

Kaweah Delta Health Care District

Board of Directors Committee Meeting

Health is our Passion. Excellence is our Focus. Compassion is our Promise.

NOTICE

The Finance Property Services Acquisition Board Committee of the Kaweah Delta Health Care District will meet at the Executive Office Conference Room {305 W Acequia Avenue, Visalia, CA} on Wednesday, July 15, 2026:

- 10:00AM Open meeting

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page <http://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT

David Francis, Secretary/Treasurer



Kelsie Davis

Board Clerk / Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff, www.kaweahhealth.org

Kaweah Delta Health Care District Board of Directors Committee Meeting

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KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday July 15, 2026

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Marc Mertz, Chief Executive Officer. Malinda Tupper, Chief Financial Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer; Kelsie Davis, Board Clerk Recording

OPEN MEETING – 10:00AM

CALL TO ORDER – David Francis, Board Secretary/Treasurer

PUBLIC PARTICIPATION – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.

- 1. MINUTES-** Review of the open minutes from June 2026.
- 2. FINANCIALS-** Review of the most current fiscal year financial results and budget.

ADJOURN – David Francis, Board Secretary/Treasurer

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Mike Olmos • Zone 1
Board Member

Jonna Schengel • Zone 2
Board Member

Dean Levitan, MD • Zone 3
Secretary/Treasurer

David Francis • Zone 4
President

Armando Murrieta • Zone 5
Vice President

Kaweah Delta Health Care District

Board of Directors Committee Meeting

Health is our Passion. Excellence is our Focus. Compassion is our Promise.



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE MINUTES

Kaweah Health Medical Center
305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday June 17, 2025

Present: Directors: David Francis (Chair) & Dean Levitan; Marc Mertz, Chief Executive Officer. Malinda Tupper, Chief Financial Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Kevin Morrison, VP Support Services; Max Heckhausen, VP Strategy; Tom Boggs, Chief Ambulatory Officer; Kelsie Davis, Board Clerk Recording

OPEN MEETING – Called to order at 10:01 AM

PUBLIC PARTICIPATION –None

MINUTES- Reviewed and forward to the Board for approval.

SEQUOIA INTEGRATED HEALTH AND SEQUOIA HEALTH PLAN- the presentation was reviewed and attached hereto the minutes.

FINANCIALS- Review of the most current fiscal year financial results and proposed FY27 budget. Rehab services and wound care was highlighted. The presentation is attached hereto the minutes.

ADJOURN – 11:43am *David Francis, President*

Mike Olmos • Zone 1
Board Member

Jonna Schengel • Zone 2
Board Member

Dean Levitan, MD • Zone 3
Secretary/Treasurer

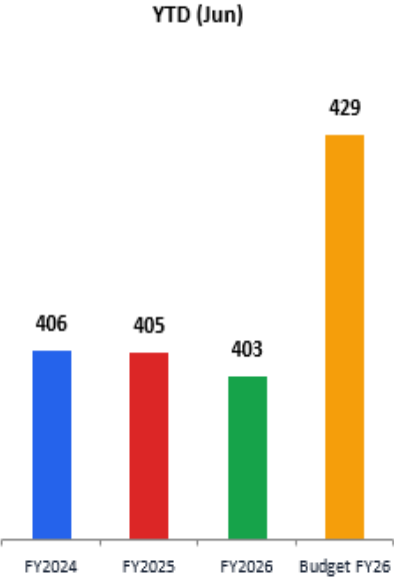
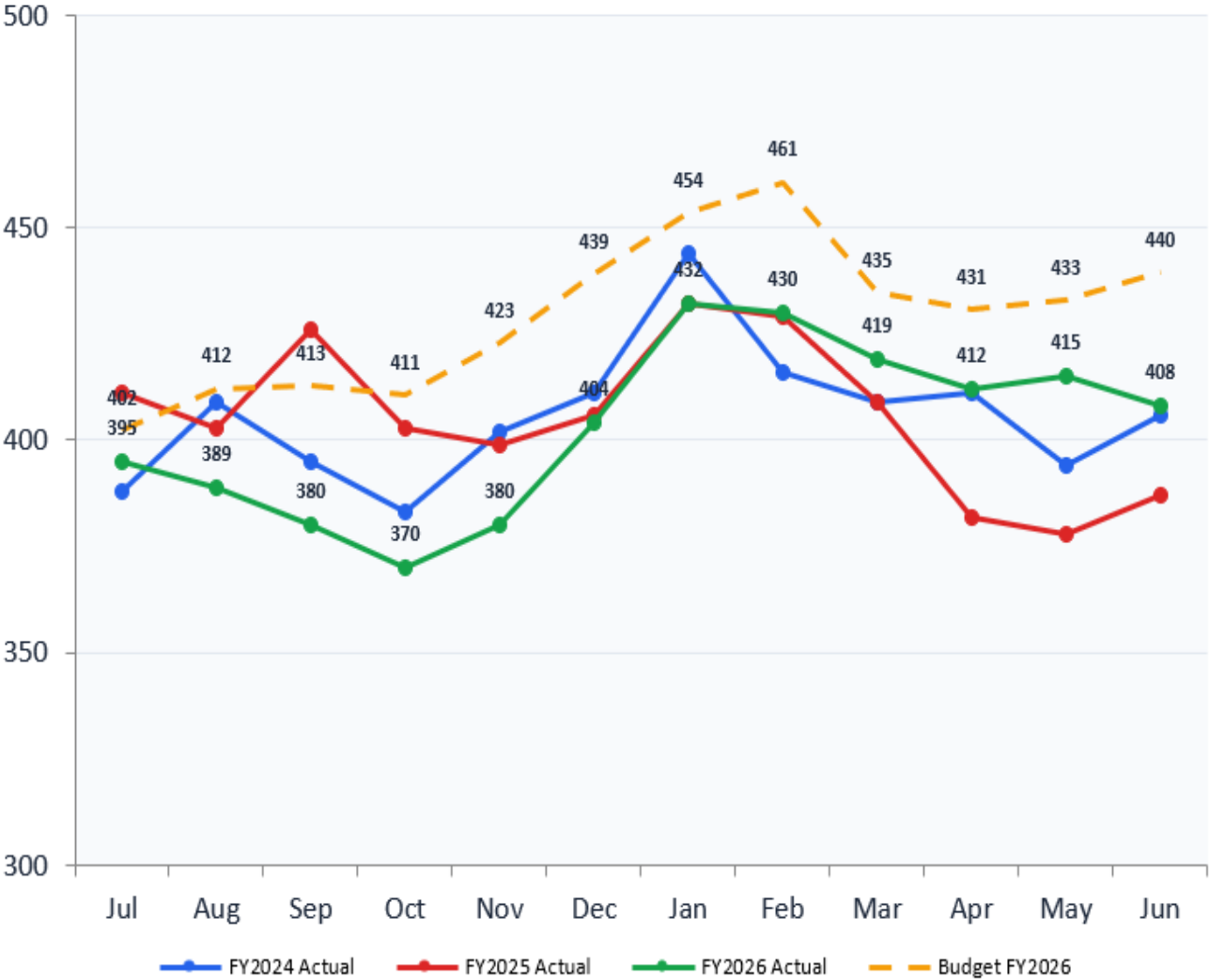
David Francis • Zone 4
President

