

October 11, 2024

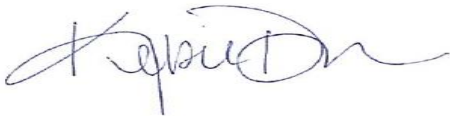
NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Wednesday, October 16, 2024, in the Kaweah Health Medical Center Executive Office Conference Room, 305 W. Acequia Avenue, Visalia, CA 93291.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas are available for public inspection at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA and on the Kaweah Delta Health Care District web page <https://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
David Francis, Secretary/Treasurer



Kelsie Davis
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff
<http://www.kaweahhealth.org>



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday October 16, 2024

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING AGENDA – 10:00AM

- 1. CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
- 2. APPROVAL OF THE AGENDA**
- 3. PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.
- 4. MINUTES**- Approval of the open minutes from [September 18, 2024](#).
- 5. FINANCIALS** – Review of the most current fiscal year financial results and budget.
Malinda Tupper – Chief Financial Officer
- 6. ADJOURN** – *David Francis, Board Secretary/Treasurer*

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting. All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

Finance, Property, Services, and Acquisition Committee – OPEN MEETING
Wednesday September 18, 2024
Kaweah Health Medical Center – Executive Office Conference Room

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Ryan Gates, Chief Population Health Officer; Kelsie Davis Board Clerk Recording

Called to order at 10:02AM

Public Participation- None.

APPROVAL OF AGENDA- Approval of the FPSA Agenda.

MINUTES- Approval of the minutes from August 21, 2024.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

Adjourned at 11:35AM

CFO Financial Report

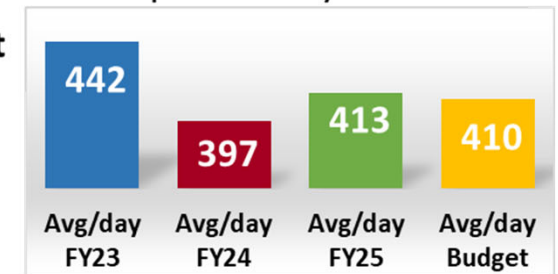
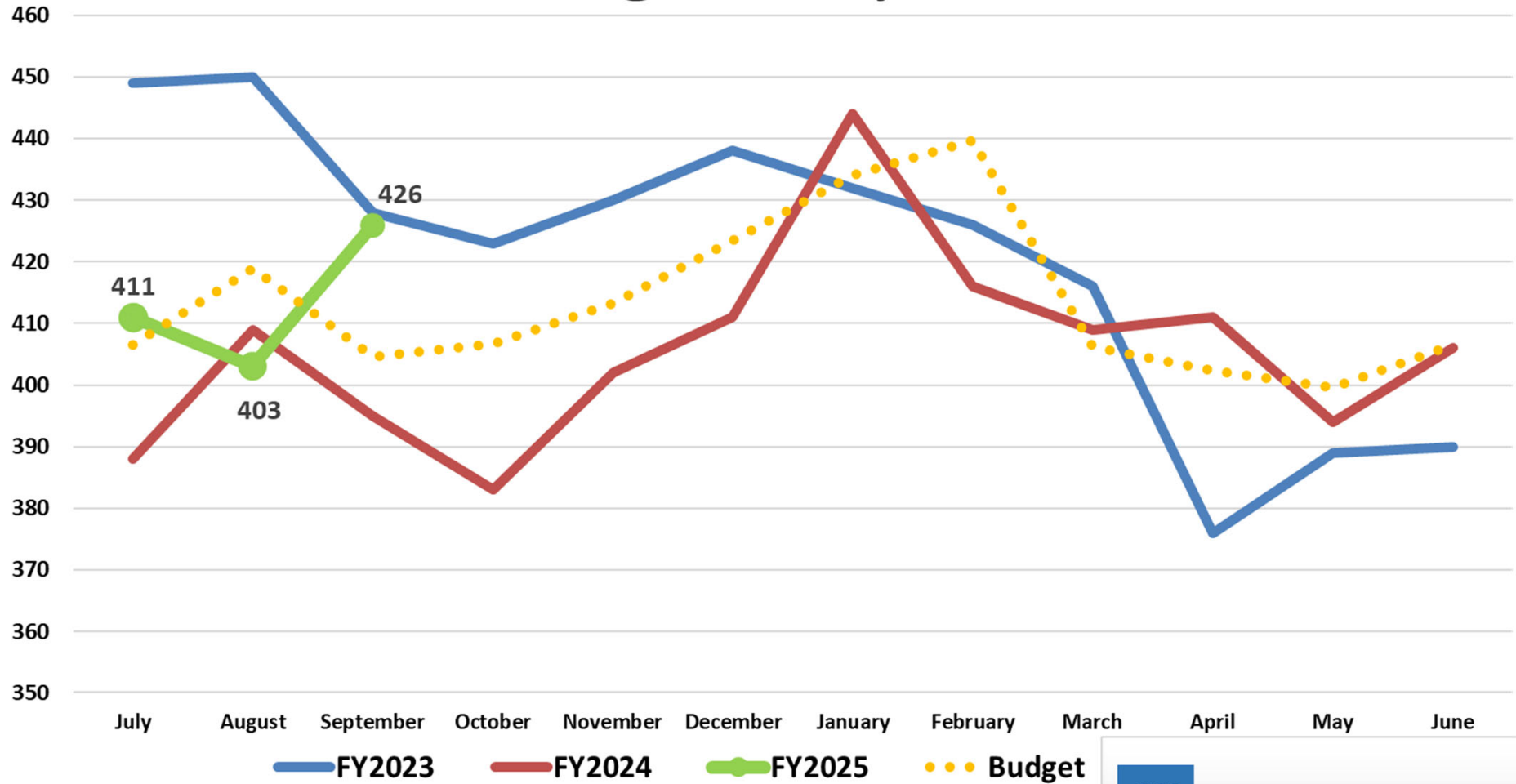
Month Ending September 2024



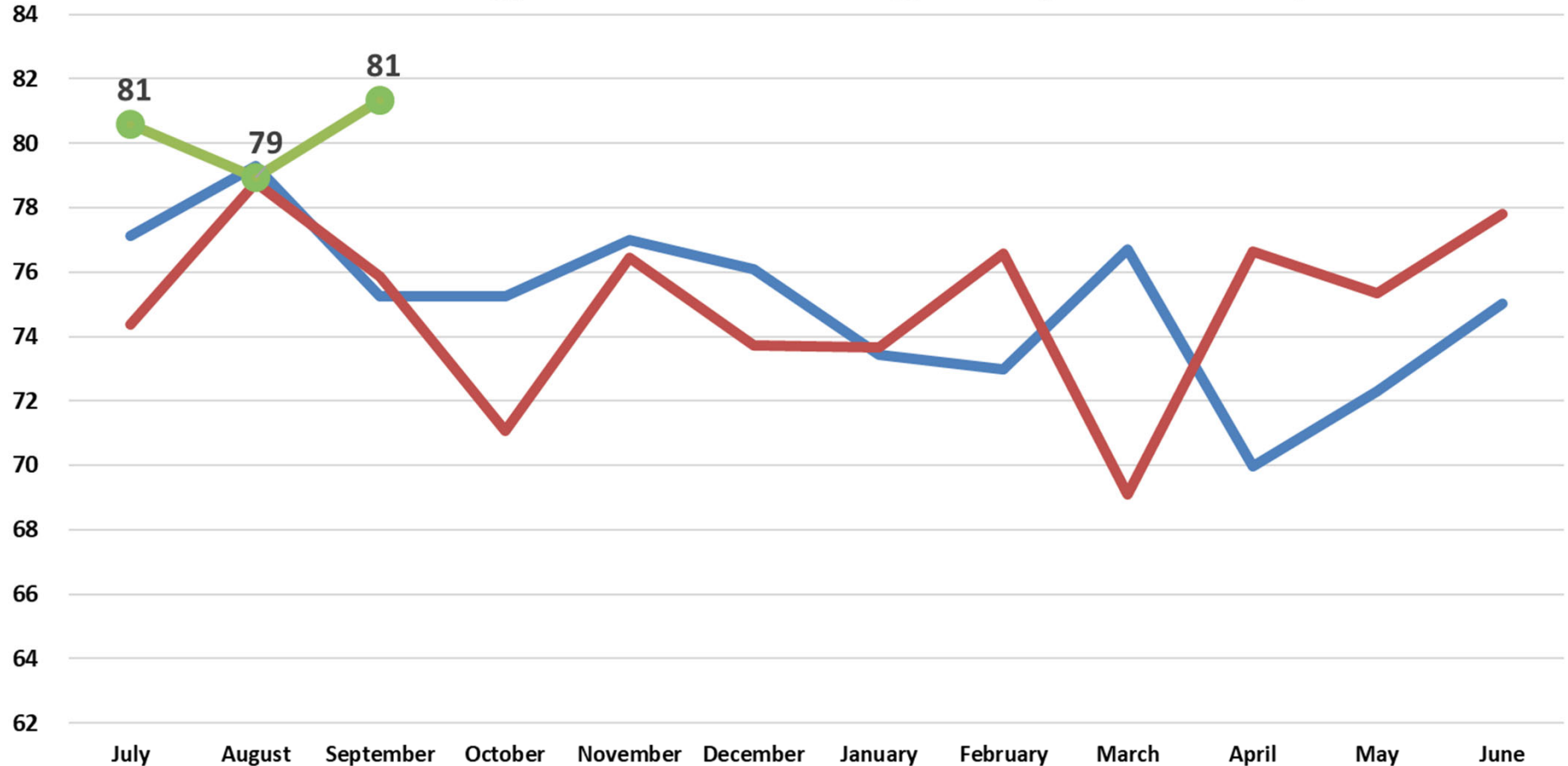
kaweahhealth.org



Average Daily Census



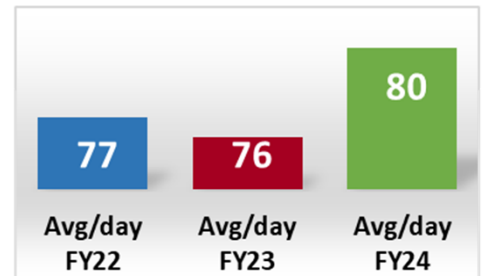
Average Discharges per day



FY2023

FY2024

FY2025



Statistical Results – Fiscal Year Comparison (Sep)

Actual Results			Budget	Budget Variance	
Sep 2023	Sep 2024	% Change	Sep 2024	Change	% Change

Average Daily Census	395	426	7.8%	405	21	5.2%
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KDHCD Patient Days:

Medical Center	7,886	8,557	8.5%	8,132	425	5.2%
Acute I/P Psych	1,326	1,114	(16.0%)	1,358	(244)	(18.0%)
Sub-Acute	888	919	3.5%	900	19	2.1%
Rehab	504	716	42.1%	562	154	27.4%
TCS-Ortho	394	354	(10.2%)	312	42	13.5%
NICU	349	556	59.3%	375	181	48.3%
Nursery	499	558	11.8%	500	58	11.6%

Total KDHCD Patient Days	11,846	12,774	7.8%	12,139	635	5.2%
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Total Outpatient Volume	55,950	56,880	1.7%	59,671	(2,791)	(4.7%)
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Statistical Results – Fiscal Year Comparison (Jul-Sep)

Actual Results			Budget	Budget Variance	
FYTD 2024	FYTD 2025	% Change	FYTD 2025	Change	% Change

Average Daily Census	397	413	4.0%	410	3	0.8%
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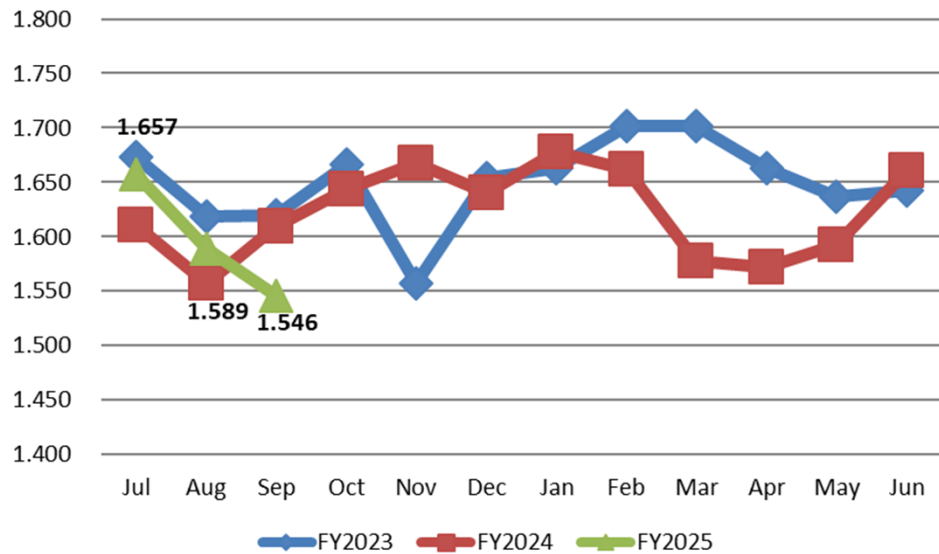
KDHCD Patient Days:

Medical Center	24,153	26,475	9.6%	25,218	1,257	5.0%
Acute I/P Psych	3,945	3,394	(14.0%)	4,164	(770)	(18.5%)
Sub-Acute	2,850	2,707	(5.0%)	2,760	(53)	(1.9%)
Rehab	1,580	1,648	4.3%	1,662	(14)	(0.8%)
TCS-Ortho	1,145	984	(14.1%)	1,104	(120)	(10.9%)
NICU	1,317	1,307	(0.8%)	1,325	(18)	(1.4%)
Nursery	1,571	1,502	(4.4%)	1,500	2	0.1%

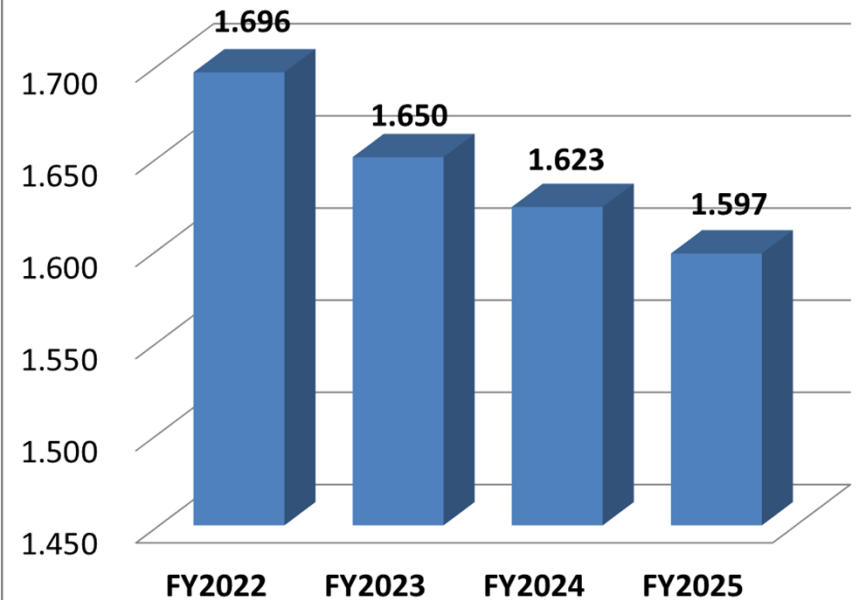
Total KDHCD Patient Days	36,561	38,017	4.0%	37,733	284	0.8%
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Total Outpatient Volume	172,572	177,222	2.7%	182,992	(5,770)	(3.2%)
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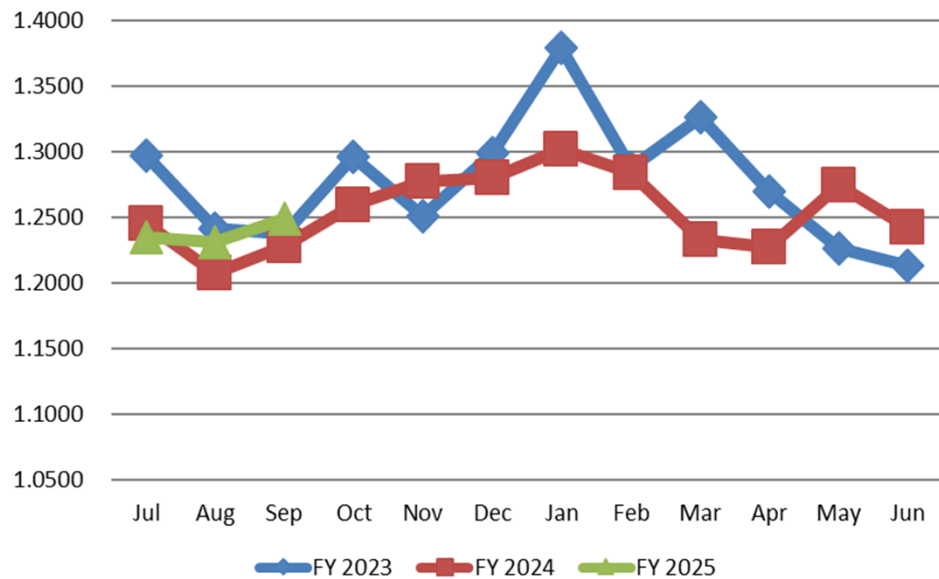
Case Mix Index w/o Normal Newborns



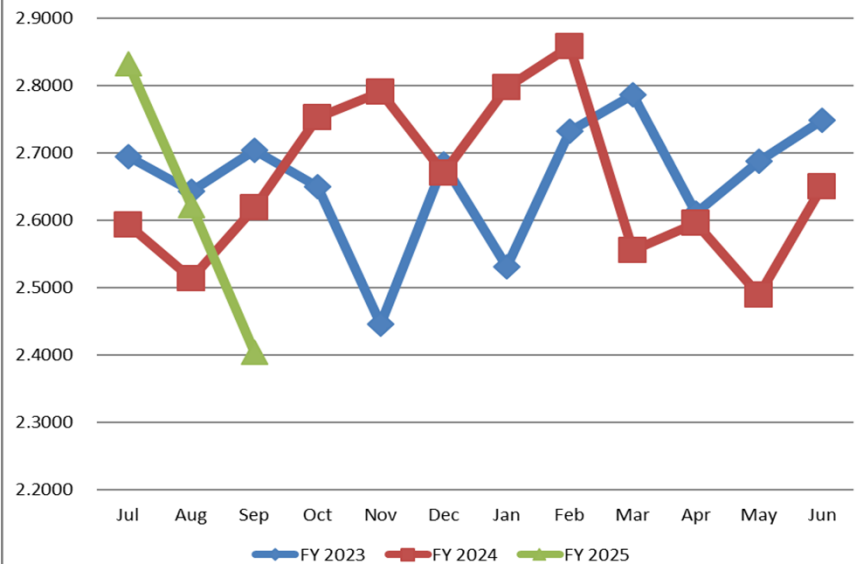
Case Mix Index w/o Normal Newborns - All



Case Mix **Medical** w/o Normal Newborns



Case Mix Index **Surgical** w/o Normal Newborns



Other Statistical Results – Fiscal Year Comparison (Sept)

	Actual Results				Budget	Budget Variance	
	Sep 23	Sep 24	Change	% Change	Sep 24	Change	% Change
Rural Health Clinics Registrations	11,472	13,060	1,588	13.8%	11,925	1,135	9.5%
RHC Exeter - Registrations	5,729	6,312	583	10.2%	6,032	280	4.6%
RHC Lindsay - Registrations	1,661	1,721	60	3.6%	1,605	116	7.2%
RHC Woodlake - Registrations	1,077	1,253	176	16.3%	1,181	72	6.1%
RHC Dinuba - Registrations	1,217	1,506	289	23.7%	1,307	199	15.2%
RHC Tulare - Registrations	1,788	2,268	480	26.8%	1,800	468	26.0%
Urgent Care – Court Total Visits	2,955	2,205	(750)	(25.4%)	3,111	(906)	(29.1%)
Urgent Care – Demaree Total Visits	2,012	1,510	(502)	(25.0%)	2,050	(540)	(26.3%)
KH Medical Clinic - Ben Maddox Visits	867	824	(43)	(5.0%)	1,200	(376)	(31.3%)
KH Medical Clinic - Plaza Visits	0	229	229	0.0%	565	(336)	(59.5%)
KH Medical Willow Clinic Visits	0	146	146	0.0%	466	(320)	(68.7%)
KH Cardiology Center Visalia Registrations	1,479	1,526	47	3.2%	1,556	(30)	(1.9%)
KH Mental Wellness Clinic Visits	283	259	(24)	(8.5%)	350	(91)	(26.0%)
Urology Clinic Visits	274	323	49	17.9%	580	(257)	(44.3%)
Wound Care Visits	1,130	601	(530)	(46.9%)	1,800	(1,200)	(66.6%)

Other Statistical Results – Fiscal Year Comparison (Sept)

	Actual Results				Budget	Budget Variance	
	Sep 23	Sep 24	Change	% Change	Sep 24	Change	% Change
All O/P Rehab Svcs Across District	18,248	19,709	1,461	8.0%	20,359	(650)	(3.2%)
Physical & Other Therapy Units (I/P & O/P)	16,791	18,936	2,145	12.8%	17,337	1,599	9.2%
Radiology - CT - All Areas	4,492	4,749	257	5.7%	4,494	255	5.7%
Radiology - MRI - All Areas	802	841	39	4.9%	861	(20)	(2.3%)
Radiology - Ultrasound - All Areas	2,471	2,906	435	17.6%	2,582	324	12.5%
Radiology - Diagnostic Radiology	9,085	9,651	566	6.2%	9,241	410	4.4%
Radiology – Main Campus	14,525	15,674	1,149	7.9%	14,727	947	6.4%
Radiology - Ultrasound - Main Campus	1,932	2,338	406	21.0%	2,025	313	15.4%
West Campus - Diagnostic Radiology	1,026	1,050	24	2.3%	1,065	(15)	(1.4%)
West Campus - CT Scan	408	470	62	15.2%	428	42	9.8%
West Campus - MRI	352	385	33	9.4%	401	(16)	(4.0%)
West Campus - Ultrasound	539	568	29	5.4%	557	11	2.0%
West Campus - Breast Center	1,493	1,513	20	1.3%	1,560	(47)	(3.0%)
Med Onc Visalia Treatments	1,212	1,044	(168)	(13.9%)	1,311	(267)	(20.4%)
Rad Onc Visalia Treatments	1,244	1,533	289	23.2%	1,311	222	16.9%
Rad Onc Hanford Treatments	213	217	4	1.9%	229	(12)	(5.3%)

Other Statistical Results – Fiscal Year Comparison (Sept)

	Actual Results				Budget	Budget Variance	
	Sep 23	Sep 24	Change	% Change	Sep 24	Change	% Change
ED - Avg Treated Per Day	258	256	(2)	(0.7%)	265	(9)	(3.5%)
Surgery (IP & OP) – 100 Min Units	920	812	(108)	(11.7%)	839	(27)	(3.2%)
Endoscopy Procedures	633	574	(59)	(9.3%)	550	24	4.4%
Cath Lab (IP & OP) - 100 Min Units	337	308	(29)	(8.6%)	308	0	0.0%
Cardiac Surgery Cases	23	21	(2)	(8.7%)	34	(13)	(38.2%)
Deliveries	391	445	54	13.8%	407	38	9.4%
Clinical Lab	227,494	240,254	12,760	5.6%	250,087	(9,834)	(3.9%)
Reference Lab	5,861	6,763	902	15.4%	5,612	1,151	20.5%
Dialysis Center - Visalia Visists	1,441	1,484	43	3.0%	1,757	(273)	(15.5%)
Infusion Center - Outpatient Visits	361	399	38	10.5%	468	(69)	(14.7%)
Hospice Days	3,735	3,442	(293)	(7.8%)	3,714	(272)	(7.3%)
Home Health Visits	3,132	2,757	(375)	(12.0%)	3,229	(472)	(14.6%)
Home Infusion Days	23,449	21,174	(2,275)	(9.7%)	21,190	(16)	(0.1%)

Other Statistical Results – Fiscal Year Comparison (Jul-Sept)

	YTD Actual Results				Budget	Budget Variance	
	YTD Sep 23	YTD Sep 24	Change	% Change	YTD Sep 24	Change	% Change
Rural Health Clinics Registrations	35,439	40,080	4,641	13.1%	36,968	3,112	8.4%
RHC Exeter - Registrations	18,080	18,991	911	5.0%	18,968	23	0.1%
RHC Lindsay - Registrations	5,126	5,621	495	9.7%	4,930	691	14.0%
RHC Woodlake - Registrations	3,034	3,732	698	23.0%	3,484	248	7.1%
RHC Dinuba - Registrations	3,675	4,733	1,058	28.8%	3,987	746	18.7%
RHC Tulare - Registrations	5,524	7,003	1,479	26.8%	5,600	1,403	25.1%
Urgent Care – Court Total Visits	9,077	6,600	(2,477)	(27.3%)	9,298	(2,698)	(29.0%)
Urgent Care – Demaree Total Visits	5,900	3,915	(1,985)	(33.6%)	6,050	(2,135)	(35.3%)
KH Medical Clinic - Ben Maddox Visits	2,476	2,501	25	1.0%	3,300	(799)	(24.2%)
KH Medical Clinic - Plaza Visits	0	839	839	0.0%	1,629	(790)	(48.5%)
KH Medical Willow Clinic Visits	0	320	320	0.0%	780	(460)	(59.0%)
KH Cardiology Center Visalia Registrations	4,286	4,641	355	8.3%	4,637	4	0.1%
KH Mental Wellness Clinic Visits	833	887	54	6.5%	1,020	(133)	(13.0%)
Urology Clinic Visits	807	977	170	21.1%	1,635	(658)	(40.2%)
Wound Care Visits	3,370	1,475	(1,895)	(56.2%)	4,450	(2,975)	(66.8%)

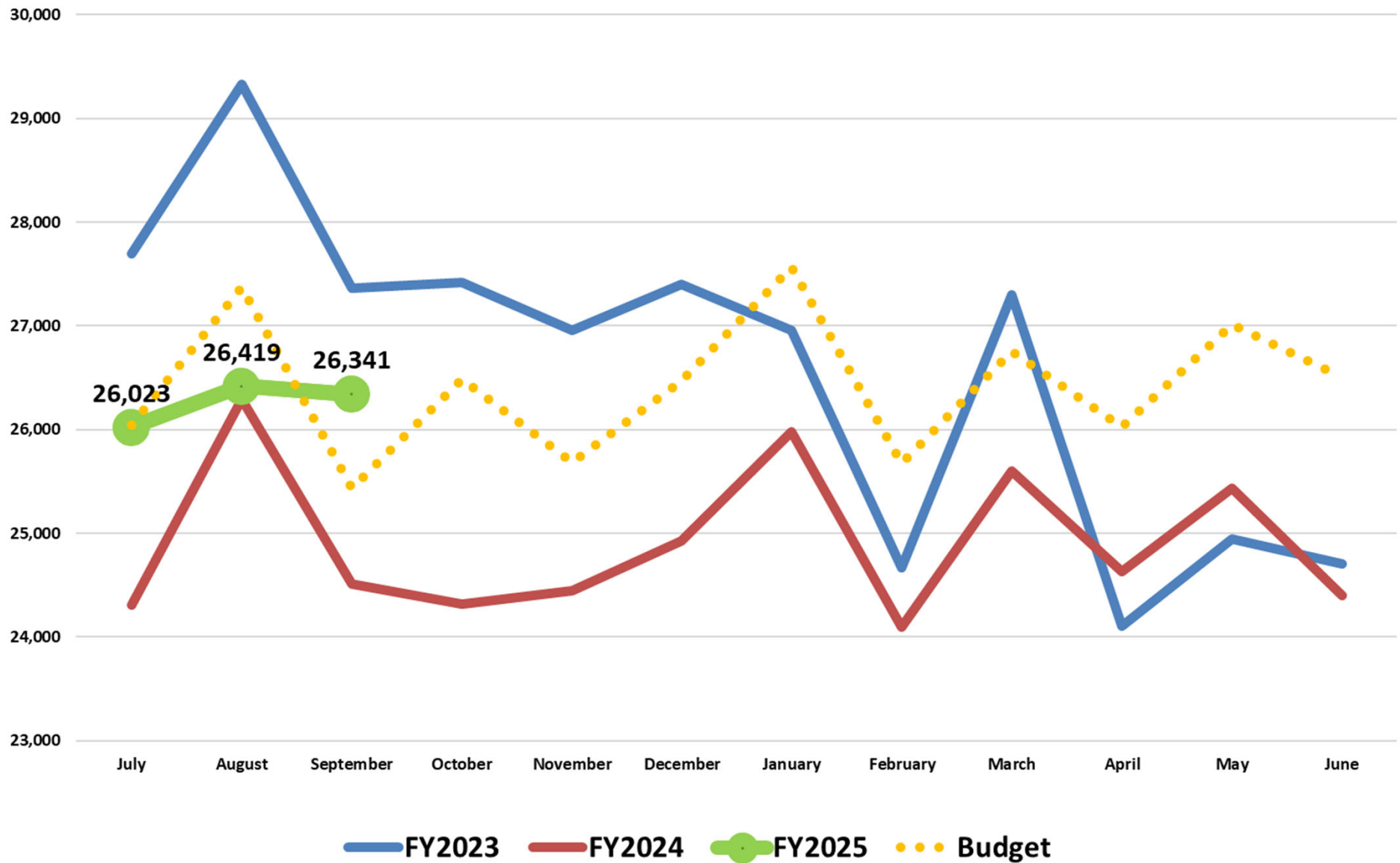
Other Statistical Results – Fiscal Year Comparison (Jul-Sept)

	YTD Actual Results				Budget	Budget Variance	
	YTD Sep 23	YTD Sep 24	Change	% Change	YTD Sep 24	Change	% Change
All O/P Rehab Svcs Across District	60,033	62,496	2,463	4.1%	64,376	(1,880)	(2.9%)
Physical & Other Therapy Units (I/P & O/P)	52,699	55,841	3,142	6.0%	52,754	3,087	5.9%
Radiology - CT - All Areas	13,774	14,028	254	1.8%	13,897	131	0.9%
Radiology - MRI - All Areas	2,537	2,609	72	2.8%	2,642	(33)	(1.2%)
Radiology - Ultrasound - All Areas	7,843	9,236	1,393	17.8%	8,051	1,185	14.7%
Radiology - Diagnostic Radiology	27,958	28,750	792	2.8%	28,398	352	1.2%
Radiology – Main Campus	44,584	46,698	2,114	4.7%	45,252	1,446	3.2%
Radiology - Ultrasound - Main Campus	6,088	7,265	1,177	19.3%	6,274	991	15.8%
West Campus - Diagnostic Radiology	3,261	3,253	(8)	(0.2%)	3,302	(49)	(1.5%)
West Campus - CT Scan	1,431	1,395	(36)	(2.5%)	1,451	(56)	(3.9%)
West Campus - MRI	1,081	1,235	154	14.2%	1,207	28	2.3%
West Campus - Ultrasound	1,755	1,971	216	12.3%	1,777	194	10.9%
West Campus - Breast Center	4,975	5,157	182	3.7%	5,063	94	1.9%
Med Onc Visalia Treatments	3,918	3,349	(569)	(14.5%)	4,315	(966)	(22.4%)
Rad Onc Visalia Treatments	4,078	4,699	621	15.2%	4,315	384	8.9%
Rad Onc Hanford Treatments	739	721	(18)	(2.4%)	707	14	1.9%

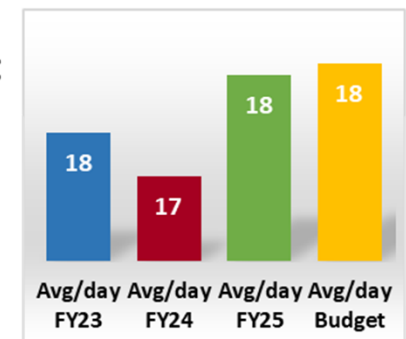
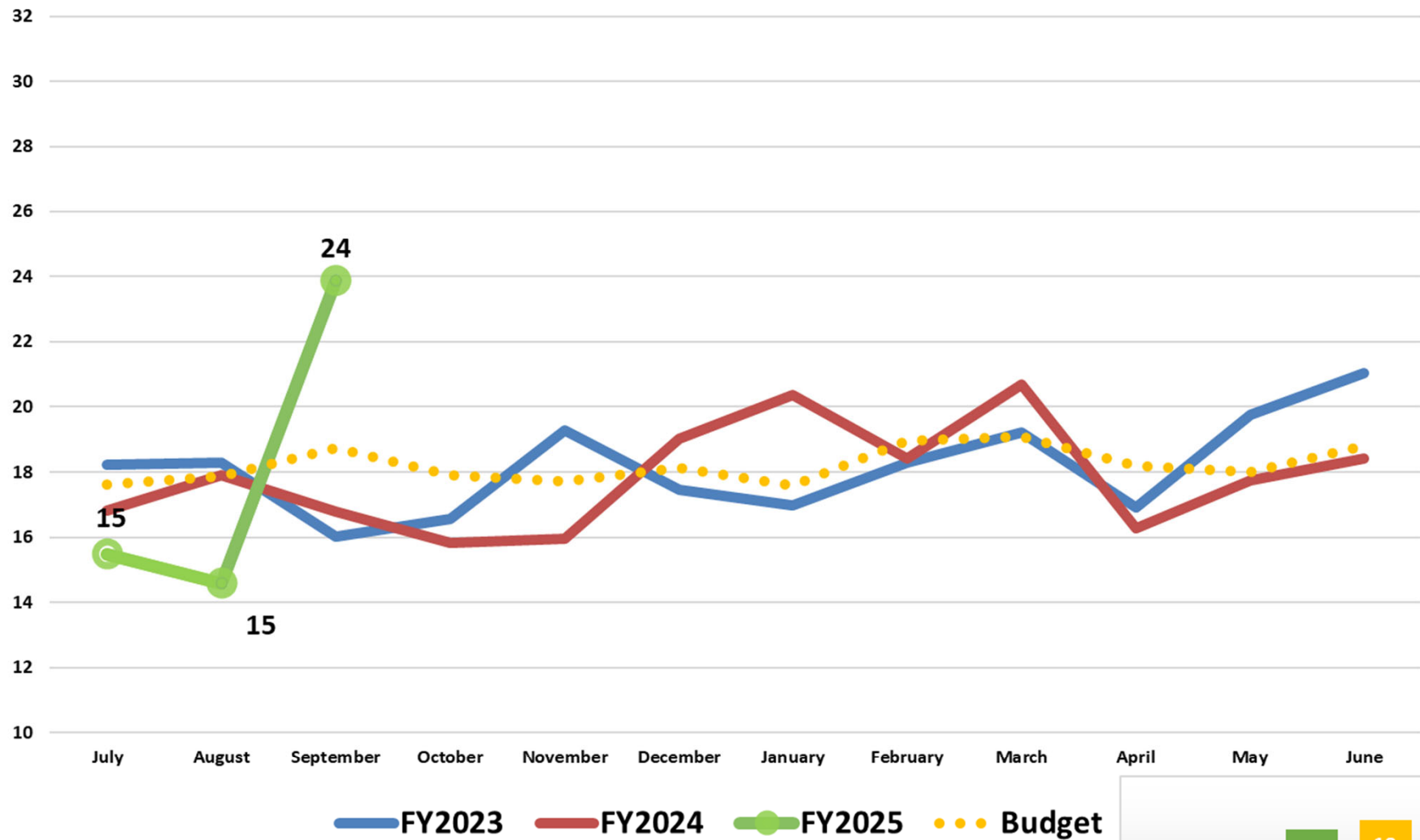
Other Statistical Results – Fiscal Year Comparison (Jul-Sept)

	YTD Actual Results				Budget	Budget Variance	
	YTD Sep 23	YTD Sep 24	Change	% Change	YTD Sep 24	Change	% Change
ED - Avg Treated Per Day	258	257	(0)	(0.1%)	268	(11)	(4.1%)
Surgery (IP & OP) – 100 Min Units	2,926	2,488	(438)	(15.0%)	2,579	(91)	(3.5%)
Endoscopy Procedures	1,939	1,696	(243)	(12.5%)	1,685	11	0.7%
Cath Lab (IP & OP) - 100 Min Units	1,036	1,005	(31)	(3.0%)	885	120	13.6%
Cardiac Surgery Cases	80	80	0	0.0%	104	(24)	(23.1%)
Deliveries	1,243	1,264	21	1.7%	1,254	10	0.8%
Clinical Lab	689,787	734,363	44,576	6.5%	732,871	1,492	0.2%
Reference Lab	10,900	15,980	5,080	46.6%	12,941	3,039	23.5%
Dialysis Center - Visalia Visists	4,540	4,558	18	0.4%	5,271	(713)	(13.5%)
Infusion Center - Outpatient Visits	1,193	1,319	126	10.6%	1,382	(63)	(4.6%)
Hospice Days	11,610	10,411	(1,199)	(10.3%)	11,370	(959)	(8.4%)
Home Health Visits	9,154	8,676	(478)	(5.2%)	9,693	(1,017)	(10.5%)
Home Infusion Days	72,296	67,883	(4,413)	(6.1%)	68,866	(983)	(1.4%)

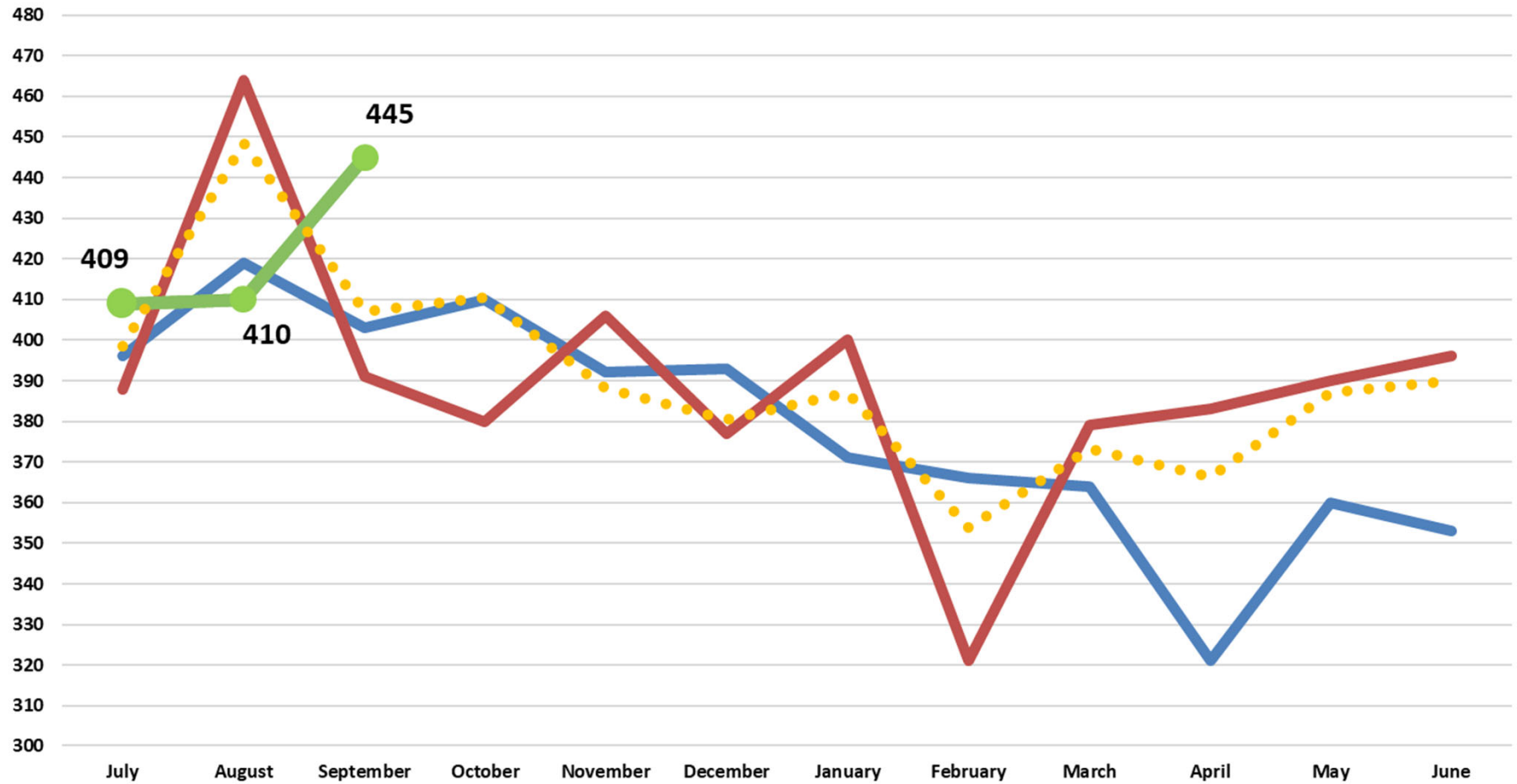
Adjusted Patient Days



Rehabilitation Hospital - Avg Patients Per Day



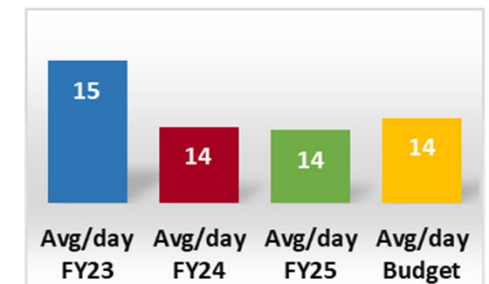
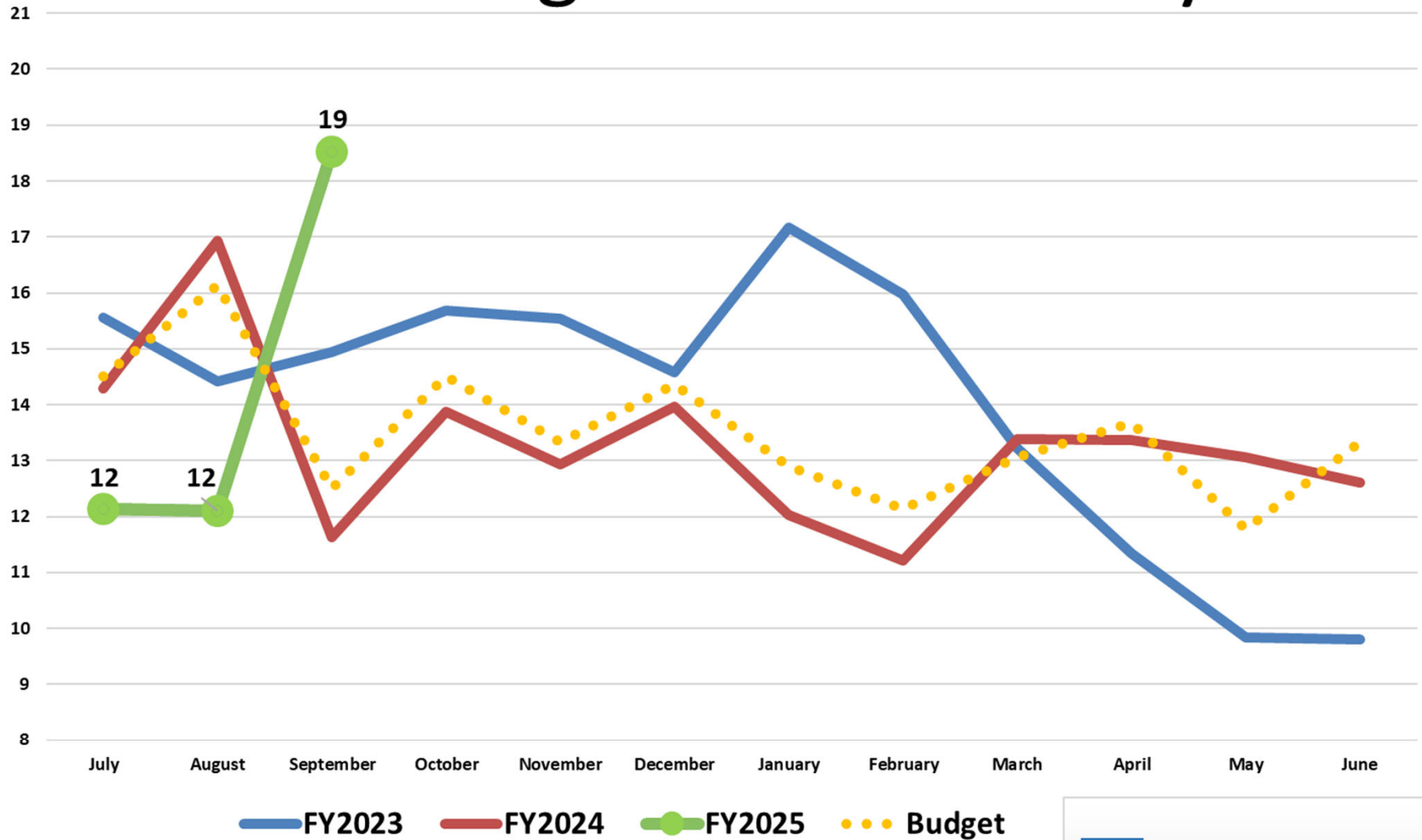
Deliveries



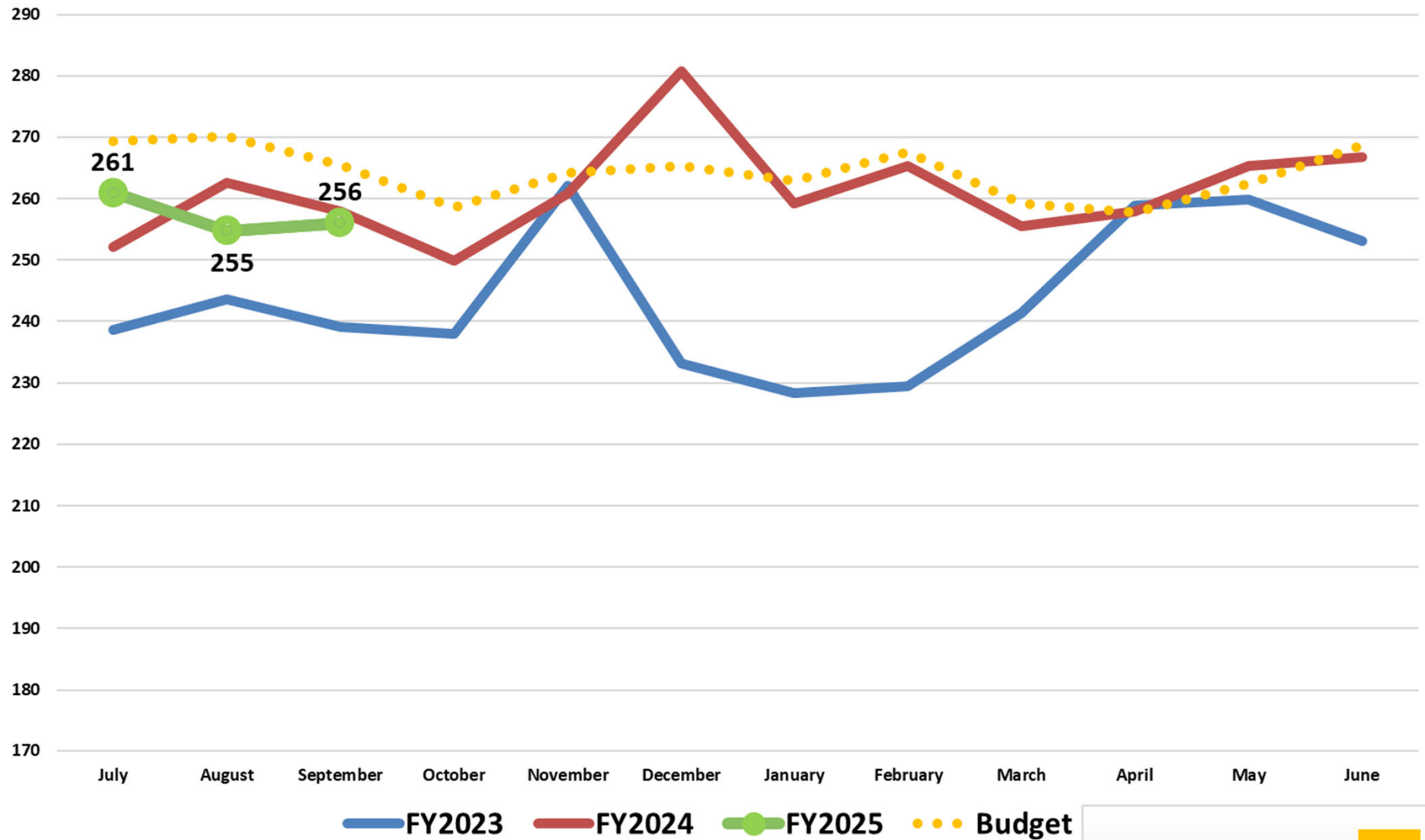
— FY2023 — FY2024 —●— FY2025 Budget



NICU - Avg Patients Per Day

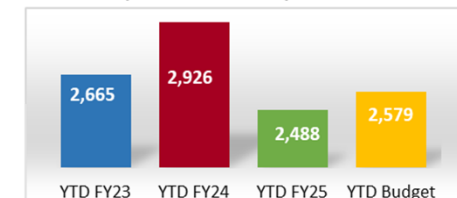
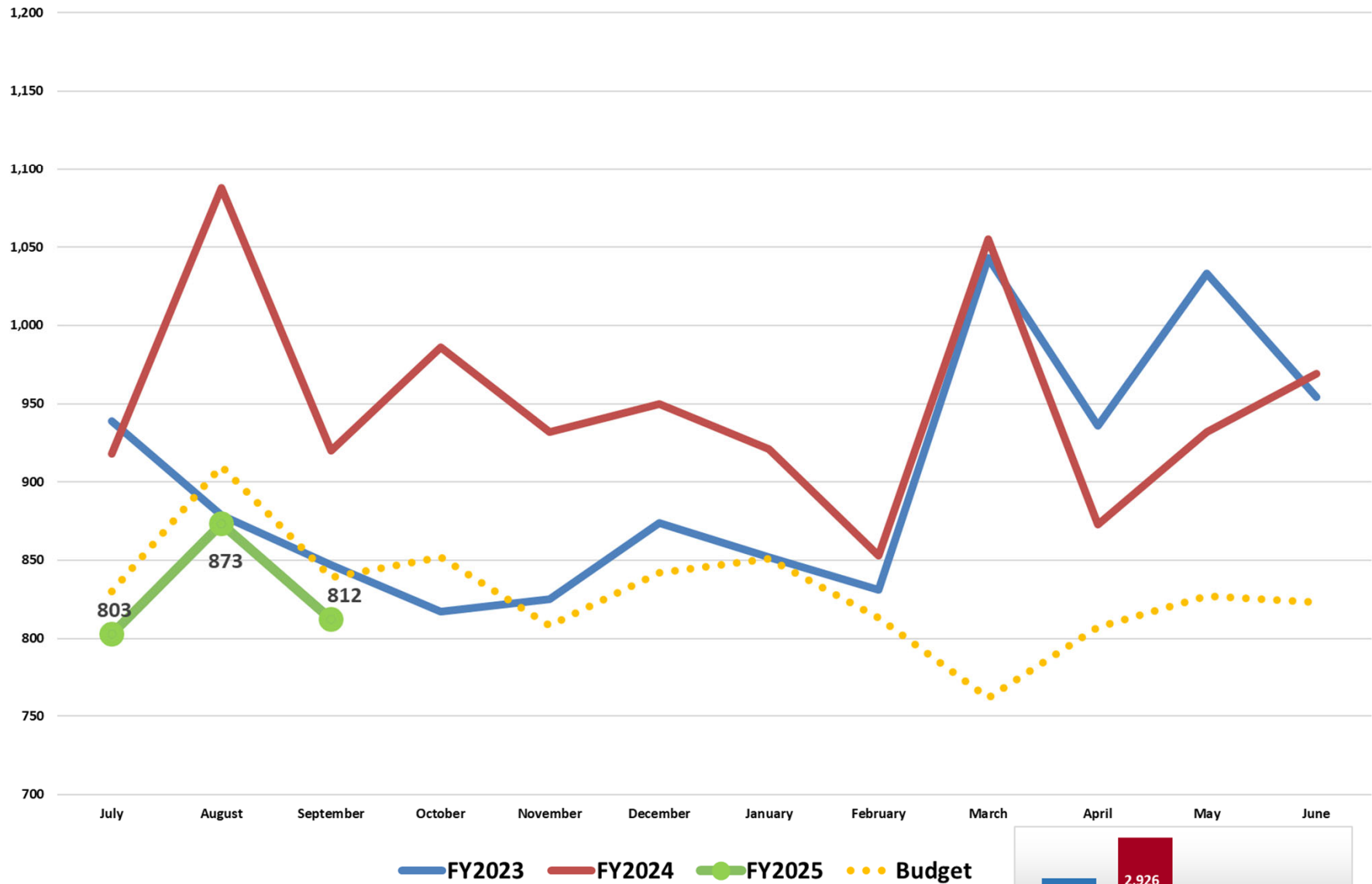


ED - Avg Treated Per Day

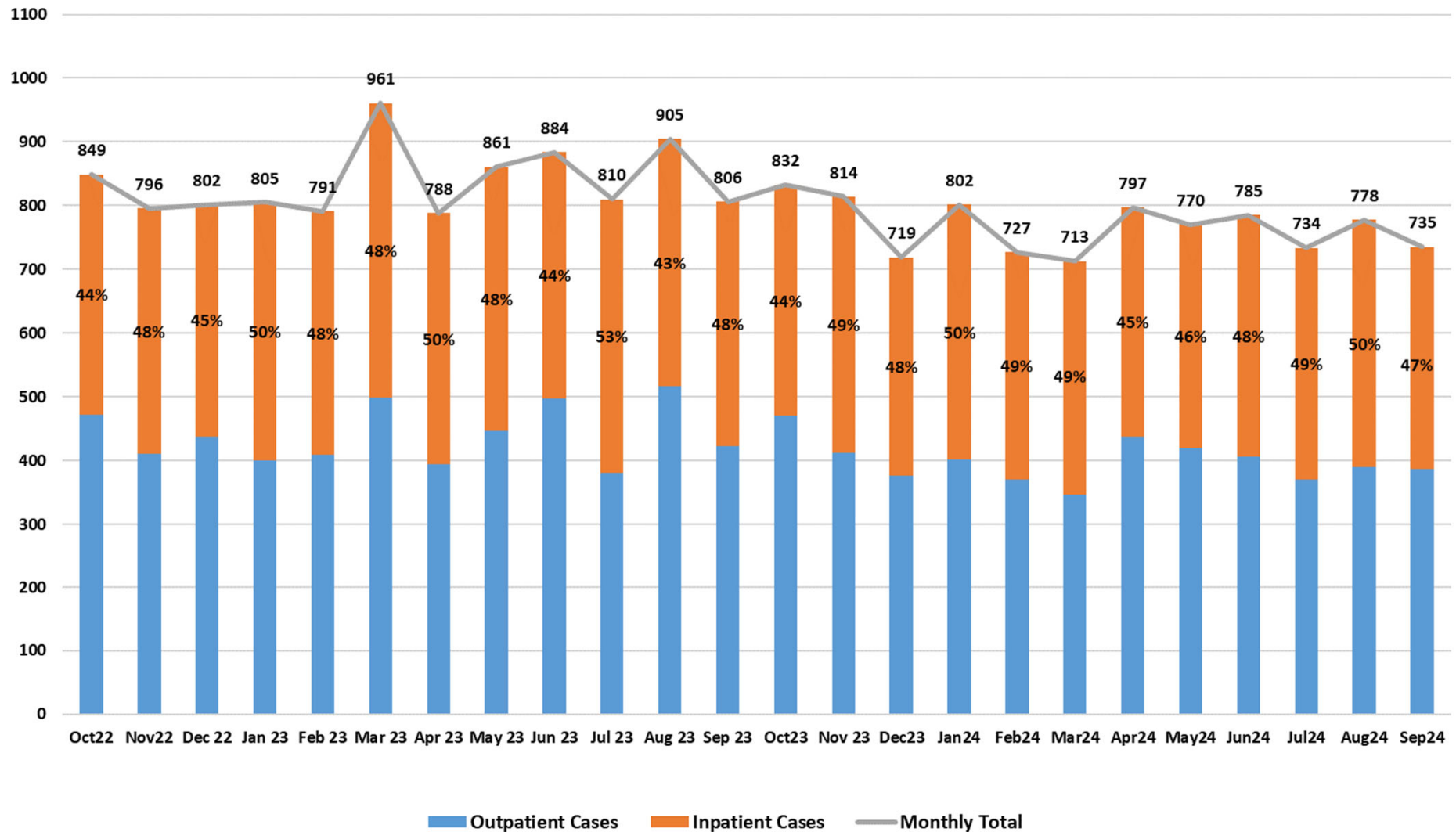


240	258	257	268
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget

Surgery (IP & OP) – 100 Min Units



Surgery Cases (IP & OP)



September Financial Comparison (000's)

	Comparison to Budget - Month of September				Comparison to Prior Year - Month of September			
	Budget Sep-2024	Actual Sep-2024	\$ Change	% Change	Actual Sep-2023	Actual Sep-2024	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$51,646	\$51,648	\$2	0.0%	\$47,195	\$51,648	\$4,454	8.6%
Supplemental Gov't Programs	\$7,264	\$7,482	\$218	2.9%	\$6,383	\$7,482	\$1,100	14.7%
Prime Program	\$792	\$792	\$0	0.0%	\$822	\$792	(\$30)	-3.8%
Premium Revenue	\$7,547	\$7,145	(\$402)	-5.6%	\$7,675	\$7,145	(\$530)	-7.4%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$2,962	\$0	(\$2,962)	0.0%
Other Revenue	\$4,409	\$3,722	(\$687)	-18.5%	\$3,199	\$3,722	\$523	14.1%
Other Operating Revenue	\$20,012	\$19,142	(\$871)	-4.5%	\$21,039	\$19,142	(\$1,898)	-9.9%
Total Operating Revenue	\$71,659	\$70,790	(\$869)	-1.2%	\$68,234	\$70,790	\$2,556	3.6%
Operating Expenses								
Salaries & Wages	\$30,739	\$31,459	\$720	2.3%	\$27,285	\$31,459	\$4,174	13.3%
Contract Labor	\$1,382	\$1,279	(\$103)	-8.0%	\$2,001	\$1,279	(\$722)	-56.4%
Employee Benefits	\$5,625	\$4,932	(\$693)	-14.0%	\$5,894	\$4,932	(\$962)	-19.5%
Total Employment Expenses	\$37,746	\$37,671	(\$75)	-0.2%	\$35,180	\$37,671	\$2,491	6.6%
Medical & Other Supplies	\$15,084	\$13,940	(\$1,144)	-8.2%	\$12,886	\$13,940	\$1,054	7.6%
Physician Fees	\$7,185	\$7,618	\$433	5.7%	\$6,225	\$7,618	\$1,393	18.3%
Purchased Services	\$1,758	\$1,521	(\$237)	-15.6%	\$1,894	\$1,521	(\$374)	-24.6%
Repairs & Maintenance	\$2,070	\$2,099	\$29	1.4%	\$2,645	\$2,099	(\$546)	-26.0%
Utilities	\$1,138	\$961	(\$177)	-18.4%	\$1,000	\$961	(\$39)	-4.0%
Rents & Leases	\$154	\$155	\$1	0.9%	\$130	\$155	\$25	16.1%
Depreciation & Amortization	\$3,302	\$3,232	(\$69)	-2.1%	\$2,810	\$3,232	\$422	13.1%
Interest Expense	\$589	\$583	(\$6)	-1.0%	\$604	\$583	(\$21)	-3.7%
Other Expense	\$2,216	\$2,315	\$99	4.3%	\$2,178	\$2,315	\$138	5.9%
Humana Cap Plan Expenses	\$3,645	\$3,053	(\$591)	-19.4%	\$2,832	\$3,053	\$221	7.2%
Total Other Expenses	\$37,140	\$35,477	(\$1,662)	-4.7%	\$33,204	\$35,477	\$2,273	6.4%
Total Operating Expenses	\$74,886	\$73,148	(\$1,738)	-2.4%	\$68,384	\$73,148	\$4,764	6.5%
Operating Margin	(\$3,227)	(\$2,358)	\$869		(\$150)	(\$2,358)	(\$2,208)	
Stimulus/FEMA	\$0	\$0	\$0		\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	(\$3,227)	(\$2,358)	\$869		(\$150)	(\$2,358)	(\$2,208)	
Nonoperating Revenue (Loss)	\$661	\$4,720	\$4,059		\$626	\$4,720	\$4,094	
Excess Margin	(\$2,566)	\$2,362	\$4,928		\$476	\$2,362	\$1,886	

Year to Date: July through September Financial Comparison (000's)

	Comparison to Budget - YTD September				Comparison to Prior Year - YTD September			
	Budget YTD Sep-2024	Actual YTD Sep-2024	\$ Change	% Change	Actual YTD Sep-2023	Actual YTD Sep-2024	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$158,270	\$155,964	(\$2,306)	-1.5%	\$142,205	\$155,964	\$13,760	8.8%
Supplemental Gov't Programs	\$22,261	\$22,660	\$399	1.8%	\$19,148	\$22,660	\$3,512	15.5%
Prime Program	\$2,376	\$2,376	\$0	0.0%	\$2,465	\$2,376	(\$89)	-3.8%
Premium Revenue	\$22,642	\$21,848	(\$793)	-3.6%	\$23,536	\$21,848	(\$1,688)	-7.7%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$9,861	\$0	(\$9,861)	0.0%
Other Revenue	\$13,227	\$11,768	(\$1,459)	-12.4%	\$9,648	\$11,768	\$2,120	18.0%
Other Operating Revenue	\$60,505	\$58,652	(\$1,853)	-3.2%	\$64,658	\$58,652	(\$6,006)	-10.2%
Total Operating Revenue	\$218,775	\$214,616	(\$4,159)	-1.9%	\$206,862	\$214,616	\$7,754	3.6%
Operating Expenses								
Salaries & Wages	\$94,536	\$94,990	\$454	0.5%	\$83,787	\$94,990	\$11,204	11.8%
Contract Labor	\$4,294	\$3,344	(\$951)	-28.4%	\$5,771	\$3,344	(\$2,427)	-72.6%
Employee Benefits	\$17,433	\$16,659	(\$774)	-4.6%	\$18,816	\$16,659	(\$2,157)	-12.9%
Total Employment Expenses	\$116,264	\$114,993	(\$1,271)	-1.1%	\$108,373	\$114,993	\$6,620	5.8%
Medical & Other Supplies	\$46,593	\$43,719	(\$2,874)	-6.6%	\$39,774	\$43,719	\$3,945	9.0%
Physician Fees	\$21,554	\$22,225	\$670	3.0%	\$20,053	\$22,225	\$2,172	9.8%
Purchased Services	\$5,391	\$4,708	(\$683)	-14.5%	\$5,385	\$4,708	(\$677)	-14.4%
Repairs & Maintenance	\$6,234	\$6,325	\$91	1.4%	\$6,270	\$6,325	\$55	0.9%
Utilities	\$3,187	\$2,790	(\$397)	-14.2%	\$2,791	\$2,790	(\$1)	0.0%
Rents & Leases	\$462	\$401	(\$61)	-15.2%	\$378	\$401	\$23	5.7%
Depreciation & Amortization	\$9,905	\$9,537	(\$369)	-3.9%	\$8,475	\$9,537	\$1,062	11.1%
Interest Expense	\$1,805	\$1,778	(\$27)	-1.5%	\$1,794	\$1,778	(\$16)	-0.9%
Other Expense	\$6,751	\$6,271	(\$480)	-7.7%	\$5,650	\$6,271	\$621	9.9%
Humana Cap Plan Expenses	\$11,177	\$11,443	\$265	2.3%	\$11,035	\$11,443	\$408	3.6%
Total Other Expenses	\$113,060	\$109,196	(\$3,865)	-3.5%	\$101,604	\$109,196	\$7,592	7.0%
Total Operating Expenses	\$229,324	\$224,189	(\$5,136)	-2.3%	\$209,977	\$224,189	\$14,211	6.3%
Operating Margin	(\$10,549)	(\$9,572)	\$977		(\$3,115)	(\$9,572)	(\$6,457)	
Stimulus/FEMA	\$0	\$0	\$0		\$3,220	\$0	(\$3,220)	
Operating Margin after Stimulus/FEMA	(\$10,549)	(\$9,572)	\$977		\$105	(\$9,572)	(\$9,677)	
Nonoperating Revenue (Loss)	\$1,976	\$6,806	\$4,829		\$1,845	\$6,806	\$4,960	
Excess Margin	(\$8,573)	(\$2,767)	\$5,806		\$1,950	(\$2,767)	(\$4,717)	

