.1%) | 11,641 | (337) | (2.9%) |
| Urgent Care - Demaree | 31,572 | 25,898 | (5,674) | (18.0%) | 33,051 | (7,153) | (21.6%) |
| Urgent Care - Court | 46,868 | 37,619 | (9,249) | (19.7%) | 49,771 | (12,152) | (24.4%) |

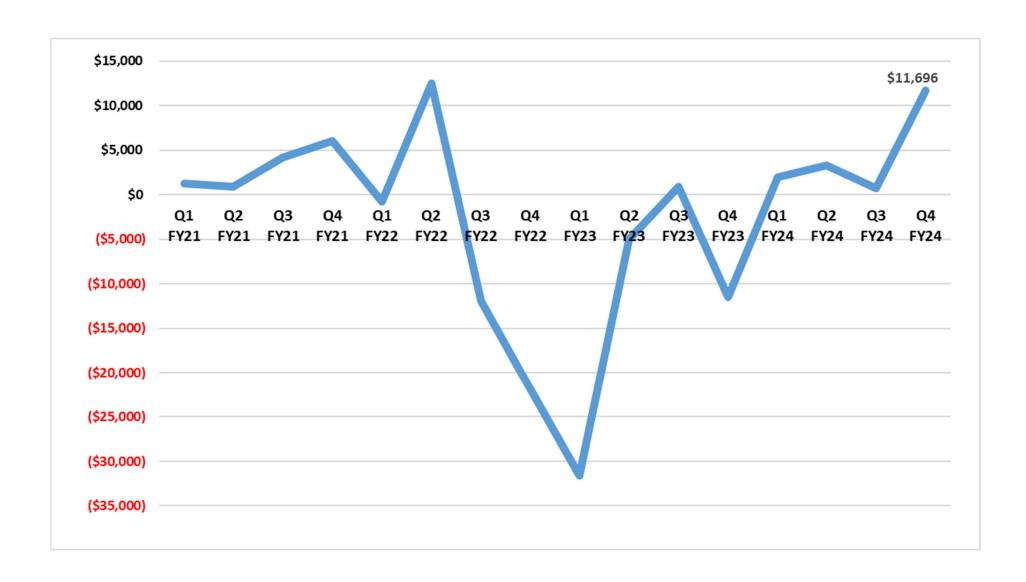
June Financial Comparison without KHMG (000's)

| Comparison February Februar | Preliminary | | Withou | t KHMG | | | Withou | t KHMG | |
|--|--------------------------------------|-----------|---------------|---------------|----------|----------------|----------------|--------------|----------|
| Operating Revenue 548,699 \$54,906 \$6,207 \$1.3% \$35,985 \$54,906 \$18,921 \$4.8% Supplemental Gov't Programs \$6,273 \$13,102 \$6,829 \$2.1% \$18,583 \$13,102 \$5,481 \$41.8% Prime Program \$508 \$51,3102 \$6,829 \$2.1% \$18,583 \$13,102 \$5,481 \$41.8% Prime Program \$508 \$13,102 \$6,829 \$2.1% \$18,583 \$13,102 \$5,481 \$41.8% Premium Revenue \$7,675 \$7,723 \$49 0.6% \$6,322 \$7.23 \$3.43 \$1.0% \$1.892 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.26 \$1.28 \$1.26 \$1.28 \$1.26 \$1.28 \$1.26 \$1.28 \$1.26 \$1.28 \$1.28 \$1.26 \$1.28 \$1.28 \$1.28 \$1.28 \$1.28 \$1.28 \$1.28 \$1.28 \$1.28 <th>, , c,</th> <th>Comp</th> <th>arison to Bud</th> <th>get - Month o</th> <th>f June</th> <th>Compai</th> <th>rison to Prior</th> <th>Year - Month</th> <th>of June</th> | , , c, | Comp | arison to Bud | get - Month o | f June | Compai | rison to Prior | Year - Month | of June |
| Net-Patient Service Revenue \$48,699 \$54,906 \$6,207 \$11.3% \$35,985 \$54,906 \$18,921 \$34.5% \$35,906 \$13,102 \$58.899 \$52.1% \$518,593 \$13,102 \$58.899 \$52.1% \$518,593 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$58.899 \$13.80 \$13,102 \$13.80 | | Budget | Actual | Ć Chango | % Change | Actual | Actual | ć Changa | % Change |
| Net Patient Service Revenue \$48,699 \$54,906 \$6,207 \$13,302 \$6,829 \$21,1% \$18,583 \$13,102 \$5,6481 \$41,83% \$13,102 \$5,6481 \$41,83% \$13,102 \$5,6481 \$41,83% \$13,102 \$5,6481 \$41,83% \$13,102 \$5,6481 \$41,83% \$13,102 \$5,6481 \$41,83% \$13,952 \$13,102 \$5,6481 \$41,83% \$13,952 \$13,102 \$5,6481 \$17,63% \$13,102 \$1,039 \$13,039 \$13,000 \$13,395 \$13,000 \$13,395 \$13,000 \$13,200 \$13,000 | | June-2024 | June-2024 | 3 Change | % Change | June-2023 | June-2024 | 3 Change | % Change |
| Supplemental Gov't Programs \$6,273 \$13,102 \$6,829 \$2.1% \$18,583 \$13,102 \$5,481 41.8% Prime Program \$808 \$1,844 \$2,662 143.8% \$53,952 \$13,484 \$2,108 *114.3% Premium Revenue \$76,755 \$77,223 \$49 0.6% \$6,362 \$77,223 \$1,361 17.6% Management Services Revenue \$3,328 \$1,905 \$544 18.3% \$1,699 \$2,980 \$12,81 43.0% Other Operating Revenue \$20,550 \$23,867 \$33,347 14.0% \$25,828 \$23,867 \$1,961 -8.2% Total Operating Revenue \$69,219 \$78,773 \$9,554 18.3% \$1,969 \$2,980 \$1,861 \$1,569 \$21,960 \$1,264 \$25,828 \$23,867 \$1,569 \$2,569 \$25,828 \$23,867 \$1,575 \$75 \$60,0% \$27,703 \$1,255 \$15,470 \$1,175 \$11,475 \$11,475 \$11,475 \$11,471 \$11,75% \$12,424 \$4,483 \$1, | Operating Revenue | | | | | | | | |
| Prime Program \$808 \$\$1,844\$ \$\$2,652\$ 143.8% \$\$3,952\$ \$\$1,844\$ \$\$2,108 **114.3% Premium Revenue \$7,675 \$7,723 \$49 0.6% \$6,362 \$7,723 \$1,361 17.6% Management Services Revenue \$2,345 \$2,980 \$544 18.3% \$1,699 \$2,980 \$1,281 43.0% Other Operating Revenue \$20,520 \$23,867 \$3,347 14.0% \$25,5828 \$23,867 \$1,281 43.0% Other Operating Revenue \$20,520 \$23,867 \$3,347 14.0% \$25,5828 \$23,867 \$1,961 *8.2% Total Operating Revenue \$20,520 \$23,867 \$3,347 14.0% \$25,5828 \$23,867 \$1,961 *8.2% Total Operating Revenue \$20,520 \$23,867 \$33,347 14.0% \$25,5828 \$23,867 \$1,961 *8.2% Operating Expenses \$28,637 \$31,206 \$2,569 \$8.2% \$26,386 \$31,206 \$4,820 11.7% Contract Lab | Net Patient Service Revenue | \$48,699 | \$54,906 | \$6,207 | 11.3% | \$35,985 | \$54,906 | \$18,921 | 34.5% |
| Premium Revenue \$7,675 \$7,723 \$49 0.6% \$6,362 \$7,723 \$1,361 17.6% Management Services Revenue \$3,328 \$1,905 \$(\$1,423) -74.7% \$3,136 \$1,905 \$(\$1,230) -64.6% Other Revenue \$20,520 \$23,867 \$3,347 14.0% \$25,828 \$23,867 \$(\$1,961) -8.2% Total Operating Revenue \$69,219 \$78,773 \$9,554 \$12.1% \$61,813 \$78,773 \$16,960 21.5% Operating Revenue \$69,219 \$78,773 \$9,554 \$12.1% \$61,813 \$78,773 \$16,960 21.5% Operating Revenue \$69,219 \$78,773 \$9,554 \$12.1% \$61,813 \$78,773 \$16,960 \$2.7% Operating Revenue \$69,219 \$78,773 \$9,554 \$12.1% \$61,813 \$78,773 \$16,960 \$21.5% Operating Revenue \$69,219 \$31,205 \$2,5686 \$21,807 \$1,27% \$11,75% \$11,75% \$11,75% <td>Supplemental Gov't Programs</td> <td>\$6,273</td> <td>\$13,102</td> <td>\$6,829</td> <td>52.1%</td> <td>\$18,583</td> <td>\$13,102</td> <td>(\$5,481)</td> <td>-41.8%</td> | Supplemental Gov't Programs | \$6,273 | \$13,102 | \$6,829 | 52.1% | \$18,583 | \$13,102 | (\$5,481) | -41.8% |
| Management Services Revenue \$3,328 \$1,905 \$1,423 74.7% \$3,136 \$1,905 \$1,230 6-6.6% Other Revenue \$24,36 \$2,980 \$544 \$18.3% \$1,699 \$2,980 \$1,281 43.0% Other Operating Revenue \$20,520 \$23,867 \$3,347 \$4.0% \$25,828 \$23,867 \$16,960 \$21.5% Total Operating Revenue \$69,219 \$78,773 \$9,554 \$1.21% \$61,813 \$78,773 \$16,960 \$21.5% Operating Expenses Salaries & Wages \$28,637 \$31,206 \$2,569 8.2% \$26,386 \$31,206 \$4,820 \$15.4% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 \$17.01% Employee Benefits \$6,612 \$4,458 \$21,143 \$11,5% \$40.90 \$1.3% \$41,155 \$36,919 \$49.00 \$1.3% \$41,155 \$45,581 \$17.01.1% \$17.15 \$56,919 \$1,871 \$43.00 \$1.00 \$1 | Prime Program | \$808 | (\$1,844) | (\$2,652) | 143.8% | (\$3,952) | (\$1,844) | \$2,108 | -114.3% |
| Other Revenue \$2,436 \$2,980 \$544 \$1,839 \$2,980 \$1,281 \$43.0% Other Operating Revenue \$20,520 \$23,867 \$3,347 \$14.0% \$25,828 \$23,867 \$1,961 \$8.2% Total Operating Revenue \$69,219 \$78,773 \$9,554 \$1.21% \$61,813 \$78,773 \$16,960 \$21,580 Operating Expenses Salaries & Wages \$28,637 \$31,206 \$2,569 \$8.2% \$26,386 \$31,206 \$4,820 \$15.4% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 \$1,474 \$11.75% Employee Benefits \$6,612 \$4,458 \$25,144 48.3% \$12,040 \$4,458 \$17,014 Total Employment Expenses \$36,429 \$36,919 \$490 1.3% \$41,515 \$36,919 \$492 Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees | Premium Revenue | \$7,675 | \$7,723 | \$49 | 0.6% | \$6,362 | \$7,723 | \$1,361 | 17.6% |
| Other Operating Revenue \$20,520 \$23,867 \$3,347 \$1.0% \$25,828 \$23,867 \$(51,961) \$8.2% Total Operating Revenue \$69,219 \$78,773 \$9,554 \$1.21% \$61,813 \$78,773 \$16,960 \$21.5% Operating Expenses Salaries & Wages \$28,637 \$31,206 \$2,569 8.2% \$26,386 \$31,206 \$4,820 \$1.5% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 \$(51,474) -117.5% Employee Benefits \$6,612 \$4,488 \$(2,154) 48.3% \$12,000 \$4,488 \$(57,582) -170.1% Total Employment Expenses \$36,612 \$4,488 \$2,144 48.3% \$12,000 \$4,488 \$(57,582) -170.1% Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees \$6,665 \$5,969 \$(5696) -11.7% \$7,112 \$5,969 \$(1,143) -19.2% <td>Management Services Revenue</td> <td>\$3,328</td> <td>\$1,905</td> <td>(\$1,423)</td> <td>-74.7%</td> <td>\$3,136</td> <td>\$1,905</td> <td>(\$1,230)</td> <td>-64.6%</td> | Management Services Revenue | \$3,328 | \$1,905 | (\$1,423) | -74.7% | \$3,136 | \$1,905 | (\$1,230) | -64.6% |
| Total Operating Revenue \$69,219 \$78,773 \$9,554 12.1% \$61,813 \$78,773 \$16,960 21.5% Operating Expenses Salaries & Wages \$28,637 \$31,206 \$2,569 8.2% \$26,386 \$31,206 \$4,820 15.4% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 \$5,520 170.1% Employee Benefits \$6,612 \$4,458 \$(\$2,154) -48.3% \$12,040 \$4,458 \$(\$7,582) -170.1% Total Employment Expenses \$36,429 \$36,919 \$490 1.3% \$41,155 \$36,919 \$4,236 -11.5% Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees \$6,665 \$5,969 \$6966 -11.7% \$7,112 \$5,969 \$\$1,470 \$1,875 \$405 \$21.6% \$1,872 \$1,875 \$30 1.1% \$1,872 \$1,875 \$405 \$1.6% \$1,872 \$1,875 | Other Revenue | | | \$544 | | • | | | |
| Operating Expenses Salaries & Wages \$28,637 \$31,206 \$2,569 8.2% \$26,386 \$31,206 \$4,820 15.4% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 \$1,474 -117.5% Employee Benefits \$6,612 \$4,458 \$(\$2,154) -48.3% \$12,040 \$4,458 \$(\$7,582) -170.1% Total Employment Expenses \$36,429 \$36,919 \$490 1.3% \$41,155 \$36,919 \$4,236 -11.5% Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees \$6,665 \$5,969 \$696 -11.7% \$7,112 \$5,969 \$1,470 \$1,875 \$405 21.6% \$1,872 \$1,875 \$3 0.1% Physician Fees \$6,665 \$5,969 \$696 -11.7% \$7,112 \$5,969 \$1,143 -19.2% \$1,872 \$1,875 \$3 0.1% Purchas | Other Operating Revenue | | \$23,867 | \$3,347 | | \$25,828 | \$23,867 | (\$1,961) | -8.2% |
| Salaries & Wages \$28,637 \$31,206 \$2,569 8.2% \$26,386 \$31,206 \$4,820 15.4% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 (\$1,474) -117.5% Employee Benefits \$6,612 \$4,458 (\$2,154) -48.3% \$12,040 \$4,458 (\$7,582) -170.1% Total Employment Expenses \$36,429 \$36,919 \$490 1.3% \$41,155 \$36,919 (\$4,236) -11.5% Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees \$6,665 \$5,969 (\$696) -11.7% \$7,112 \$5,969 (\$1,143) -19.2% Purchased Services \$1,470 \$1,875 \$405 21.6% \$1,872 \$1,875 \$3 0.1% Repairs & Maintenance \$2,366 \$1,827 (\$540) -29.6% (\$899) \$1,827 \$2,766 \$1,827 \$14,92% Utilities | Total Operating Revenue | \$69,219 | \$78,773 | \$9,554 | 12.1% | \$61,813 | \$78,773 | \$16,960 | 21.5% |
| Salaries & Wages \$28,637 \$31,206 \$2,569 8.2% \$26,386 \$31,206 \$4,820 15.4% Contract Labor \$1,180 \$1,255 \$75 6.0% \$2,730 \$1,255 (\$1,474) -117.5% Employee Benefits \$6,612 \$4,458 (\$2,154) -48.3% \$12,040 \$4,458 (\$7,582) -170.1% Total Employment Expenses \$36,429 \$36,919 \$490 1.3% \$41,155 \$36,919 (\$4,236) -11.5% Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees \$6,665 \$5,969 (\$696) -11.7% \$7,112 \$5,969 (\$1,143) -19.2% Purchased Services \$1,470 \$1,875 \$405 21.6% \$1,872 \$1,875 \$3 0.1% Repairs & Maintenance \$2,366 \$1,827 (\$540) -29.6% (\$899) \$1,827 \$2,766 \$1,827 \$14,92% Utilities | Operating Expenses | | | | | | | | |
| Purchased Services \$14,458 \$14,242 \$430 \$43,455 \$41,155 \$36,919 \$44,245 \$41,245 \$41,245 \$41,155 \$36,919 \$44,245 \$41,24 | | \$28,637 | \$31,206 | \$2,569 | 8.2% | \$26,386 | \$31,206 | \$4,820 | 15.4% |
| Purchased Services \$14,458 \$14,242 \$430 \$43,455 \$41,155 \$36,919 \$44,245 \$41,245 \$41,245 \$41,155 \$36,919 \$44,245 \$41,24 | Contract Labor | \$1,180 | \$1,255 | \$75 | 6.0% | \$2,730 | \$1,255 | (\$1,474) | -117.5% |
| Medical & Other Supplies \$13,811 \$14,242 \$430 3.0% \$13,347 \$14,242 \$895 6.3% Physician Fees \$6,665 \$5,969 \$696 -11.7% \$7,112 \$5,969 \$1,430 -19.2% Purchased Services \$1,470 \$1,875 \$405 21.6% \$1,872 \$1,875 \$3 0.1% Repairs & Maintenance \$2,366 \$1,827 \$5400 -29.6% \$8999 \$1,827 \$2,726 149.2% Utilities \$853 \$839 \$\$14 -1.6% \$768 \$839 \$71 8.4% Depreciation & Amortization \$2,914 \$3,427 \$513 15.0% \$6,613 \$3,427 \$3,186) -93.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$71,053 \$71,920 \$867 | Employee Benefits | \$6,612 | | (\$2,154) | -48.3% | \$12,040 | | | -170.1% |
| Physician Fees \$6,665 \$5,969 (\$696) -11.7% \$7,112 \$5,969 (\$1,43) -19.2% Purchased Services \$1,470 \$1,875 \$405 21.6% \$1,872 \$1,875 \$3 0.1% Repairs & Maintenance \$2,366 \$1,827 (\$540) -29.6% (\$899) \$1,827 \$2,726 149.2% Utilities \$853 \$839 (\$14) -1.6% \$768 \$839 \$71 8.4% Rents & Leases \$162 \$184 \$22 \$11.9% \$157 \$184 \$27 \$14.8% Depreciation & Amortization \$2,914 \$3,427 \$513 \$15.0% \$6,613 \$3,427 \$3.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expense \$2,113 \$788 \$1,324 -168.0% \$4,613 \$788 \$3,825 -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,8 | Total Employment Expenses | \$36,429 | \$36,919 | \$490 | 1.3% | \$41,155 | \$36,919 | (\$4,236) | -11.5% |
| Purchased Services \$1,470 \$1,875 \$405 21.6% \$1,872 \$1,875 \$3 0.1% Repairs & Maintenance \$2,366 \$1,827 (\$540) -29.6% (\$899) \$1,827 \$2,726 149.2% Utilities \$853 \$839 (\$14) -1.6% \$768 \$839 \$71 8.4% Rents & Leases \$162 \$184 \$22 \$11.9% \$157 \$184 \$27 \$14.8% Depreciation & Amortization \$2,914 \$3,427 \$513 \$15.0% \$6,613 \$3,427 (\$3,186) -93.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expense \$2,113 \$788 (\$1,324) -168.0% \$4,613 \$788 (\$3,825) -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$71,053 \$71,920 \$867 | Medical & Other Supplies | \$13,811 | \$14,242 | \$430 | 3.0% | \$13,347 | \$14,242 | \$895 | 6.3% |
| Repairs & Maintenance \$2,366 \$1,827 (\$540) -29.6% (\$899) \$1,827 \$2,726 149.2% Utilities \$853 \$839 (\$14) -1.6% \$768 \$839 \$71 8.4% Rents & Leases \$162 \$184 \$22 \$11.9% \$157 \$184 \$27 \$14.8% Depreciation & Amortization \$2,914 \$3,427 \$513 \$15.0% \$6,613 \$3,427 (\$3,186) -93.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expense \$2,113 \$788 (\$1,324) -168.0% \$4,613 \$788 (\$3,825) -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 (\$2,079) -5.9% Operating Margin (\$1,834) \$6,853 \$8,686< | Physician Fees | \$6,665 | \$5,969 | (\$696) | -11.7% | \$7,112 | \$5,969 | (\$1,143) | -19.2% |
| Utilities \$853 \$839 (\$14) -1.6% \$768 \$839 \$71 8.4% Rents & Leases \$162 \$184 \$22 11.9% \$157 \$184 \$27 14.8% Depreciation & Amortization \$2,914 \$3,427 \$513 15.0% \$6,613 \$3,427 (\$3,186) -93.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expense \$2,113 \$788 (\$1,324) -168.0% \$4,613 \$788 (\$3,825) -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 (\$2,079) -5.9% Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 \$6,831 \$8,686 Operating Margin after Stimulus/FEMA \$492 \$5,249 | Purchased Services | \$1,470 | \$1,875 | \$405 | 21.6% | \$1,872 | \$1,875 | \$3 | 0.1% |
| Rents & Leases \$162 \$184 \$22 11.9% \$157 \$184 \$27 14.8% Depreciation & Amortization \$2,914 \$3,427 \$513 15.0% \$6,613 \$3,427 \$3,186 -93.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expense \$2,113 \$788 (\$1,324) -168.0% \$4,613 \$788 (\$3,825) -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 (\$2,079) -5.9% Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 (\$6,314) -8.8% Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 </td <td>Repairs & Maintenance</td> <td>\$2,366</td> <td>\$1,827</td> <td>(\$540)</td> <td>-29.6%</td> <td>(\$899)</td> <td>\$1,827</td> <td>\$2,726</td> <td>149.2%</td> | Repairs & Maintenance | \$2,366 | \$1,827 | (\$540) | -29.6% | (\$899) | \$1,827 | \$2,726 | 149.2% |
| Depreciation & Amortization \$2,914 \$3,427 \$513 15.0% \$6,613 \$3,427 (\$3,186) -93.0% Interest Expense \$568 \$749 \$180 24.1% \$686 \$749 \$63 8.4% Other Expense \$2,113 \$788 (\$1,324) -168.0% \$4,613 \$788 (\$3,825) -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 (\$2,079) -5.9% Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 (\$6,314) -8.8% Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Utilities | \$853 | \$839 | (\$14) | -1.6% | \$768 | \$839 | \$71 | 8.4% |
| Interest Expense | Rents & Leases | \$162 | \$184 | \$22 | 11.9% | \$157 | \$184 | \$27 | 14.8% |
| Other Expense \$2,113 \$788 (\$1,324) -168.0% \$4,613 \$788 (\$3,825) -485.1% Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 (\$2,079) -5.9% Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 \$6,814 -8.8% Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Depreciation & Amortization | \$2,914 | \$3,427 | \$513 | 15.0% | \$6,613 | \$3,427 | (\$3,186) | -93.0% |
| Humana Cap Plan Expenses \$3,701 \$5,102 \$1,400 27.4% \$2,811 \$5,102 \$2,291 44.9% Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 \$2,079 -5.9% Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 \$6,314 -8.8% Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Interest Expense | \$568 | \$749 | \$180 | 24.1% | \$686 | \$749 | \$63 | 8.4% |
| Total Other Expenses \$34,624 \$35,001 \$377 1.1% \$37,079 \$35,001 (\$2,079) -5.9% Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 (\$6,314) -8.8% Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Other Expense | \$2,113 | \$788 | (\$1,324) | -168.0% | \$4,613 | \$788 | (\$3,825) | -485.1% |
| Total Operating Expenses \$71,053 \$71,920 \$867 1.2% \$78,234 \$71,920 \$6,314 -8.8% Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Humana Cap Plan Expenses | \$3,701 | \$5,102 | \$1,400 | 27.4% | \$2,811 | \$5,102 | \$2,291 | 44.9% |
| Operating Margin (\$1,834) \$6,853 \$8,686 (\$16,421) \$6,853 \$23,274 Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Total Other Expenses | \$34,624 | \$35,001 | \$377 | 1.1% | \$37,079 | \$35,001 | (\$2,079) | -5.9% |
| Stimulus/FEMA \$1,558 (\$1,603) (\$3,161) \$71 (\$1,603) (\$1,675) Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Total Operating Expenses | \$71,053 | \$71,920 | \$867 | 1.2% | \$78,234 | \$71,920 | (\$6,314) | -8.8% |
| Operating Margin after Stimulus/FEMA (\$276) \$5,249 \$5,526 (\$16,350) \$5,249 \$21,599 Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Operating Margin | (\$1,834) | \$6,853 | \$8,686 | | (\$16,421) | \$6,853 | \$23,274 | |
| Nonoperating Revenue (Loss) \$492 \$1,177 \$685 \$1,693 \$1,177 (\$516) | Stimulus/FEMA | \$1,558 | (\$1,603) | (\$3,161) | | \$71 | (\$1,603) | (\$1,675) | |
| | Operating Margin after Stimulus/FEMA | (\$276) | \$5,249 | \$5,526 | | (\$16,350) | \$5,249 | \$21,599 | |
| Excess Margin \$216 \$6,426 \$6,210 (\$14,657) \$6,426 \$21,083 | Nonoperating Revenue (Loss) | \$492 | \$1,177 | \$685 | | \$1,693 | \$1,177 | (\$516) | |
| | Excess Margin | \$216 | \$6,426 | \$6,210 | | (\$14,657) | \$6,426 | \$21,083 | |

FYTD July-June: Financial Comparison without KHMG (000's)

| Preliminary | | Without | | | | Without KHMG Comparison to Prior Year - YTD June | | | | |
|---|-------------------------------------|---------------------|-----------------------|----------|---|---|---------------------|---------------------|----------|--|
| c | 1 | nparison to B | udget - YTD Ju | ne | r | Com | parison to Pric | or Year - YTD J | une | |
| | Budget June-2024 | Actual June-2024 | \$ Change | % Change | | Actual June-2023 | Actual June-2024 | \$ Change | % Change | |
| Operating Revenue | | | | | | | | | | |
| Net Patient Service Revenue | \$585,236 | \$598,876 | \$13,640 | 2.3% | | \$572,338 | \$598,876 | \$26,538 | 4.4% | |
| Supplemental Gov't Programs | \$76,536 | \$100,503 | \$23,967 | 23.8% | | \$81,340 | \$100,503 | \$19,163 | 19.1% | |
| Prime Program | \$9,859 | \$8,831 | (\$1,028) | -11.6% | | \$8,300 | \$8,831 | \$532 | 6.0% | |
| Premium Revenue | \$93,376 | \$88,781 | (\$4,595) | -5.2% | | \$79,052 | \$88,781 | \$9,729 | 11.0% | |
| Management Services Revenue | \$40,604 | \$37,519 | (\$3,085) | -8.2% | | \$38,652 | \$37,519 | (\$1,133) | -3.0% | |
| Other Revenue | \$29,465 | \$36,255 | \$6,790 | 18.7% | | \$31,299 | \$36,255 | \$4,956 | 13.7% | |
| Other Operating Revenue | \$249,841 | \$271,889 | \$22,048 | 8.1% | | \$238,642 | \$271,889 | \$33,247 | 12.2% | |
| Total Operating Revenue | \$835,077 | \$870,765 | \$35,688 | 4.1% | | \$810,980 | \$870,765 | \$59,785 | 6.9% | |
| Operating Expenses | | | | | | | | | | |
| Salaries & Wages | \$346,941 | \$353,464 | \$6,523 | 1.8% | | \$329,085 | \$353,464 | \$24,378 | 6.9% | |
| Contract Labor | \$16,936 | \$21,040 | \$4,104 | 19.5% | | \$49,283 | \$21,040 | (\$28,244) | -134.2% | |
| Employee Benefits | \$80,199 | \$78,387 | (\$1,812) | -2.3% | | \$74,347 | \$78,387 | \$4,040 | 5.2% | |
| Total Employment Expenses | \$444,075 | \$452,890 | \$8,816 | 1.9% | | \$452,716 | \$452,890 | \$175 | 0.0% | |
| Medical & Other Supplies | \$161,637 | \$163,294 | \$1,657 | 1.0% | | \$160,184 | \$163,294 | \$3,111 | 1.9% | |
| Physician Fees | \$79,981 | \$81,073 | \$1,091 | 1.3% | | \$80,986 | \$81,073 | \$86 | 0.1% | |
| Purchased Services | \$17,935 | \$18,613 | \$678 | 3.6% | | \$18,332 | \$18,613 | \$281 | 1.5% | |
| Repairs & Maintenance | \$28,427 | \$23,537 | (\$4,890) | -20.8% | | \$24,012 | \$23,537 | (\$475) | -2.0% | |
| Utilities | \$10,969 | \$10,004 | (\$965) | -9.6% | | \$9,778 | \$10,004 | \$226 | 2.3% | |
| Rents & Leases | \$1,945 | \$1,968 | \$23 | 1.2% | | \$1,540 | \$1,968 | \$428 | 21.8% | |
| Depreciation & Amortization | \$34,965 | \$38,455 | \$3,489 | 9.1% | | \$37,674 | \$38,455 | \$781 | 2.0% | |
| Interest Expense | \$6,935 | \$7,531 | \$597 | 7.9% | | \$7,466 | \$7,531 | \$66 | 0.9% | |
| Other Expense | \$25,820 | \$21,403 | (\$4,416) | -20.6% | | \$25,986 | \$21,403 | (\$4,583) | -21.4% | |
| Humana Cap Plan Expenses | \$44,418 | \$48,426 | \$4,008 | 8.3% | | \$43,180 | \$48,426 | \$5,246 | 10.8% | |
| Total Other Expenses | \$413,031 | \$414,304 | \$1,273 | 0.3% | | \$409,138 | \$414,304 | \$5,166 | 1.2% | |
| Total Operating Expenses | \$857,106 | \$867,194 | \$10,089 | 1.2% | | \$861,854 | \$867,194 | \$5,340 | 0.6% | |
| Operating Margin | . , | | | | | | | | | |
| Stimulus/FEMA | (\$22,029) | \$3,570 | \$25,599 | | | (\$50,874) | \$3,570 | \$54,444 | | |
| | (\$22,029) \$19,005 | \$14 | (\$18,991) | _ | | \$681 | \$14 | \$54,444 (\$667) | | |
| Operating Margin after Stimulus/FEM | (\$22,029) \$19,005 (\$3,025) | \$14 \$3,584 | (\$18,991) \$6,608 | - | | \$681 (\$50,193) | \$14 \$3,584 | (\$667) \$53,777 | | |
| Operating Margin after Stimulus/FEM Nonoperating Revenue (Loss) Excess Margin | (\$22,029) \$19,005 | \$14 | (\$18,991) | - | | \$681 | \$14 | (\$667) | | |

Trended Excess Margin by Quarters (000's)



| Translad Income Start (000's) | FV 40 | EV 20 | EV 24 | EV 22 | EV22 | FW 24 | EV 24 Dudget |
|----------------------------------|-----------|-----------|-----------|------------|------------|----------------------|--------------|
| Trended Income Stmt (000's) | FY 19 | FY 20 | FY 21 | FY 22 | FY23 | FY 24 Preliminary | FY 24 Budget |
| Operating Revenue | | | | | | , | |
| Net Patient Service Revenue | \$561,911 | \$557,860 | \$596,175 | \$635,520 | \$611,350 | \$598,876 | \$585,236 |
| Supplemental Gov't Programs | 76,471 | 61,392 | 56,081 | 75,202 | 81,807 | \$100,503 | \$76,536 |
| Prime Program | 17,717 | 16,196 | 10,668 | 15,850 | 8,719 | \$8,832 | \$9,859 |
| Premium Revenue | 40,871 | 50,903 | 58,107 | 69,495 | 79,051 | \$88,781 | \$93,376 |
| Management Services Revenue | 31,751 | 32,805 | 34,167 | 36,060 | 38,651 | \$37,518 | \$40,604 |
| Other Revenue | 24,245 | 21,422 | 22,674 | 25,811 | 32,387 | \$36,255 | \$29,465 |
| Other Operating Revenue | 191,056 | 182,718 | 181,697 | 222,418 | 240,615 | 271,889 | 249,841 |
| Total Operating Revenue | 752,967 | 740,578 | 777,872 | 857,938 | 851,965 | 870,764 | 835,077 |
| Operating Expenses | | | | | | | |
| Salaries & Wages | 287,902 | 308,594 | 324,151 | 350,198 | 337,091 | \$353,465 | 344,900 |
| Contract Labor | 14,997 | 9,767 | 9,778 | 41,435 | 49,160 | \$21,040 | 16,818 |
| Employee Benefits | 73,216 | 74,158 | 55,994 | 63,754 | 75,963 | \$78,387 | 79,727 |
| Total Employment Expenses | 376,115 | 392,520 | 389,923 | 455,386 | 462,214 | 452,892 | 441,443 |
| Medical & Other Supplies | 112,866 | 119,490 | 131,449 | 130,842 | 130,224 | \$127,678 | 125,034 |
| Physician Fees | 85,521 | 92,595 | 96,690 | 108,238 | 105,007 | \$81,073 | 79,981 |
| Purchased Services | 21,151 | 20,096 | 19,231 | 19,289 | 18,647 | \$18,613 | 17,365 |
| Repairs & Maintenance | 25,878 | 25,488 | 26,144 | 28,402 | 25,814 | \$27,459 | 28,376 |
| Utilities | 5,642 | 6,001 | 7,392 | 9,170 | 10,151 | \$10,004 | 10,814 |
| Rents & Leases | 6,119 | 6,373 | 6,192 | 6,171 | 2,201 | \$1,968 | 1,981 |
| Depreciation & Amortization | 30,851 | 30,678 | 31,646 | 32,882 | 39,653 | \$34,532 | 34,965 |
| Interest Expense | 5,453 | 5,886 | 6,771 | 7,563 | 7,482 | \$7,532 | 6,935 |
| Other Expense | 17,260 | 20,422 | 20,737 | 22,748 | 26,810 | \$21,403 | 25,642 |
| Humana Cap Plan Expenses | 19,151 | 23,441 | 34,758 | 38,443 | 43,179 | \$48,426 | 44,418 |
| Management Services Expense | 31,359 | 32,363 | 34,447 | 34,977 | 39,037 | \$35,614 | 40,148 |
| Total Other Expenses _ | 361,250 | 382,834 | 415,456 | 438,725 | 448,205 | 414,303 | 415,660 |
| Total Operating Expenses | 737,366 | 775,353 | 805,379 | 894,111 | 910,418 | 867,194 | 857,104 |
| Operating Margin | 15,601 | (34,775) | (27,507) | (36,173) | (58,453) | 3,570 | (22,027) |
| Stimulus Funds | 0 | 10,149 | 32,461 | 18,742 | 609 | \$14 | 19,005 |
| Operating Margin after Stimulus | 15,601 | (24,626) | 4,954 | (17,431) | (57,844) | 3,584 | (3,023) |
| Nonoperating Revenue (Loss) | 12,306 | 16,975 | 7,460 | (8,036) | 10,627 | \$14,088 | 5,713 |
| Excess Margin | \$27,907 | (\$7,651) | \$12,414 | (\$25,467) | (\$47,218) | \$17,672 | \$2,690 |
| Operating Margin before Stimulus | 2.1% | (4.7%) | (3.5%) | (4.2%) | (6.9%) | 0.4% | (2.6%) |
| Operating Margin after Stimulus | 2.1% | (3.3%) | 0.6% | (2.0%) | (6.8%) | 0.4% | (0.4%) |
| Excess Margin | 3.7% | (1.0%) | 1.6% | (3.0%) | (5.5%) | 2.0% | 0.3% |