Armando Murrieta • Zone 5
Vice President

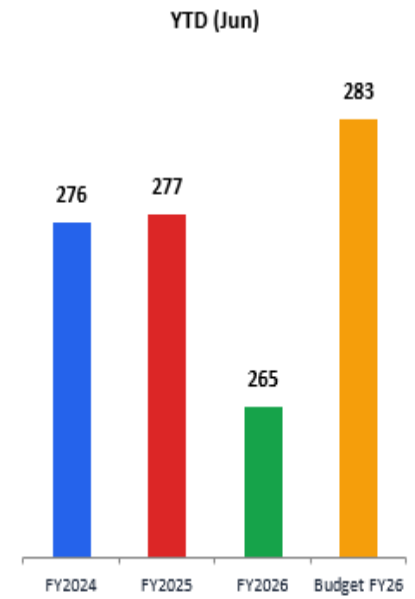
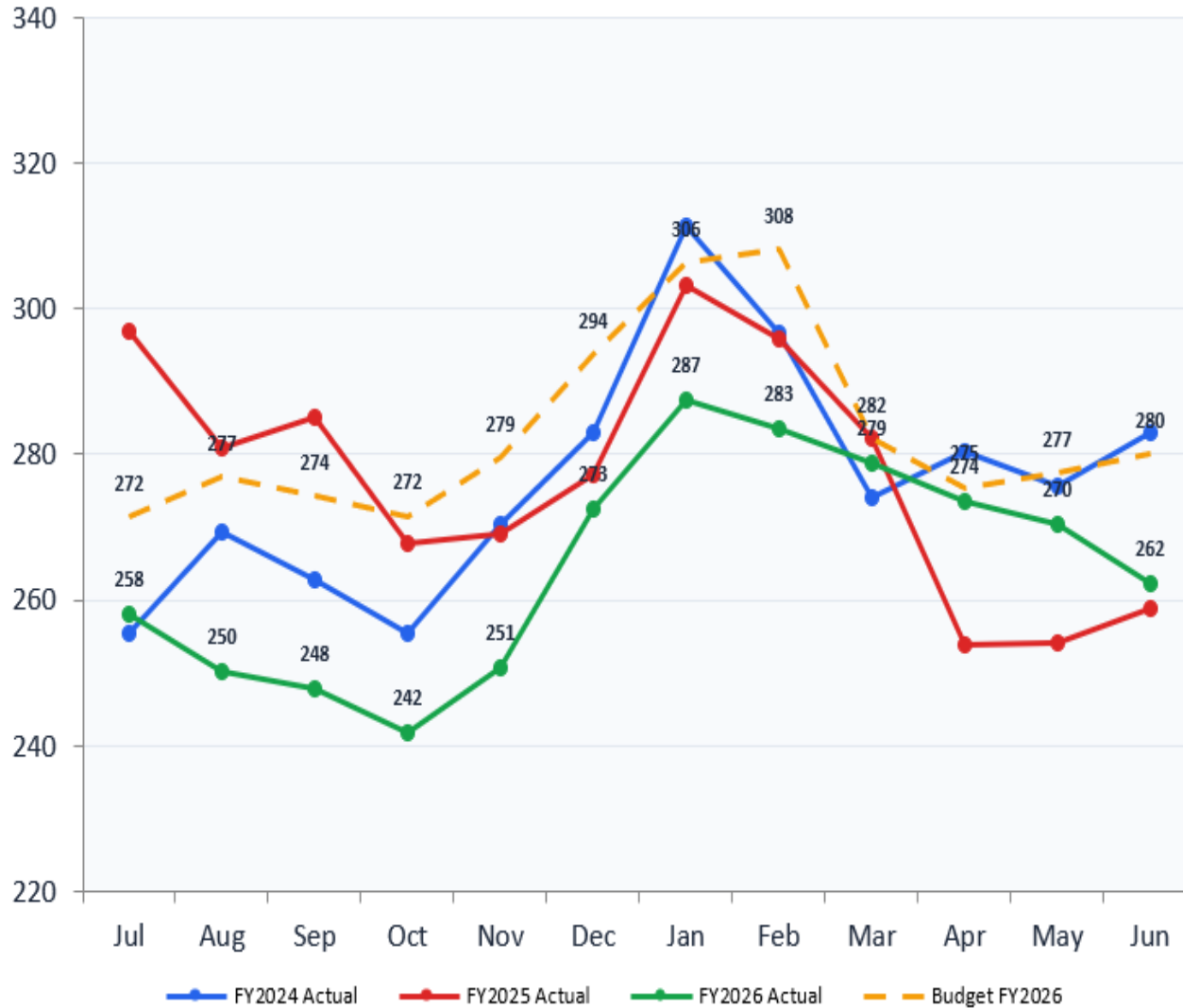
CFO Financial Report