September 2023-2024 : Trended Financial Information (000's)

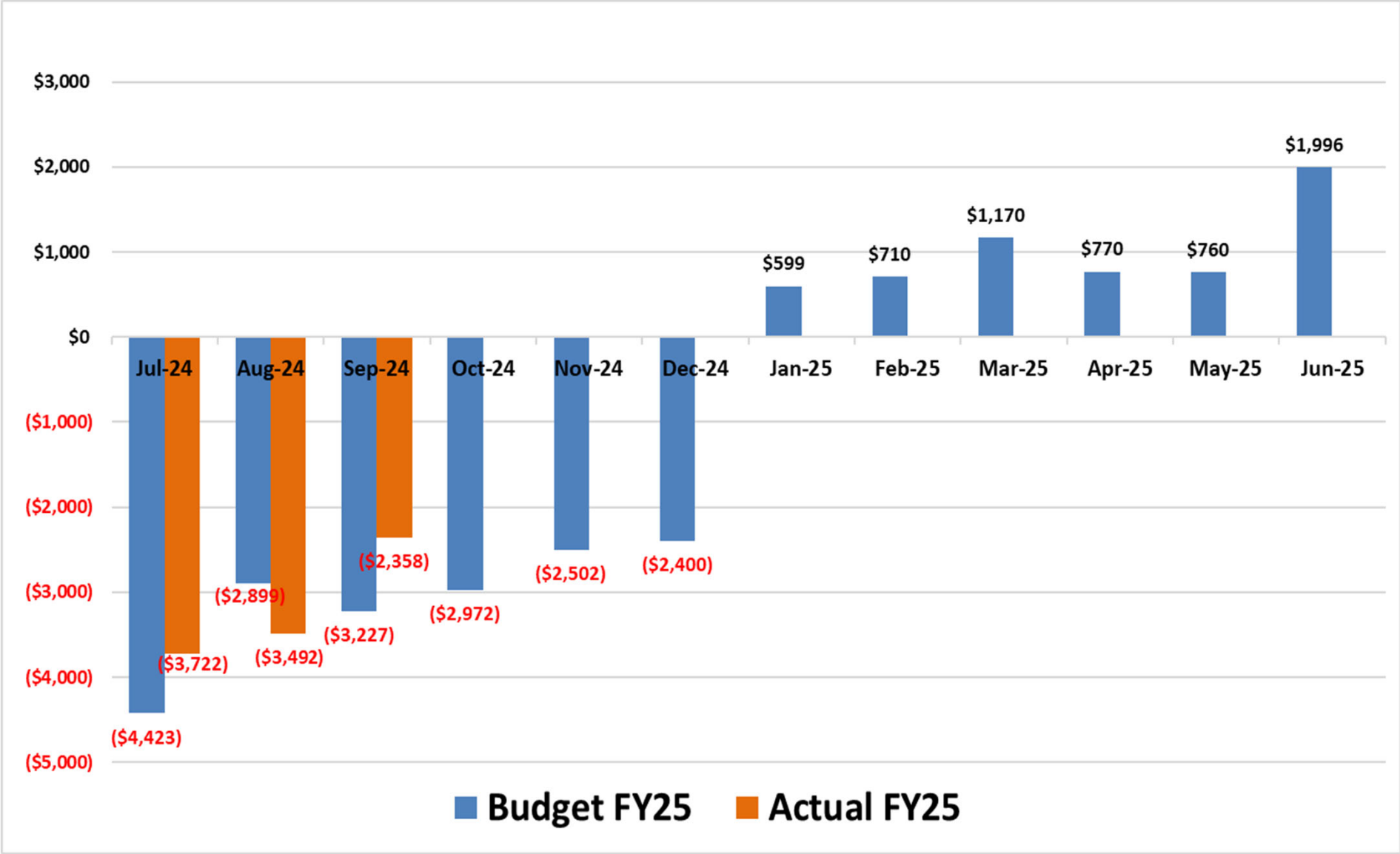
	Sep-23	Oct-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	FY 2025
Patient Service Revenue	\$47,195	\$47,502	\$49,472	\$49,778	\$54,365	\$51,284	\$52,509	\$54,906	\$50,866	\$53,450	\$51,648	\$155,964
Other Revenue	\$21,039	\$21,928	\$24,379	\$22,470	\$19,194	\$25,720	\$27,433	\$23,867	\$19,487	\$20,024	\$19,142	\$58,652
Total Operating Revenue	\$68,234	\$69,431	\$73,851	\$72,248	\$73,559	\$77,004	\$79,942	\$78,773	\$70,353	\$73,474	\$70,790	\$214,616
Employee Expense	\$35,180	\$38,961	\$37,645	\$37,074	\$41,984	\$38,077	\$38,990	\$36,919	\$38,264	\$39,058	\$37,671	\$114,993
Other Operating Expense	\$33,204	\$31,579	\$35,742	\$36,449	\$33,382	\$36,864	\$37,539	\$35,001	\$35,811	\$37,908	\$35,477	\$109,196
Total Operating Expenses	\$68,384	\$70,540	\$73,388	\$73,523	\$75,367	\$74,941	\$76,530	\$71,920	\$74,075	\$76,965	\$73,148	\$224,189
Net Operating Margin	(\$150)	(\$1,110)	\$464	(\$1,275)	(\$1,807)	\$2,063	\$3,413	\$6,853	(\$3,722)	(\$3,492)	(\$2,358)	(\$9,572)
Stimulus/FEMA	\$0	\$0	\$0	\$0	\$0	\$0	(\$1,603)	(\$1,603)	\$0	\$0	\$0	\$0
NonOperating Income	\$626	\$665	\$969	\$618	\$1,781	\$550	\$847	\$1,177	\$1,190	\$896	\$4,720	\$6,806
Excess Margin	\$477	(\$444)	\$1,433	(\$657)	(\$26)	\$2,613	\$2,657	\$6,426	(\$2,533)	(\$2,596)	\$2,362	(\$2,767)

Profitability												
Operating Margin %	(0.2%)	(1.6%)	0.6%	(1.8%)	(2.5%)	2.7%	4.3%	8.7%	(5.3%)	(4.8%)	(3.3%)	(4.5%)
Operating Margin %excl. Int	0.7%	(0.7%)	1.4%	(0.9%)	(1.6%)	3.7%	5.0%	9.6%	(4.4%)	(4.0%)	(2.5%)	(3.6%)
Operating EBIDA	\$3,265	\$2,340	\$3,957	\$1,994	\$1,628	\$5,507	\$7,184	\$11,028	\$46	\$239	\$1,457	\$1,743
Operating EBIDA Margin	4.8%	3.4%	5.4%	2.8%	2.2%	7.2%	9.0%	14.0%	0.1%	0.3%	2.1%	0.8%

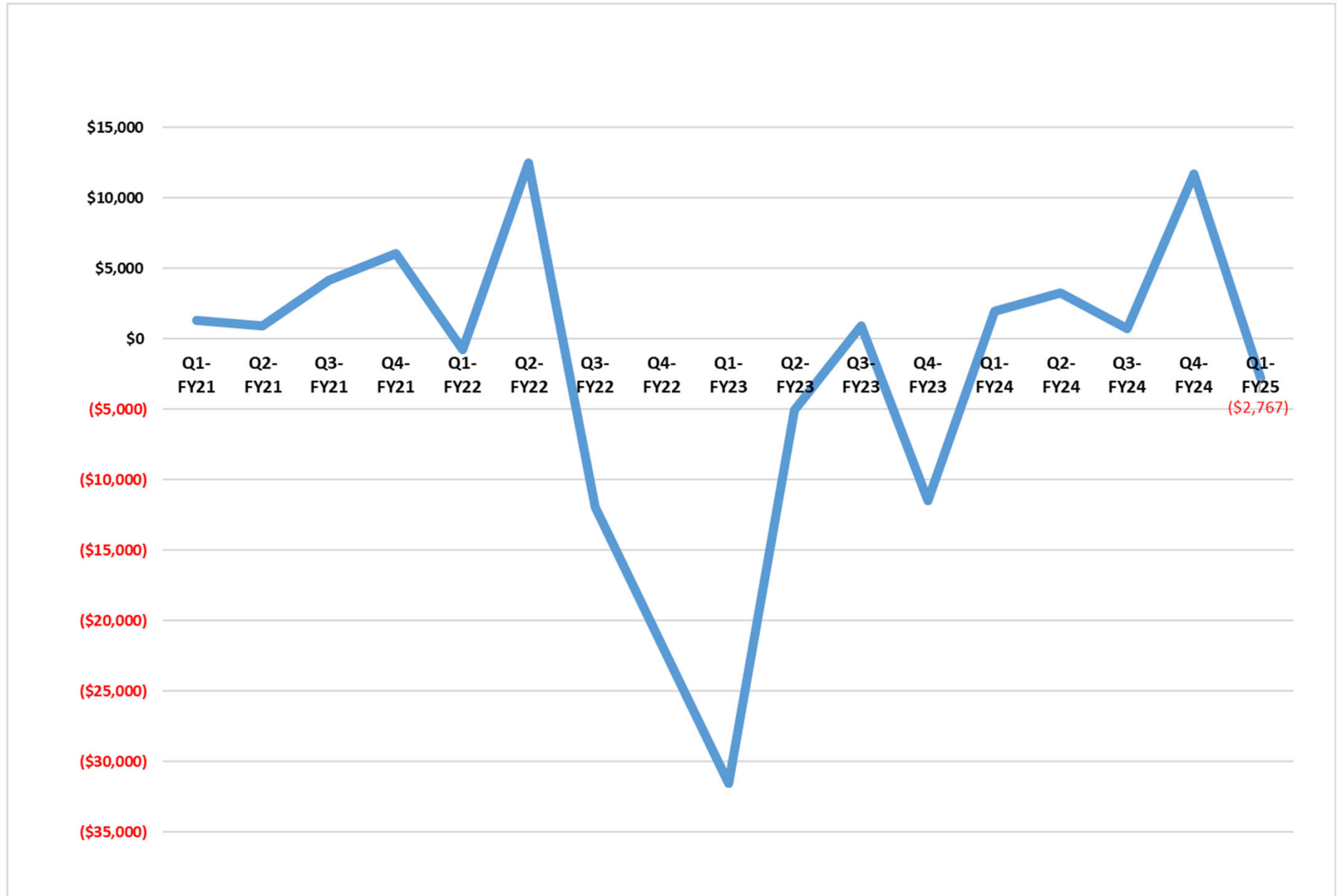
Liquidity Indicators												
Day's Cash on Hand	83.3	83.7	81.4	79.0	74.7	91.0	86.8	106.1	97.4	89.8	91.9	91.9
Day's in Accounts Receivable	76.6	79.1	72.5	71.0	70.1	65.3	66.4	64.4	64.0	68.5	71.0	71.0
Unrestricted Funds (000's)	\$182,518	\$183,138	\$179,987	\$176,827	\$168,012	\$204,886	\$196,335	\$240,319	\$222,873	\$209,641	\$214,303	\$214,303

Debt & Other Indicators												
Debt Service Coverage (MAD)	2.54	2.37	2.71	2.06	2.01	2.40	2.50	2.80	0.70	0.50	1.40	1.40
Discharges (Monthly)	2,276	2,203	2,283	2,144	2,142	2,299	2,299	2,334	2,498	2,447	2,440	2,462
Adj Discharges (Case mix adj)	7,580	7,417	7,228	7,111	6,827	7,226	7,616	7,438	8,455	8,215	7,779	8,150
Adjusted patient Days (Mo.)	24,516	24,321	25,976	24,096	25,597	24,634	25,435	24,398	26,023	26,419	26,419	26,287
Cost/Adj Discharge	\$9.0	\$9.5	\$10.2	\$10.3	\$11.0	\$10.4	\$10.0	\$9.7	\$8.8	\$9.4	\$9.4	\$27.5
Compensation Ratio	75%	82%	76%	74%	77%	74%	74%	67%	75%	73%	73%	74%

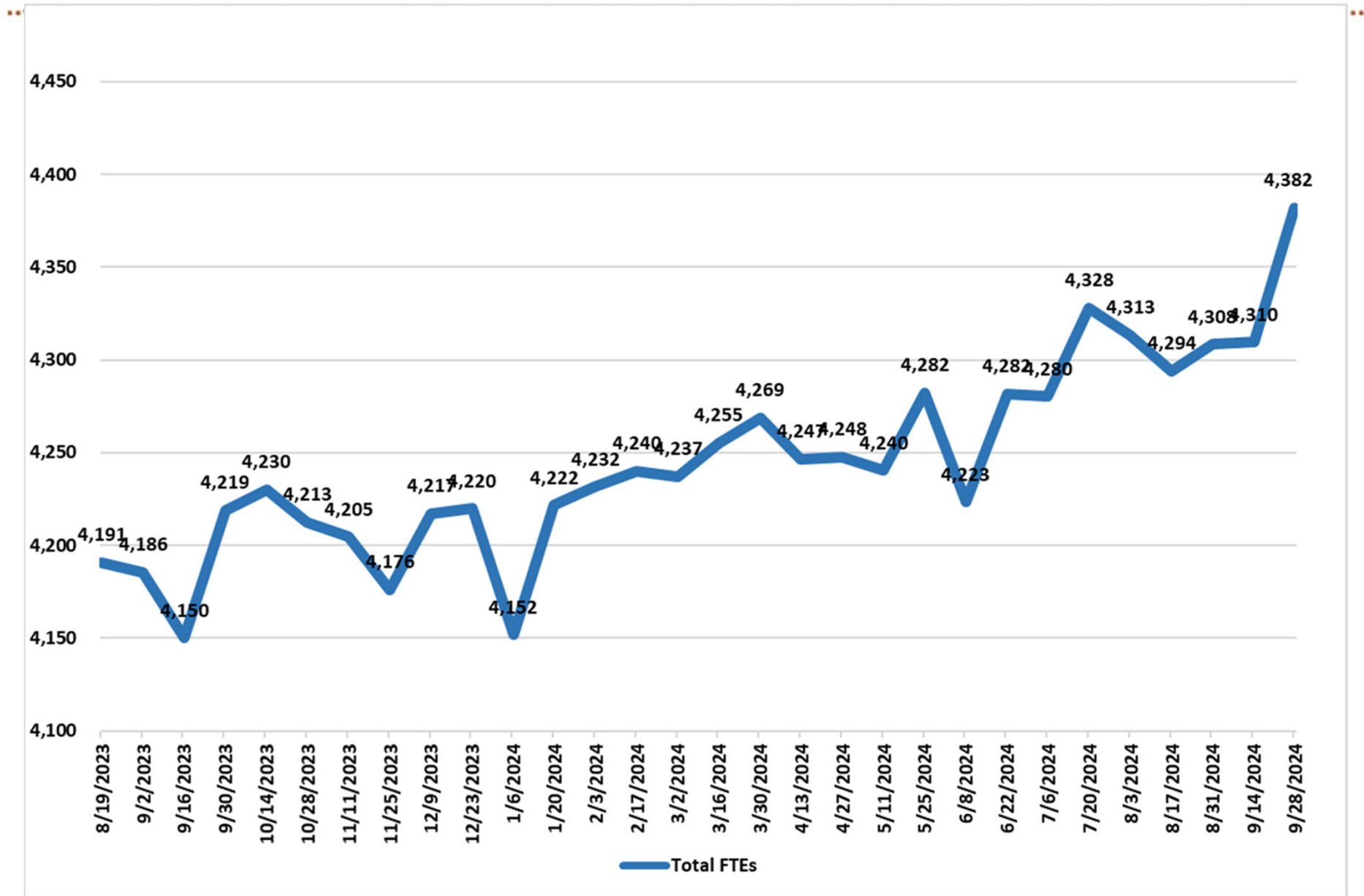
Budget and Actual Fiscal Year 2025: Trended Operating Margin (000's)



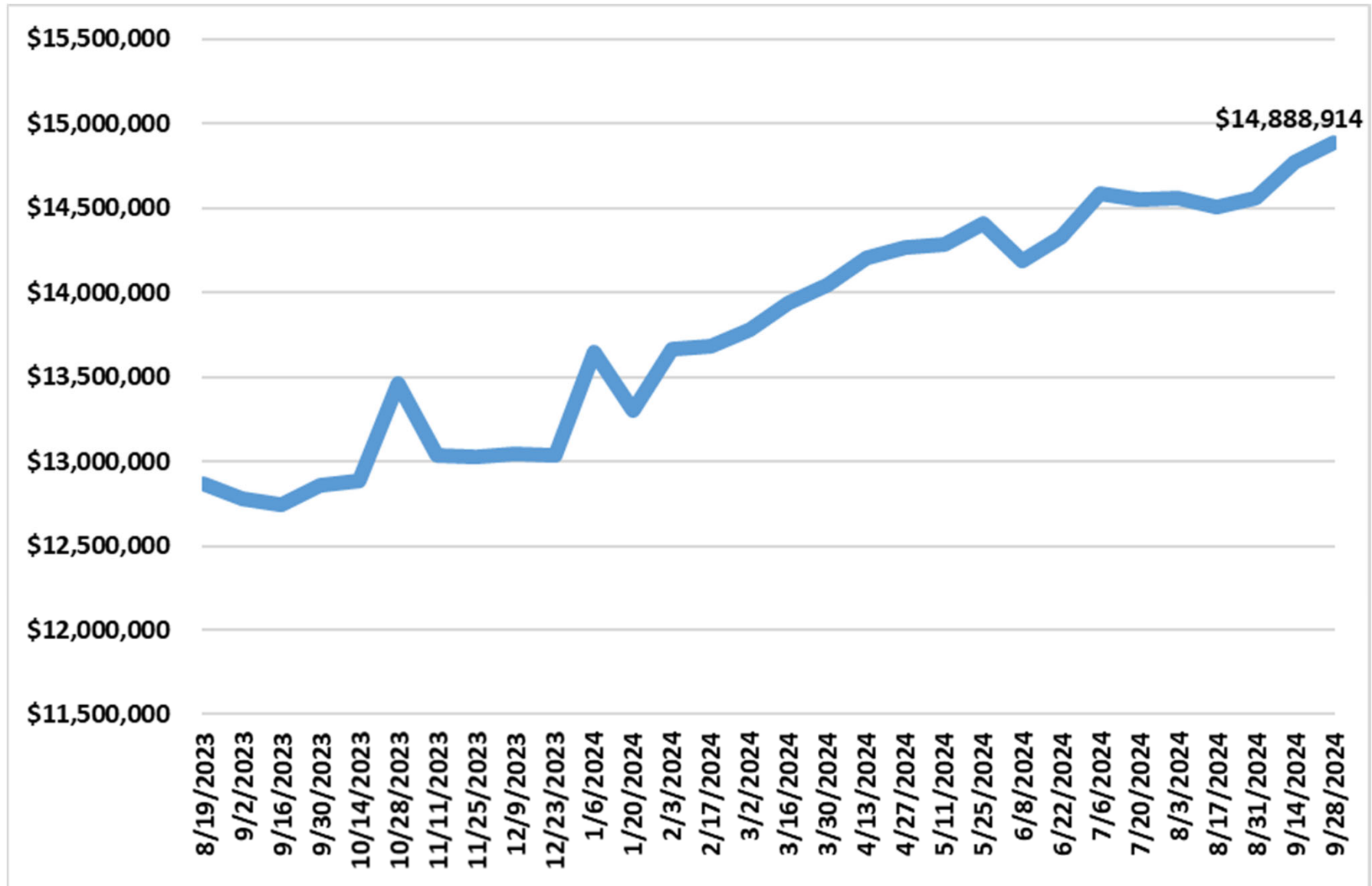
Trended Quarterly Results: Bottom Line / Excess Margin (000's)



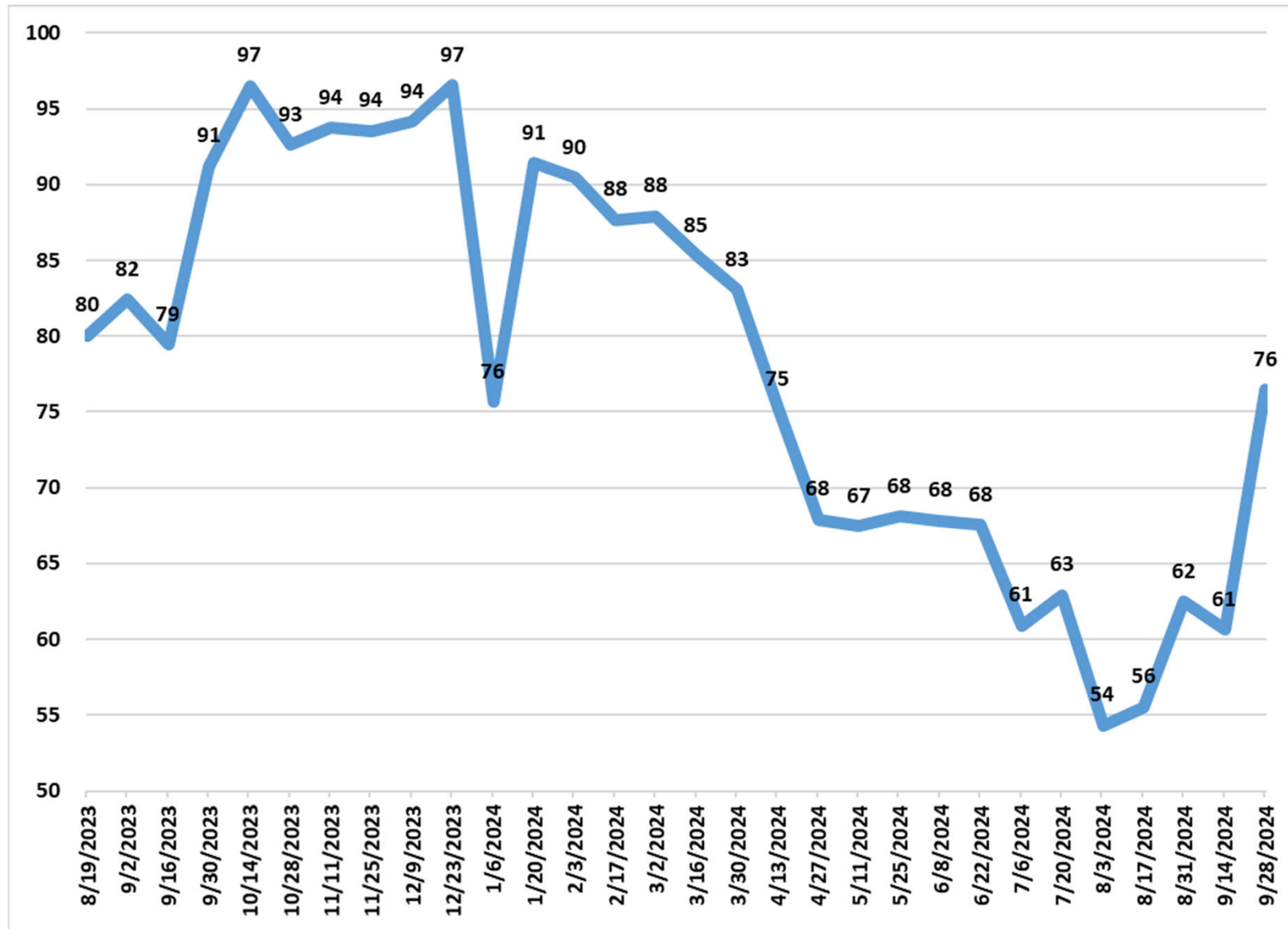
Total FTEs (includes Contract Labor)



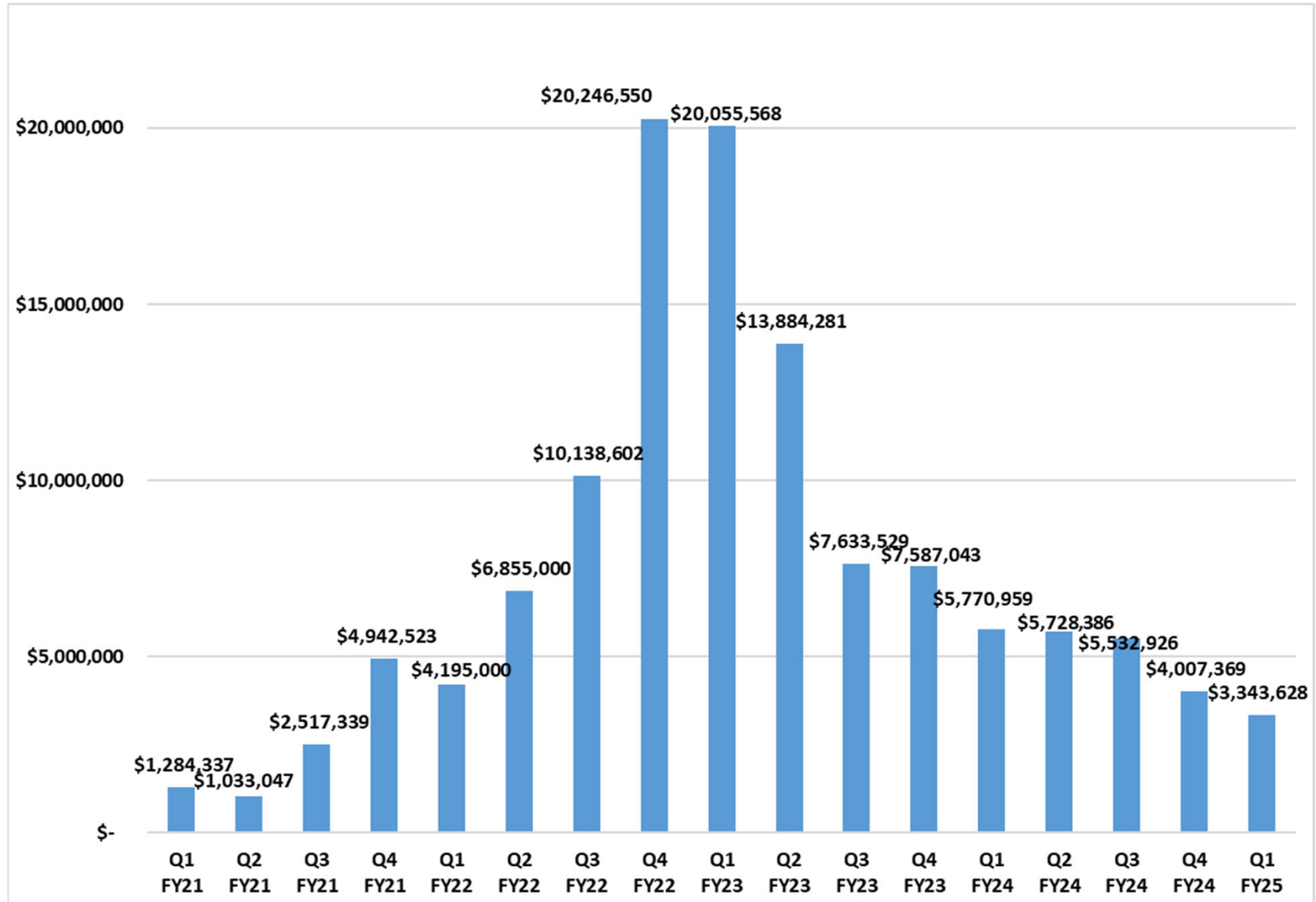
Total Payroll: excludes contract labor and PTO cash out



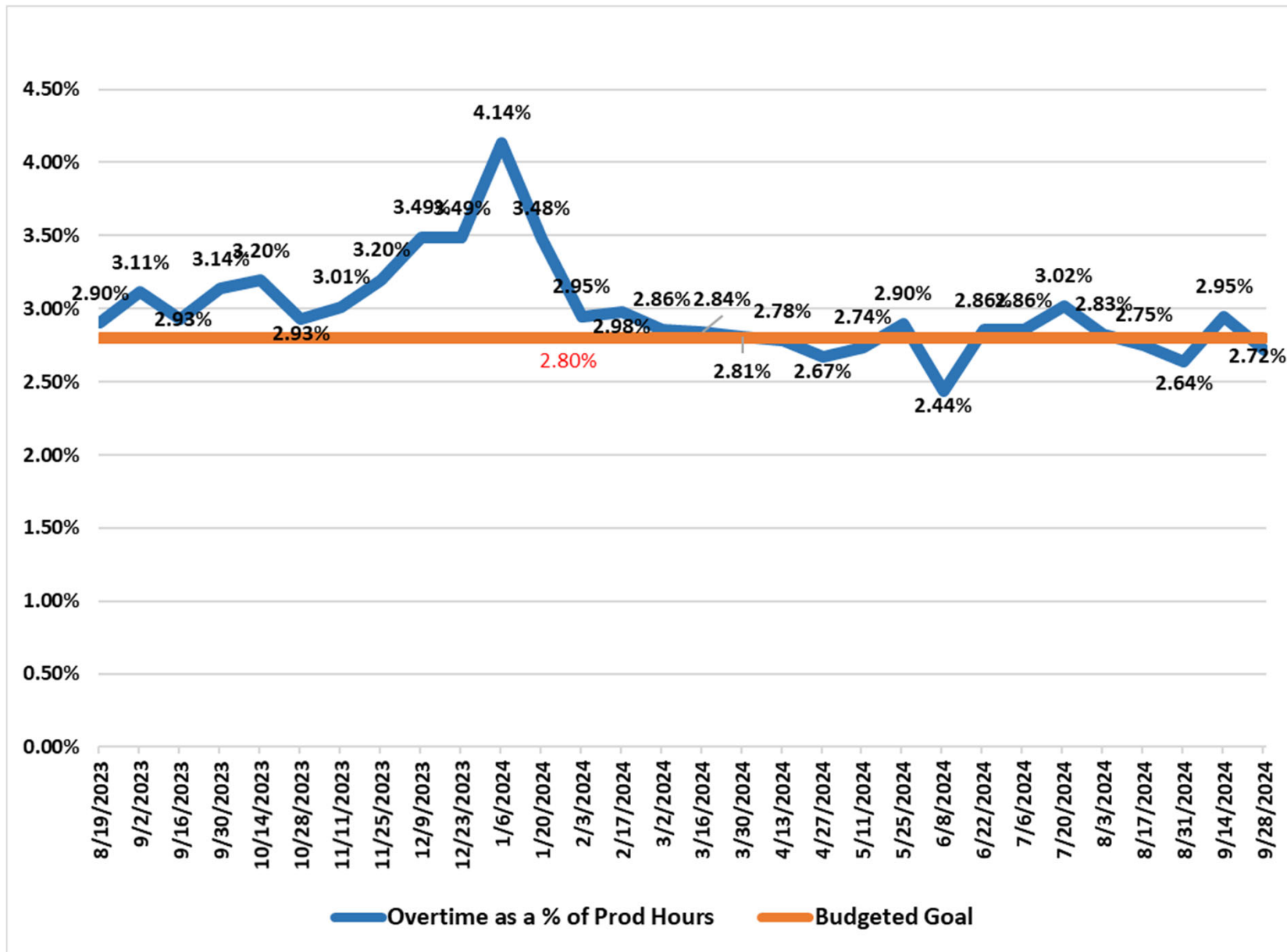
Contract Labor Full Time Equivalents (FTEs)



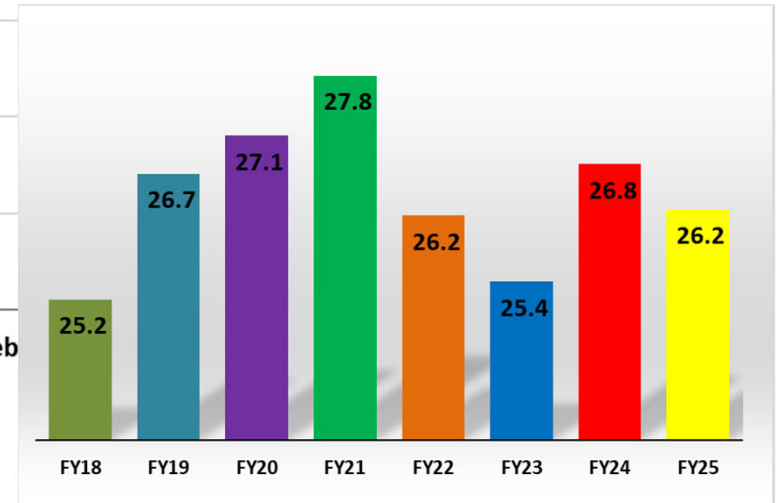
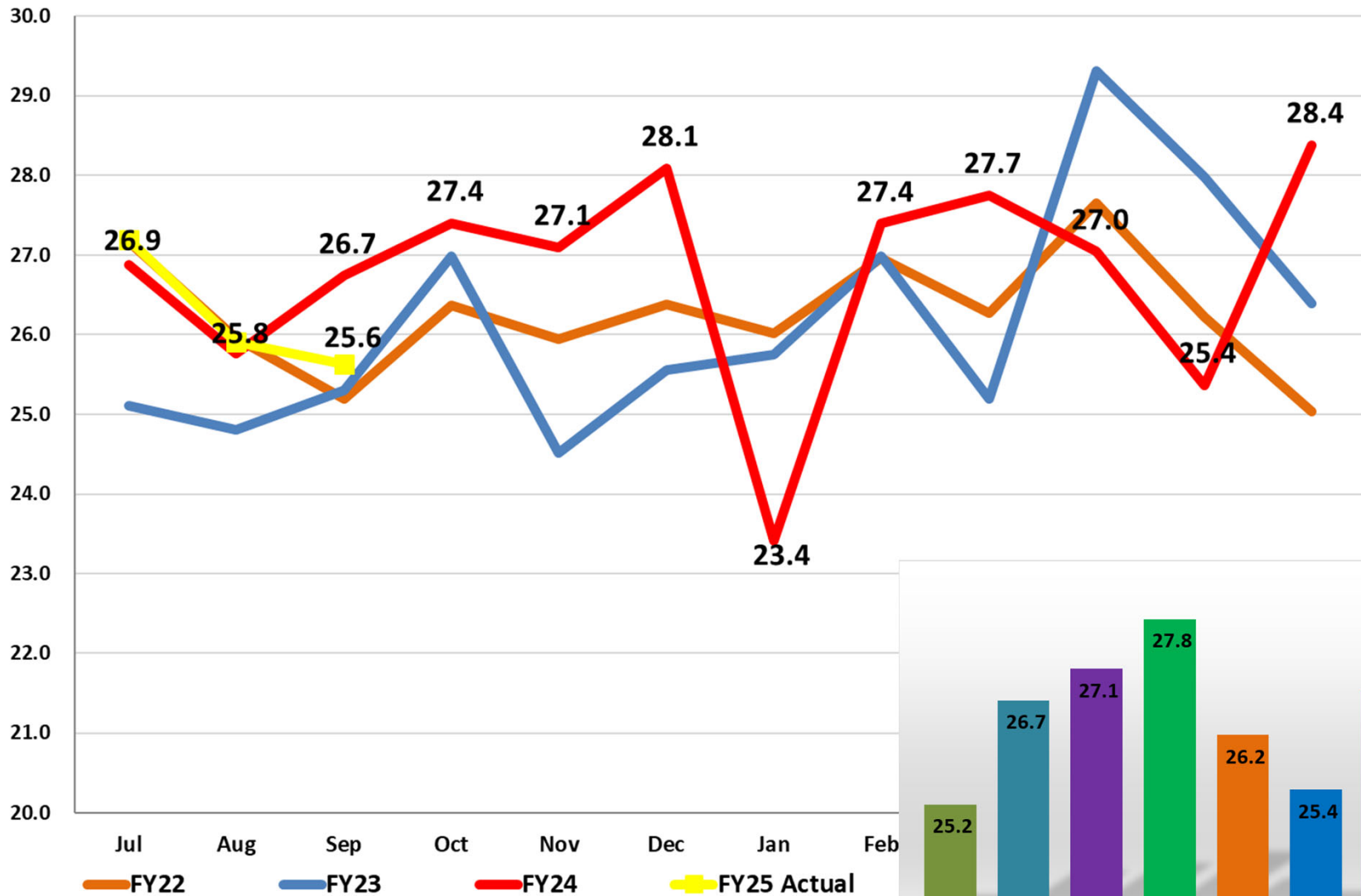
Contract Labor Expense by Quarter



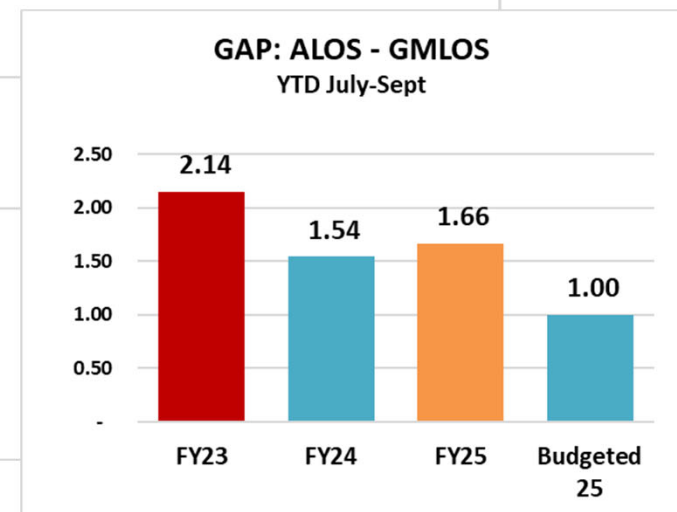
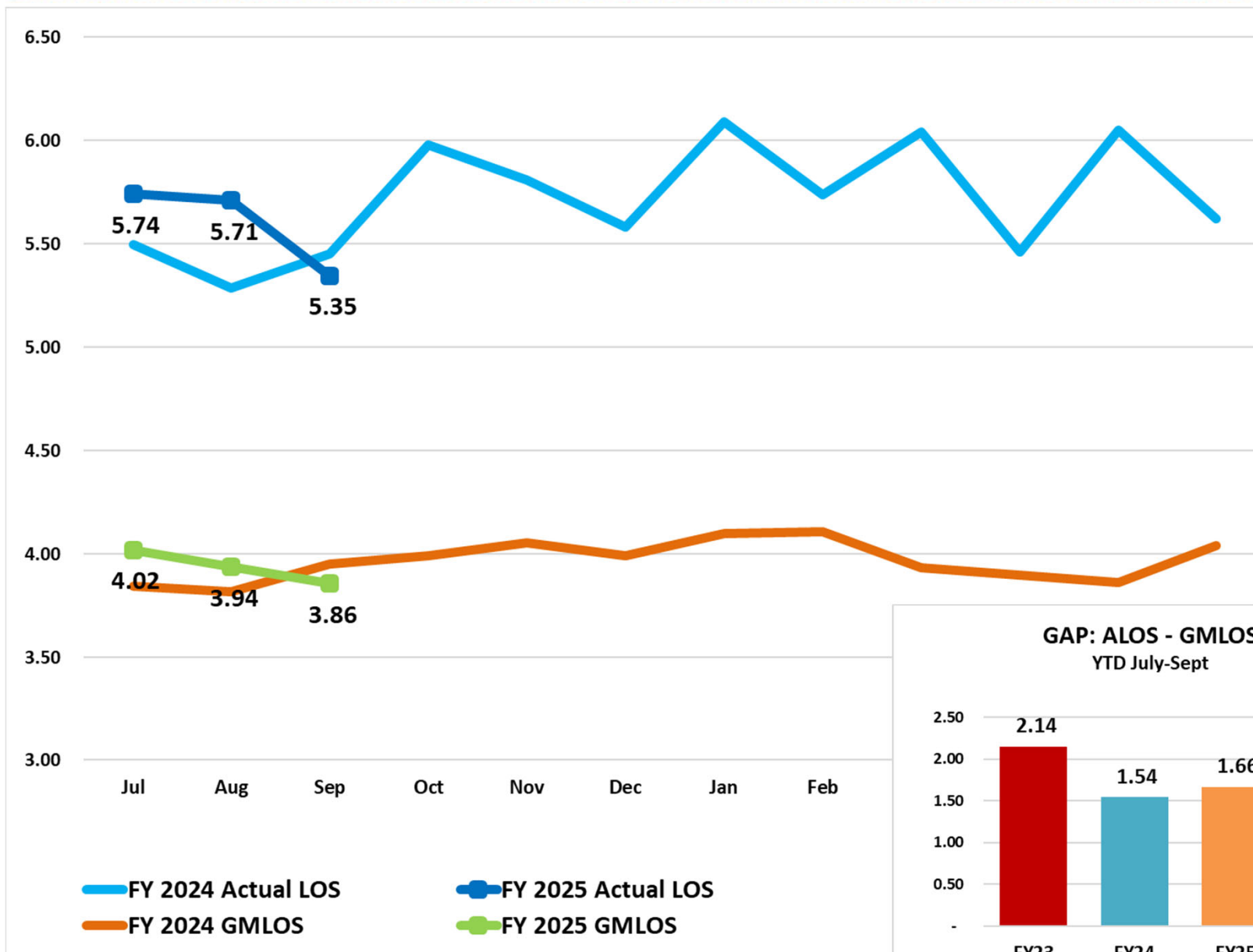
Overtime as a % of Productive Hours



Productivity Measure : Worked Hours/ Adj. Patient Days



Average Length of Stay versus National Average (GMLOS)

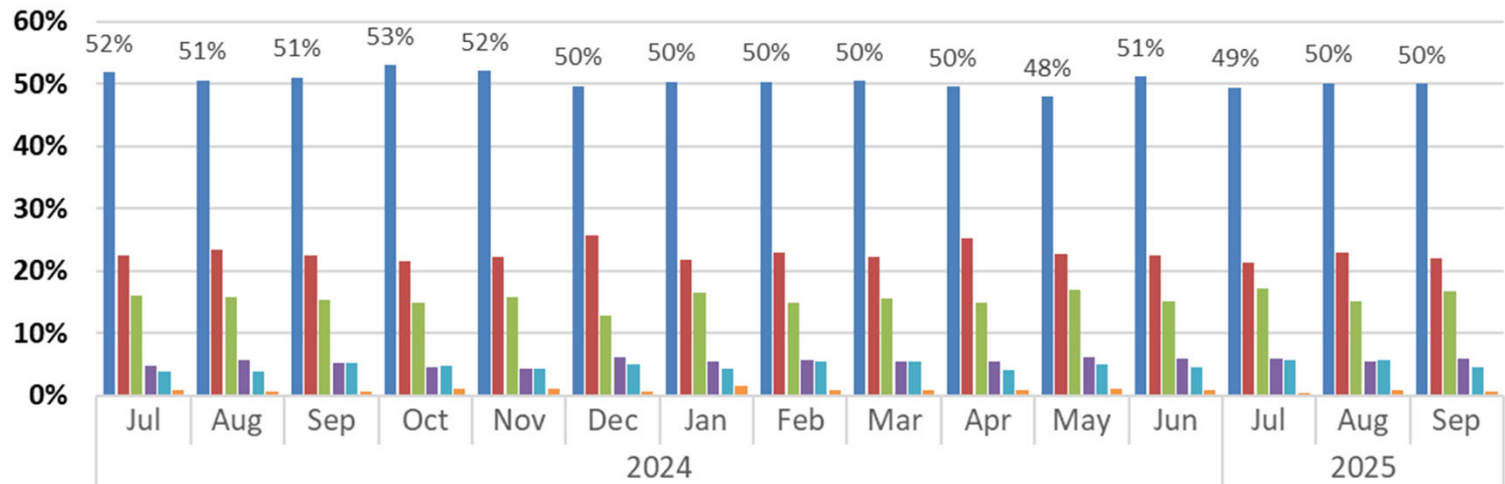


Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients		
	ALOS	GMLOS	GAP
Sep-22	6.57	4.02	2.55
Oct-22	5.84	3.98	1.86
Nov-22	5.95	3.78	2.17
Dec-22	6.14	4.02	2.12
Jan-23	6.82	4.06	2.76
Feb-23	6.56	4.09	2.47
Mar-23	5.69	3.99	1.70
Apr-23	5.35	3.99	1.36
May-23	5.37	3.94	1.43
Jun-23	5.39	3.90	1.49
Jul-23	5.50	3.84	1.66
Aug-23	5.29	3.82	1.47
Sep-23	5.45	3.95	1.50
Oct-23	5.98	3.99	1.99
Nov-23	5.81	4.05	1.76
Dec-23	5.58	3.99	1.59
Jan-24	6.09	4.10	1.99
Feb-24	5.74	4.11	1.63
Mar-24	6.04	3.94	2.10
Apr-24	5.46	3.90	1.56
May-24	6.05	3.86	2.19
Jun-24	5.62	4.04	1.57
Jul-24	5.74	4.02	1.72
Aug-24	5.71	3.94	1.77
Sep-24	5.35	3.86	1.49
Average	5.81	3.97	1.84

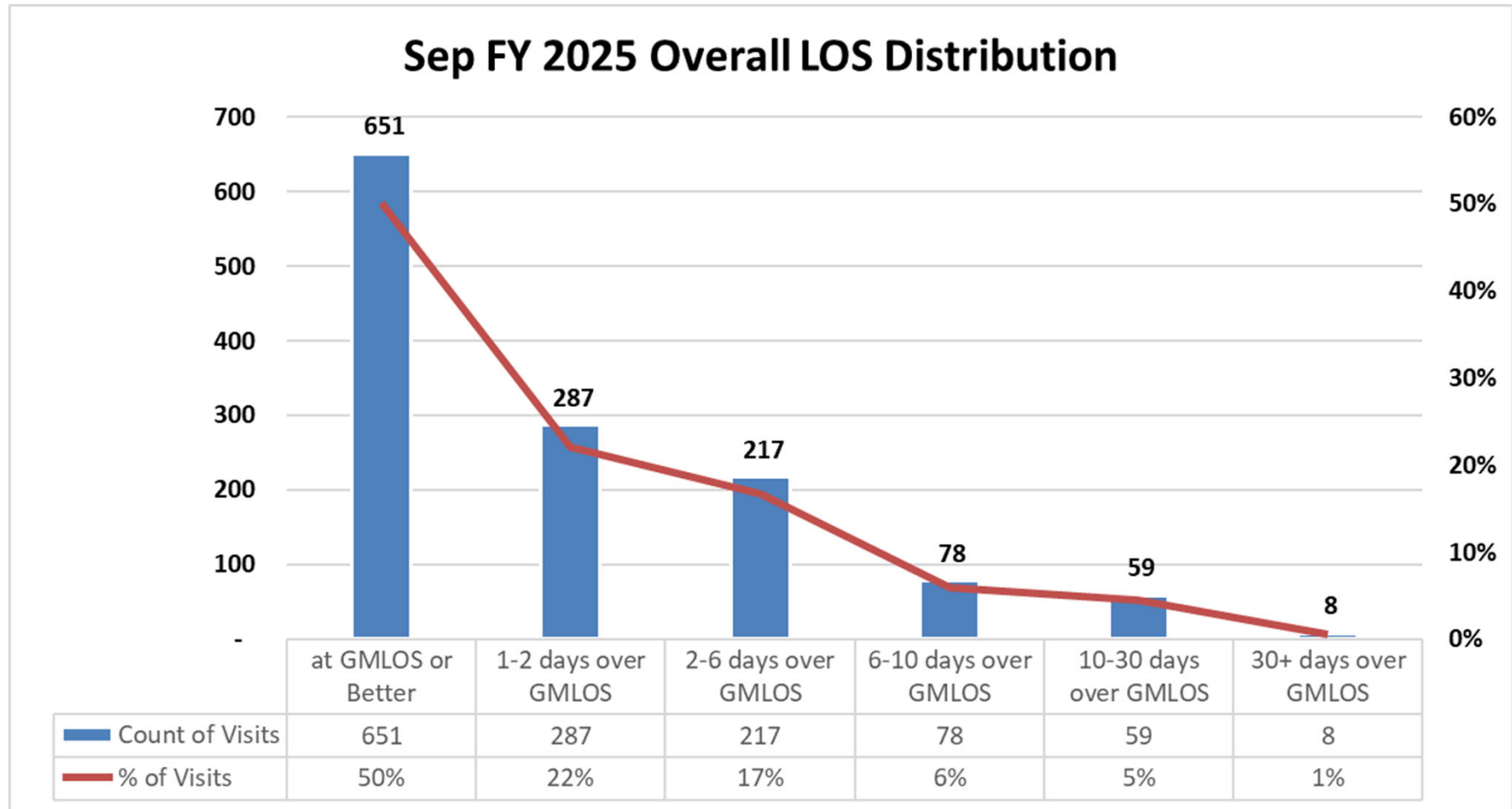
Average Length of Stay Distribution

FY25 Overall LOS Distribution

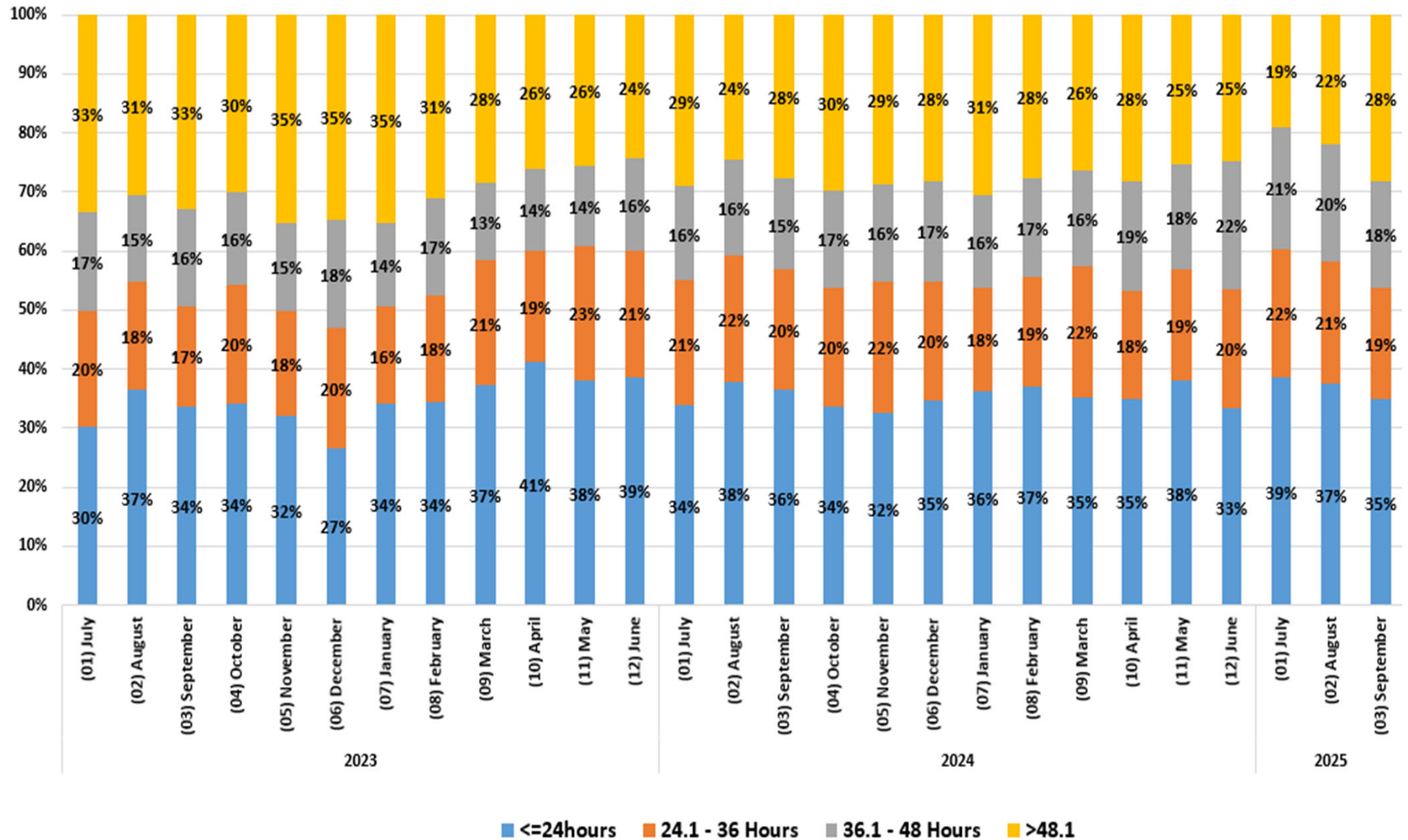


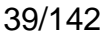
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
at GMLOS or Better	52%	51%	51%	53%	52%	50%	50%	50%	50%	50%	48%	51%	49%	50%	50%
1-2 days over GMLOS	23%	23%	23%	22%	22%	26%	22%	23%	22%	25%	23%	22%	21%	23%	22%
2-6 days over GMLOS	16%	16%	15%	15%	16%	13%	16%	15%	16%	15%	17%	15%	17%	15%	17%
6-10 days over GMLOS	5%	6%	5%	5%	4%	6%	6%	6%	5%	5%	6%	6%	6%	6%	6%
10-30 days over GMLOS	4%	4%	5%	5%	4%	5%	4%	5%	5%	4%	5%	5%	6%	6%	5%
30+ days over GMLOS	0.9%	0.8%	0.6%	1.1%	1.2%	0.7%	1.5%	1.0%	0.9%	0.9%	1.2%	0.8%	0.5%	0.8%	0.6%

Length of Stay Distribution



Monthly Discharges of Observation Patients by their Length of Stay





Ratio Analysis Report

	Current Month Value	Prior Month Value	June 30, 2024 Unaudited Value	2022 Moody's Median Benchmark		
				Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	2.5	2.5	2.4	1.5	1.8	1.7
Accounts Receivable (days)	71.0	68.5	64.4	48.7	48	43.8
Cash On Hand (days)	91.9	89.8	106.1	276.5	206.5	157.6
Cushion Ratio (x)	9.7	9.5	10.8	44.3	24.9	17.3
Average Payment Period (days)	52.8	51.8	54.6	79	66.7	68.1
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	96.0%	93.9%	107.6%	259.9%	173.7%	128.6%
Debt-To-Capitalization	34.9%	35.0%	34.7%	23.4%	31.8%	37.5%
Debt-to-Cash Flow (x)	7.1	19.1	3.6	2.8	3.6	5
Debt Service Coverage	1.4	0.5	3.5	6.1	4.5	2.8
Maximum Annual Debt Service Coverage (x)	1.8	0.7	2.8	5.9	3.8	2.4
Age Of Plant (years)	13.7	13.9	13.3	11.4	12.8	13.7
PROFITABILITY RATIOS						
Operating Margin	(4.5%)	(5.0%)	0.4%	1.5%	0.1%	(2.1%)
Excess Margin	(1.2%)	(3.5%)	2.0%	4.8%	2.7%	(.3%)
Operating Cash Flow Margin	0.8%	0.2%	5.7%	6.1%	5.6%	3.6%
Return on Assets	(1.3%)	(3.5%)	2.0%	3.3%	1.9%	(.3%)

Consolidated Statements of Net Position (000's)

	Sep-24	Jun-24
	(Unaudited)	
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 11,273	\$ 20,643
Current Portion of Board designated and trusted assets	16,241	13,919
Accounts receivable:		
Net patient accounts	137,866	138,856
Other receivables	21,930	25,412
	159,796	164,268
Inventories	13,819	13,738
Medicare and Medi-Cal settlements	102,146	77,210
Prepaid expenses	10,169	8,398
Total current assets	313,444	298,176
NON-CURRENT CASH AND INVESTMENTS -		
less current portion		
Board designated cash and assets	195,715	211,916
Revenue bond assets held in trust	19,940	19,326
Assets in self-insurance trust fund	868	482
Total non-current cash and investments	216,523	231,724
INTANGIBLE RIGHT TO USE LEASE,	13,230	10,480
net of accumulated amortization		
INTANGIBLE RIGHT TO USE SBITA,	11,050	12,153
net of accumulated amortization		
CAPITAL ASSETS		
Land	17,542	20,544
Buildings and improvements	428,207	428,209
Equipment	334,388	334,316
Construction in progress	24,872	15,683
	805,009	798,752
Less accumulated depreciation	518,800	512,107
	286,209	286,645
OTHER ASSETS		
Property not used in operations	4,477	1,485
Health-related investments	2,275	1,637
Other	17,292	17,120
Total other assets	24,044	20,242
Total assets	864,501	859,419
DEFERRED OUTFLOWS	36,386	37,845
Total assets and deferred outflows	\$ 900,887	\$ 897,264

Consolidated Statements of Net Position (000's)

	Sep-24	Jun-24
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 31,480	\$ 33,886
Accrued payroll and related liabilities	65,180	61,037
SBITA liability, current portion	4,146	4,146
Lease liability, current portion	2,248	2,123
Bonds payable, current portion	10,374	12,585
Notes payable, current portion	9,850	9,850
Total current liabilities	123,278	123,627
LEASE LIABILITY, net of current portion	11,273	8,636
SBITA LIABILITY, net of current portion	4,995	5,846
LONG-TERM DEBT, less current portion		
Bonds payable	214,693	214,713
Notes payable	20,750	20,750
Total long-term debt	235,443	235,463
NET PENSION LIABILITY	49,368	49,236
OTHER LONG-TERM LIABILITIES	37,329	36,107
Total liabilities	461,686	458,914
NET ASSETS		
Invested in capital assets, net of related debt	61,142	66,425
Restricted	54,334	52,030
Unrestricted	323,725	319,895
Total net position	439,201	438,350
Total liabilities and net position	<u>\$ 900,887</u>	<u>\$ 897,264</u>

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
Sep 30, 2024

Board designated funds	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
LAIF		4.58	Various		20,552,371	
CAMP		5.29	CAMP		38,752,336	
Allspring		4.54	Money market		880,249	
PFM		4.54	Money market		265,221	
Allspring	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000	
Allspring	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000	
Allspring	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000	
Allspring	15-Dec-24	1.00	U.S. Govt Agency	US Treasury Bill	550,000	
Allspring	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	9-Jan-25	2.05	MTN-C	John Deere Mtn	500,000	
Allspring	15-Jan-25	1.13	U.S. Govt Agency	US Treasury Bill	3,300,000	
Allspring	21-Jan-25	2.05	MTN-C	US Bank NA	1,400,000	
PFM	7-Feb-25	1.88	MTN-C	National Rural Mtn	125,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Company	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calf Ca	185,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
PFM	15-Aug-25	0.62	ABS	Kubota Credit	1,244	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	260,170	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	15-Sep-25	0.36	ABS	John Deere Owner	3,596	
Allspring	23-Sep-25	0.00	U.S. Govt Agency	FHLMC	750,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
PFM	17-Nov-25	0.56	ABS	Kubota Credit	29,670	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
PFM	31-Dec-25	0.38	U.S. Govt Agency	US Treasury Bill	1,395,000	
PFM	31-Jan-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	17-Feb-26	0.00	ABS	Carmax Auto Owner	18,161	
PFM	28-Feb-26	2.50	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.38	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,435,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	15-Jun-26	0.00	ABS	Carmax Auto Owner	132,730	
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000	
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000	
PFM	17-Jul-26	5.08	MTN-C	Cooperative CD	400,000	
PFM	20-Jul-26	0.00	ABS	Honda Auto Rec Own	90,772	
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000	
PFM	7-Aug-26	5.45	MTN-C	Wells Fargo Bank Na	545,000	
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000	
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000	
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000	
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	1-Oct-26	2.95	MTN-C	JP Morgan	415,000	
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000	
PFM	4-Nov-26	0.02	MTN-C	American Express Co	445,000	

KAWEAH DELTA HEALTH CARE DISTRICT
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PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000
PFM	15-Nov-26	3.55	MTN-C	Lockheed Martin	203,000
Allspring	30-Nov-26	1.13	U.S. Govt Agency	US Treasury Bill	2,000,000
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000
PFM	15-Jan-27	1.95	MTN-C	Target Corp	330,000
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000
PFM	15-Mar-27	6.03	MTN-C	Daimler Trucks	325,000
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000
PFM	30-Mar-27	4.80	MTN-C	Hormel Food Corp	115,000
PFM	15-Apr-27	0.00	ABS	Carmax Auto Owner	454,793
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000
Allspring	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	970,000
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000
PFM	30-Apr-27	2.88	U.S. Govt Agency	US Treasury Bill	800,000
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000
PFM	17-May-27	4.14	ABS	Capital One Prime	224,497
Allspring	21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000
PFM	26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000
PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	190,000
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,140,000
Allspring	15-Sep-27	5.93	MTN-C	Bank of America	1,100,000
Allspring	1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Allspring	15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	197,214
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
PFM	15-Jan-28	4.10	MTN-C	Mastercard	130,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
PFM	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	0.00	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	0.00	ABS	Hyundai Auto	115,000
PFM	17-Apr-28	5.00	MTN-C	Bank of America	525,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	0.00	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.59	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	0.00	U.S. Govt Agency	FHLMC	436,449
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.19	U.S. Govt Agency	FNMA	516,001
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.90	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	0.00	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	0.00	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	0.00	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000
PFM	25-Nov-28	0.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	0.00	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	3.75	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
Allspring	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000

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PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000	
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000	
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000	
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000	
Allspring	15-Mar-29	0.00	abs	John Deere Owner	1,000,000	
Allspring	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000	
PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000	
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000	
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000	
Allspring	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	1,000,000	
PFM	15-Apr-29	5.59	MTN-C	Ford CR Auto Owner	415,000	
Allspring	30-Apr-29	4.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000	
Allspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000	
Allspring	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000	
PFM	25-Jun-29	0.00	U.S. Govt Agency	FHLMC	200,000	
PFM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000	
PFM	30-Jun-29	3.25	U.S. Govt Agency	US Treasury Bill	2,030,000	
PFM	15-Jul-29	4.76	MTN-C	Ford CR Auto Owner	360,000	
Allspring	16-Jul-29	4.65	MTN-C	American Express	1,025,000	
PFM	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000	
PFM	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000	
PFM	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000	
Allspring	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	500,000	
PFM	6-Aug-29	4.84	MTN-C	Citibank N A	295,000	
PFM	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000	
PFM	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000	
PFM	18-Sep-29	3.80	MTN-C	Novartis Capital	365,000	
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000	
PFM	1-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	285,000	
						\$ 181,852,494

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<u>Self-insurance trust</u>						
Wells Fargo Bank			Money market	110900	967,173	
Wells Fargo Bank			Fixed income - L/T	152300	907,308	
						1,874,481
<u>2015A revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	726,342	
						726,342
<u>2015B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	1,404,228	
						1,404,228
<u>2017C revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	2,185,269	
						2,185,269
<u>2020 revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	453,046	
						453,046
<u>2022 revenue bonds</u>						
US Bank			Principal/Interest payment fund	142110	1,019,544	
						1,019,544
<u>2014 general obligation bonds</u>						
CAMP			Interest Payment fund	152440	2,169,515	
						2,169,515
<u>Master Reserve fund</u>						
US Bank				142102	(726,520)	
US Bank				142103	20,666,518	
						19,939,998
<u>Operations</u>						
Wells Fargo Bank		0.16	Checking	100100	100100	(1,902,133)
Wells Fargo Bank		0.16	Checking	100500	100500	12,175,228
						10,273,095
<u>Payroll</u>						
Wells Fargo Bank		0.16	Checking		100200	(131,823)
Wells Fargo Bank		0.16	Checking	Flexible Spending	100300	872,669
Wells Fargo Bank		0.16	Checking	HSA	100300	15,905
						756,751
						11,029,846
Total investments					\$	222,654,763

KAWEAH DELTA HEALTH CARE DISTRICT
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Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100100		\$ 7,435
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Sequoia Regional Cancer Center