FYTD July-June: Trended Financial Information (000's)

| | | | | | | | | | | | | Pro | eliminary |
|---------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Jul-23 | Aug-23 | Sep-23 | Oct-23 | Nov-23 | Dec-23 | Jan-24 | Feb-24 | Mar-24 | Apr-24 | May-24 | Jun-24 | FY 2024 |
| Patient Service Revenue | \$45,479 | \$49,531 | \$47,195 | \$47,502 | \$48,225 | \$48,629 | \$49,472 | \$49,778 | \$54,365 | \$51,284 | \$52,509 | \$54,906 | \$598,876 |
| Other Revenue | \$21,161 | \$22,458 | \$21,039 | \$21,928 | \$21,261 | \$20,979 | \$24,379 | \$22,470 | \$19,194 | \$25,720 | \$27,433 | \$23,867 | \$271,889 |
| Total Operating Revenue | \$66,640 | \$71,989 | \$68,234 | \$69,431 | \$69,486 | \$69,608 | \$73,851 | \$72,248 | \$73,559 | \$77,004 | \$79,942 | \$78,773 | \$870,764 |
| Employee Expense | \$36,176 | \$37,019 | \$35,180 | \$38,961 | \$37,597 | \$37,268 | \$37,645 | \$37,074 | \$41,984 | \$38,077 | \$38,990 | \$36,919 | \$452,892 |
| Other Operating Expense | \$33,478 | \$34,922 | \$33,204 | \$31,579 | \$33,162 | \$32,981 | \$35,742 | \$36,449 | \$33,382 | \$36,864 | \$37,539 | \$35,001 | \$414,303 |
| Total Operating Expenses | \$69,654 | \$71,941 | \$68,384 | \$70,540 | \$70,759 | \$70,249 | \$73,388 | \$73,523 | \$75,367 | \$74,941 | \$76,530 | \$71,920 | \$867,194 |
| Net Operating Margin | (\$3,014) | \$48 | (\$150) | (\$1,110) | (\$1,273) | (\$641) | \$464 | (\$1,275) | (\$1,807) | \$2,063 | \$3,413 | \$6,853 | \$3,570 |
| Stimulus/FEMA | \$1,610 | \$1,610 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | (\$1,603) | (\$1,603) | \$14 |
| NonOperating Income | \$617 | \$602 | \$626 | \$665 | \$578 | \$5,057 | \$969 | \$618 | \$1,781 | \$550 | \$847 | \$1,177 | \$14,088 |
| Excess Margin | (\$787) | \$2,259 | \$477 | (\$444) | (\$695) | \$4,416 | \$1,433 | (\$657) | (\$26) | \$2,613 | \$2,657 | \$6,426 | \$17,672 |
| | | | | | | | | | | | | | |
| Profitability | | | | | | | | | | | | | |
| Operating Margin % | (4.5%) | 0.1% | (0.2%) | (1.6%) | (1.8%) | (0.9%) | 0.6% | (1.8%) | (2.5%) | 2.7% | 4.3% | 8.7% | 0.4% |
| Operating Margin %excl. Int | (3.6%) | 0.9% | 0.7% | (0.7%) | (1.0%) | (0.1%) | 1.4% | (0.9%) | (1.6%) | 3.7% | 5.0% | 9.6% | 1.3% |
| Operating EBIDA | \$395 | \$3,493 | \$3,265 | \$2,340 | \$2,111 | \$2,732 | \$3,957 | \$1,994 | \$1,628 | \$5,507 | \$7,184 | \$11,028 | \$45,634 |
| Operating EBIDA Margin | 0.6% | 4.9% | 4.8% | 3.4% | 3.0% | 3.9% | 5.4% | 2.8% | 2.2% | 7.2% | 9.0% | 14.0% | 5.2% |
| Liquidity Indicators | | | | | | | | | | | | | |
| Day's Cash on Hand | 84.2 | 84.7 | 83.3 | 83.7 | 81.1 | 83.5 | 81.4 | 79.0 | 74.7 | 91.0 | 86.8 | 106.1 | 106.1 |
| Day's in Accounts Receiveable | 72.6 | 74.6 | 76.6 | 79.1 | 78.4 | 77.6 | 72.5 | 71.0 | 70.1 | 65.3 | 66.4 | 64.4 | 64.4 |
| Unrestricted Funds (000's) | \$181,339 | \$185,762 | \$182,518 | \$183,138 | \$178,653 | \$183,624 | \$179,987 | \$176,827 | \$168,012 | \$204,886 | \$196,344 | \$340,319 | \$340,319 |
| Debt & Other Indicators | | | | | | | | | | | | | |
| Debt Service Coverage (MADS) | 1.62 | 2.57 | 2.54 | 2.37 | 2.23 | 2.67 | 2.71 | 2.06 | 2.01 | 2.40 | 2.50 | 2.80 | 2.80 |
| Discharges (Monthly) | 2,306 | 2,442 | 2,276 | 2,203 | 2,293 | 2,285 | 2,283 | 2,144 | 2,142 | 2,299 | 2,299 | 2,334 | 2,276 |
| Adj Discharges (Case mix adj) | 7,504 | 7,884 | 7,580 | 7,417 | 7,743 | 7,344 | 7,228 | 7,111 | 6,827 | 7,226 | 7,616 | 7,438 | 7,608 |
| Adjusted patient Days (Mo.) | 24,306 | 26,289 | 24,516 | 24,321 | 24,447 | 24,965 | 25,976 | 24,096 | 25,597 | 24,634 | 25,435 | 24,398 | 24,915 |
| Cost/Adj Discharge | \$9.3 | \$9.1 | \$9.0 | \$9.5 | \$9.1 | \$9.6 | \$10.2 | \$10.3 | \$11.0 | \$10.4 | \$10.0 | \$9.7 | \$9.5 |
| Compensation Ratio | 80% | 75% | 75% | 82% | 78% | 77% | 76% | 74% | 77% | 74% | 74% | 67% | 76% |

Year over Year: Trended Financial Information (000's)

| | | | | ••••• | ••••• | Preliminary |
|---------------------------------|-----------|------------|------------|------------|------------|-------------|
| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 |
| Patient Service Revenue | \$561,911 | \$557,860 | \$596,175 | \$635,520 | \$611,350 | \$598,876 |
| Other Revenue | \$191,056 | \$182,718 | \$181,697 | \$222,418 | \$240,615 | \$271,889 |
| Total Operating Revenue | \$752,967 | \$740,578 | \$777,872 | \$857,938 | \$851,965 | \$870,764 |
| Employee Expense | \$376,115 | \$392,520 | \$389,923 | \$455,386 | \$462,214 | \$452,892 |
| Other Operating Expense | \$361,250 | \$382,834 | \$415,456 | \$438,725 | \$448,205 | \$414,303 |
| Total Operating Expenses | \$737,366 | \$775,353 | \$805,379 | \$894,111 | \$910,418 | \$867,194 |
| Net Operating Margin | \$15,601 | (\$34,775) | (\$27,507) | (\$36,173) | (\$58,453) | \$3,570 |
| Stimulus/FEMA | \$0 | \$10,149 | \$32,461 | \$18,742 | \$609 | \$14 |
| NonOperating Income | \$12,306 | \$16,975 | \$7,460 | (\$8,036) | \$10,627 | \$14,088 |
| Excess Margin | \$27,907 | (\$7,651) | \$12,414 | (\$25,467) | (\$47,218) | \$17,672 |
| | | | | | | |
| Profitability | | | | | | |
| Operating Margin % | 2.1% | (4.7%) | (3.5%) | (4.2%) | (6.9%) | 0.4% |
| Operating Margin %excl. Int | 2.8% | (3.9%) | (2.7%) | (3.3%) | (6.0%) | 1.3% |
| Operating EBIDA | \$51,905 | \$1,789 | \$10,909 | \$4,272 | (\$11,318) | \$45,634 |
| Operating EBIDA Margin | 6.9% | 0.2% | 1.4% | 0.5% | (1.3%) | 5.2% |
| Liquidity Indicators | | | | | | |
| Day's Cash on Hand | 148.8 | 176.2 | 182.9 | 125.0 | 78.3 | 106.1 |
| Day's in Accounts Receiveable | 79.7 | 77.1 | 68.9 | 69.8 | 72.5 | 64.4 |
| Unrestricted Funds (000's) | 168,377 | 183,980 | 203,725 | 221,748 | \$186,803 | \$340,319 |
| Debt & Other Indicators | | | | | | |
| Debt Service Coverage (MADS) | 4.0 | 1.6 | 2.9 | 1.7 | (0.1) | 2.80 |
| Discharges (Monthly) | 2,356 | 2,433 | 2,340 | 2,379 | 2,289 | 2,276 |
| Adj Discharges (Case mix adj) | 6,926 | 7,758 | 7,699 | 7,689 | 7,600 | 7,608 |
| Adjusted patient Days (Mo.) | 25,446 | 24,614 | 27,134 | 25,009 | 26,609 | 24,915 |
| Cost/Adj Discharge | \$8.9 | \$8.3 | \$8.7 | \$9.7 | \$10.0 | \$9.5 |
| Compensation Ratio | 67% | 70% | 65% | 72% | 76% | 76% |

Month of June - Budget Variances

- **Net Patient Service Revenue:** In June, net patient revenue exceeded budget by \$6.2M (11.3%). This is due to \$650K net revenue attributed to our Medical Oncology transition occurring the last week of the month, \$1.3M adjustment due to the cost report settlements and \$1.3M due to the County Mental Health contracts.
- Supplemental Gov't programs: The positive \$6.8M variance in supplemental revenue in June is due to
 the recognition of additional fee-for-service funds for FY23 and more than expected rate range funds
 for calendar year 2022. See supplemental slide for additional details.
- **Prime Program:** The \$2.6M negative variance in the Prime Program was due to unfavorable results from FY23 \$1.2M and FY24 \$1.4M for missing some performance metrics.
- **Salaries and Wages:** The negative variance of \$2.6M (8.2%) is primarily due to the increase in our pay rates due to the increases in our minimum wages and market increases.
- **Employee Benefits:** The positive variance of \$2.2M is primarily due a decrease in the defined benefit pension expense resulting from greater than expected market earnings on our pension investments.
- Other Expenses: The positive variance of \$1.3M is mainly attributable to a decrease in professional liability cost based upon actuarial results, and recruiting expense.
- **Humana Cap**: Third party claims negative variance was \$1.4M in June. We continue to run over expectations in third party claims year to date.
- **FEMA:** In May and June we reversed the FEMA accrual from the beginning of the fiscal year. We do not anticipate receiving FEMA funds in FY24. However, we still are estimating receiving FEMA funds, but not until FY25 and FY26 as the process is very slow.

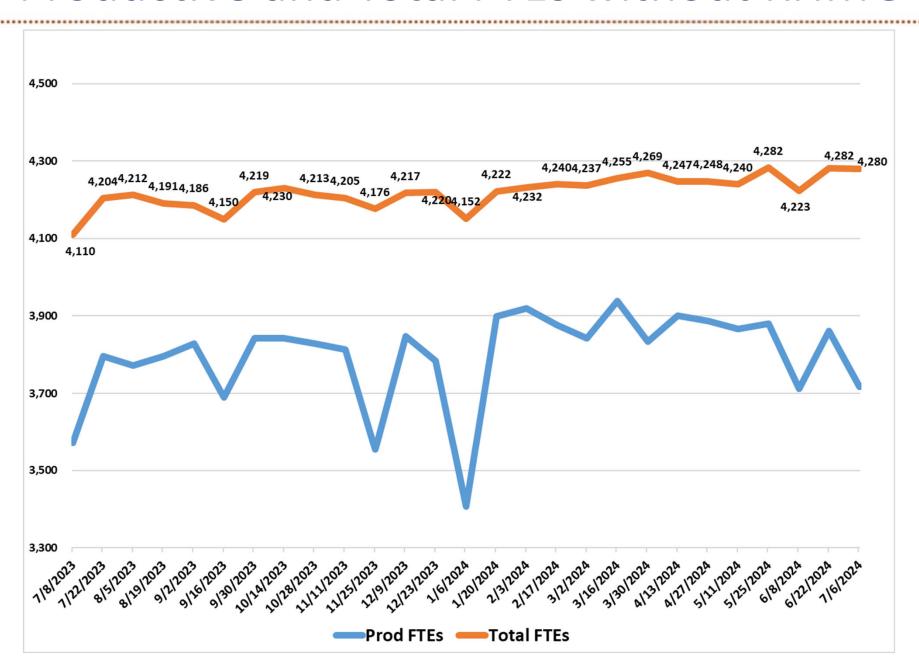
Trended Supplemental Income

| Primary Programs | July 23 | Aug 23 | Sept 23 | Oct 23 | Nov 23 | Dec 23 | Jan 24 | Feb 24 | Mar 24 | Apr 24 | May 24 | Jun 24 | FY 24 | FY24 BDGT | Diff FY24 Act - FY24 Bdgt |
|--------------------------|---------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------------|------------------------------------|
| HQAF | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 2,422 | 1,653 | 1,653 | 1,653 | 1,653 | 1,653 | 20,607 | 19,838 | 769 |
| Directed Payments | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 1,771 | 21,258 | 21,258 | 0 |
| Medi-Cal DSH | 802 | 802 | 802 | 802 | 802 | 802 | 2,698 | 1,896 | 1,896 | 1,896 | 1,896 | 1,896 | 16,990 | 9,625 | 7,365 |
| Rate Range | 1,731 | 1,731 | 1,731 | 1,731 | 1,731 | 1,731 | 1,731 | 1,731 | 1,731 | 2,731 | 4,387 | 4,387 | 27,080 | 20,767 | 6,314 |
| Fee for Service | 421 | 421 | 421 | 421 | 421 | 421 | 421 | 421 | 421 | 3,389 | 3,406 | 3,394 | 13,976 | 5,048 | 8,927 |
| | 6,378 | 6,378 | 6,378 | 6,378 | 6,378 | 6,378 | 9,043 | 7,472 | 7,472 | 11,441 | 13,113 | 13,102 | 99,911 | 76,536 | 23,375 |

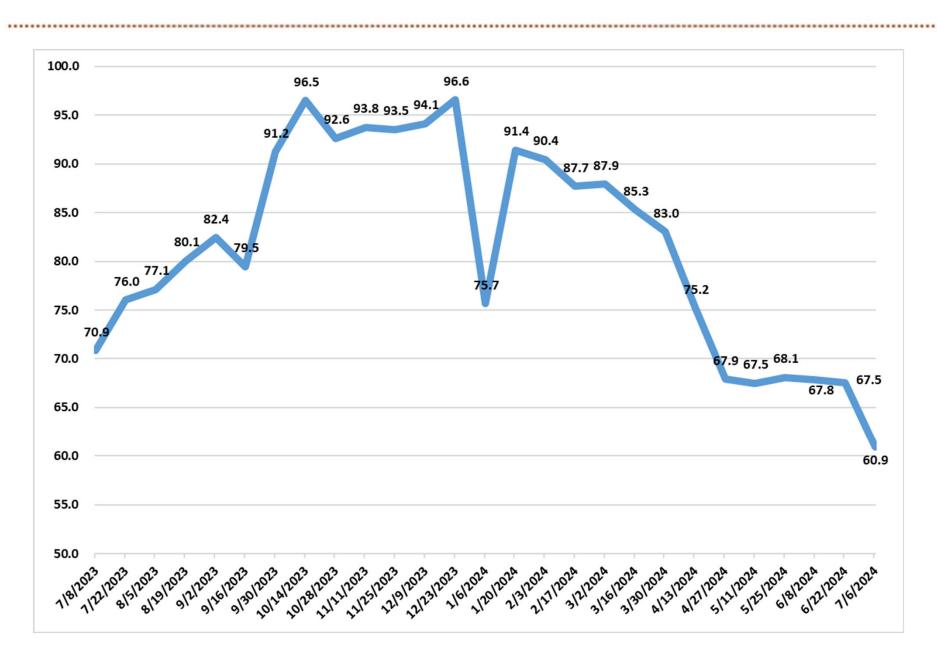
During FY24 there were significant prior year true ups in Medical DSH, Rate Range and Fee For Service programs.

- 1. Hospital Quality Assurance Fee: The hospital quality assurance fee (HQAF) was established in 2009 by private hospitals as a way for them to draw down federal funds for the uncompensated portion of care they provide to Medi-Cal beneficiaries (similar to our AB 113 program). When the HQAF was developed public hospitals negotiated to receive funding via this mechanism as well. Funding is distributed based on inpatient Medi-Cal volume with enhanced payments for hospitals which are DSH or rural. Public hospital funding is renegotiated each time there is a new HQAF program (roughly every 3 years) and has grown at a small pace, in line with the overall growth of the overall program.
- 2. Directed payments: Beginning with CY23, the California Department of Health Care Services created a new funding initiative in consultation with DHLF. This is a state directed payment and represents uniform dollar increases that is established by the state for Medi-Cal inpatient and outpatient hospital services for the rating period covering Calendar Years beginning January 1 2023. This is the first significant new Medi-Cal supplemental funding program for district hospitals in a number of years.
- **3. Medi-Cal DSH:** The Disproportionate Share Hospital (DSH) Program is a Medi-Cal supplemental payment program that was established in 1981. It reimburses hospitals for some of the uncompensated care costs associated with furnishing inpatient hospital services to Medi-Cal beneficiaries and uninsured individuals. Kaweah's share of funding has grown significantly over the years due to the increased patient load and achievement of teaching hospital status a few years ago. While overall funding levels of DSH have increased over time, there are currently significant reductions contained in federal law which propose to reduce the funding by 50%. Previous hospital advocacy has been successful in delaying the federal DSH reductions on six prior occasions.
- **4. Rate Range:** Most Medi-Cal beneficiaries are enrolled in Managed Care Plans (MCP). MCP's are paid a per member per month (PMPM) amount by DHCS to arrange and pay for the care of their members. DHCS calculates a lower, midpoint, and upper PMPM rate and pays the MCP's at the lower rate. CMS will provide federal funding as high as the upper rate. Public hospitals provide IGT's to draw down "rate range", the difference between the upper and lower rates, thus providing public hospitals with more federal funding. Rate range increases when additional beneficiaries and services are transitioned to managed care. Over the past decade there has been a large shift in beneficiaries to managed care such that now over 90% of beneficiaries are in managed care. Managed care has stabilized and thus funding from this source should remain relatively constant.
- **5. FFS Inpatient Funds:** Assembly Bill 113 (AB 113) established the district and municipal hospital IGT fund in 2011. AB 113 allows hospitals to claim federal funding for the uncompensated portion of inpatient care that hospitals provide to Medi-Cal beneficiaries in the fee-for-service program. The program uses 4 different tiers to determine the allocation of funds based on Charity Revenue, Bad Debt Revenue and Medi-Cal Charges. *The number of beneficiaries in the fee-for-service program has declined in the past decade as more beneficiaries were transitioned to managed care, however that decline has leveled off and funding levels are expected to remain stable for the foreseeable future.*

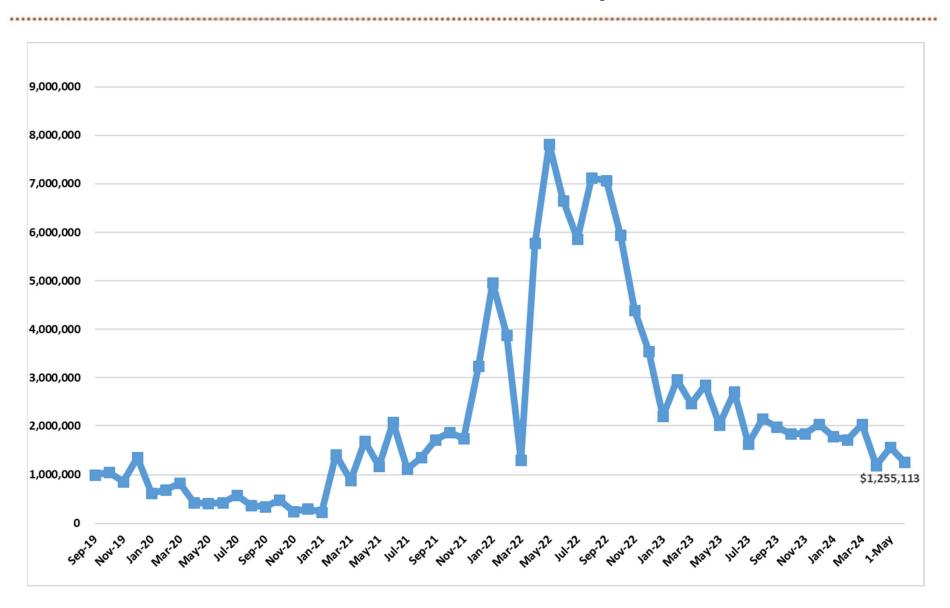
Productive and Total FTEs without KHMG



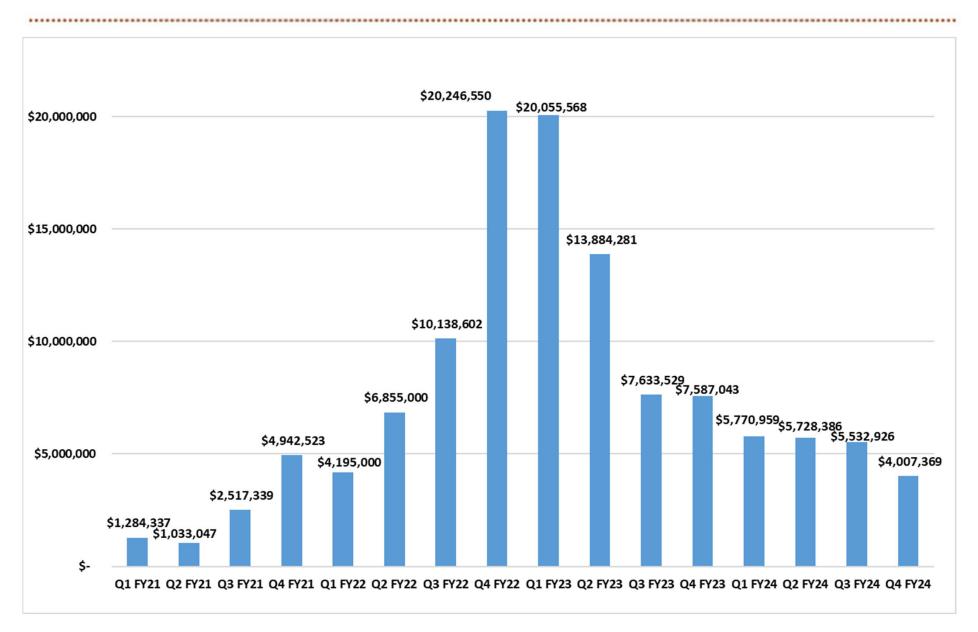
Contract Labor Full Time Equivalents (FTEs)



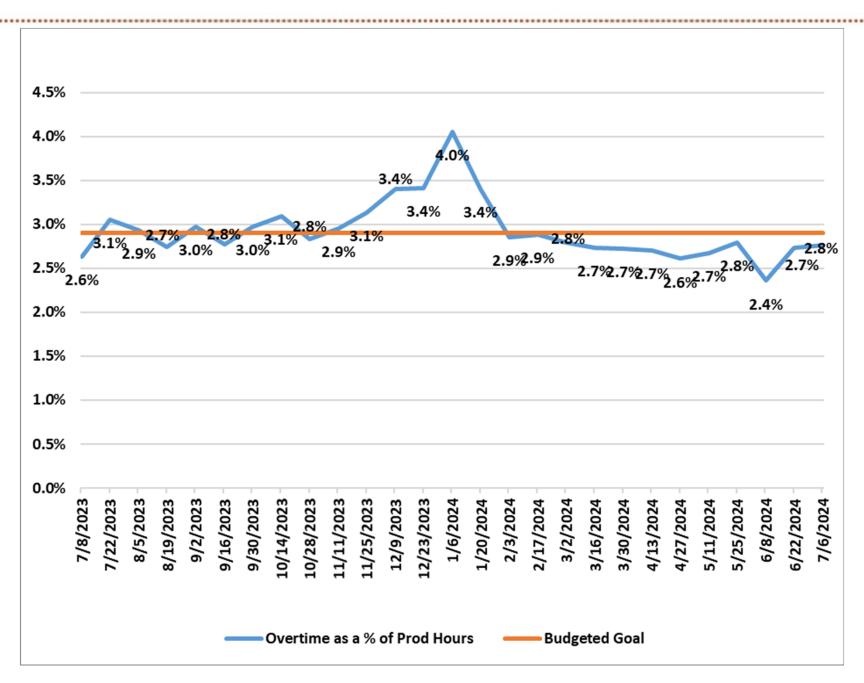
Contract Labor Expense



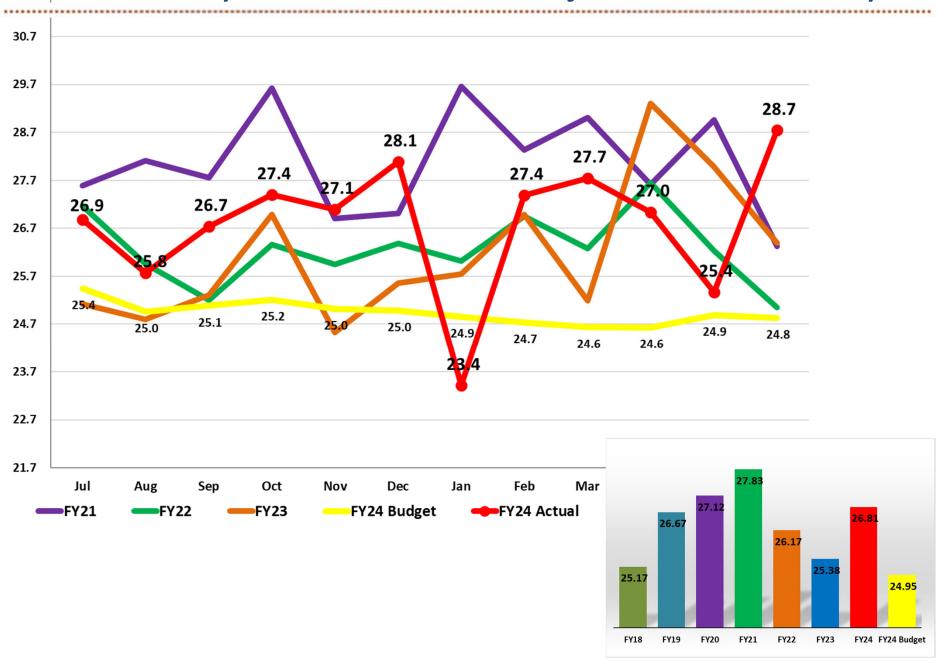
Quarterly Comparison: Contract Labor Expense

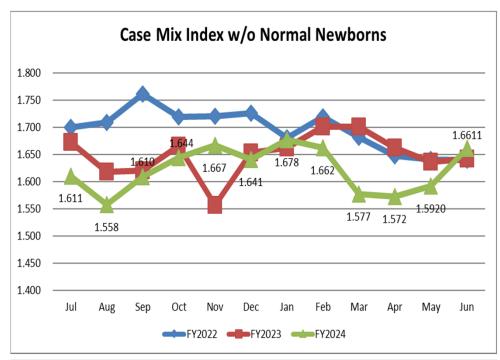


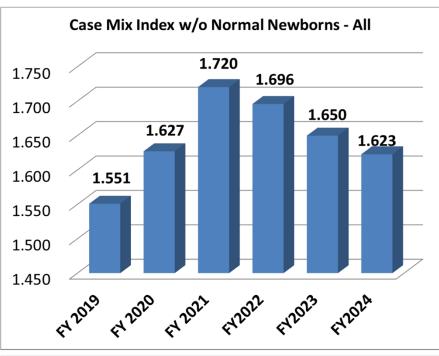
Overtime as a % of Productive Hours

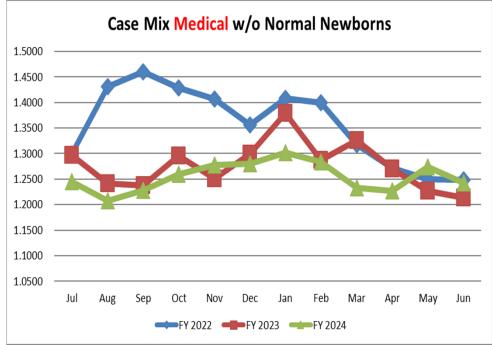


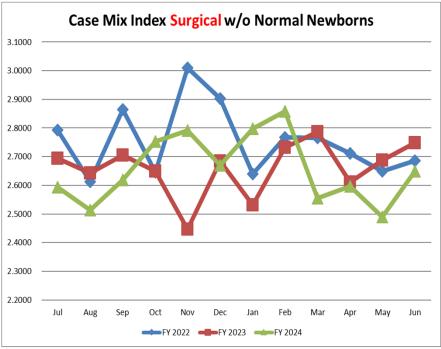
Productivity: Worked Hours/Adjusted Patient Days



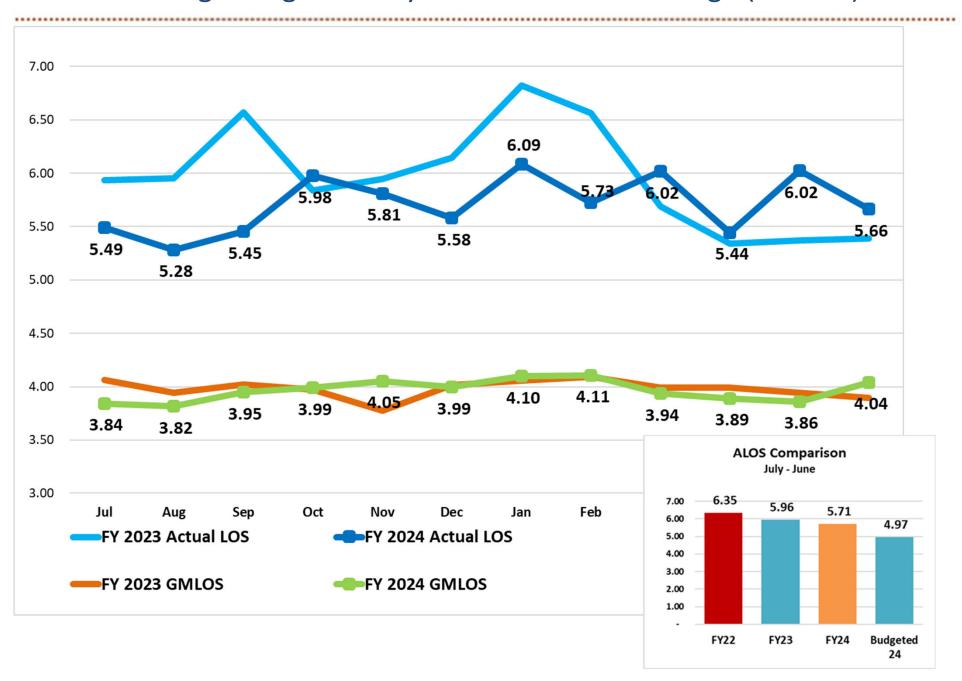








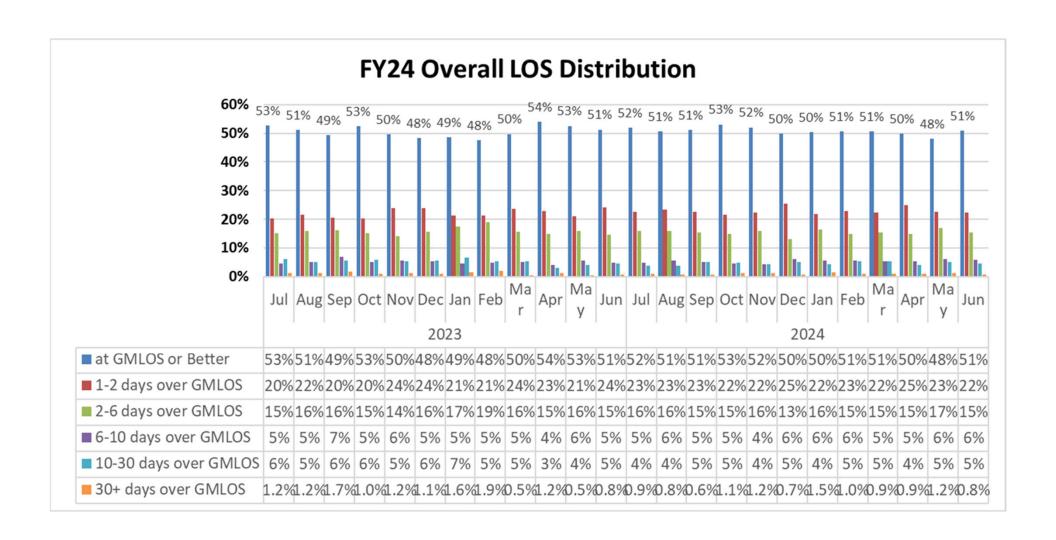
Average Length of Stay versus National Average (GMLOS)