Month Ending June 2026

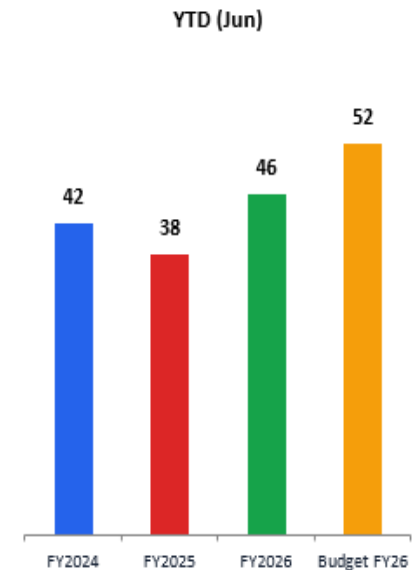
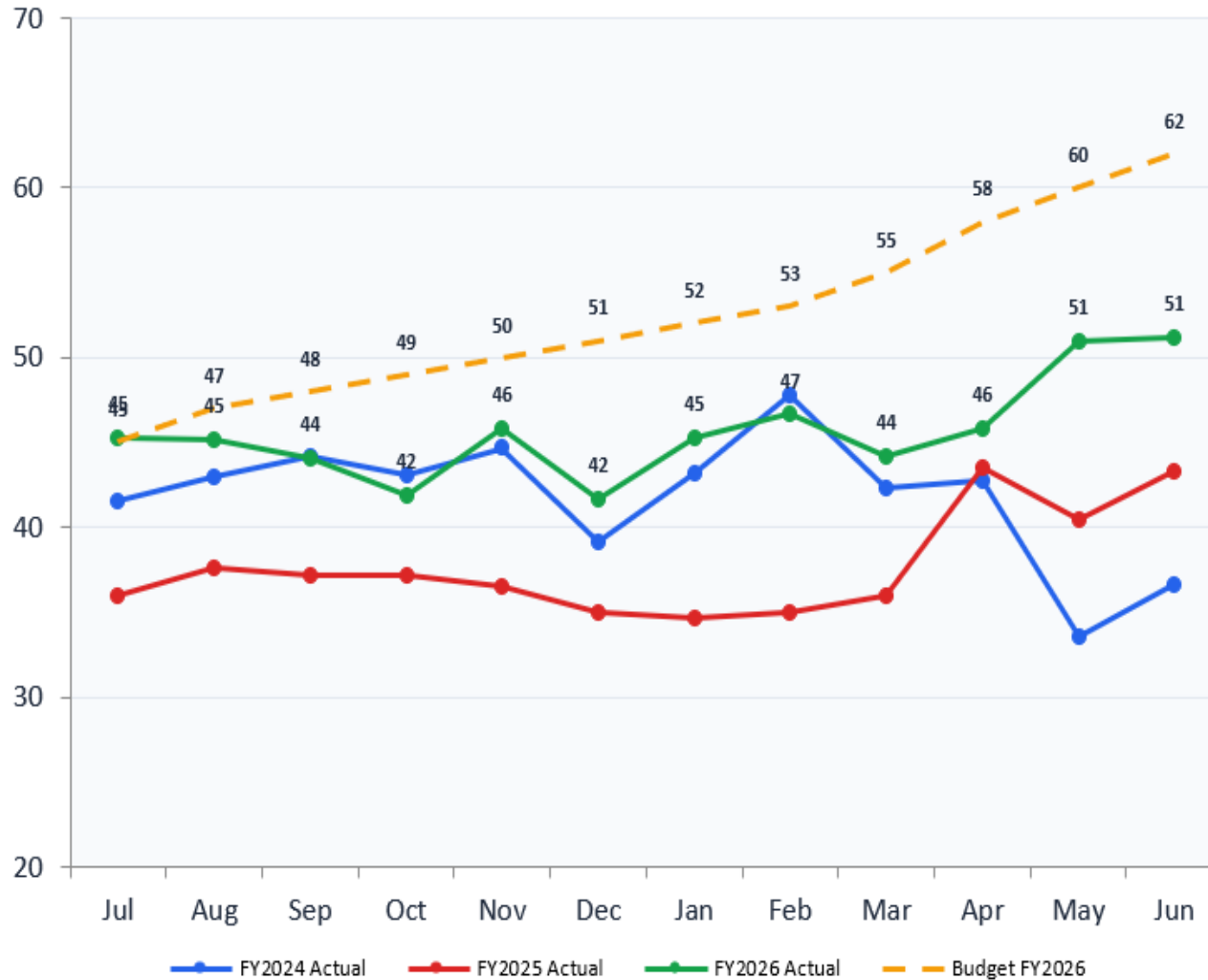
Average Daily Census



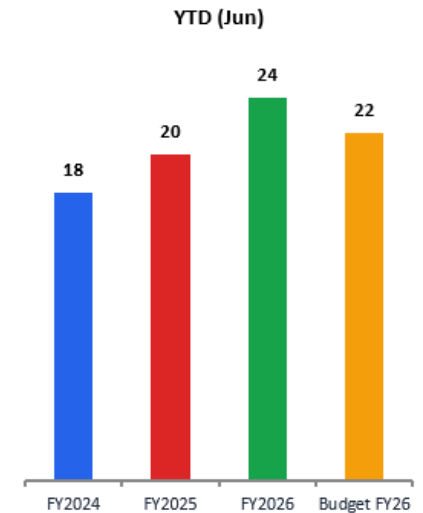
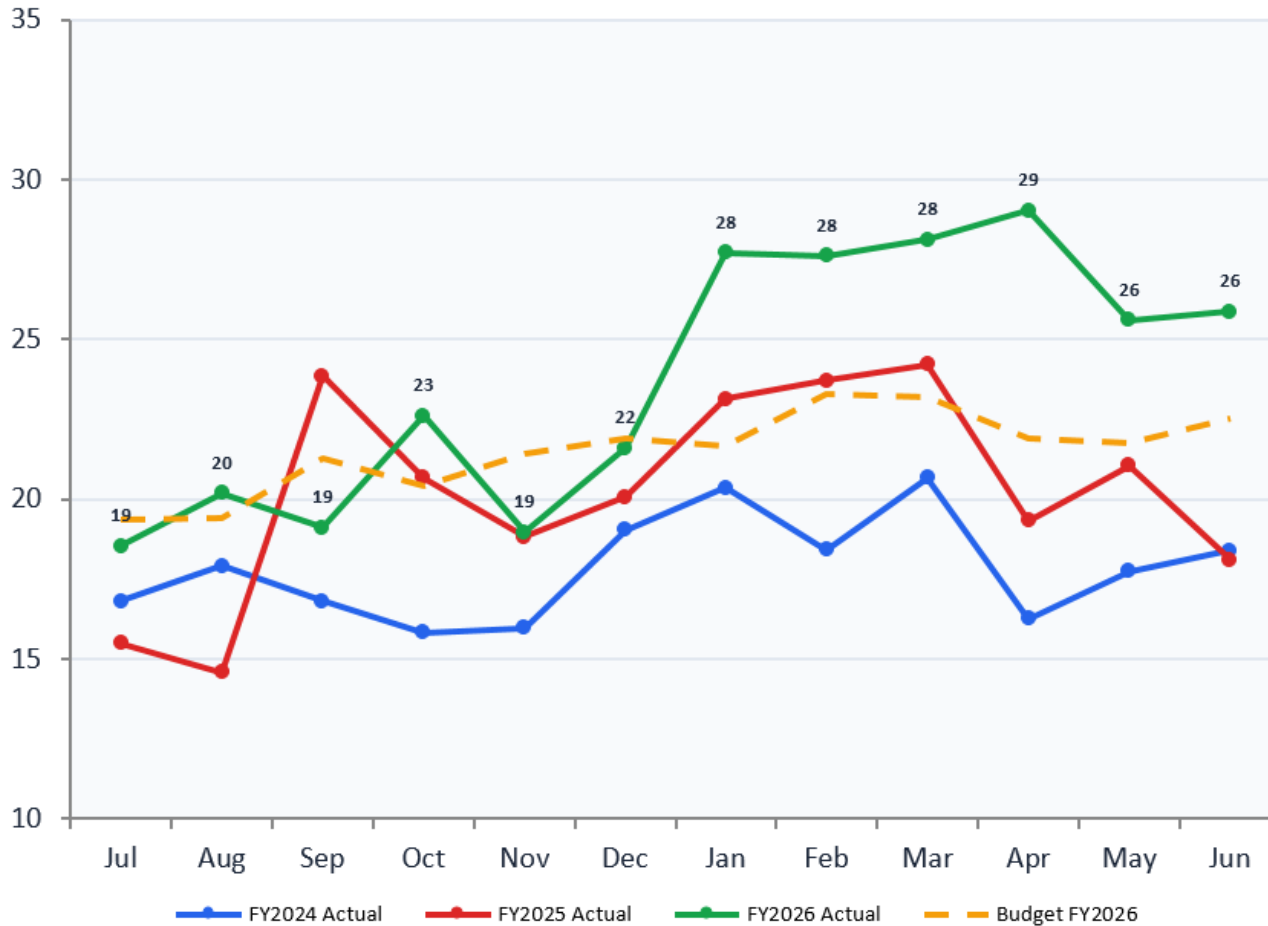
Medical Center (Avg Patients Per Day)