Wells Fargo Bank	Checking	100500	13,240	\$ 13,240
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Kaweah Delta Hospital Foundation

Central Valley Community Checking	Investments	100100	198,336	
Various	S/T Investments	142200	5,141,169	
Various	L/T Investments	142300	13,009,957	
Various	Unrealized G/L	142400	3,772,342	
				\$ 22,121,804

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 136,917,828		142100	
Committed for capital	15,136,398		142100	
	152,054,226			
GO Bond reserve - L/T	1,992,658		142100	
401k Matching	6,627,316		142100	
Cost report settlement - current	2,135,384		142104	
Cost report settlement - L/T	1,312,727		142100	
	3,448,111			
Development fund/Memorial fund	104,184		112300	
Workers compensation - current	5,180,000		112900	
Workers compensation - L/T	12,446,000		113900	
	17,626,000			
	\$ 181,852,494			

Investment summary by institution:

	Total Investments	%	Trust Accounts	Surplus Funds	%
CAMP	38,752,336	17.4%		38,752,336	20.1%
Local Agency Investment Fund (LAIF)	20,552,371	9.2%		20,552,371	10.7%
CAMP - GOB Tax Rev	2,169,515	1.0%	2,169,515	-	0.0%
Allspring	59,732,845	26.8%	1,874,481	57,858,364	30.0%
PFM	59,814,922	26.9%		59,814,922	31.0%
Western Alliance	250,000			250,000	0.1%
American Business Bank	235,500			235,500	0.1%
CalPrivate Bank	235,500			235,500	0.1%
Citizens National Bank of Texas	235,500			235,500	0.1%
Community Bank of the Day	203,034			203,034	0.1%
East West Bank	235,500			235,500	0.1%
Farmers Bank and Trust Company	235,500			235,500	0.1%
Frontier Bank of Texas	235,500			235,500	0.1%
Optus Bank	221,247			221,247	0.1%
Poppy Bank	235,500			235,500	0.1%
Republic Bank	206,240			206,240	0.1%
St. Louis Bank	235,500			235,500	0.1%
Willamette Valley Bank	235,500			235,500	0.1%
Wells Fargo Bank	12,904,327	5.8%		12,904,327	6.7%
Signature Bank	-	0.0%	-	-	0.0%
US Bank	25,728,427	11.6%	25,728,427	-	0.0%
Total investments	\$ 222,654,763	100.0%	\$ 29,772,423	192,882,340	100.0%

KAWEAH DELTA HEALTH CARE DISTRICT
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<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,021	57,865,000 (30%)
Checking accounts	11,029,846	
Local Agency Investment Fund (LAIF)	20,552,371	75,000,000
CAMP	38,752,336	
Medium-term notes (corporate) (MTN-C)	37,412,000	57,865,000 (30%)
U.S. government agency	68,222,620	
Municipal securities	5,620,000	
Money market accounts	1,145,470	38,576,000 (20%)
Commercial paper	-	48,221,000 (25%)
Asset Backed Securities	7,147,676	38,576,000 (20%)
Supra-National Agency	-	57,865,000 (30%)
	<u>\$ 192,882,340</u>	

<u>Return on investment:</u>	
Current month	<u>3.58%</u>
Year-to-date	<u>3.70%</u>
Prospective	<u>3.24%</u>
LAIF (year-to-date)	<u>4.55%</u>
Budget	<u>2.82%</u>

<u>Fair market value disclosure for the quarter ended Sep 30, 2024 (District only):</u>	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(534,683)
Change in unrealized gain (loss) on investments (income statement effect)	\$ (3,204,575)	(3,204,575)

<u>Investment summary of CDs:</u>	
American Business Bank	\$ 235,500
CalPrivate Bank	235,500
Citizens National Bank of Texas	235,500
Community Bank of the Day	203,034
East West Bank	235,500
Farmers Bank and Trust Company	235,500
Frontier Bank of Texas	235,500
Poppy Bank	235,500
Republic Bank	206,240
St. Louis Bank	235,500
Willamette Valley Bank	235,500
Optus Bank	221,247
Western Alliance	250,000
	<u>\$ 3,000,021</u>

<u>Investment summary of asset backed securities:</u>	
Ally Auto Rec	\$ 195,000
American Honda Mtn	145,000
BMW Vehicle Owner	1,195,000
Fifth Third Auto	385,000
Capital One Prime	224,497
Carmax Auto Owner	605,684
GM Finl con Auto Rec	110,000
Honda Auto	350,000
Honda Auto Rec Own	90,772
Hyundai Auto	115,000
Hyundai Auto Rec	1,000,000
John Deere Owner	1,003,596
Kubota Credit	30,914
Mercedes Benz Auto	1,197,214
Nissan Auto Lease	500,000
	<u>\$ 7,147,676</u>

KAWEAH DELTA HEALTH CARE DISTRICT
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Investment summary of medium-term notes (corporate):

Abbott Laboratories	\$	-
Adobe Inc		225,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		2,744,000
Bank New York Mellon Mtn		300,000
Bank New York Mtn		1,000,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Branch Banking Trust		1,300,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		820,000
Cisco Sys		485,000
Citibank N A		1,830,000
Cooperative CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Eli Lilly Co		65,000
Ford CR Auto Owner		1,935,000
GM Finl Consumer		1,000,000
Goldman Sachs		1,320,000
Harley Davidson		500,000
Home Depot Inc		815,000
Honeywell		185,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		620,000
JP Morgan		1,515,000
Lockheed Martin		203,000
Mastercard		130,000
Morgan Stanley		1,280,000
National Rural Mtn		285,000
Natixis Ny		405,000
Novartis Capital		365,000
Paccar Financial Mtn		255,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,335,000
Target Corp		1,230,000
Texas Instrs		370,000
Toyota Motor		1,595,000
Unitedhealth Group		85,000
US Bank NA		1,400,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Bank Na		545,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	\$	37,412,000

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$	4,016,001
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,406,619
US Treasury Bill		54,275,000
	\$	68,222,620

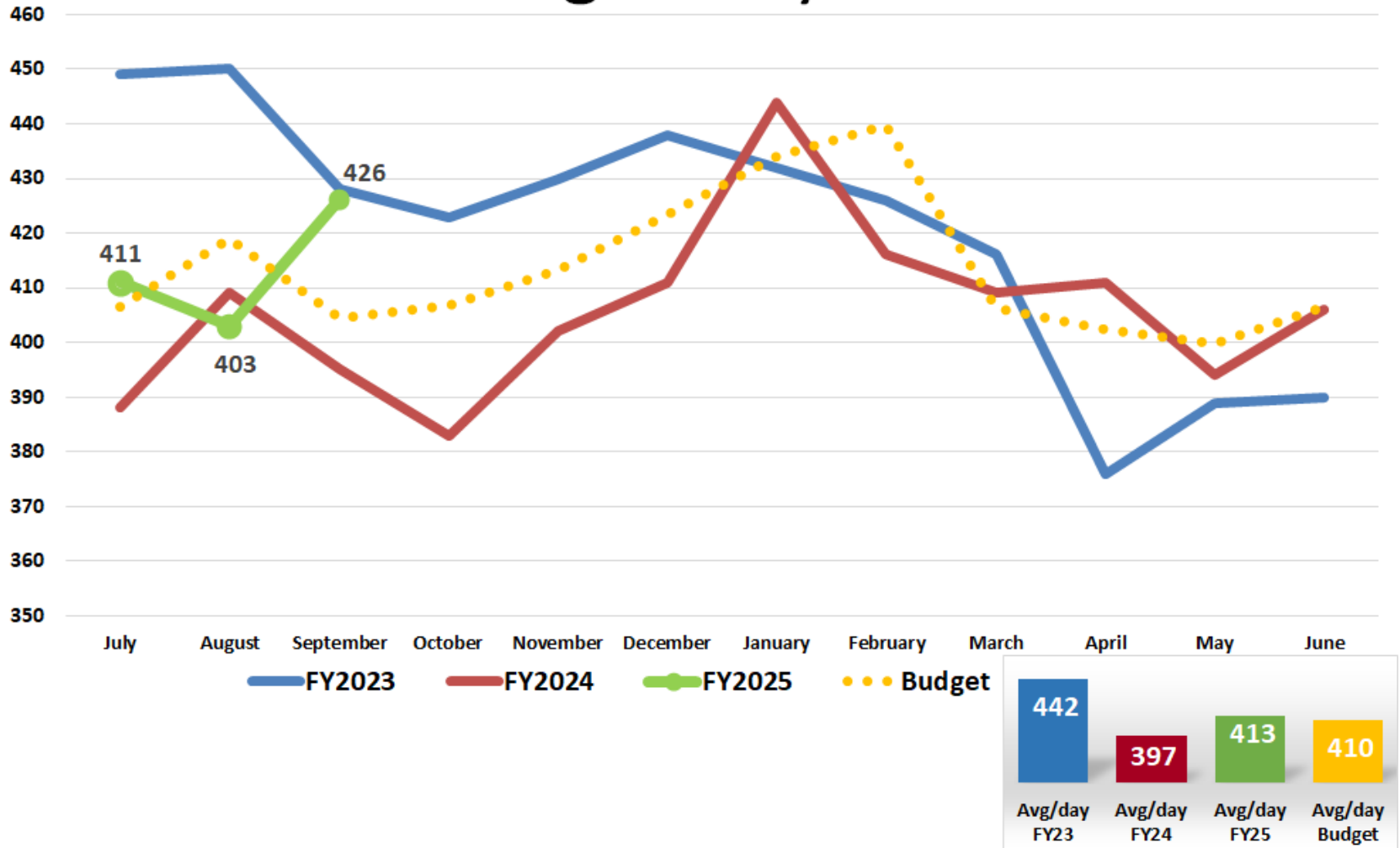
Investment summary of municipal securities:

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
San Diego County		300,000
San Francisco Ca		1,000,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
University Calf Ca		185,000
	\$	5,620,000

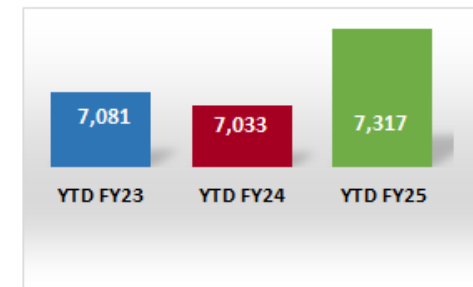
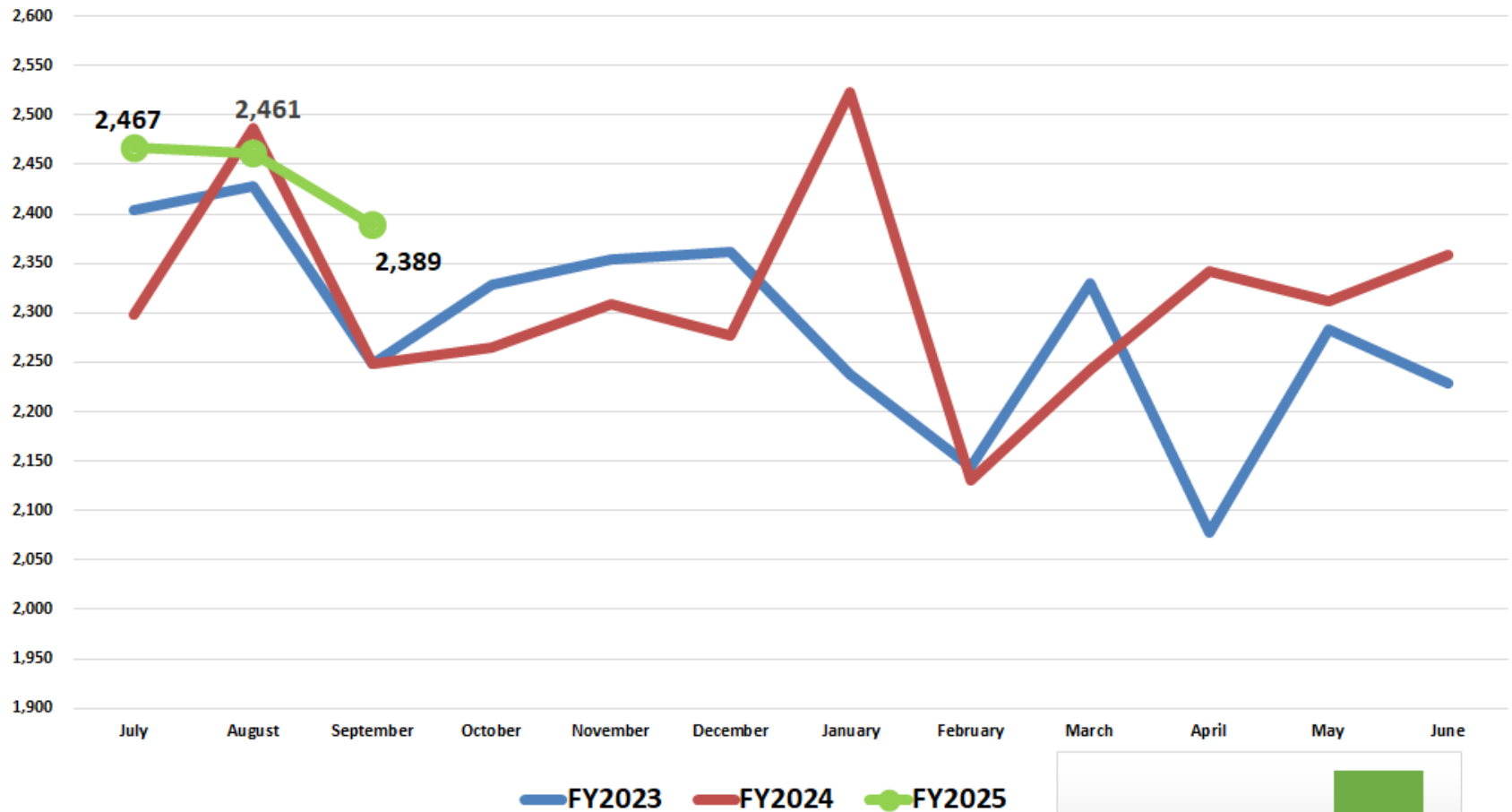
Statistical Report

September 2024

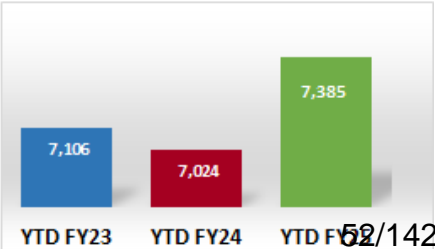
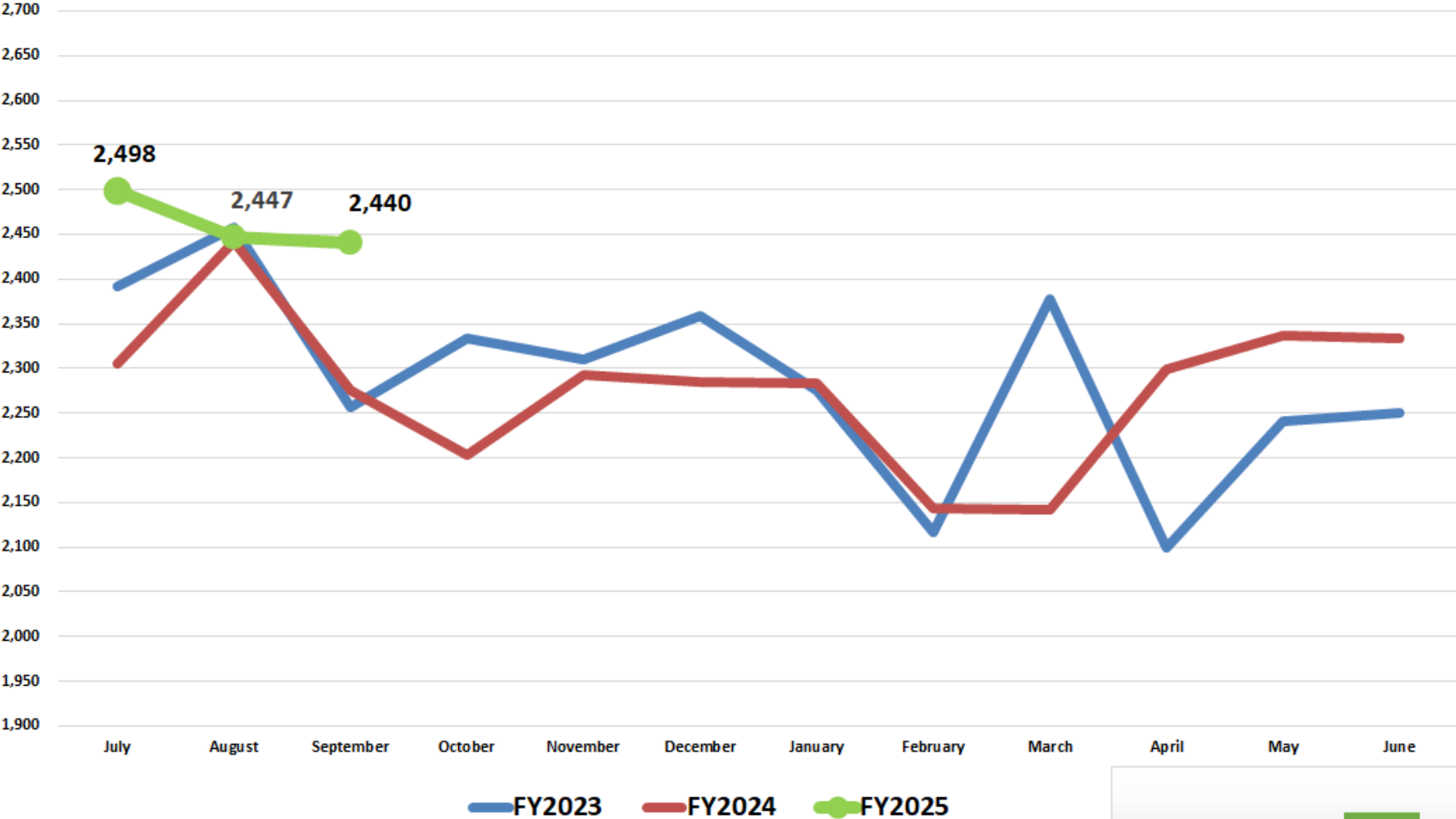
Average Daily Census



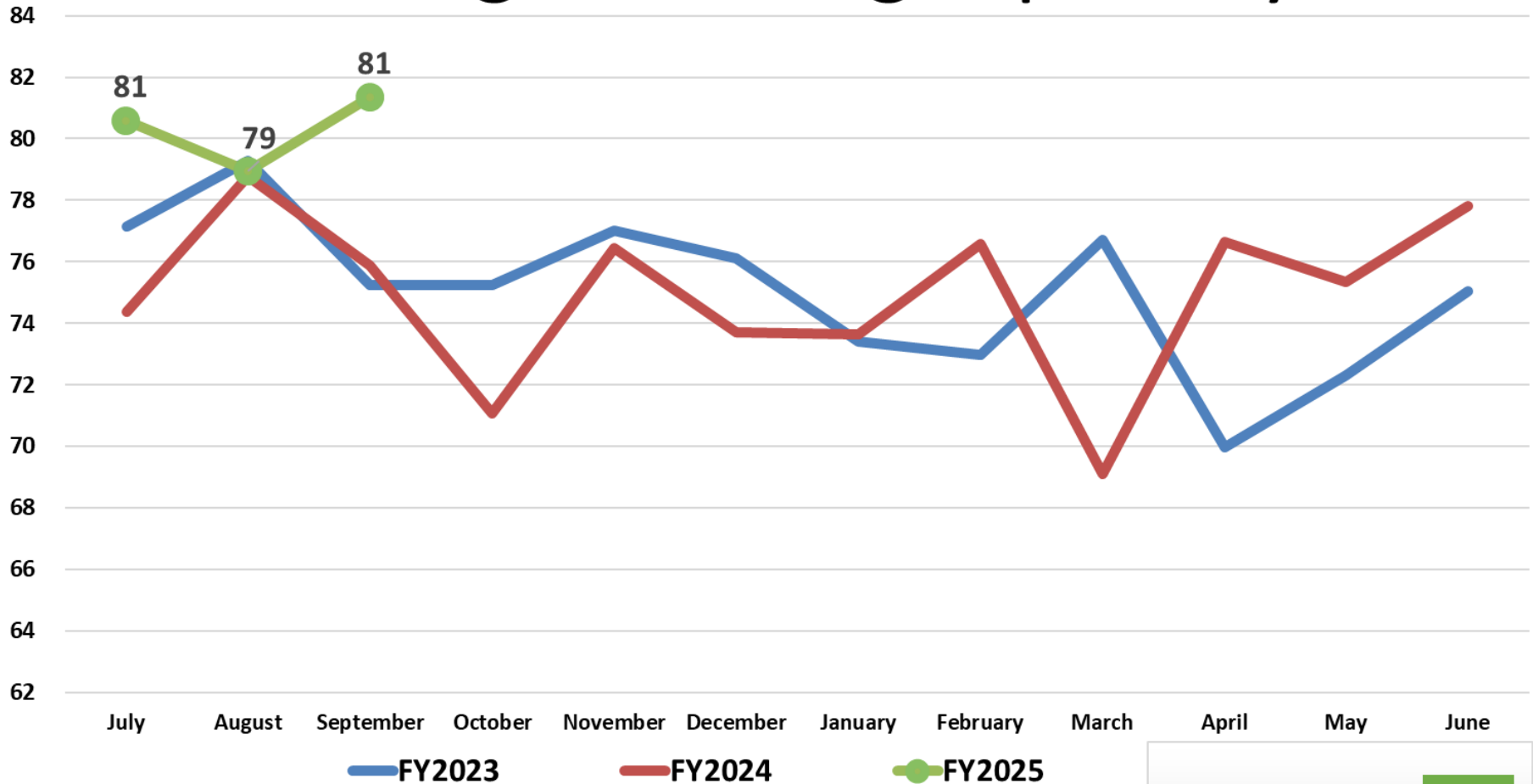
Admissions



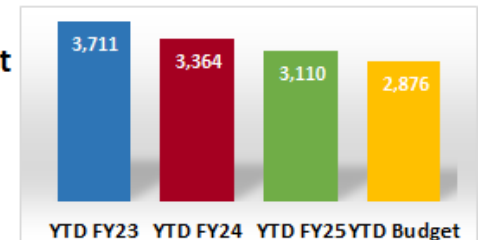
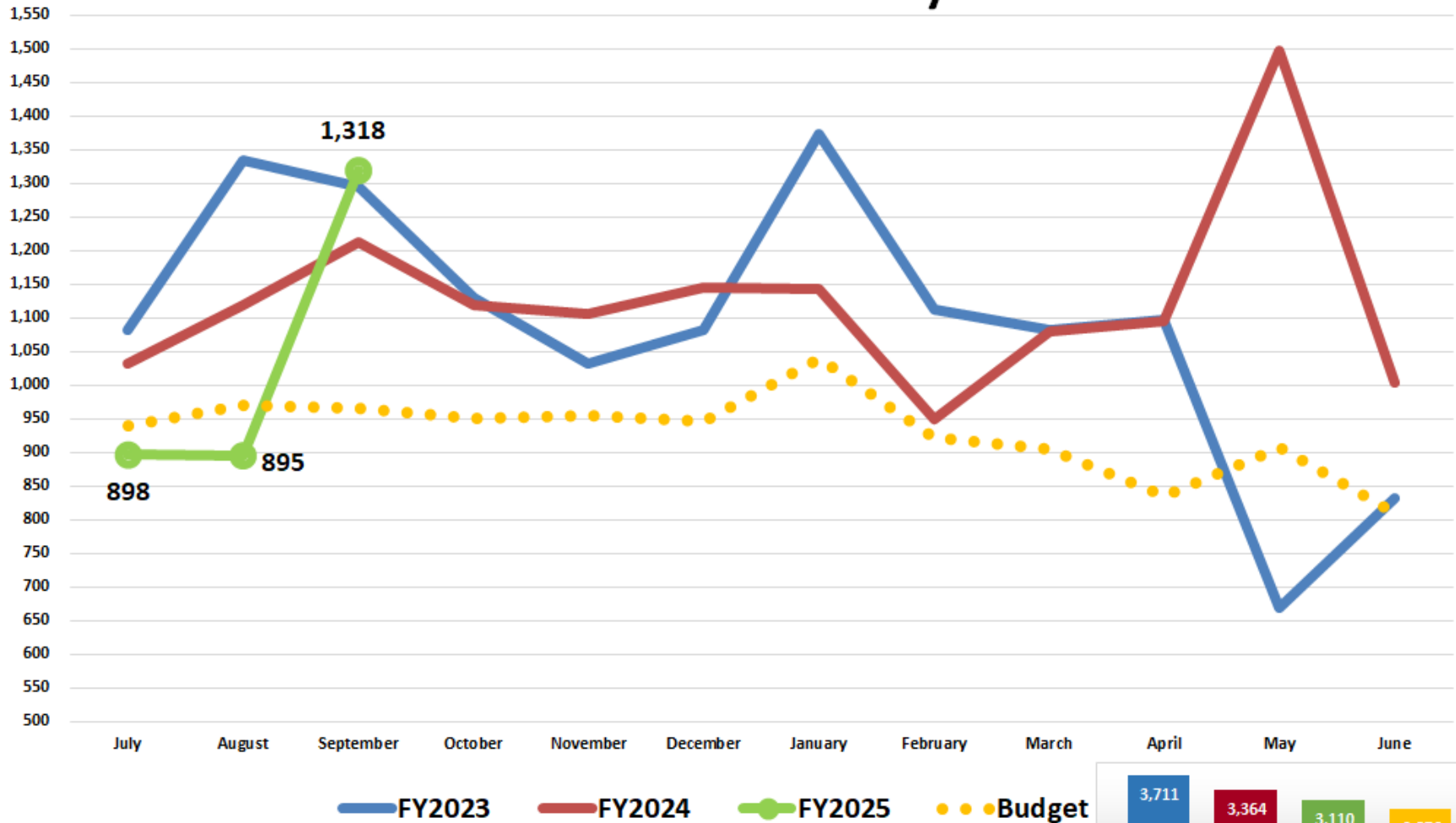
Discharges



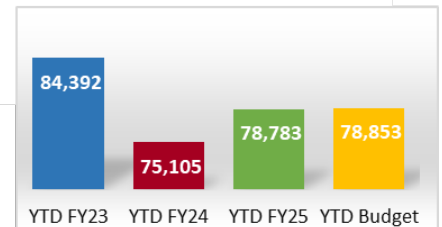
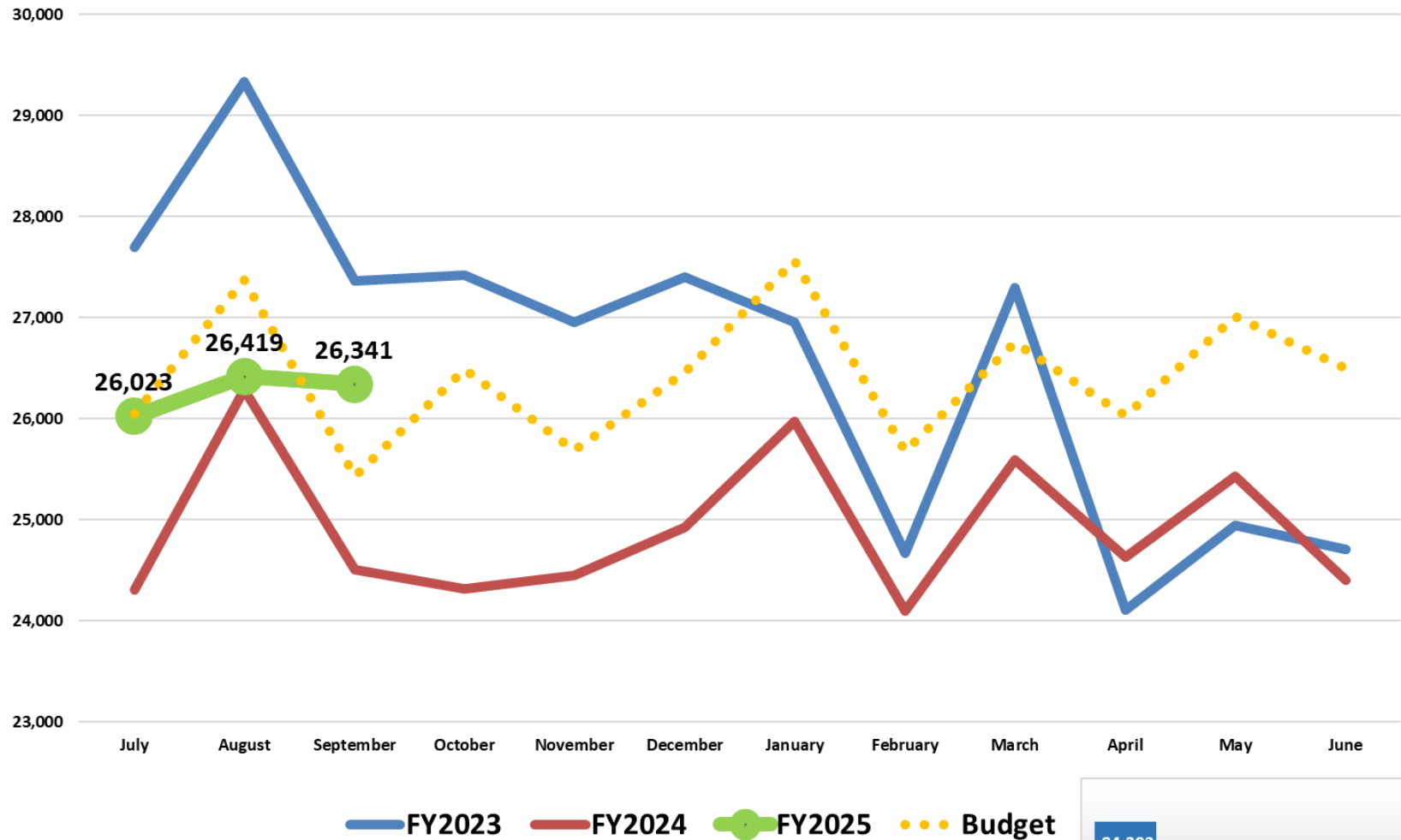
Average Discharges per day



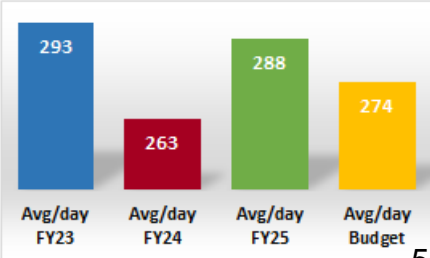
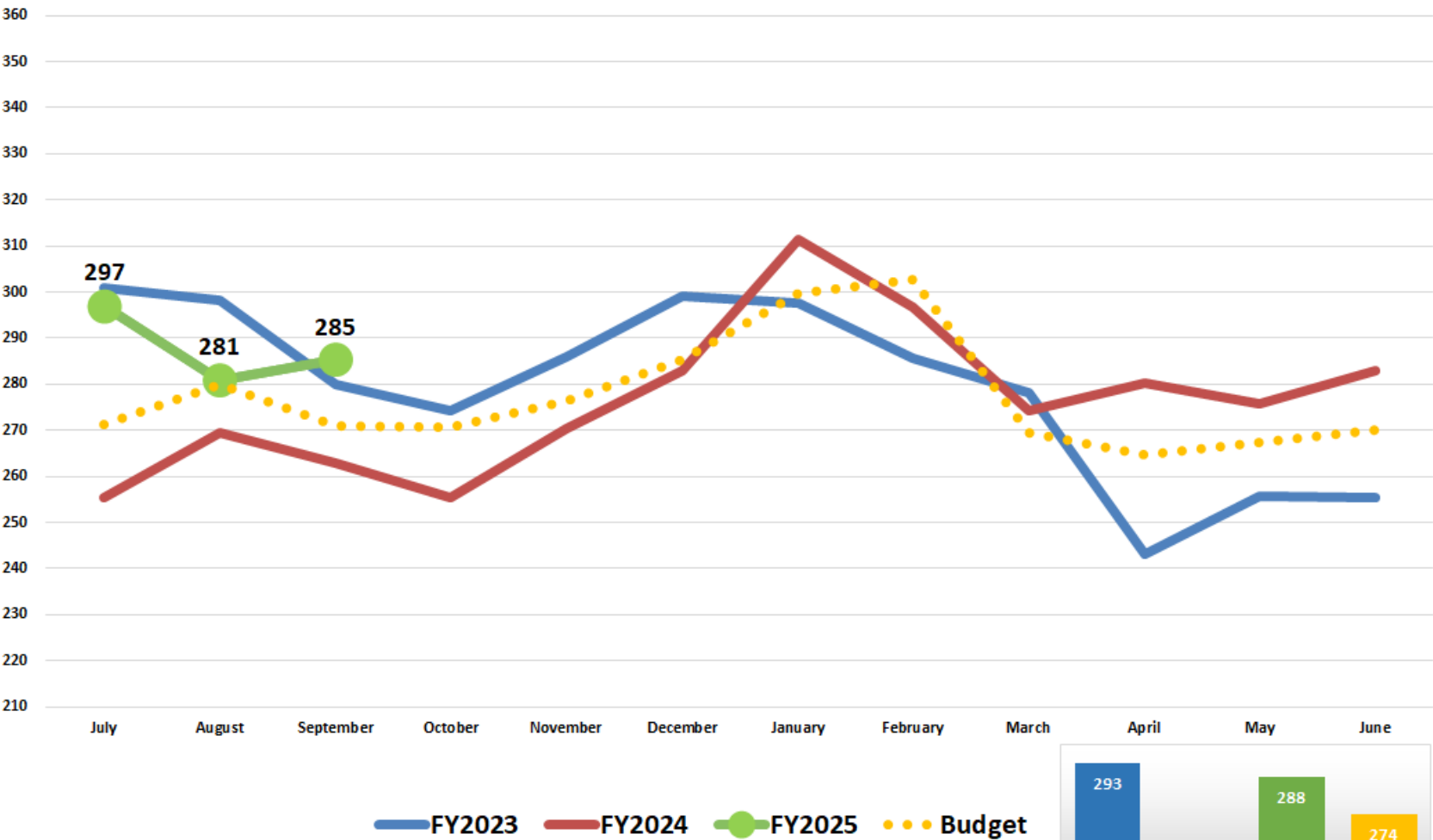
Observation Days



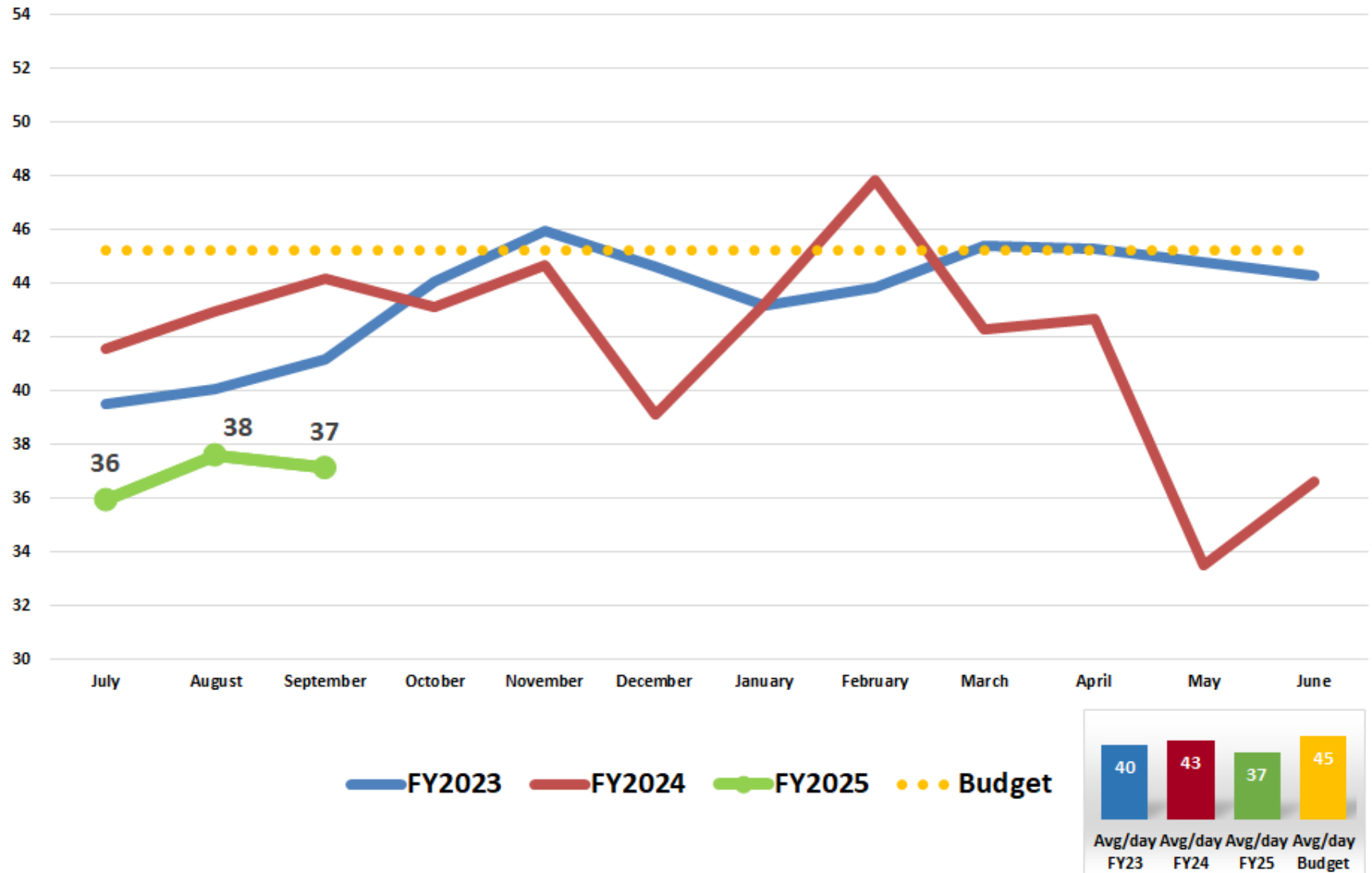
Adjusted Patient Days



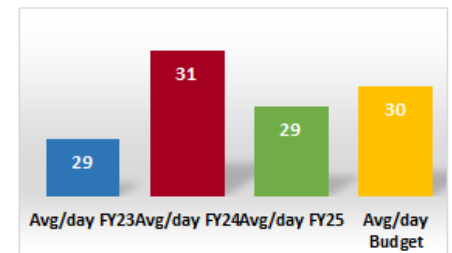
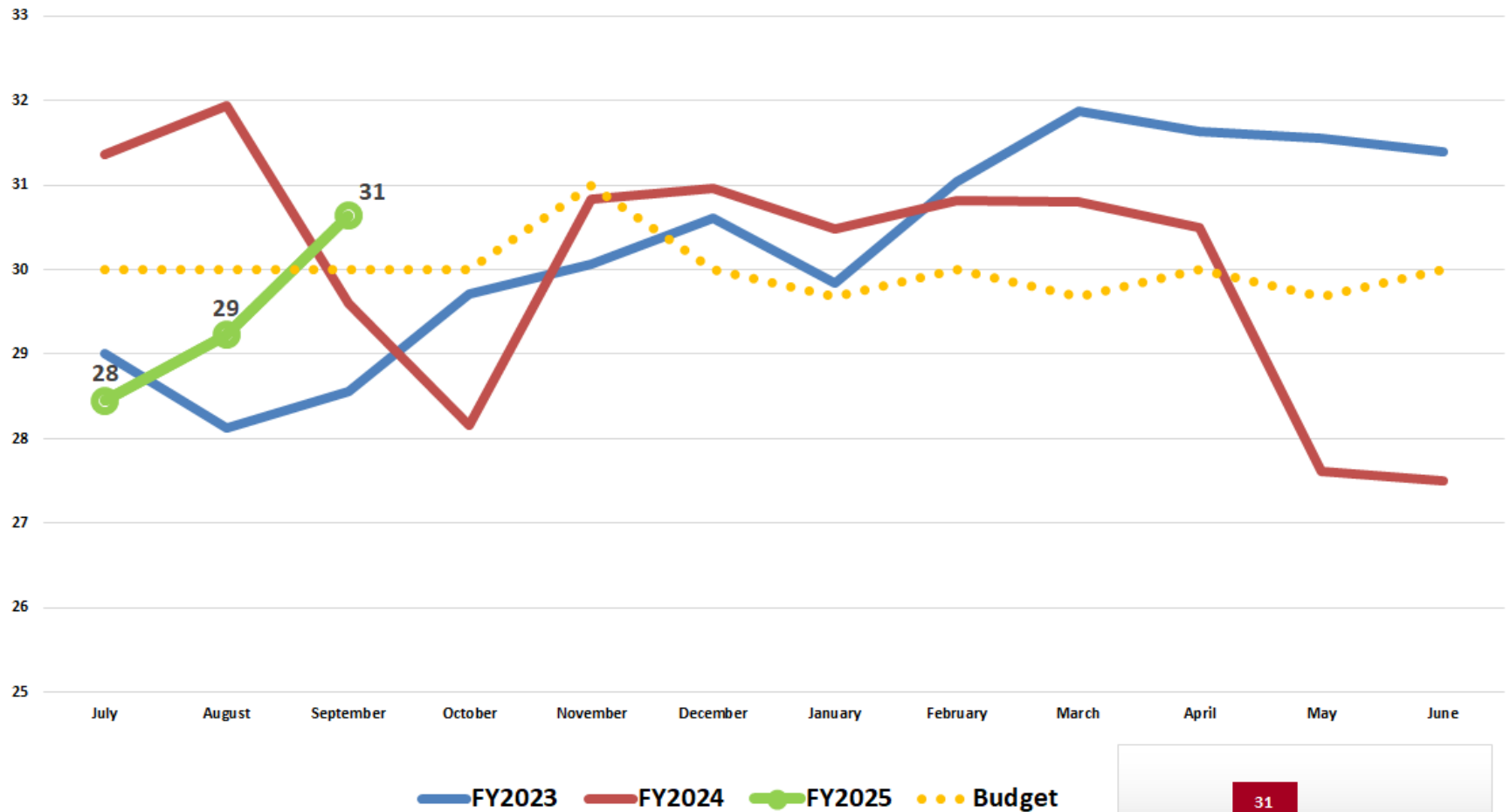
Medical Center (Avg Patients Per Day)



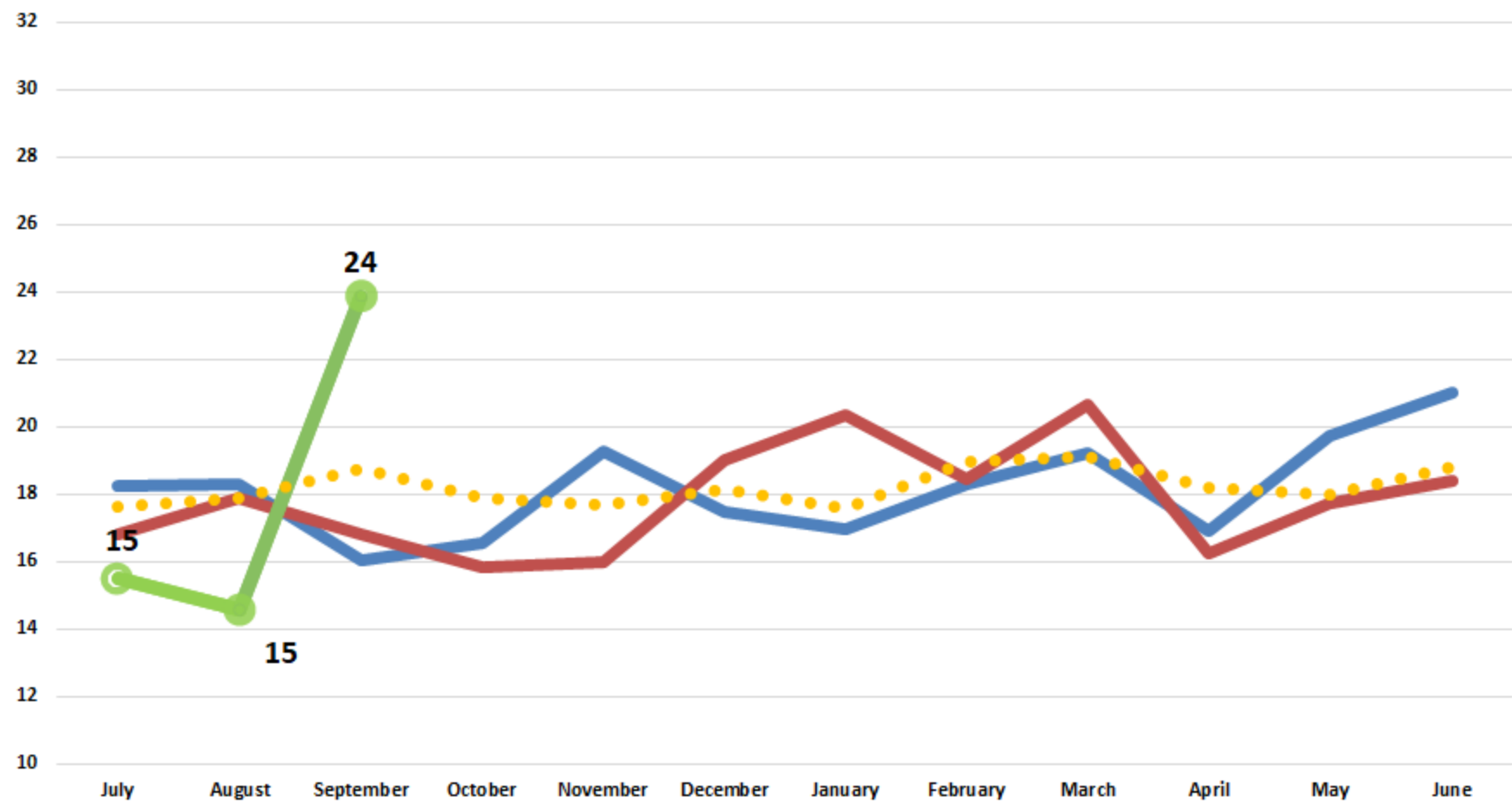
Acute I/P Psych (Avg Patients Per Day)



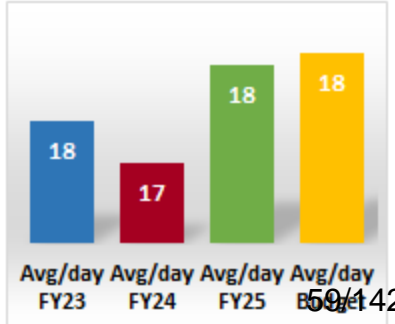
Sub-Acute - Avg Patients Per Day



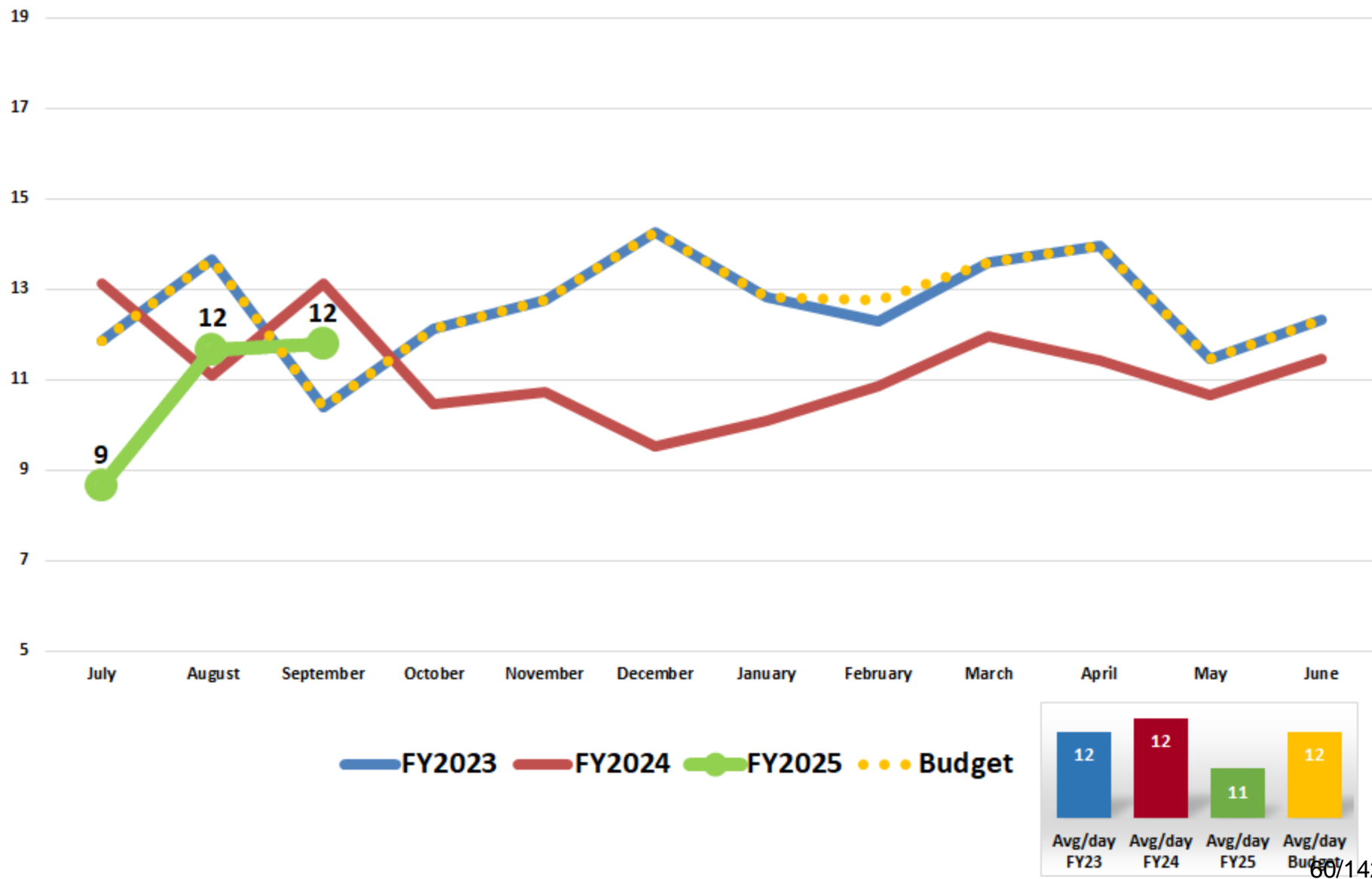
Rehabilitation Hospital - Avg Patients Per Day



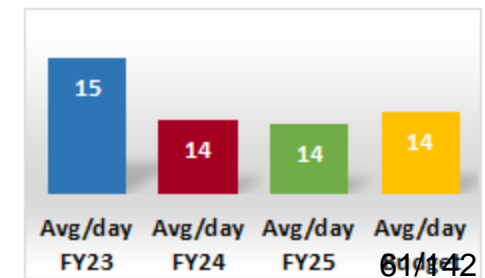
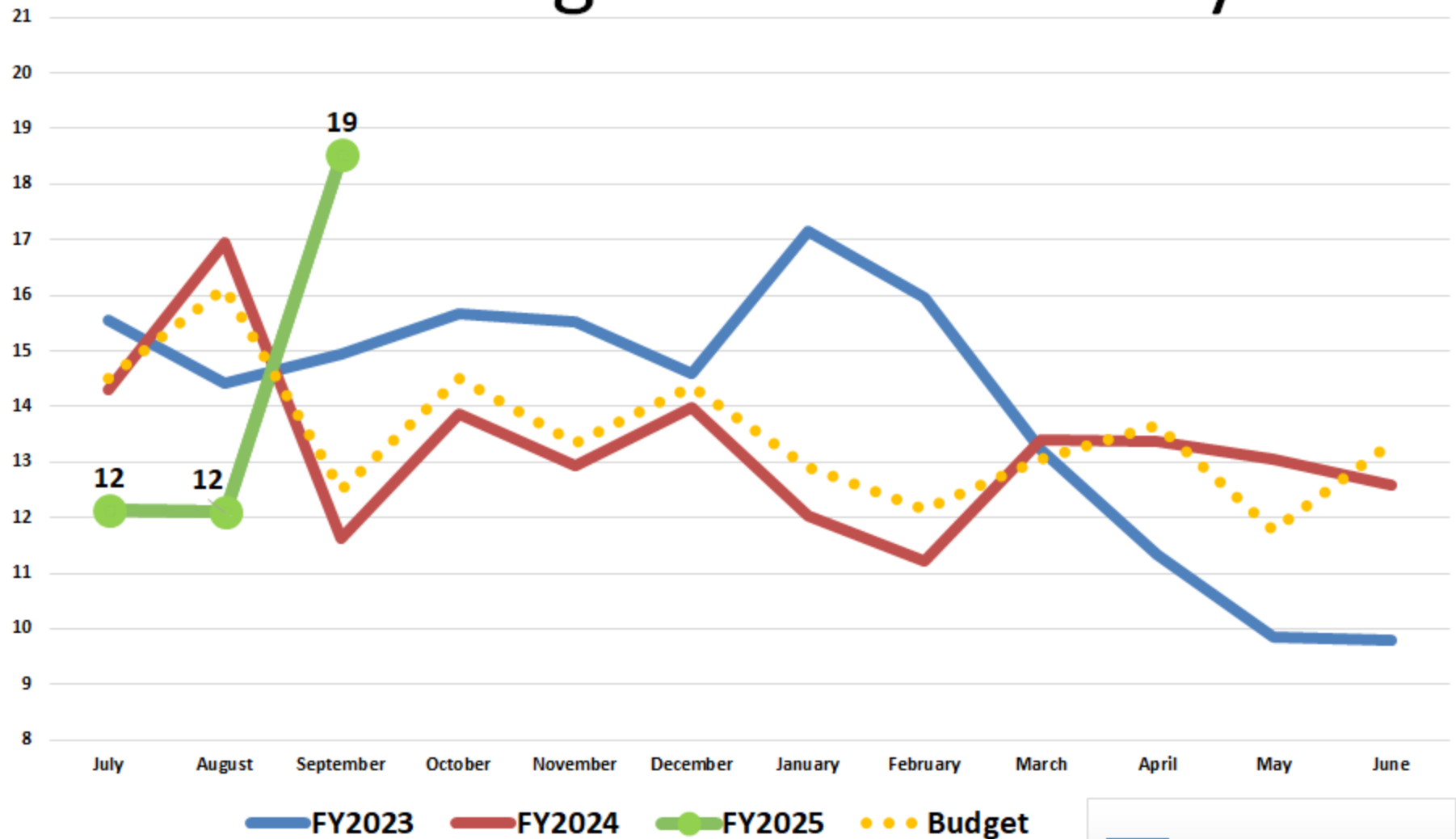
FY2023 FY2024 FY2025 Budget



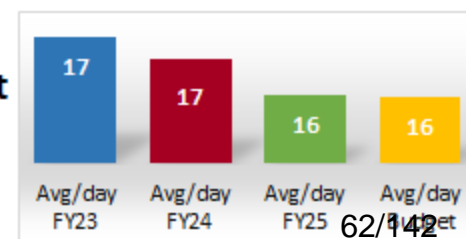
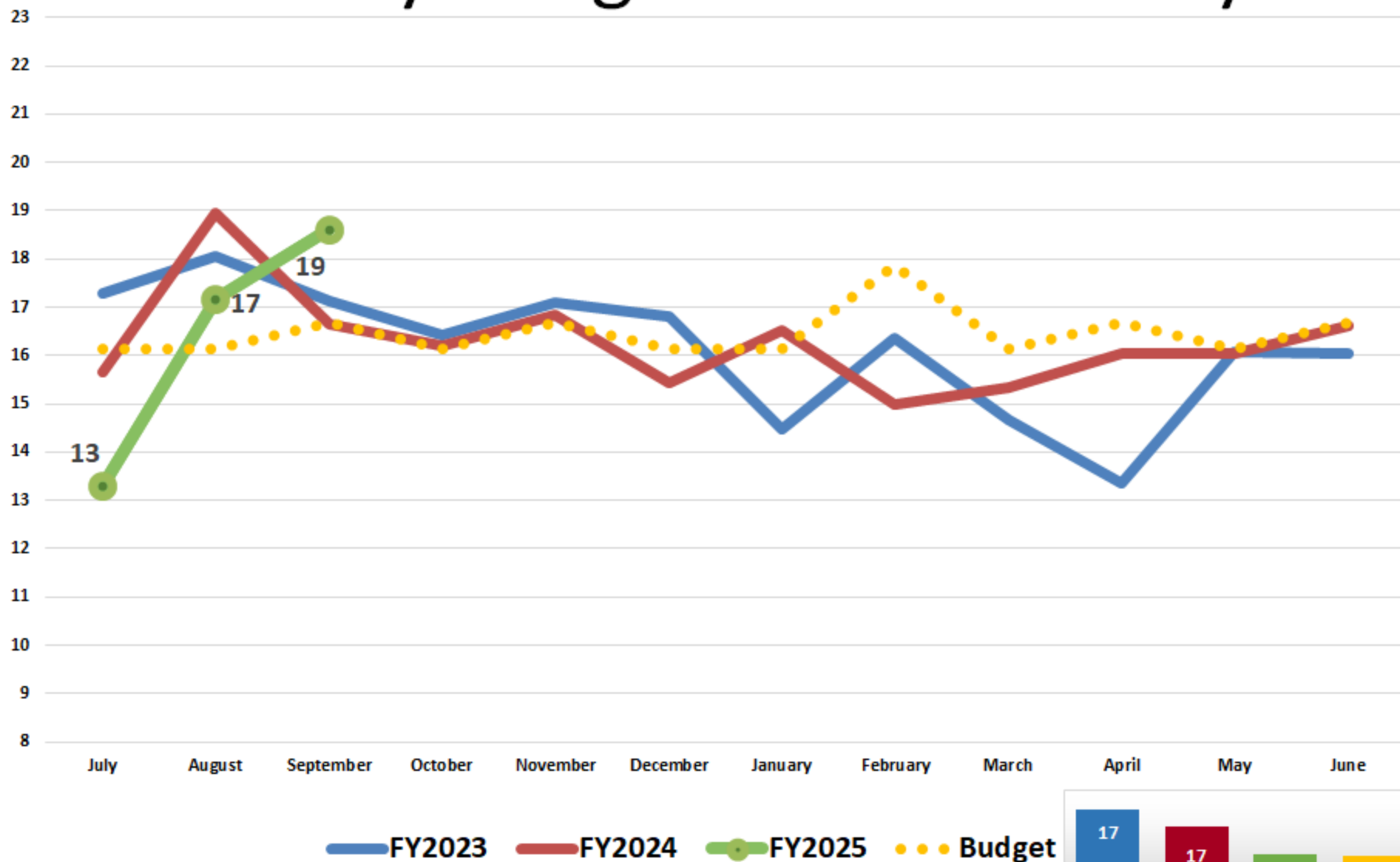
TCS Ortho - Avg Patients Per Day



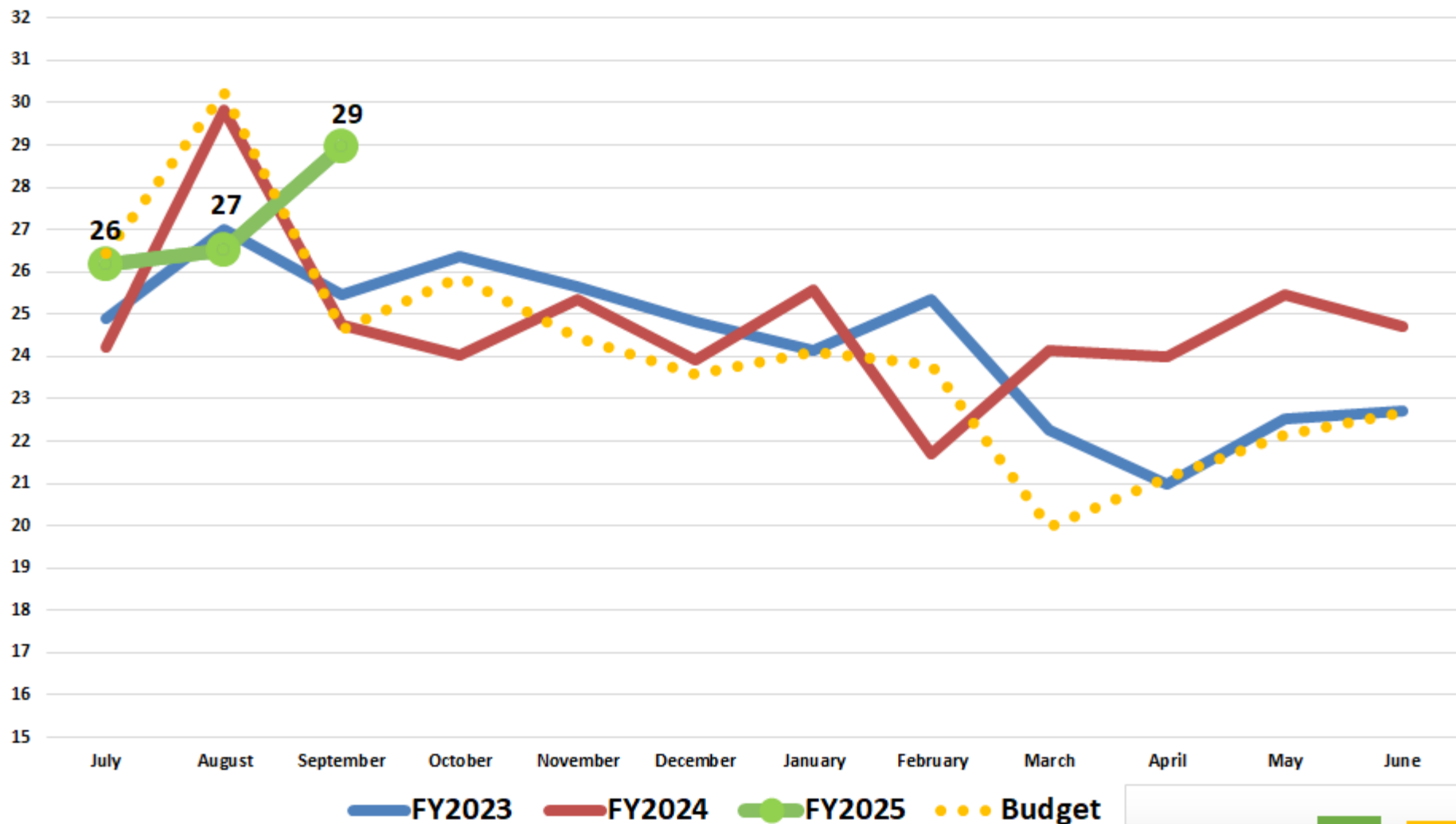
NICU - Avg Patients Per Day



Nursery - Avg Patients Per Day

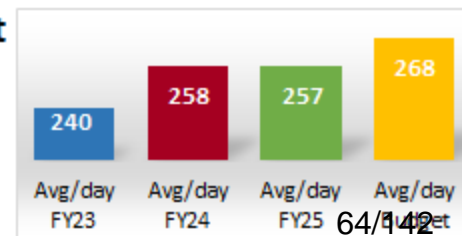
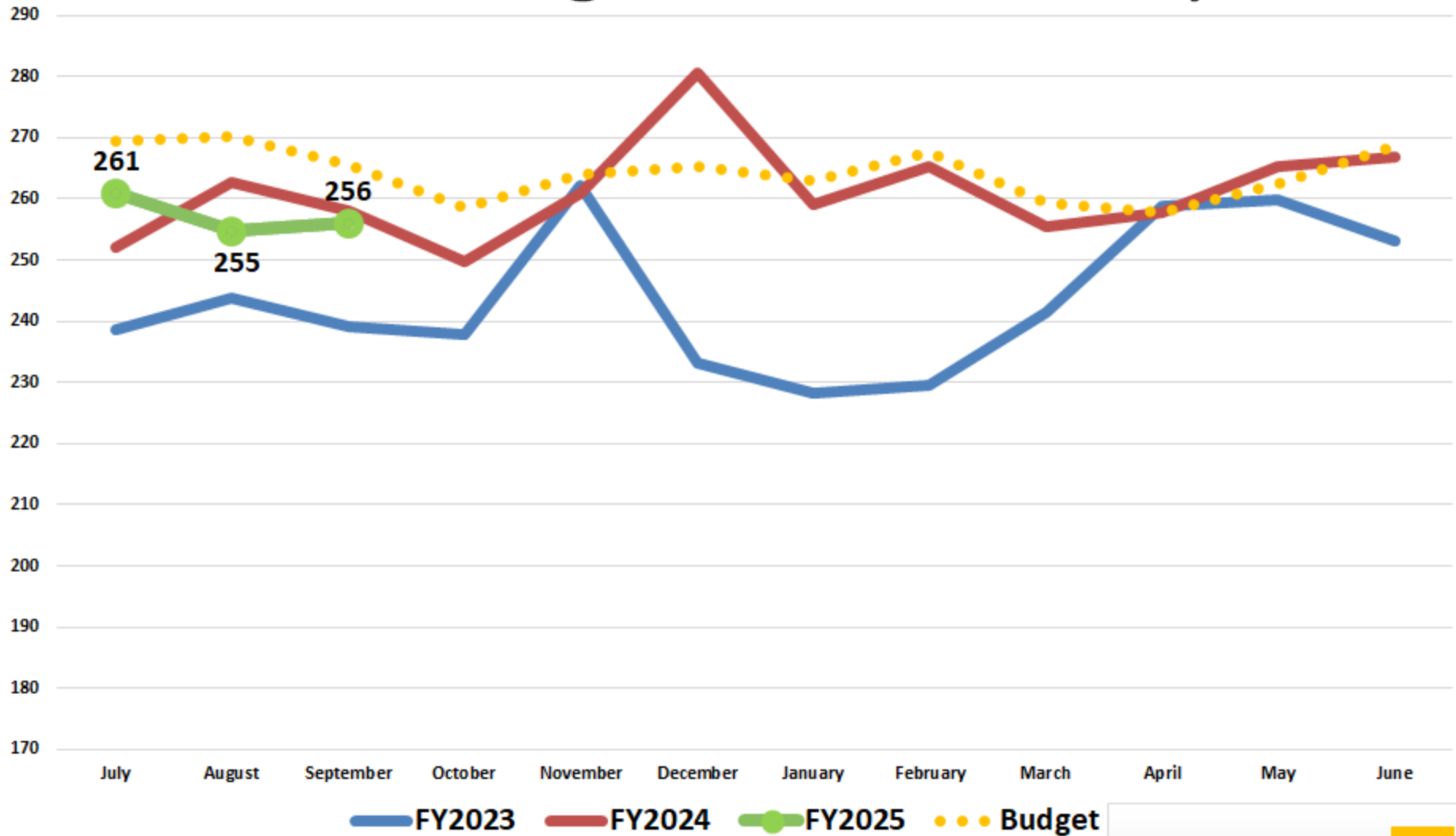