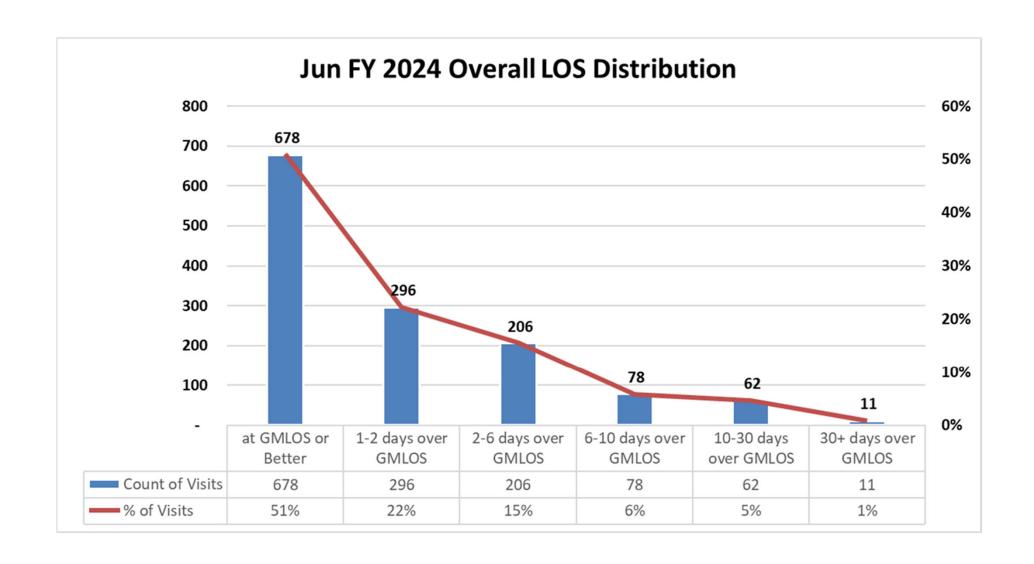
Average Length of Stay versus National Average (GMLOS)

| | Including | COVID Pa | atients | Excluding COVID Patients | | | |
|--------|-----------|----------|---------|---------------------------------|-------|------|--|
| | ALOS | GMLOS | GAP | ALOS | GMLOS | GAP | |
| Jun-22 | 6.11 | 3.97 | 2.14 | 5.63 | 3.88 | 1.75 | |
| Jul-22 | 5.93 | 4.06 | 1.87 | 5.66 | 3.90 | 1.76 | |
| Aug-22 | 5.96 | 3.94 | 2.02 | 5.62 | 3.82 | 1.80 | |
| Sep-22 | 6.57 | 4.02 | 2.55 | 6.32 | 3.95 | 2.37 | |
| Oct-22 | 5.84 | 3.98 | 1.86 | 5.63 | 3.91 | 1.72 | |
| Nov-22 | 5.94 | 3.78 | 2.16 | 5.88 | 3.74 | 2.14 | |
| Dec-22 | 6.14 | 4.01 | 2.13 | 5.69 | 3.92 | 1.77 | |
| Jan-23 | 6.82 | 4.06 | 2.76 | 6.30 | 3.95 | 2.35 | |
| Feb-23 | 6.56 | 4.09 | 2.47 | 6.36 | 4.04 | 2.32 | |
| Mar-23 | 5.69 | 3.99 | 1.70 | 5.56 | 3.93 | 1.63 | |
| Apr-23 | 5.34 | 3.99 | 1.35 | 5.06 | 3.94 | 1.12 | |
| May-23 | 5.37 | 3.94 | 1.43 | 5.14 | 3.91 | 1.23 | |
| Jun-23 | 5.39 | 3.89 | 1.50 | 5.33 | 3.86 | 1.47 | |
| Jul-23 | 5.49 | 3.84 | 1.65 | 5.47 | 3.82 | 1.65 | |
| Aug-23 | 5.28 | 3.82 | 1.47 | 5.22 | 3.77 | 1.45 | |
| Sep-23 | 5.45 | 3.95 | 1.50 | 5.40 | 3.91 | 1.48 | |
| Oct-23 | 5.98 | 3.99 | 1.98 | 5.93 | 3.97 | 1.96 | |
| Nov-23 | 5.81 | 4.05 | 1.76 | 5.61 | 4.02 | 1.59 | |
| Dec-23 | 5.58 | 3.99 | 1.59 | 5.56 | 3.96 | 1.60 | |
| Jan-24 | 6.09 | 4.10 | 1.99 | 5.95 | 4.08 | 1.87 | |
| Feb-24 | 5.73 | 4.11 | 1.62 | 5.73 | 4.08 | 1.65 | |
| Mar-24 | 6.02 | 3.94 | 2.08 | 5.93 | 3.90 | 2.03 | |
| Apr-24 | 5.44 | 3.89 | 1.55 | 5.36 | 3.89 | 1.47 | |
| May-24 | 6.02 | 3.86 | 2.16 | 5.94 | 3.86 | 2.09 | |
| Jun-24 | 5.66 | 4.04 | 1.62 | 5.62 | 4.03 | 1.59 | |
| | 5.85 | 3.97 | 1.88 | 5.68 | 3.92 | 1.75 | |

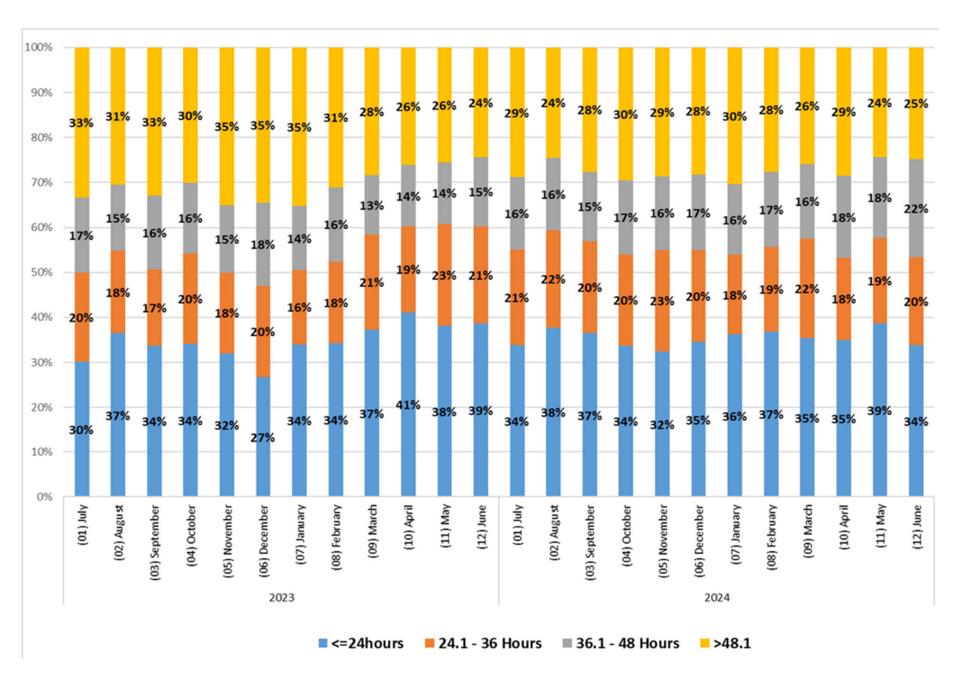
Average Length of Stay Distribution



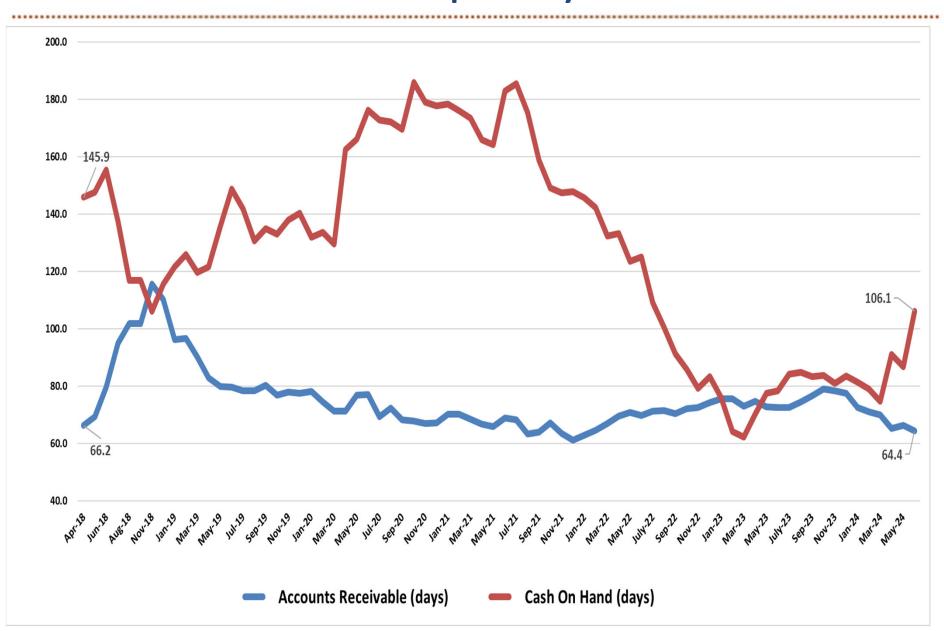
Average Length of Stay Distribution



Monthly Discharges of Observation Patients by their Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

| | June 2024 | May 2024 | June 30, 2023 Audited | | 22 Moody an Bench | |
|--|-----------|----------|-----------------------------|--------|----------------------|--------|
| | Value | Value | Value | Aa | A | Baa |
| LIQUIDITY RATIOS | | | | | | |
| Current Ratio (x) | 2.4 | 2.8 | 2.7 | 1.5 | 1.8 | 1.7 |
| Accounts Receivable (days) | 64.4 | 66.4 | 72.5 | 48.7 | 48 | 43.8 |
| Cash On Hand (days) | 106.1 | 86.8 | 78.3 | 276.5 | 206.5 | 157.6 |
| Cushion Ratio (x) | 10.8 | 8.9 | 10.3 | 44.3 | 24.9 | 17.3 |
| Average Payment Period (days) | 54.6 | 49.6 | 44.7 | 79 | 66.7 | 68.1 |
| CAPITAL STRUCTURE RATIOS | | | | | | |
| Cash-to-Debt | 107.6% | 84.1% | 84.7% | 259.9% | 173.7% | 128.6% |
| Debt-To-Capitalization | 34.7% | 36.7% | 35.2% | 23.4% | 31.8% | 37.5% |
| Debt-to-Cash Flow (x) | 3.6 | 4.2 | (128.9) | 2.8 | 3.6 | 5 |
| Debt Service Coverage | 3.5 | 3.1 | (0.1) | 6.1 | 4.5 | 2.8 |
| Maximum Annual Debt Service Coverage (x) | 2.8 | 2.5 | (0.1) | 5.9 | 3.8 | 2.4 |
| Age Of Plant (years) | 13.3 | 13.4 | 12.2 | 11.4 | 12.8 | 13.7 |
| PROFITABILITY RATIOS | | | | | | |
| Operating Margin | 0.4% | (.4%) | (6.9%) | 1.5% | 0.1% | (2.1%) |
| Excess Margin | 2.0% | 1.4% | (5.5%) | 4.8% | 2.7% | (.3%) |
| Operating Cash Flow Margin | 5.7% | 4.9% | (1.3%) | 6.1% | 5.6% | 3.6% |
| Return on Assets | 2.0% | 1.4% | (5.7%) | 3.3% | 1.9% | (.3%) |

Consolidated Statements of Net Position (000's)

| | Jun-24 | May-24 | Change | % Change | Jun-23 |
|--|---------------|---------------|-----------|------------------|---------------|
| | | | | | (Audited) |
| ASSETS AND DEFERRED OUTFLOWS | | | | | |
| CURRENT ASSETS | | | | | |
| Cash and cash equivalents | \$ 20,643 | \$ 39 | \$ 20,604 | 52958.87% | \$ 4,127 |
| Current Portion of Board designated and trusted assets | 13,919 | 25,961 | (12,043) | -46.39% | 14,978 |
| Accounts receivable: | -,- | -, | () = = / | | , |
| Net patient accounts | 138,856 | 137,208 | 1,649 | 1.20% | 132,621 |
| Other receivables | 25,412 | 39,023 | (13,611) | -34.88% | 27,475 |
| | 164,268 | 176,231 | (11,963) | -6.79% | 160,096 |
| Inventories | 13,738 | 14,635 | (897) | -6.13% | 13,117 |
| Medicare and Medi-Cal settlements | 77,210 | 93,833 | (16,622) | -17.71% | 81,412 |
| Prepaid expenses | 8,398 | 8,518 | (120) | -1.41% | 9,037 |
| Total current assets | 298,176 | 319,217 | (21,041) | -6.59% | 282,767 |
| NON-CURRENT CASH AND INVESTMENTS - | | | | | |
| less current portion | | | | | |
| Board designated cash and assets | 211,916 | 188,535 | 23,381 | 12.40% | 174,916 |
| Revenue bond assets held in trust | 19,326 | 19,239 | 88 | 0.46% | 18,605 |
| Assets in self-insurance trust fund | 482 | 519 | (38) | -7.24% | 956 |
| Total non-current cash and investments | 231,724 | 208,293 | 23,430 | 11.25% | 194,477 |
| | | | | | |
| INTANGIBLE RIGHT TO USE LEASE, | 10,480 | 10,706 | (227) | -2.12% | 11,249 |
| net of accumulated amortization | | | | | |
| INTANGIBLE RIGHT TO USE SBITA, | 12,153 | 12,021 | 131 | 1.09% | 8,417 |
| net of accumulated amortization | | | | | |
| CAPITAL ASSETS | | | | | |
| Land | 20,544 | 20,544 | - | 0.00% | 17,542 |
| Buildings and improvements | 428,209 | 428,046 | 162 | 0.04% | 427,105 |
| Equipment | 334,316 | 332,566 | 1,750 | 0.53% | 328,663 |
| Construction in progress | 22,761 | 23,148 | (387) | -1.67% | 25,413 |
| | 805,830 | 804,304 | 1,526 | 0.19% | 798,723 |
| Less accumulated depreciation | 512,107 | 509,859 | 2,247 | 0.44% | 486,537 |
| · | 293,723 | 294,445 | (722) | -0.25% | 312,186 |
| OTHER ASSETS | | | | | |
| Property not used in operations | 1,485 | 1,489 | (3) | -0.22% | 1,533 |
| Health-related investments | 1,485 | 1,489 | (19) | -0.22% -1.16% | 2,841 |
| Other | 17,120 | 14,242 | 2,878 | 20.21% | 13,350 |
| Total other assets | 20,242 | 17,387 | 2,855 | 16.42% | 17,724 |
| Total assets | 866,497 | 862,069 | 4,428 | 0.51% | 826,820 |
| DEFERRED OUTFLOWS | 30,767 | 30,800 | (33) | -0.11% | 24,083 |
| DEI EIMED OOH LOWS | 30,707 | 30,800 | (33) | -U.11/0 | 24,003 |
| Total assets and deferred outflows | \$ 897,264 | \$ 892,869 | \$ 4,395 | 0.49% | \$ 850,903 |

Consolidated Statements of Net Position (000's)

| | Jun-24 | May-24 | Change | % Change | Jun-23 |
|---|------------|------------|----------|----------|------------|
| LIABILITIES AND NET ASSETS | | | | | |
| CURRENT LIABILITIES | | | | | |
| Accounts payable and accrued expenses | \$ 33,886 | \$ 29,605 | \$ 4,280 | 14.46% | \$ 30,636 |
| Accrued payroll and related liabilities | 61,037 | 57,209 | 3,828 | 6.69% | 50,478 |
| SBITA liability, current portion | 4,146 | 2,734 | 1,412 | 51.64% | 2,734 |
| Lease liabiilty, current portion | 2,123 | 2,614 | (491) | -18.79% | 2,614 |
| Bonds payable, current portion | 12,585 | 10,105 | 2,480 | 24.54% | 12,159 |
| Notes payable, current portion | 9,850 | 9,850 | (0) | 0.00% | 7,895 |
| Total current liabilities | 123,627 | 112,118 | 11,509 | 10.27% | 106,516 |
| LEASE LIABILITY, net of current portion | 8,636 | 8,356 | 280 | 3.35% | 8,741 |
| SBITA LIABILITY, net of current portion | 5,846 | 7,816 | (1,970) | -25.20% | 4,426 |
| LONG-TERM DEBT, less current portion | | | | | |
| Bonds payable | 214,713 | 227,305 | (12,592) | -5.54% | 227,378 |
| Notes payable | 20,750 | 20,750 | 0 | 0.00% | 9,850 |
| Total long-term debt | 235,463 | 248,055 | (12,592) | -5.08% | 237,228 |
| NET PENSION LIABILITY | 49,236 | 50,719 | (1,483) | -2.92% | 42,961 |
| OTHER LONG-TERM LIABILITIES | 36,107 | 33,947 | 2,159 | 6.36% | 30,984 |
| Total liabilities | 458,914 | 461,011 | (126) | -0.03% | 426,430 |
| NET ASSETS | | | | | |
| Invested in capital assets, net of related debt | 66,425 | 64,113 | 2,312 | 3.61% | 75,776 |
| Restricted | 52,030 | 64,006 | (11,976) | -18.71% | 50,013 |
| Unrestricted | 319,895 | 303,740 | 16,155 | 5.32% | 294,258 |
| Total net position | 438,350 | 431,859 | 6,491 | 1.50% | 420,047 |
| Total liabilities and not position | \$ 907.264 | \$ 802.860 | \$ 4,395 | 0.49% | \$ 850 003 |
| Total liabilities and net position | \$ 897,264 | \$ 892,869 | \$ 4,395 | 0.49% | \$ 850,903 |

| | Maturity | | Investment | G/L | | |
|--|------------------------|--------------|-----------------------------------|---|------------------------|--------|
| Board designated funds | Date | Yield | Туре | Account | Amount | Total |
| LAIF | | 4.23 | Various | | 10,434,637 | |
| CAMP | | 5.43 | CAMP Manay market | | 70,076,464 | |
| Allspring PFM | | 4.92 4.92 | Money market Money market | | 1,652,205 508,313 | |
| Allspring | 1-Jul-24 | 0.63 | Municipal | El Segundo Ca | 510,000 | |
| Allspring | 1-Jul-24 | 5.00 | Municipal | Los Angeles Calif Ca | 1,500,000 | |
| PFM Allowing | 1-Aug-24 | 0.70 | Municipal | San Juan Ca | 195,000 | |
| Allspring Allspring | 16-Aug-24 13-Sep-24 | 2.02 0.60 | MTN-C MTN-C | Exxon Mobil Caterpillar Finl Mtn | 1,320,000 500,000 | |
| Allspring | 31-Oct-24 | 1.50 | U.S. Govt Agency | US Treasury Bill | 650,000 | |
| PFM | 1-Nov-24 | 0.57 | Municipal | Mississippi ST | 300,000 | |
| Allspring | 8-Nov-24 6-Dec-24 | 2.15 2.15 | MTN-C MTN-C | Caterpillar Finl Mtn | 600,000 | |
| Allspring Allspring | 15-Dec-24 | 1.00 | U.S. Govt Agency | Branch Banking Trust US Treasury Bill | 1,300,000 550,000 | |
| Allspring | 31-Dec-24 | 1.75 | U.S. Govt Agency | US Treasury Bill | 1,000,000 | |
| Allspring | 9-Jan-25 | 2.05 | MTN-C | John Deere Mtn | 500,000 | |
| Allspring | 15-Jan-25 21-Jan-25 | 1.13 2.05 | U.S. Govt Agency MTN-C | US Treasury Bill US Bank NA | 3,300,000 1,400,000 | |
| Allspring PFM | 7-Feb-25 | 1.88 | MTN-C | National Rural Mtn | 125,000 | |
| Allspring | 7-Mar-25 | 2.13 | MTN-C | Deere John Mtn | 550,000 | |
| American Business Bank | 20-Mar-25 | 4.50 | CD | American Business Bank | 235,500 | |
| CalPrivate Bank | 20-Mar-25 20-Mar-25 | 4.50 4.50 | CD CD | CalPrivate Bank Citizens National Bank of Texas | 235,500 | |
| Citizens National Bank of Texas Community Bank of the Day | 20-Mar-25 20-Mar-25 | 4.50 | CD | Community Bank of the Day | 235,500 203,034 | |
| East West Bank | 20-Mar-25 | 4.50 | CD | East West Bank | 235,500 | |
| Farmers Bank and Trust Company | 20-Mar-25 | 4.50 | CD | Farmers Bank and Trust Company | 235,500 | |
| Frontier Bank of Texas | 20-Mar-25 | 4.50 | CD | Frontier Bank of Texas | 235,500 | |
| Optus Bank Poppy Bank | 20-Mar-25 20-Mar-25 | 4.50 4.50 | CD CD | Optus Bank Poppy Bank | 198,863 235,500 | |
| Republic Bank | 20-Mar-25 | 4.50 | CD | Republic Bank | 206,240 | |
| St. Louis Bank | 20-Mar-25 | 4.50 | CD | St. Louis Bank | 235,500 | |
| Willamette Valley Bank | 20-Mar-25 | 4.50 | CD | Willamette Valley Bank Optus Bank | 235,500 | |
| Optus Bank Western Alliance - CDARS | 27-Mar-25 31-Mar-25 | 4.50 4.50 | CD CD | Western Alliance | 22,383 250,000 | |
| Allspring | 1-Apr-25 | 0.88 | Municipal | Bay Area Toll | 250,000 | |
| PFM | 15-Apr-25 | 2.70 | MTN-C | Home Depot Inc | 65,000 | |
| Allspring Allspring | 1-May-25 15-May-25 | 0.74 2.75 | Municipal U.S. Govt Agency | San Diego County US Treasury Bill | 300,000 980,000 | |
| PFM | 15-May-25 | 0.93 | Municipal | University Calf Ca | 185,000 | |
| PFM | 25-May-25 | 3.33 | U.S. Govt Agency | FHLMC | 851,013 | |
| Allspring | 1-Jun-25 | 0.92 | Municipal | Connecticut ST | 400,000 | |
| PFM PFM | 1-Jun-25 1-Jun-25 | 1.35 3.15 | MTN-C MTN-C | Honeywell Emerson Electric Co | 400,000 265,000 | |
| PFM | 3-Jun-25 | 0.80 | MTN-C | Amazon Com Inc | 445,000 | |
| Allspring | 17-Jun-25 | 0.50 | U.S. Govt Agency | FNMA | 2,000,000 | |
| Allspring | 30-Jun-25 | 0.25 | U.S. Govt Agency | US Treasury Bill | 350,000 | |
| PFM Allspring | 1-Jul-25 21-Jul-25 | 1.26 0.38 | Municipal U.S. Govt Agency | Florida ST FHLMC | 600,000 1,500,000 | |
| Allspring | 1-Aug-25 | 2.17 | Municipal | Santa Cruz Ca | 400,000 | |
| PFM | 1-Aug-25 | 0.85 | Municipal | San Juan Ca | 190,000 | |
| PFM | 15-Aug-25 | 0.62 | ABS | Kubota Credit | 30,852 | |
| Allspring PFM | 25-Aug-25 25-Aug-25 | 0.38 3.75 | U.S. Govt Agency U.S. Govt Agency | FNMA FHLMC | 1,500,000 260,715 | |
| Allspring | 4-Sep-25 | 0.38 | U.S. Govt Agency | FHLB | 525,000 | |
| Allspring | 15-Sep-25 | 0.36 | ABS | John Deere Owner | 61,410 | |
| PFM PFM | 15-Sep-25 | 0.00 | ABS | Hyundai Auto Abbott Laboratories | 6,113 | |
| Allspring | 15-Sep-25 23-Sep-25 | 3.88 0.00 | MTN-C U.S. Govt Agency | FHLMC | 195,000 750,000 | |
| Allspring | 25-Sep-25 | 0.98 | MTN-C | Bk of America | 1,300,000 | |
| Allspring | 29-Oct-25 | 0.55 | MTN-C | Procter Gamble Co | 1,300,000 | |
| Allspring PFM | 31-Oct-25 17-Nov-25 | 0.25 0.56 | U.S. Govt Agency ABS | US Treasury Bill Kubota Credit | 770,000 54,423 | |
| Allspring | 30-Nov-25 | 0.38 | U.S. Govt Agency | US Treasury Bill | 2,550,000 | |
| PFM | 15-Dec-25 | 0.00 | ABS | Carmax Auto Owner | 10,798 | |
| PFM | 31-Dec-25 | 0.38 | U.S. Govt Agency | US Treasury Bill | 1,395,000 | |
| PFM Allspring | 31-Jan-26 6-Feb-26 | 0.38 1.75 | U.S. Govt Agency MTN-C | US Treasury Bill State Street Corp | 1,000,000 1,000,000 | |
| PFM | 12-Feb-26 | 0.86 | MTN-C | Goldman Sachs | 205,000 | |
| PFM | 15-Feb-26 | 1.63 | U.S. Govt Agency | US Treasury Bill | 1,000,000 | |
| PFM | 17-Feb-26 | 0.00 | ABS | Carmax Auto Owner | 48,186 | |
| PFM PFM | 28-Feb-26 28-Feb-26 | 2.50 0.50 | U.S. Govt Agency U.S. Govt Agency | US Treasury Bill US Treasury Bill | 500,000 1,500,000 | |
| PFM | 30-Mar-26 | 2.90 | MTN-C | State Street Corp | 420,000 | |
| Allspring | 31-Mar-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 675,000 | |
| PFM | 31-Mar-26 | 0.38 | U.S. Govt Agency | US Treasury Bill | 1,000,000 | |
| PFM PFM | 2-Apr-26 | 3.38 | MTN-C | Bank of America Bank of America | 250,000 | |
| Allspring | 19-Apr-26 21-Apr-26 | 3.50 4.75 | MTN-C MTN-C | Morgan Stanley | 295,000 1,000,000 | |
| Allspring | 25-Apr-26 | 3.91 | MTN-C | Wells Fargo co | 800,000 | |
| PFM | 30-Apr-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 1,435,000 | |
| PFM DEM | 15-May-26 | 3.30 | MTN-C | IBM Corp | 410,000 | |
| PFM PFM | 28-May-26 31-May-26 | 1.20 0.75 | MTN-C U.S. Govt Agency | Astrazeneca LP US Treasury Bill | 265,000 1,000,000 | |
| PFM | 31-May-26 | 2.13 | U.S. Govt Agency | US Treasury Bill | 1,200,000 | |
| PFM | 15-Jun-26 | 0.00 | ABS | Carmax Auto Owner | 191,367 | |
| Allspring | 18-Jun-26 | 1.13 | MTN-C | Toyota Motor | 1,400,000 | |
| Allspring | 30-Jun-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 1,850,000 | 52/148 |

| PFM | 30-Jun-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 990,000 |
|-----------|------------------------|------|------------------|----------------------|-----------|
| Allspring | 1-Jul-26 | 1.89 | Municipal | Anaheim Ca Pub | 1,000,000 |
| PFM | 1-Jul-26 | 1.46 | Municipal | Los Angeles Ca | 270,000 |
| PFM | 7-Jul-26 | 5.25 | ABS . | American Honda Mtn | 145,000 |
| PFM | 8-Jul-26 | 3.05 | MTN-C | Walmart INC | 205,000 |
| PFM | 17-Jul-26 | 5.08 | MTN-C | Cooperatieve CD | 400,000 |
| PFM | 20-Jul-26 | 0.00 | ABS | Honda Auto Rec Own | 115,933 |
| PFM | 31-Jul-26 | 0.63 | U.S. Govt Agency | US Treasury Bill | 880,000 |
| PFM | 7-Aug-26 | 5.45 | MTN-C | Wells Fargo Bank Na | 545,000 |
| PFM | 31-Aug-26 | 0.75 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 14-Sep-26 | 1.15 | MTN-C | Caterpillar Finl Mtn | 220,000 |
| PFM | 18-Sep-26 | 5.61 | MTN-C | Natixis Ny | 405,000 |
| Allspring | 30-Sep-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 2,210,000 |
| PFM | 30-Sep-26 | 0.88 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 1-Oct-26 | 2.95 | MTN-C | JP Morgan | 415,000 |
| Allspring | 31-Oct-26 | 1.13 | U.S. Govt Agency | US Treasury Bill | 800,000 |
| PFM | 1-Nov-26 | 4.76 | Municipal | California St Univ | 125,000 |
| PFM | 4-Nov-26 | 0.02 | MTN-C | American Express Co | 445,000 |
| PFM | 13-Nov-26 | 5.60 | MTN-C | National Rural Mtn | 160,000 |
| PFM | 15-Nov-26 | 3.55 | MTN-C | Lockheed Martin | 203,000 |
| Allspring | 30-Nov-26 | 1.13 | U.S. Govt Agency | US Treasury Bill | 2,000,000 |
| Allspring | 4-Dec-26 | 5.49 | MTN-C | Citibank N A | 1,000,000 |
| PFM | 11-Jan-27 | 1.70 | MTN-C | Deere John Mtn | 220,000 |
| Allspring | 15-Jan-27 | 1.95 | MTN-C | Target Corp | 900,000 |
| PFM | 15-Jan-27 | 1.95 | MTN-C | | 330,000 |
| | | | | Target Corp | |
| PFM | 26-Feb-27 | 4.80 | MTN-C | Cisco Sys | 260,000 |
| PFM | 15-Mar-27 | 6.03 | MTN-C | Daimler Trucks | 325,000 |
| PFM | 18-Mar-27 | 4.99 | MTN-C | State Street Corp | 335,000 |
| PFM | 25-Mar-27 | 3.22 | U.S. Govt Agency | FHLMC | 575,000 |
| PFM | 30-Mar-27 | 4.80 | MTN-C | Hormel Food Corp | 115,000 |
| PFM | 15-Apr-27 | 0.00 | ABS | Carmax Auto Owner | 550,524 |
| PFM | 15-Apr-27 | 2.50 | MTN-C | Home Depot Inc | 220,000 |
| Allspring | 30-Apr-27 | 2.88 | U.S. Govt Agency | US Treasury Bill | 970,000 |
| PFM | 30-Apr-27 | 0.50 | U.S. Govt Agency | US Treasury Bill | 250,000 |
| PFM | 30-Apr-27 | 2.88 | U.S. Govt Agency | US Treasury Bill | 800,000 |
| PFM | 13-May-27 | 5.00 | MTN-C | Paccar Financial Mtn | 95,000 |
| PFM | 15-May-27 | 2.38 | U.S. Govt Agency | US Treasury Bill | 925,000 |
| PFM | 15-May-27 | 1.70 | MTN-C | IBM Corp | 230,000 |
| PFM | 15-May-27 | 3.70 | MTN-C | Unitedhealth Group | 85,000 |
| PFM | 17-May-27 | 4.14 | ABS | Capital One Prime | 265,000 |
| Allspring | 15-Jul-27 | 3.68 | Municipal | Massachusetts St | 1,000,000 |
| Allspring | 1-Aug-27 | 3.46 | Municipal | Alameda Cnty Ca | 500,000 |
| PFM | 15-Aug-27 | 2.25 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| PFM | | 0.50 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 31-Aug-27 31-Oct-27 | 0.50 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 15-Nov-27 | 4.51 | ABS | | 200,000 |
| | | | | Mercedes Benz Auto | |
| PFM | 17-Nov-27 | 5.02 | MTN-C | Bp Cap Mkts Amer | 310,000 |
| Allspring | 18-Jan-28 | 5.66 | ABS | Mercedes Benz Auto | 1,000,000 |
| Allspring | 16-Feb-28 | 4.47 | MTN-C | GM Finl Consumer | 1,000,000 |
| PFM | 18-Feb-28 | 5.41 | ABS | Honda Auto | 350,000 |
| PFM | 25-Feb-28 | 0.00 | ABS | BMW Vehicle Owner | 95,000 |
| PFM | 29-Feb-28 | 1.13 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 17-Apr-28 | 0.00 | ABS | Hyundai Auto | 115,000 |
| PFM | 17-Apr-28 | 5.00 | MTN-C | Bank of America | 525,000 |
| Allspring | 22-Apr-28 | 5.57 | MTN-C | JP Morgan | 1,100,000 |
| PFM | 30-Apr-28 | 3.50 | U.S. Govt Agency | US Treasury Bill | 750,000 |
| PFM | 30-Apr-28 | 1.25 | U.S. Govt Agency | US Treasury Bill | 600,000 |
| PFM | 15-May-28 | 0.00 | ABS | Ally Auto Rec | 195,000 |
| PFM | 15-May-28 | 4.87 | MTN-C | American Express Co | 150,000 |
| PFM | 15-May-28 | 4.79 | MTN-C | Bank of America | 180,000 |
| PFM | 15-May-28 | 5.23 | MTN-C | Ford CR Auto Owner | 160,000 |
| PFM | 26-May-28 | 5.50 | MTN-C | Morgan Stanley | 280,000 |
| PFM | 31-May-28 | 3.63 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 16-Jun-28 | 5.59 | ABS | GM Finl con Auto Rec | 110,000 |
| PFM | 25-Jun-28 | 0.00 | U.S. Govt Agency | FHLMC | 530,000 |
| PFM | 25-Jun-28 | 0.00 | U.S. Govt Agency | FHLMC | 437,291 |
| PFM | 30-Jun-28 | 4.00 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 14-Jul-28 | 4.95 | MTN-C | John Deere Mtn | 120,000 |
| PFM | 25-Jul-28 | 4.19 | U.S. Govt Agency | FNMA | 540,000 |
| PFM | 15-Aug-28 | 5.69 | MTN-C | Harley Davidson | 500,000 |
| PFM | 15-Aug-28 | 5.90 | ABS | Fifth Third Auto | 385,000 |
| PFM | 25-Aug-28 | 0.00 | U.S. Govt Agency | FHLMC | 545,000 |
| PFM | 25-Aug-28 | 4.65 | U.S. Govt Agency | FHLMC | 545,000 |
| PFM | 15-Sep-28 | 5.23 | MTN-C | American Express | 445,000 |
| PFM | 15-Sep-28 | 5.23 | MTN-C | Chase Issuance Trust | 435,000 |
| PFM | 25-Sep-28 | 4.85 | U.S. Govt Agency | FHLMC | 410,000 |
| PFM | 25-Sep-28 | 0.00 | U.S. Govt Agency | FHLMC | 535,000 |
| PFM | 25-Sep-26 29-Sep-28 | 5.80 | MTN-C | Citibank N A | 535,000 |
| | | | | | |
| PFM | 30-Sep-28 | 4.63 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| Allspring | 25-Oct-28 | 5.80 | MTN-C | Bank New York Mtn | 1,000,000 |
| PFM | 25-Oct-28 | 0.00 | U.S. Govt Agency | FHLMC | 200,000 |
| PFM | 25-Oct-28 | 4.86 | U.S. Govt Agency | FHLMC | 300,000 |
| PFM | 31-Oct-28 | 1.38 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 31-Oct-28 | 1.38 | U.S. Govt Agency | US Treasury Bill | 775,000 |
| Allspring | 15-Nov-28 | 4.98 | MTN-C | Bank of America | 394,000 |
| PFM | 25-Nov-28 | 0.00 | U.S. Govt Agency | FHLMC | 280,000 |
| PFM | 25-Dec-28 | 4.57 | U.S. Govt Agency | FHLMC | 325,000 |
| PFM | 25-Dec-28 | 0.00 | U.S. Govt Agency | FHLMC | 315,000 |
| PFM | 31-Dec-28 | 1.38 | U.S. Govt Agency | US Treasury Bill | 500,000 |
| | 31-060-20 | 1.00 | J.J. JUNI Agenty | CO Troadury Dill | 300,000 |
| | | | | | |

| PFM | 16-Jan-29 | 4.60 | MTN-C | Chase Issuance Trust | 490,000 |
|-----------|-----------|------|------------------|----------------------|-----------|
| PFM | 31-Jan-29 | 4.60 | MTN-C | Paccar Financial Mtn | 160,000 |
| PFM | 8-Feb-29 | 4.60 | MTN-C | Air products | 295,000 |
| PFM | 8-Feb-29 | 4.60 | MTN-C | Texas Instrs | 370,000 |
| PFM | 15-Feb-29 | 4.94 | MTN-C | Wells Fargo Card | 560,000 |
| PFM | 20-Feb-29 | 4.90 | MTN-C | Cummins INC | 195,000 |
| PFM | 22-Feb-29 | 4.90 | MTN-C | Bristol Myers Squibb | 200,000 |
| Allspring | 26-Feb-29 | 5.18 | ABS | BMW Vehicle Owner | 1,100,000 |
| PFM | 26-Feb-29 | 4.85 | MTN-C | Cisco Sys | 225,000 |
| PFM | 26-Feb-29 | 4.85 | MTN-C | Astrazeneca | 165,000 |
| PFM | 28-Feb-29 | 4.25 | U.S. Govt Agency | US Treasury Bill | 750,000 |
| PFM | 14-Mar-29 | 4.70 | MTN-C | Blackrock Funding | 50,000 |
| PFM | 14-Mar-29 | 4.70 | MTN-C | Blackrock Funding | 220,000 |
| Allspring | 15-Mar-29 | 0.00 | abs | John Deere Owner | 1,000,000 |
| PFM | 25-Mar-29 | 5.18 | U.S. Govt Agency | FHLMC | 315,000 |
| Allspring | 31-Mar-29 | 4.13 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| PFM | 31-Mar-29 | 4.13 | U.S. Govt Agency | US Treasury Bill | 1,500,000 |
| PFM | 4-Apr-29 | 4.80 | MTN-C | Adobe Inc | 225,000 |
| Allspring | 15-Apr-29 | 5.59 | MTN-C | Ford CR Auto Owner | 1,000,000 |
| PFM | 15-Apr-29 | 5.59 | MTN-C | Ford CR Auto Owner | 415,000 |
| Allspring | 30-Apr-29 | 4.63 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| Allspring | 31-May-29 | 4.50 | U.S. Govt Agency | US Treasury Bill | 1,000,000 |
| Allspring | 20-Jun-29 | 5.98 | MTN-C | Verizon Master Trust | 1,000,000 |
| Allspring | 25-Jun-29 | 4.75 | MTN-C | Home Depot Inc | 500,000 |
| PFM | 25-Jun-29 | 4.75 | MTN-C | Home Depot Inc | 95,000 |
| PFM | 1-May-27 | 5.41 | MTN-C | Goldman Sachs | 220,000 |
| PFM | 1-Nov-25 | 0.38 | U.S. Govt Agency | US Treasury Bill | 400,000 |
| | | | | • | |