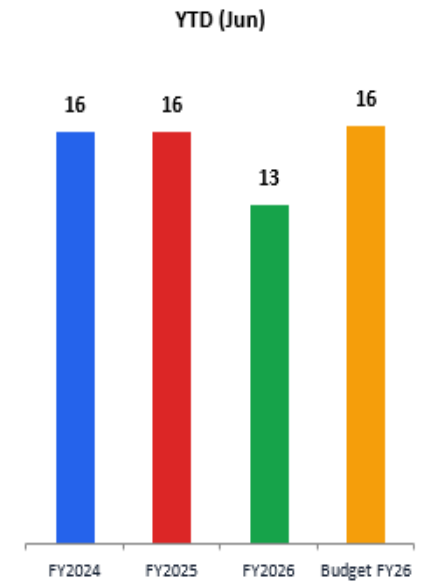
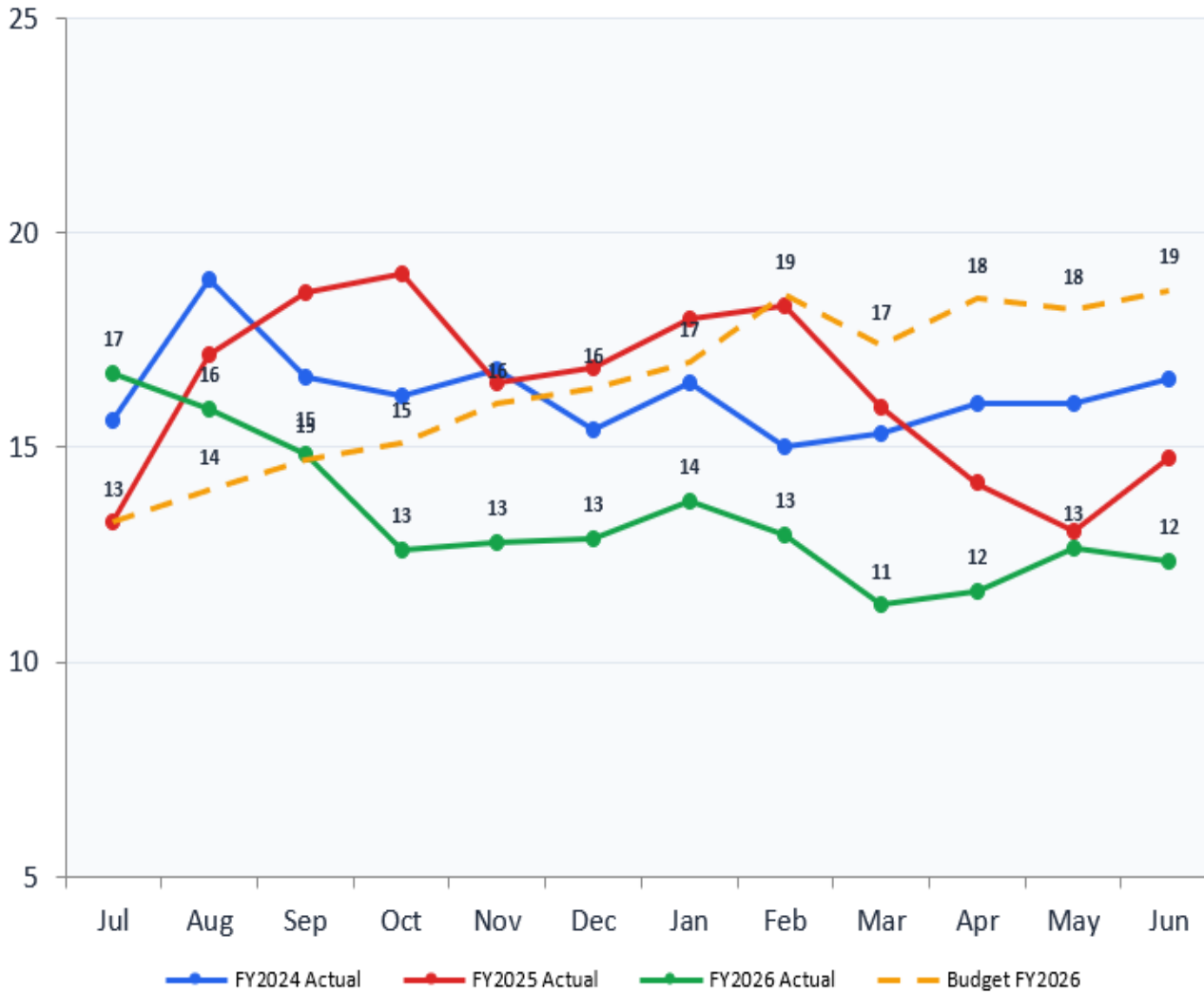
Acute I/P Psych (Avg Patients Per Day)



Rehabilitation Hospital (Avg Patients Per Day)



Nursery (Avg Patients Per Day)



Statistical Results – Fiscal Year Comparison (Jun)

Actual Results			Budget	Budget Variance	
Jun 2025	Jun 2026	% Change	Jun 2026	Change	% Change

Average Daily Census	387	408	5.4%	440	(32)	(7.3%)
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KDHCD Patient Days:

Medical Center	7,765	7,870	1.4%	8,417	(547)	(6.5%)
Acute I/P Psych	1,299	1,534	18.1%	1,860	(326)	(17.5%)
Sub-Acute	836	937	12.1%	893	44	4.9%
Rehab	543	776	42.9%	676	100	14.8%
TCS-Ortho (Short Stay Rehab)	393	345	(12.2%)	370	(25)	(6.8%)
NICU	323	405	25.4%	423	(18)	(4.3%)
Nursery	443	371	(16.3%)	560	(189)	(33.8%)

Total KDHCD Patient Days	11,602	12,238	5.5%	13,199	(961)	(7.3%)
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Total Outpatient Volume	61,800	64,410	4.2%	68,462	(4,052)	(5.9%)
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Statistical Results – Fiscal Year Comparison (Jul-Jun)

Actual Results			Budget	Budget Variance	
FYTD 2025	FYTD 2026	% Change	FYTD 2026	Change	% Change

Average Daily Census	405	403	(0.6%)	429	(27)	(6.2%)
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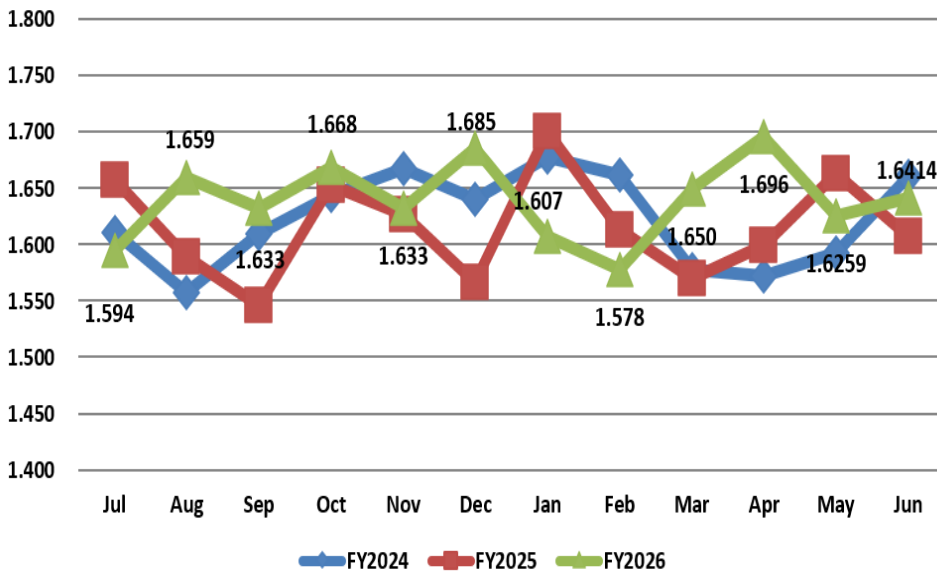
KDHCD Patient Days:

Medical Center	101,129	96,597	(4.5%)	103,361	(6,764)	(6.5%)
Acute I/P Psych	13,754	16,655	21.1%	19,153	(2,498)	(13.0%)
Sub-Acute	10,719	10,867	1.4%	10,949	(82)	(0.7%)
Rehab	7,384	8,659	17.3%	7,846	813	10.4%
TCS-Ortho (Short Stay Rehab)	4,333	4,845	11.8%	4,602	243	5.3%
NICU	4,643	4,480	(3.5%)	4,782	(302)	(6.3%)
Nursery	5,945	4,884	(17.8%)	6,008	(1,124)	(18.7%)

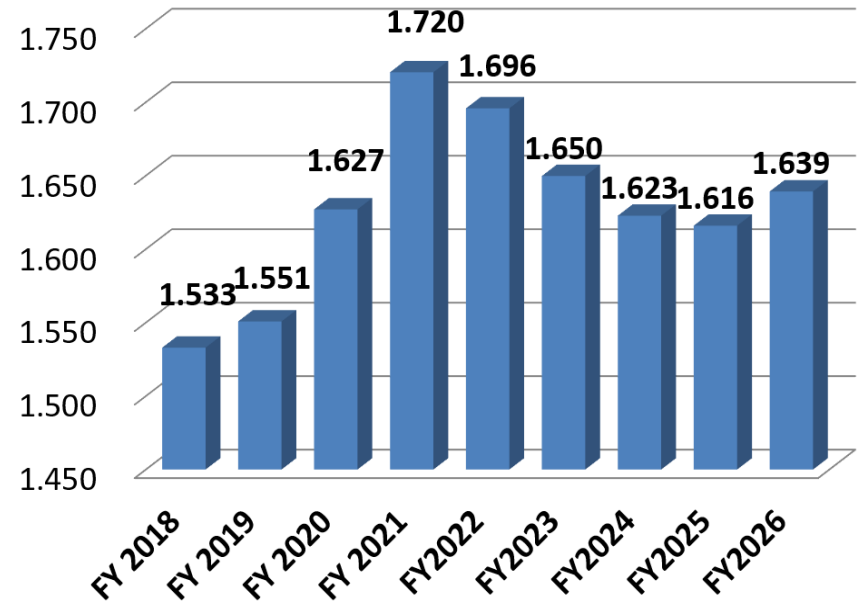
Total KDHCD Patient Days	147,907	146,987	(0.6%)	156,701	(9,714)	(6.2%)
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Total Outpatient Volume	734,152	758,599	3.3%	832,954	(74,355)	(8.9%)
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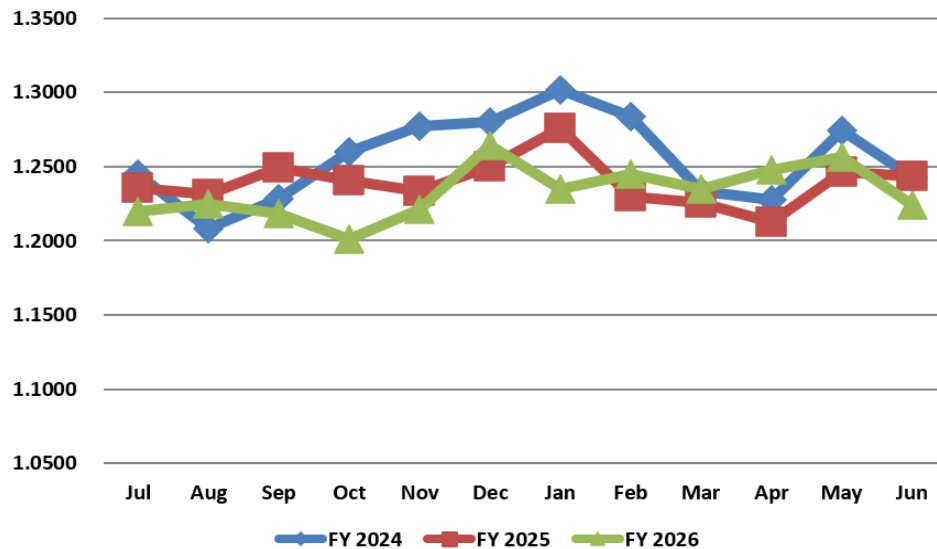
Case Mix Index w/o Normal Newborns



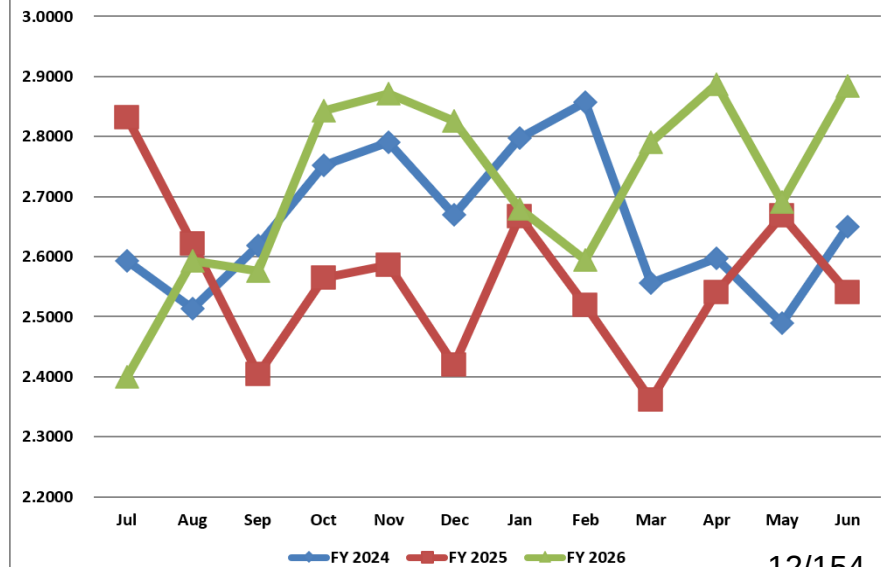
Case Mix Index w/o Normal Newborns - All