Obstetrics - Avg Patients Per Day

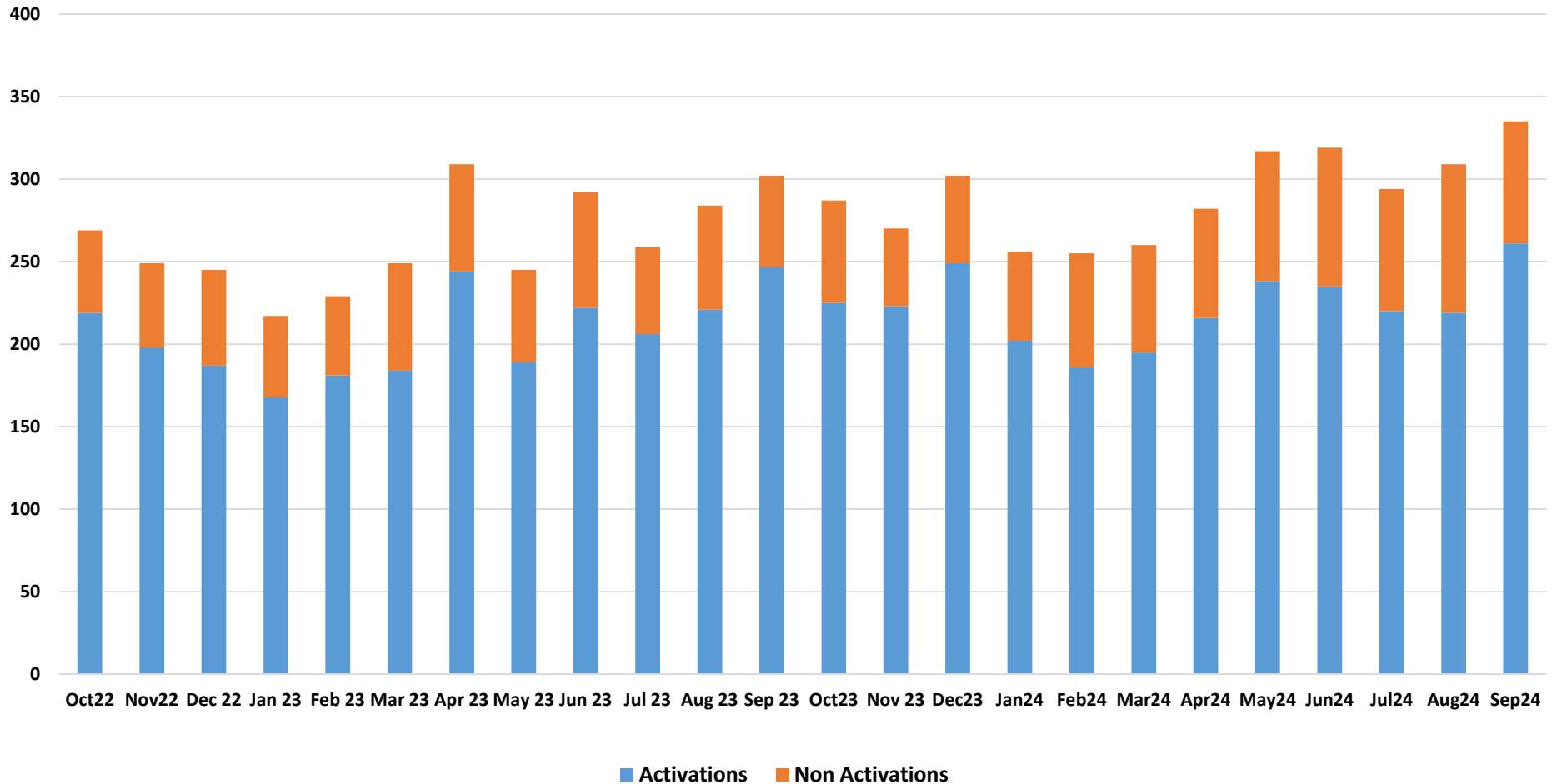


26	26	27	27
Avg/day FY23	Avg/day FY24	Avg/day FY25	Avg/day Budget

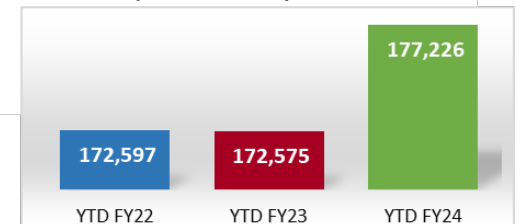
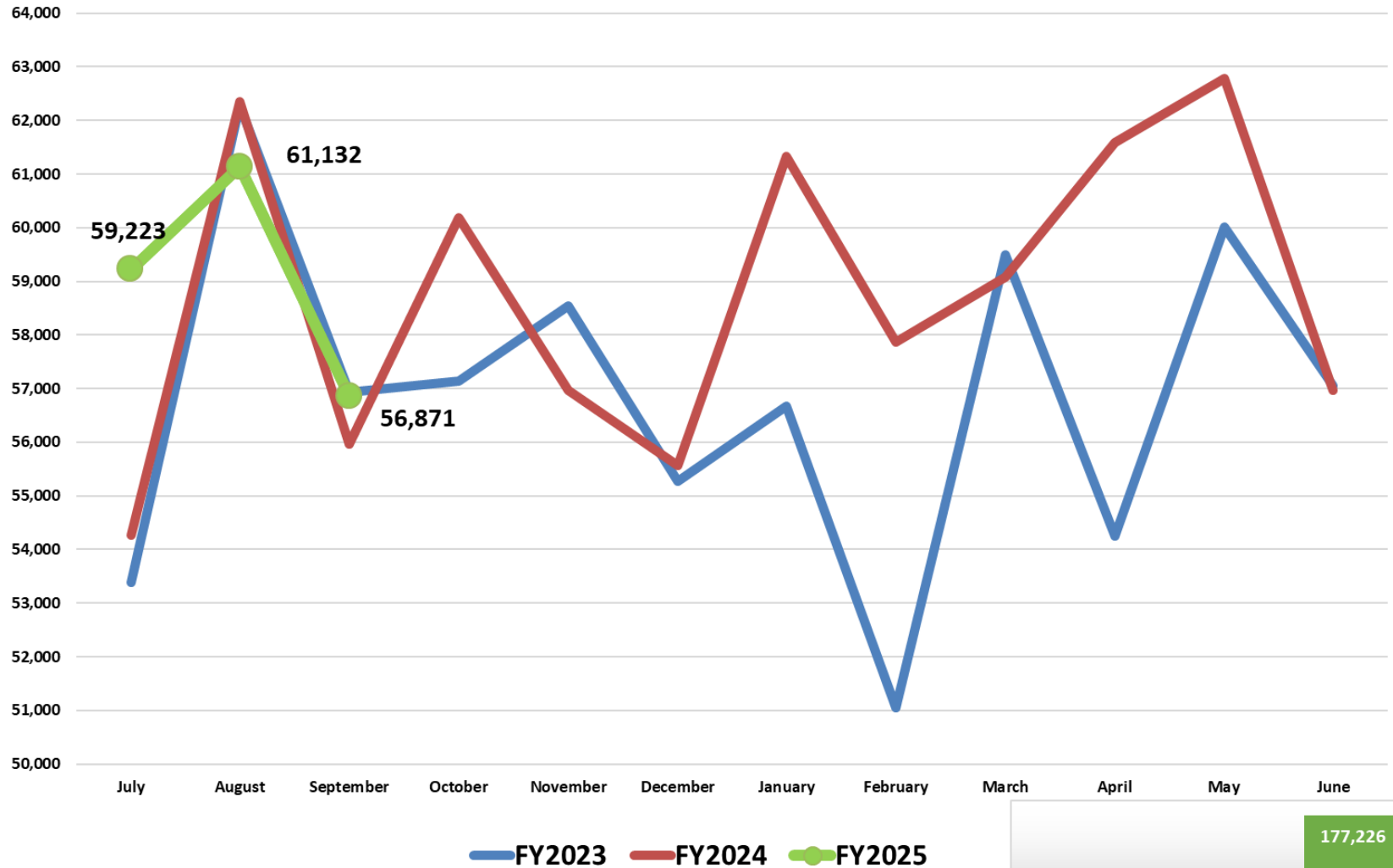
ED - Avg Treated Per Day



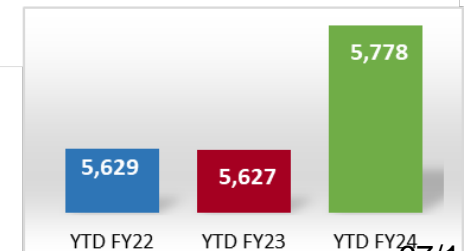
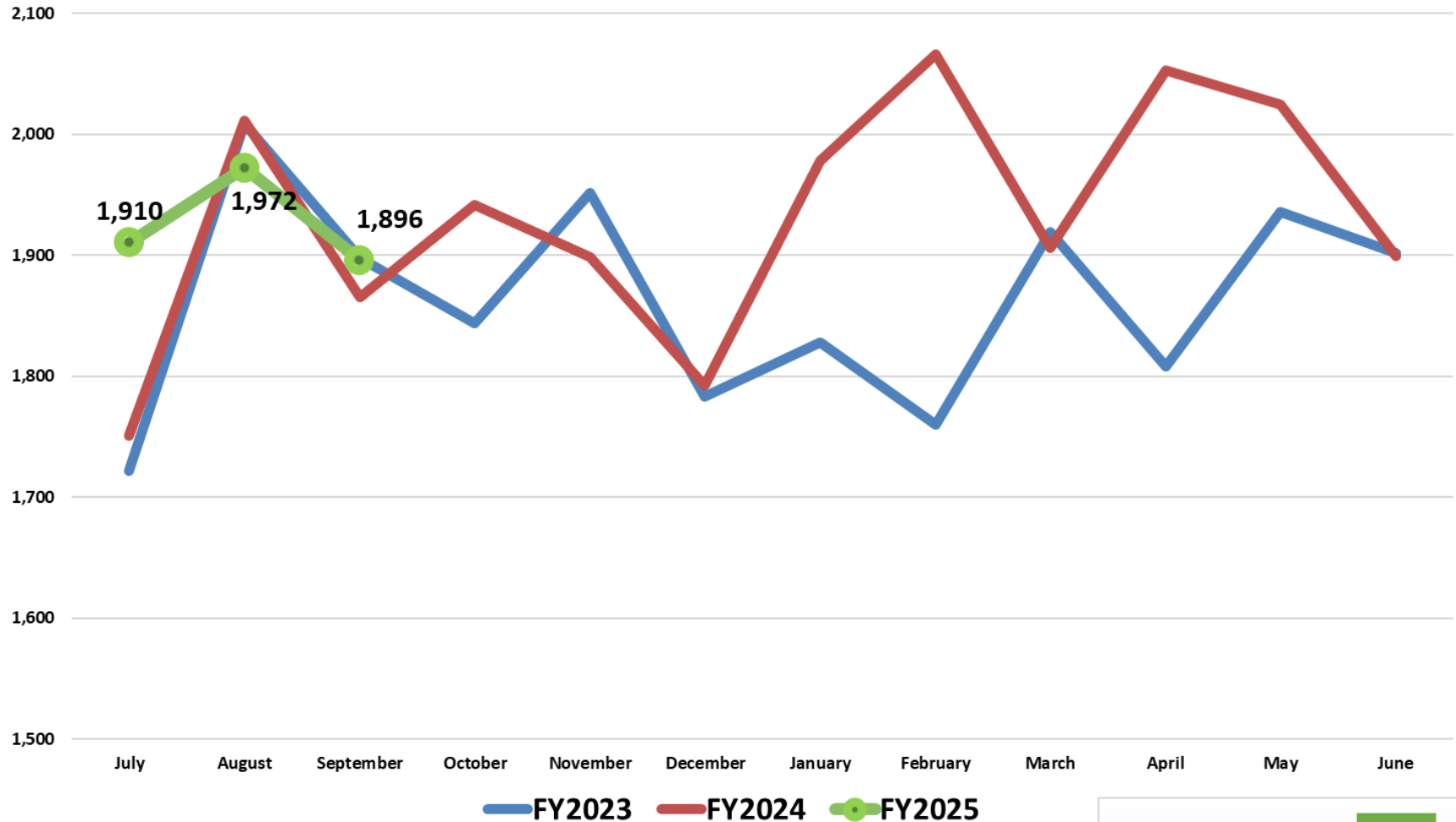
Trauma Activations & Non Activations



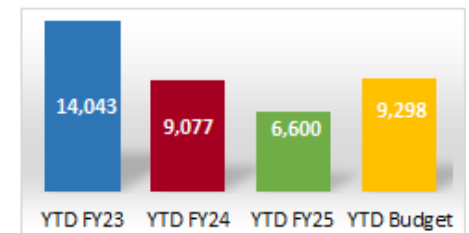
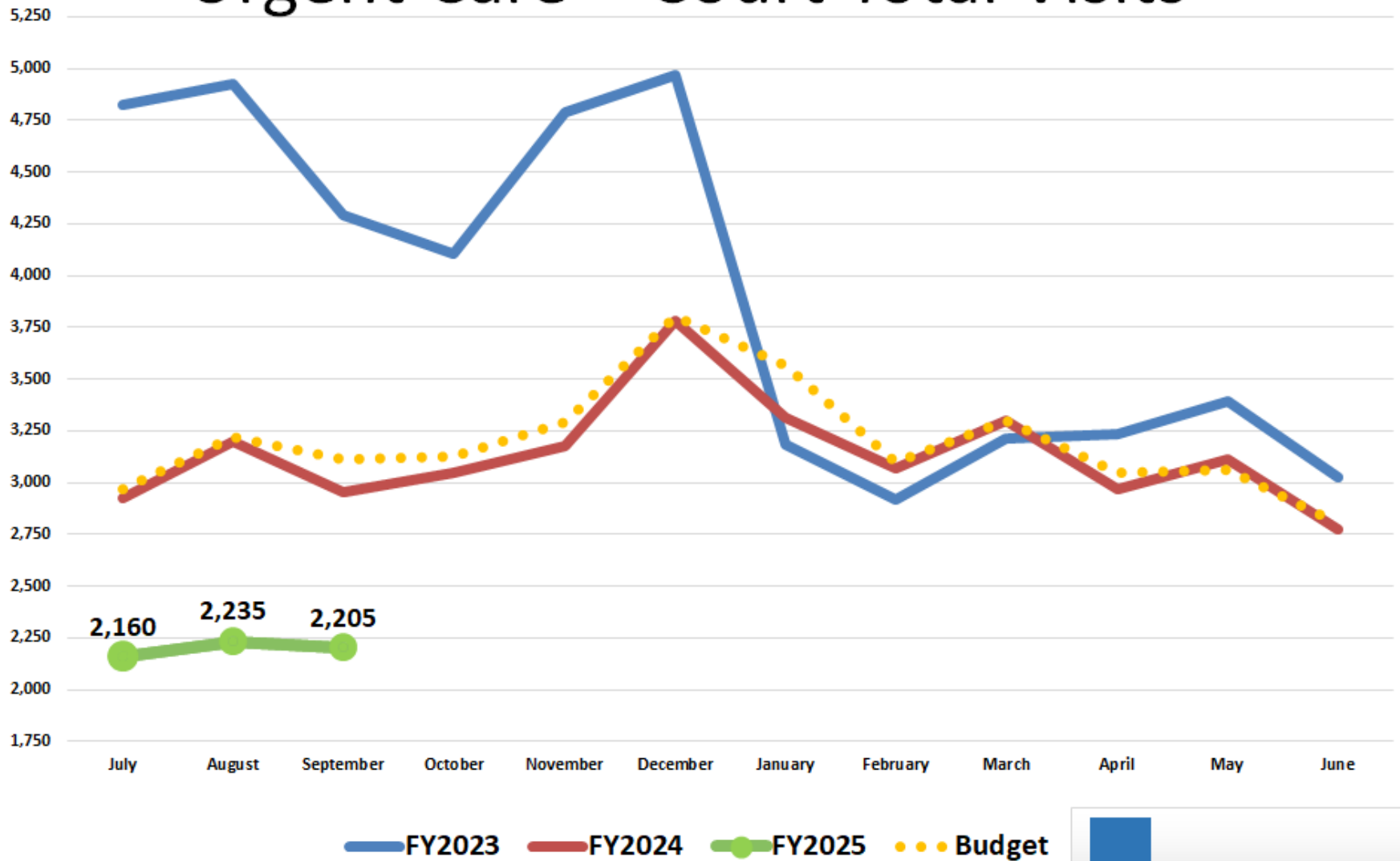
Outpatient Registrations



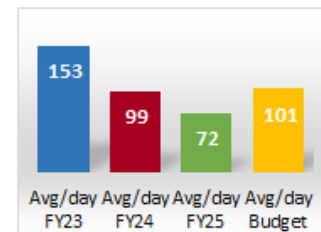
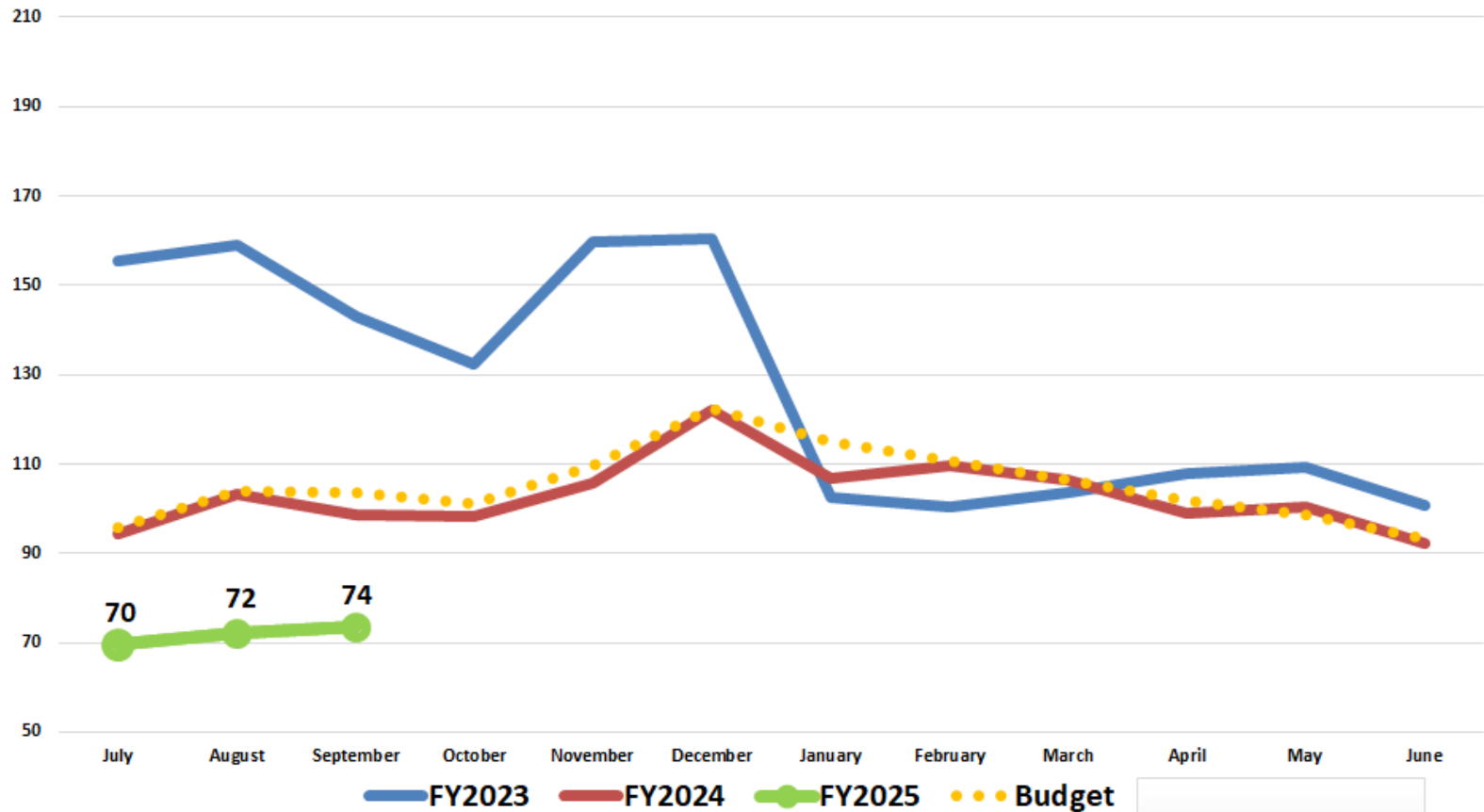
Outpatient Registrations Per Day



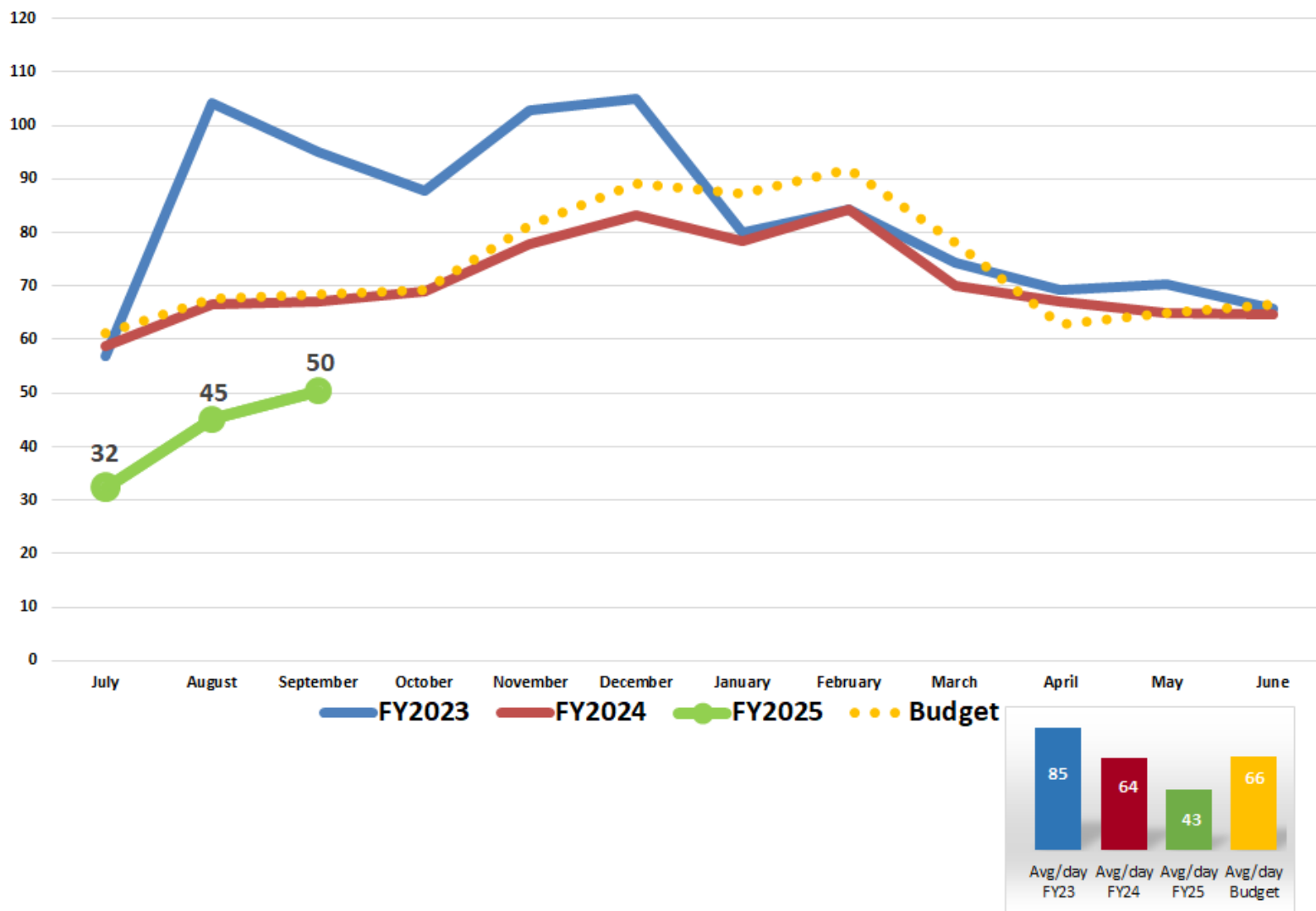
Urgent Care – Court Total Visits



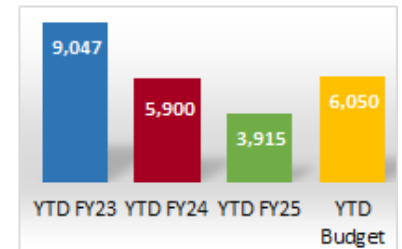
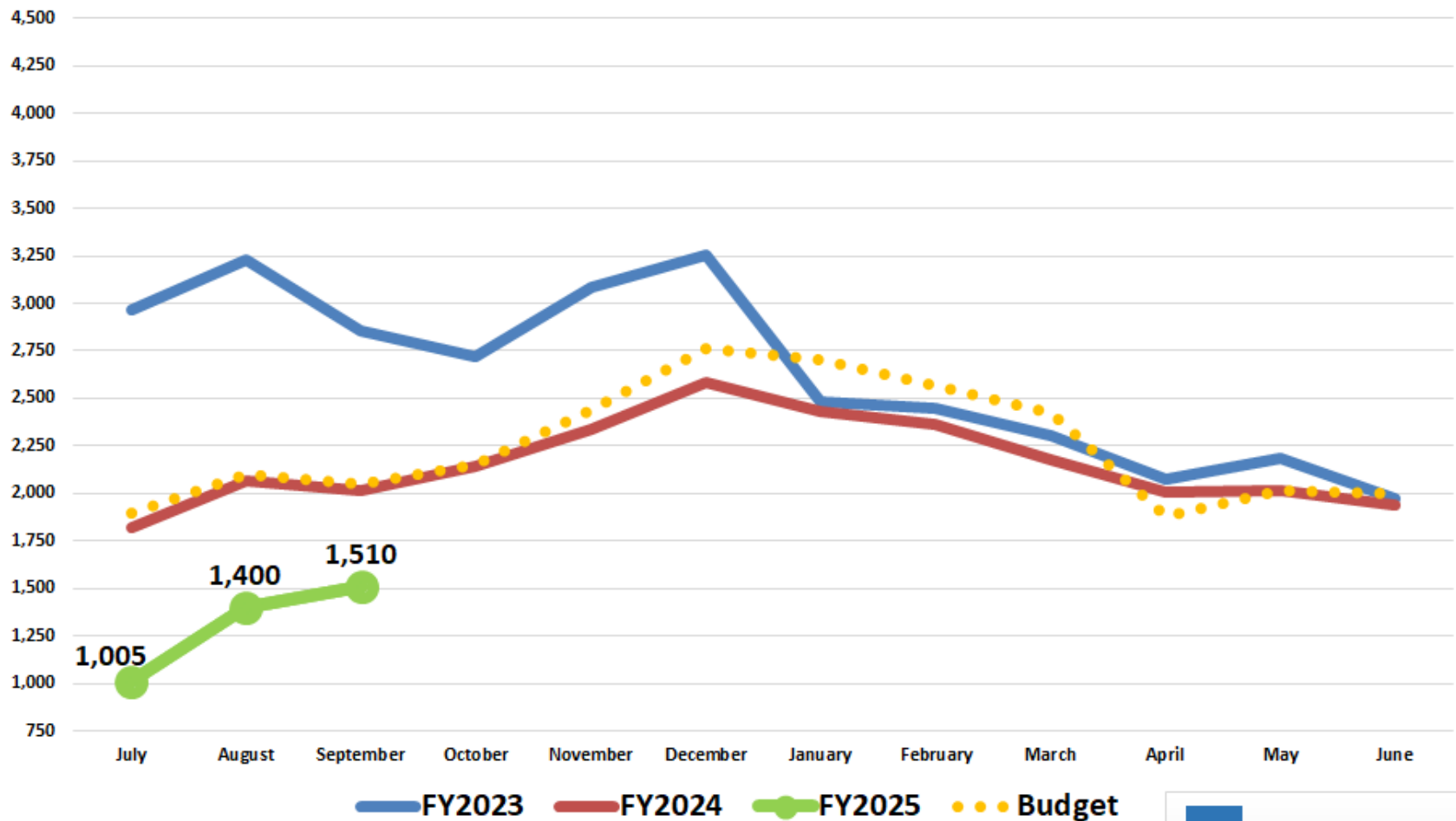
Urgent Care – Court Avg Visits Per Day



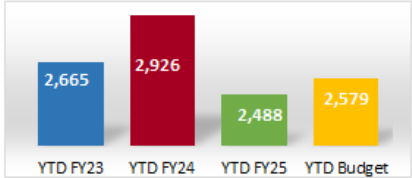
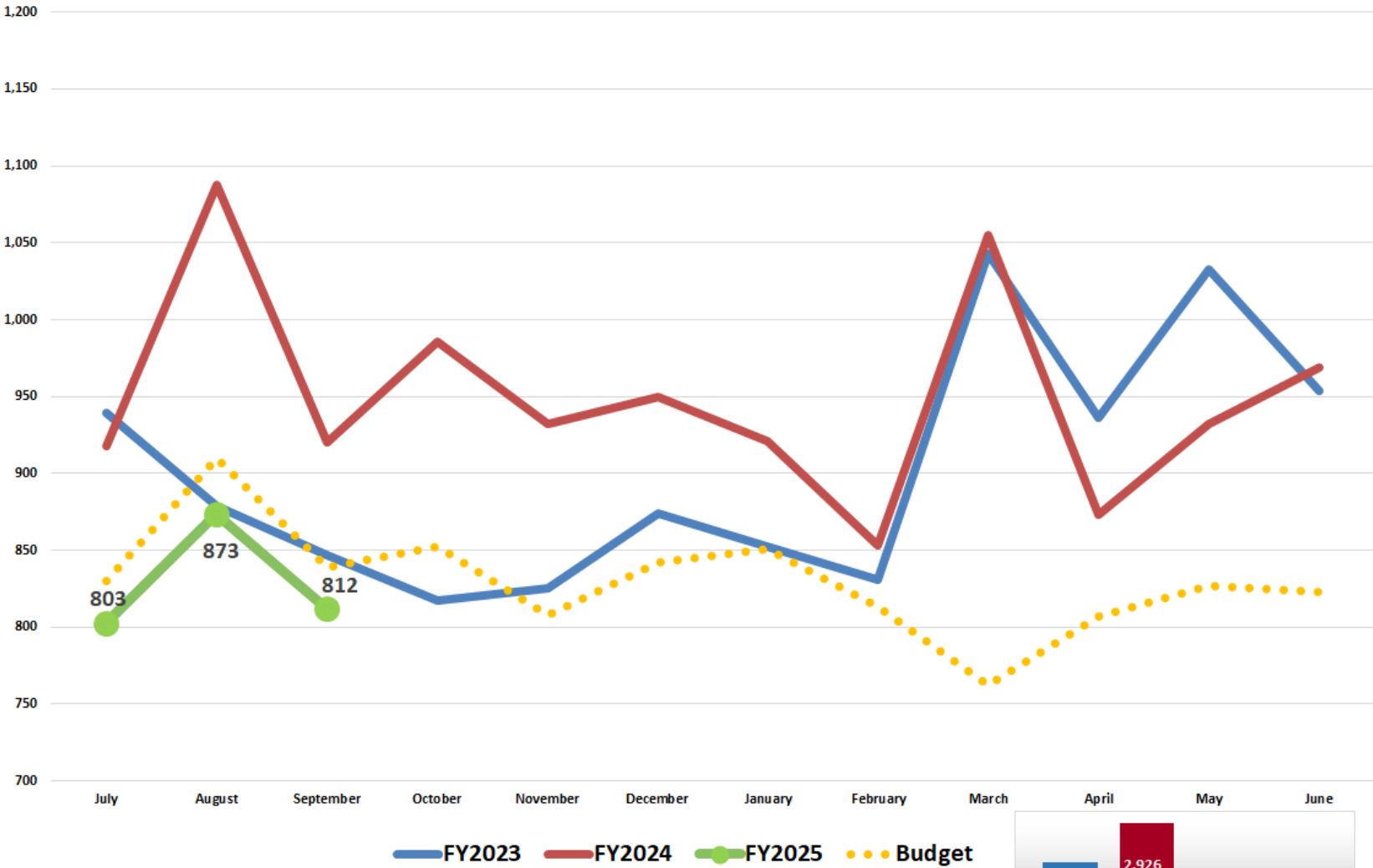
Urgent Care – Demaree Avg Visits Per Day



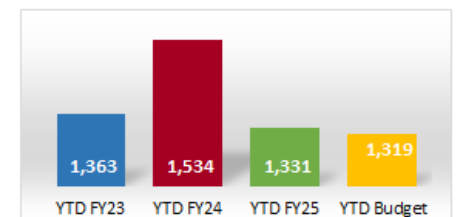
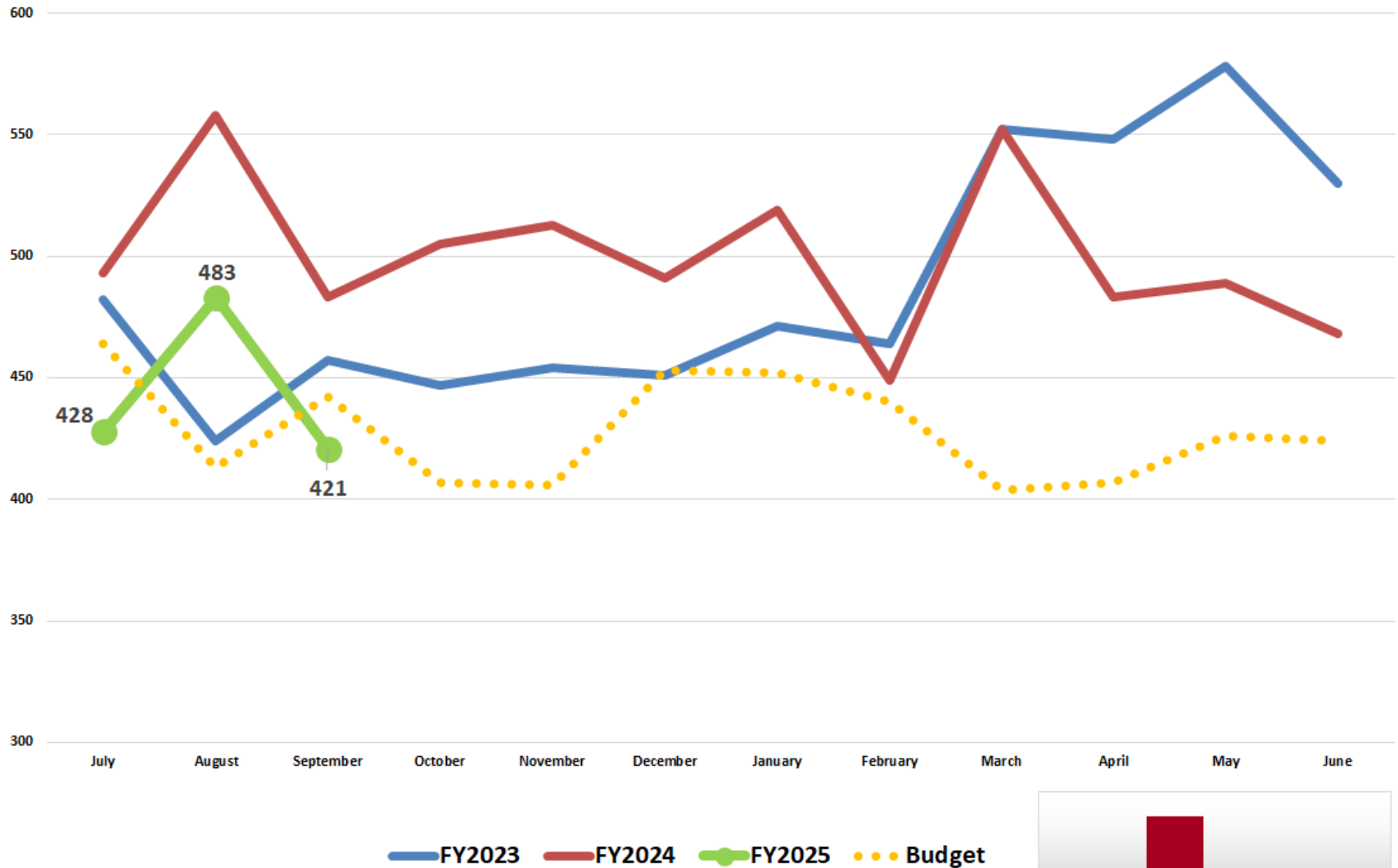
Urgent Care – Demaree Total Visits



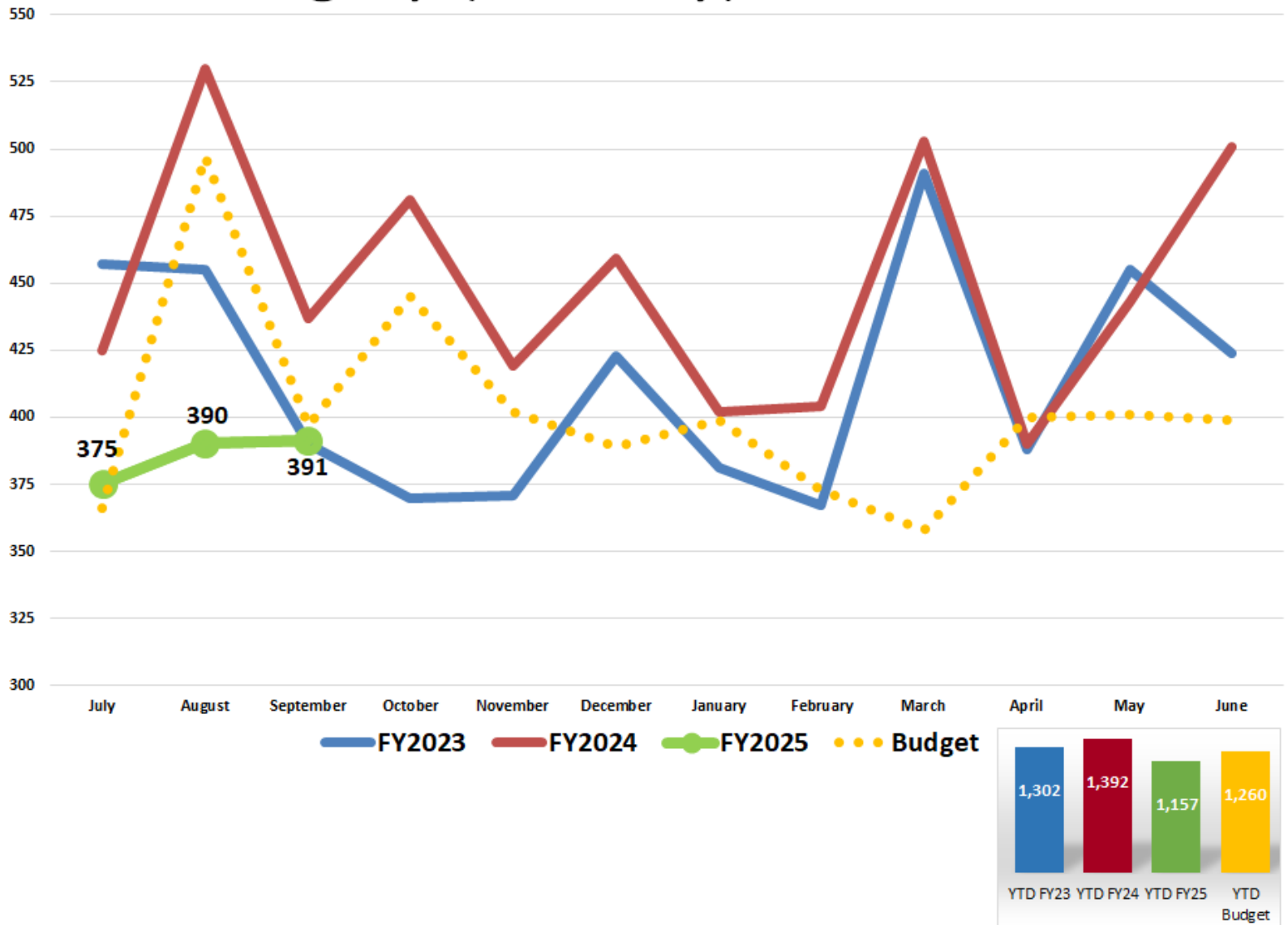
Surgery (IP & OP) – 100 Min Units



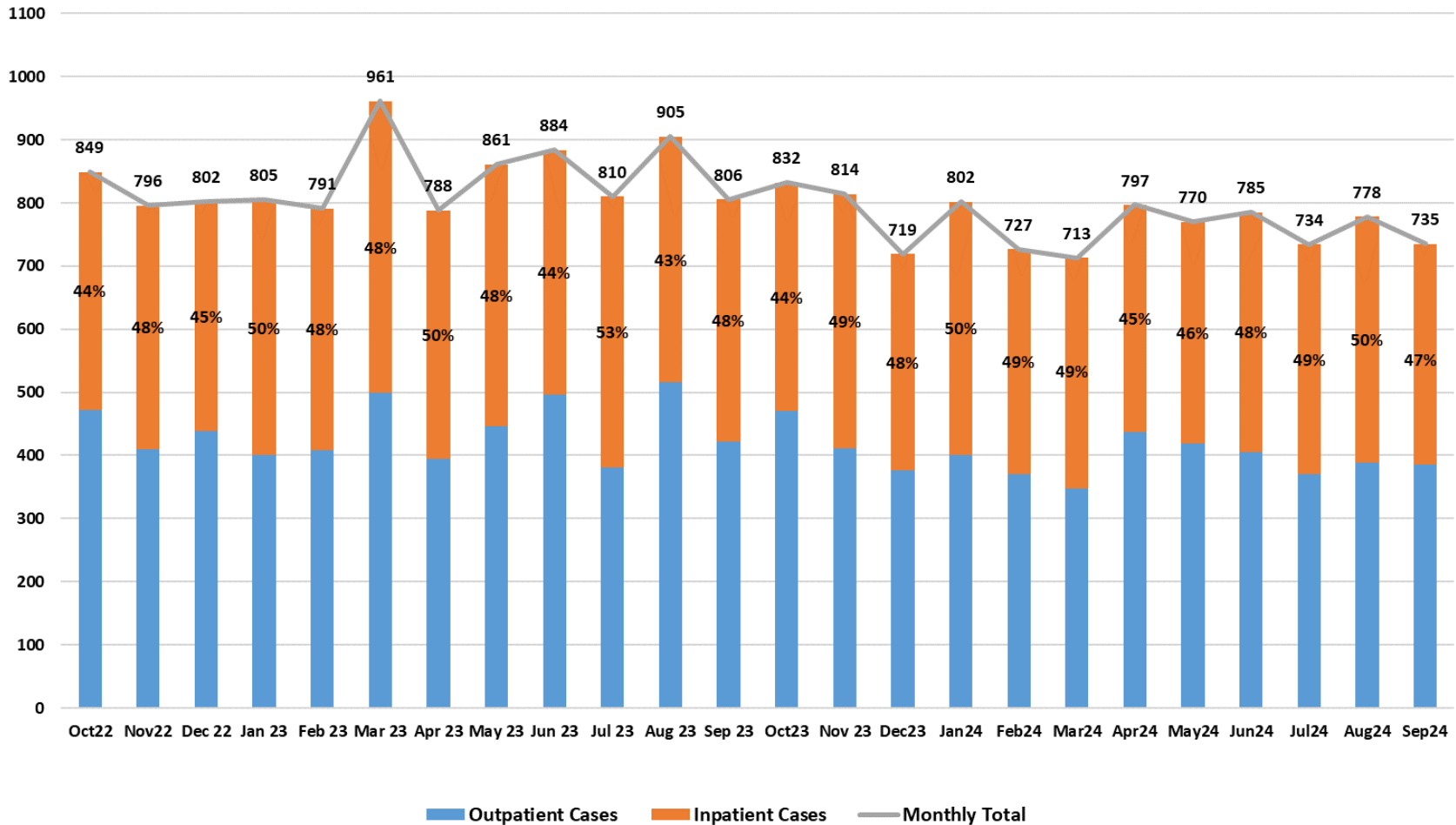
Surgery (IP Only) - 100 Min Unit



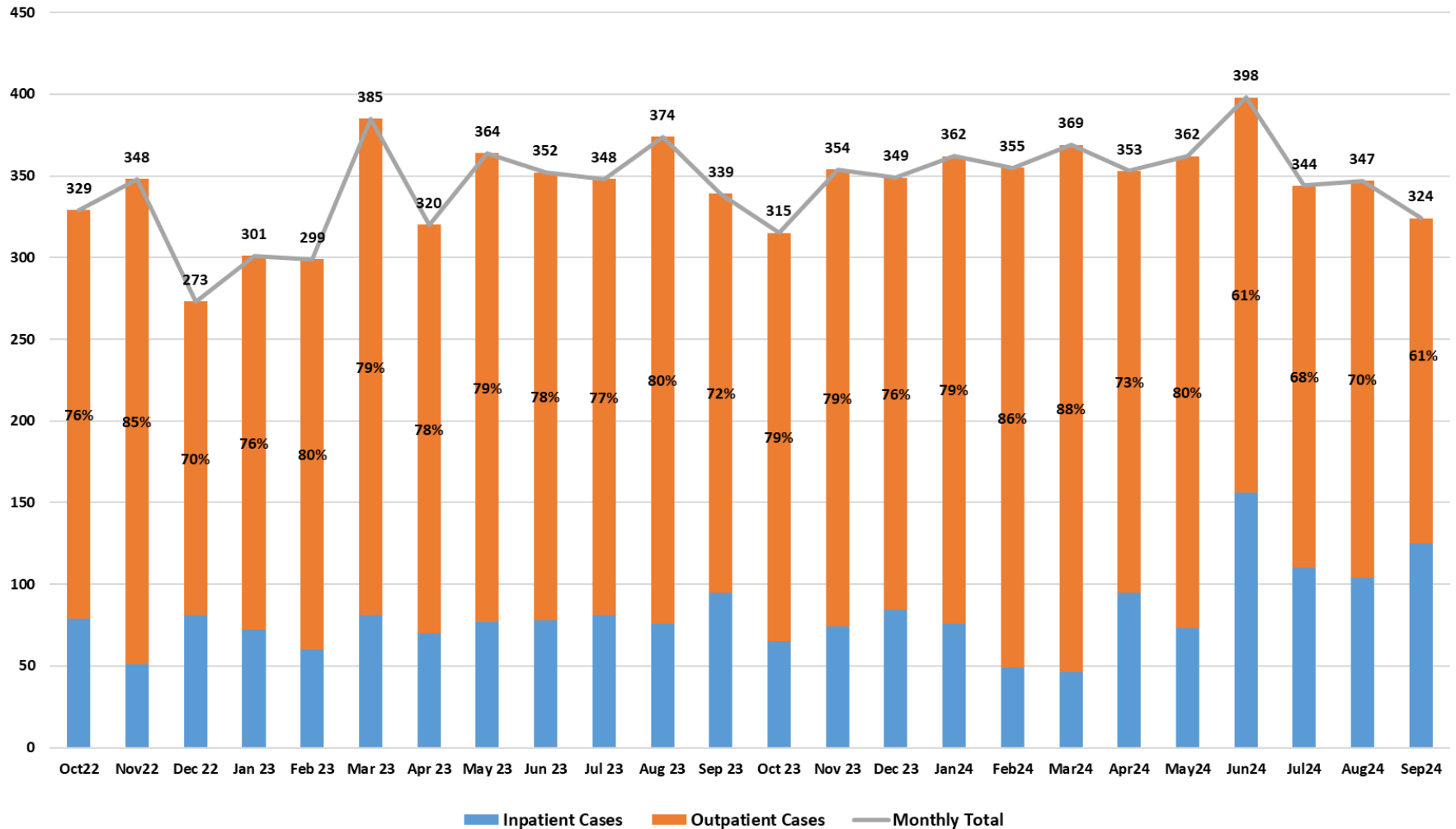
Surgery (OP Only) - 100 Min Units



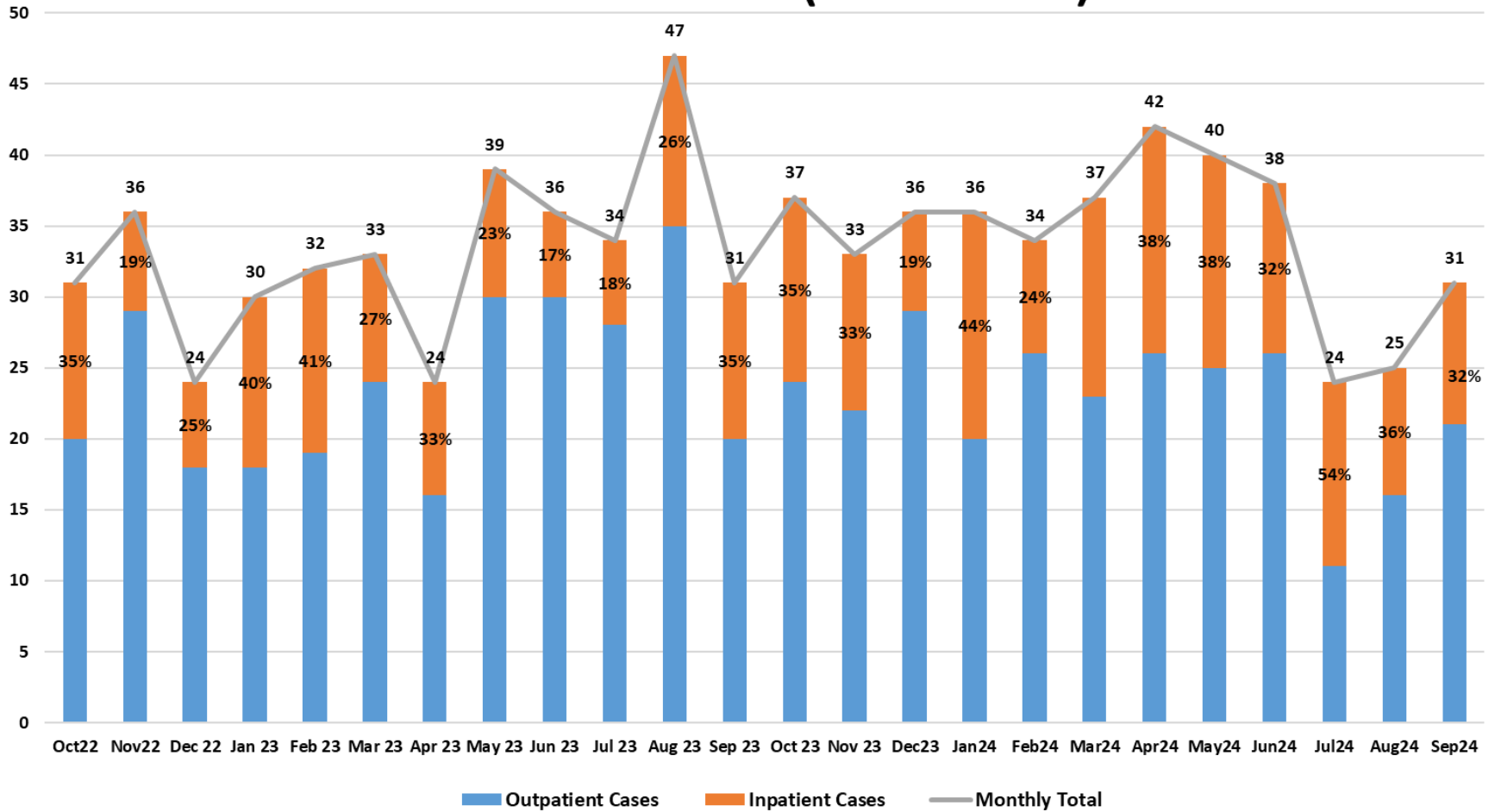
Surgery Cases (IP & OP)



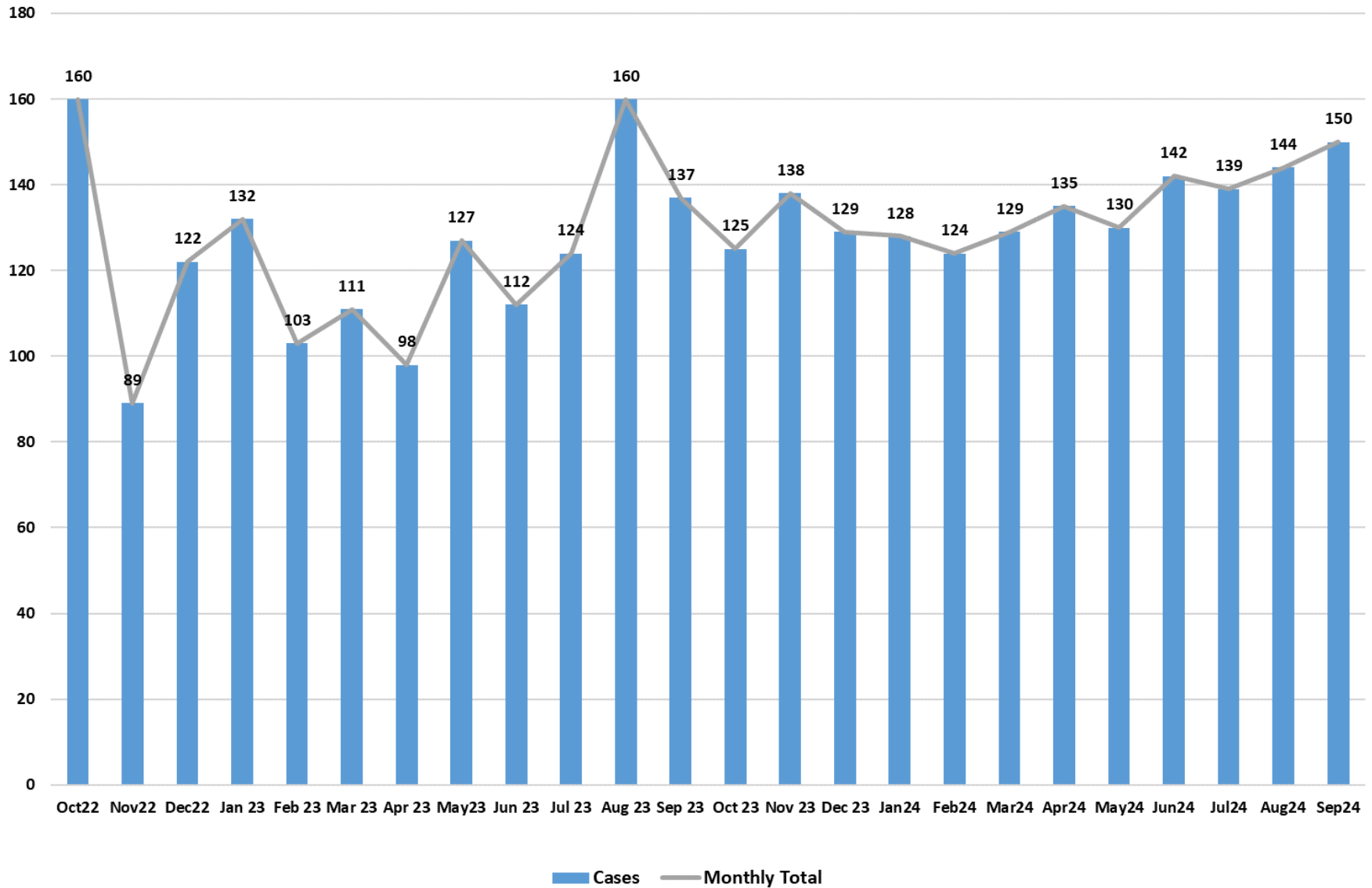
Endo Cases (Suites A & B and OR)



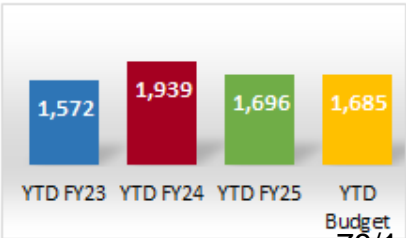
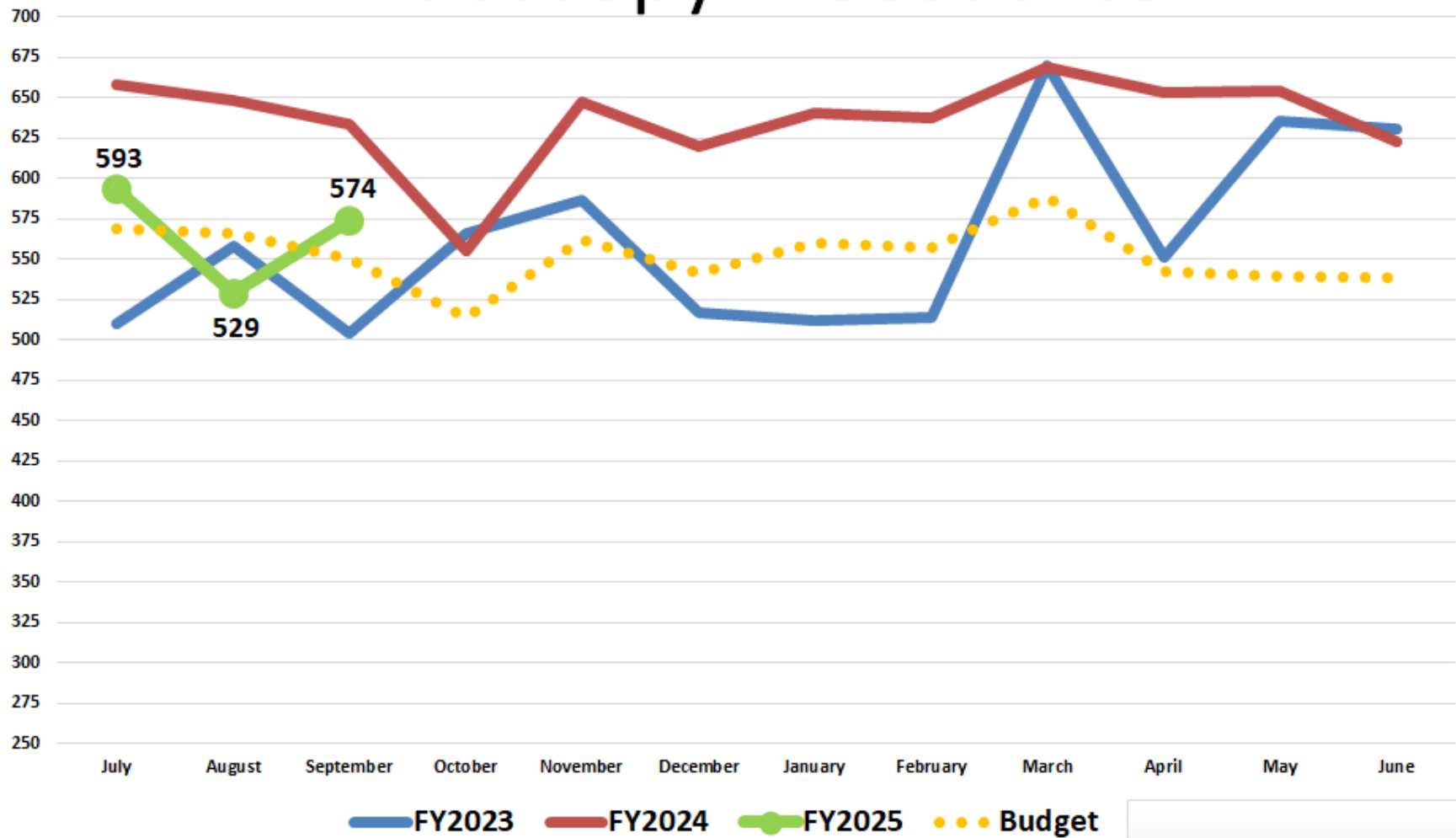
Robotic Cases (IP & OP)