\$ 202,412,265

| | Maturity Date | Yield | Investment Type | | G/L Account | Amount | Total |
|---|------------------|----------------------|--|--|--|--|------------|
| Self-insurance trust | | | | | | | |
| Wells Fargo Bank Wells Fargo Bank | | | Money market Fixed income - L/T | | 110900 152300 _ | 1,312,186 553,775 | 1,865,961 |
| 2015A revenue bonds US Bank | | | Principal/Interest payment fund | | 142110 _ | 187,002 | 187,002 |
| 2015B revenue bonds US Bank | | | Principal/Interest payment fund | | 142110 | 374,531 | 374,531 |
| 2017C revenue bonds US Bank | | | Principal/Interest payment fund | | 142110 | 671,677 | 671,677 |
| 2020 revenue bonds Signature Bank US Bank | | | Project Fund Principal/Interest payment fund | | 142110 _ | - 215,182 | 215,182 |
| <u>2022 revenue bonds</u> US Bank | | | Principal/Interest payment fund | | 142110 _ | 271,928 | 271,928 |
| 2014 general obligation bonds | | | | | | | 271,520 |
| CAMP | | | Interest Payment fund | | 152440 | 3,125,741 | 3,125,741 |
| Master Reserve fund US Bank US Bank | | | | | 142102 142103 | (1,220,137) 20,546,408 | 19,326,271 |
| <u>Operations</u> | | | | | | | |
| Wells Fargo Bank Wells Fargo Bank | | 0.16 0.16 | Checking Checking | 100100 100500 | 100100 100500 | (455,643) 19,046,948 18,591,304 | |
| <u>Payroll</u> | | | | | | , | |
| Wells Fargo Bank Wells Fargo Bank Wells Fargo Bank Wells Fargo Bank Bancorp | | 0.16 0.16 0.16 | Checking Checking Checking Checking Checking | Flexible Spending HSA Resident Fund Bancorp | 100200 100300 100300 100300 100300 | (223,516) 723,439 (39,510) 21 1,219,111 1,679,544 | |

20,270,849

Total investments \$ 248,721,407

| Reside Regional Cancer Center | Kaweah Delta Medical Foundation | | | | | | | |
|--|--|------------|------------------------------|--|---|------------------|---|---|
| Marie Fago Bank Decking Discours Dis | Wells Fargo Bank | | Checking | | | 100100 | | 7,435 |
| Marche M | Sequoia Regional Cancer Center | | | | | | | |
| Investments | Wells Fargo Bank | | Checking | | | 100500 | | (98,899) |
| Various | Kaweah Delta Hospital Foundation | | | | | | | |
| Plant fund: Uncommitted plant funds | Various Various | | S/T Investme L/T Investme | nts | | 142200 142300 | 4,738,496 12,879,321 3,261,838 | 21,322,830 |
| Uncommitted plant funds | Summary of board designated funds: | | | | | | | |
| Committed for capital | Plant fund: | | | | | | | |
| A01K Matching | | | \$ | 14,402,908 | | | | |
| Cost report settlement - current 2,195,384 1,42104 1,42100 | GO Bond reserve - L/T | | | 1,992,658 | | 142100 | | |
| Development fund/Memorial fund | 401k Matching | | | 5,395,220 | | 142100 | | |
| Development fund/Memorial fund | | | | 3.448.111 | | | | |
| Norkers compensation - L/T | Development fund/Memorial fund | | | | | 112300 | | |
| Total Investment Summary by Institution: Total Investment Summary by Institution: Sumplus Summary by Institution: Summary Summary by Institution: Summary Summary by Institution: Summary Summar | Workers compensation - current | 5,625,000 | | | | | | |
| Total Investment summary by Institution: Samplus Surplus Funds Surplus Funds Surplus Surpl | Workers compensation - L/T | 15,278,000 | | 20,903,000 | | 113900 | | |
| Investment summary by institution: Searce | | | \$ | 202,412,265 | | | | |
| Bancorp \$ 1,219,111 0.5% 1,219,111 0.5% 0.0% | | | Inv | | % | | | % |
| Cal Trust - 0.0% - 0.0% CAMP 70,076,464 28.2% 70,076,464 31.5% Local Agency Investment Fund (LAIF) 10,434,637 4.2% 10,434,637 4.7% CAMP - GOB Tax Rev 3,125,741 1.3% 3,125,741 - 0.0% Allspring 59,467,615 23.9% 1,865,961 57,601,654 25.9% PFM 59,433,528 23.9% 1,865,961 57,601,654 25.9% PFM 59,433,528 23.9% 1,865,961 57,601,654 25.9% PFM 59,433,528 23.9% 1,865,961 57,601,654 25.9% PFM Western Alliance 250,000 23.5 23.5 26.7% Western Alliance 250,000 23.5 | Investment summary by institution: | | | estillents | 70 | Accounts | runus | |
| Total investments \$ 248.721.407 100.0% \$ 26,038.293 222.683.114 100.0% | Cal Trust CAMP Local Agency Investment Fund (LAIF) CAMP - GOB Tax Rev Allspring PFM Western Alliance American Business Bank CalPrivate Bank Citizens National Bank of Texas Community Bank of the Day East West Bank Farmers Bank and Trust Company Frontier Bank of Texas Optus Bank Poppy Bank Republic Bank St. Louis Bank Willamette Valley Bank Wells Fargo Bank Signature Bank | | | 70,076,464 10,434,637 3,125,741 59,467,615 59,433,528 250,000 235,500 235,500 235,500 235,500 235,500 235,500 235,500 235,500 235,500 235,500 221,247 235,500 206,240 235,500 20,917,699 | 28.2% 4.2% 1.3% 23.9% 23.9% 8.4% | 1,865,961 | 70,076,464 10,434,637 - 57,601,654 59,433,528 250,000 235,500 235,500 235,500 235,500 235,500 235,500 221,247 235,500 206,240 235,500 20,917,699 - | 0.0% 31.5% 4.7% 0.0% 25.9% 26.7% 0.1% 0.1% 0.1% 0.1% 0.1% 0.1% 0.1% 0.1 |
| | Total investments | | \$ | 248,721,407 | 100.0% | \$ 26,038.293 | 222,683,114 | 100.0% |

| Investment summary of surplus funds by type: | | Investment Limitations |
|---|--------------------------|---------------------------|
| Negotiable and other certificates of deposit | \$ 3,000,021 | 66,805,000 (30%) |
| Checking accounts Local Agency Investment Fund (LAIF) | 20,270,849 10,434,637 | 75,000,000 |
| CAMP | 70,076,464 | 70,000,000 |
| Medium-term notes (corporate) (MTN-C) | 36,942,000 | 66,805,000 (30%) |
| U.S. government agency | 66,044,019 | |
| Municipal securities Money market accounts | 7,725,000 2,160,518 | 44,537,000 (20%) |
| Commercial paper | 2,100,510 | 55,671,000 (25%) |
| Asset Backed Securties | 6,029,606 | 44,537,000 (20%) |
| Supra-National Agency | - | 66,805,000 (30%) |
| | \$ 222,683,114 | |
| Return on investment: | | |
| Current month | 2.82% | |
| Year-to-date | 2.19% | |
| Prospective | 3.24% | |
| | | |
| LAIF (year-to-date) | 3.93% | |
| Budget | 1.65% | |
| | | |

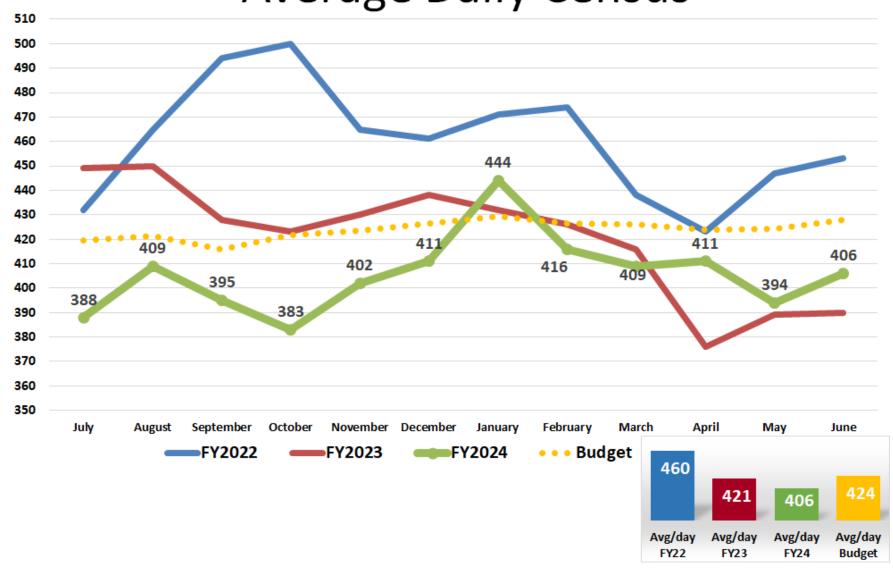
| Fair market value disclosure for the quarter ended Jun 30, 2024 (District only): | Quar | ter-to-date | Year-to-date |
|--|------|-------------|--------------|
| Difference between fair value of investments and amortized cost (balance sheet effect) | | N/A | (3,245,641) |
| Change in unrealized gain (loss) on investments (income statement effect) | \$ | 783.567 | 4.586.206 |

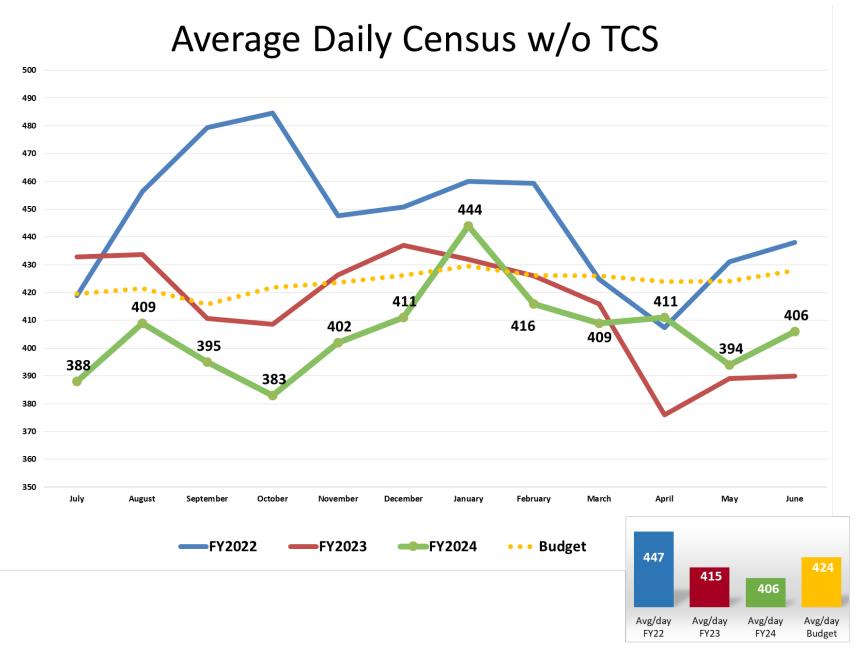
| Investment summary of CDs: | | |
|--|----|-----------|
| American Business Bank | \$ | 235.500 |
| CalPrivate Bank | • | 235,500 |
| Citizens National Bank of Texas | | 235,500 |
| Community Bank of the Day | | 203,034 |
| East West Bank | | 235,500 |
| Farmers Bank and Trust Company | | 235,500 |
| Frontier Bank of Texas | | 235,500 |
| Poppy Bank | | 235,500 |
| Republic Bank | | 206,240 |
| St. Louis Bank | | 235,500 |
| Willamette Valley Bank | | 235,500 |
| Optus Bank | | 221,247 |
| Western Alliance | | 250,000 |
| | \$ | 3,000,021 |
| | | |
| Investment summary of asset backed securities: | | |
| Ally Auto Rec | \$ | 195,000 |
| American Honda Mtn | | 145,000 |
| BMW Vehicle Owner | | 1,195,000 |
| Fifth Third Auto | | 385,000 |
| Capital One Prime | | 265,000 |
| Carmax Auto Owner | | 800,876 |
| GM FinI con Auto Rec | | 110,000 |
| Honda Auto | | 350,000 |
| Honda Auto Rec Own | | 115,933 |
| Hyundai Auto | | 121,113 |
| John Deere Owner | | 1,061,410 |
| Kubota Credit | | 85,275 |
| Mercedes Benz Auto | | 1.200.000 |
| Moroddo Boliz Auto | | , , |
| | \$ | 6,029,606 |

| Investment summary of medium-term notes (corporate): | | |
|--|----|------------------------|
| Abbott Laboratories | \$ | 195,000 |
| Adobe Inc Amazon Com Inc | | 225,000 |
| American Express | | 445,000 445,000 |
| American Express Co | | 595,000 |
| Air products | | 295,000 |
| Astrazeneca Astrazeneca LP | | 165,000 265,000 |
| Bank of America | | 1,644,000 |
| Bank New York Mtn | | 1,000,000 |
| Bk of America | | 1,300,000 |
| Blackrock Funding | | 270,000 |
| Bp Cap Mkts Amer Branch Banking Trust | | 310,000 1,300,000 |
| Bristol Myers Squibb | | 200,000 |
| Chase Issuance Trust | | 925,000 |
| Caterpillar Finl Mtn | | 1,320,000 |
| Cisco Sys Citibank N A | | 485,000 1,535,000 |
| Cooperatieve CD | | 400,000 |
| Cummins INC | | 195,000 |
| Daimler Trucks | | 325,000 |
| Deere John Mtn Emerson Electric Co | | 770,000 265,000 |
| Exxon Mobil | | 1,320,000 |
| Ford CR Auto Owner | | 1,575,000 |
| GM Finl Consumer | | 1,000,000 |
| Goldman Sachs | | 425,000 |
| Harley Davidson Home Depot Inc | | 500,000 880,000 |
| Honeywell | | 400,000 |
| Hormel Food Corp | | 115,000 |
| IBM Corp | | 640,000 |
| John Deere Mtn JP Morgan | | 620,000 1,515,000 |
| Lockheed Martin | | 203,000 |
| Morgan Stanley | | 1,280,000 |
| National Rural Mtn | | 285,000 |
| Natixis Ny Paccar Financial Mtn | | 405,000 255,000 |
| Procter Gamble Co | | 1,300,000 |
| State Street Corp | | 1,755,000 |
| Target Corp | | 1,230,000 |
| Texas Instrs | | 370,000 |
| Toyota Motor Unitedhealth Group | | 1,400,000 85,000 |
| US Bank NA | | 1,400,000 |
| Verizon Master Trust | | 1,000,000 |
| Walla Farra Bank Na | | 205,000 |
| Wells Fargo Bank Na Wells Fargo Card | | 545,000 560,000 |
| Wells Fargo co | | 800,000 |
| • | \$ | 36,942,000 |
| | | |
| Investment summary of U.S. government agency: Federal National Mortgage Association (FNMA) | \$ | 4,040,000 |
| Federal Home Loan Bank (FHLB) | Ψ | 525,000 |
| Federal Home Loan Mortgage Corp (FHLMC) | | 8,674,019 |
| US Treasury Bill | • | 52,805,000 |
| | \$ | 66,044,019 |
| Investment summary of municipal securities: | | |
| Alameda Cnty Ca | \$ | 500,000 |
| Anaheim Ca Pub | | 1,000,000 |
| Bay Area Toll | | 250,000 |
| California St Univ Connecticut ST | | 125,000 400,000 |
| El Segundo Ca | | 510,000 |
| Florida ST | | 600,000 |
| Los Angeles Ca | | 270,000 |
| Los Angeles Calif Ca Massachusetts St | | 1,500,000 1,000,000 |
| Mississippi ST | | 300,000 |
| San Diego County | | 300,000 |
| San Juan Ca | | 385,000 |
| Santa Cruz Ca Torrance Ca | | 400,000 |
| University Calf Ca | | 185,000 |
| Wisconsin ST | | - |
| | \$ | 7,725,000 |
| | | |

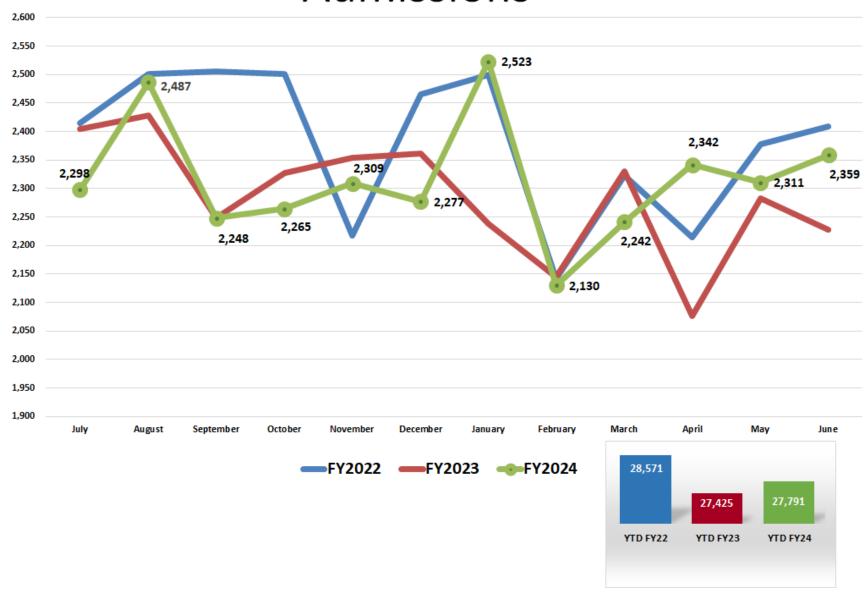
Statistical Report June 2024

Average Daily Census

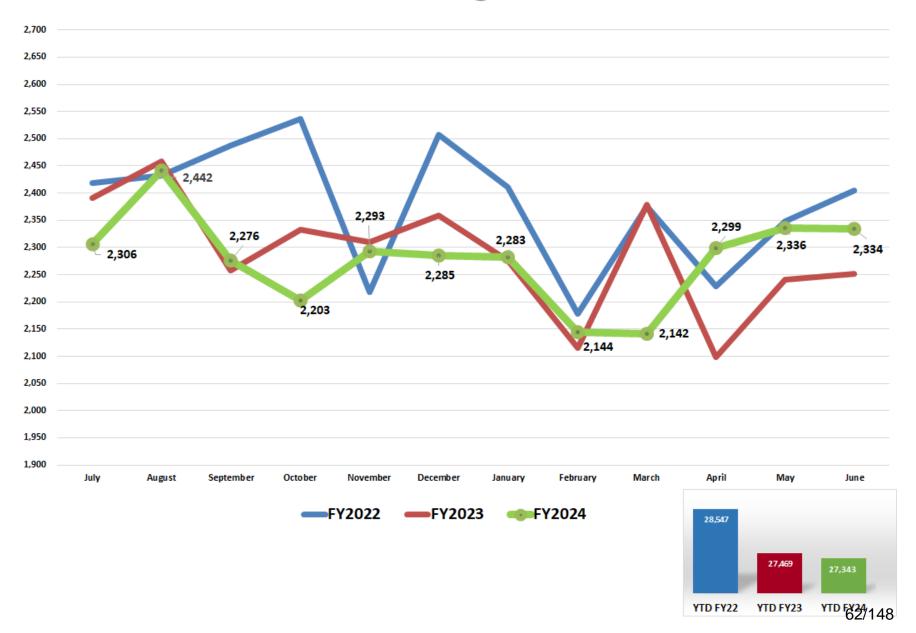




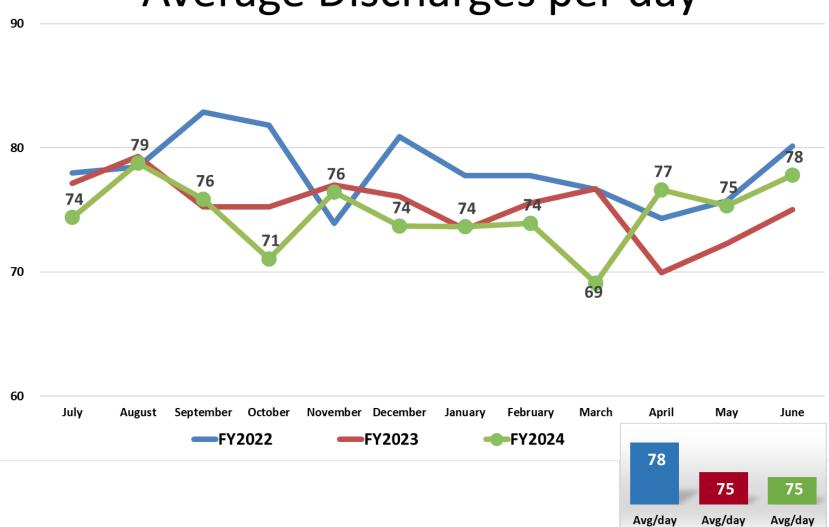
Admissions



Discharges



Average Discharges per day

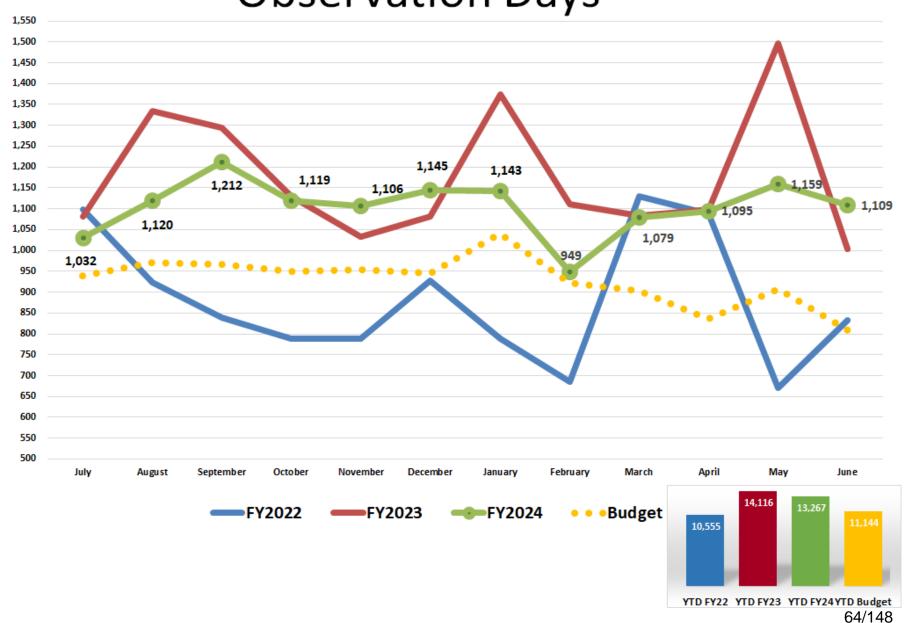


FY24

FY22

FY23

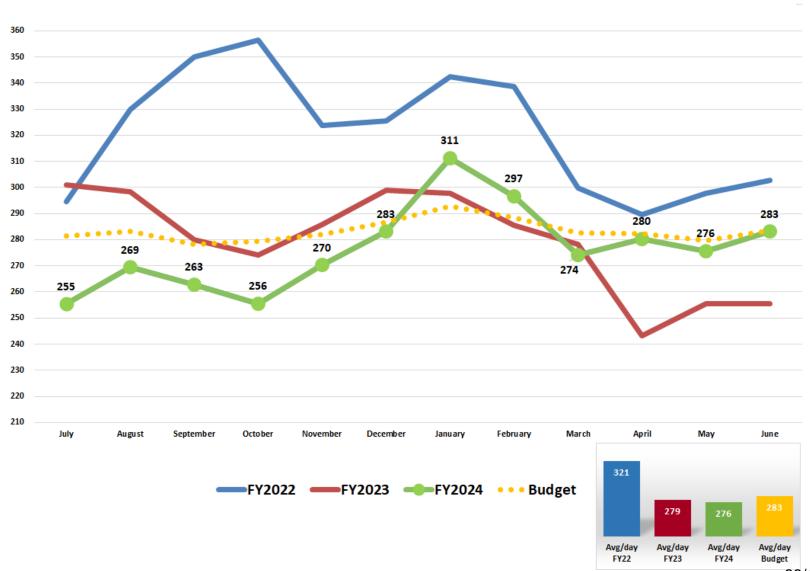
Observation Days



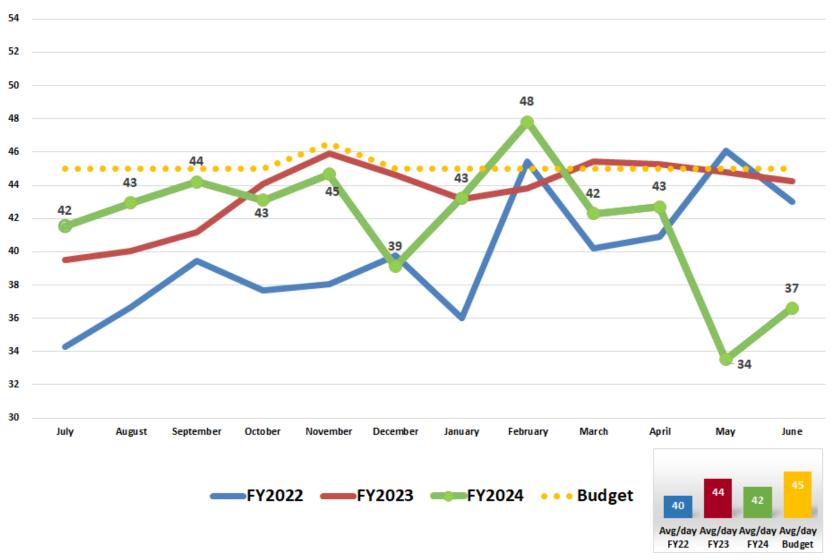
Adjusted Patient Days



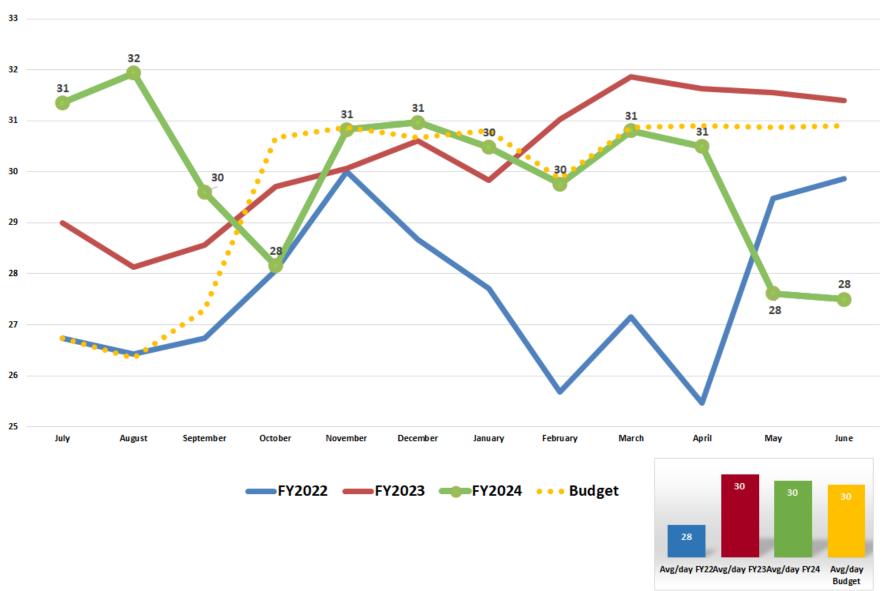
Medical Center (Avg Patients Per Day)



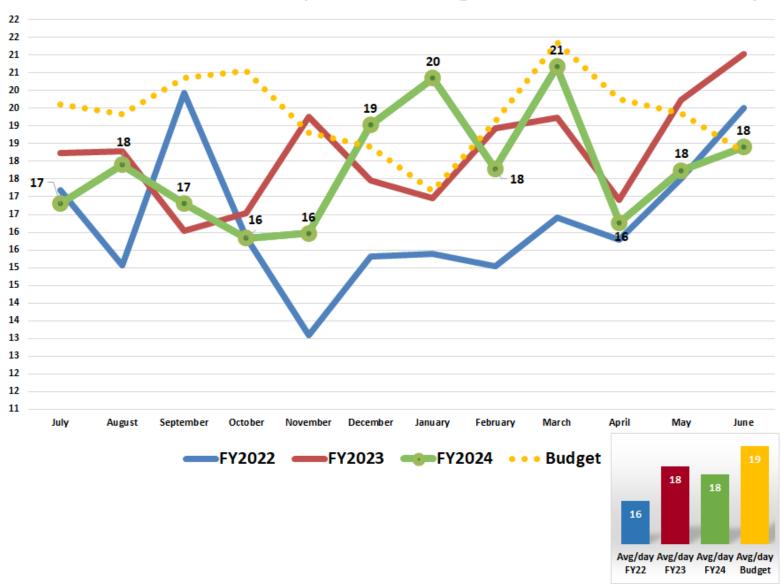
Acute I/P Psych (Avg Patients Per Day)