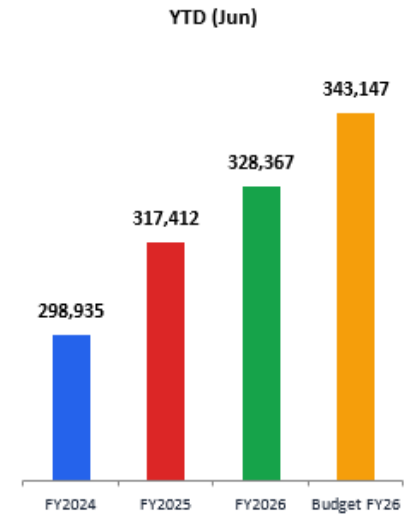
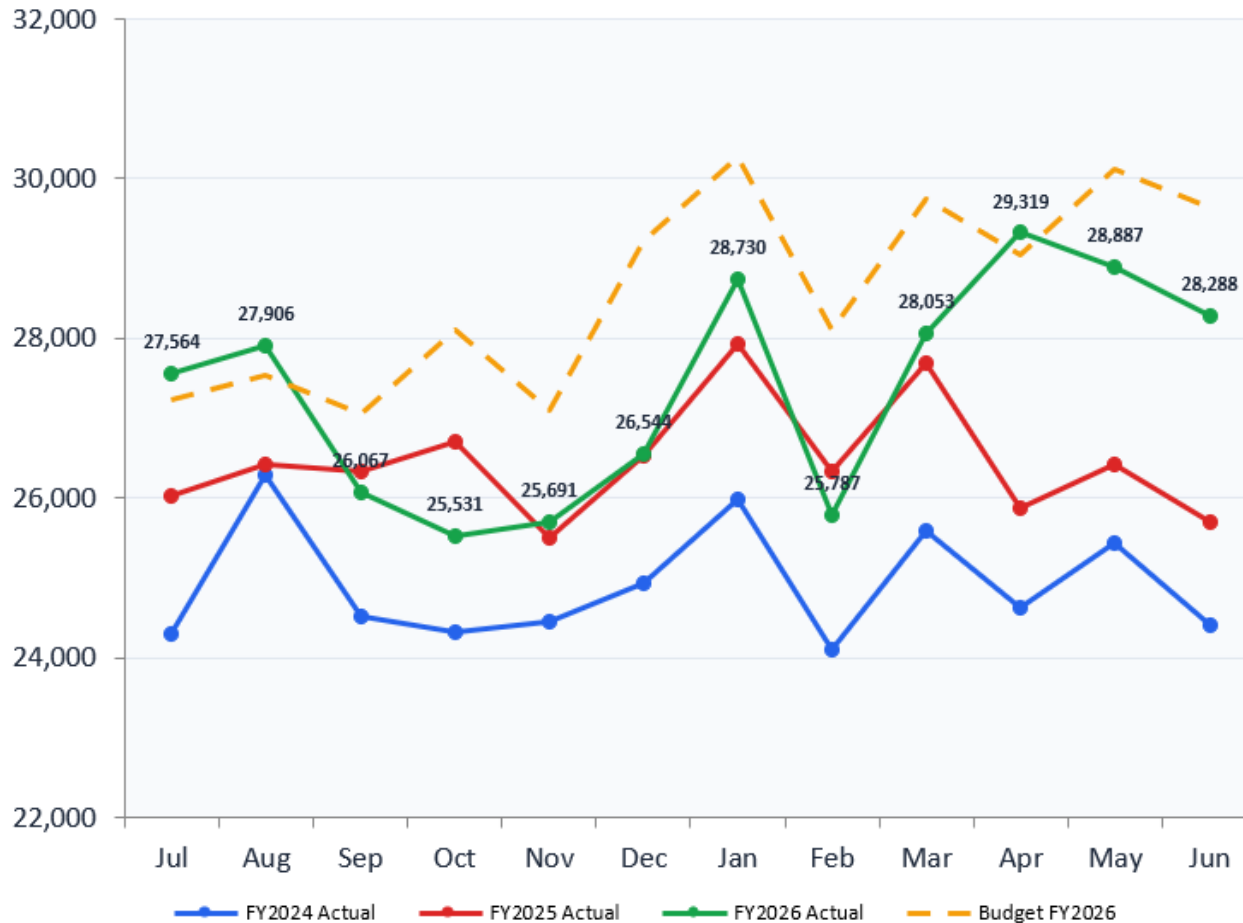
Case Mix **Medical** w/o Normal Newborns



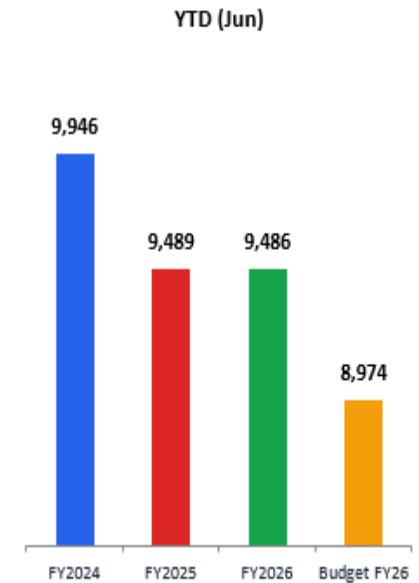
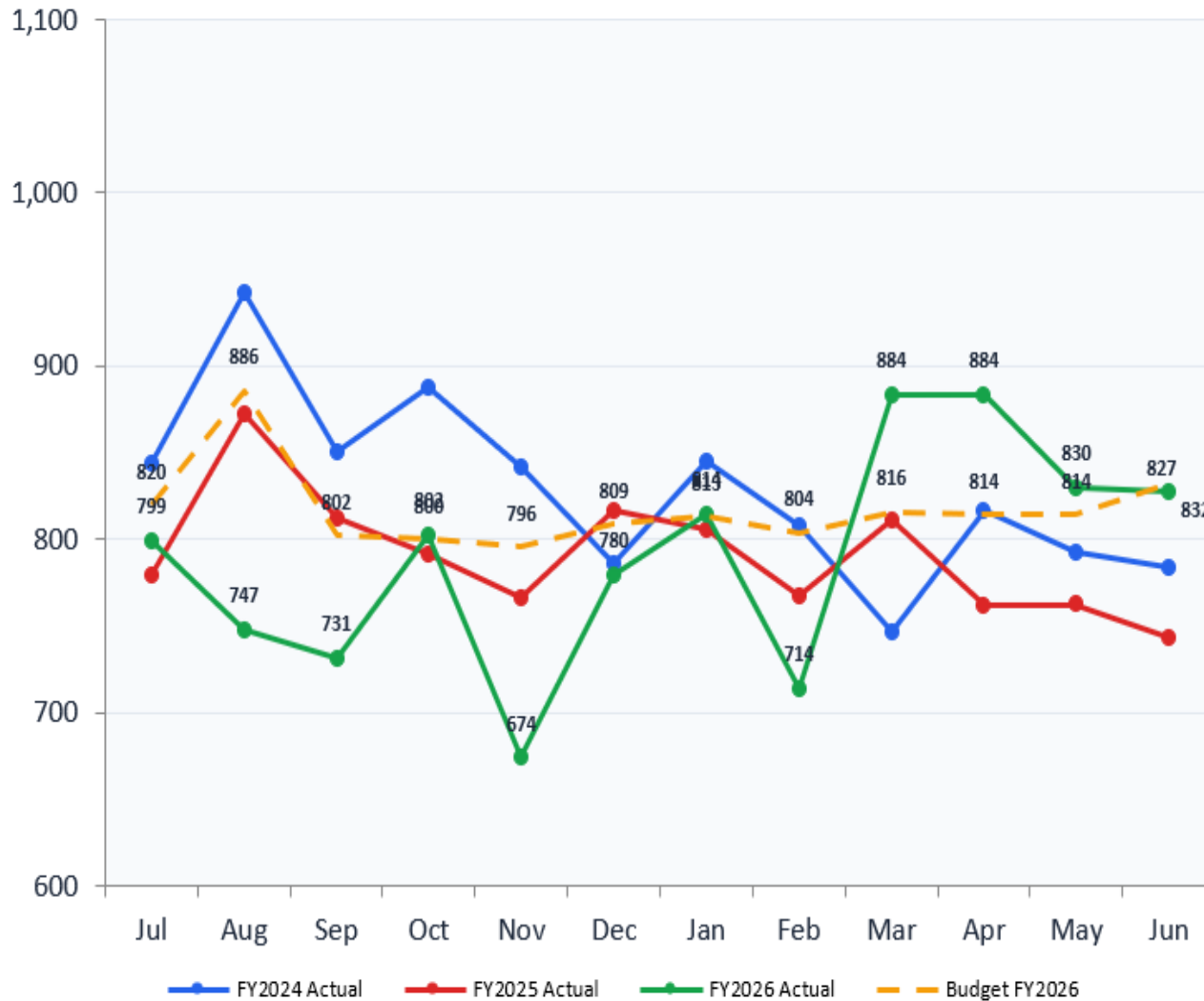
Case Mix Index **Surgical** w/o Normal Newborns