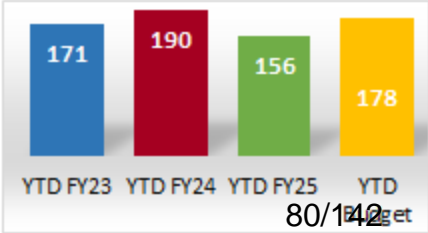
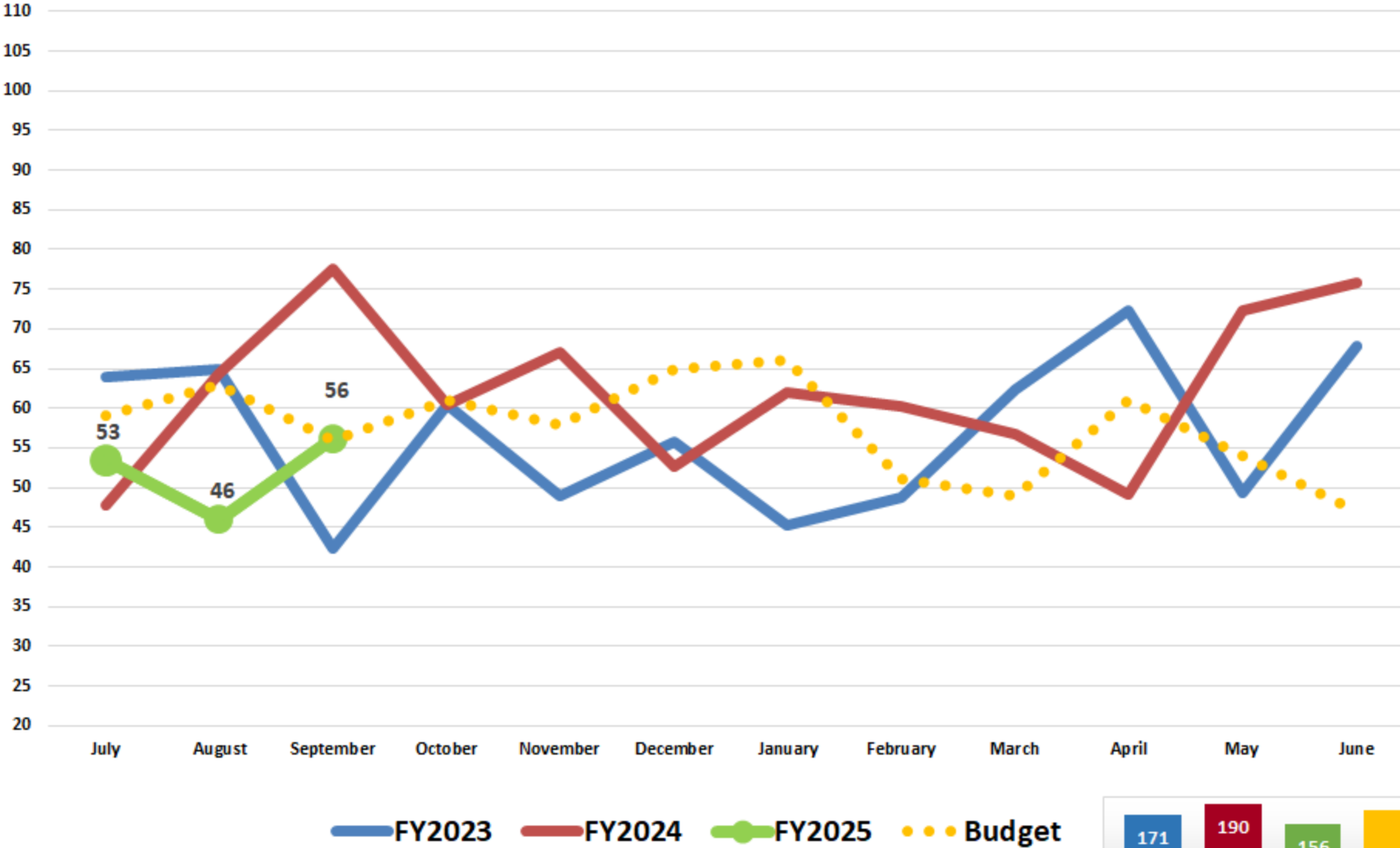
OB Cases



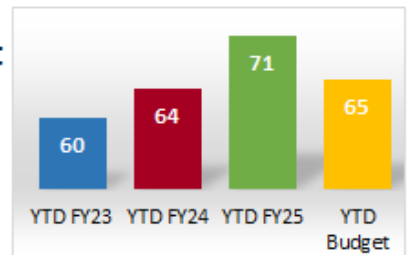
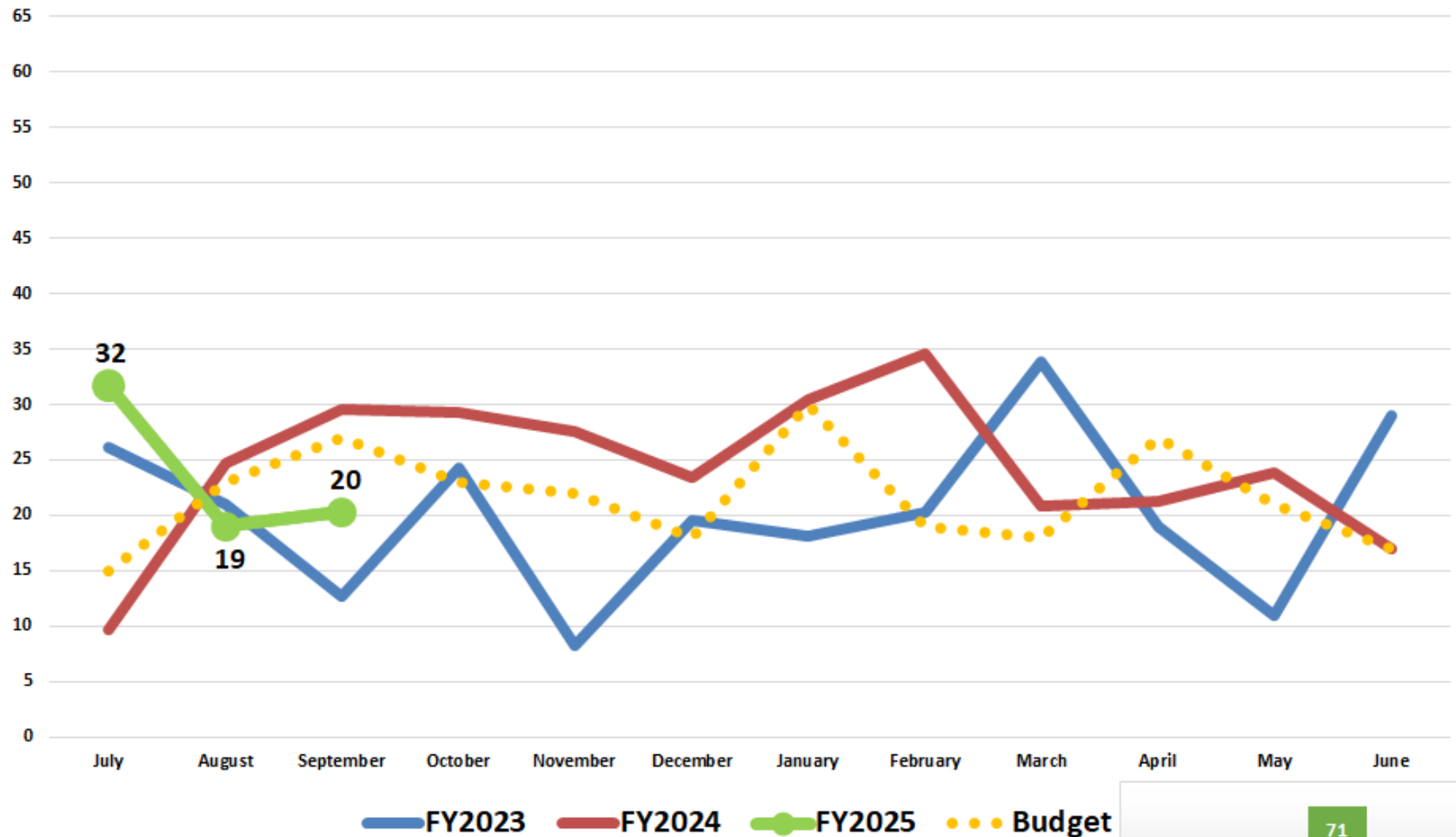
Endoscopy Procedures



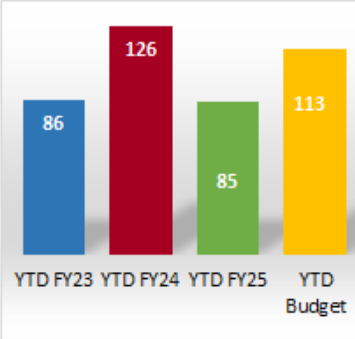
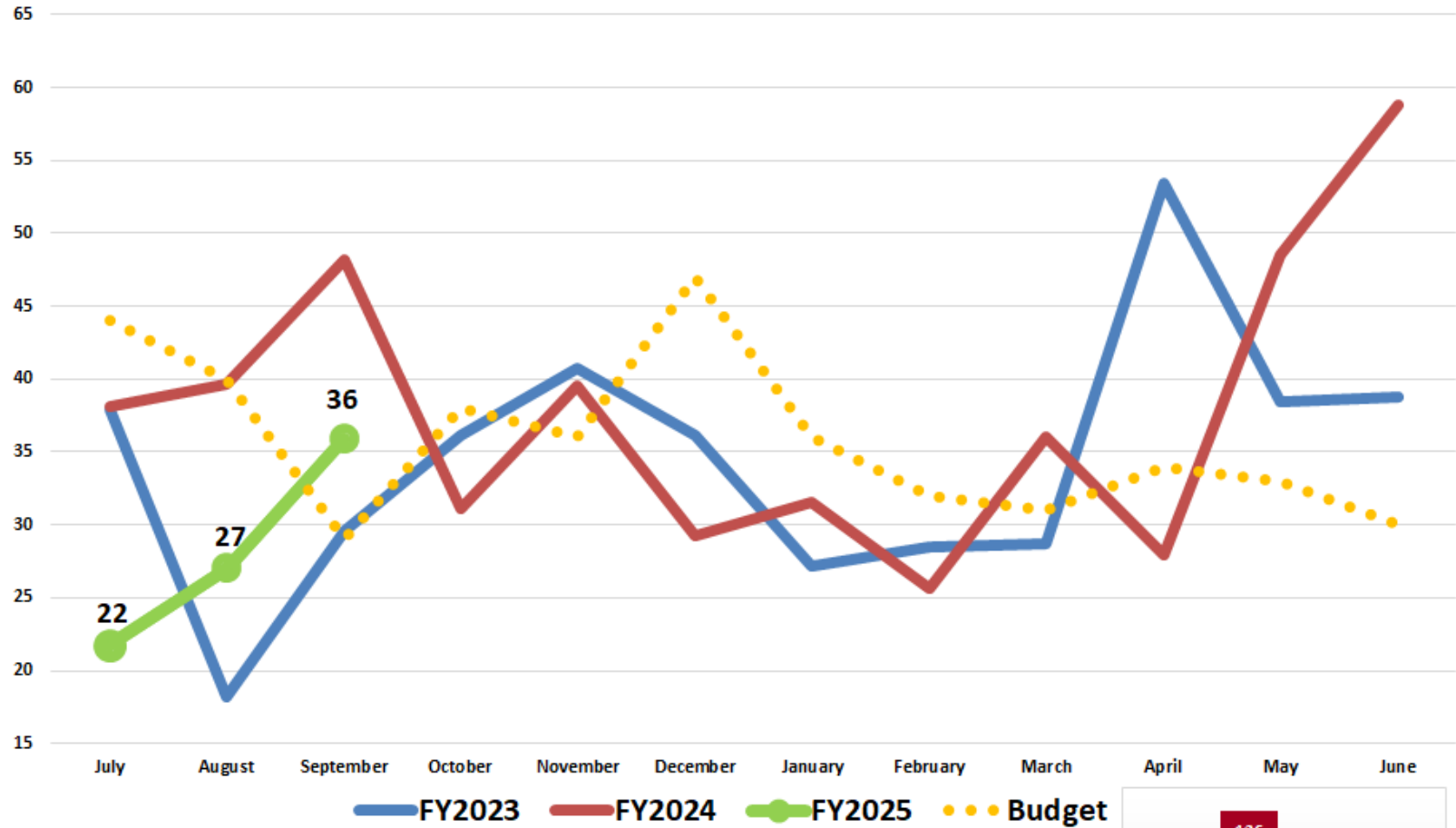
Robotic Surgery (IP & OP) - 100 Min Units



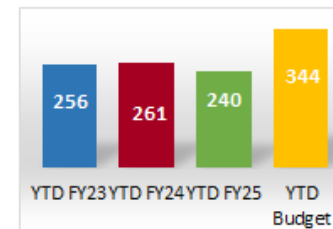
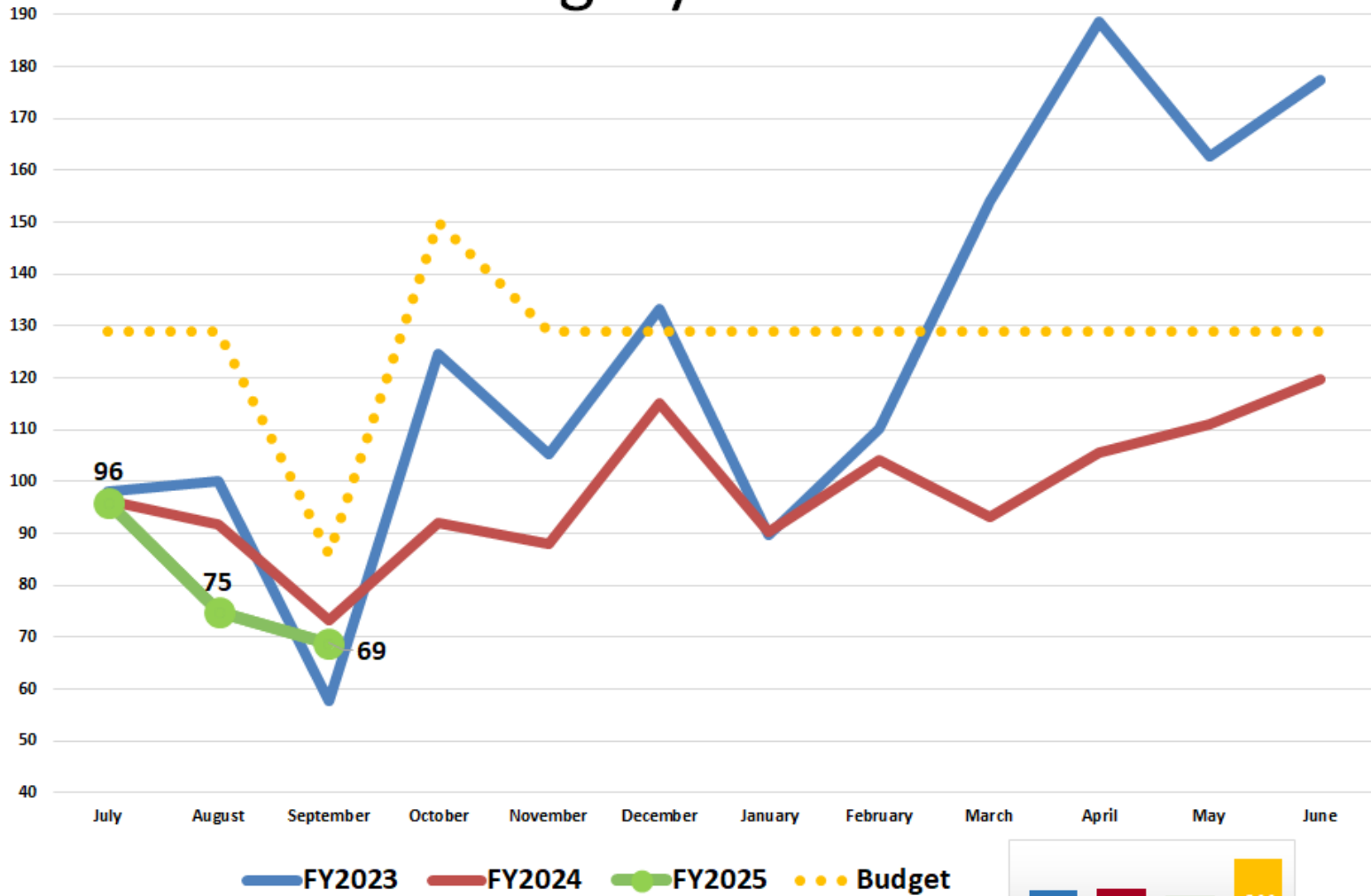
Robotic Surgery Minutes (IP Only)



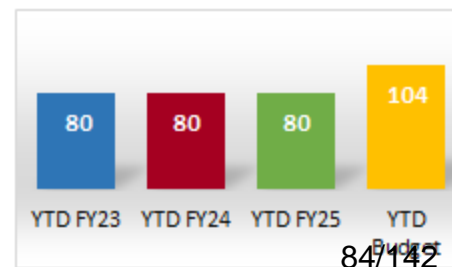
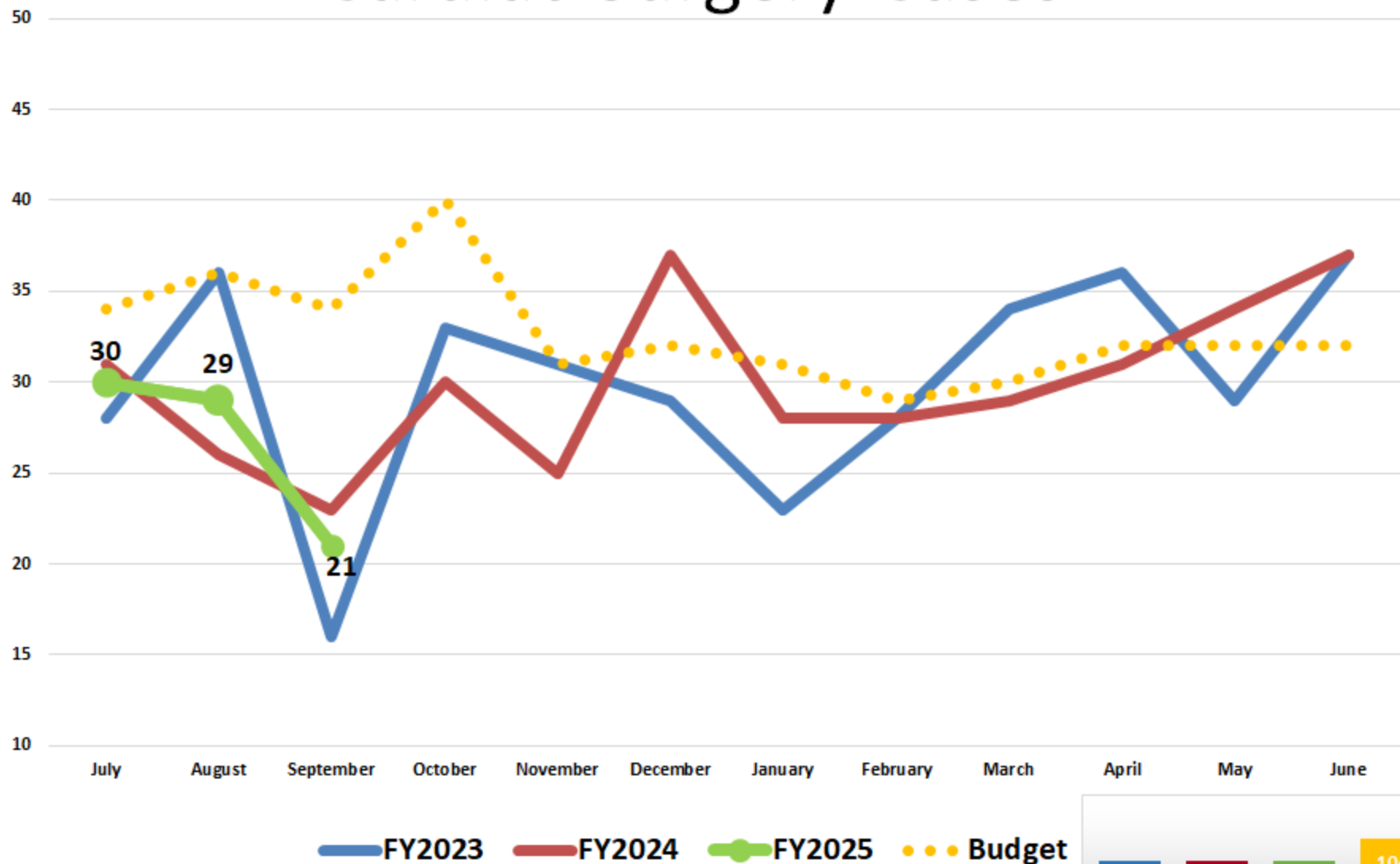
Robotic Surgery Minutes (OP Only)



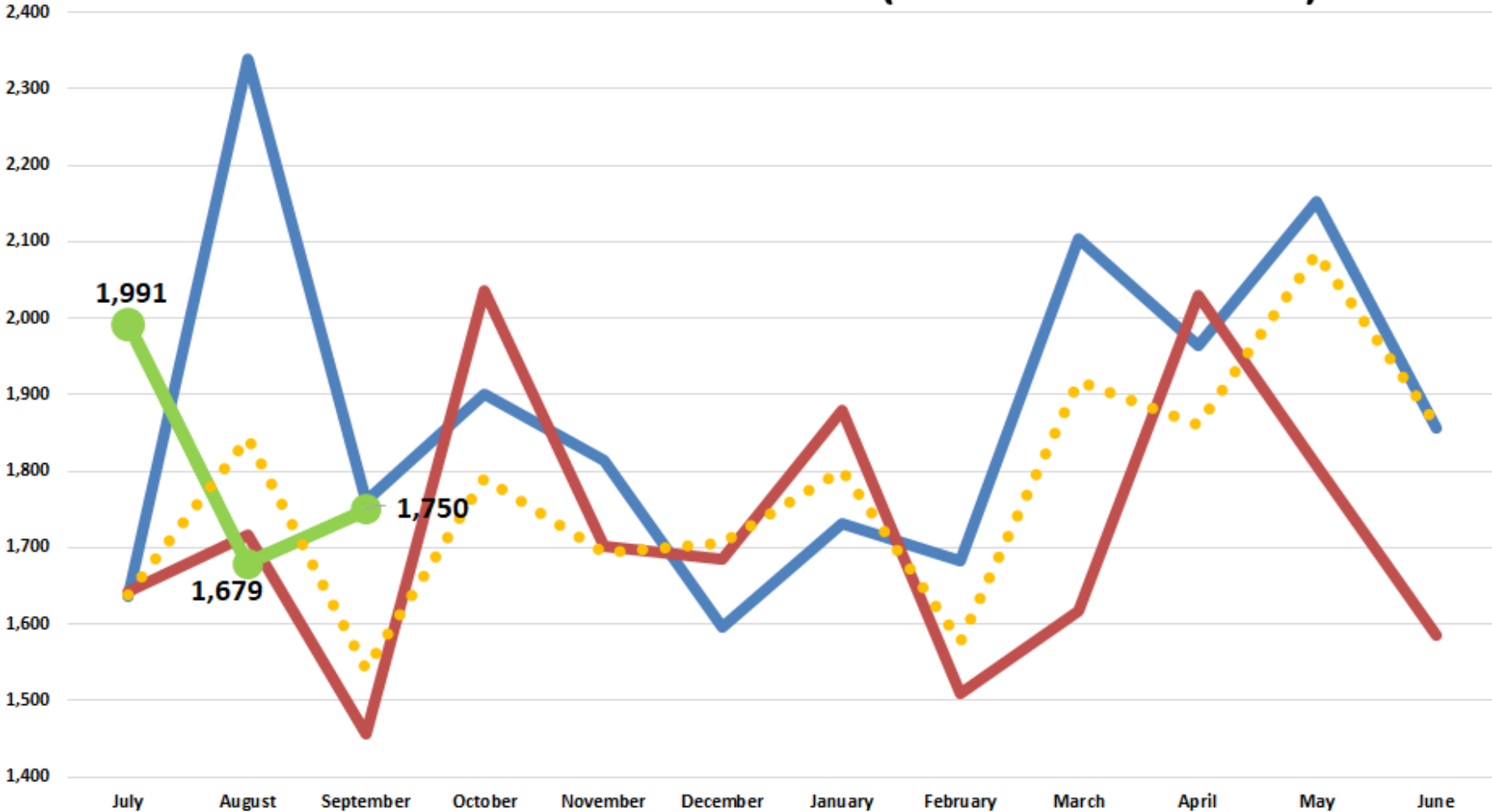
Cardiac Surgery - 100 Min Units



Cardiac Surgery Cases



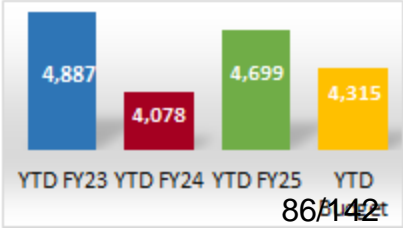
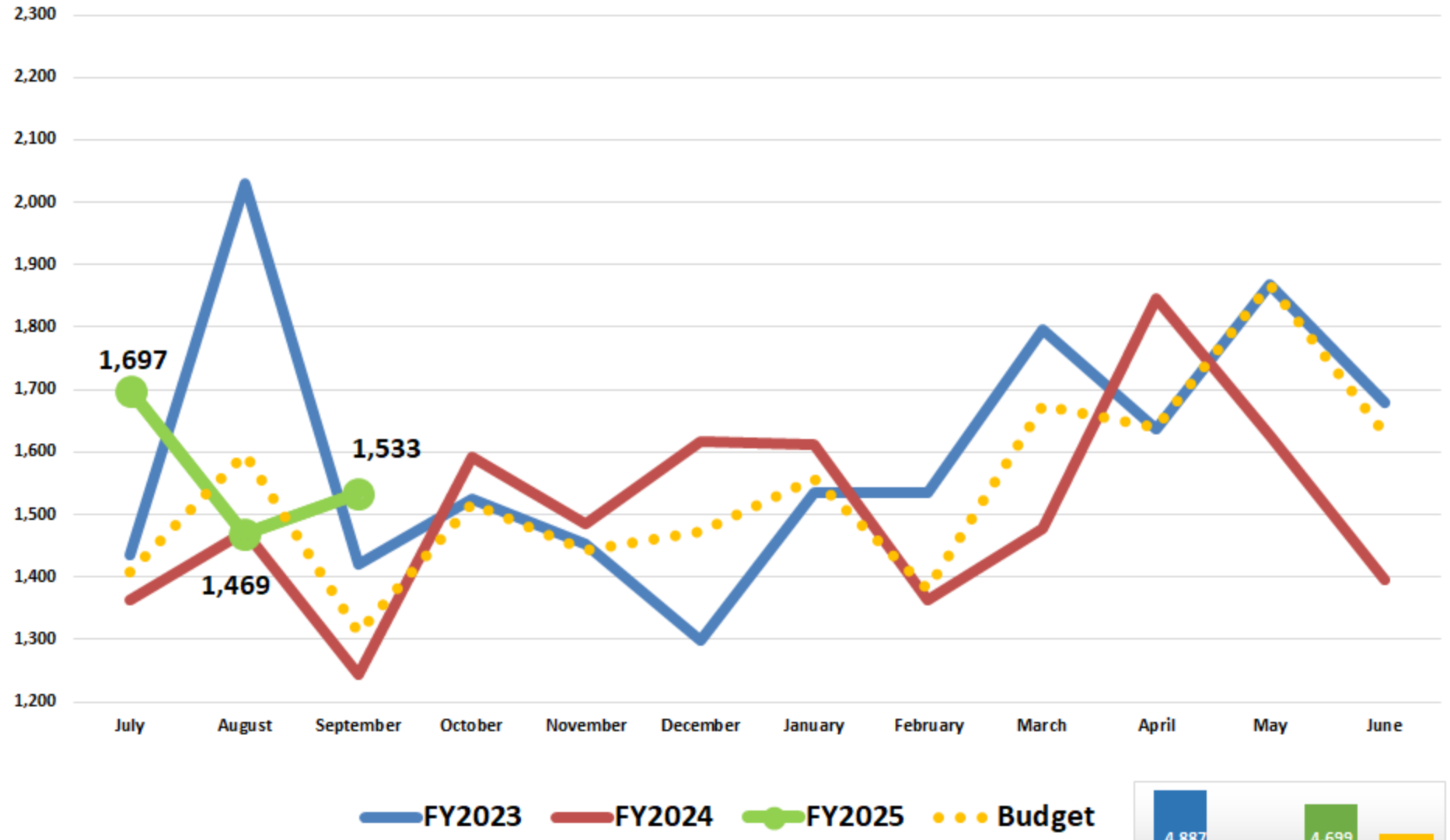
Rad Onc Treatments (Vis. & Hanf.)



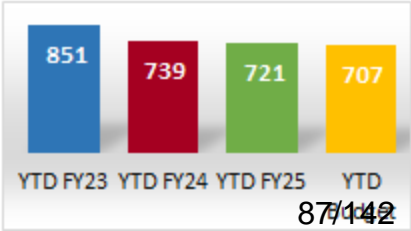
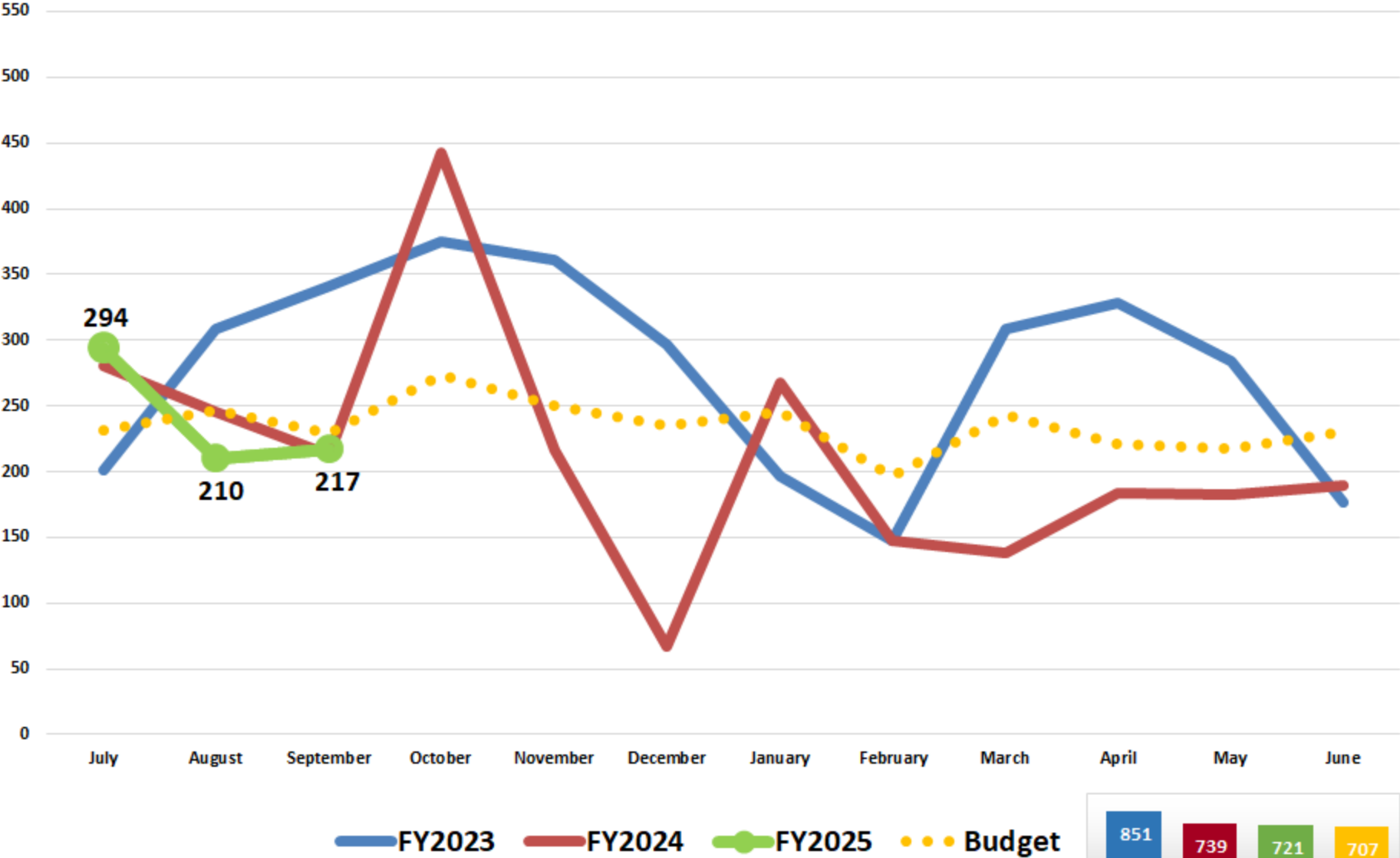
FY2023 FY2024 FY2025 Budget



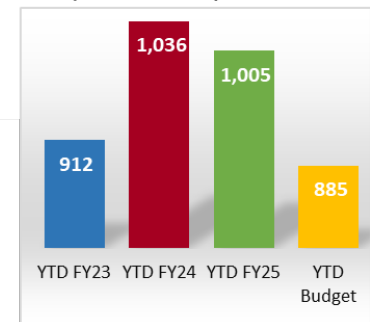
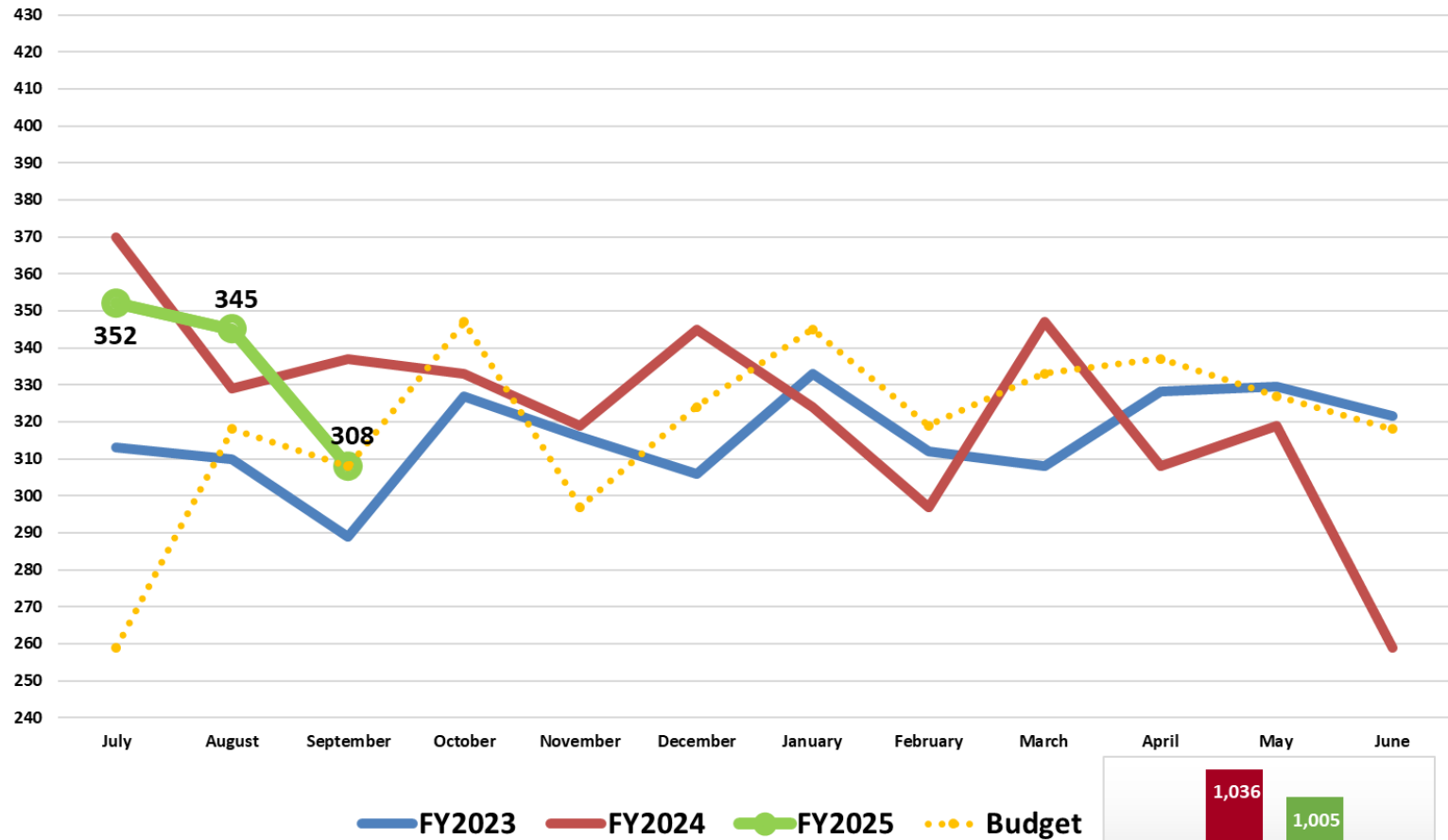
Rad Onc Visalia



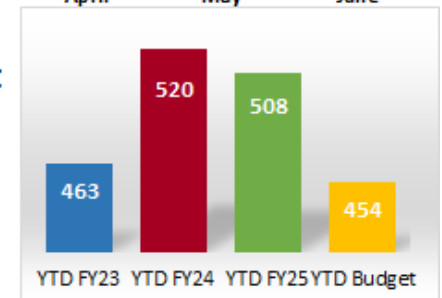
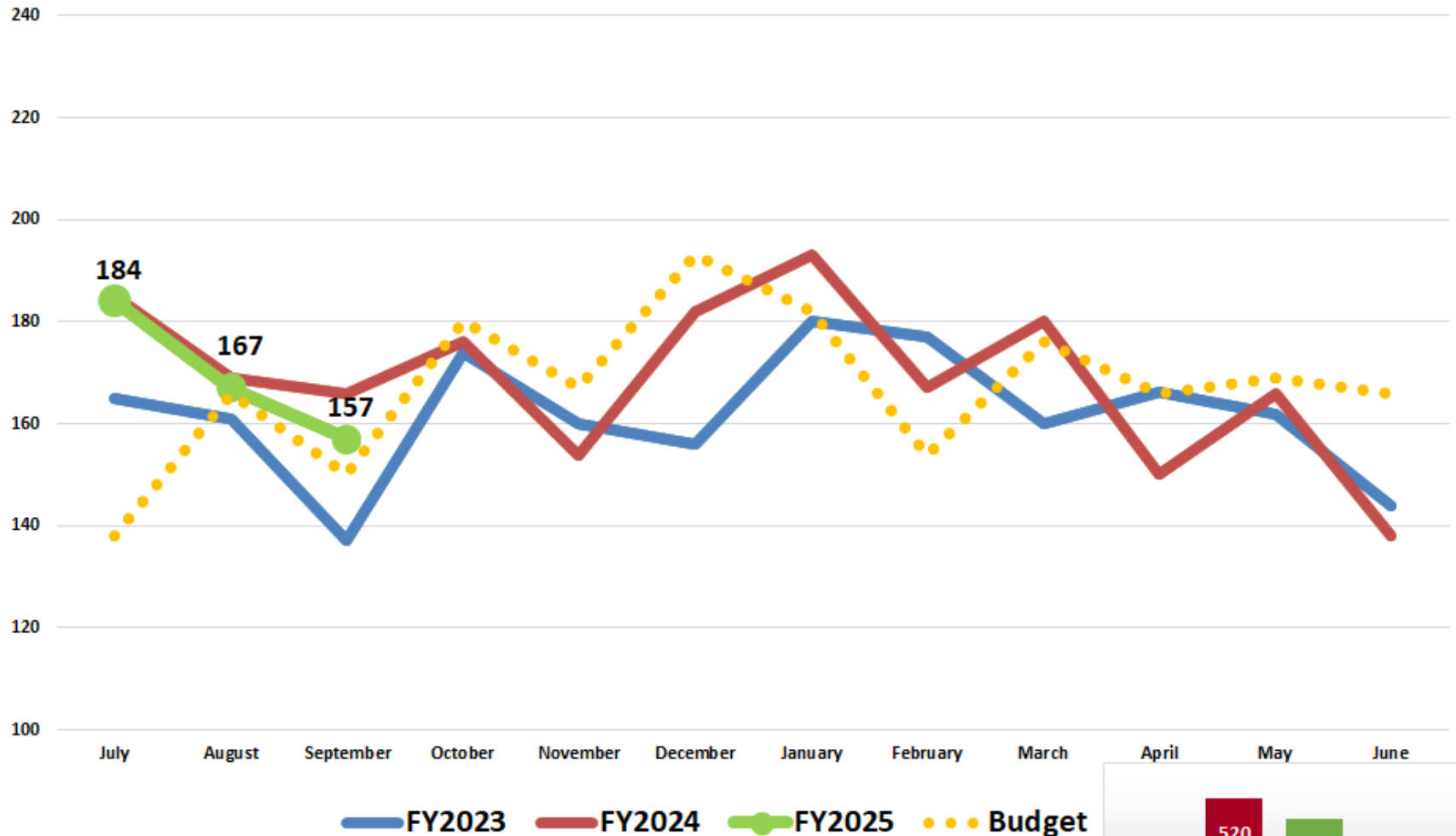
Rad Onc Hanford



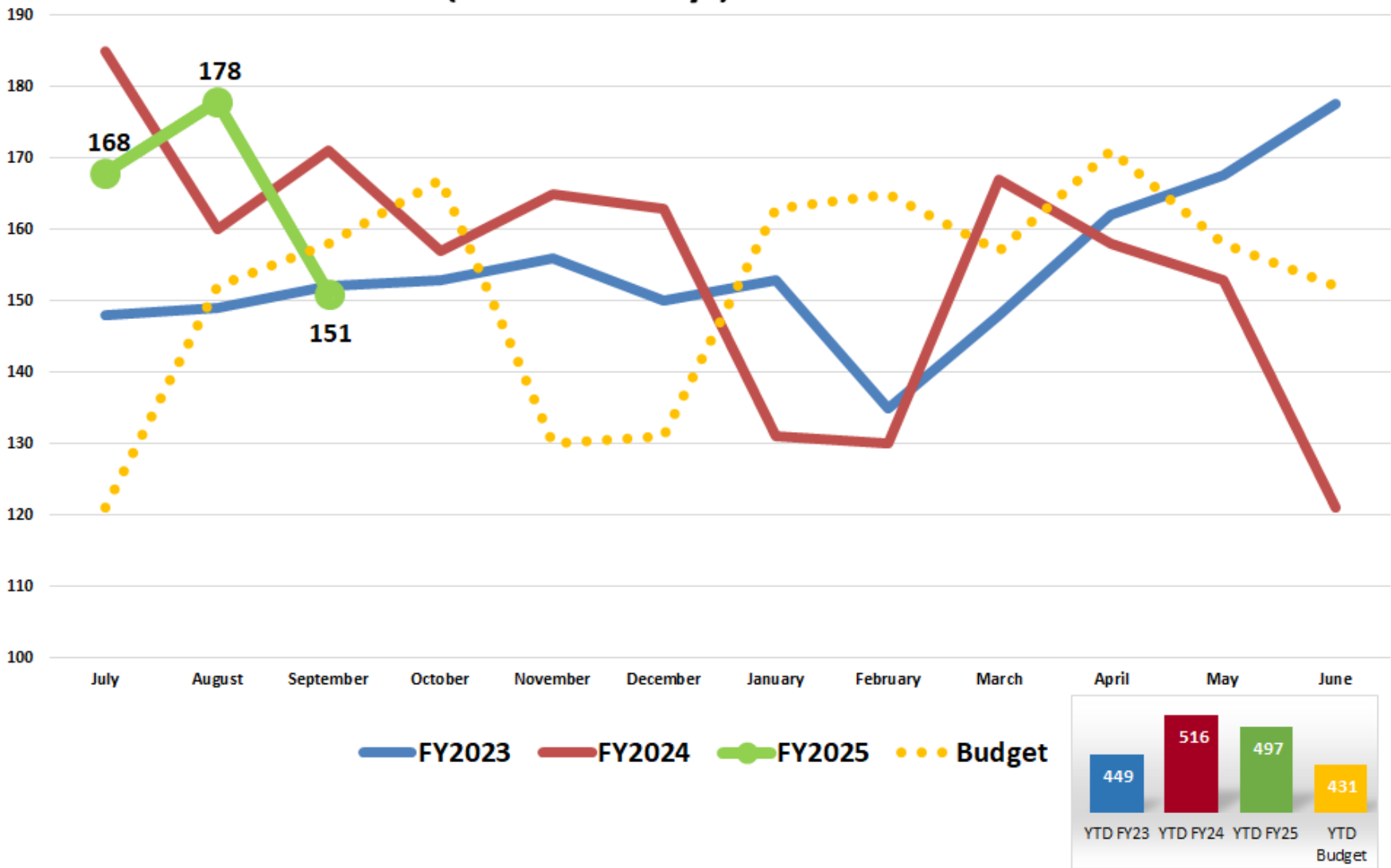
Cath Lab (IP & OP) – 100 Min Units



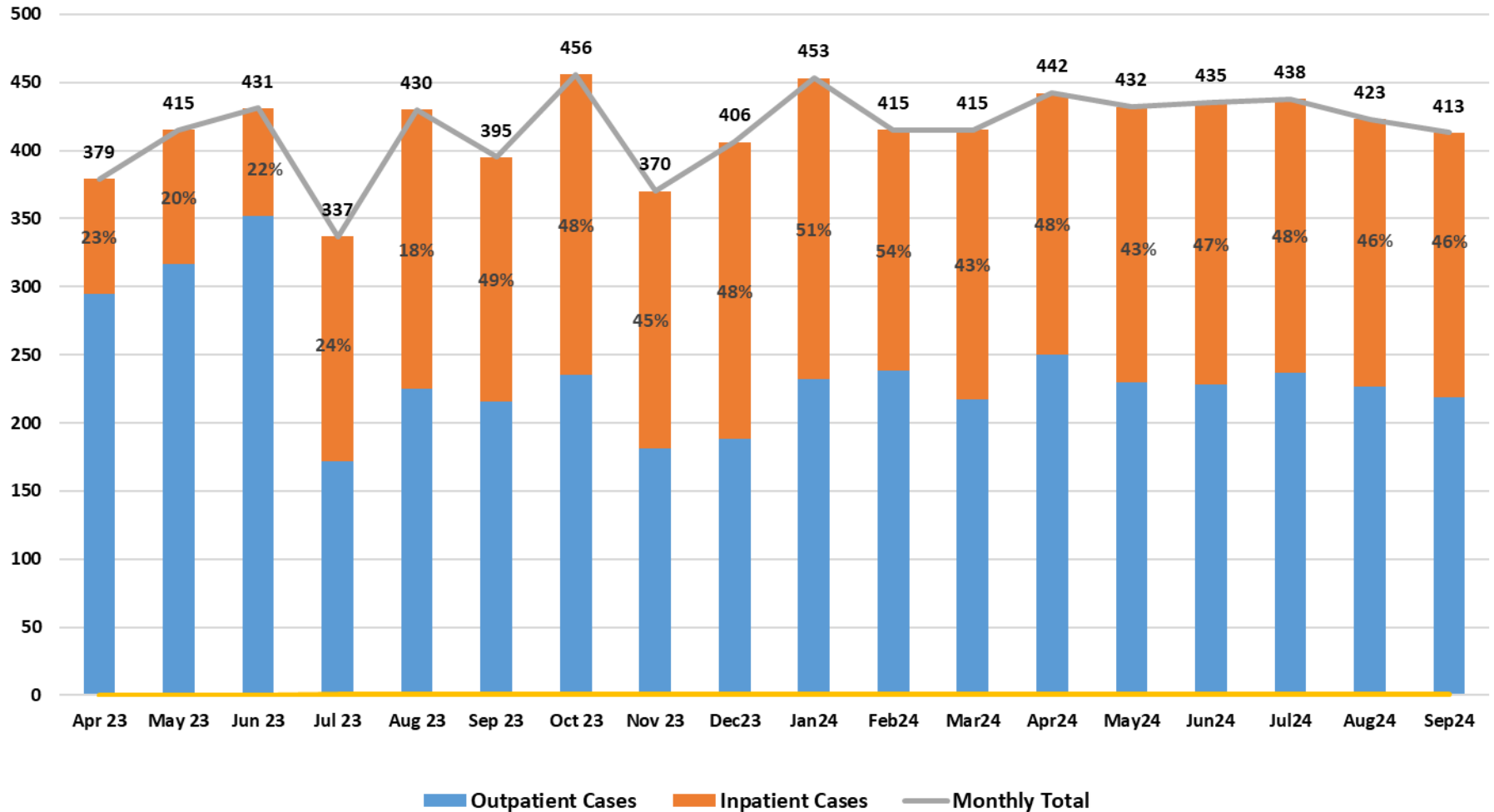
Cath Lab (IP Only) – 100 Min Units



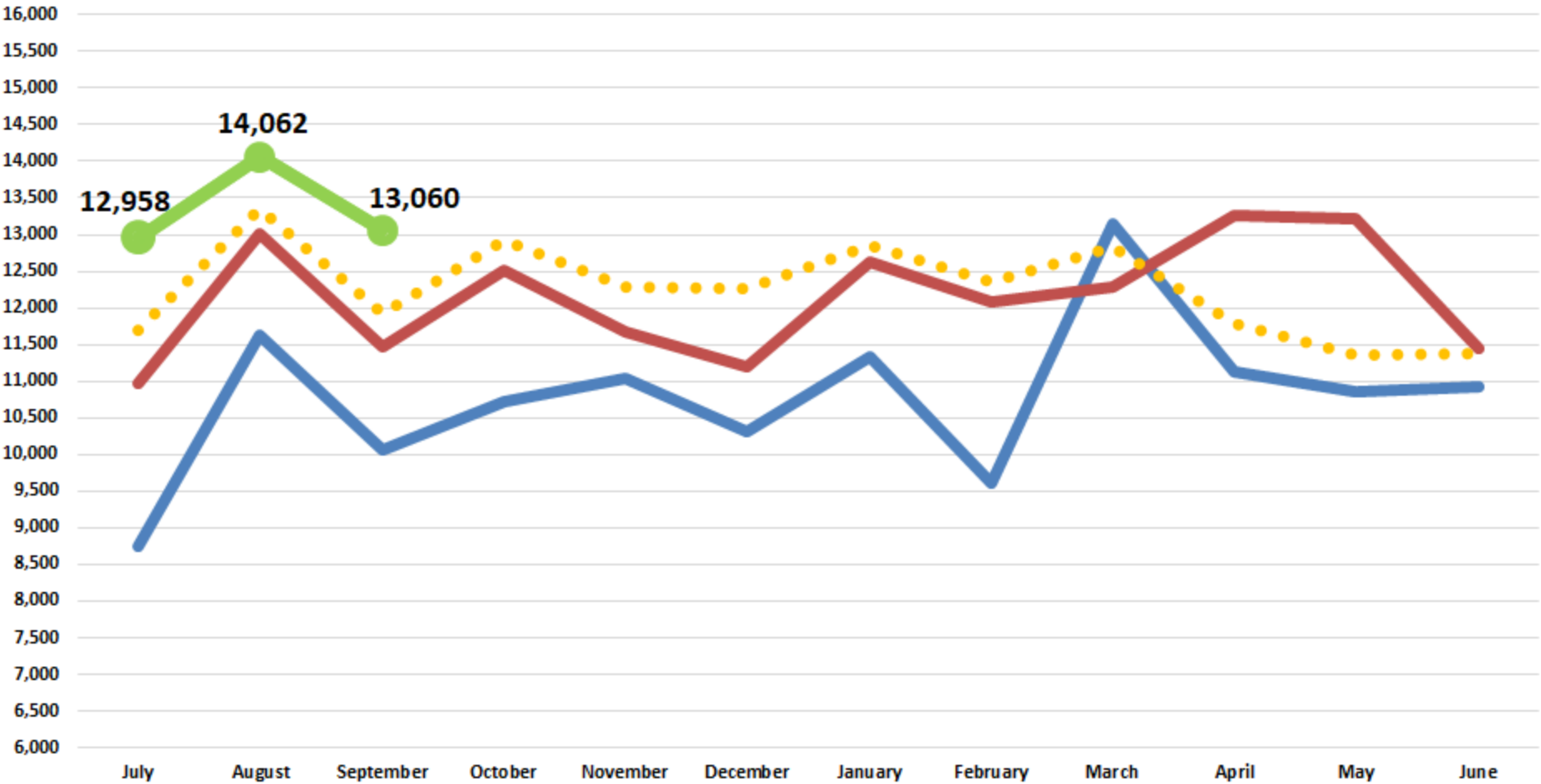
Cath Lab (OP Only) – 100 Min Units



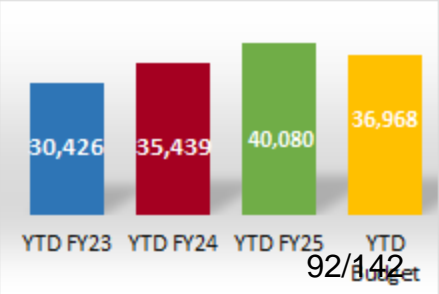
Cath Lab Patients (IP & OP)



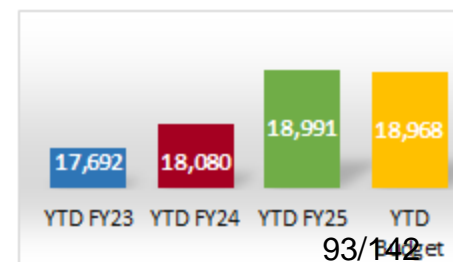
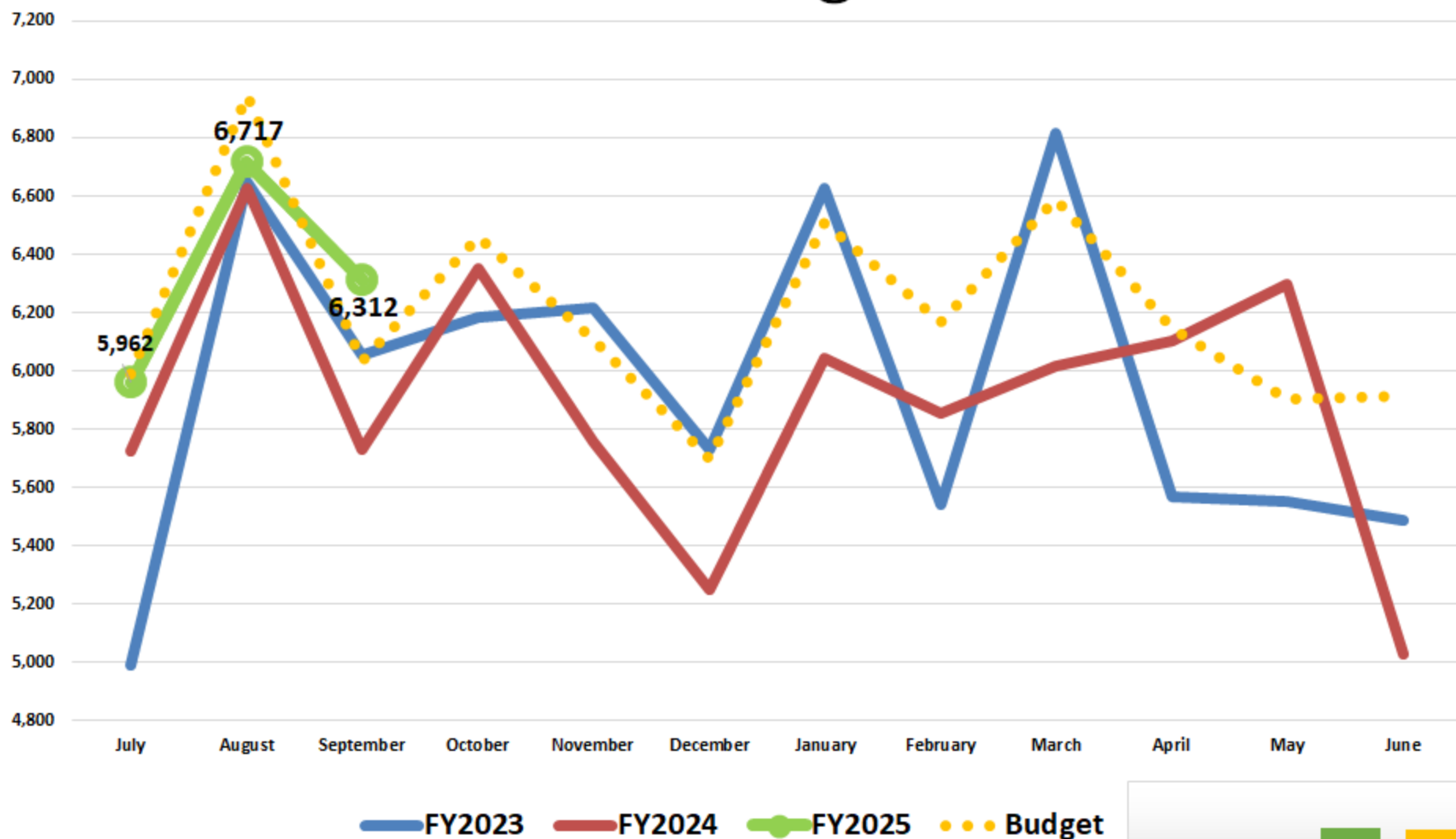
Rural Health Clinics Registrations



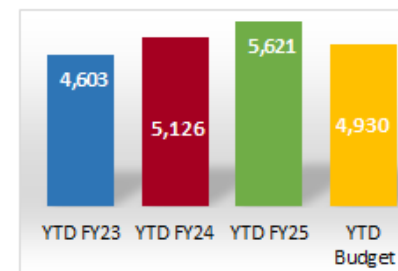
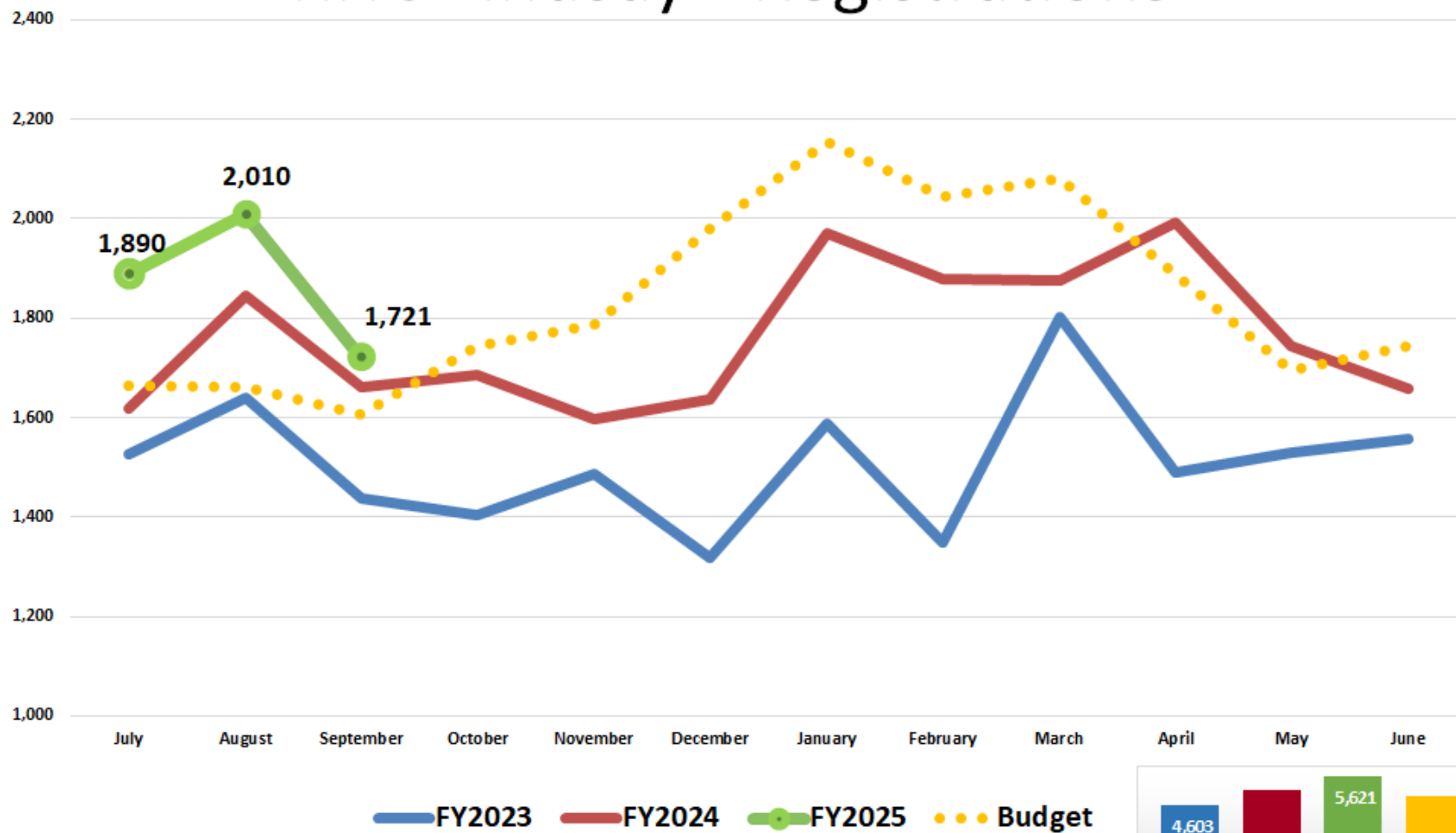
FY2023 FY2024 FY2025 Budget



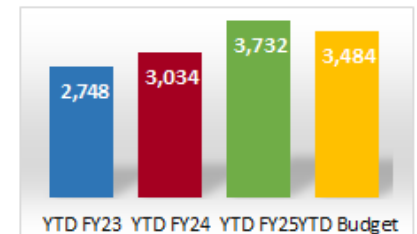
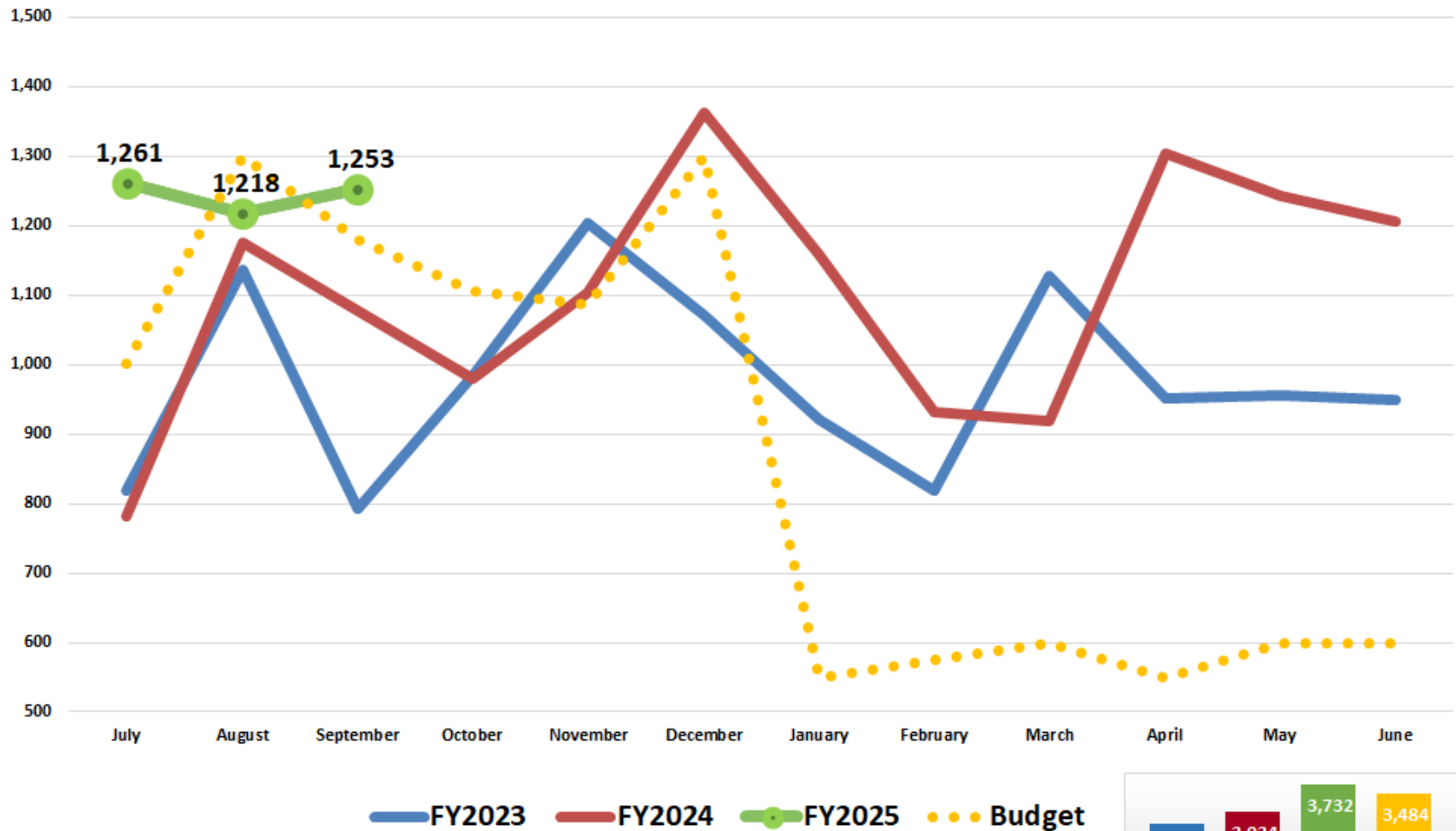
RHC Exeter - Registrations