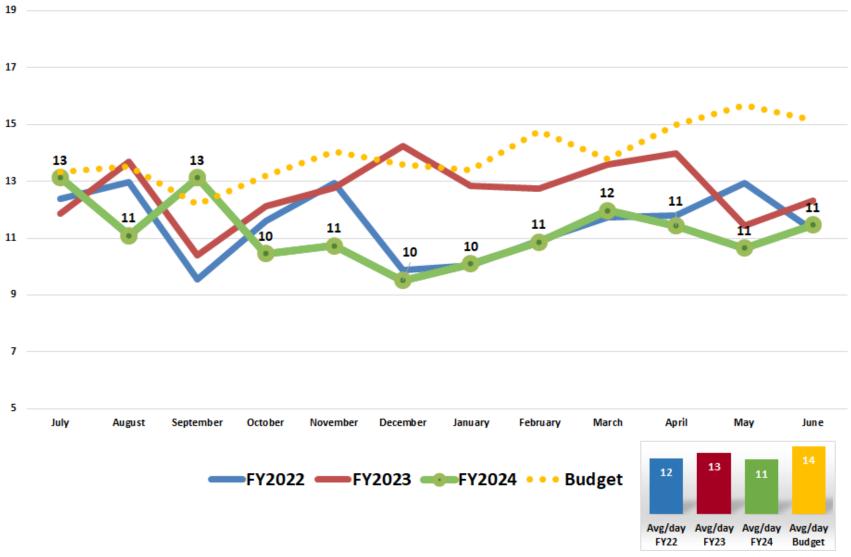
Sub-Acute - Avg Patients Per Day



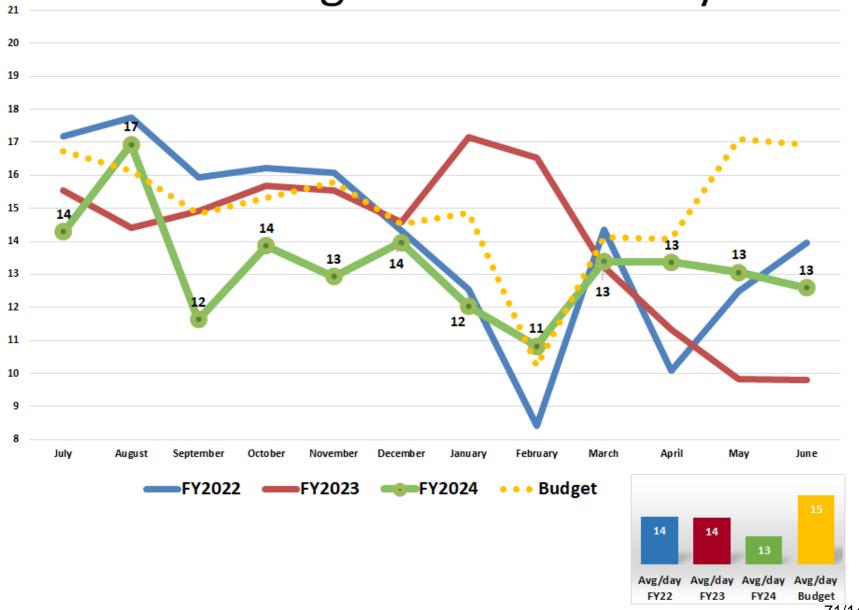
Rehabilitation Hospital - Avg Patients Per Day



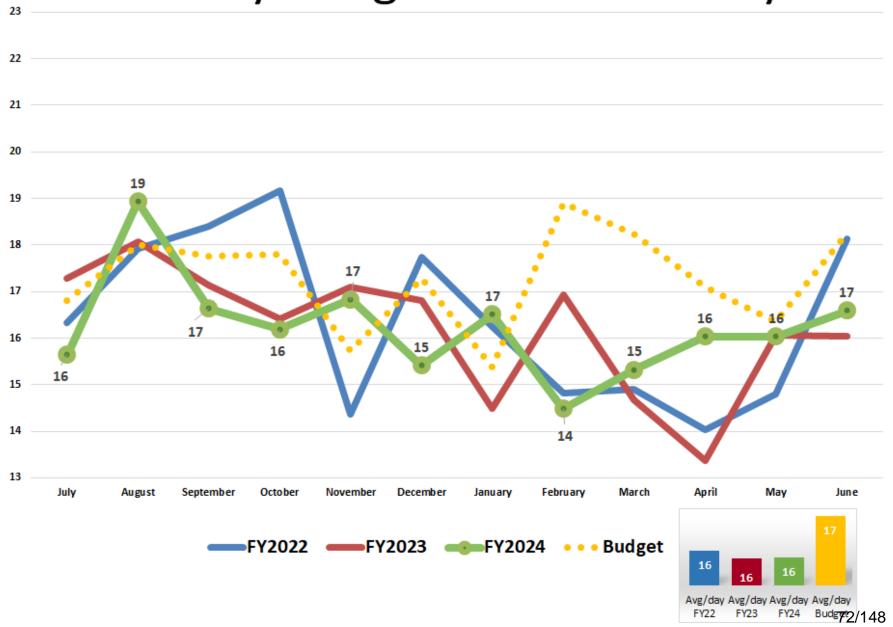
TCS Ortho - Avg Patients Per Day



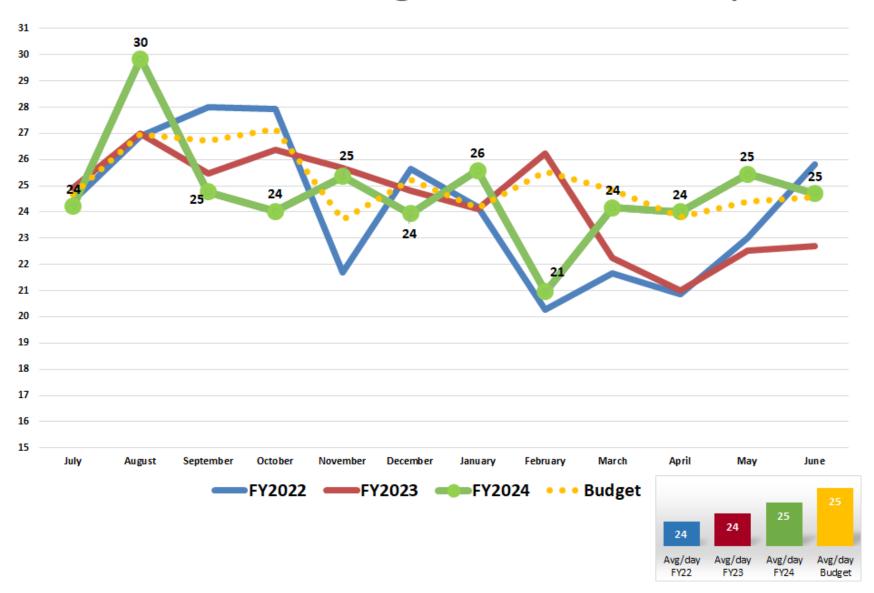
NICU - Avg Patients Per Day



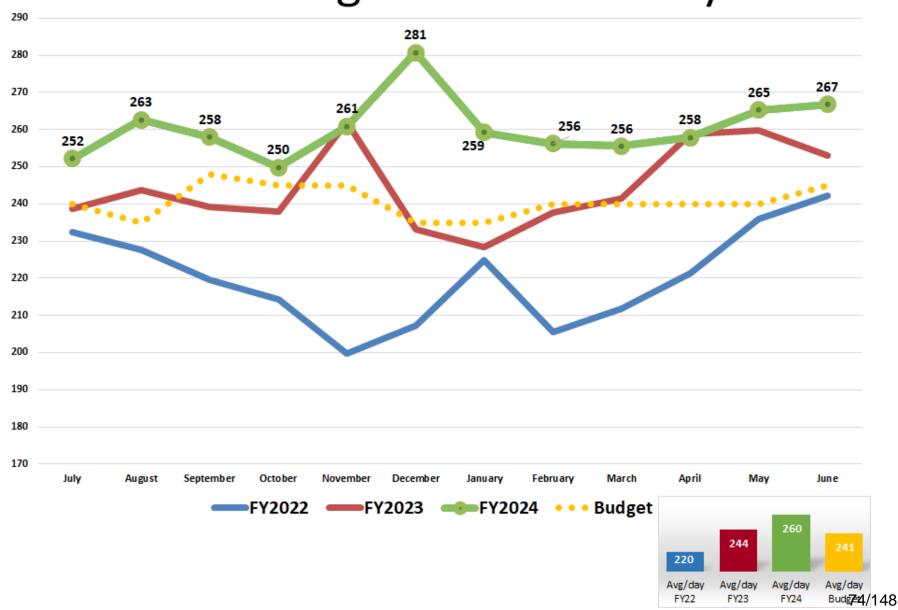
Nursery - Avg Patients Per Day



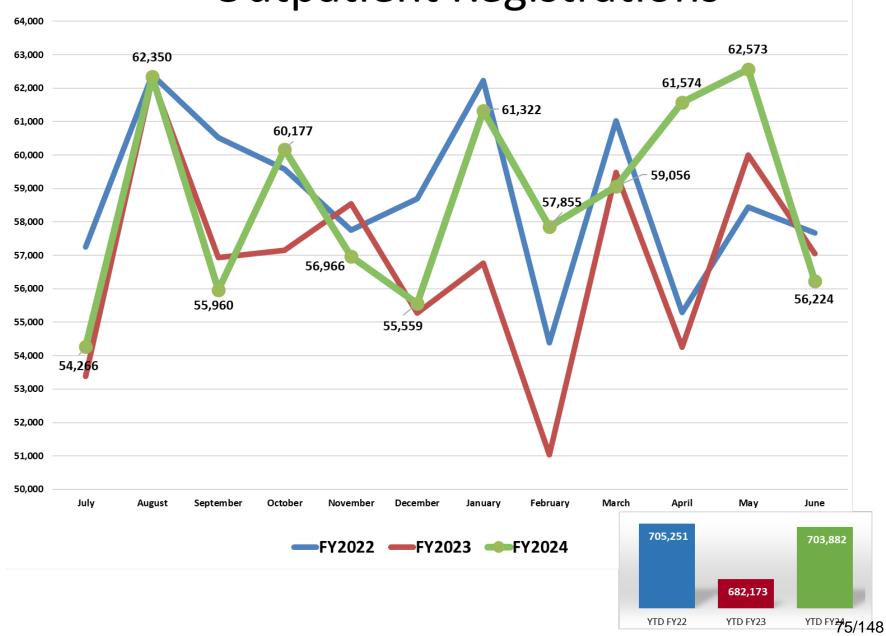
Obstetrics - Avg Patients Per Day



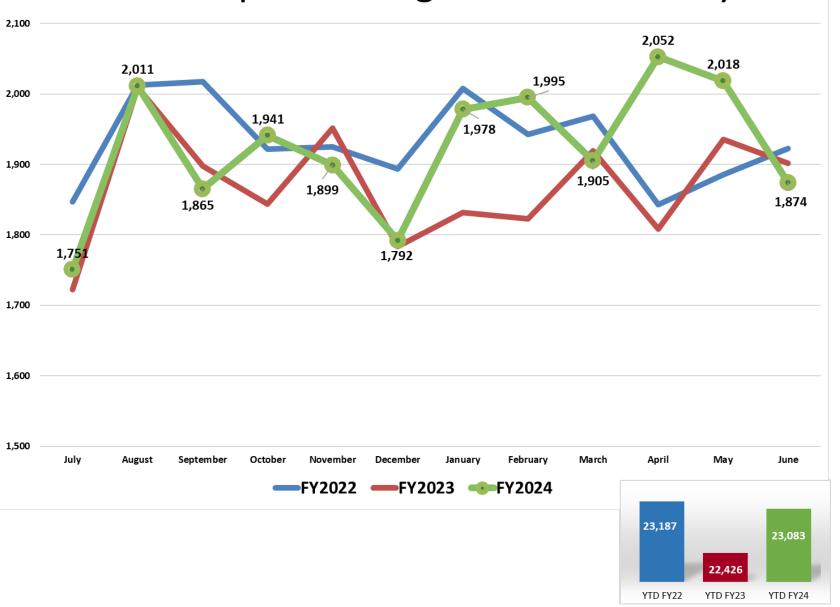
ED - Avg Treated Per Day



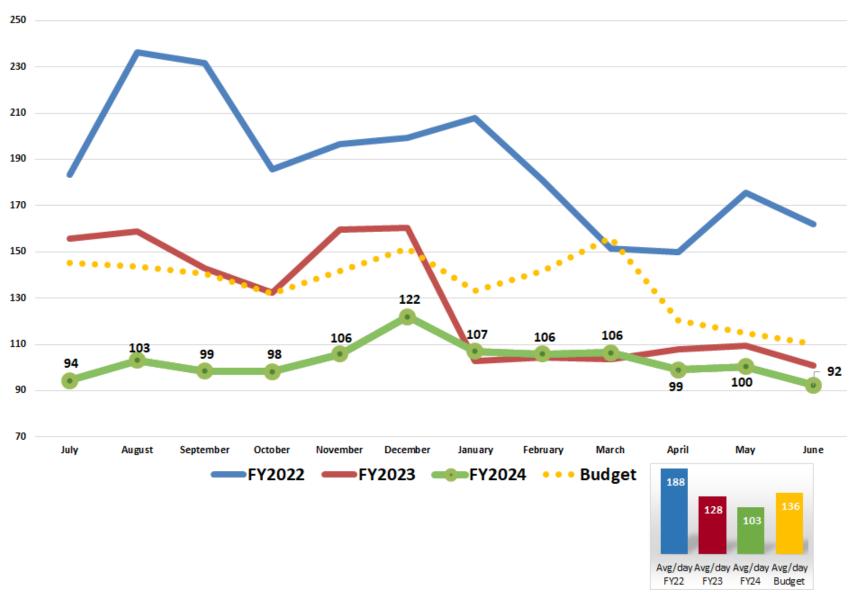
Outpatient Registrations



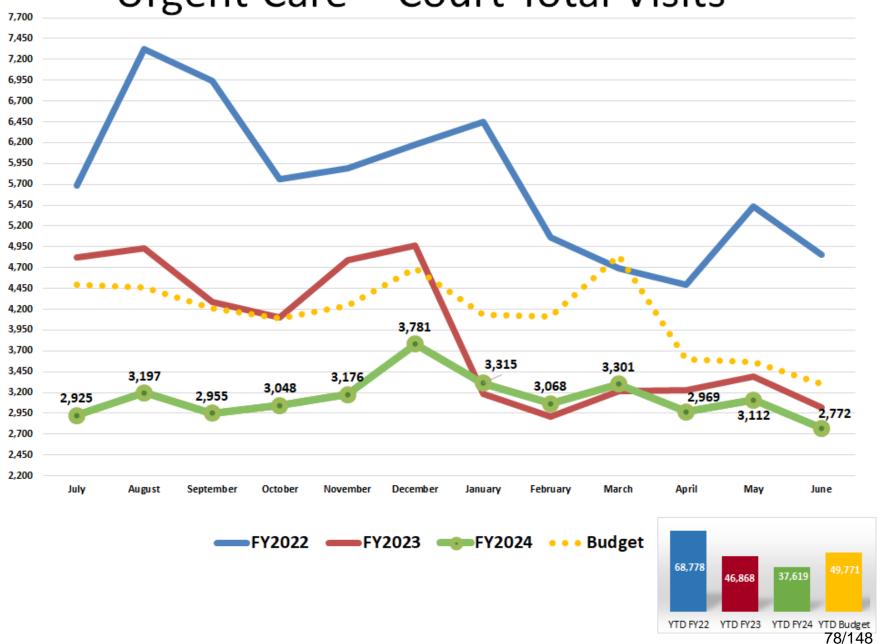
Outpatient Registrations Per Day



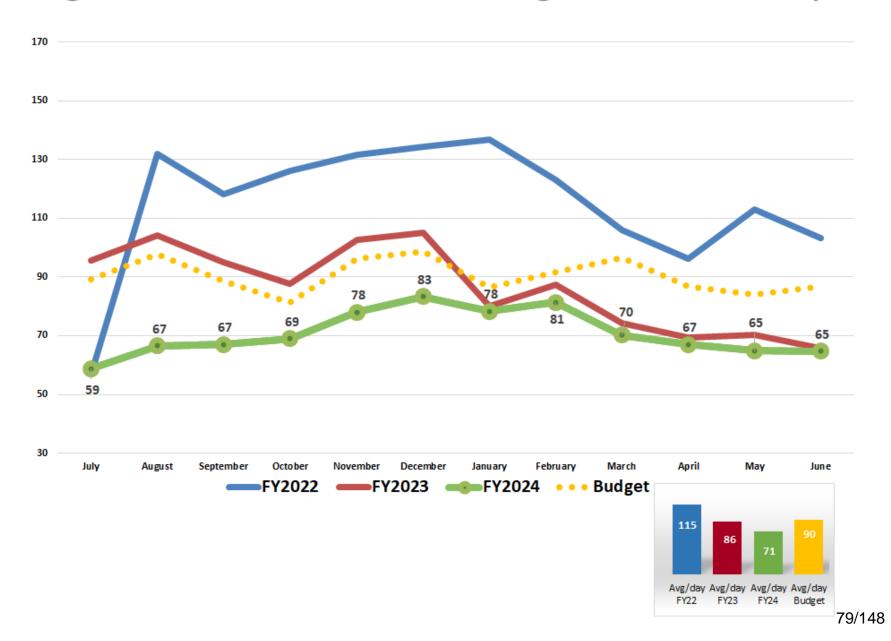
Urgent Care – Court Avg Visits Per Day



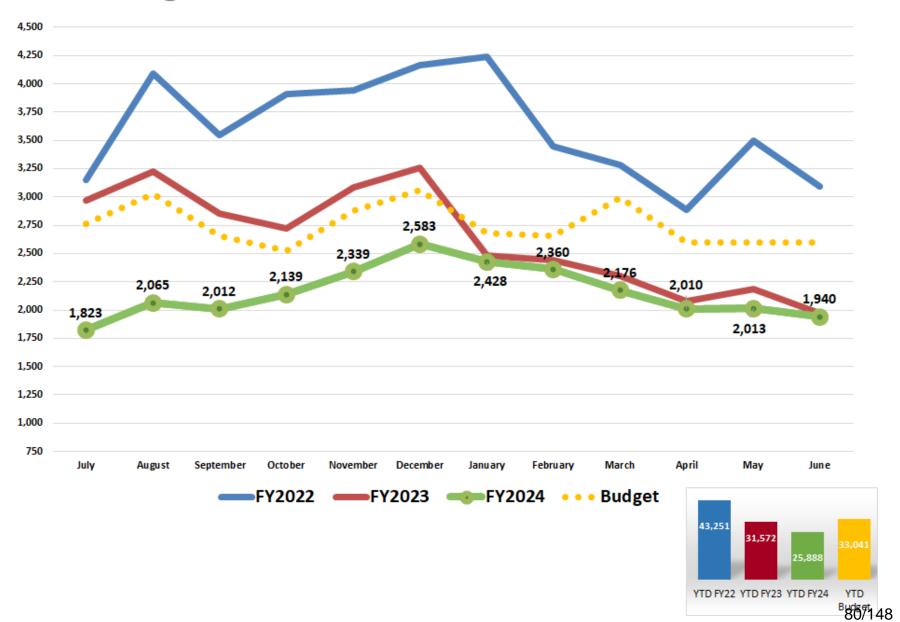
Urgent Care – Court Total Visits



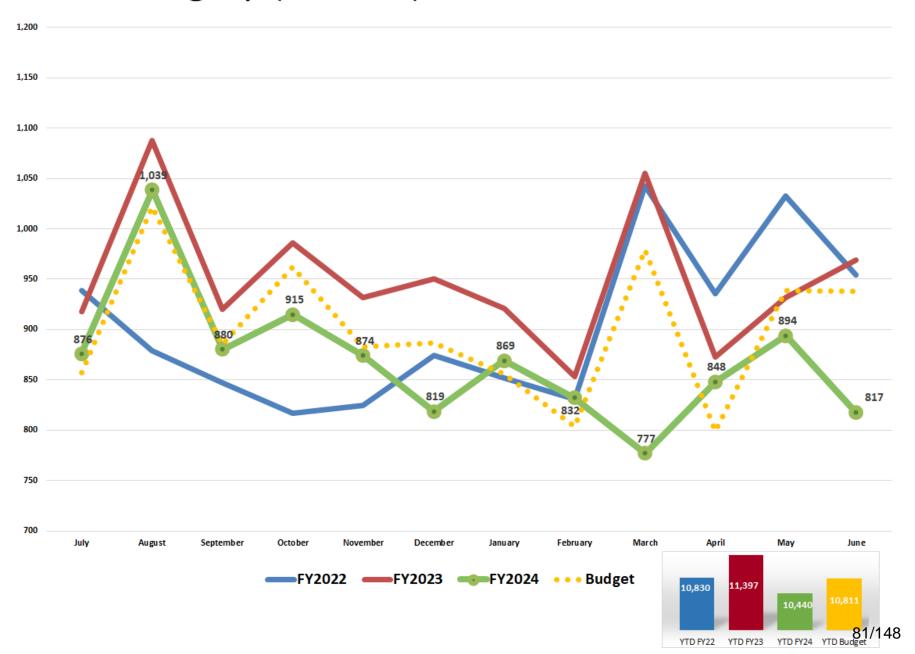
Urgent Care – Demaree Avg Visits Per Day



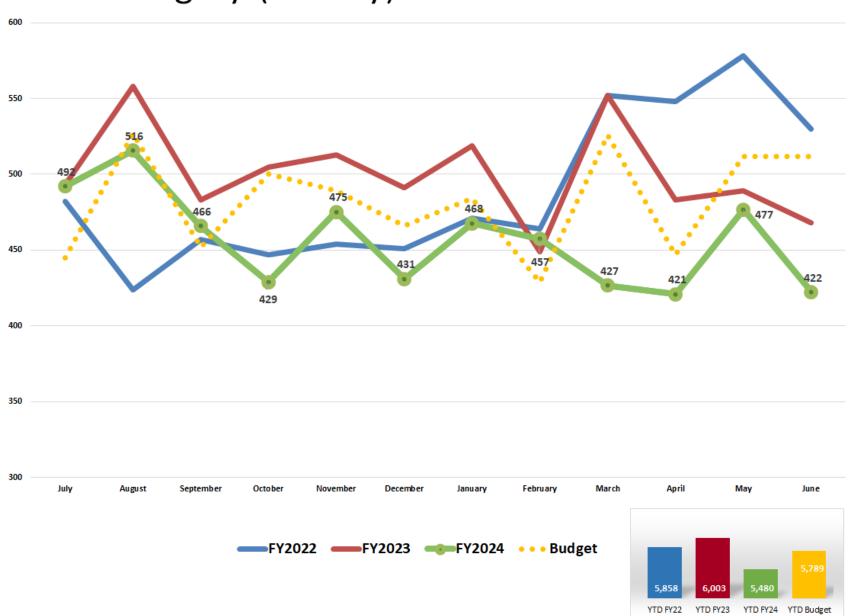
Urgent Care – Demaree Total Visits



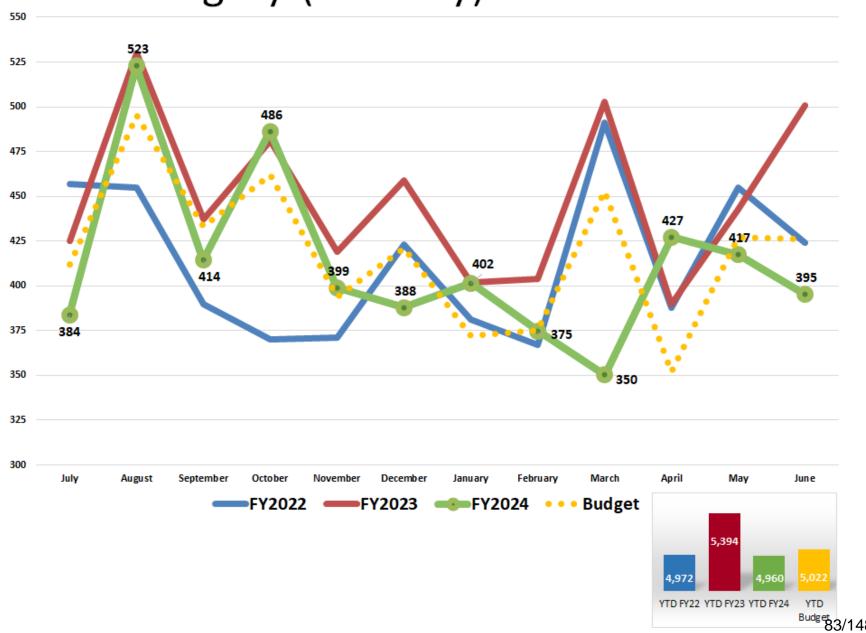
Surgery (IP & OP) – 100 Min Units



Surgery (IP Only) - 100 Min Unit



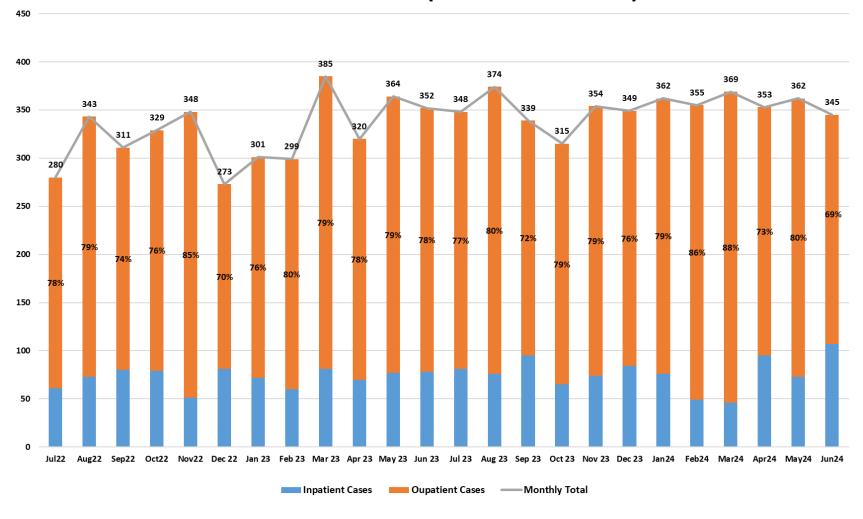
Surgery (OP Only) - 100 Min Units



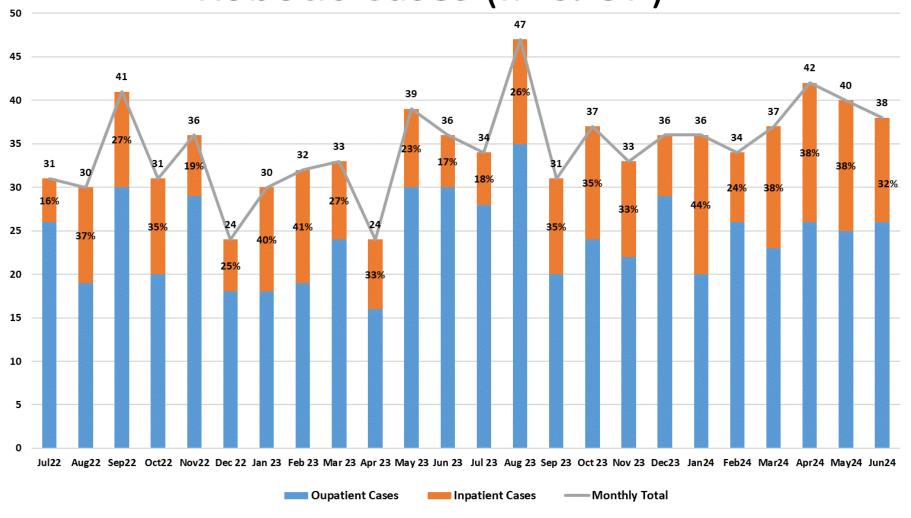
Surgery Cases (IP & OP)



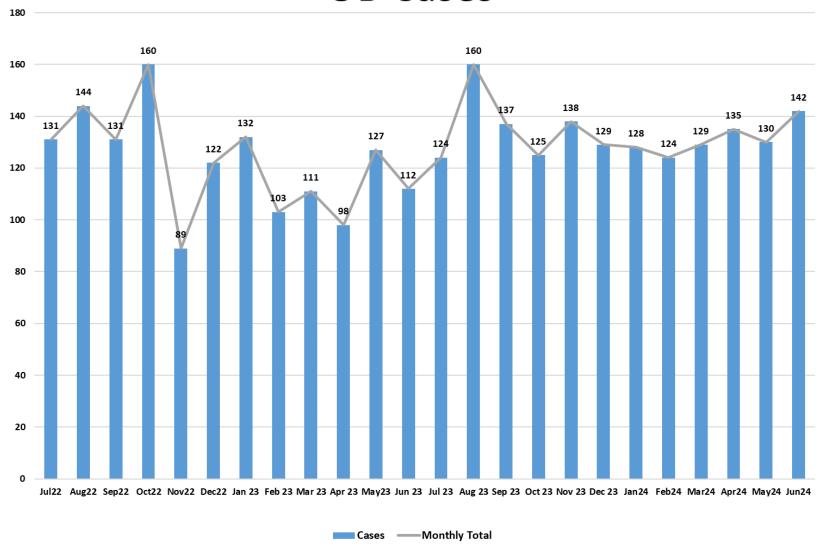
Endo Cases (Endo Suites)

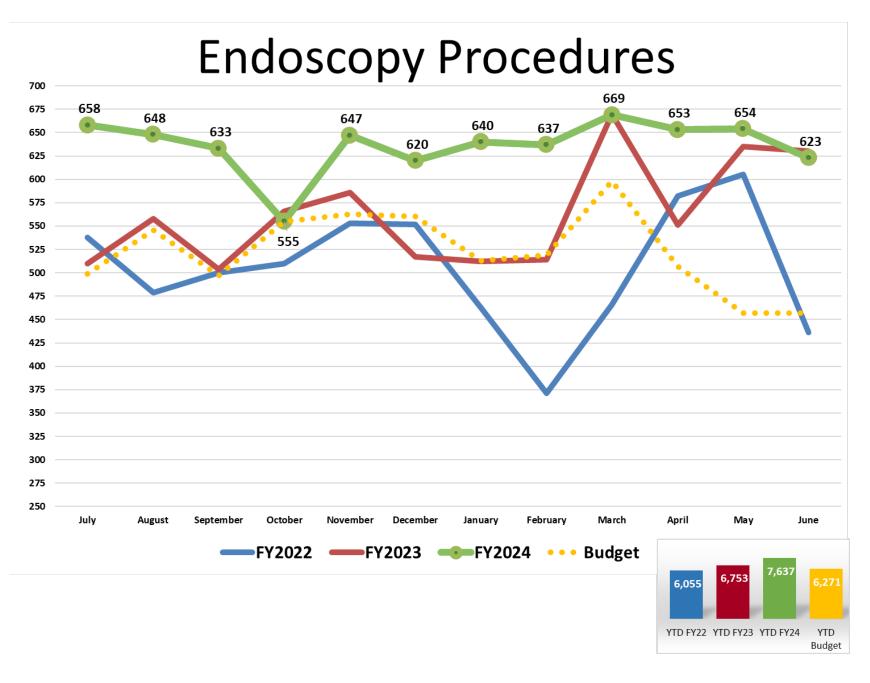


Robotic Cases (IP & OP)

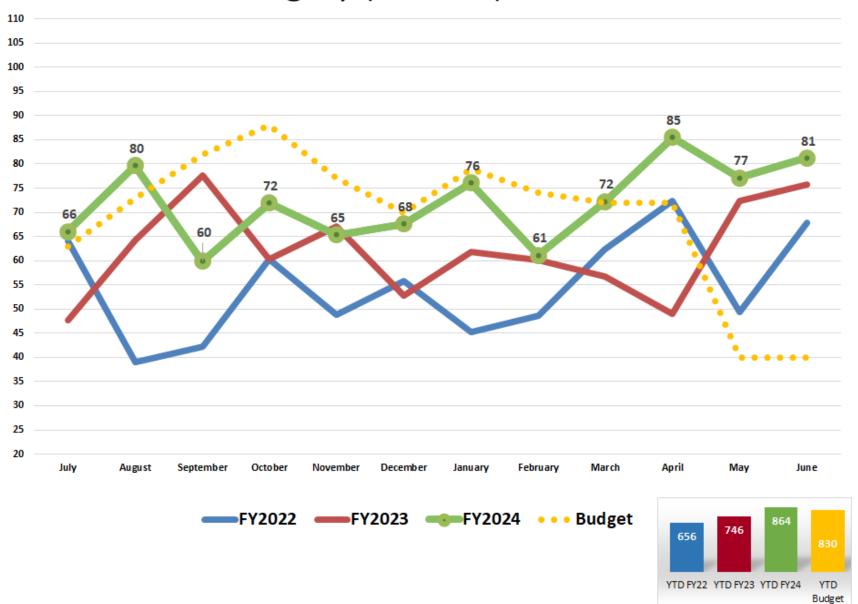


OB Cases

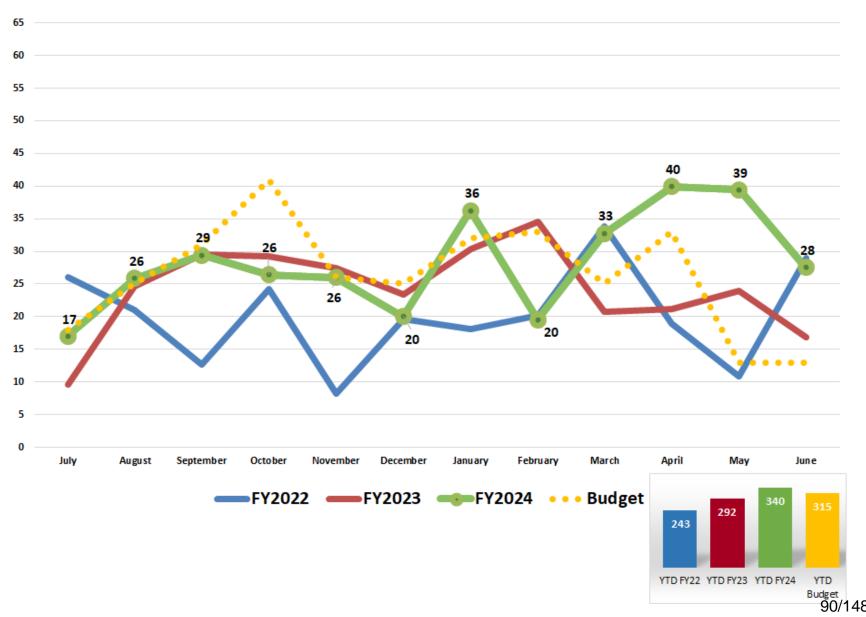




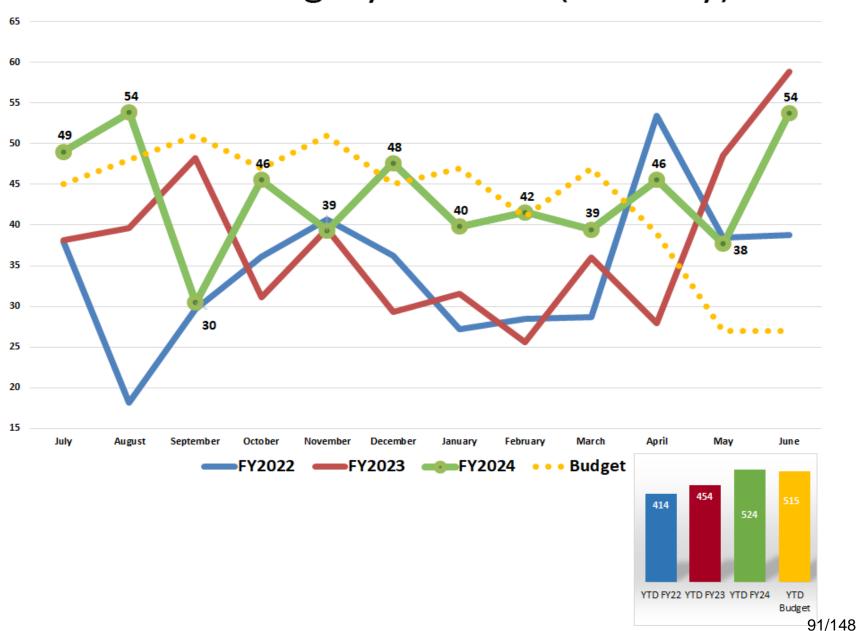
Robotic Surgery (IP & OP) - 100 Min Units