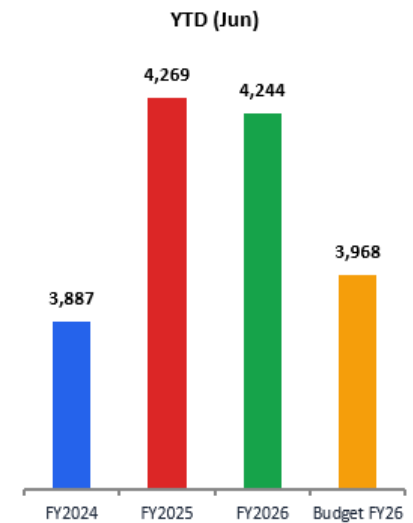
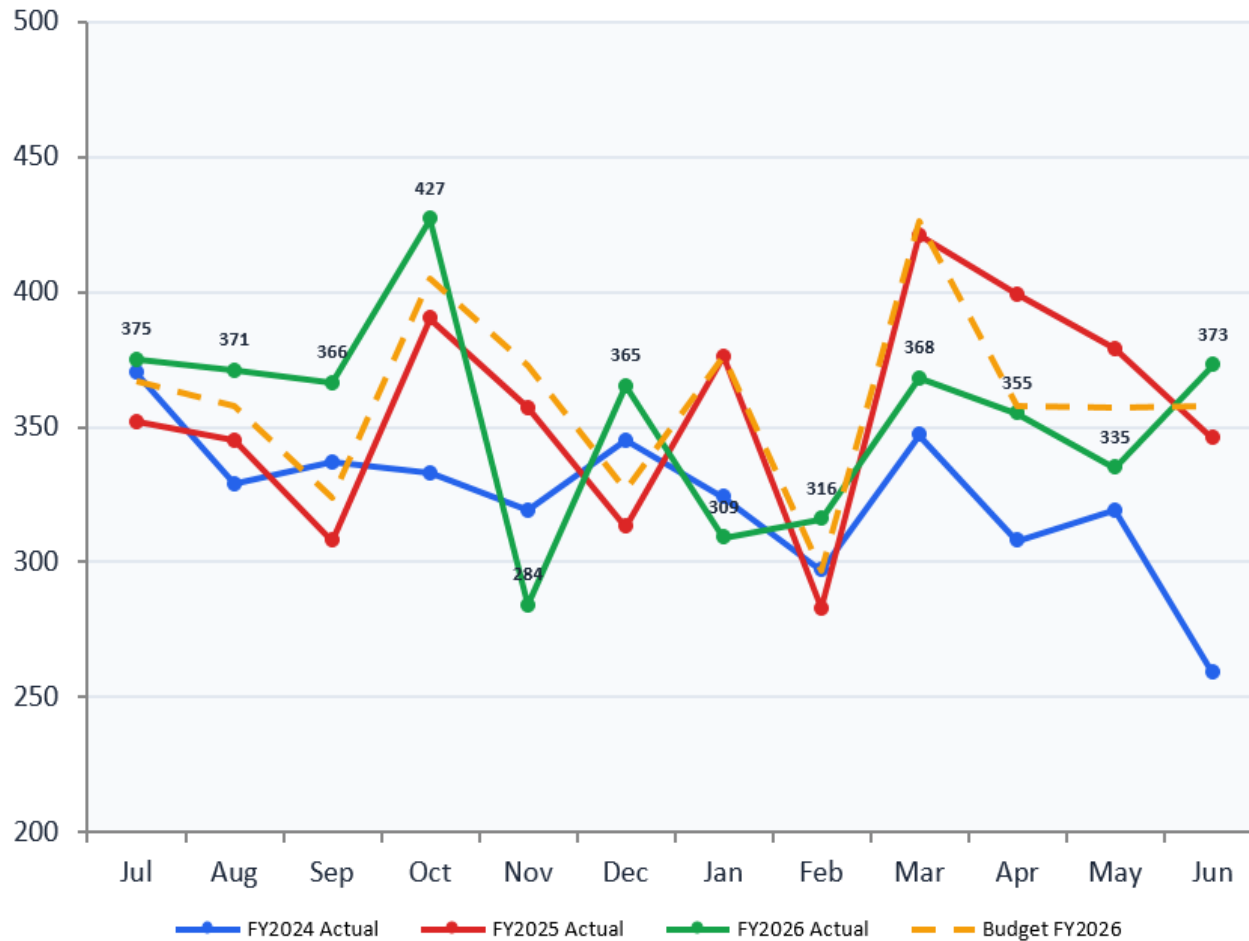
Adjusted Patient Days