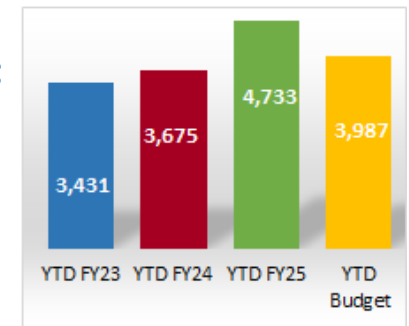
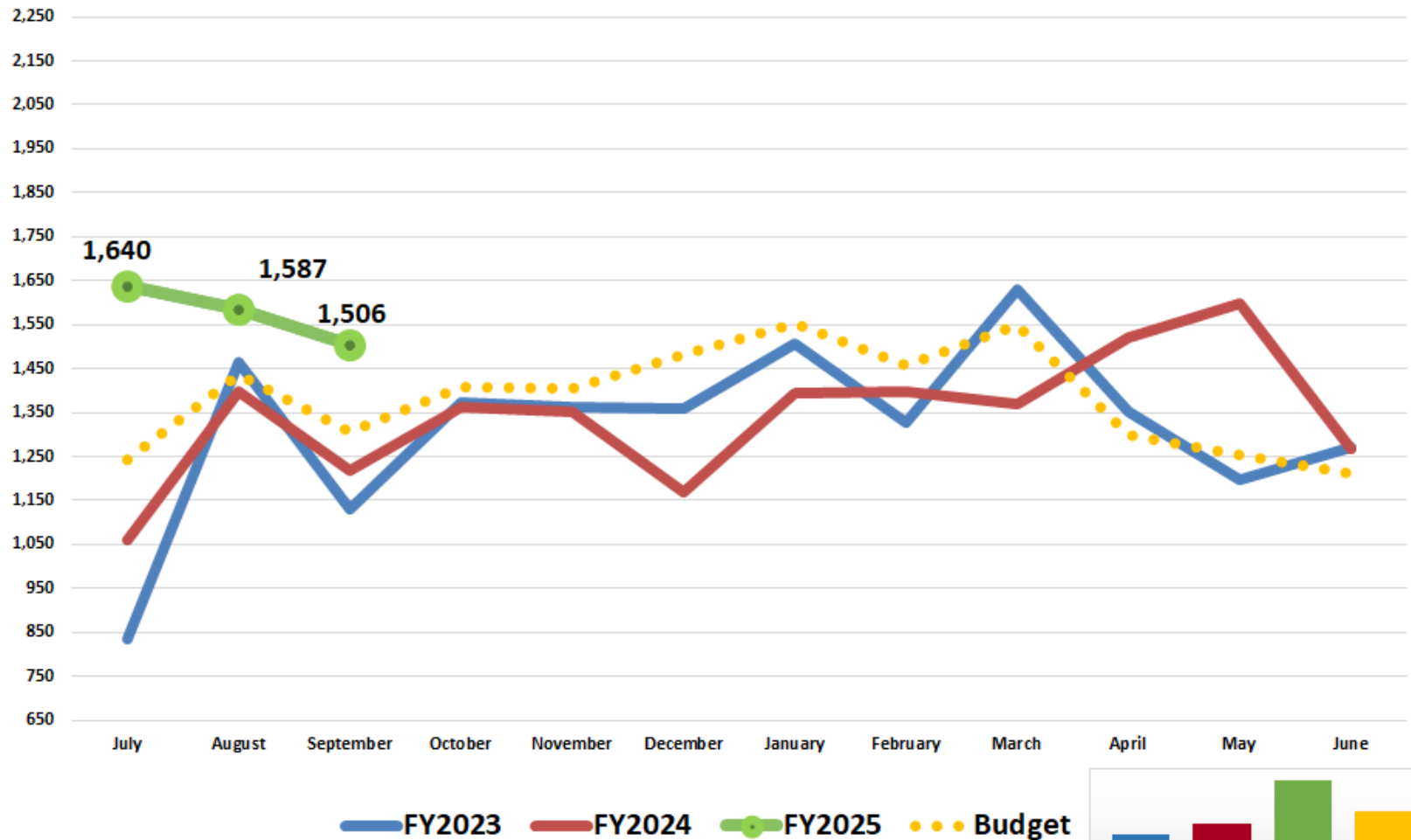
RHC Lindsay - Registrations



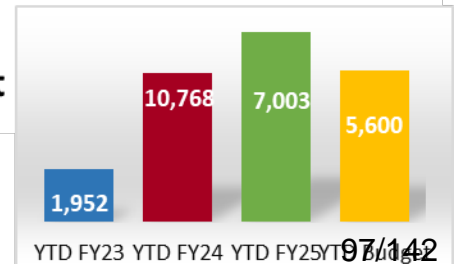
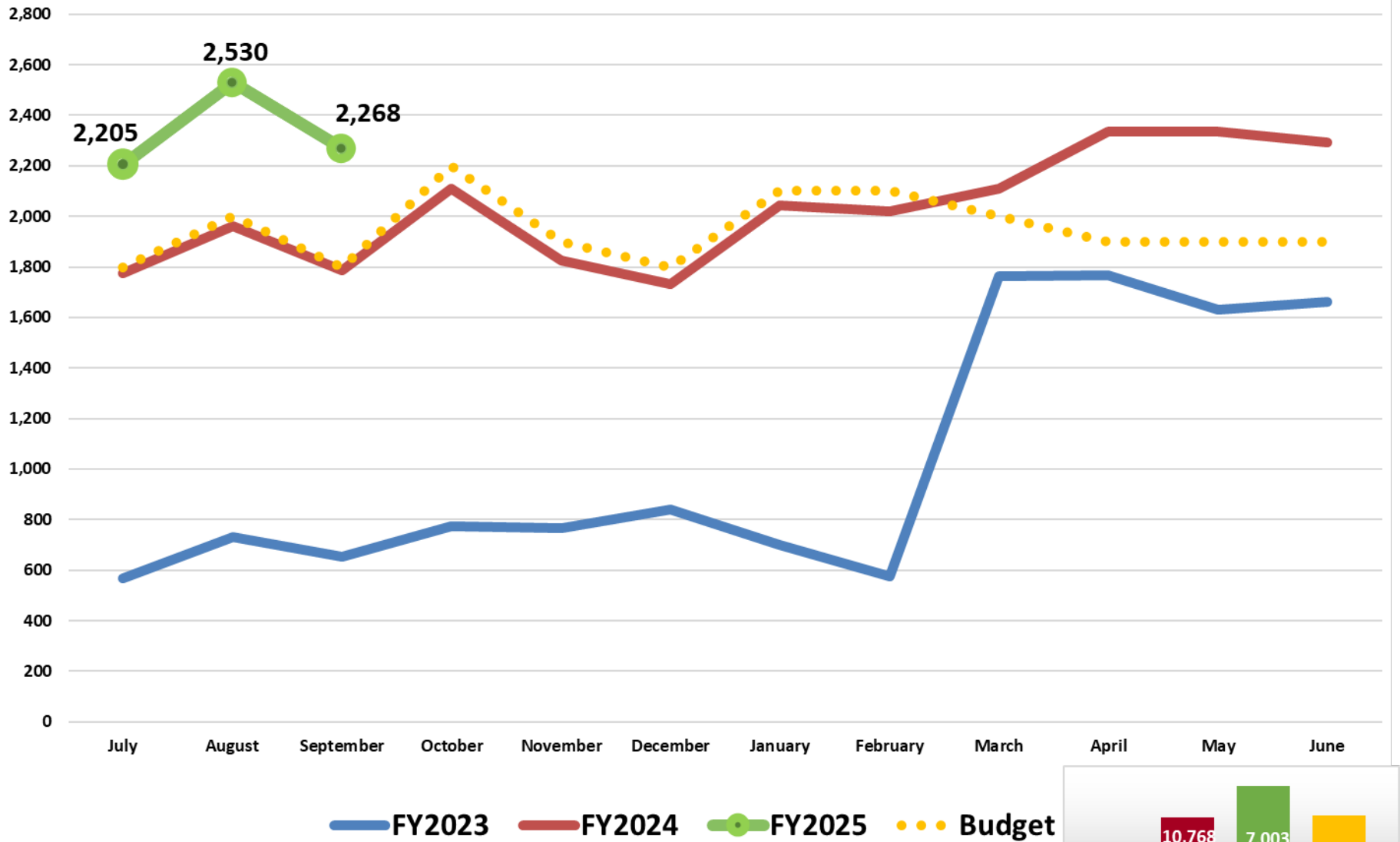
RHC Woodlake - Registrations



RHC Dinuba - Registrations

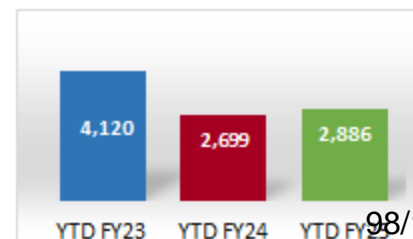
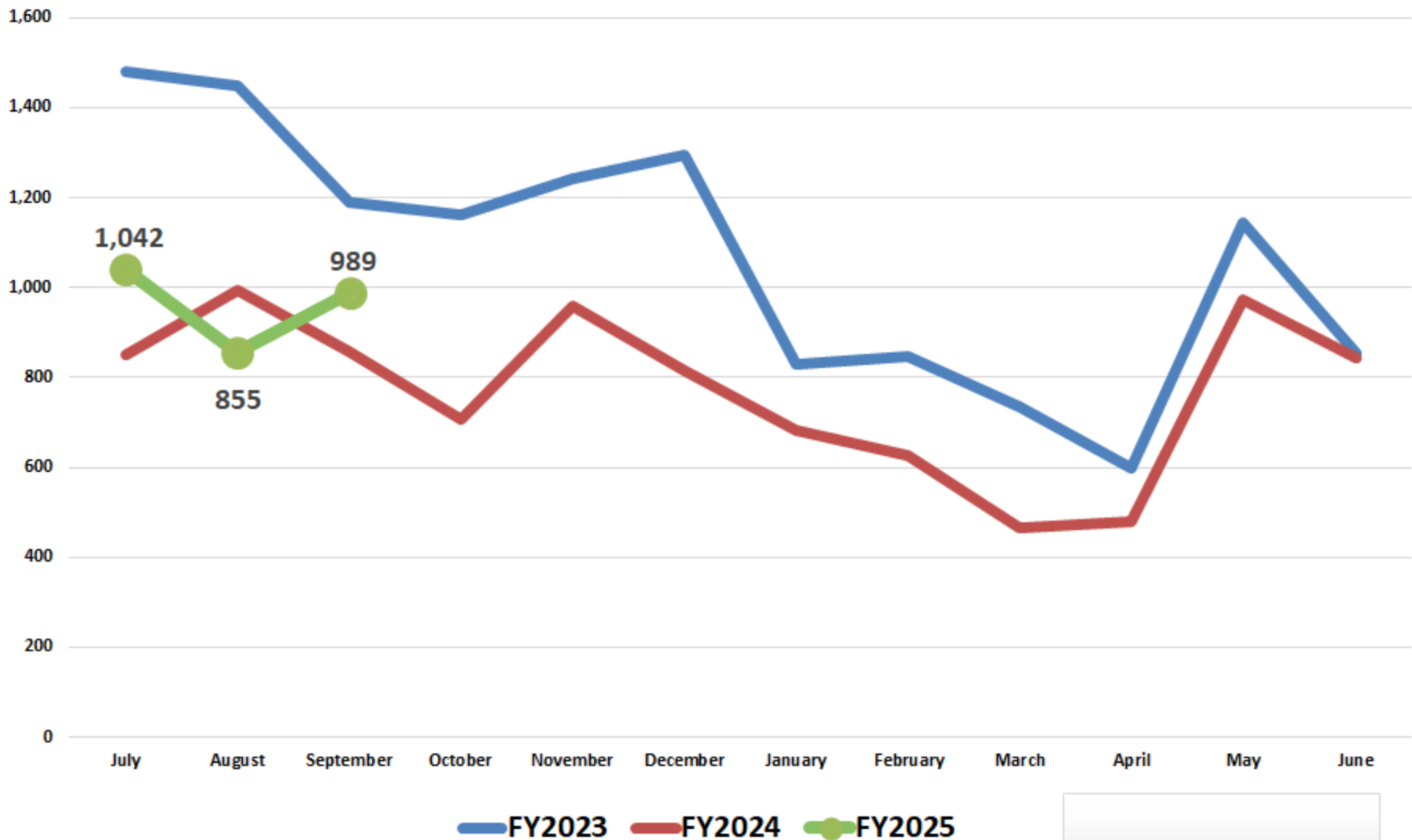


RHC Tulare - Registrations

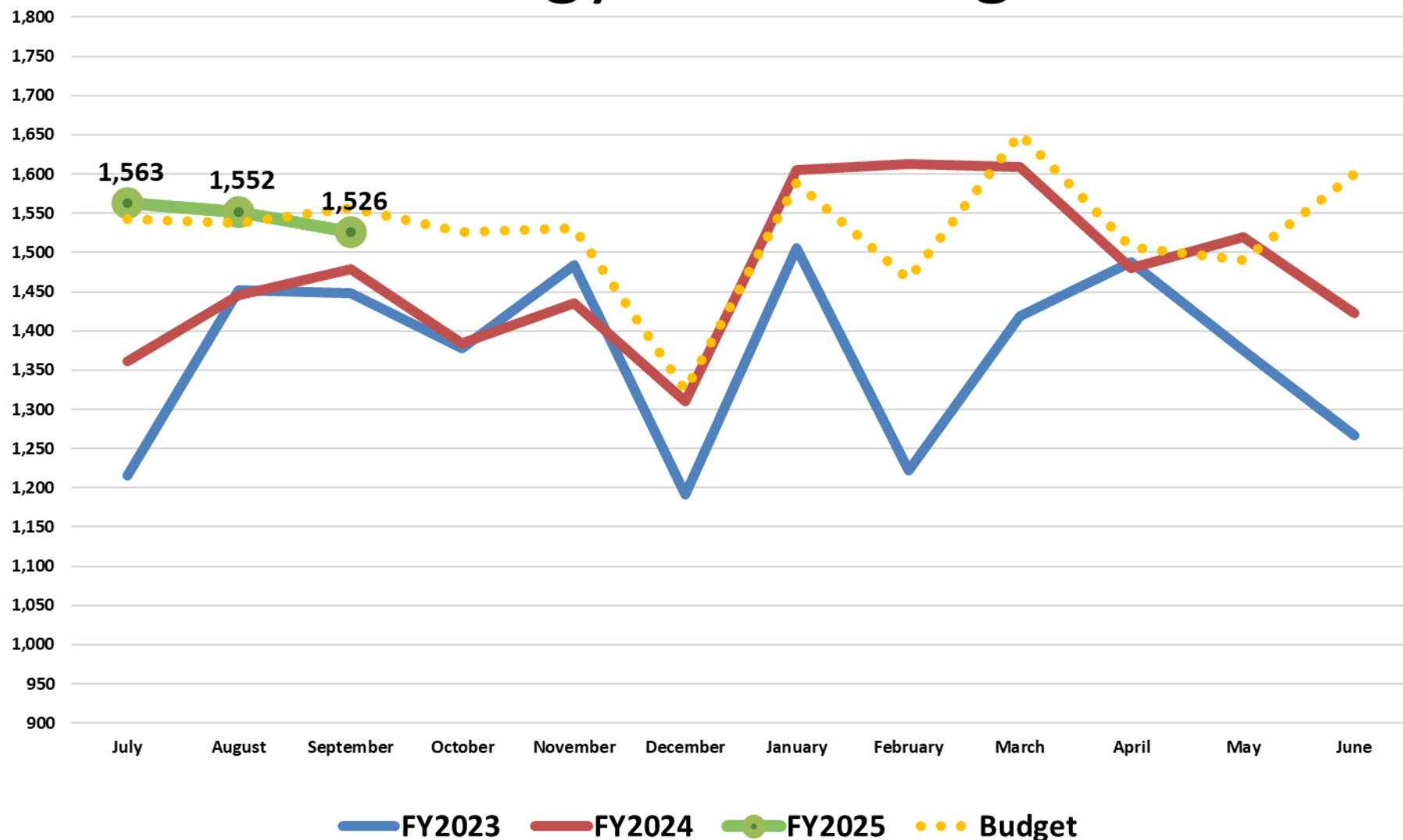


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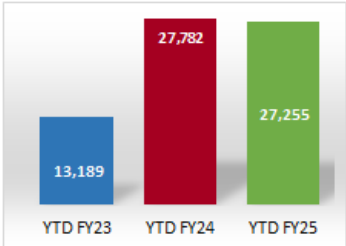
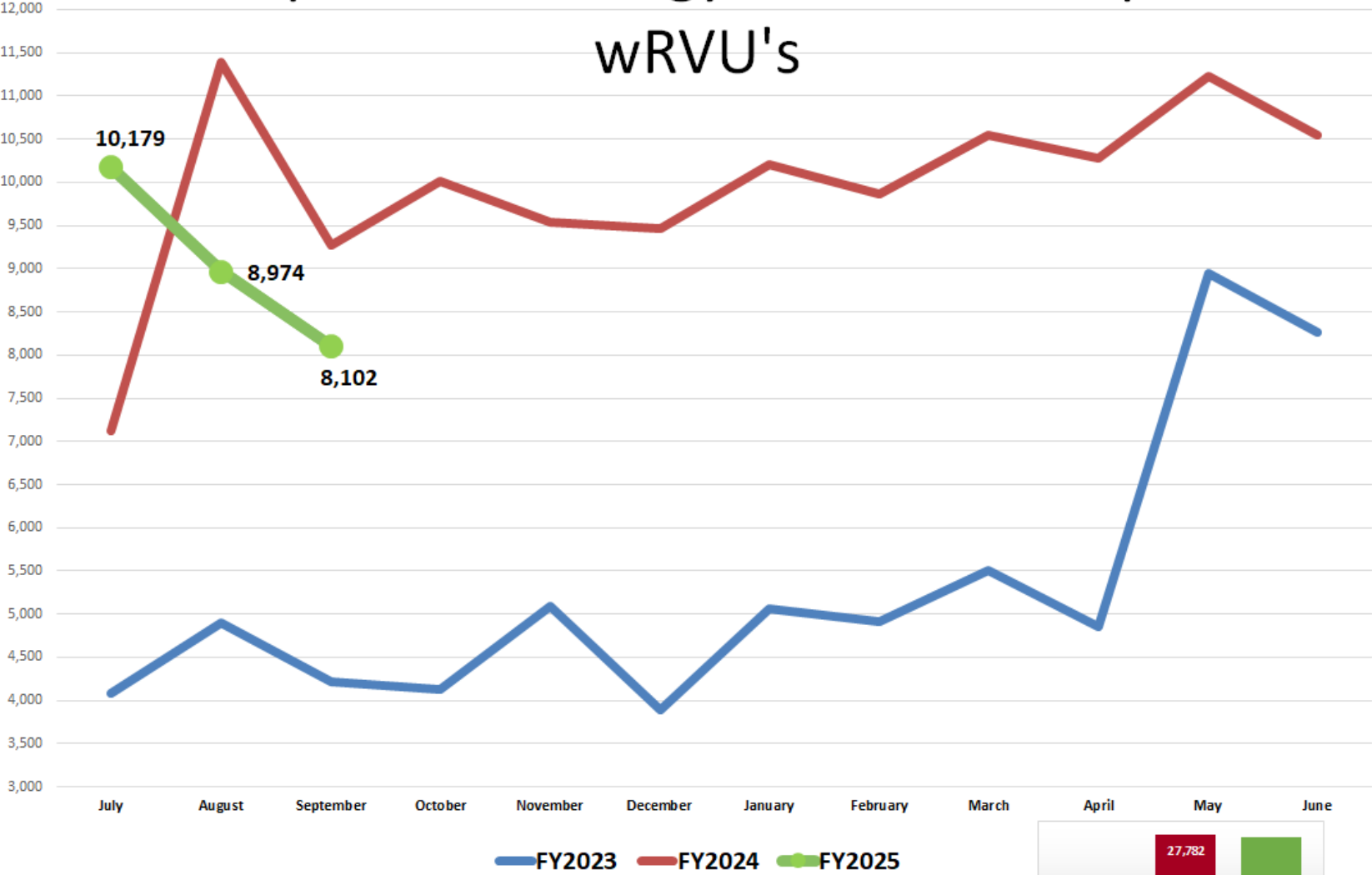
Neurosurgery Clinic - wRVU's



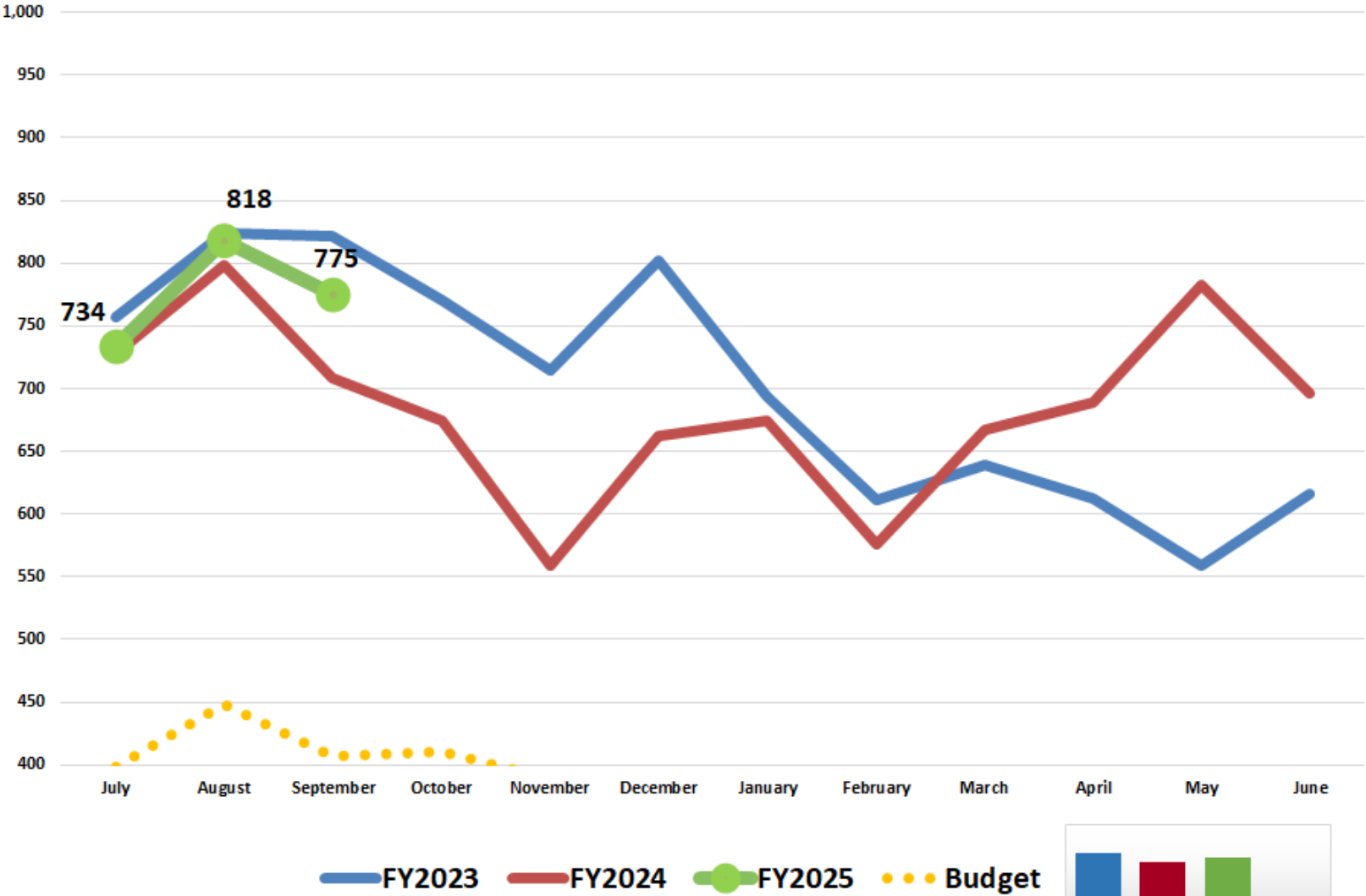
KH Cardiology Center Registrations



Sequoia Cardiology Medical Group - wRVU's

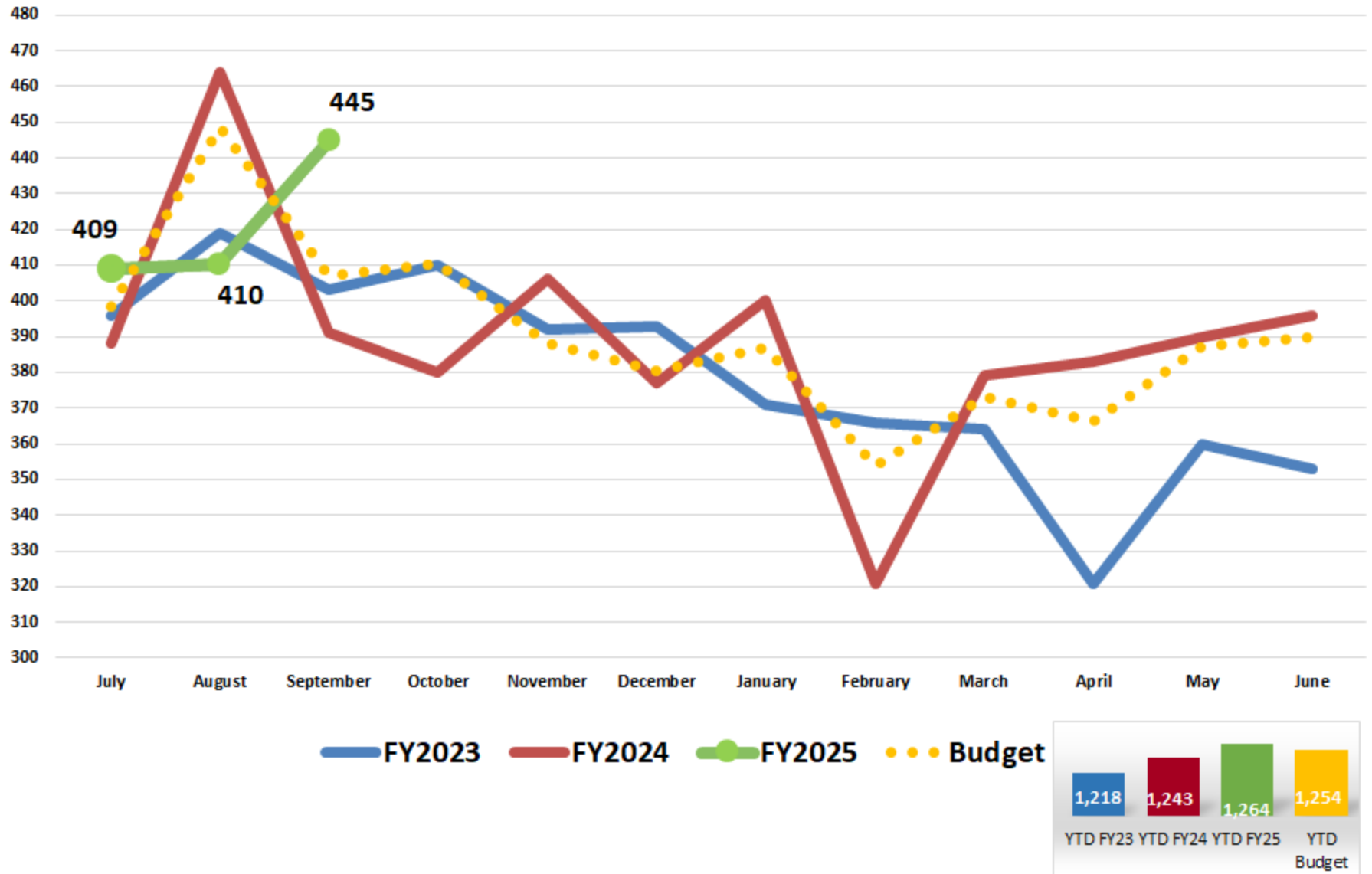


Labor Triage Registrations

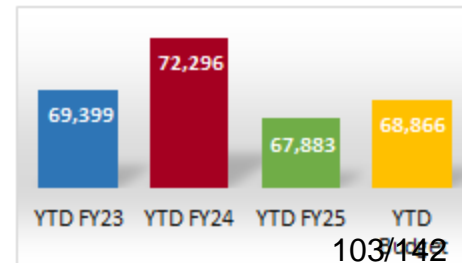
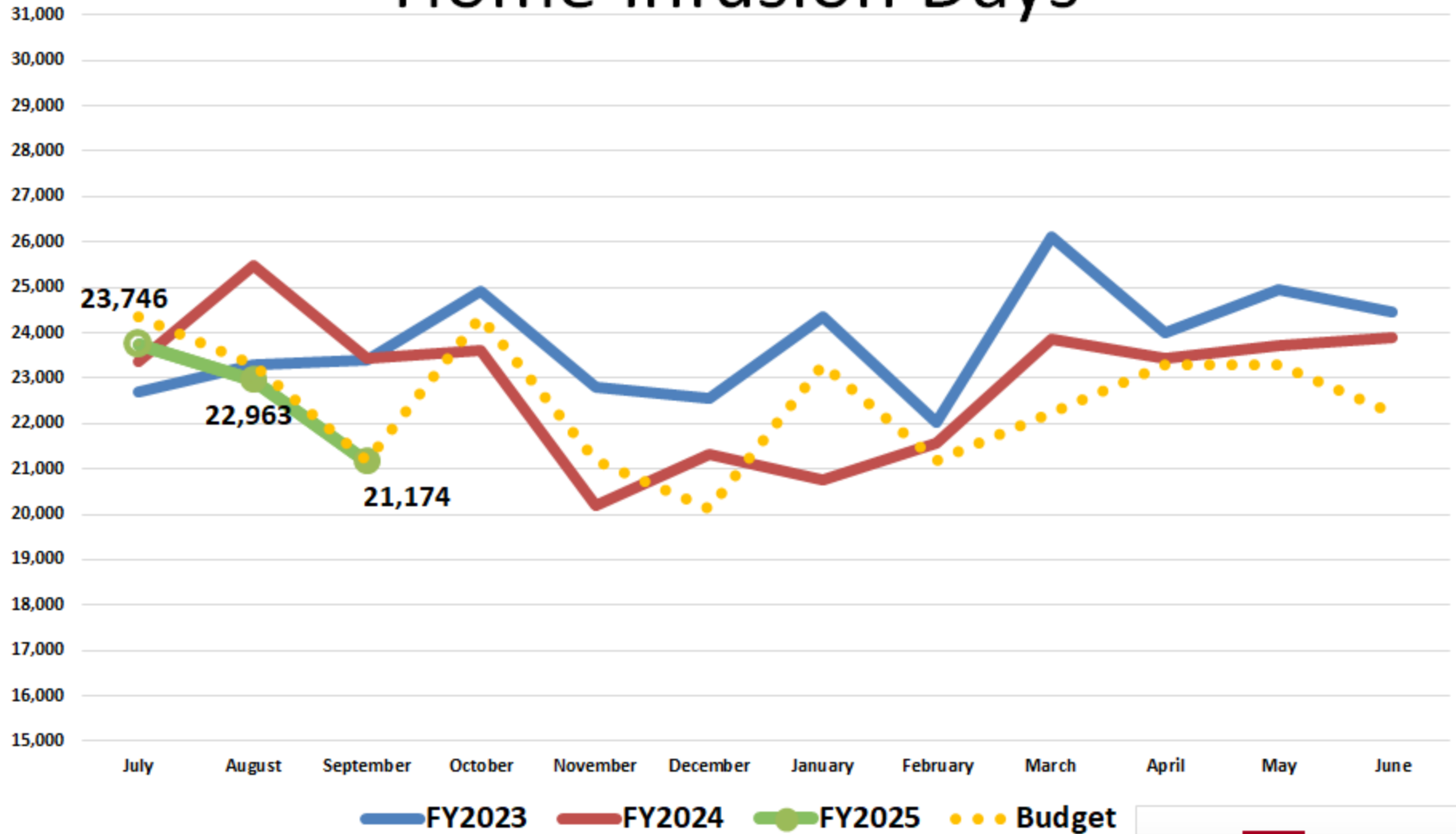


2,402	2,235	2,327	1,254
YTD FY23	YTD FY24	YTD FY25	YTD Budget

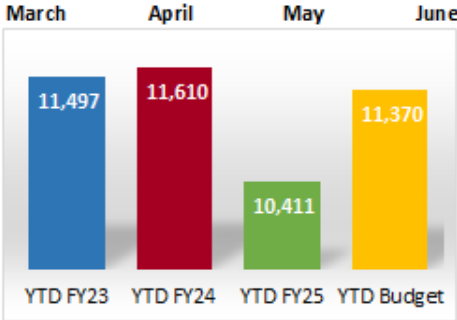
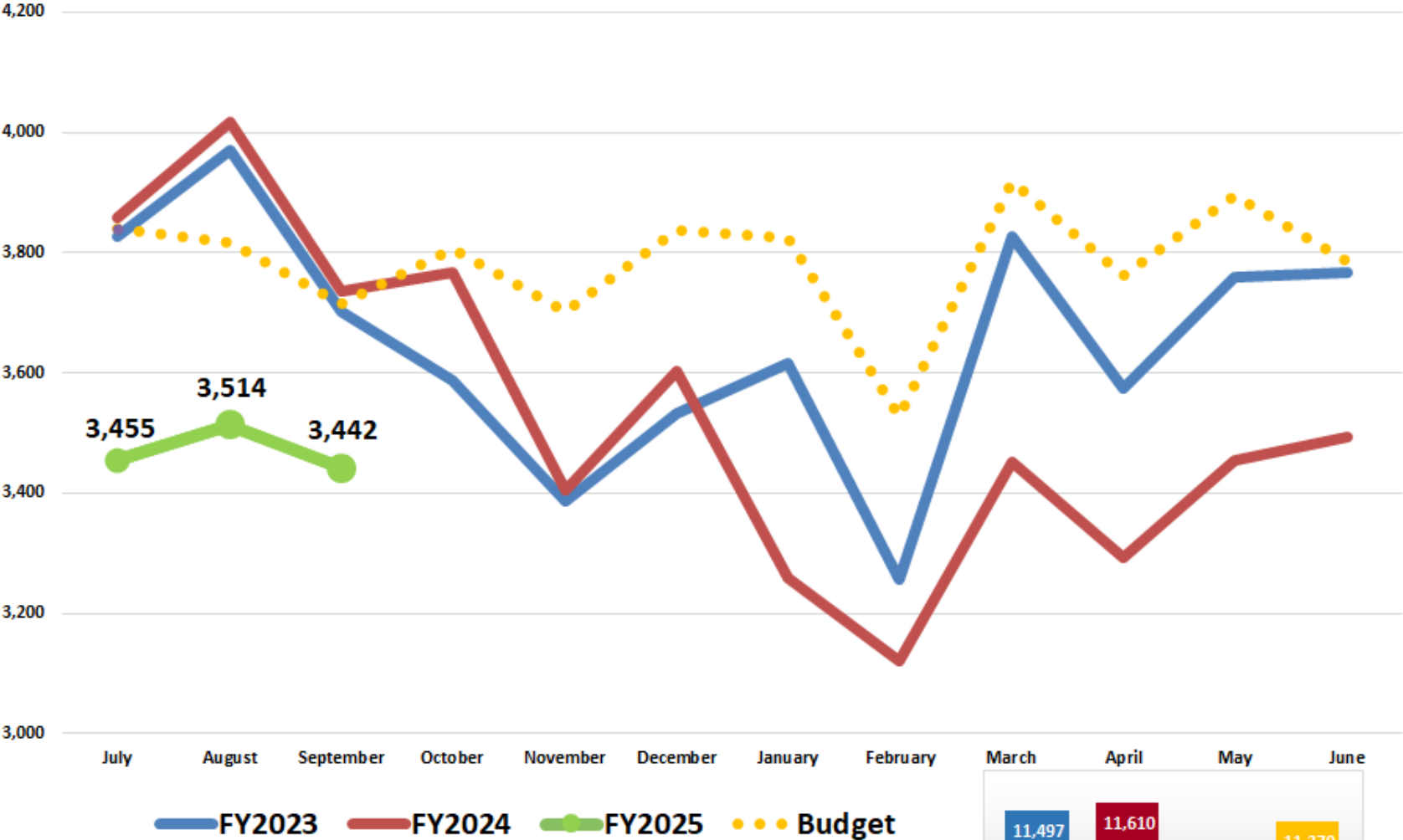
Deliveries



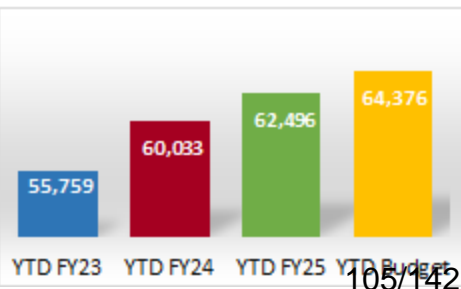
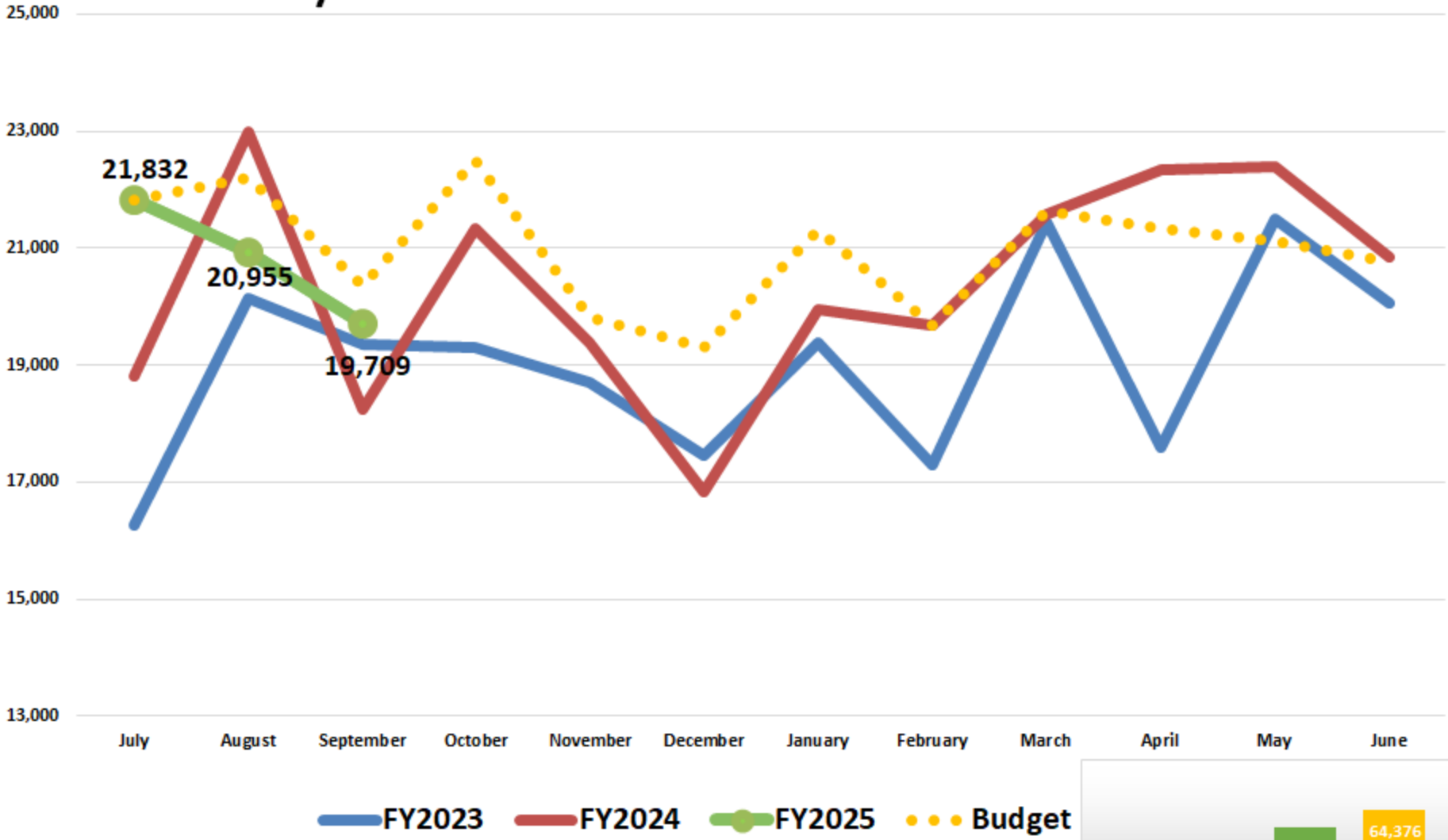
Home Infusion Days



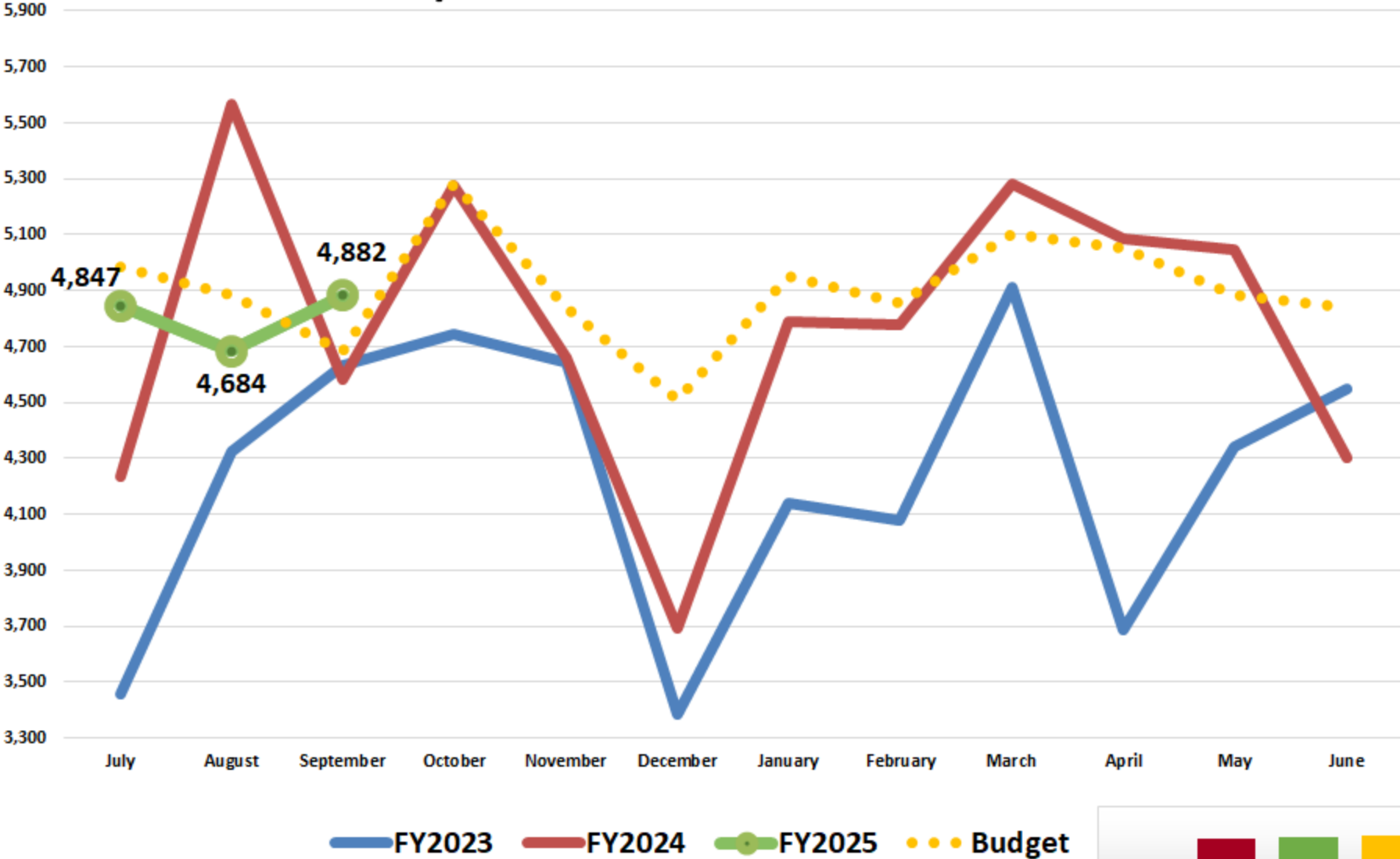
Hospice Days



All O/P Rehab Svcs Across District

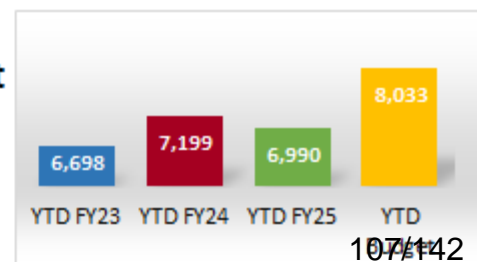
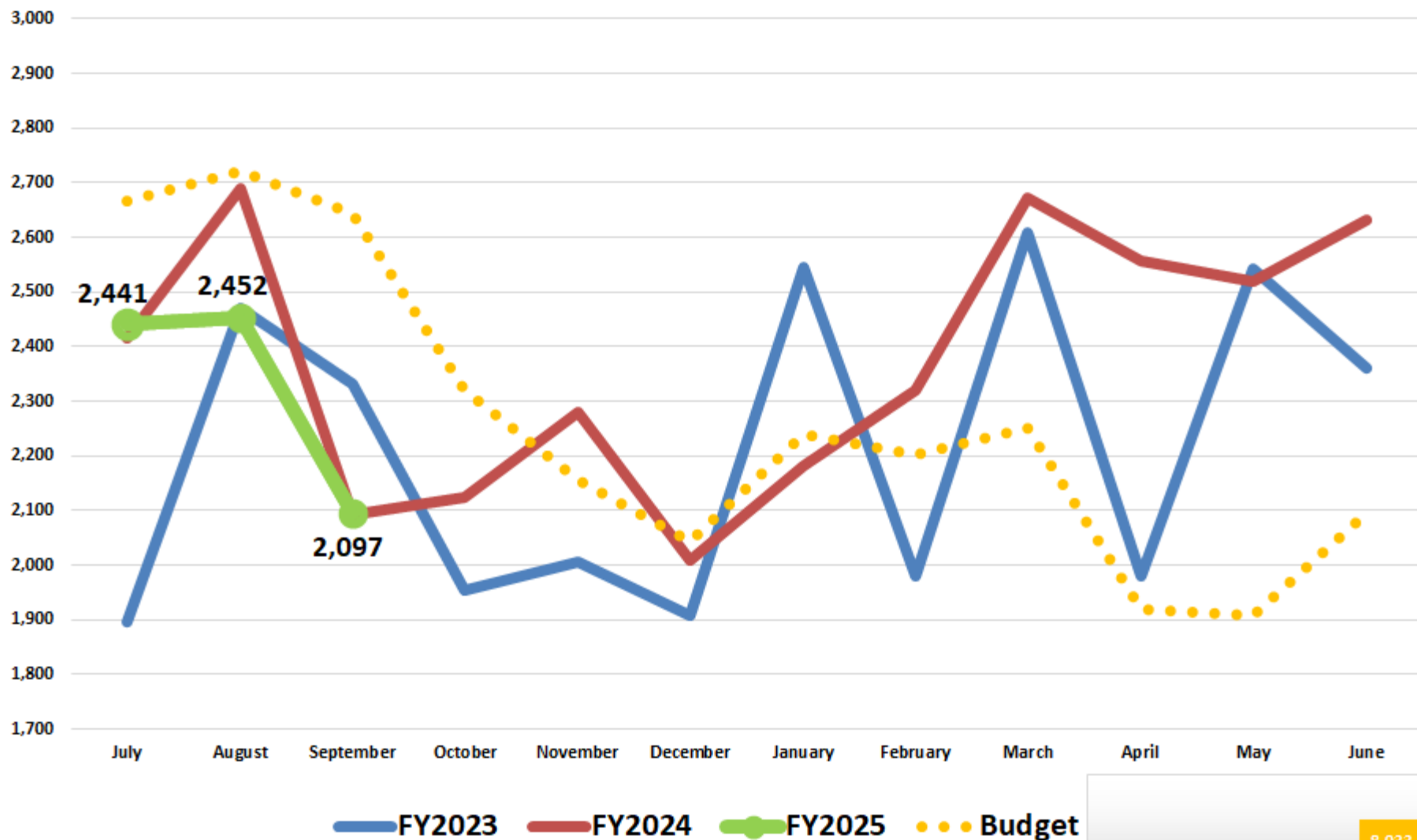


O/P Rehab Services

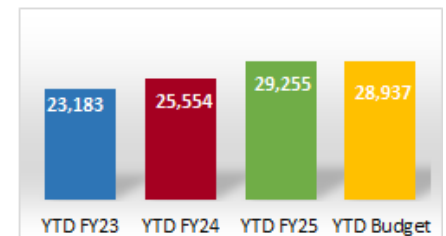
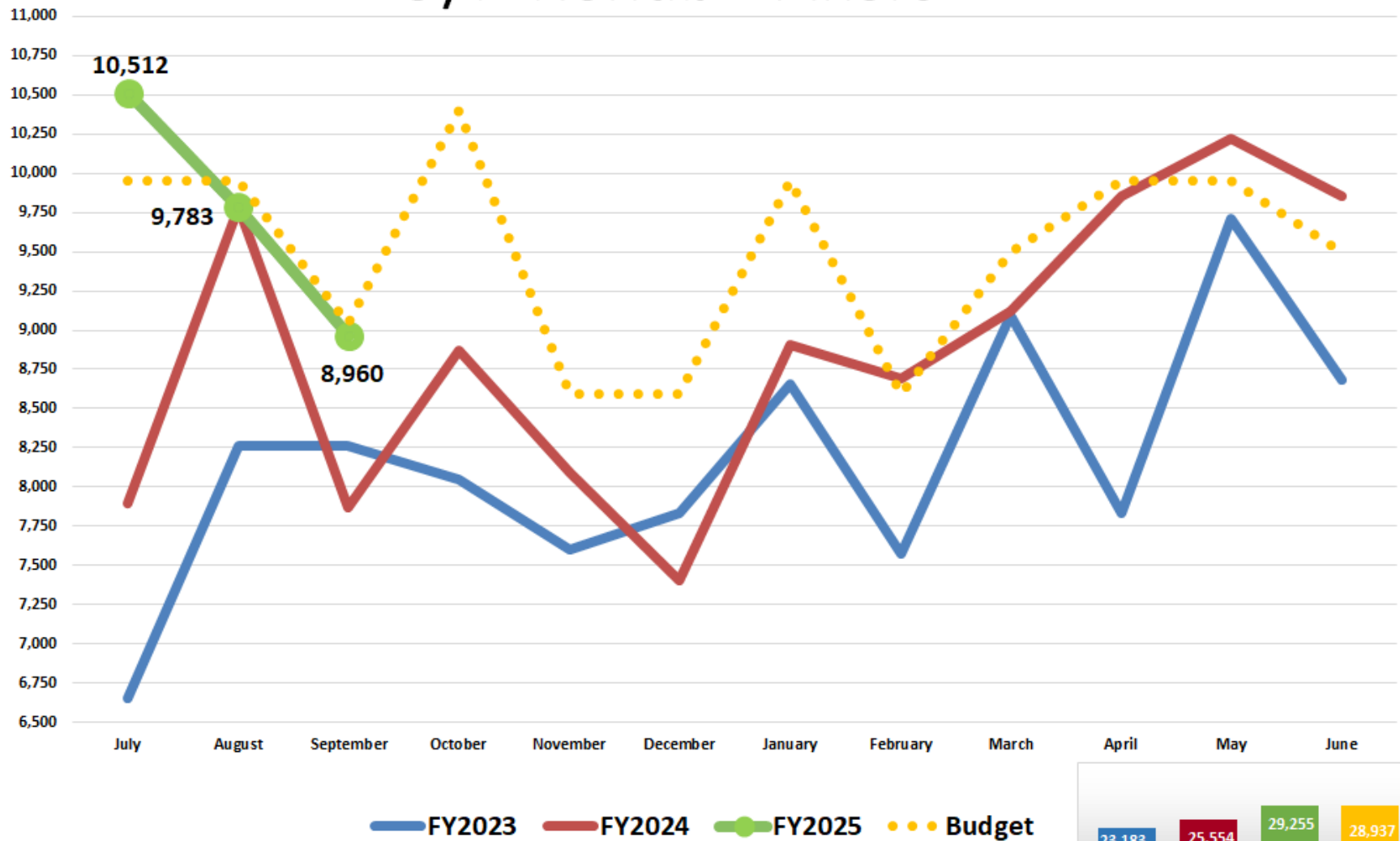


12,415	14,390	14,413	14,558
YTD FY23	YTD FY24	YTD FY25	YTD

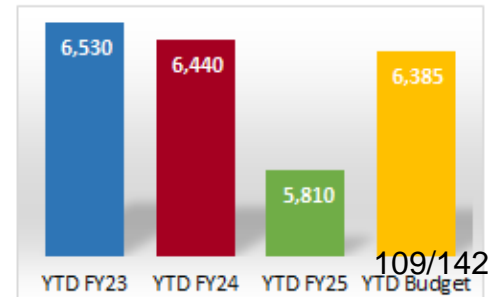
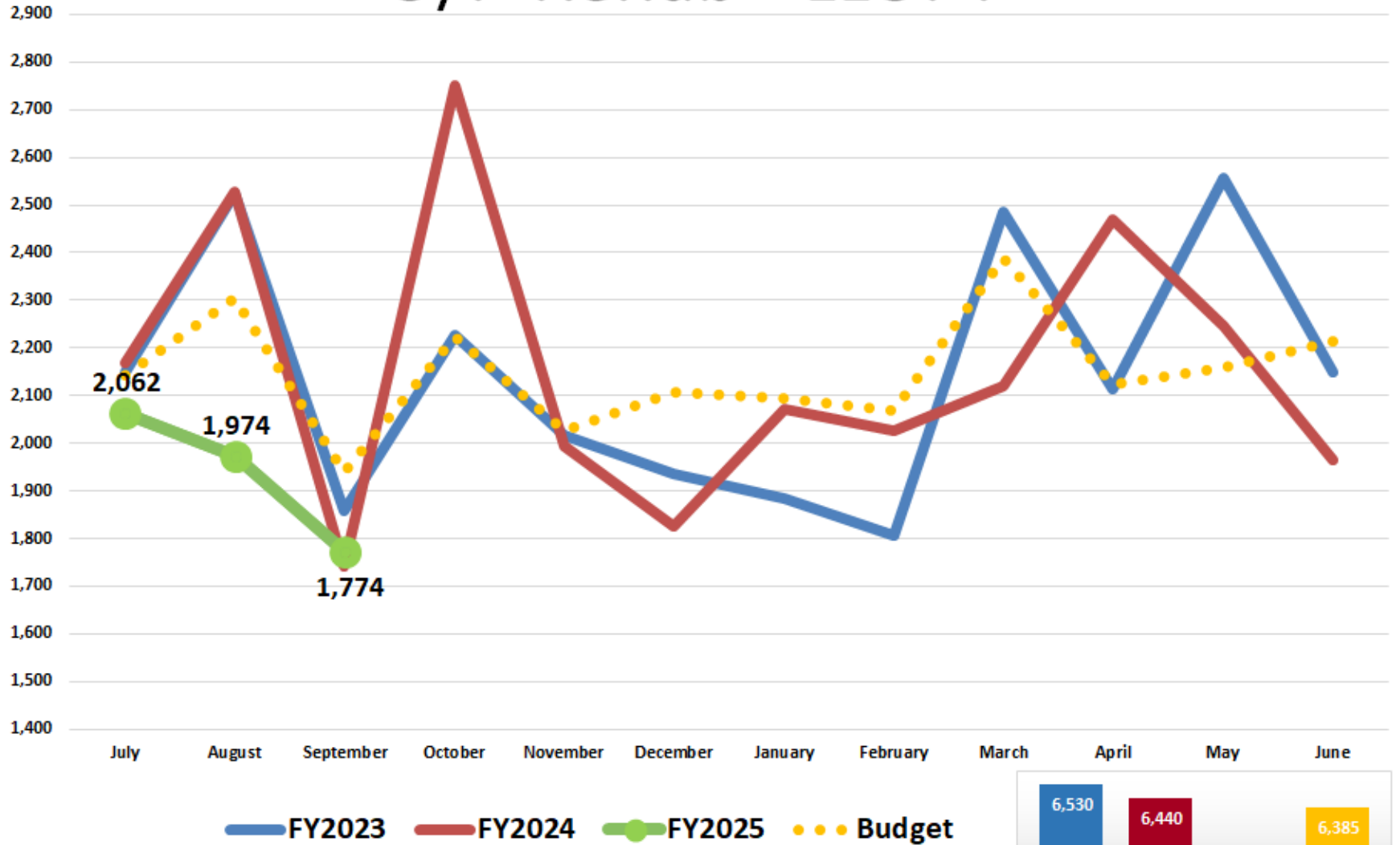
O/P Rehab - Exeter



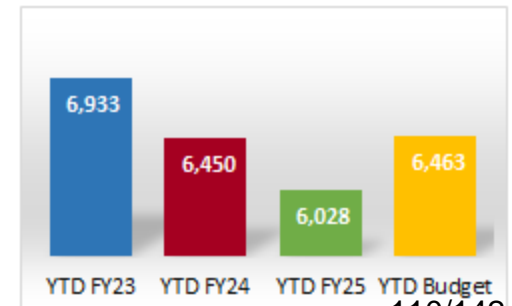
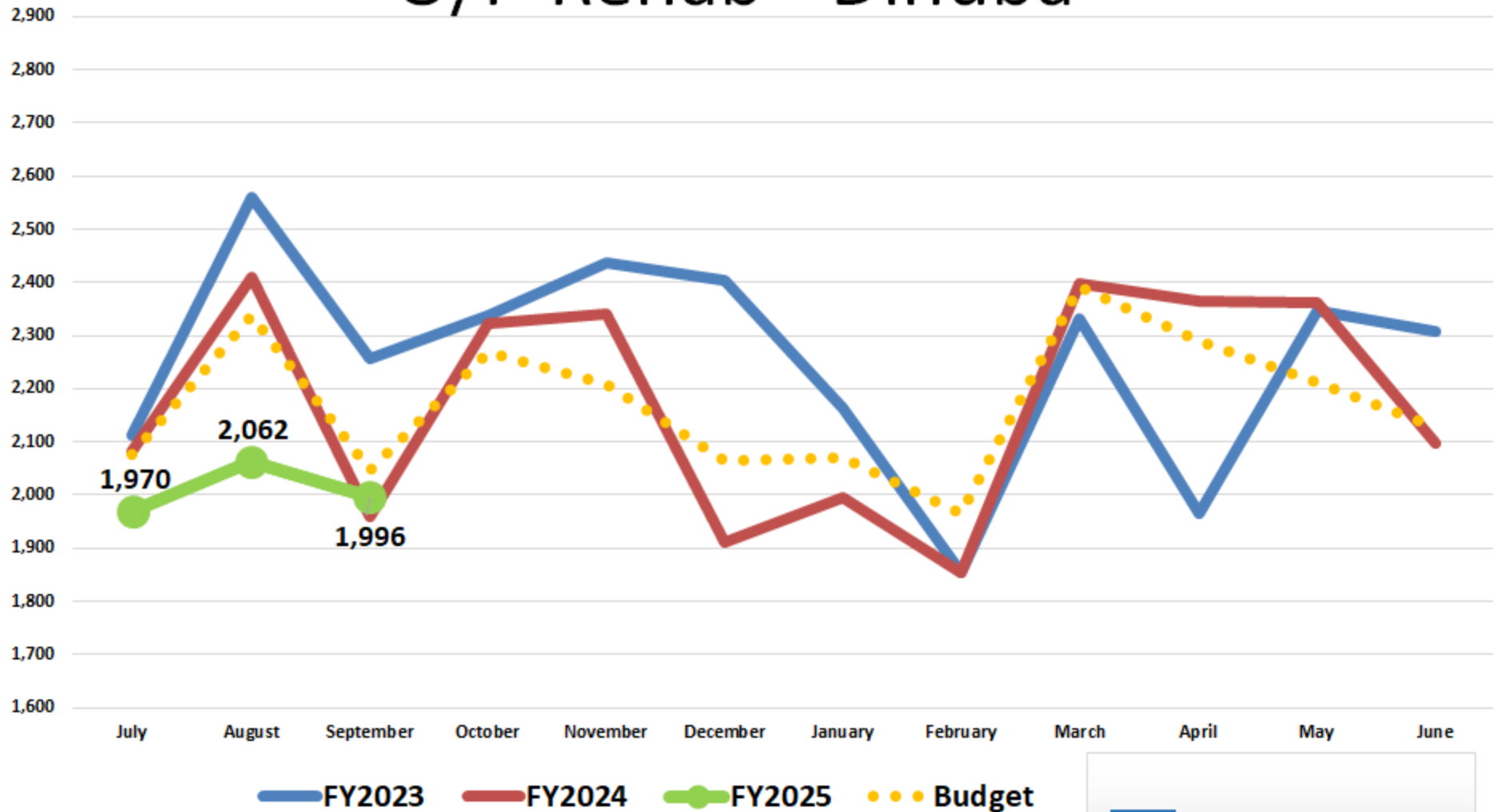
O/P Rehab - Akers