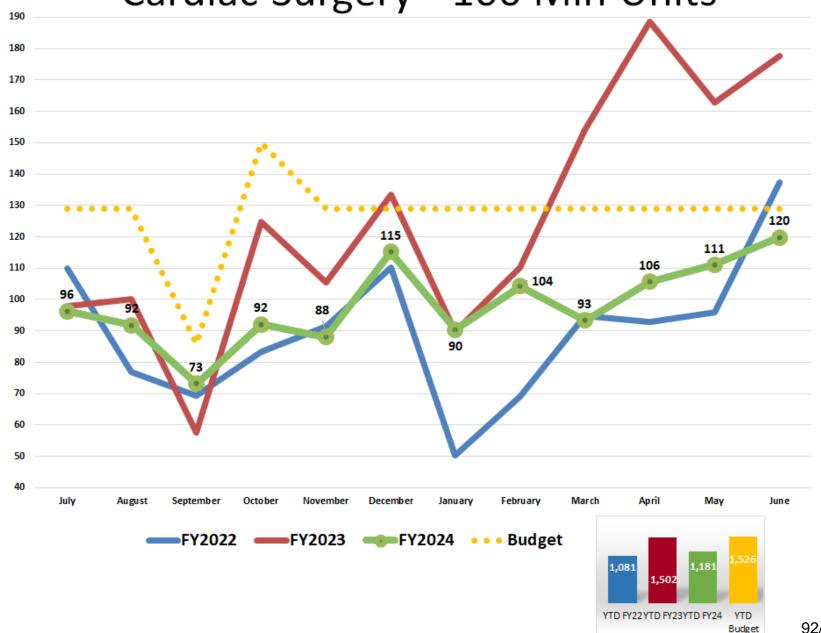
Robotic Surgery Minutes (IP Only)



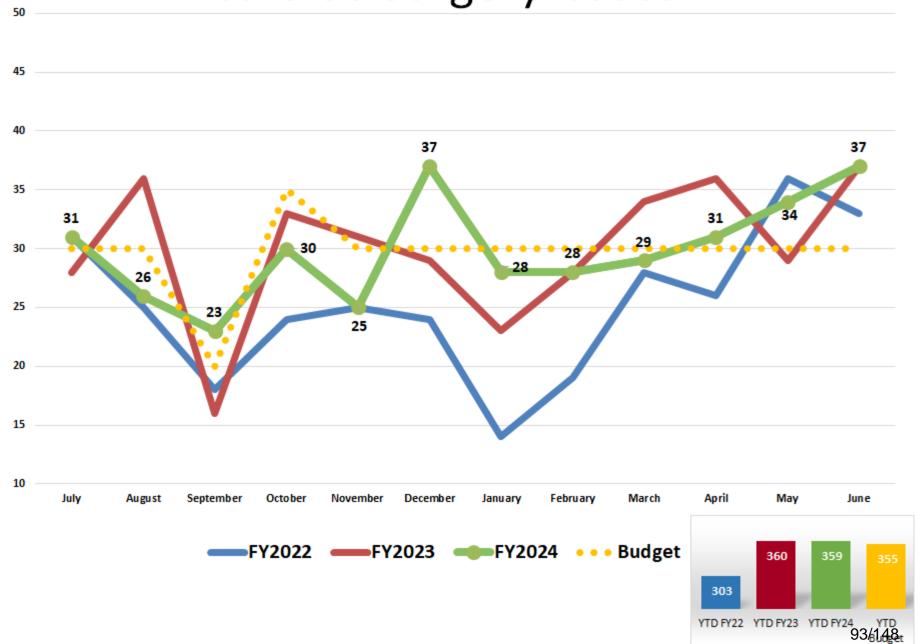
Robotic Surgery Minutes (OP Only)



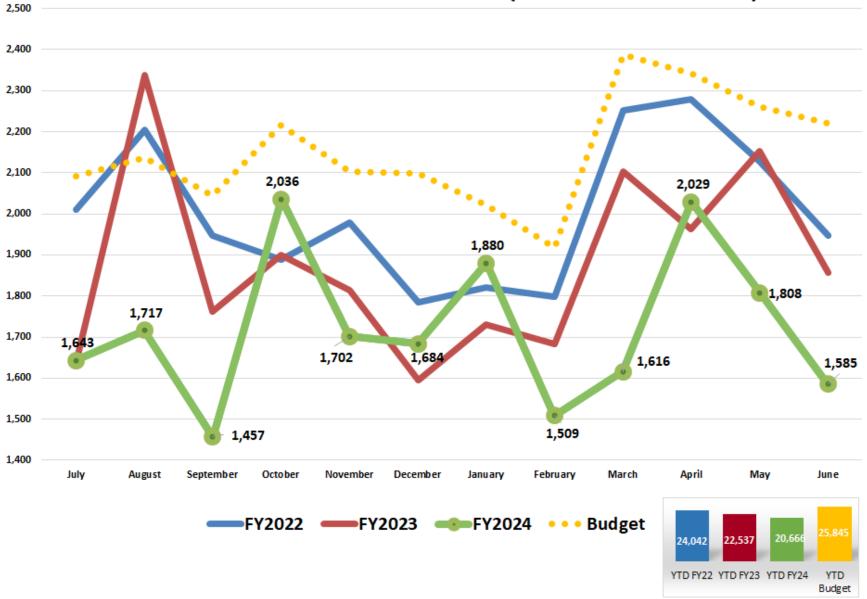
Cardiac Surgery - 100 Min Units



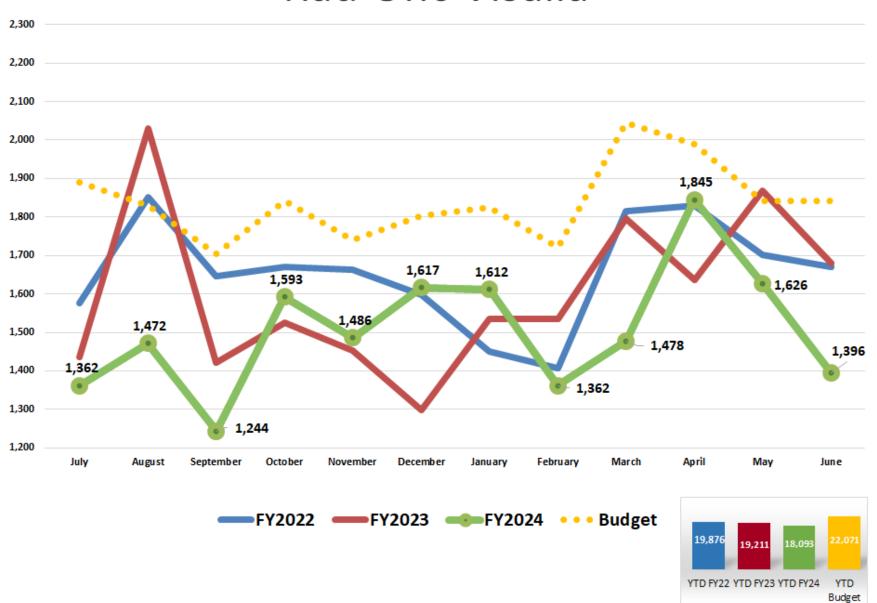
Cardiac Surgery Cases



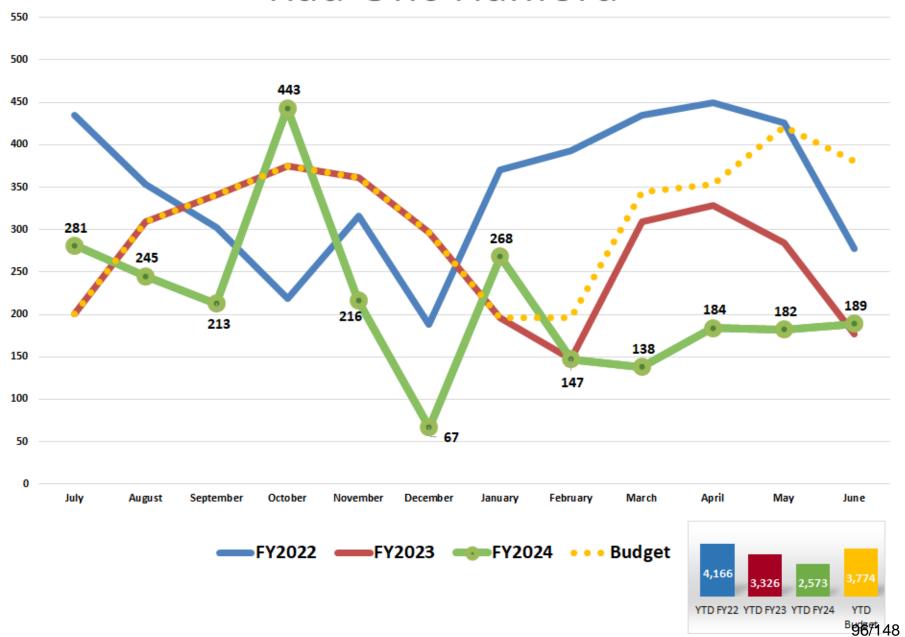
Rad Onc Treatments (Vis. & Hanf.)



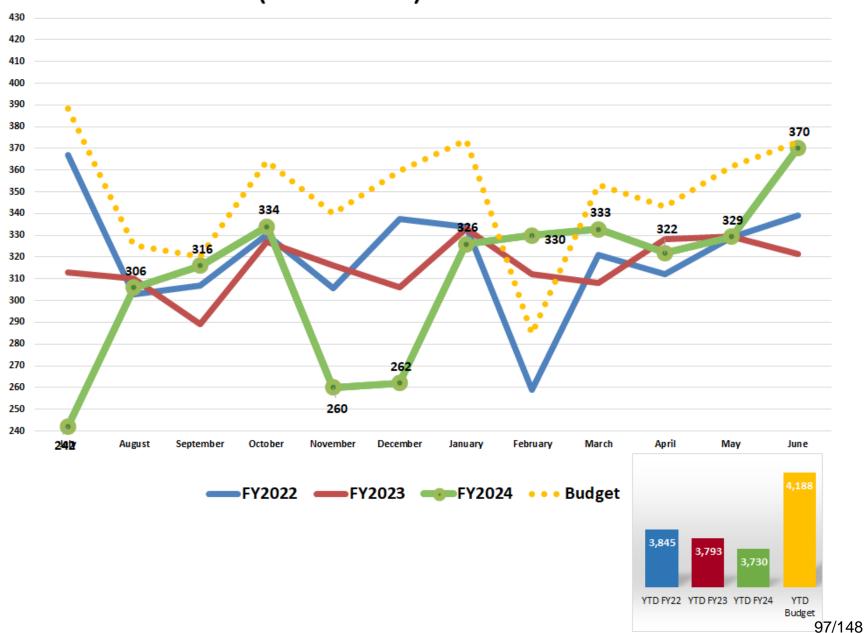
Rad Onc Visalia



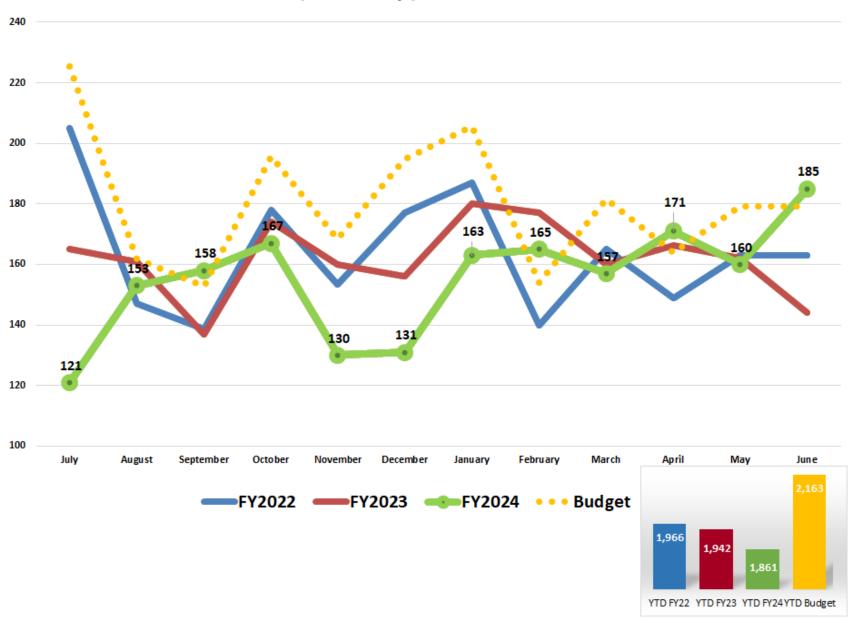
Rad Onc Hanford



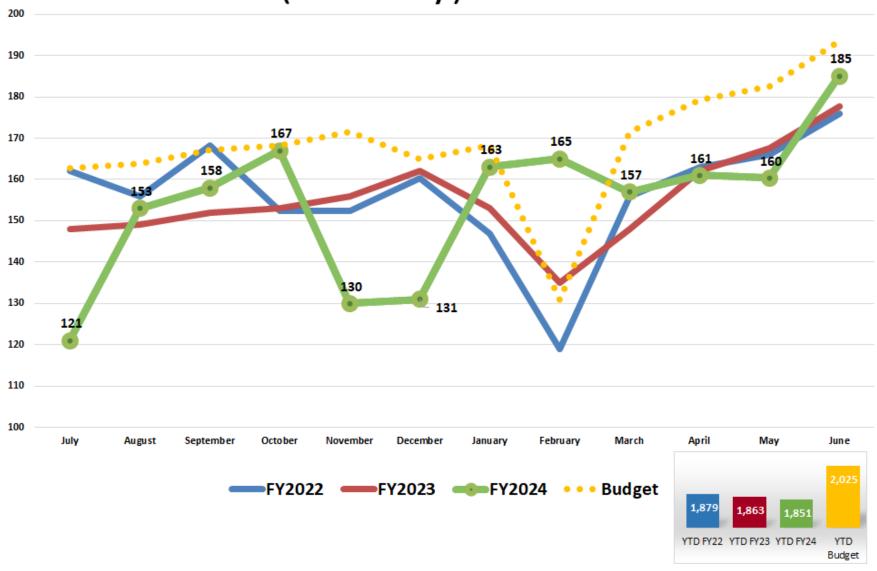
Cath Lab (IP & OP) – 100 Min Units



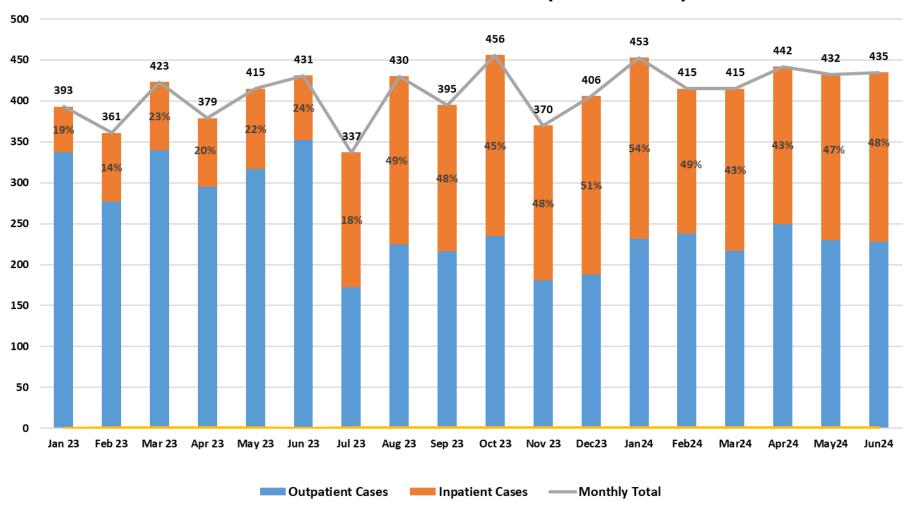
Cath Lab (IP Only) – 100 Min Units



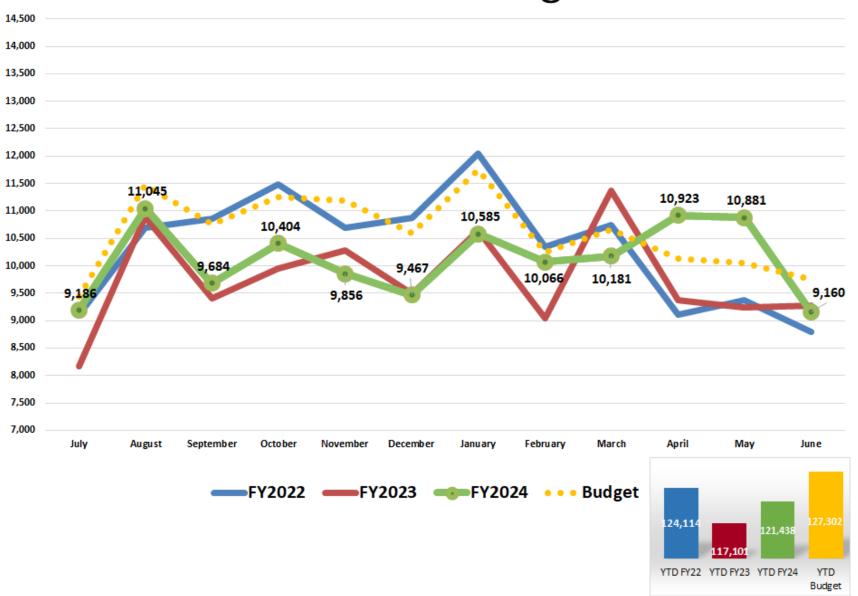
Cath Lab (OP Only) – 100 Min Units



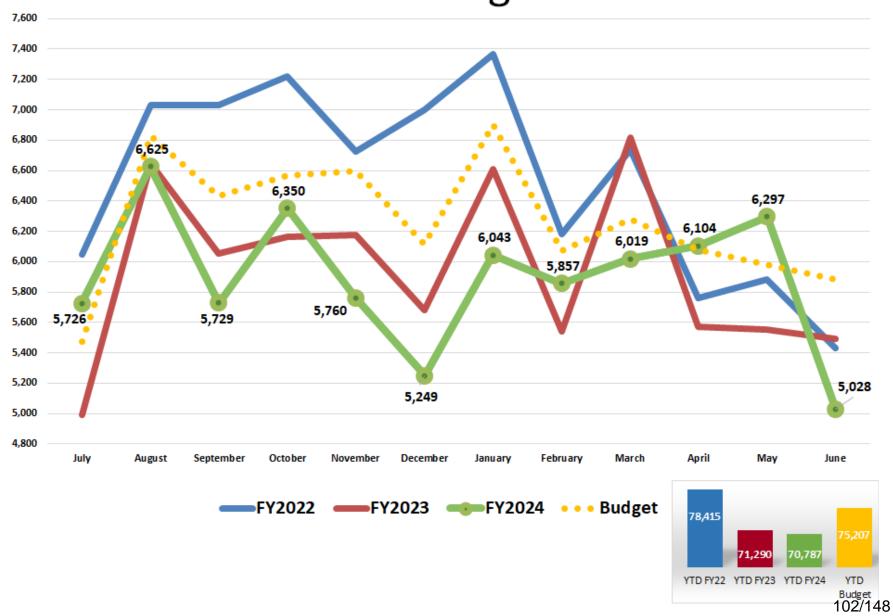
Cath Lab Patients (IP & OP)



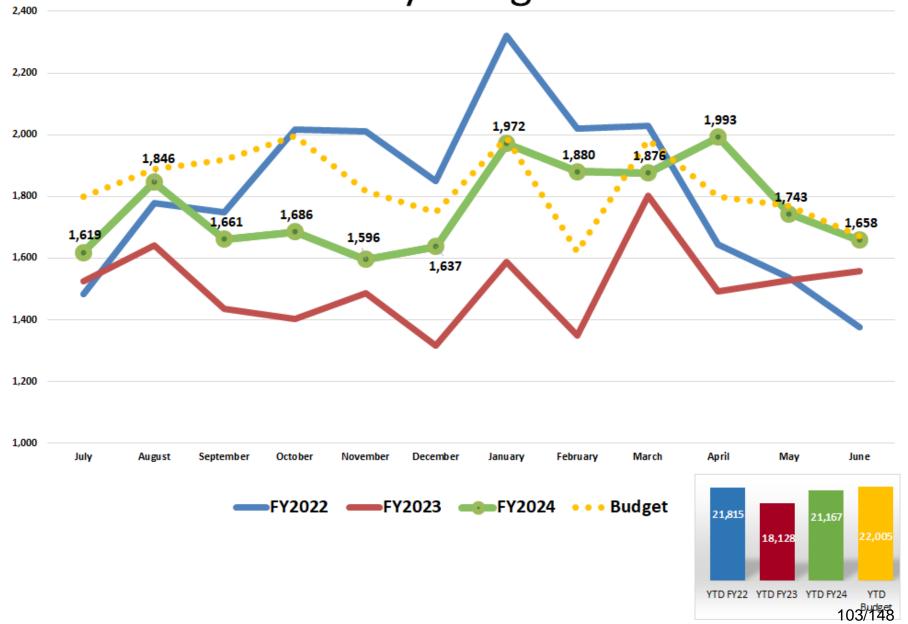
Rural Health Clinics Registrations



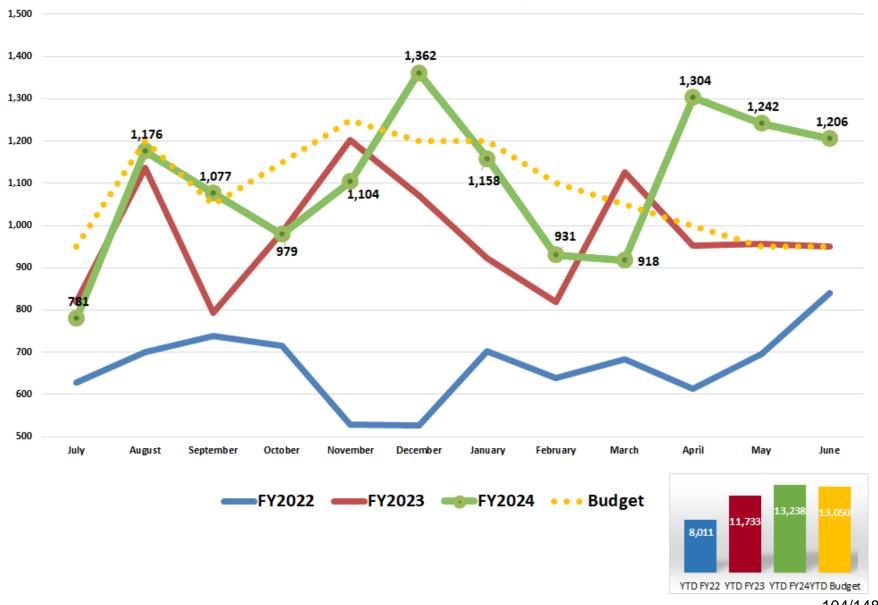
RHC Exeter - Registrations



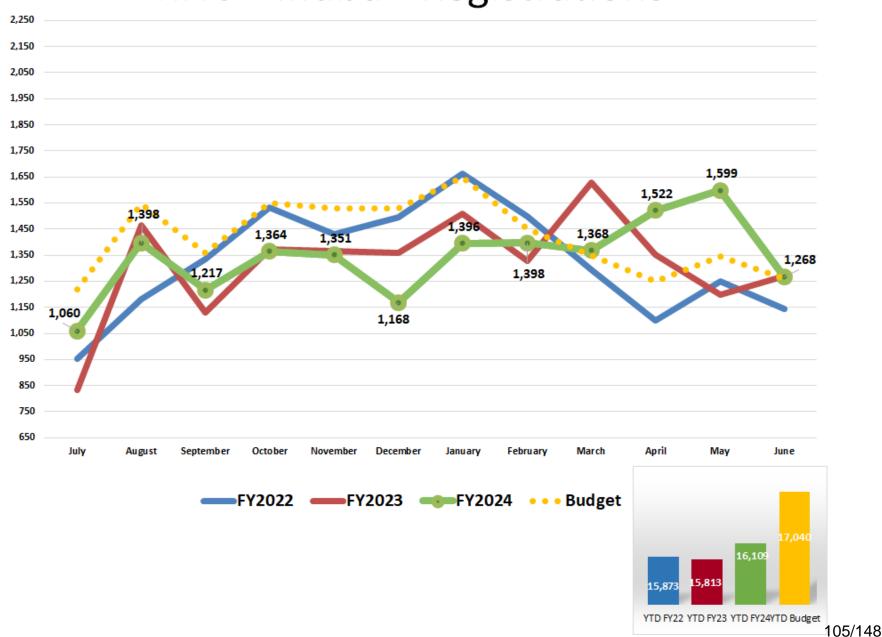
RHC Lindsay - Registrations



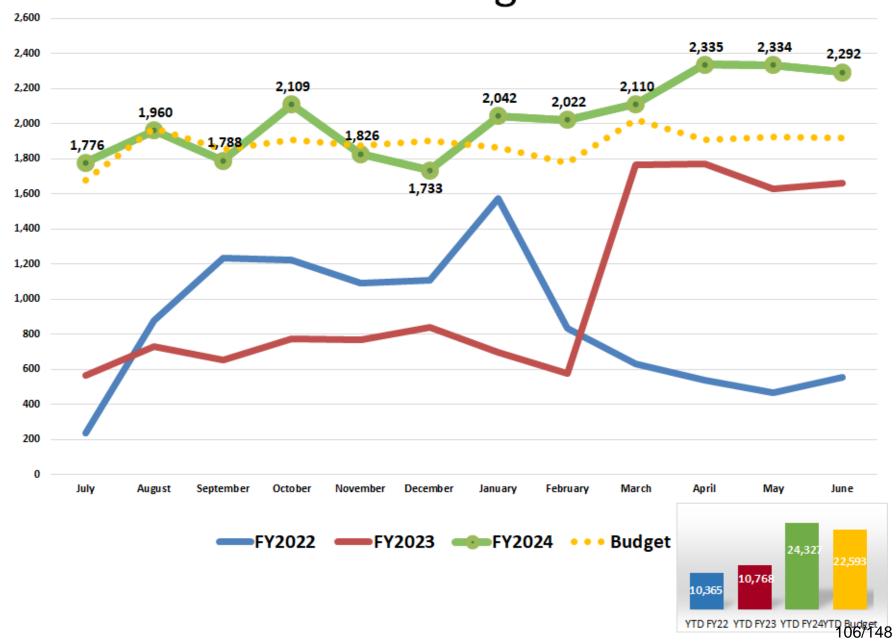
RHC Woodlake - Registrations



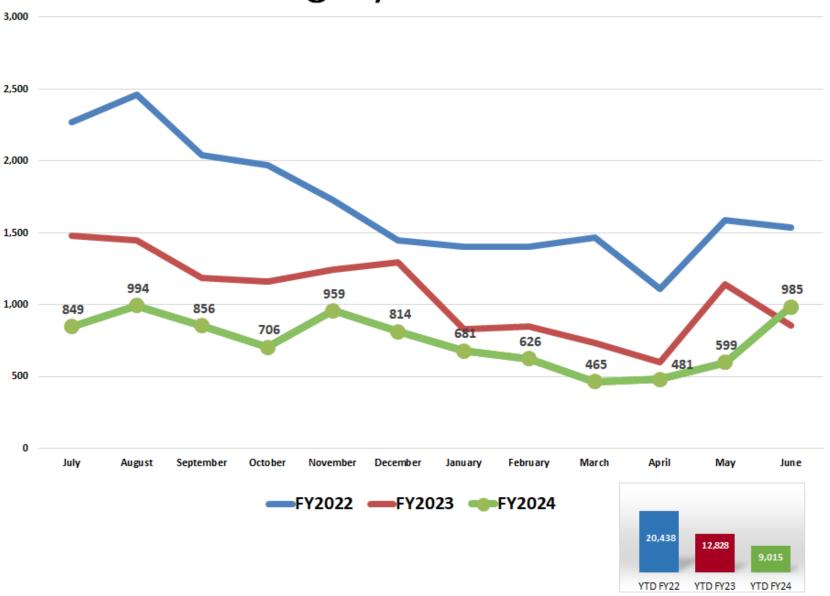
RHC Dinuba - Registrations



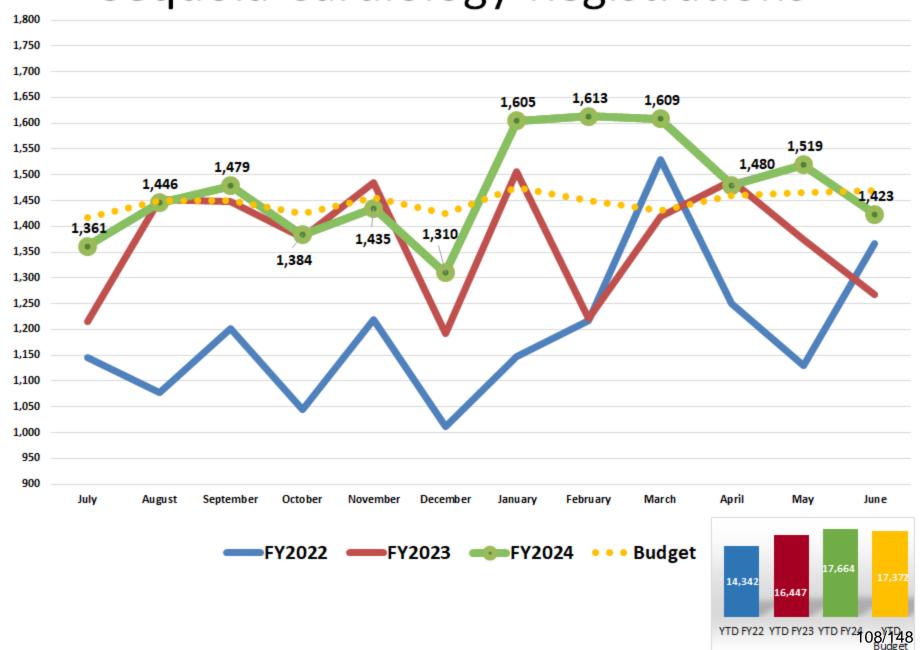
RHC Tulare - Registrations



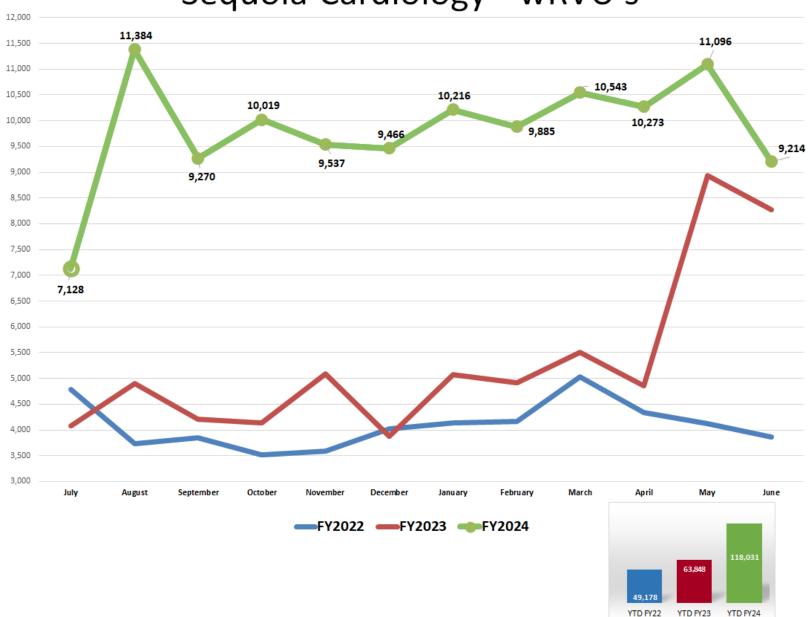
Neurosurgery Clinic - wRVU's



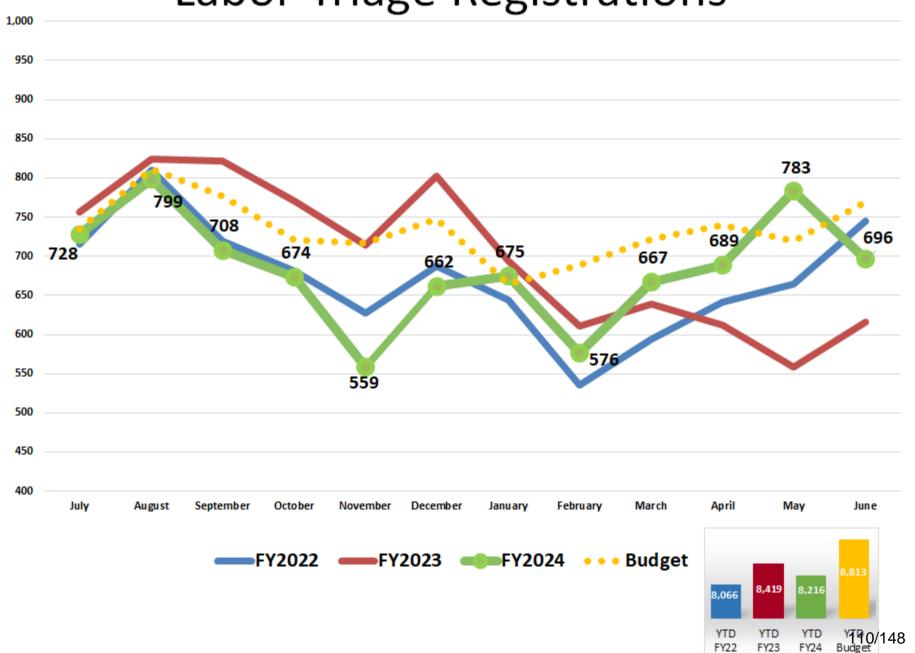
Sequoia Cardiology Registrations



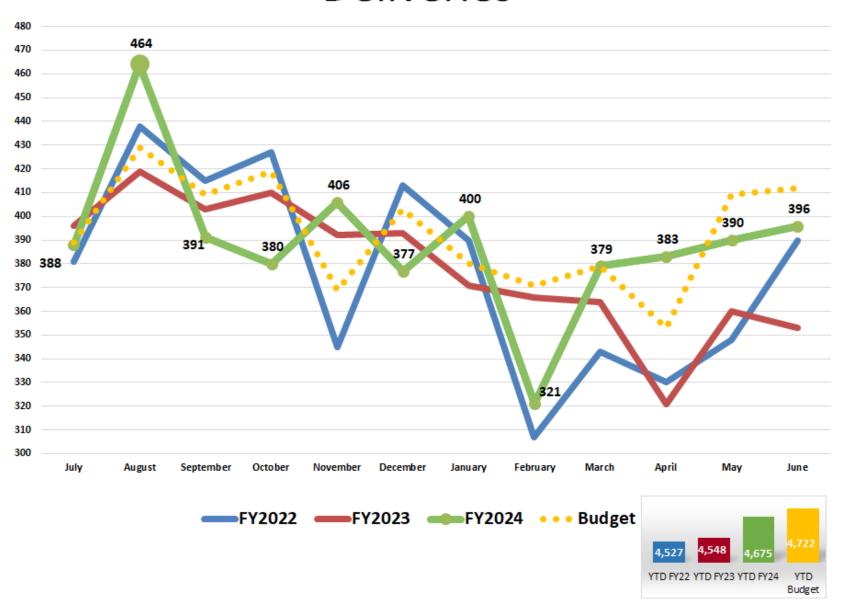
Sequoia Cardiology - wRVU's



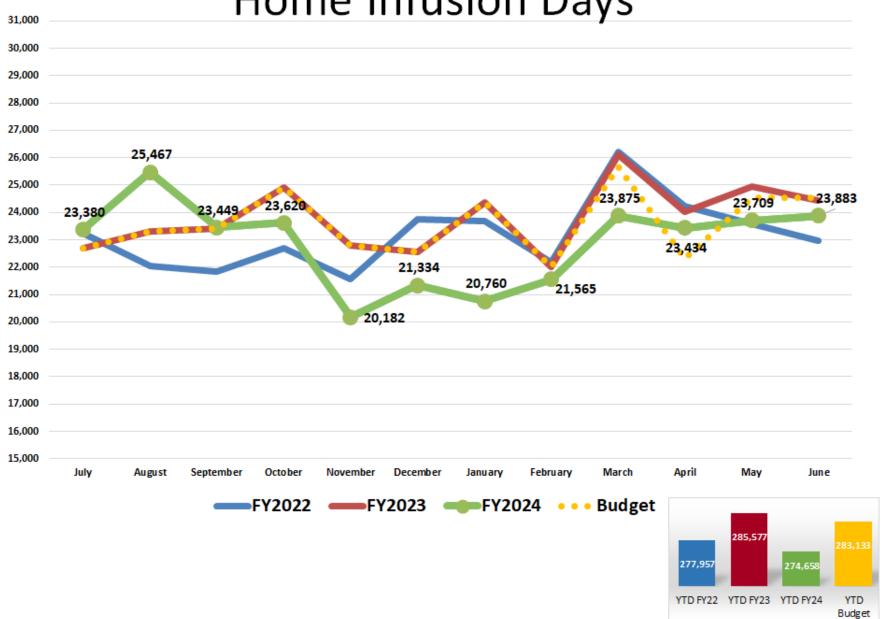
Labor Triage Registrations



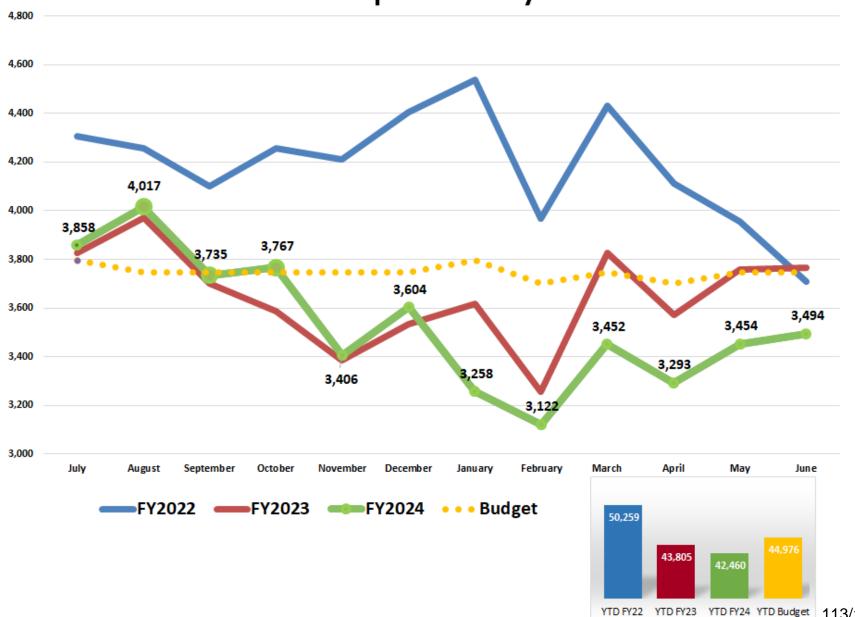
Deliveries



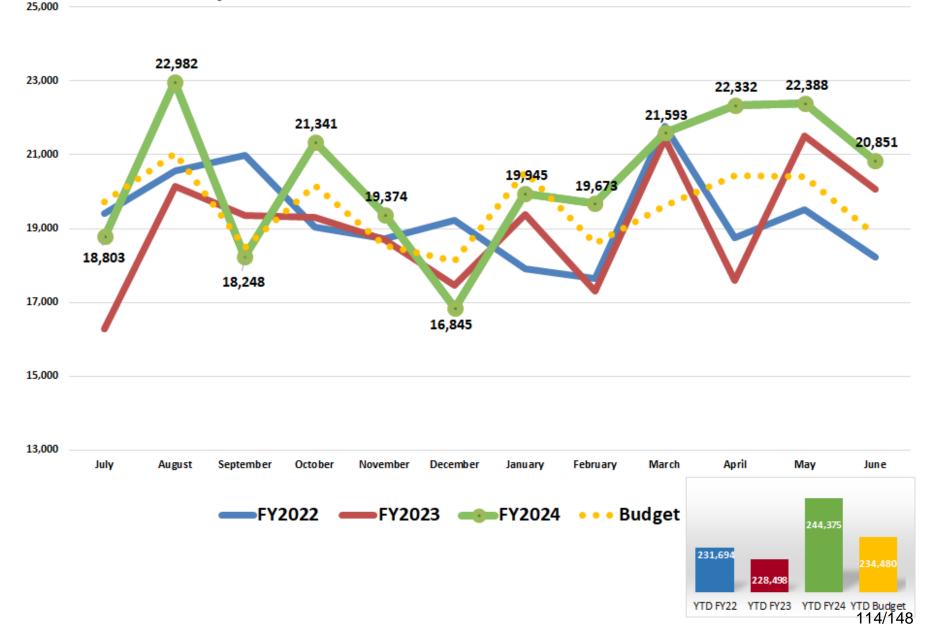
Home Infusion Days



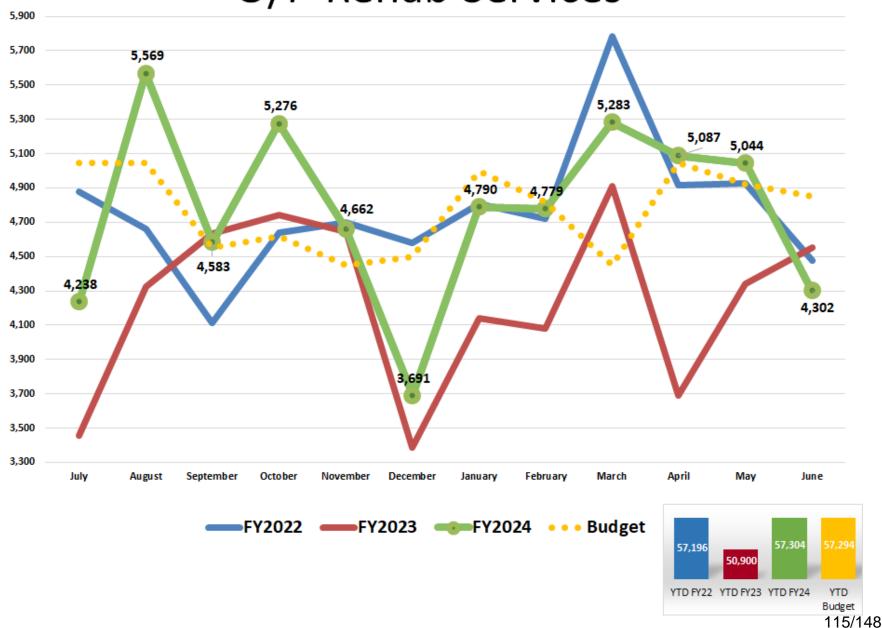
Hospice Days



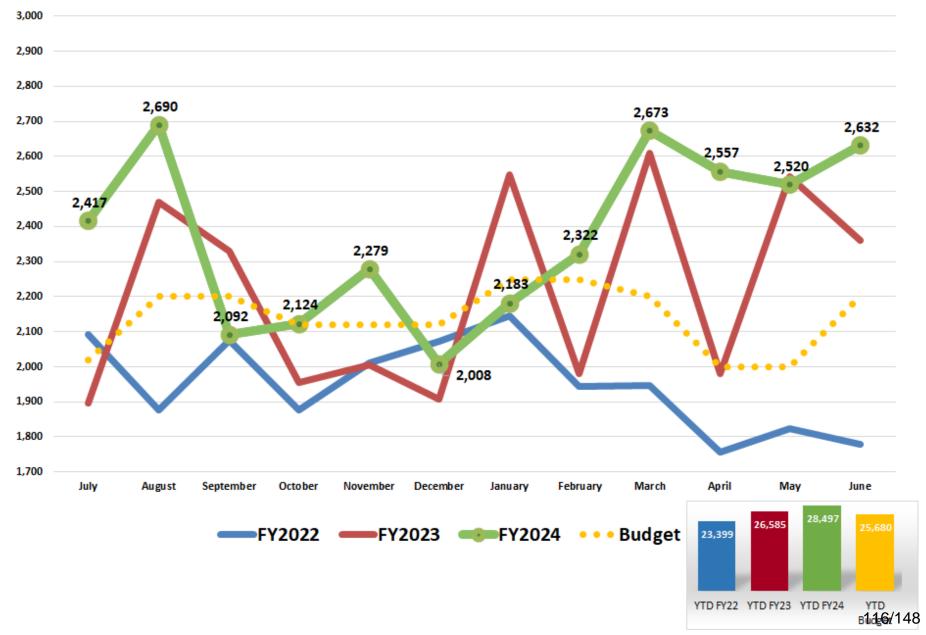
All O/P Rehab Svcs Across District



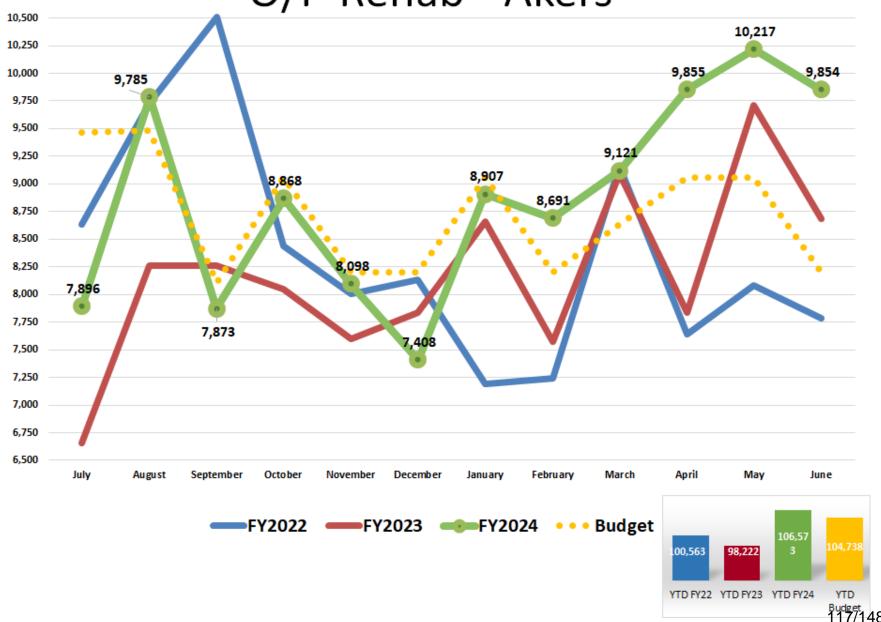
O/P Rehab Services



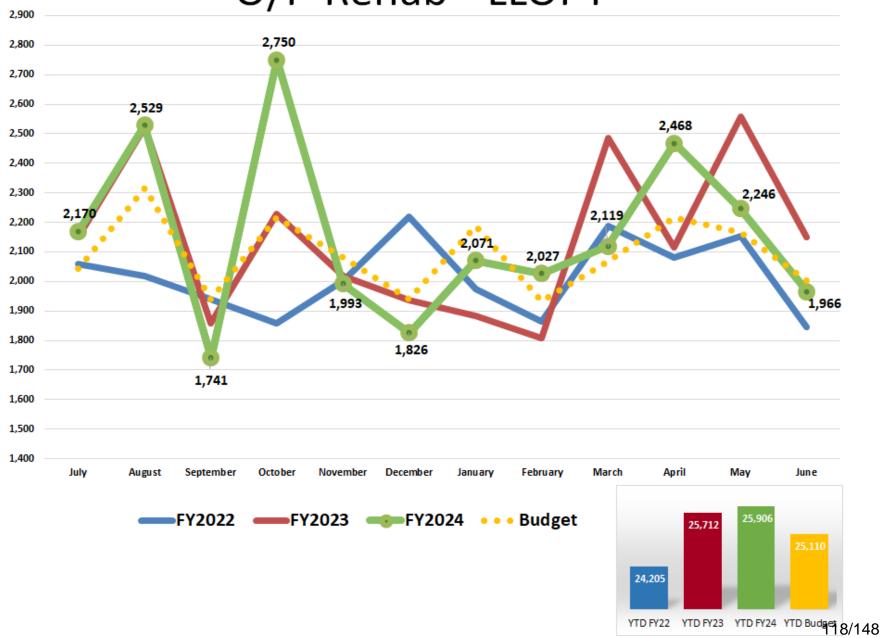
O/P Rehab - Exeter



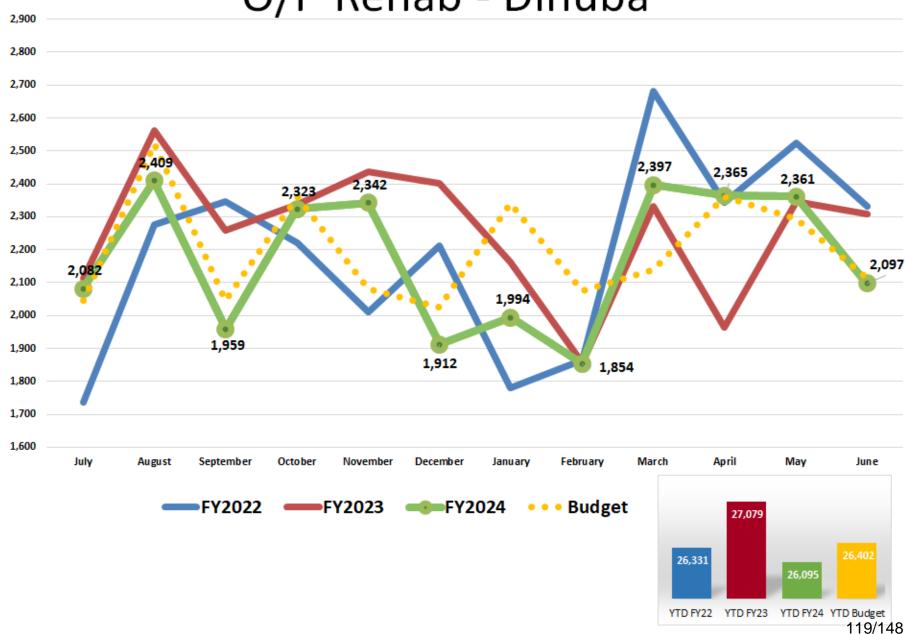
O/P Rehab - Akers



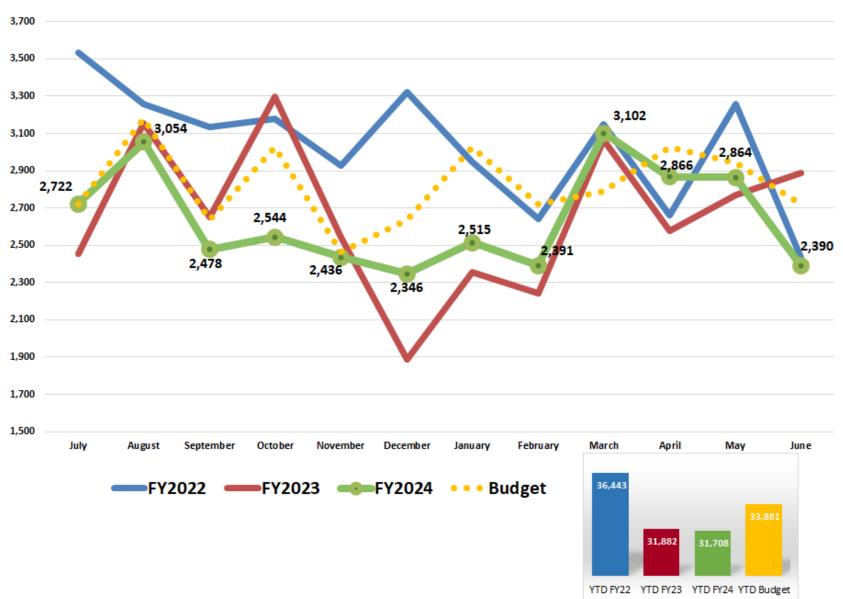
O/P Rehab - LLOPT



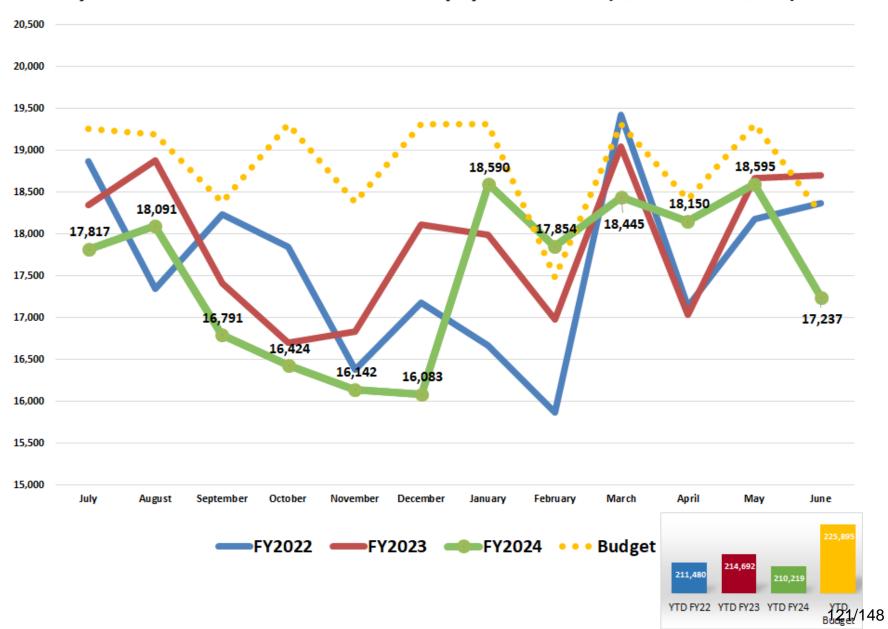
O/P Rehab - Dinuba



Therapy - Cypress Hand Center

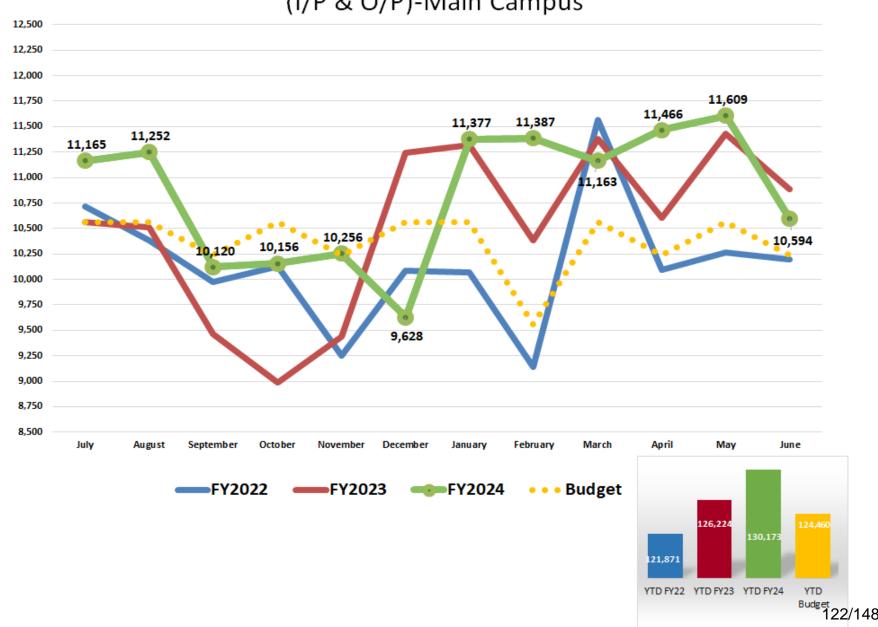


Physical & Other Therapy Units (I/P & O/P)

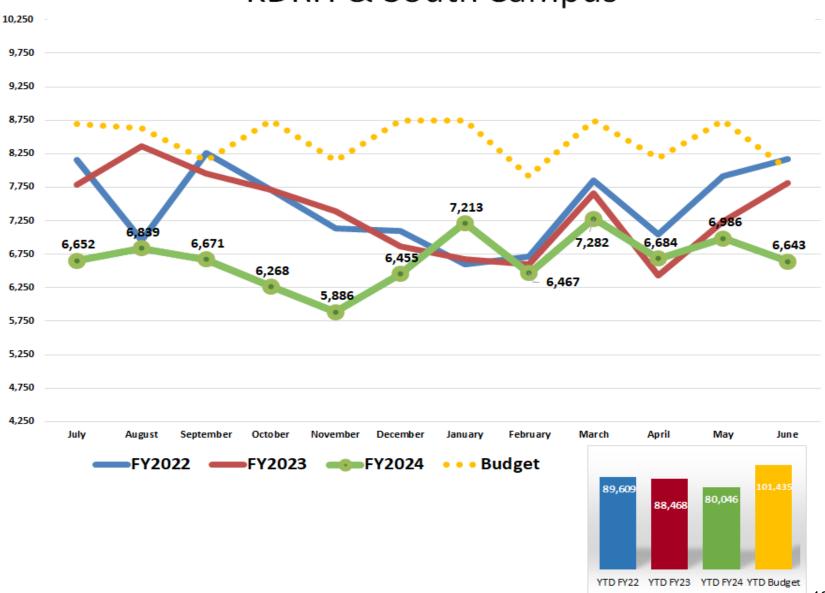


Physical & Other Therapy Units

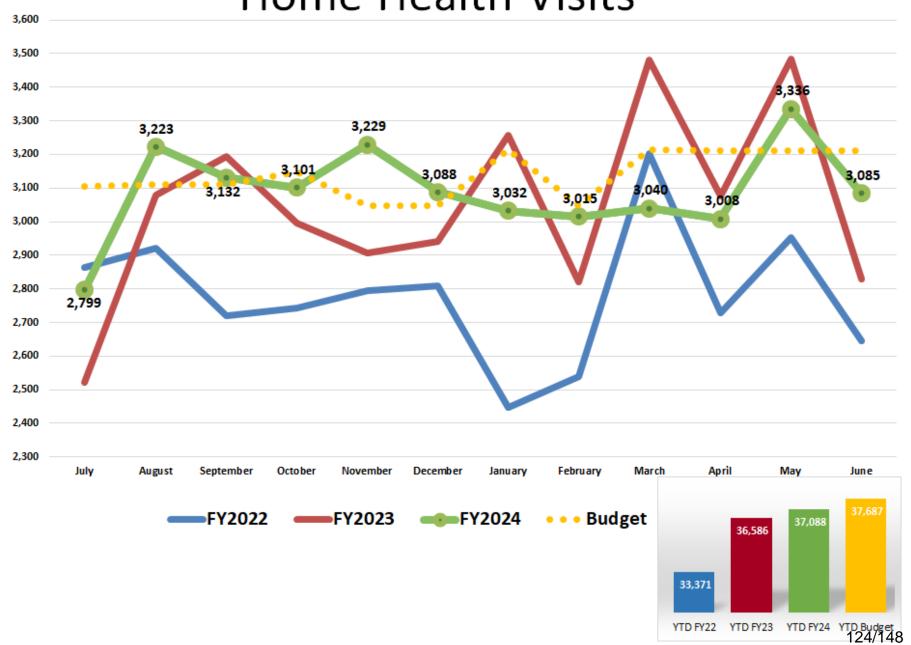
(I/P & O/P)-Main Campus



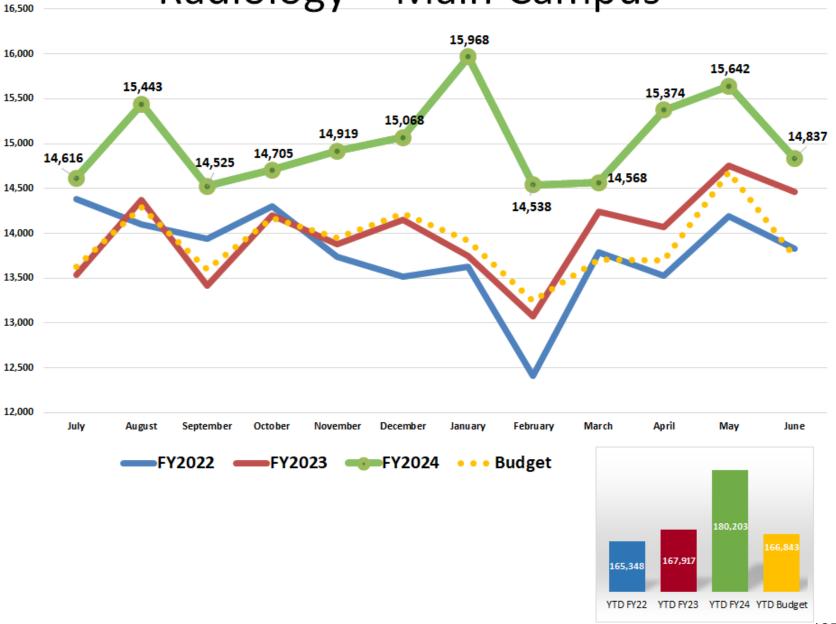
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