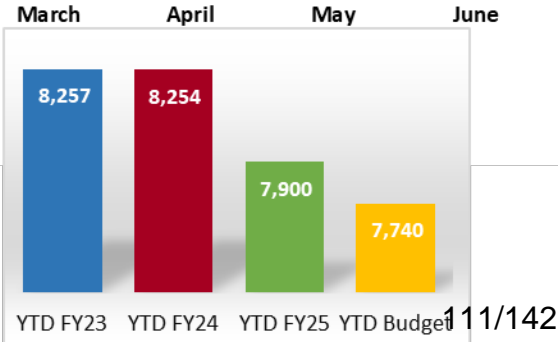
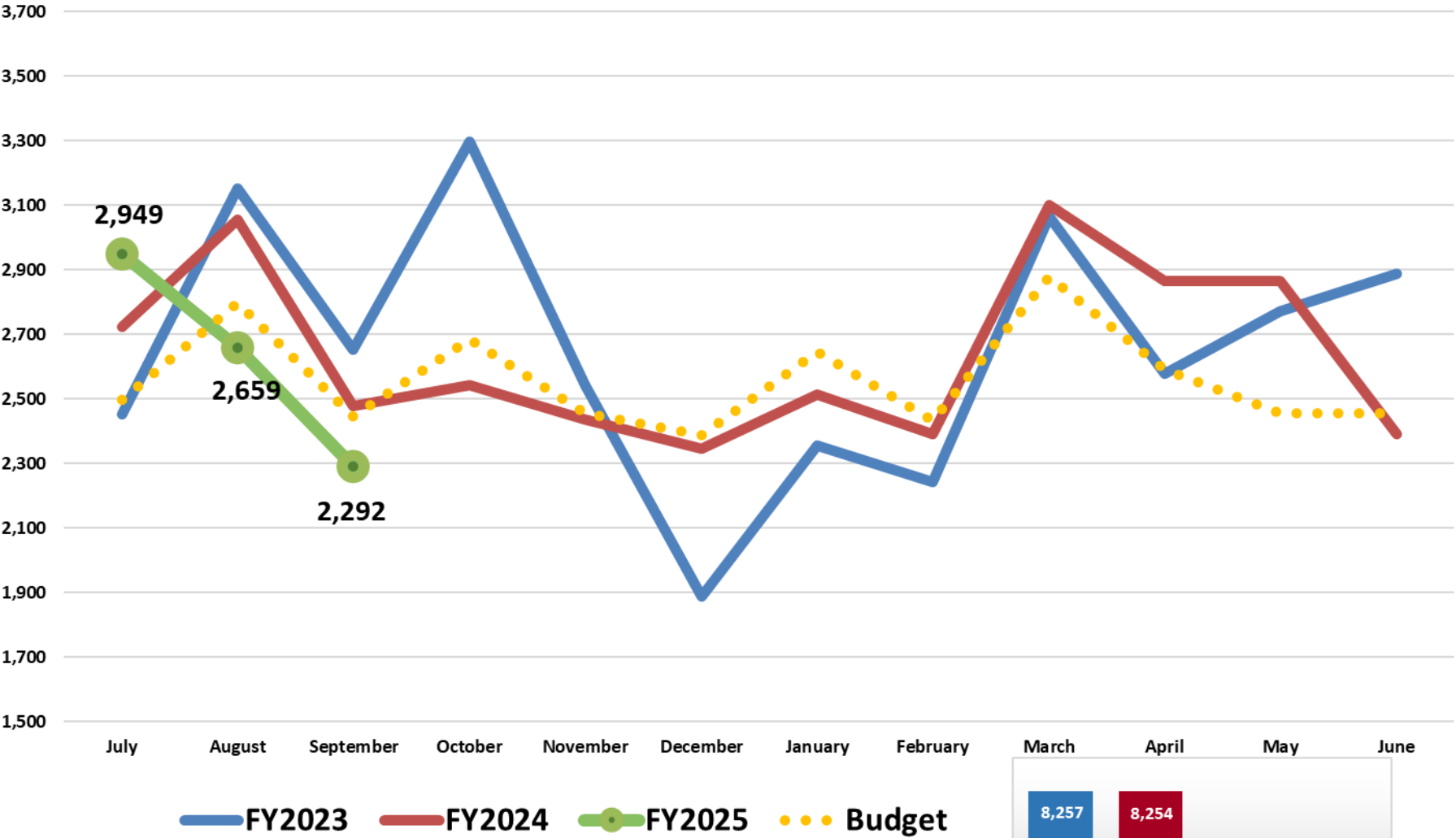
O/P Rehab - LLOPT



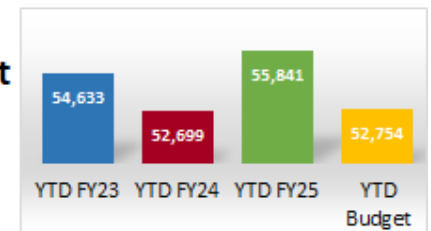
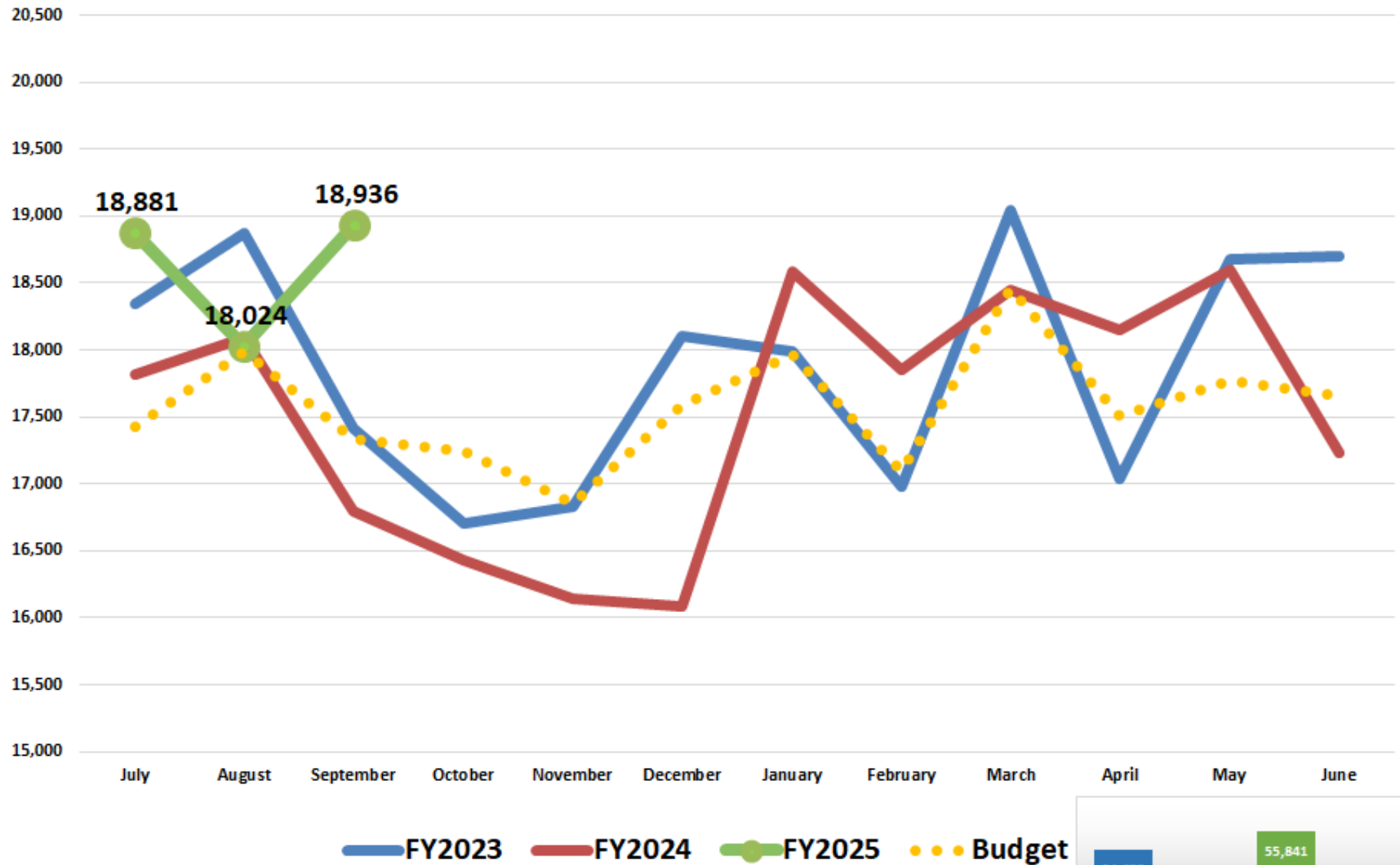
O/P Rehab - Dinuba



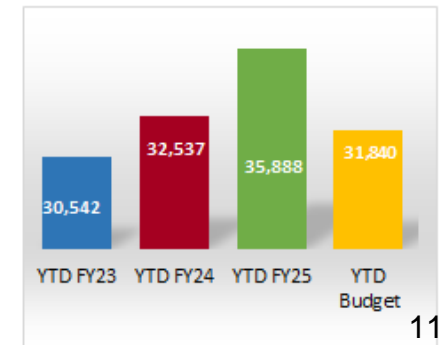
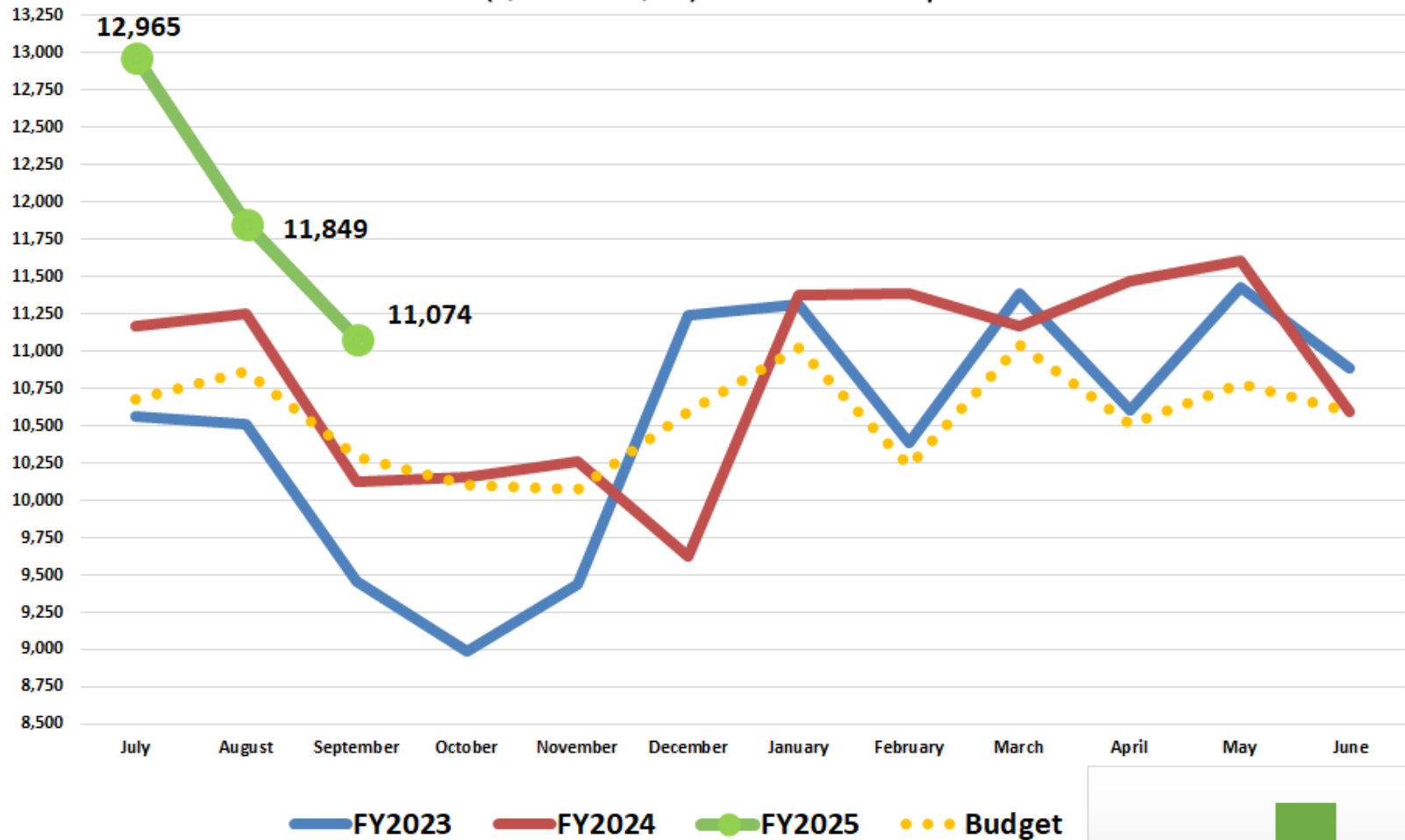
Therapy - Cypress Hand Center



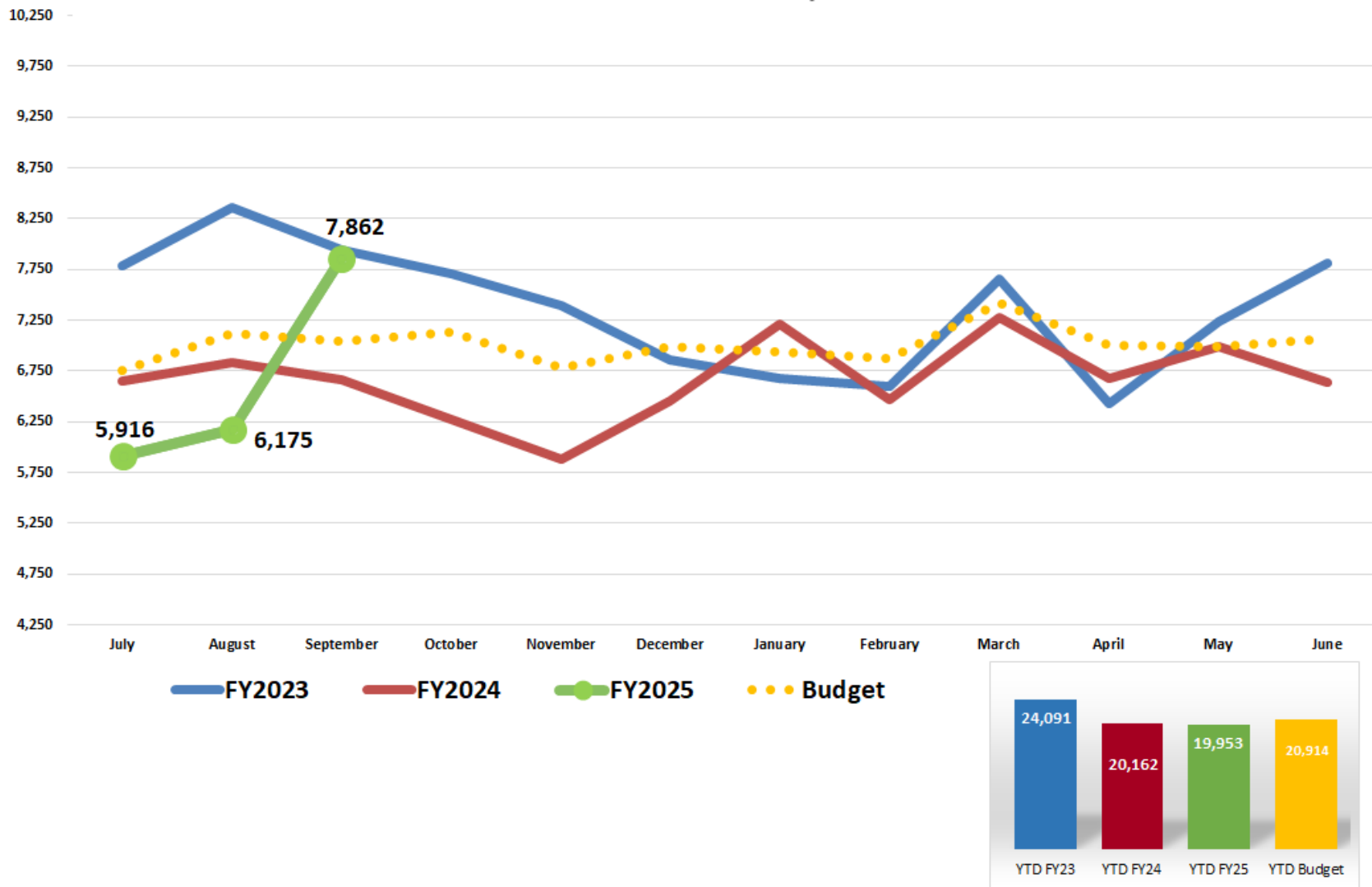
Physical & Other Therapy Units (I/P & O/P)



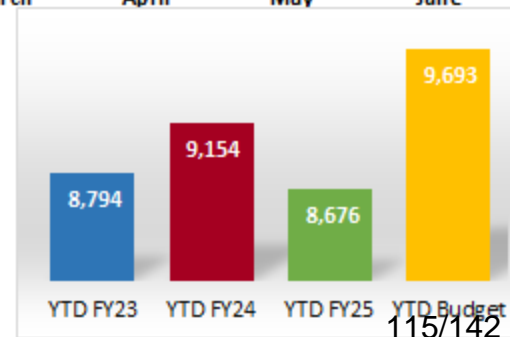
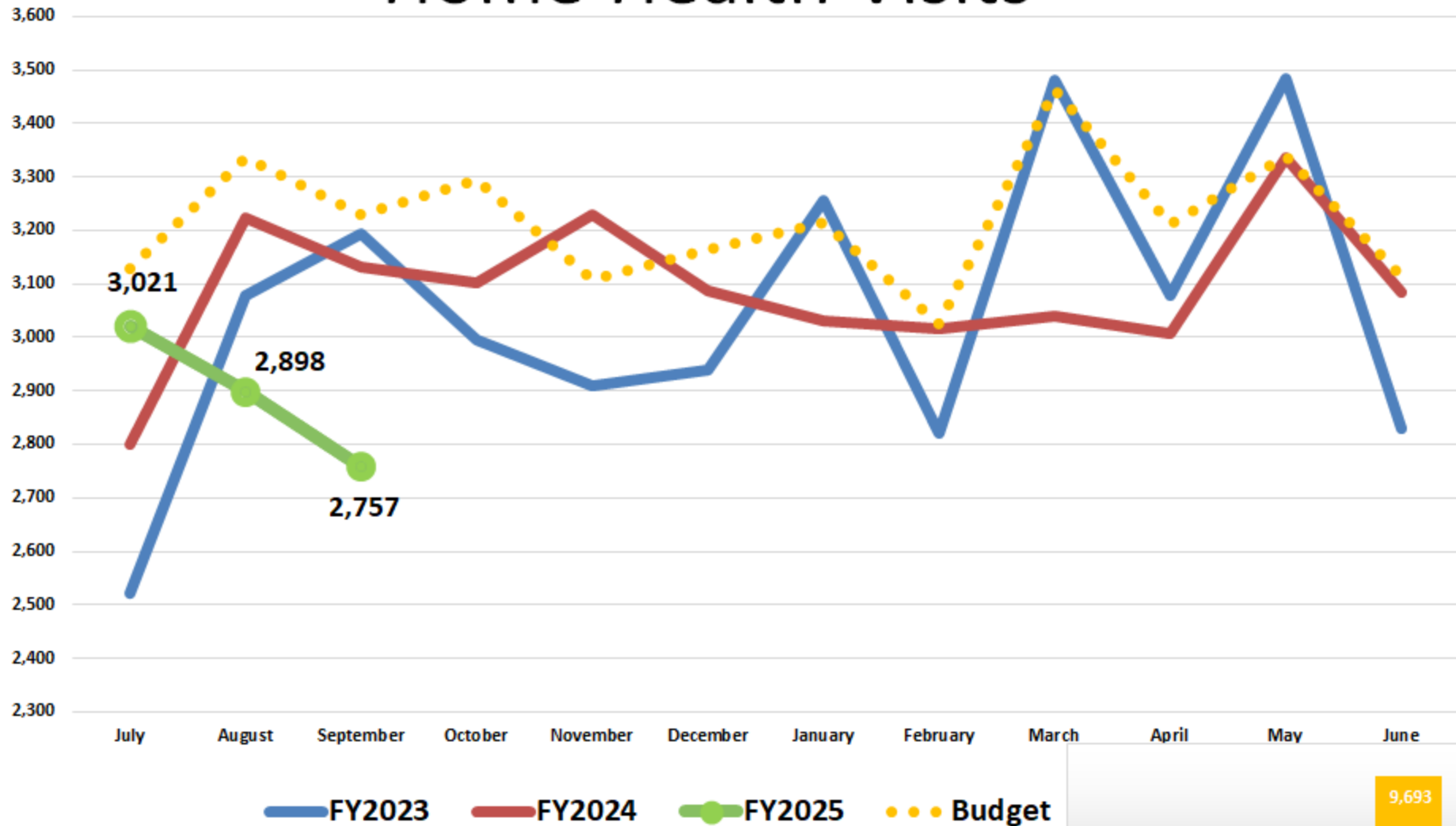
Physical & Other Therapy Units (I/P & O/P)-Main Campus



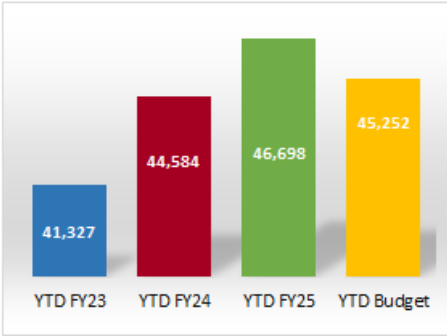
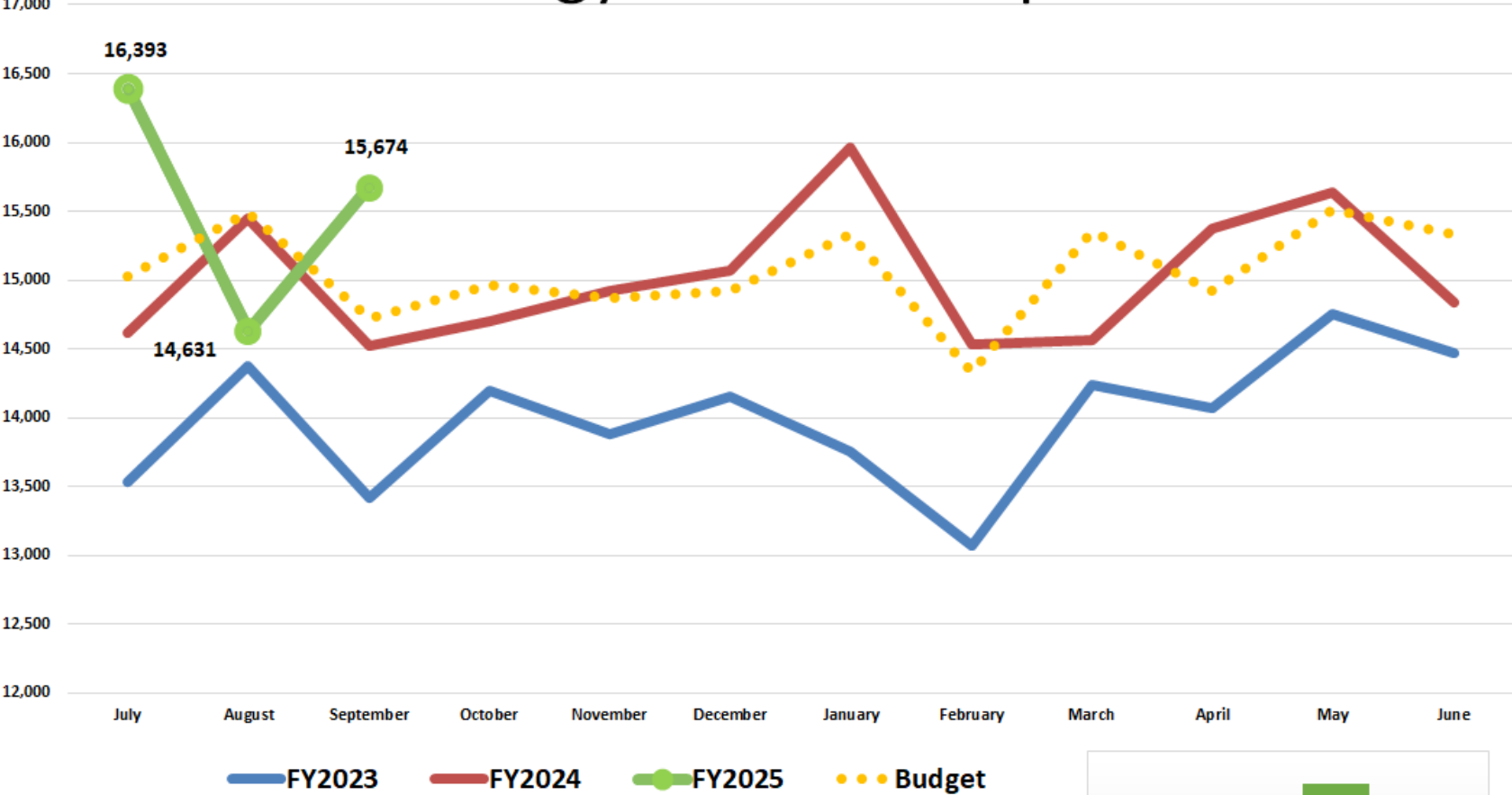
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



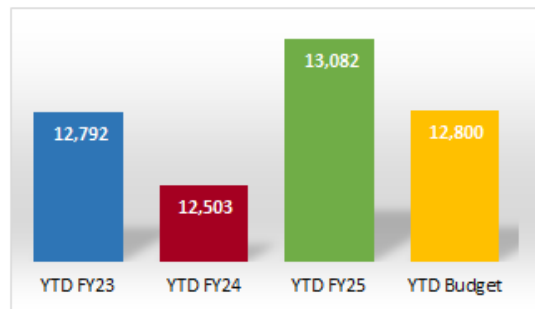
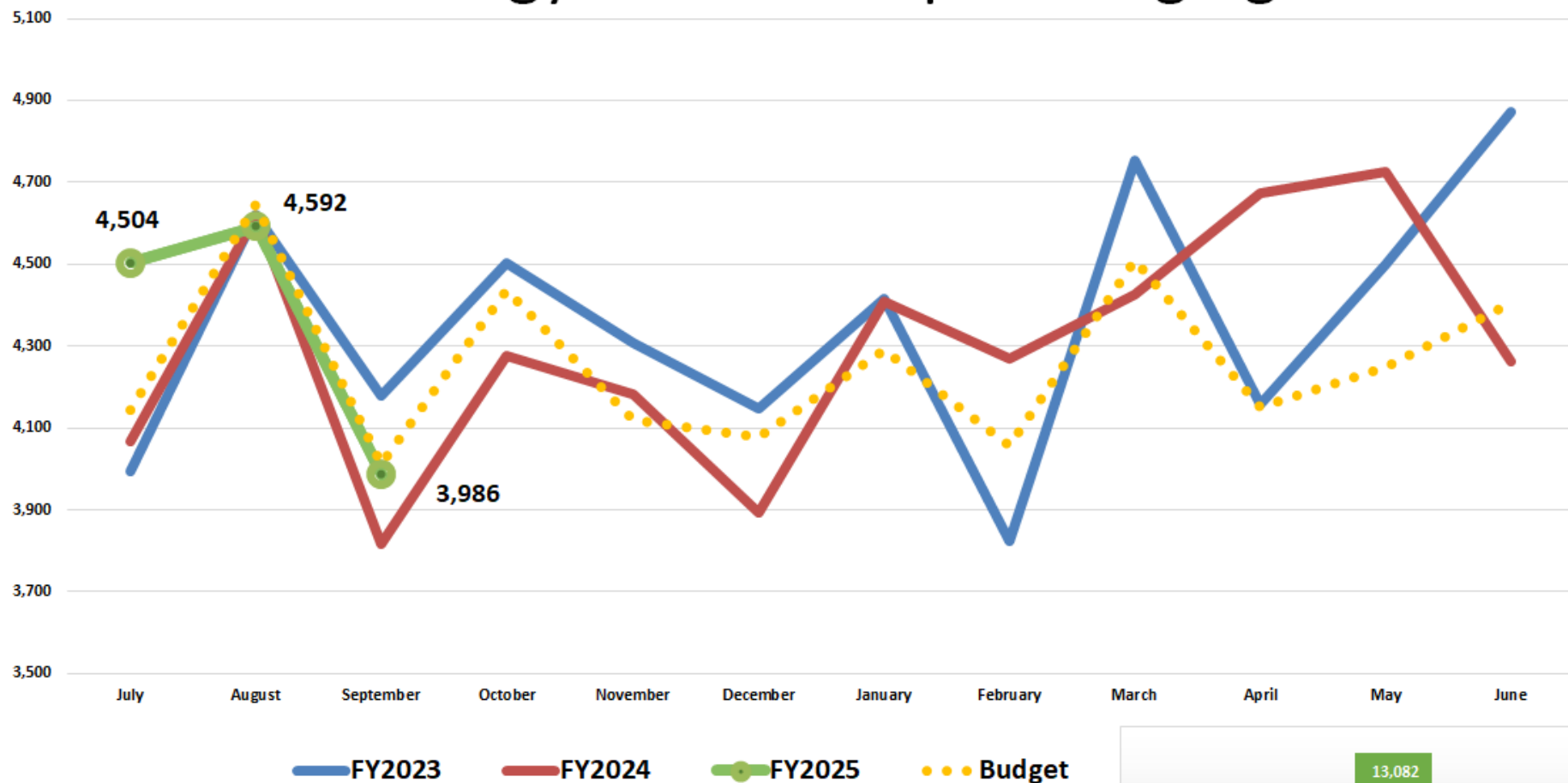
Home Health Visits



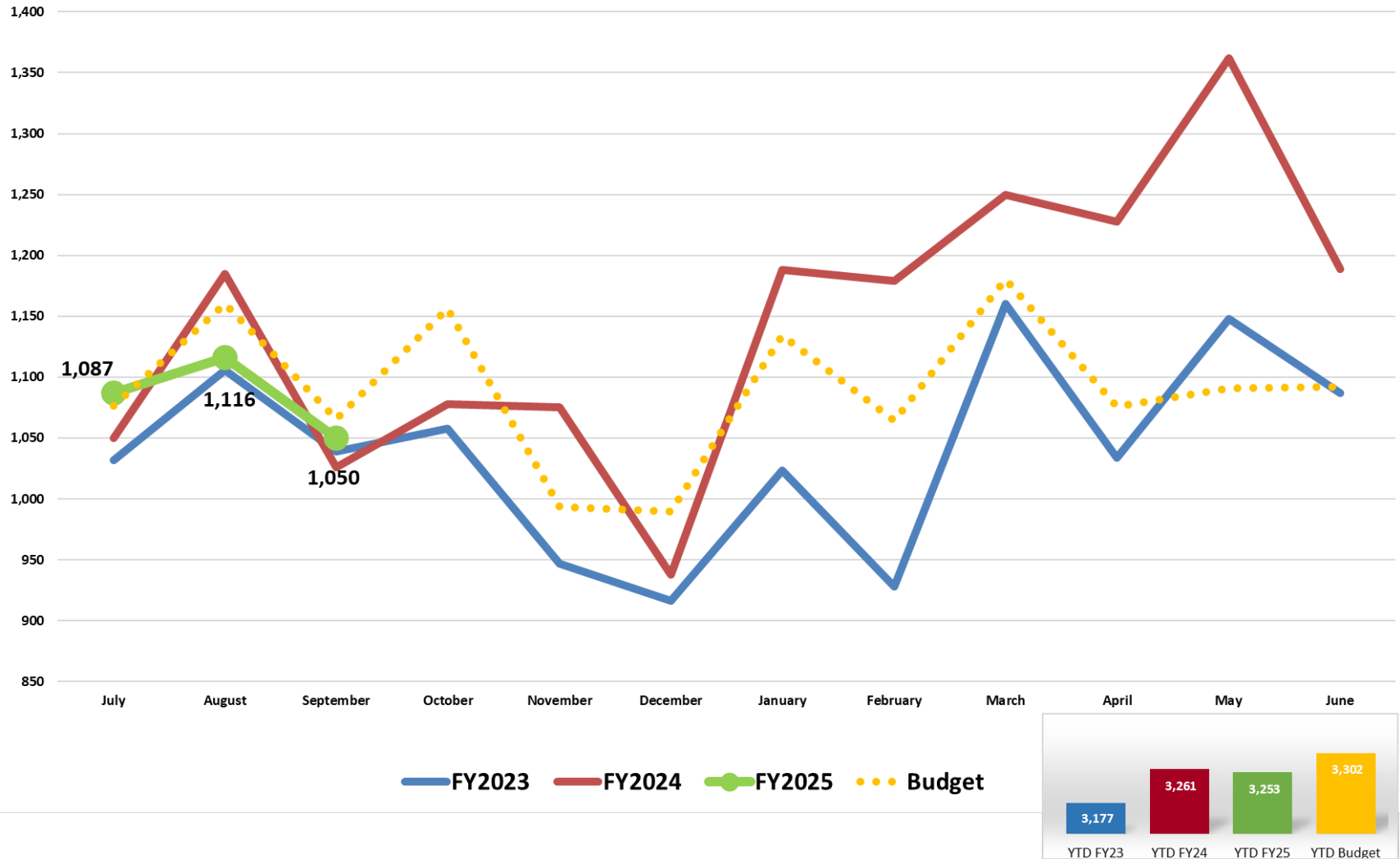
Radiology – Main Campus



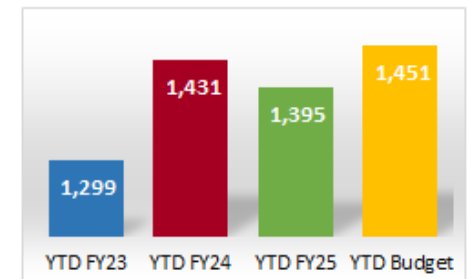
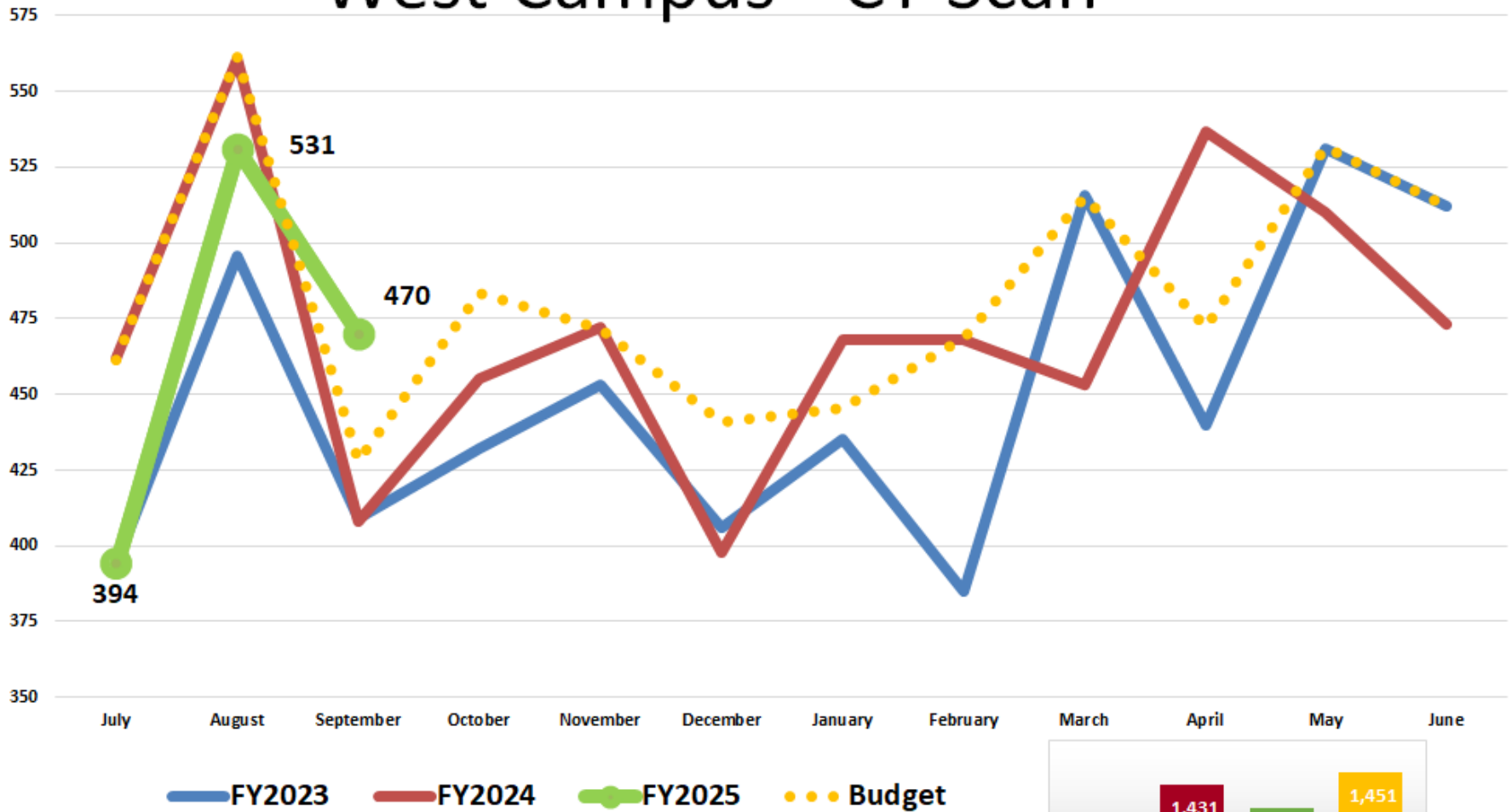
Radiology - West Campus Imaging



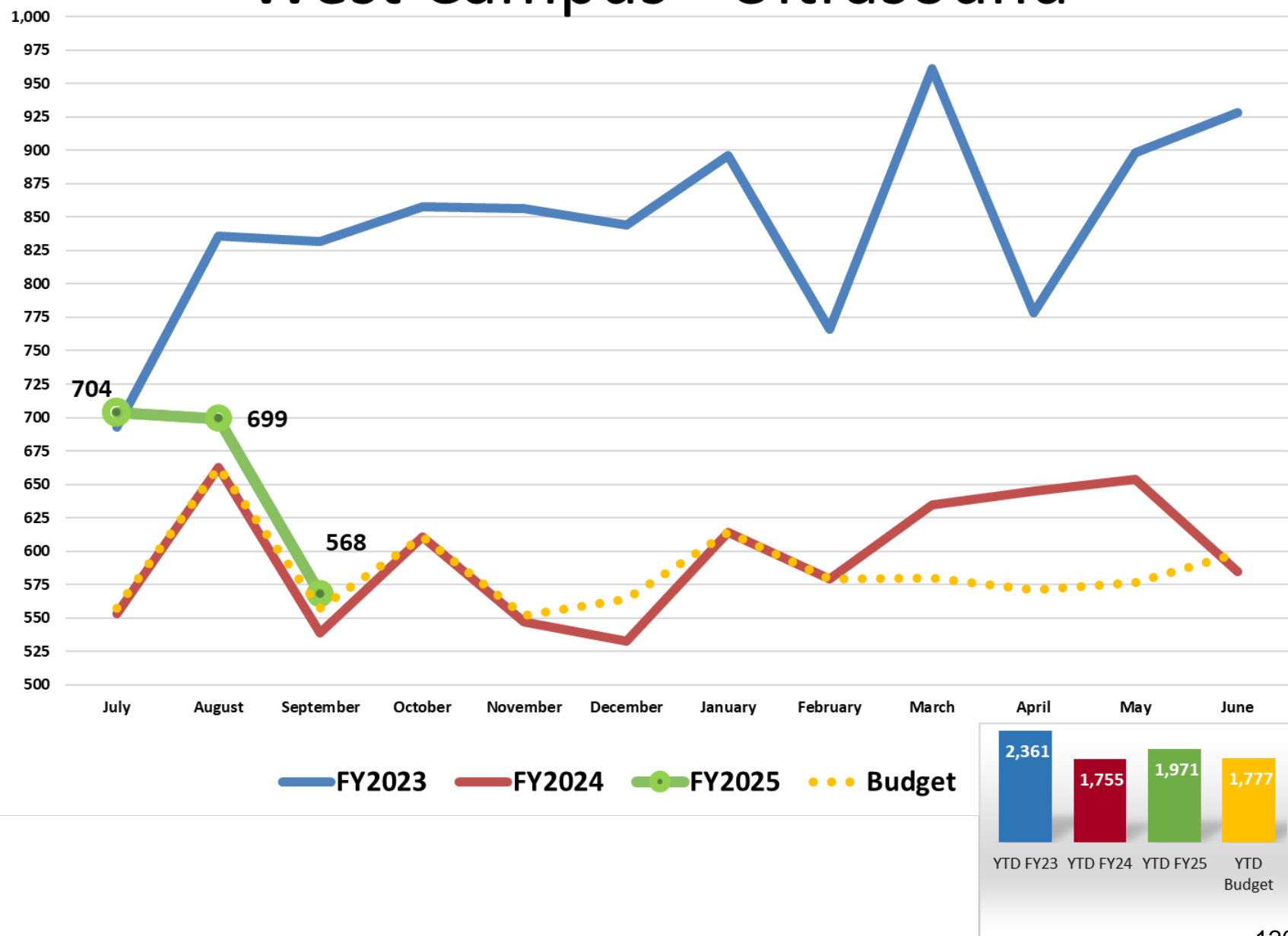
West Campus - Diagnostic Radiology



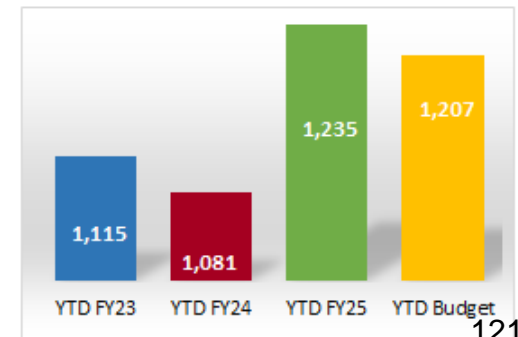
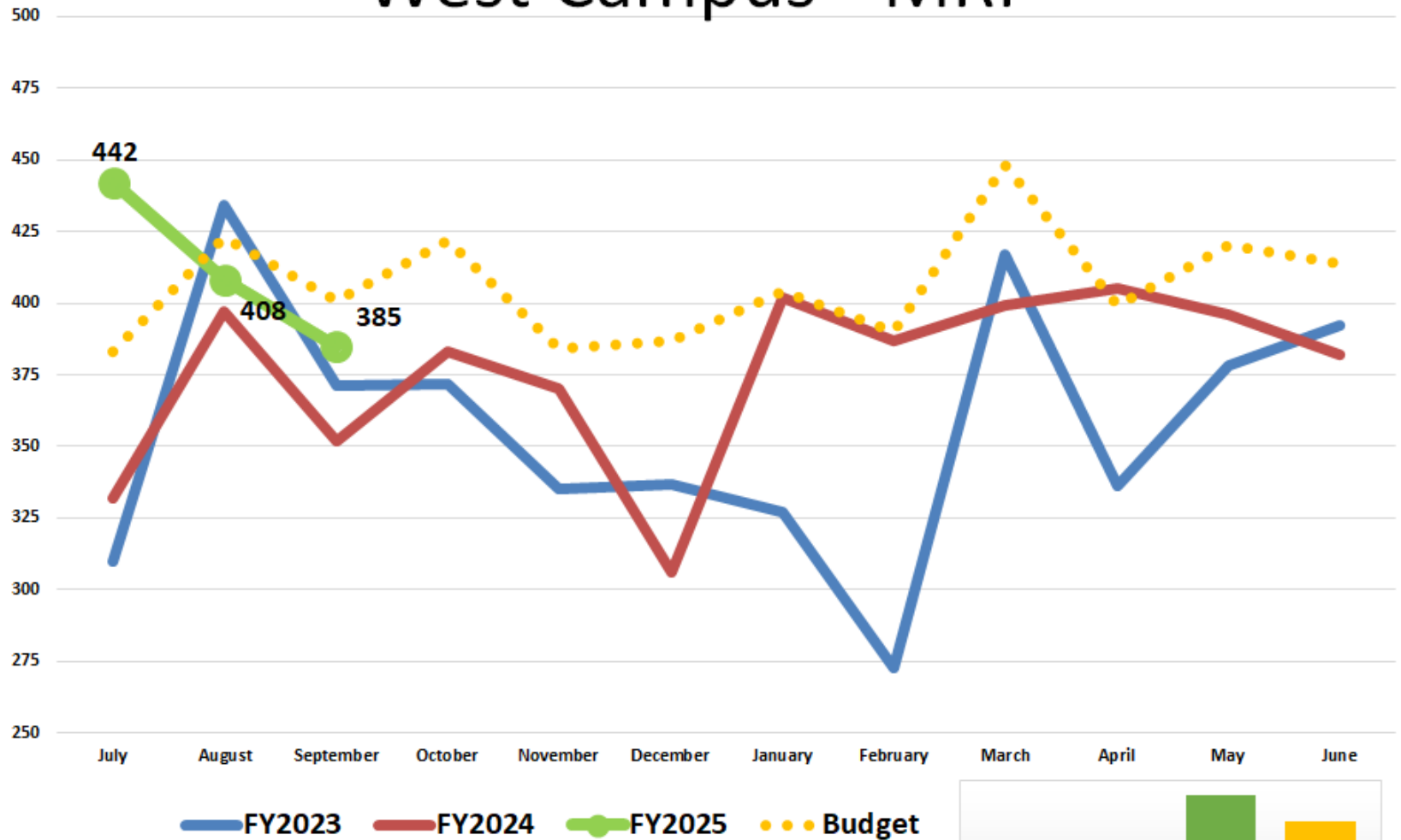
West Campus - CT Scan



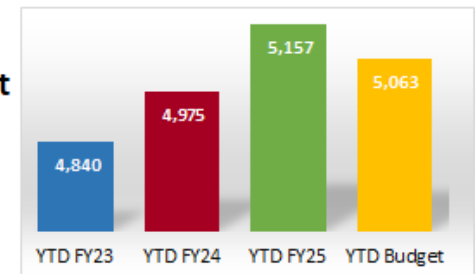
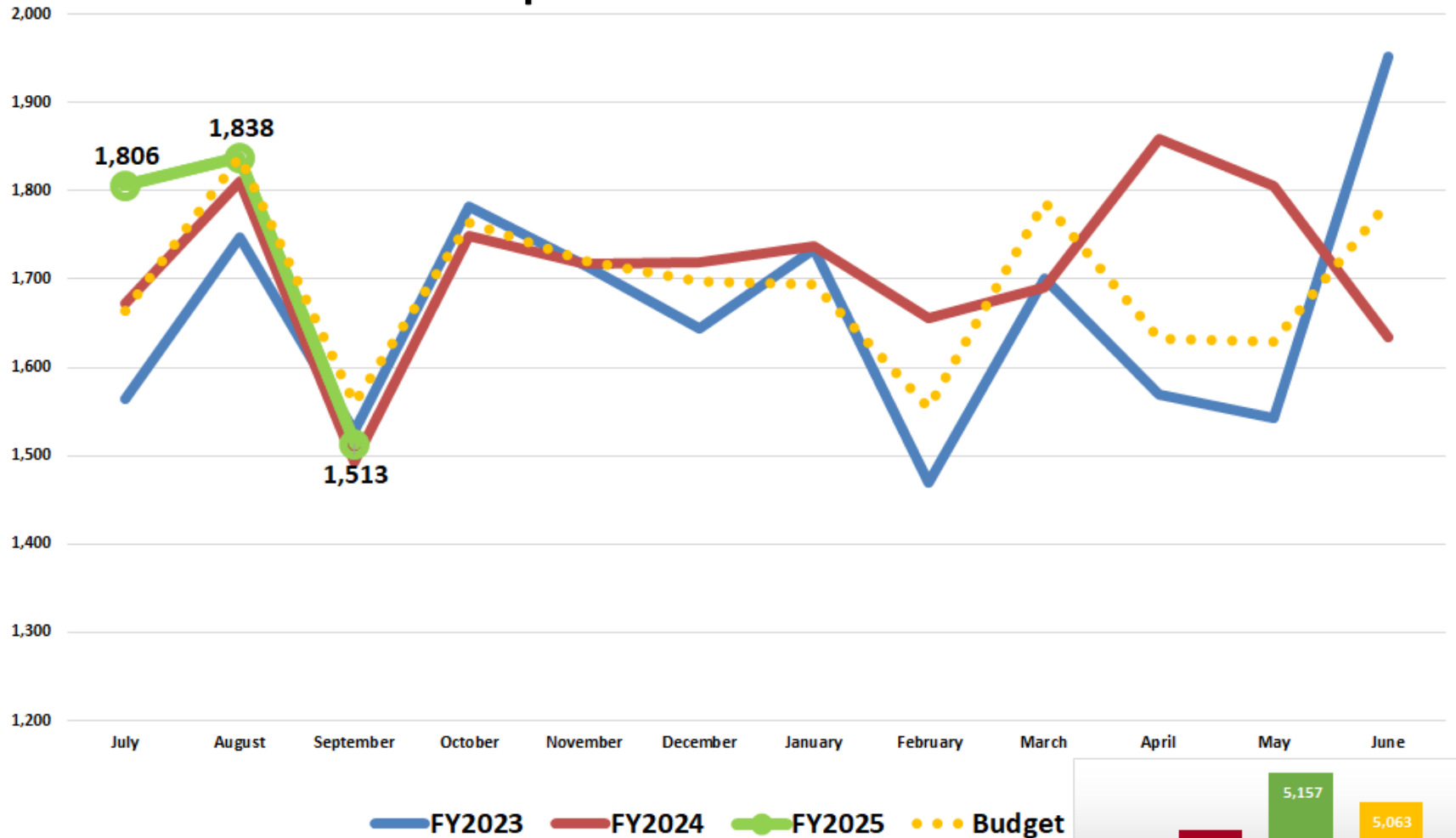
West Campus - Ultrasound



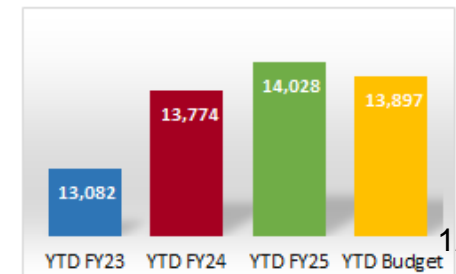
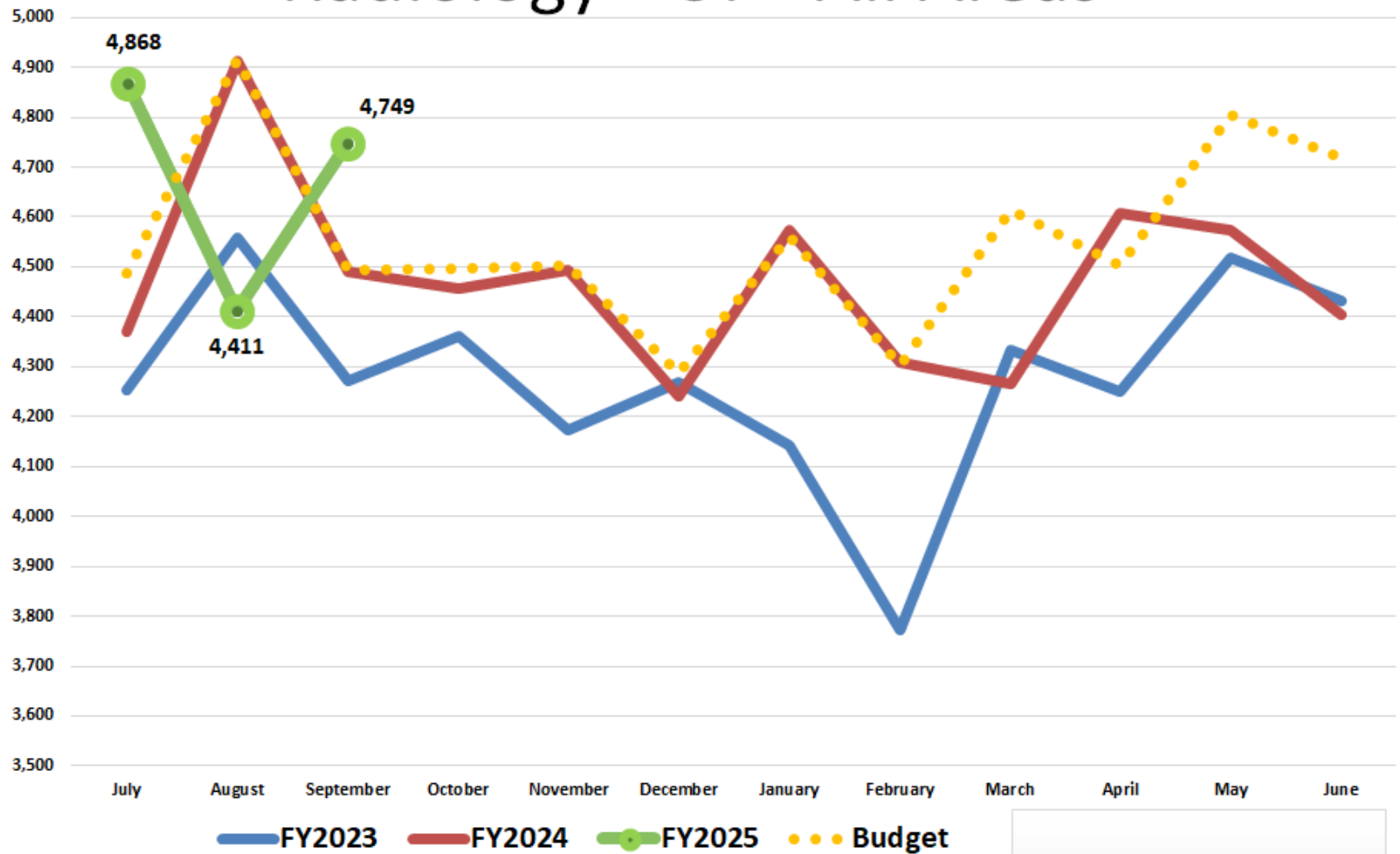
West Campus - MRI



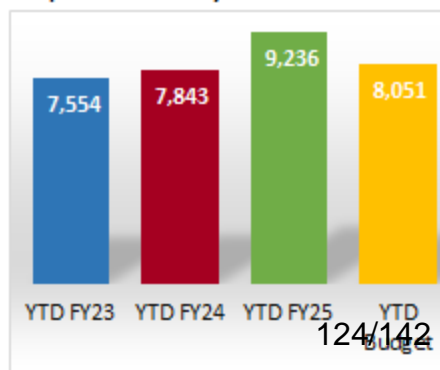
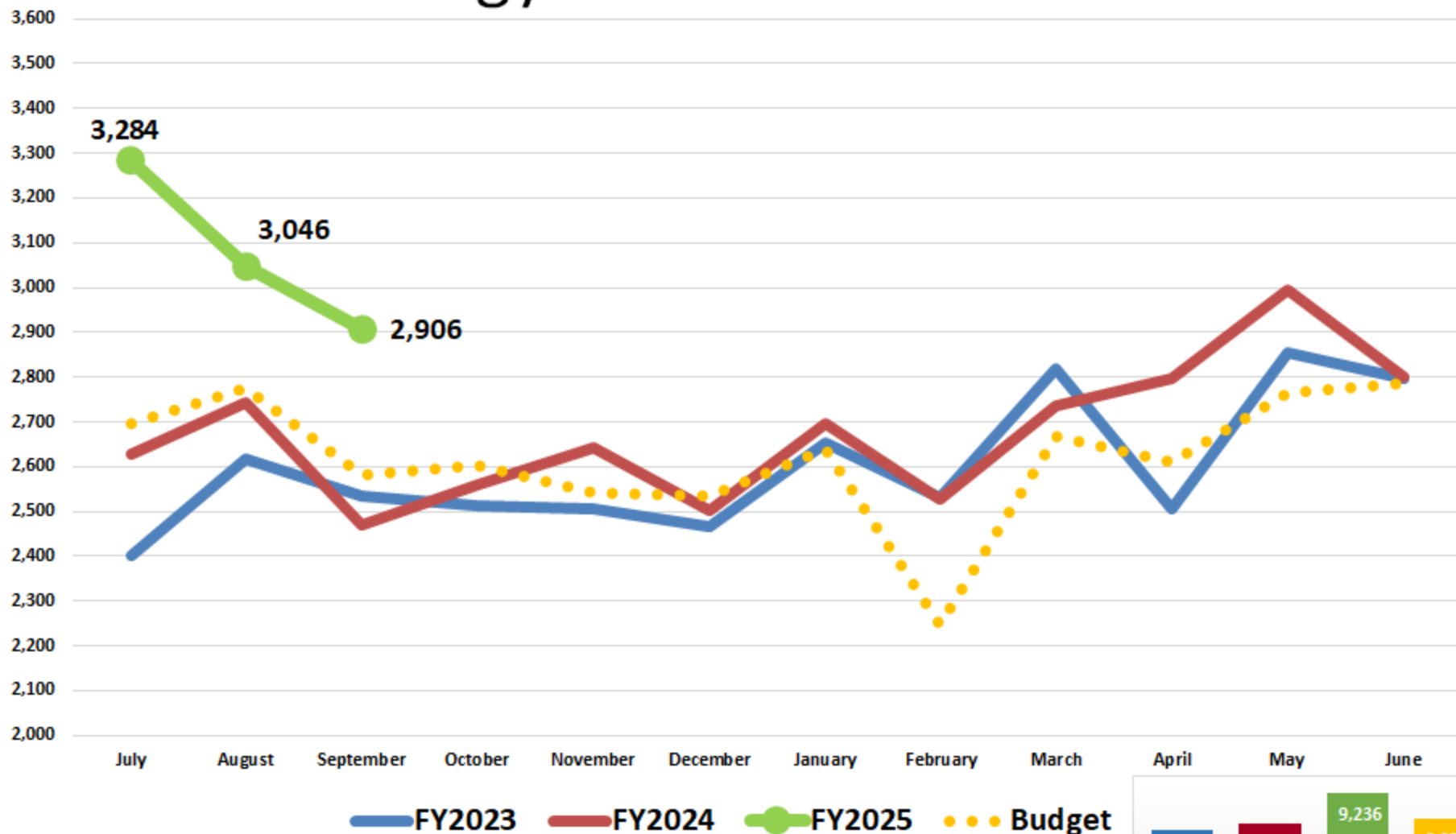
West Campus - Breast Center



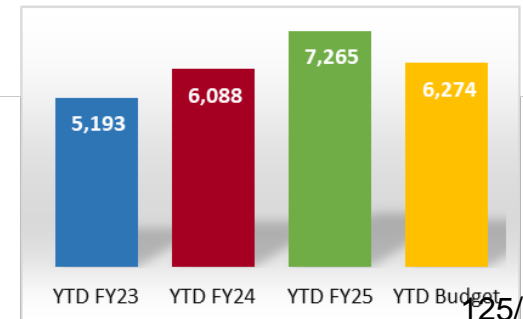
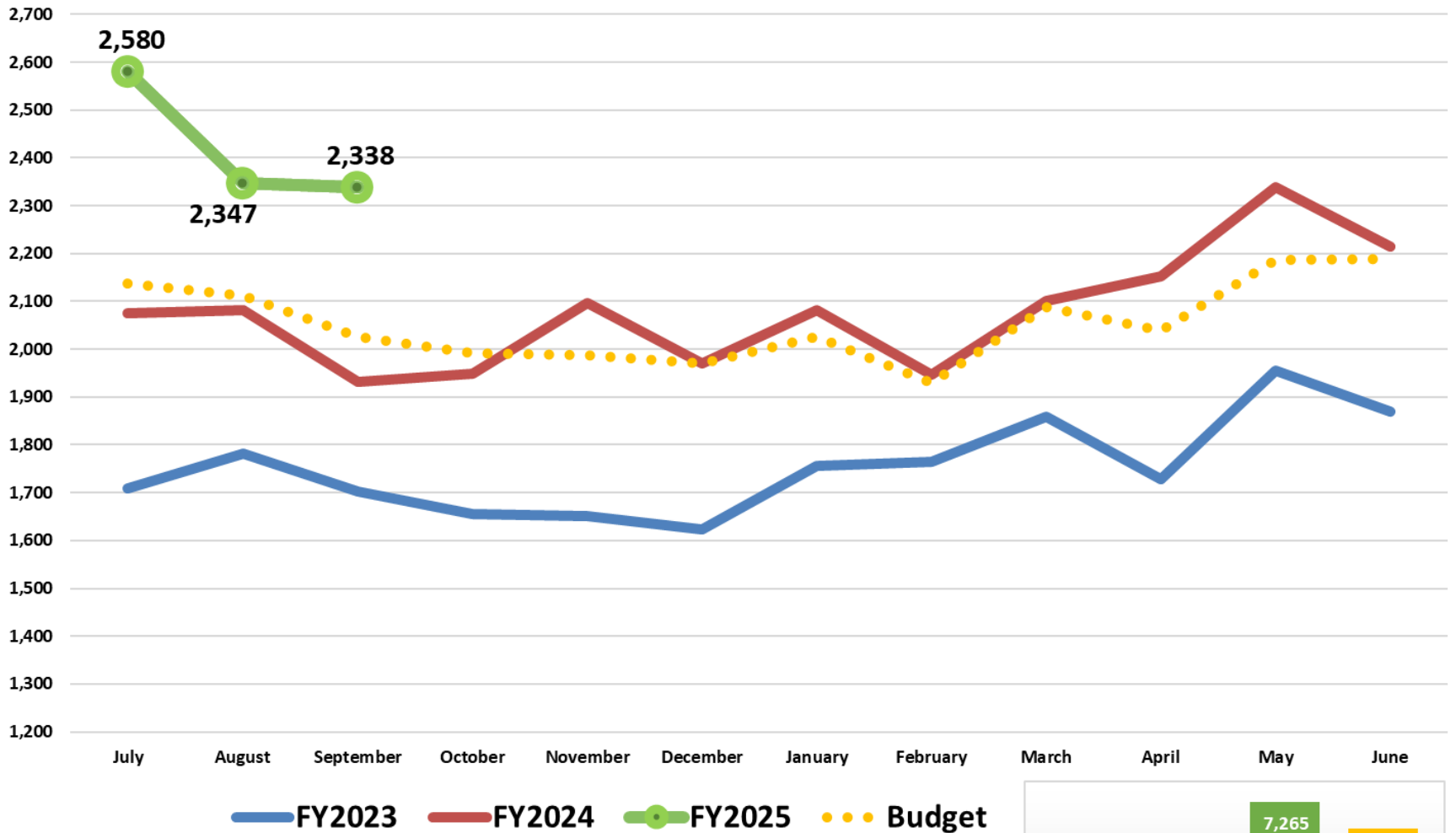
Radiology - CT - All Areas



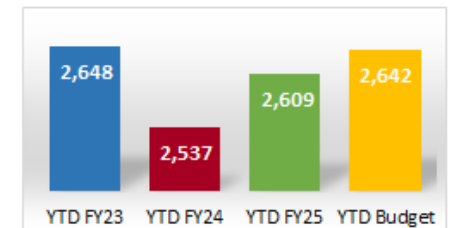
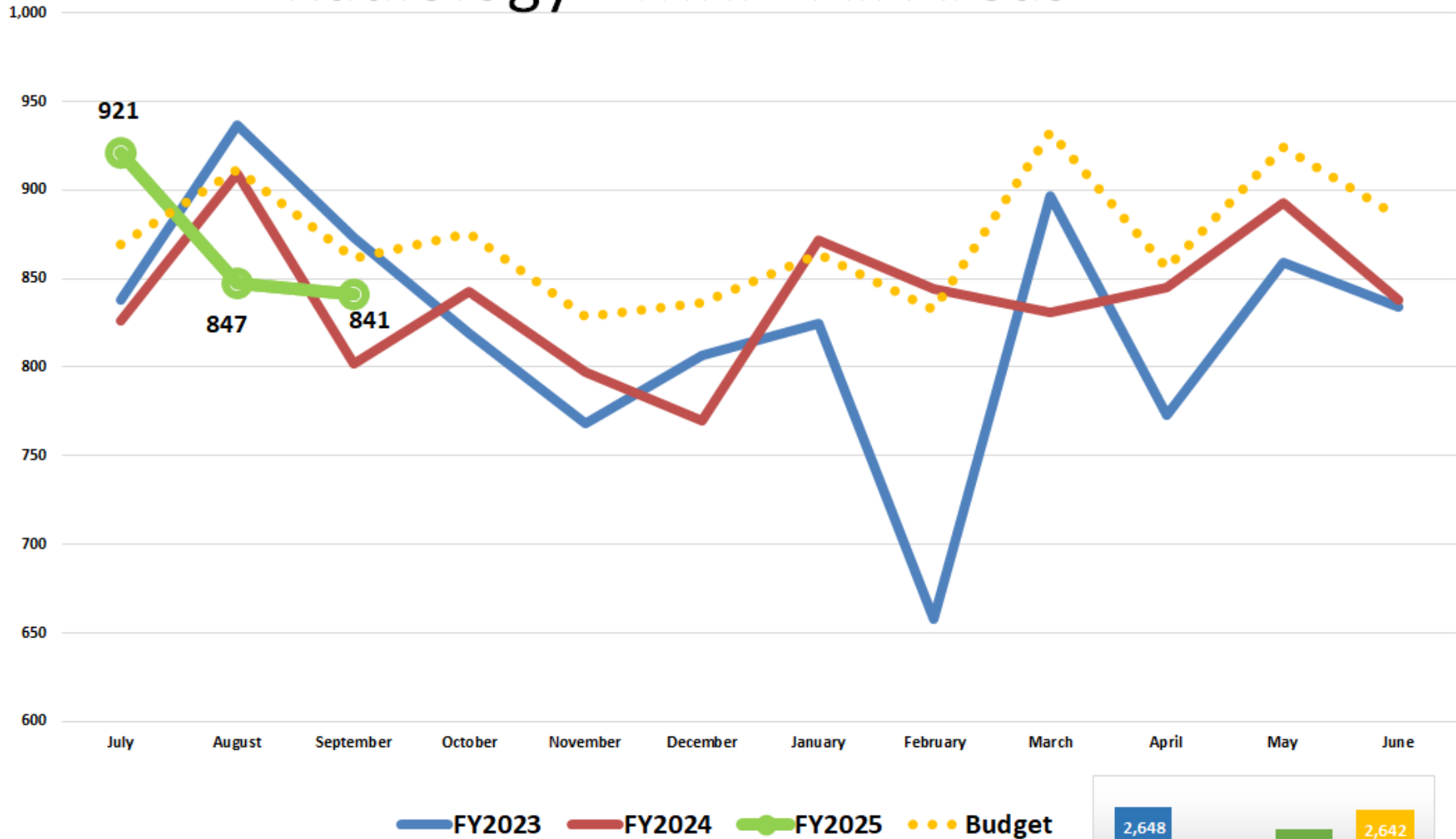
Radiology - Ultrasound - All Areas



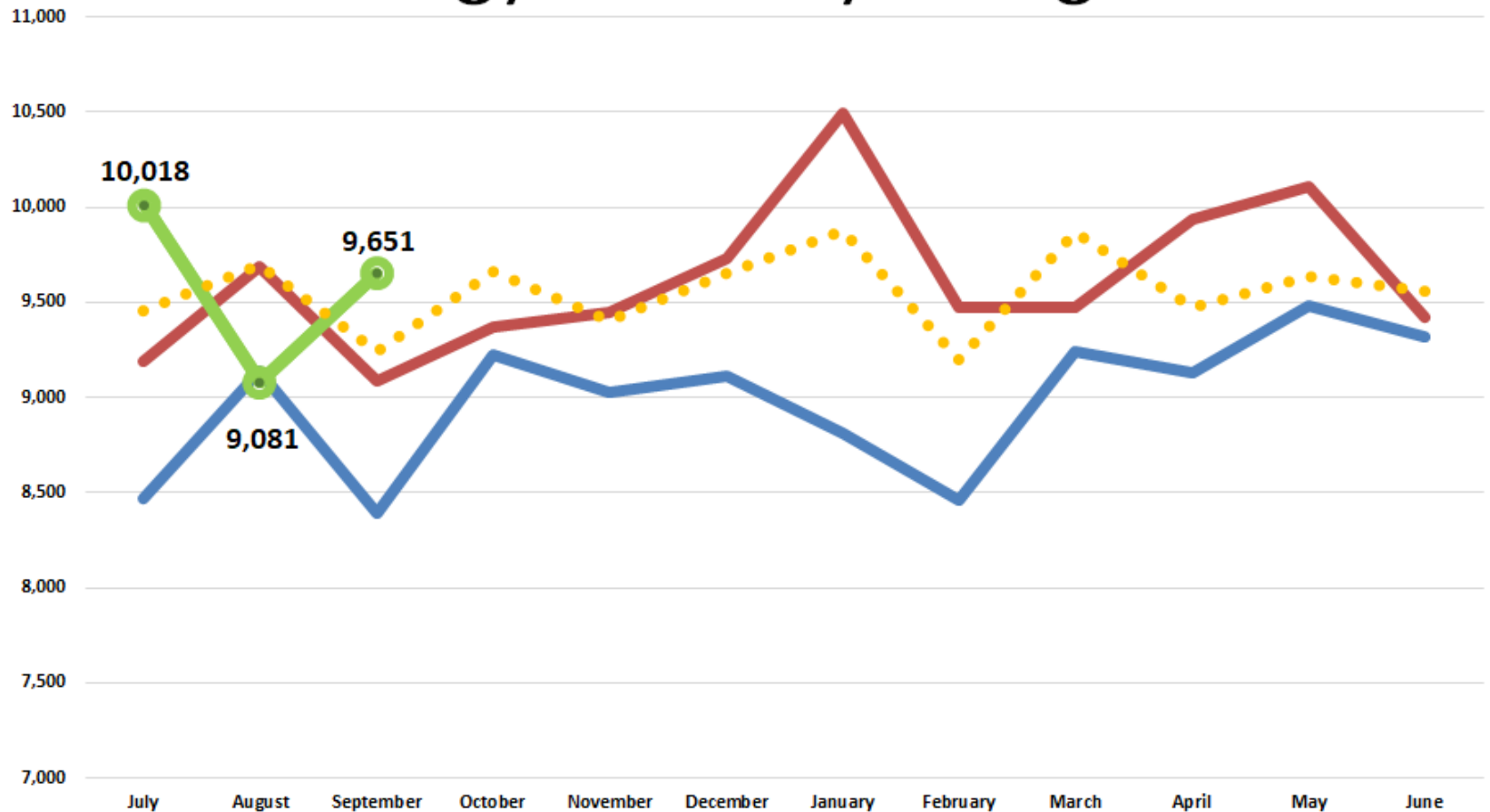
Radiology - Ultrasound - Main Campus



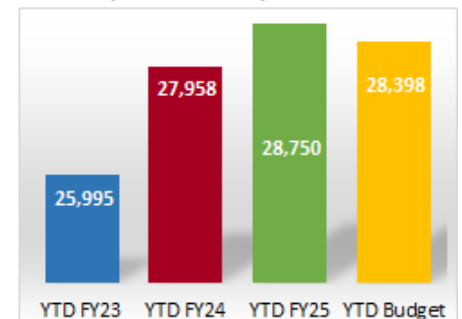
Radiology - MRI - All Areas



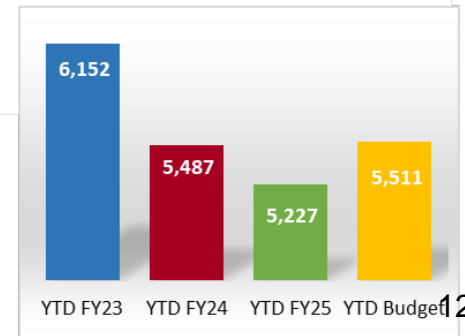
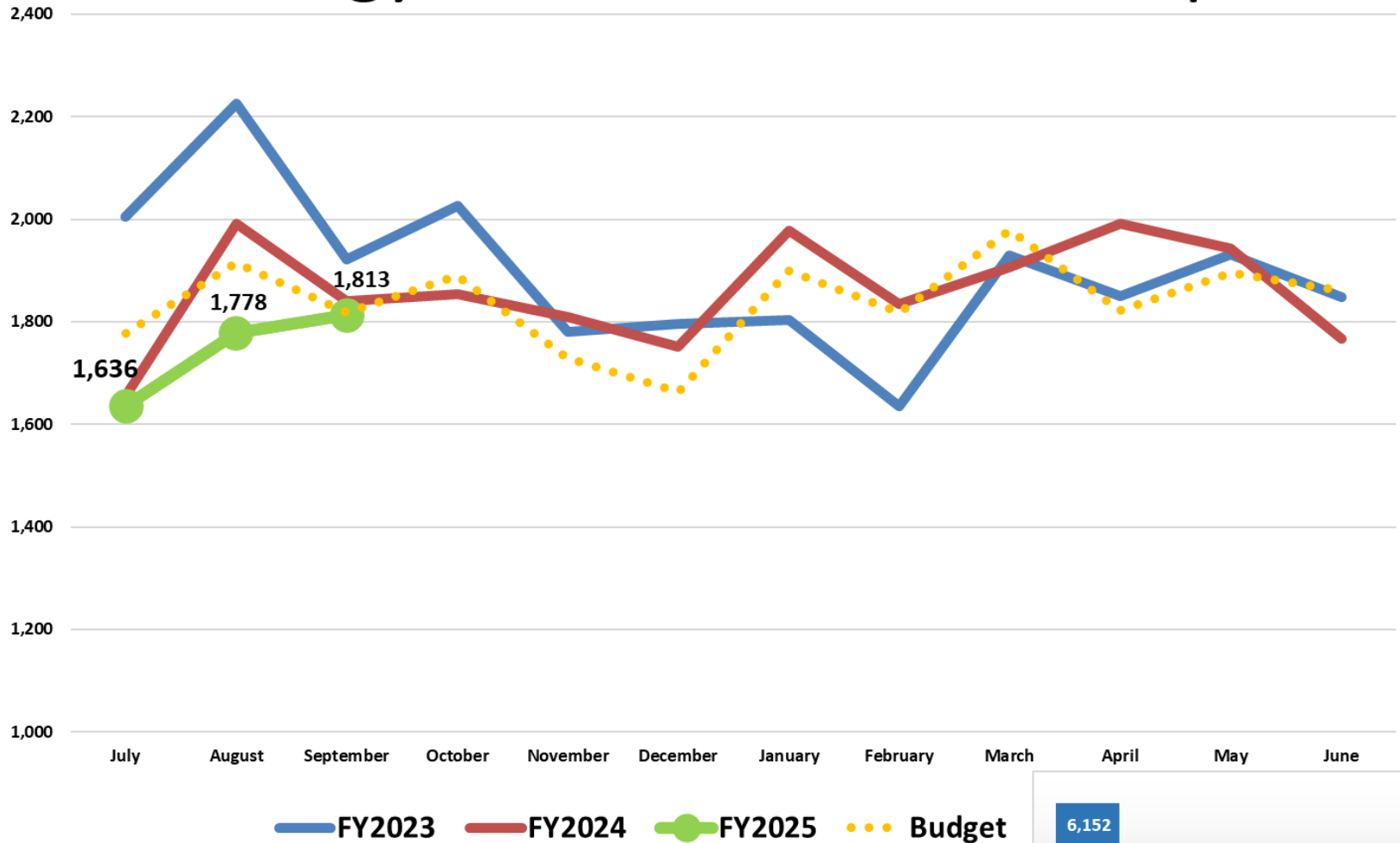
Radiology Modality - Diagnostic



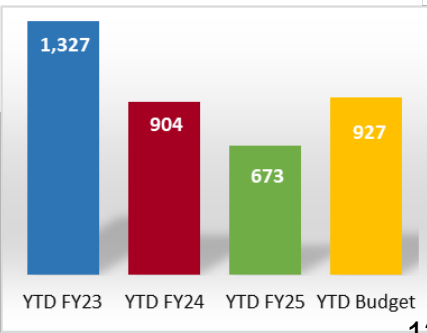
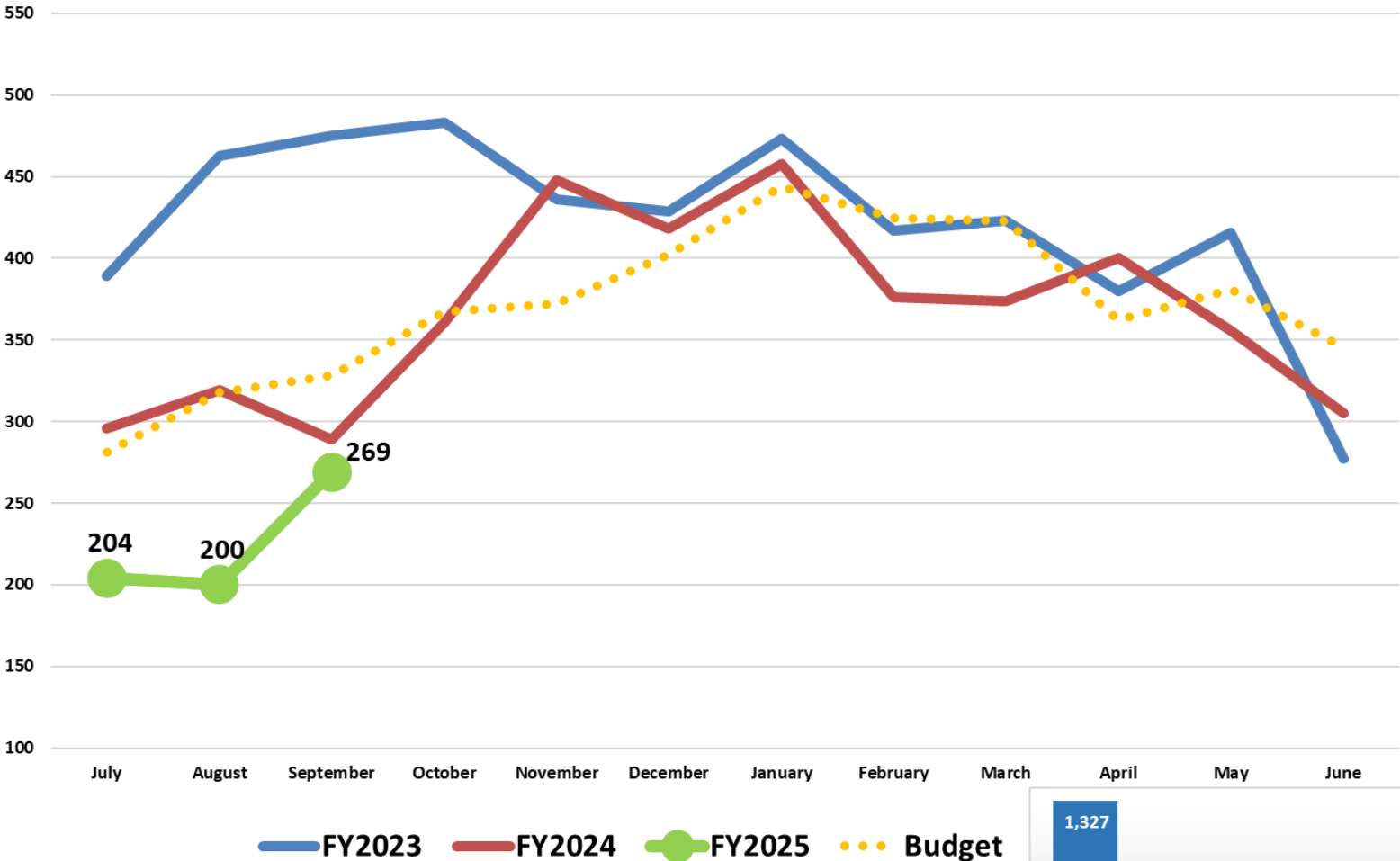
— FY2023 — FY2024 —●— FY2025 Budget



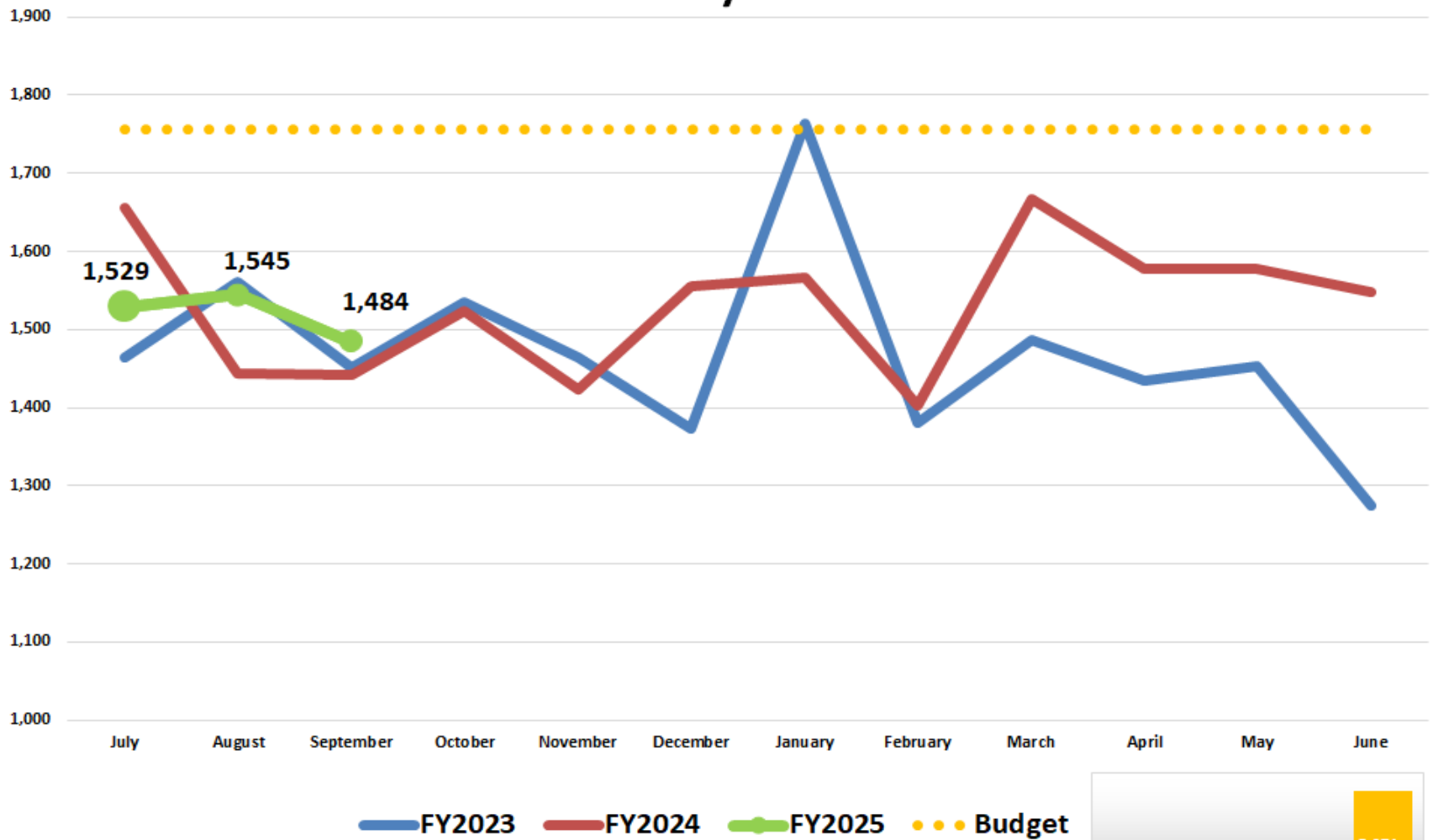
Radiology - UC Court/South Campus



Radiology - UC Demaree/North Campus

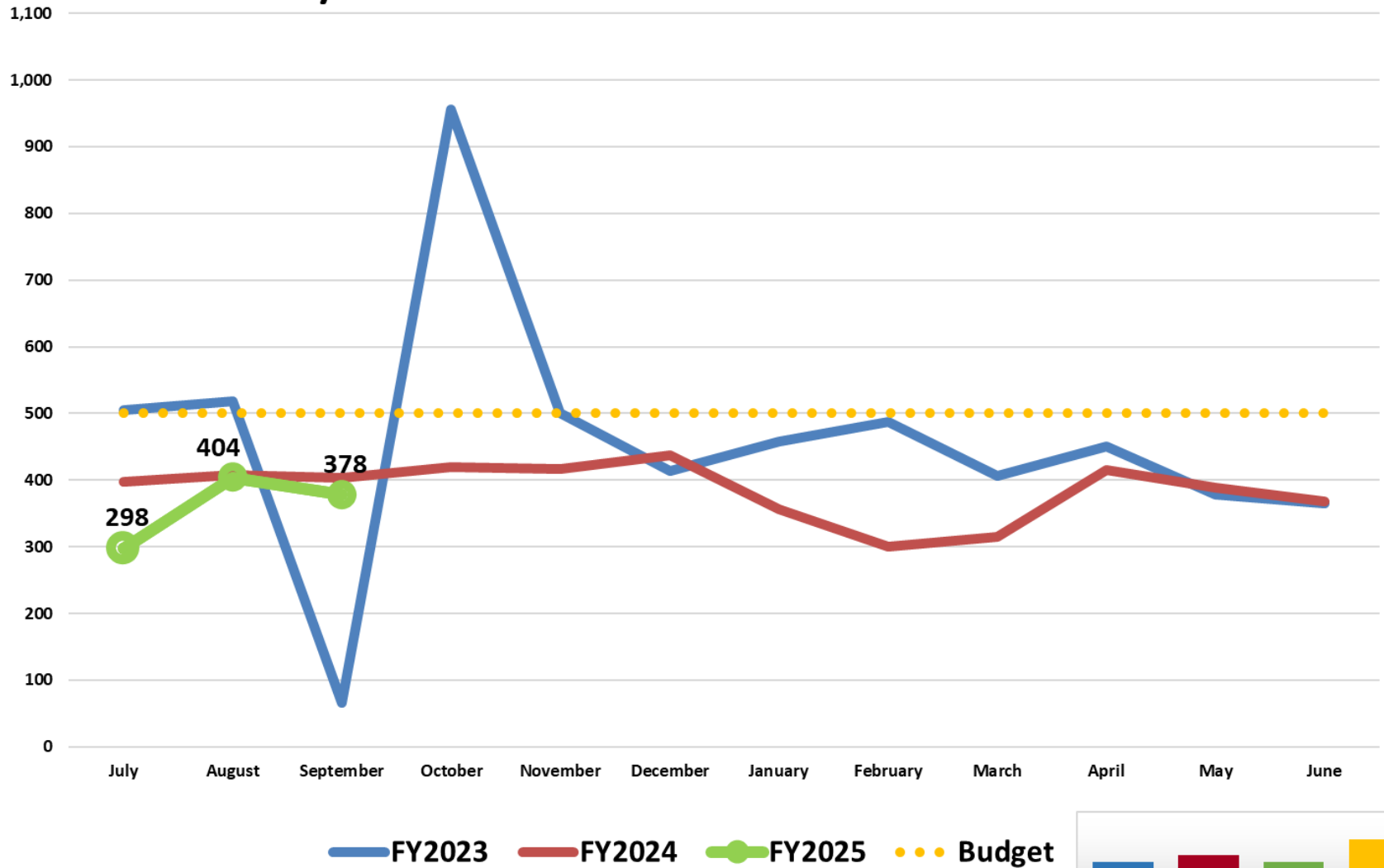


Chronic Dialysis - Visalia



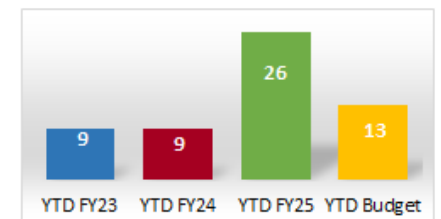
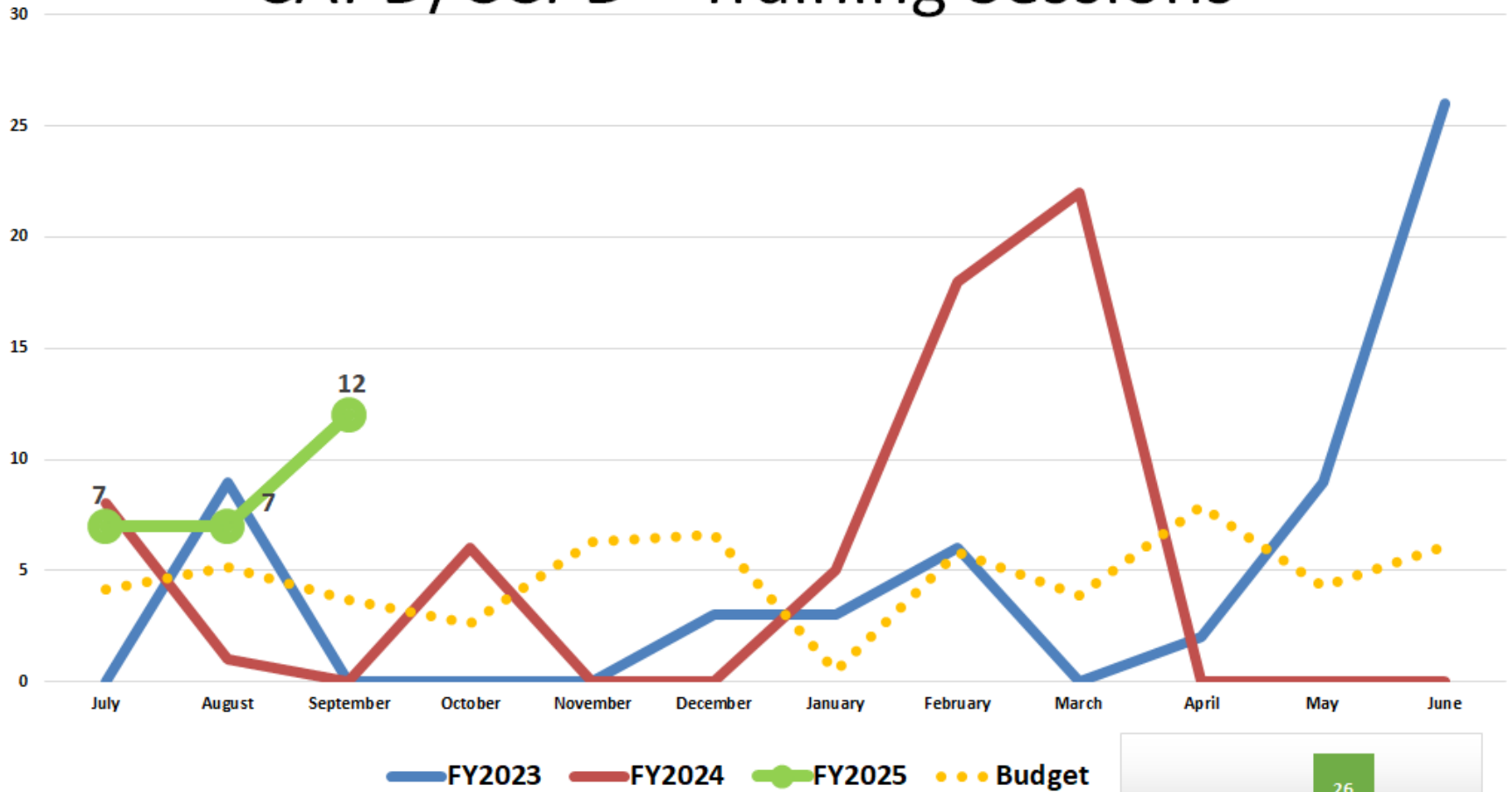
4,475	4,540	4,558	5,271
YTD FY23	YTD FY24	YTD FY25	YTD Budget

CAPD/CCPD - Maintenance Sessions

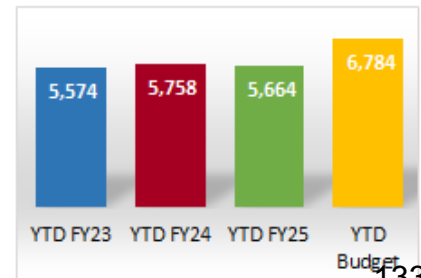
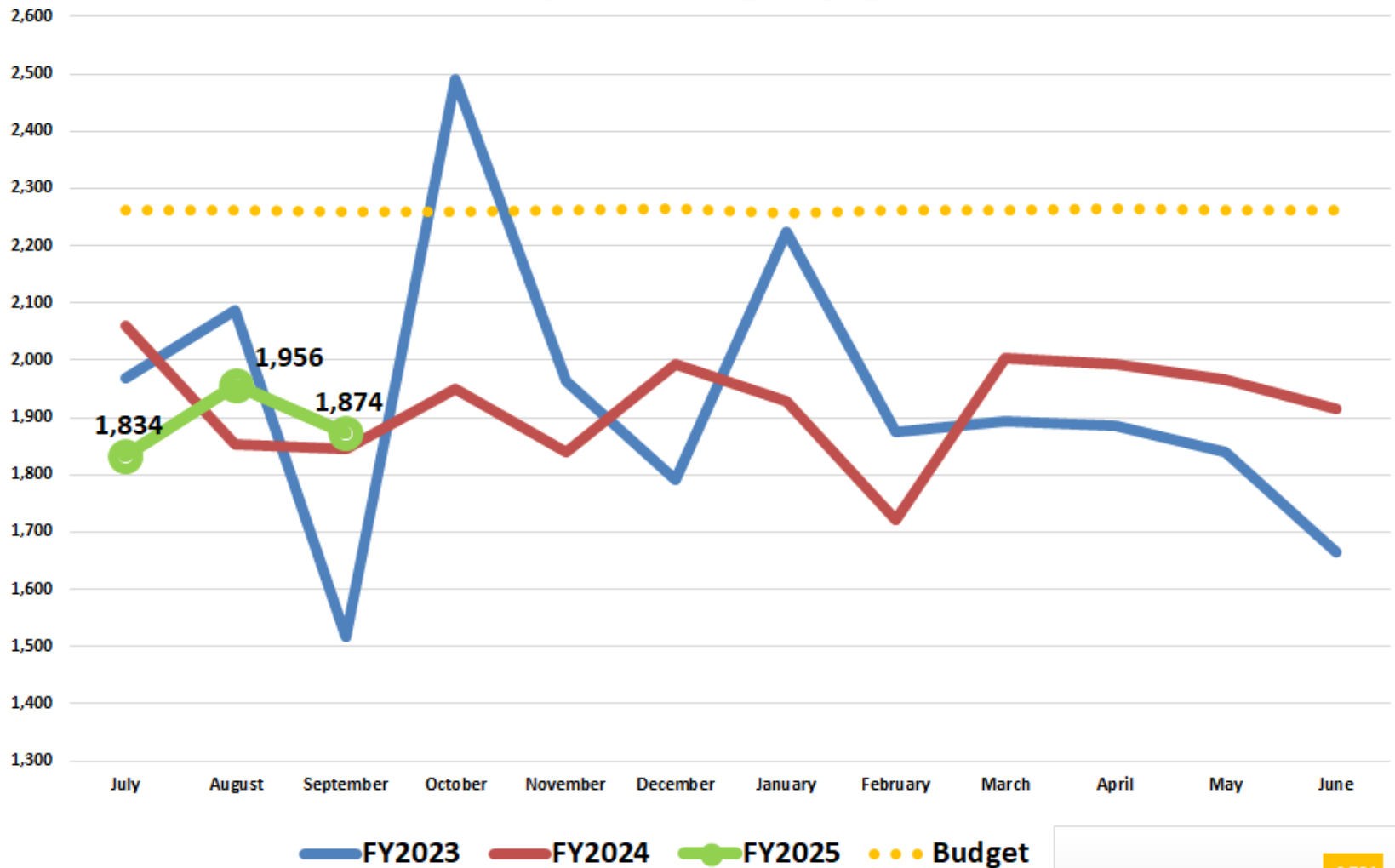


1,090	1,209	1,080	1,500
YTD FY23	YTD FY24	YTD FY25	YTD Budget

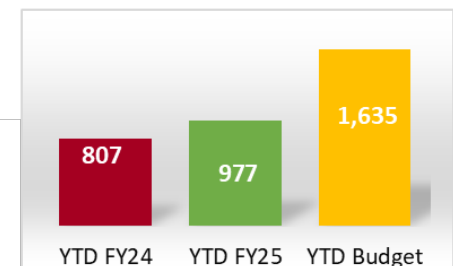
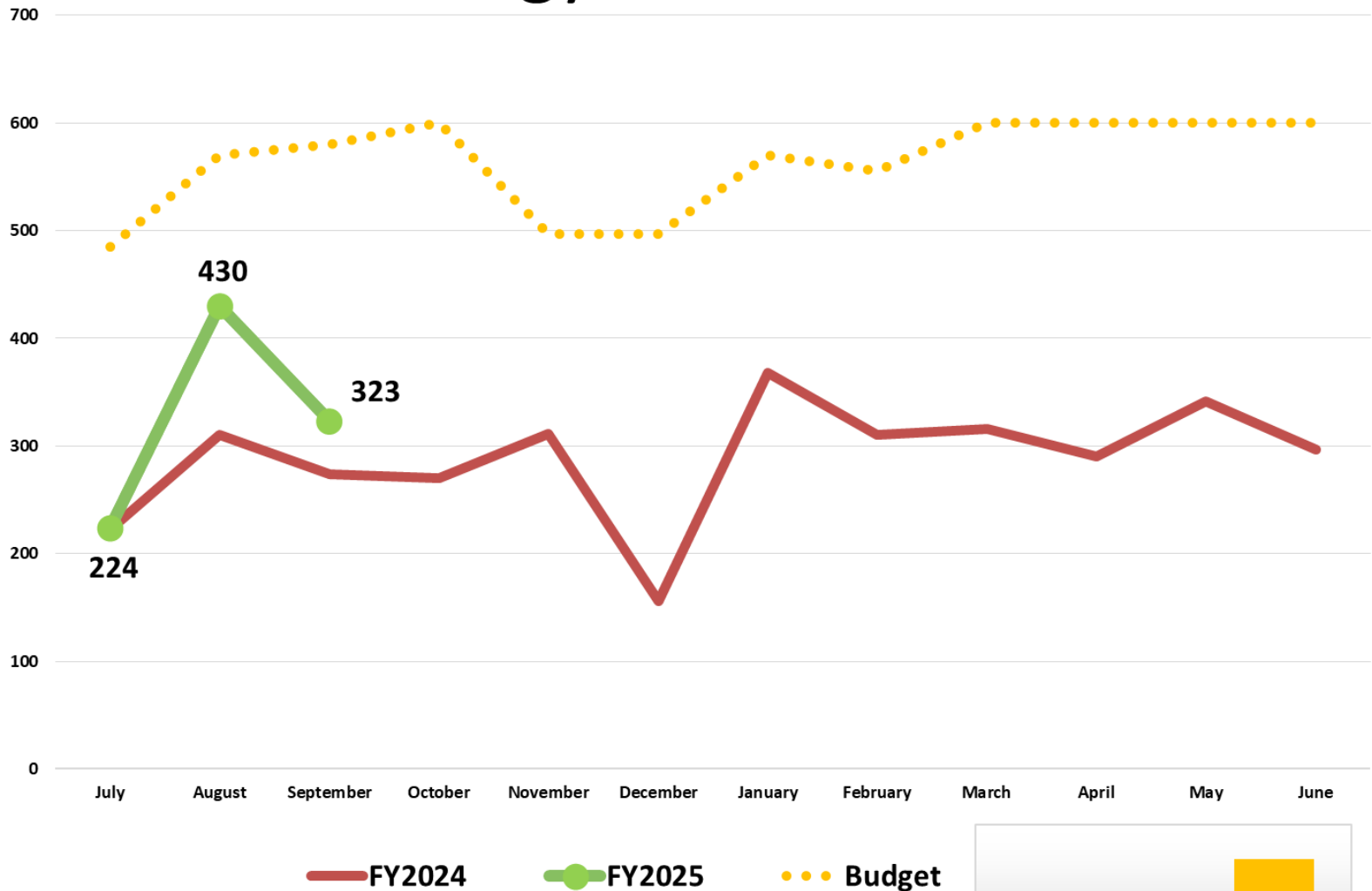
CAPD/CCPD - Training Sessions



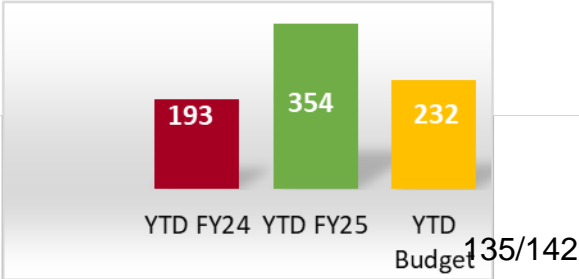
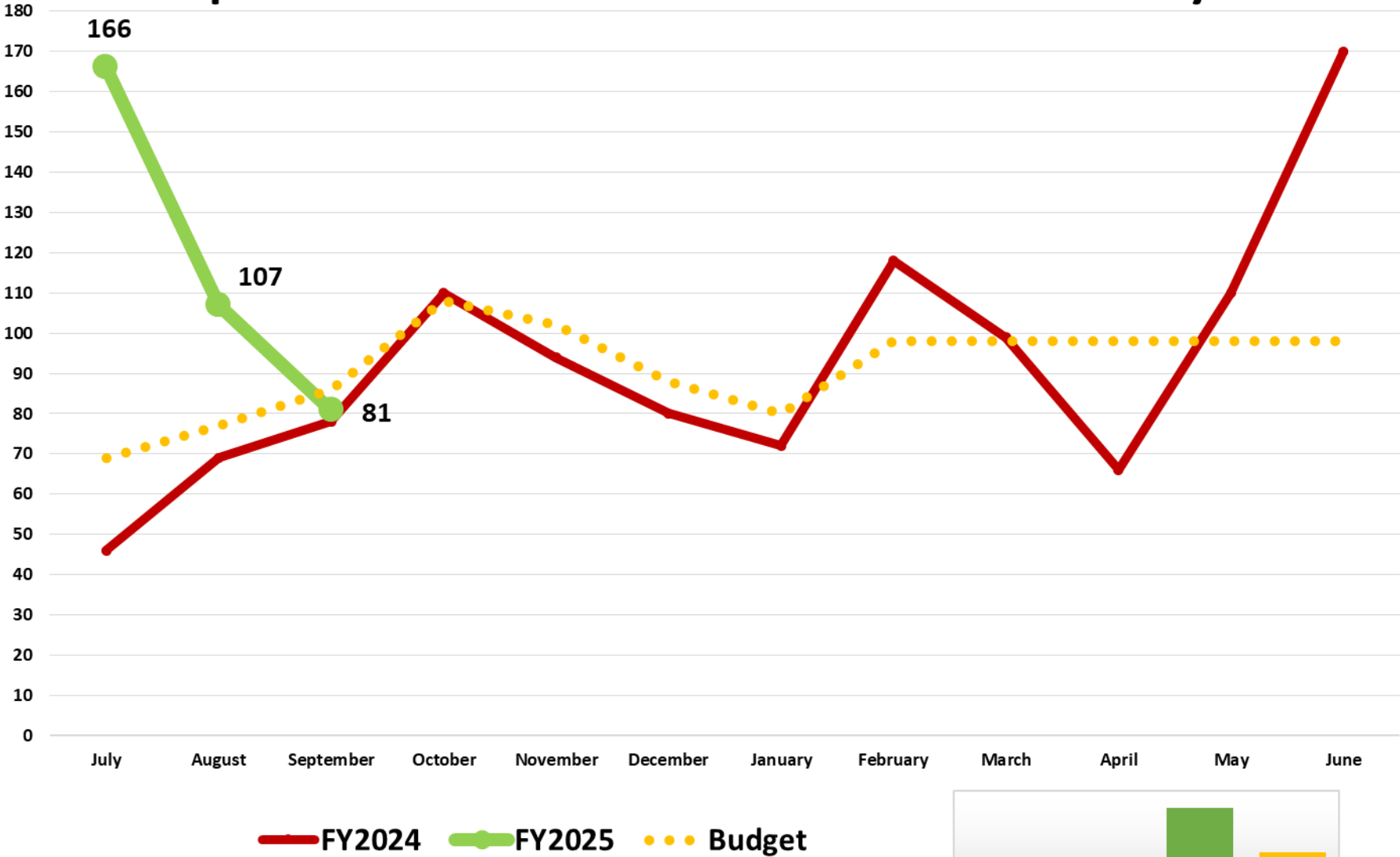
All CAPD & CCPD



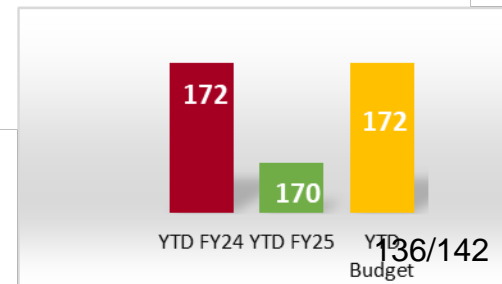
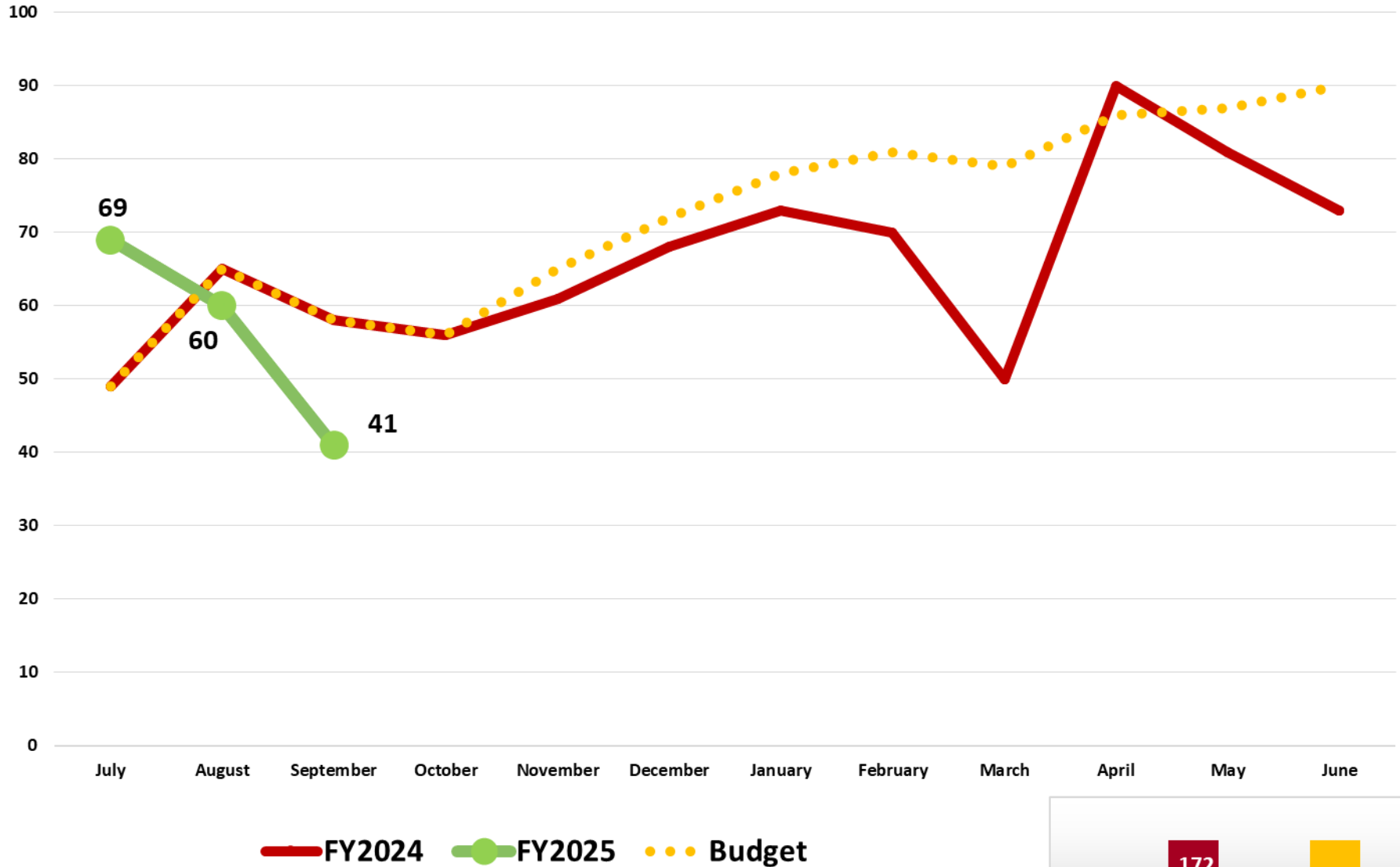
Urology Clinic Visits



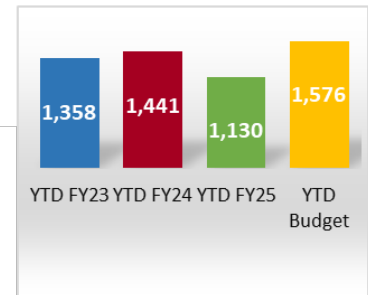
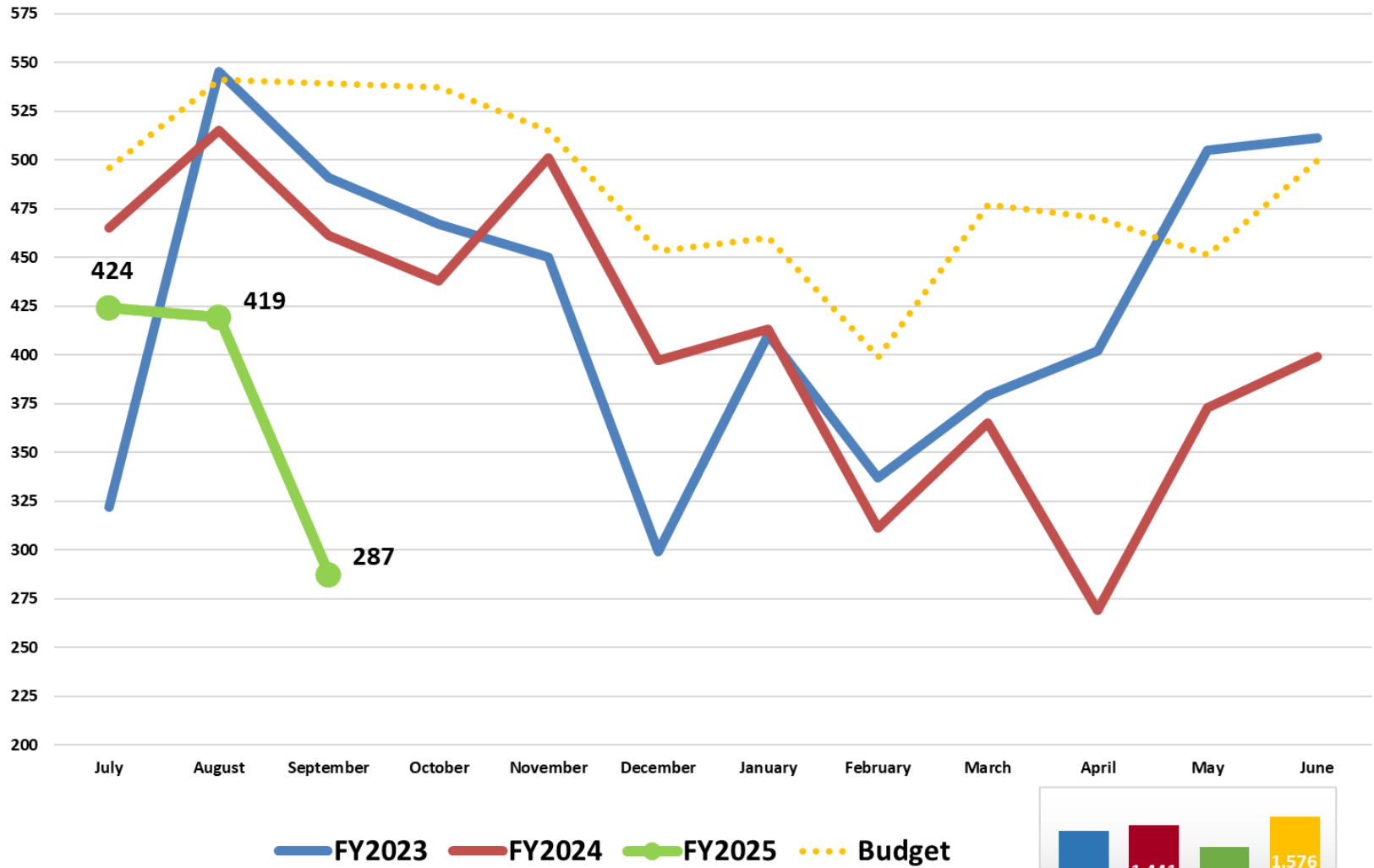
Open Arms House - Patient Days



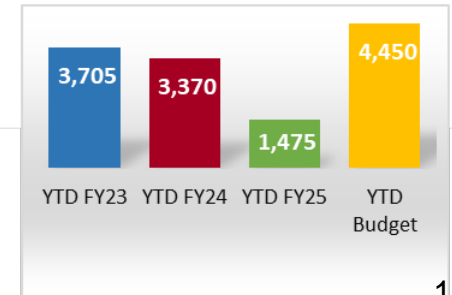
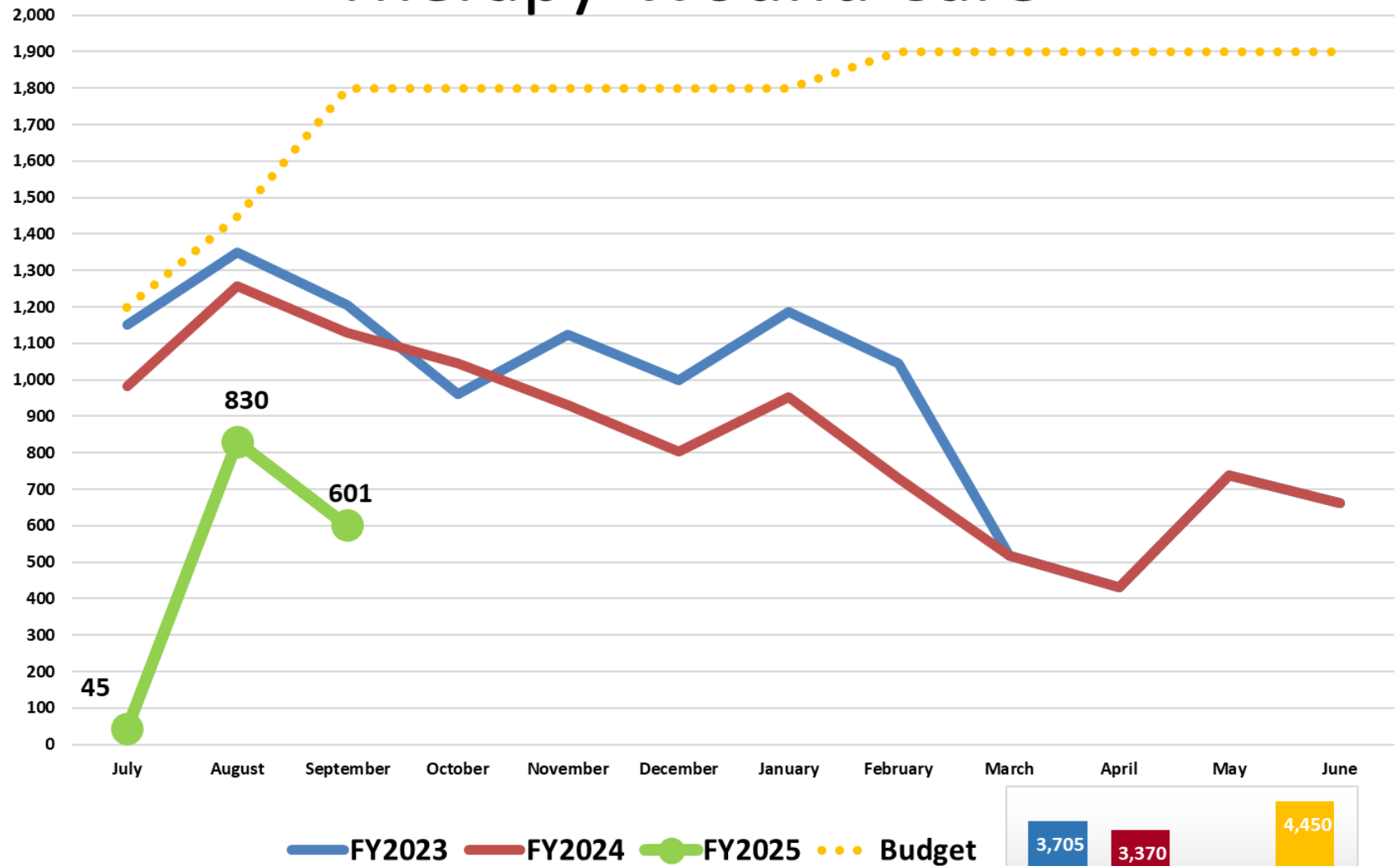
Cardiothoracic Surgery Clinic - Visits



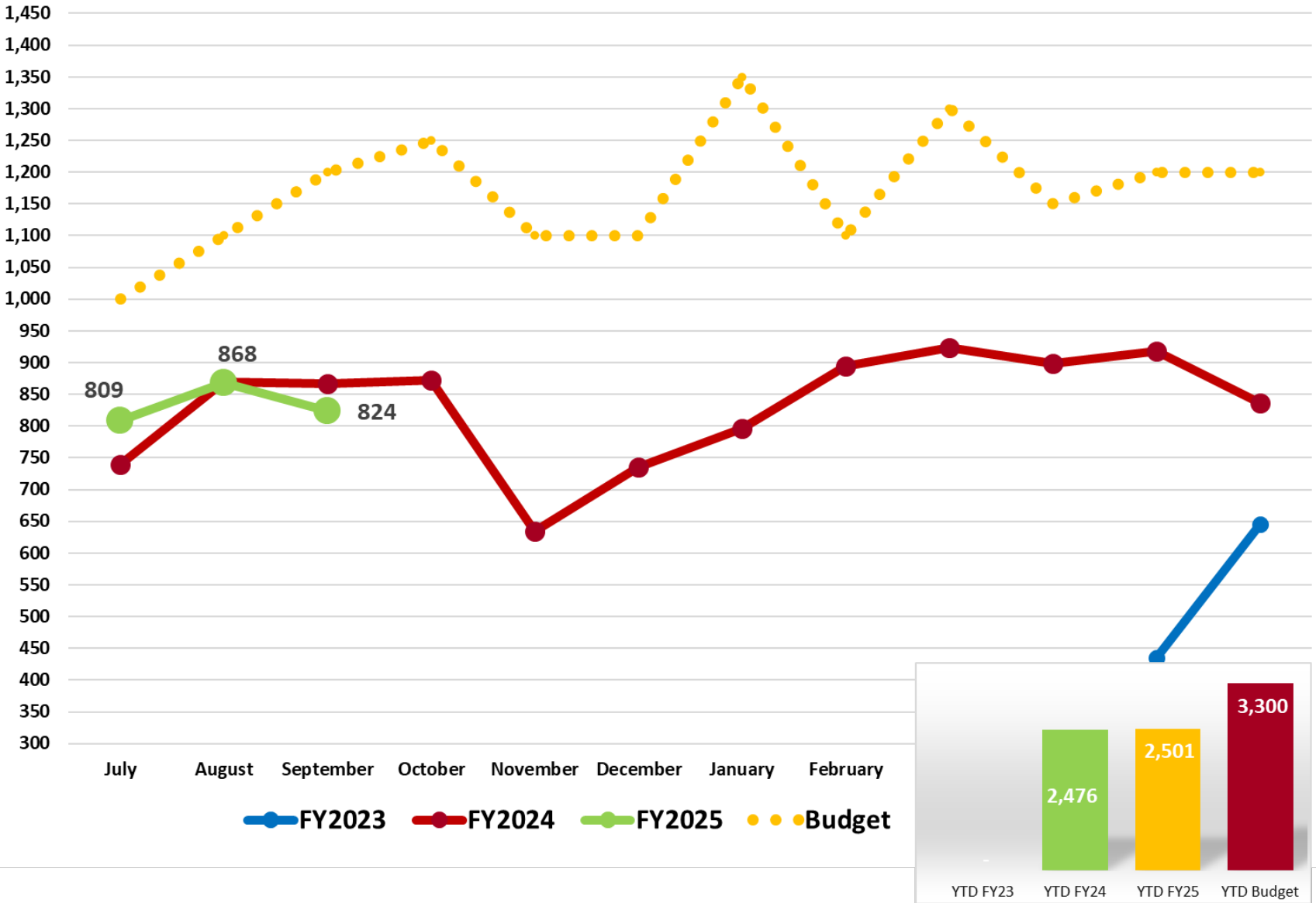
Cardiac Rehabilitation



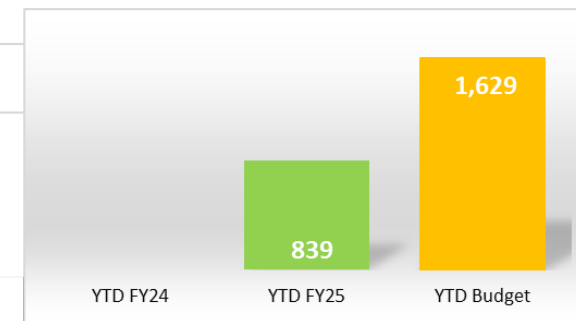
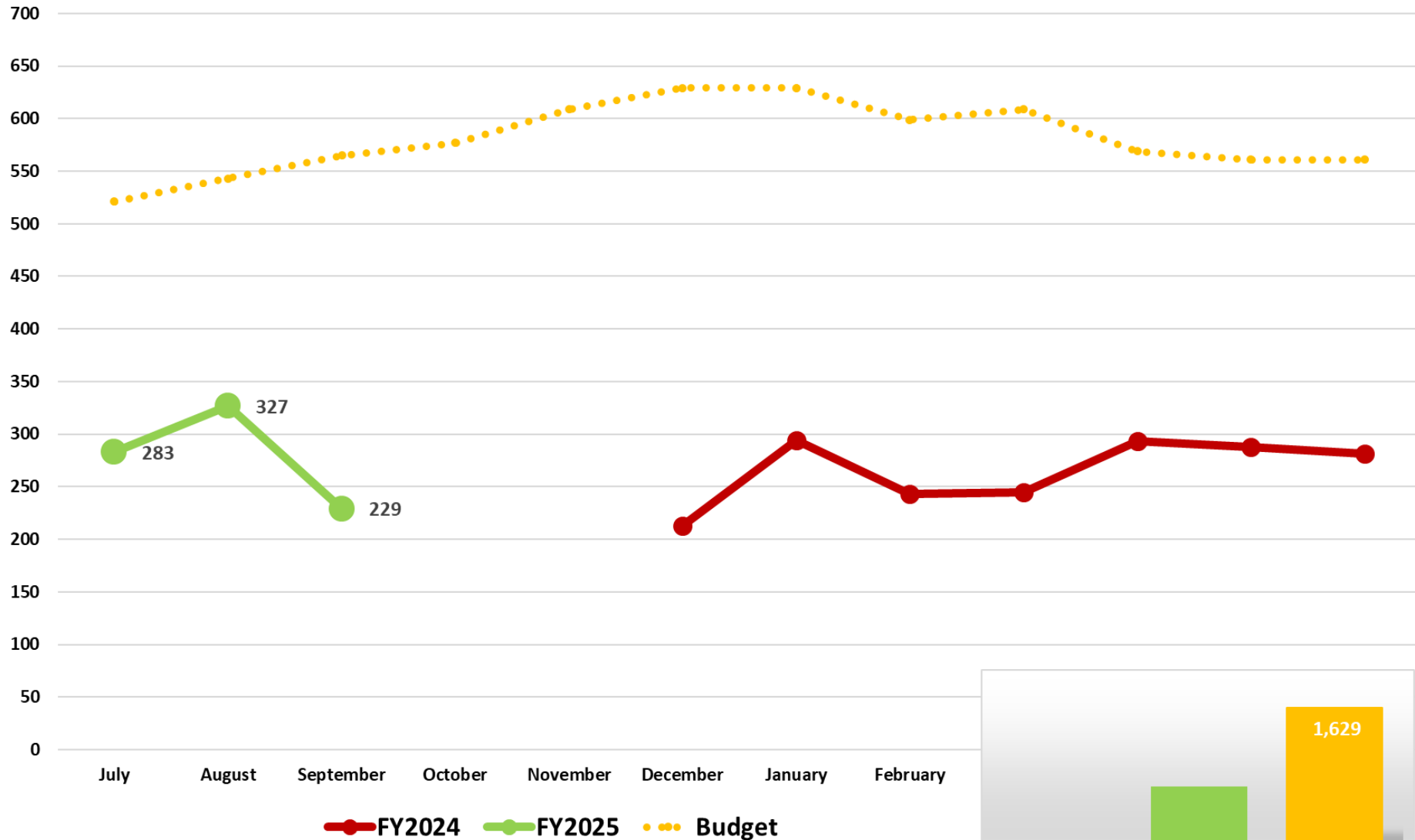
Therapy-Wound Care



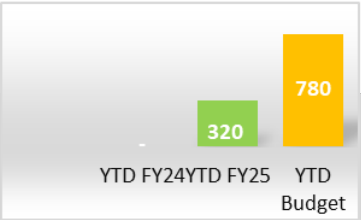
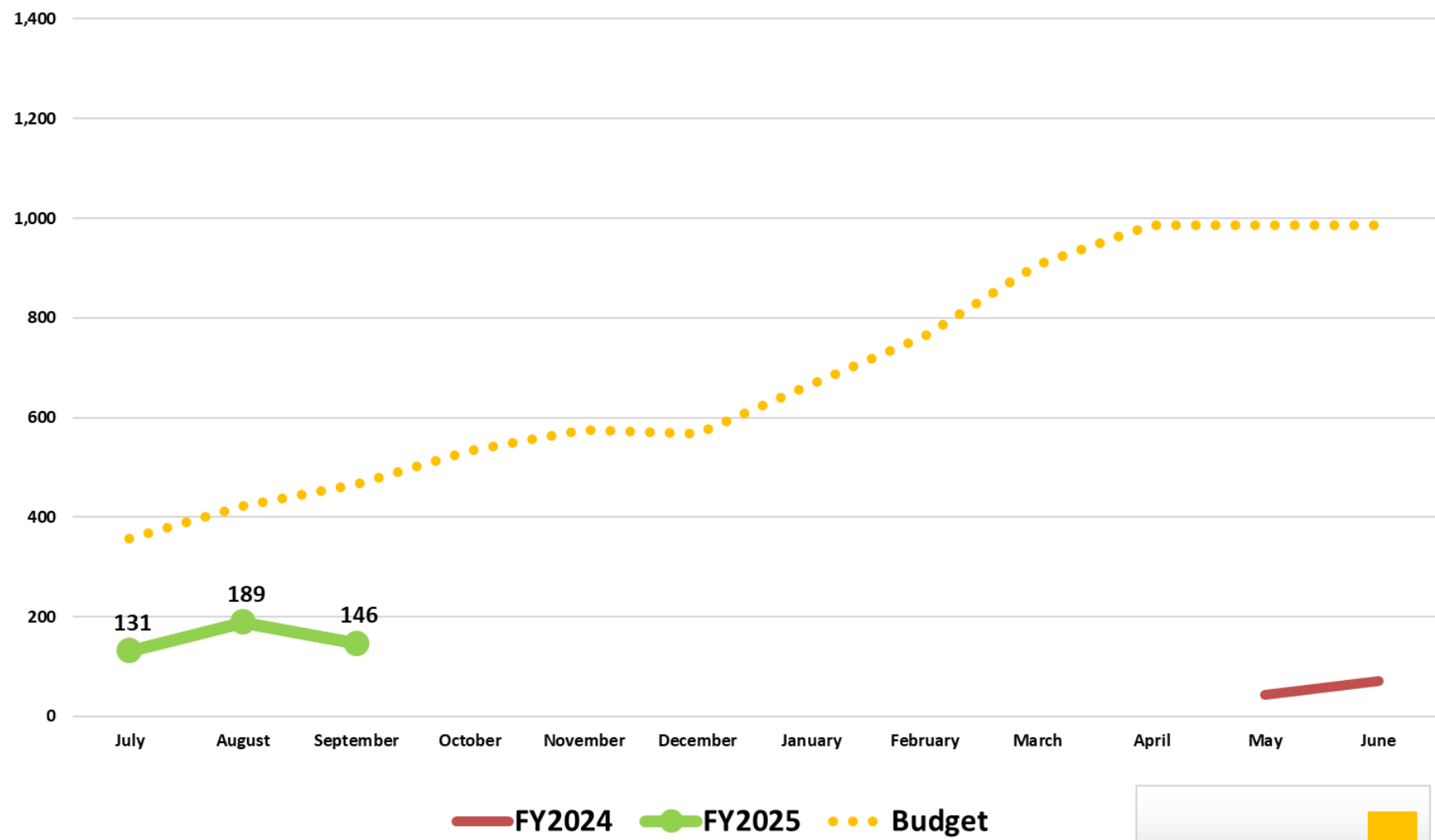
KH Medical Clinic - Ben Maddox



KH Medical Clinic - Plaza



KH Willow Clinic



Medical Oncology