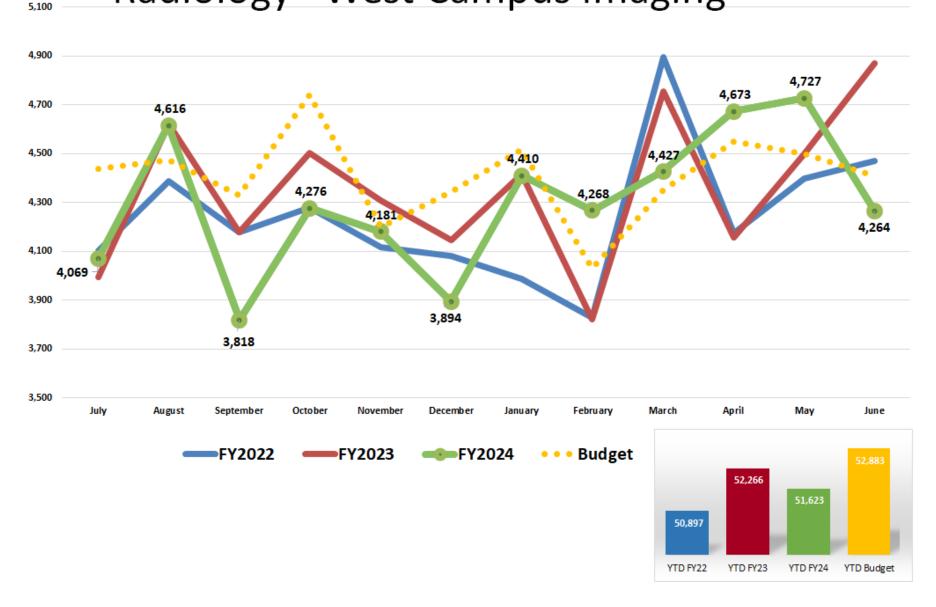
Home Health Visits



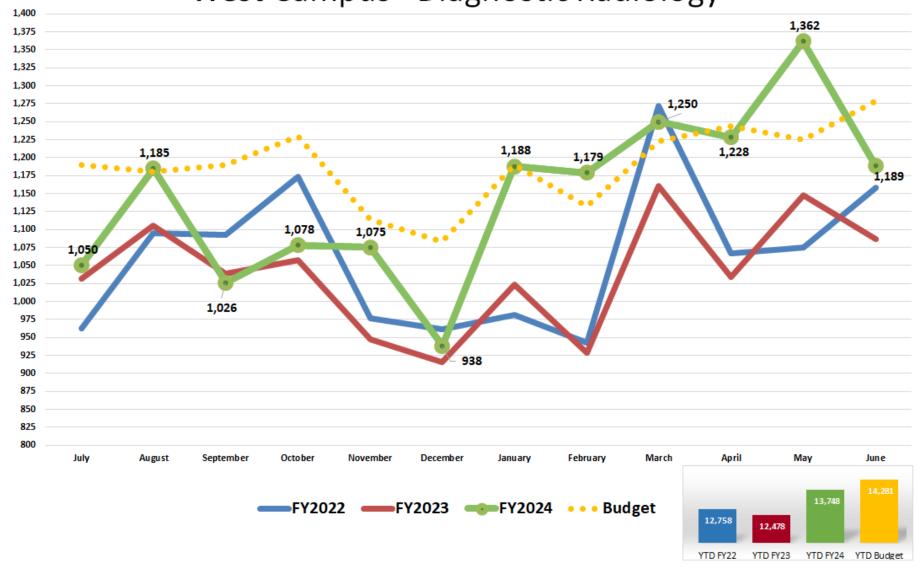
Radiology – Main Campus

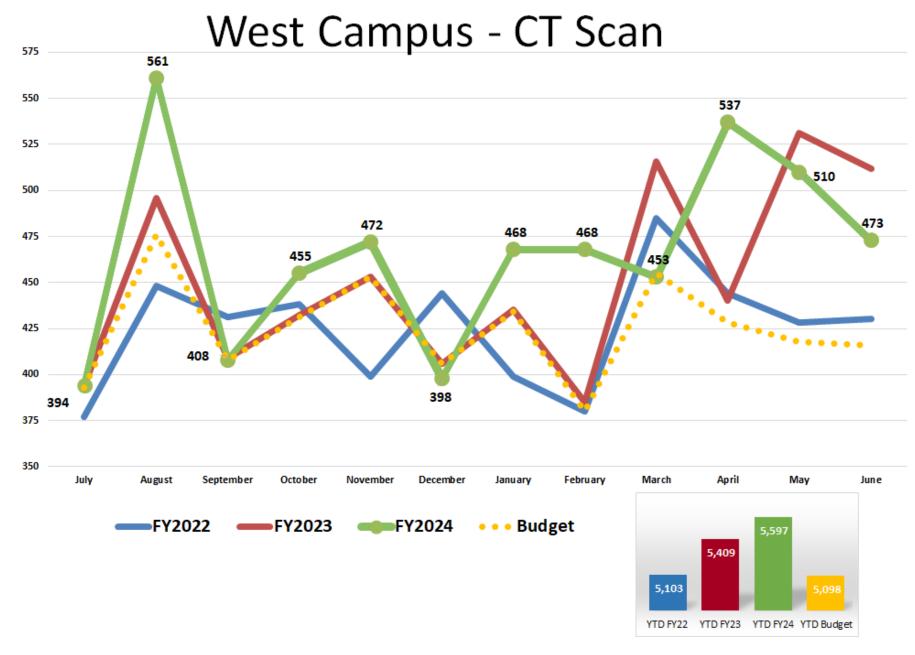


Radiology - West Campus Imaging

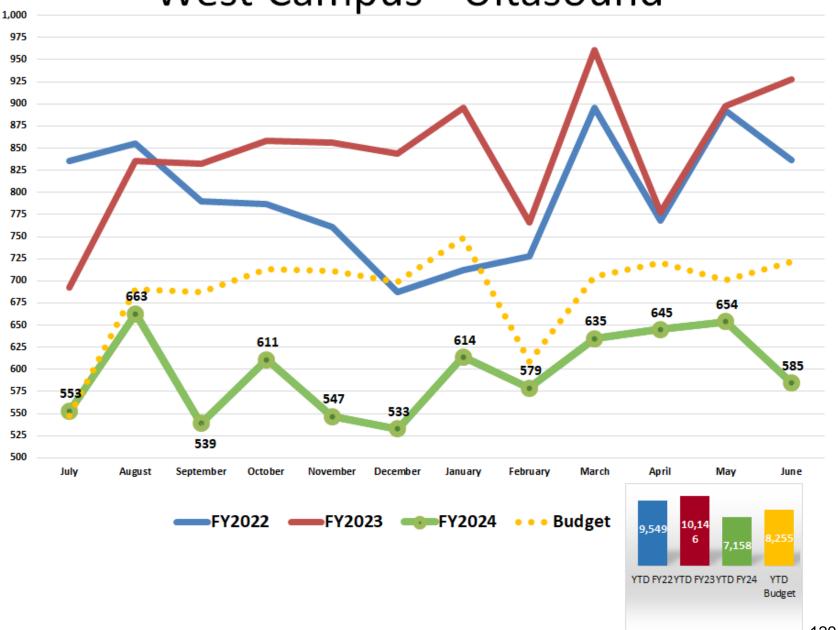


West Campus - Diagnostic Radiology

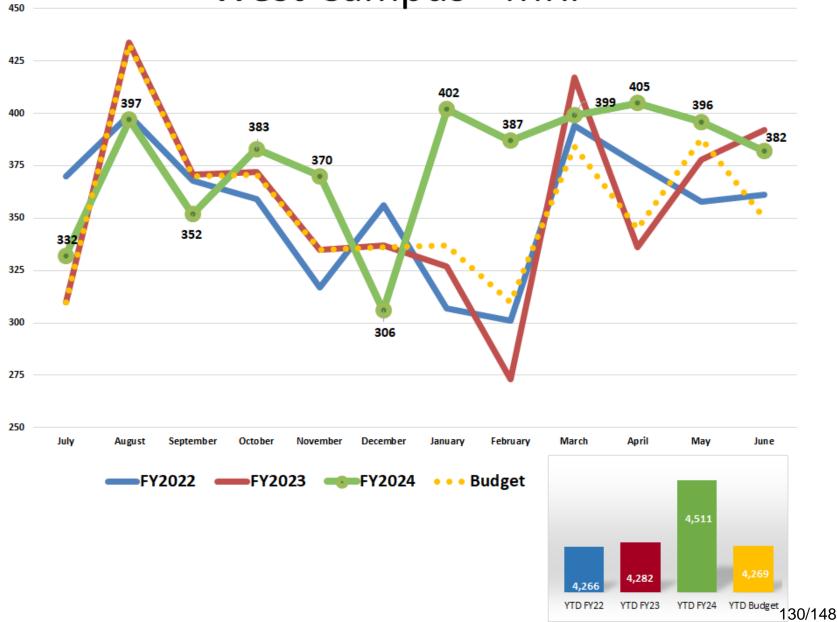




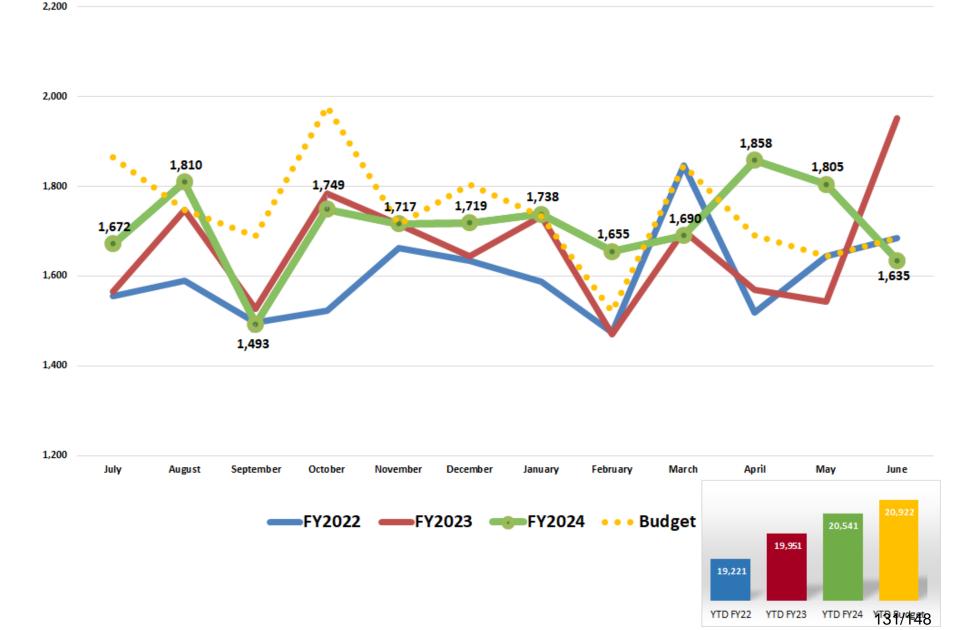
West Campus - Ultasound



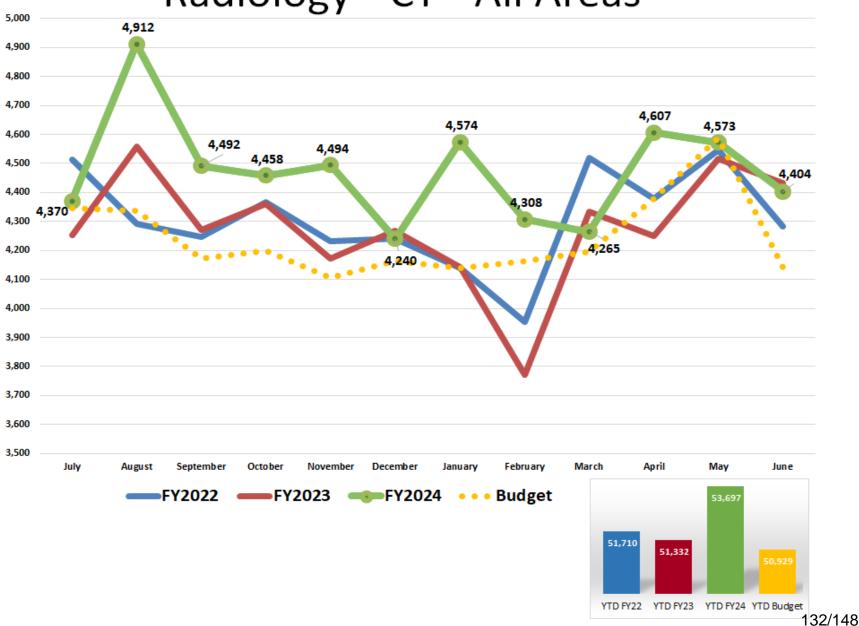
West Campus - MRI



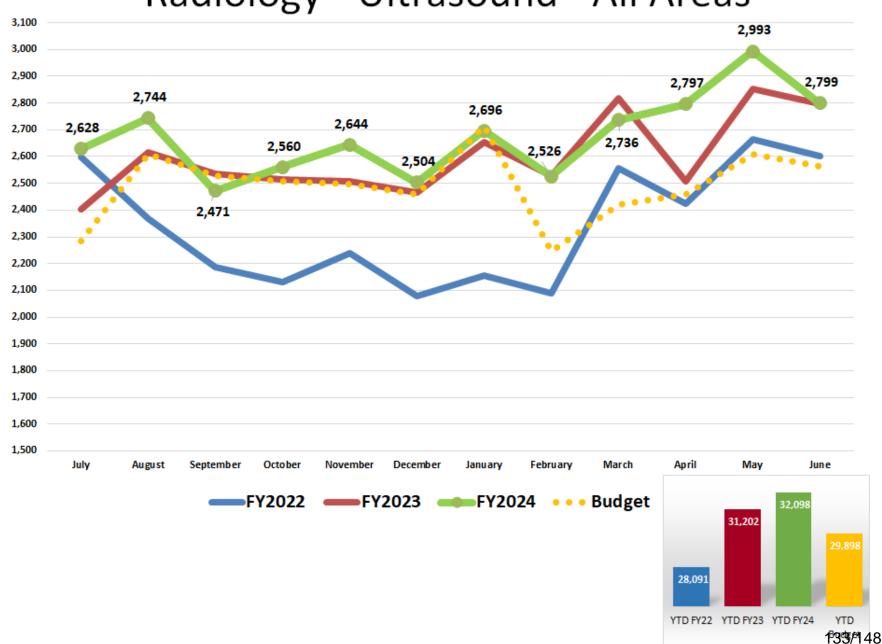
West Campus - Breast Center



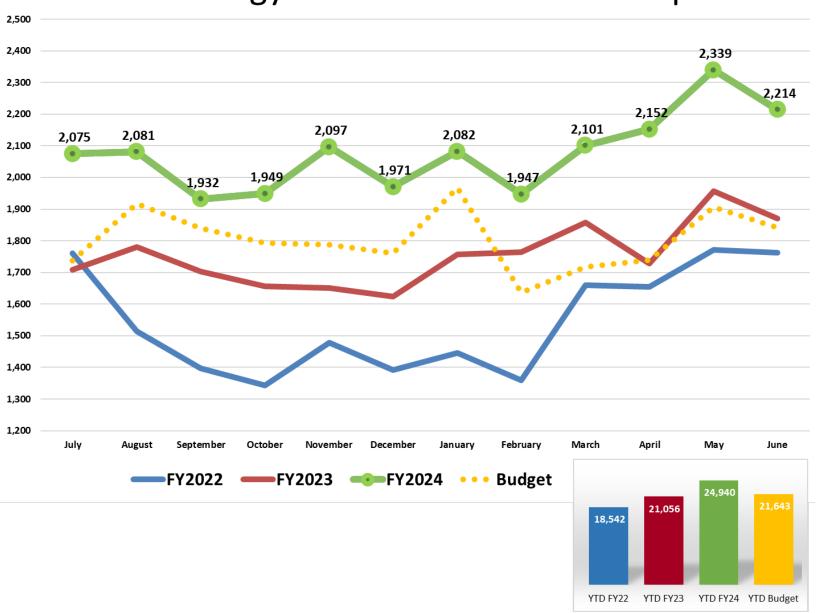
Radiology - CT - All Areas

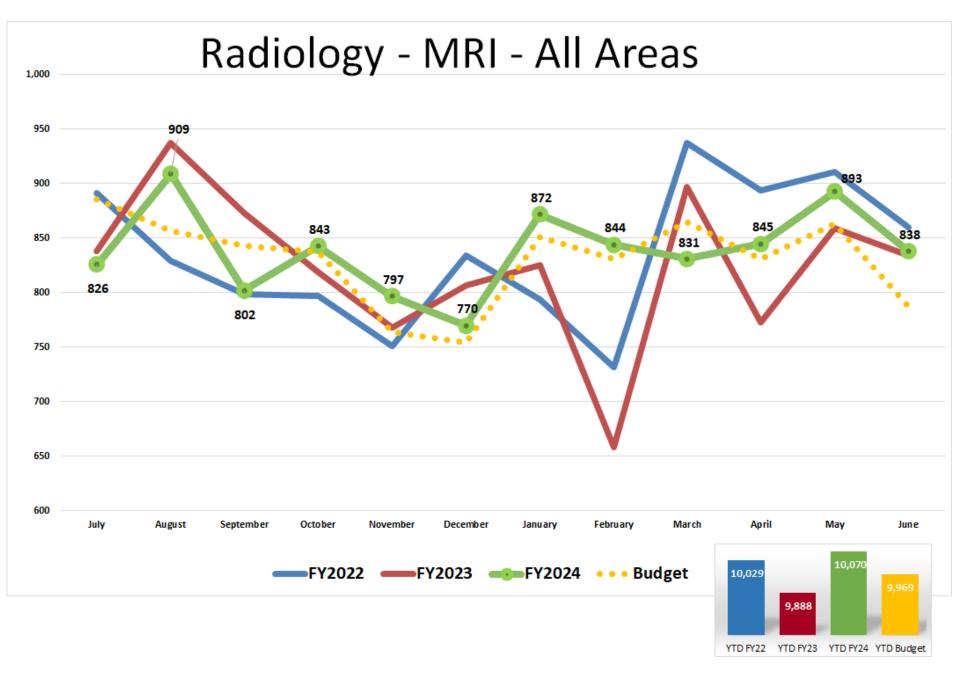


Radiology - Ultrasound - All Areas

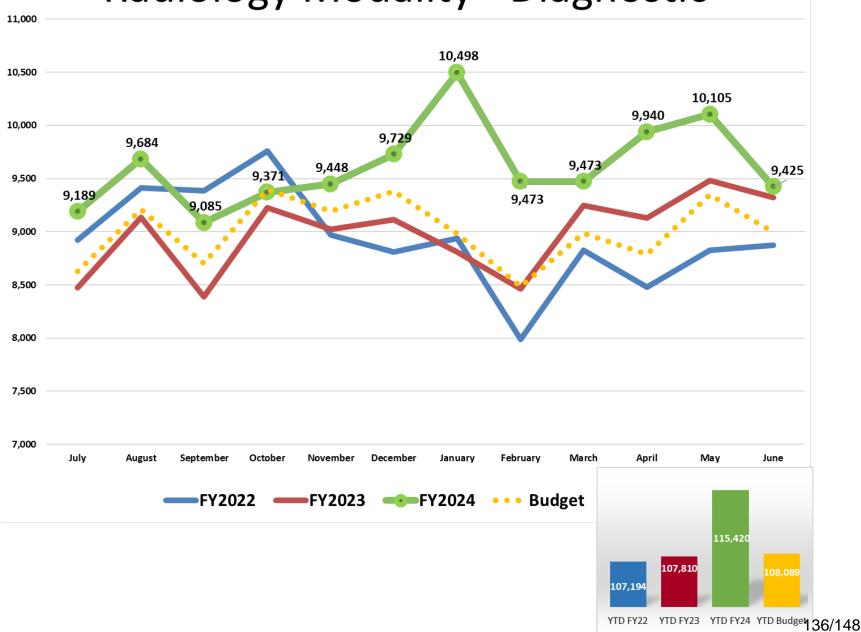


Radiology - Ultrasound - Main Campus

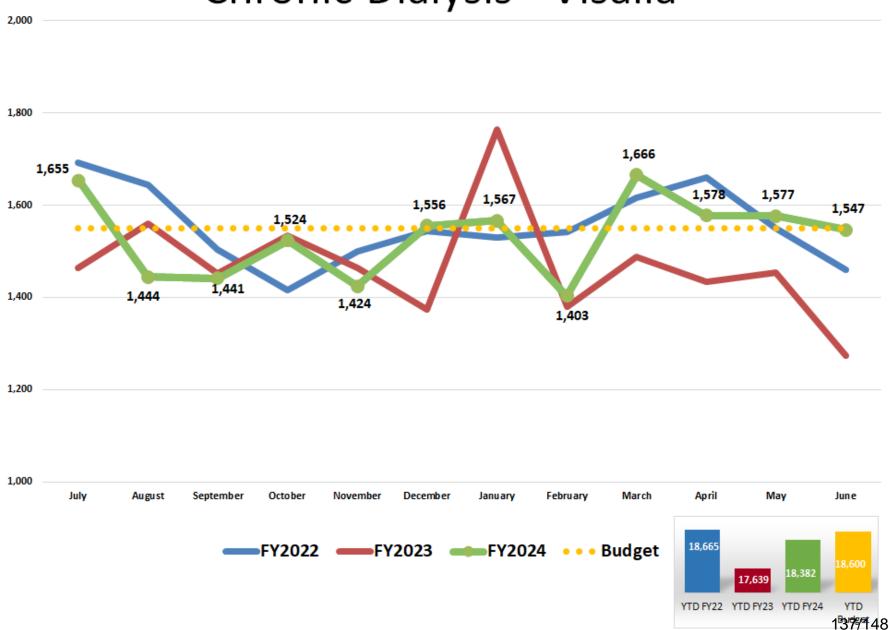




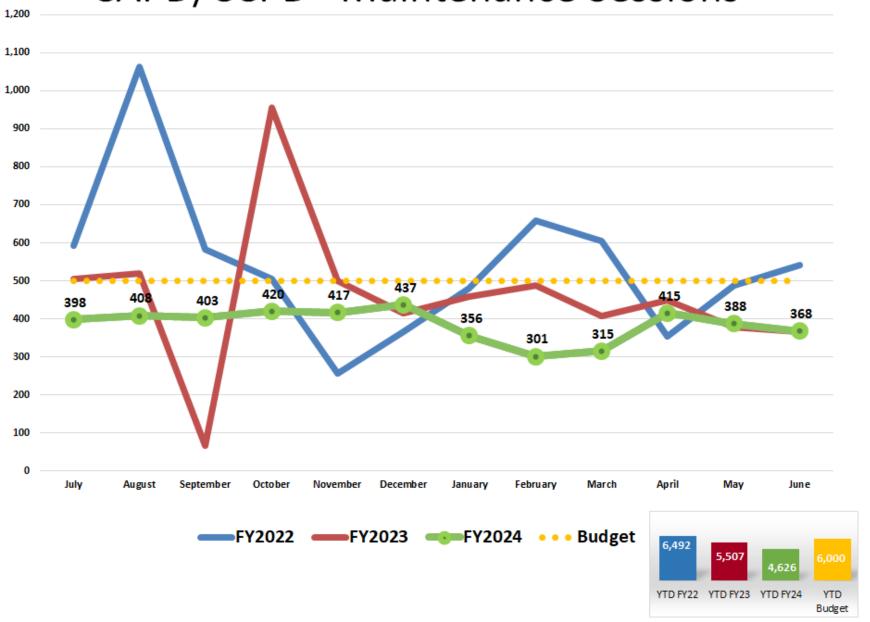
Radiology Modality - Diagnostic

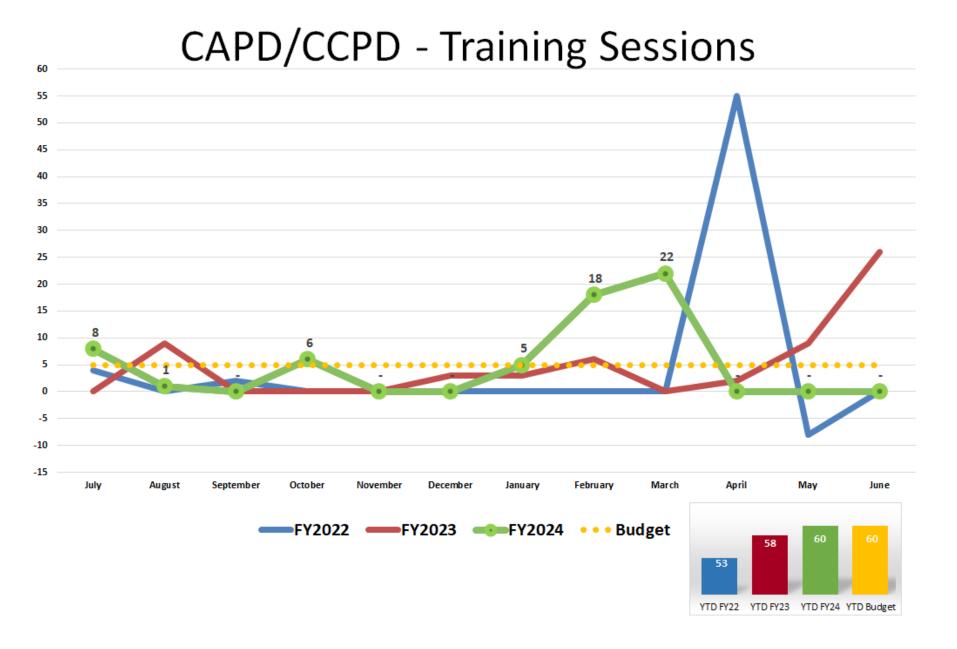


Chronic Dialysis - Visalia

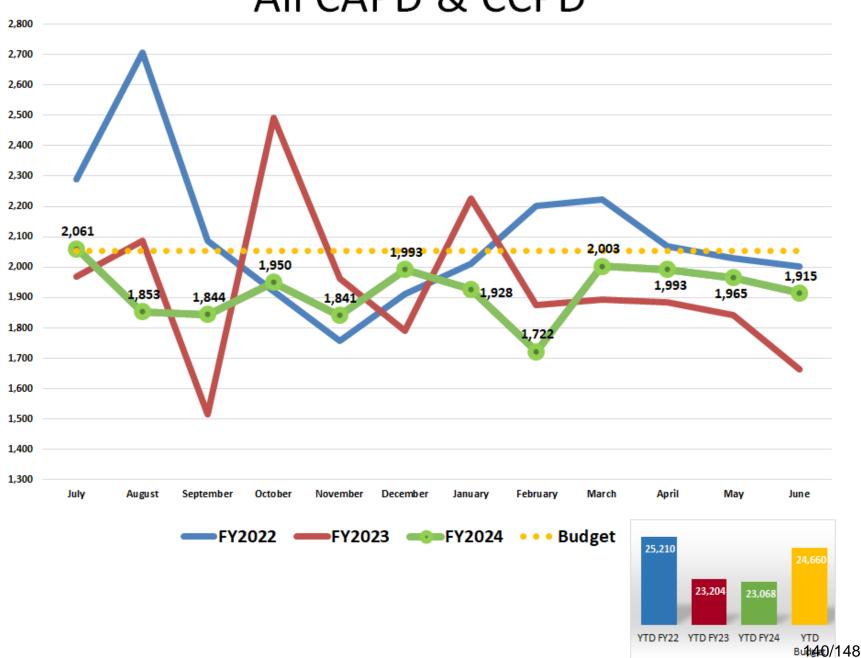


CAPD/CCPD - Maintenance Sessions

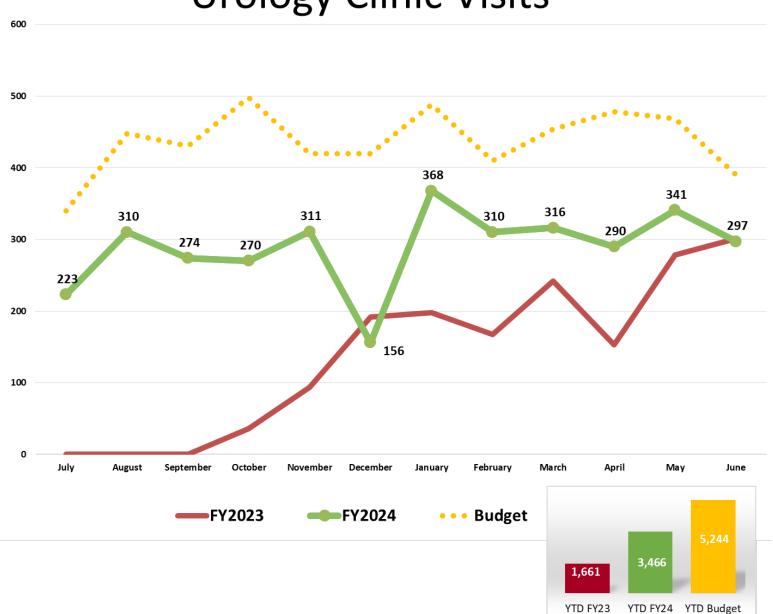




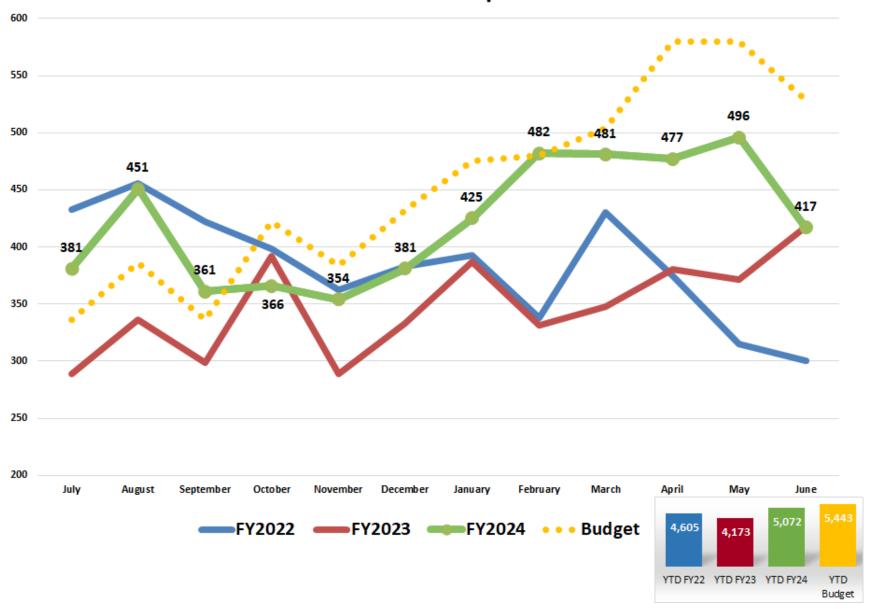
All CAPD & CCPD



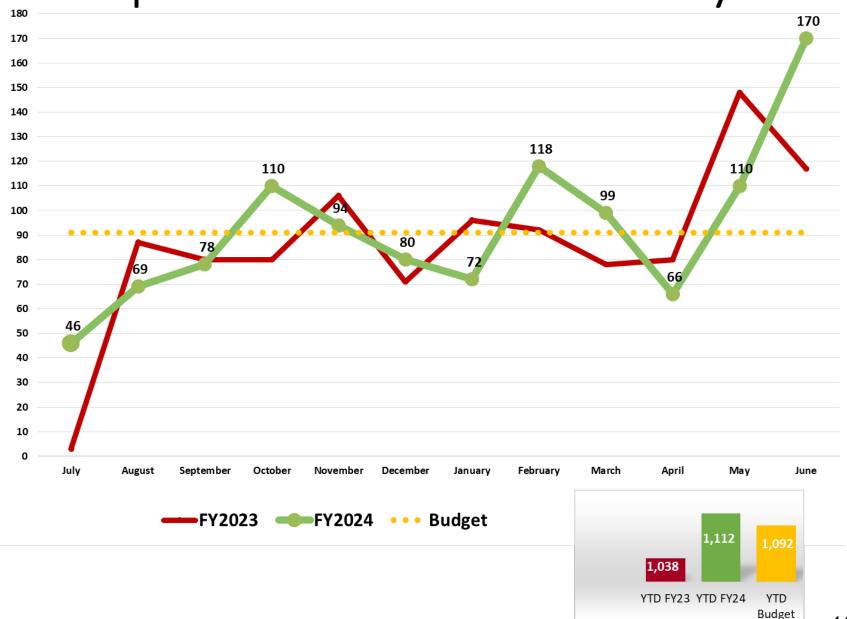
Urology Clinic Visits

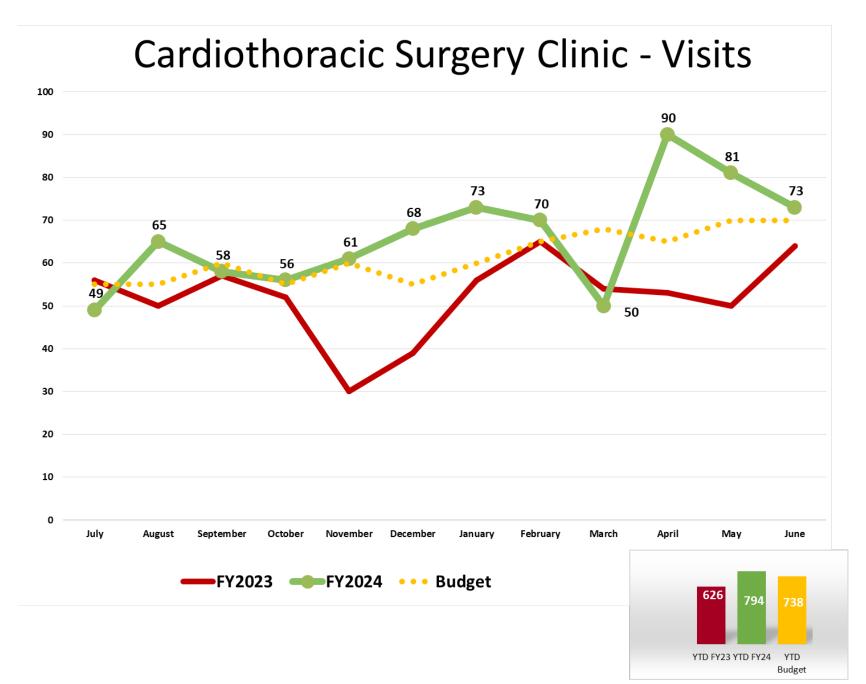


Infusion Center - Outpatient Visits

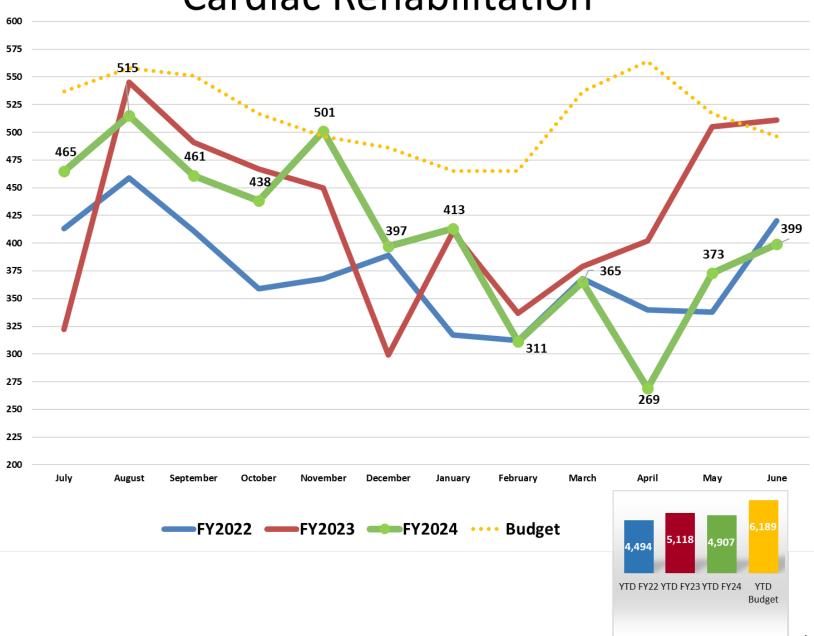


Open Arms House - Patient Days

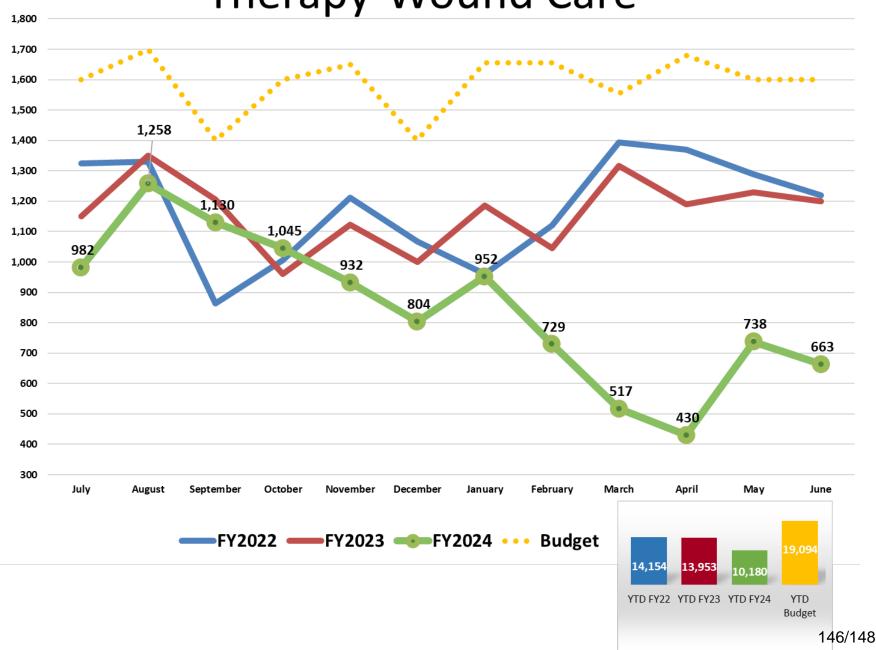




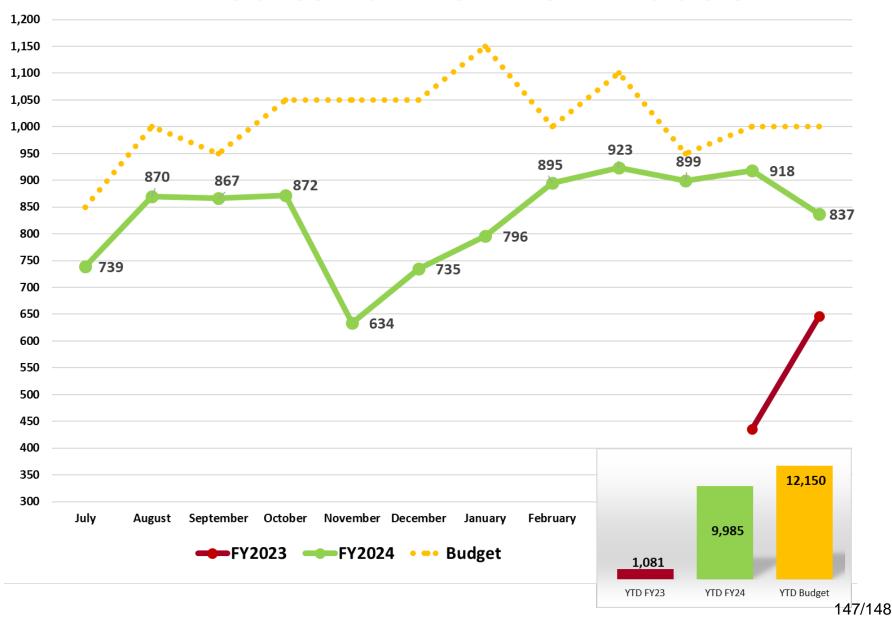
Cardiac Rehabilitation







KH Medical Clinic - Ben Maddox



KH Medical Clinic - Plaza