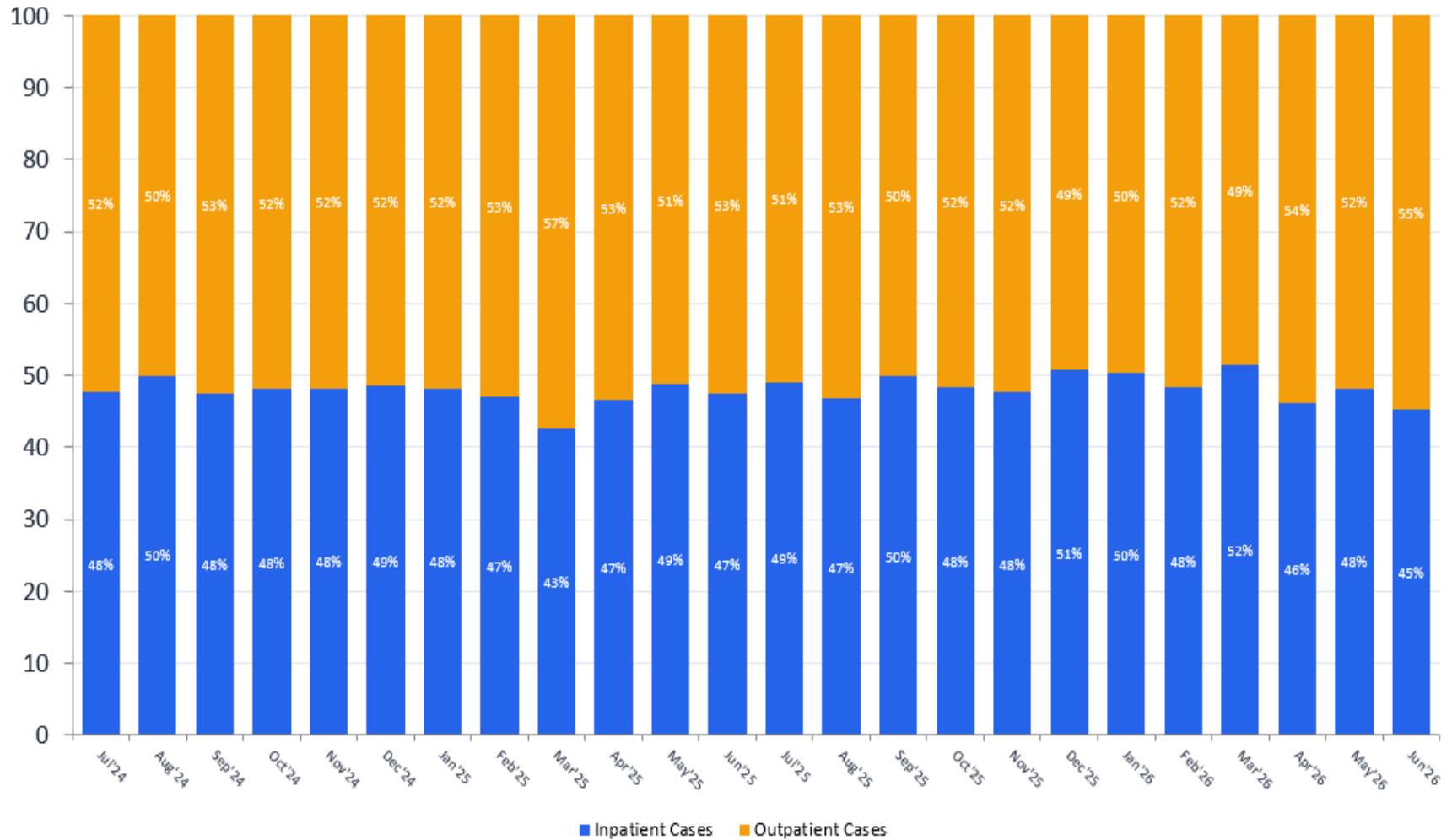
Surgery (IP & OP) – 100 Min Units



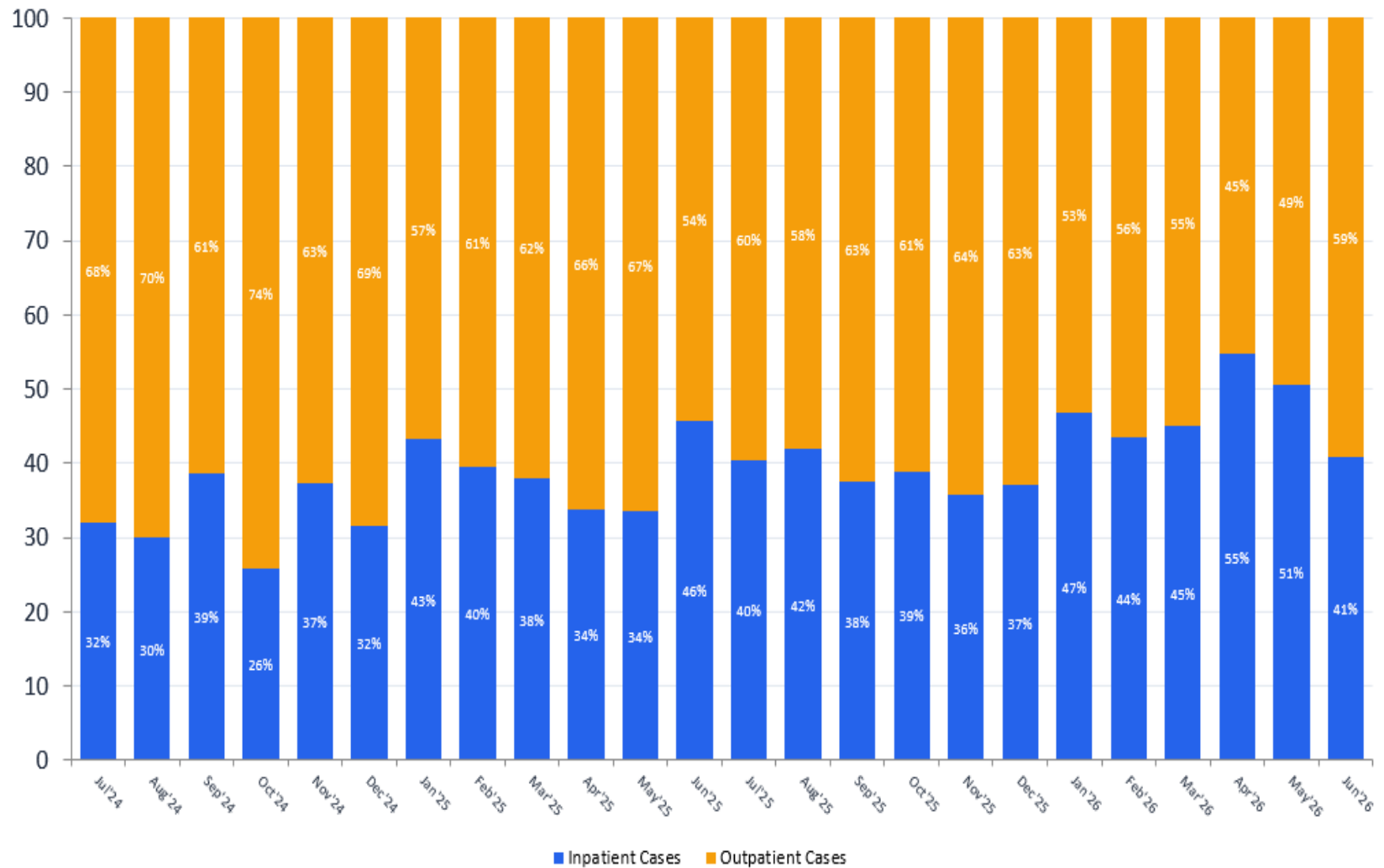
Cath Lab (IP & OP) – 100 Min Units



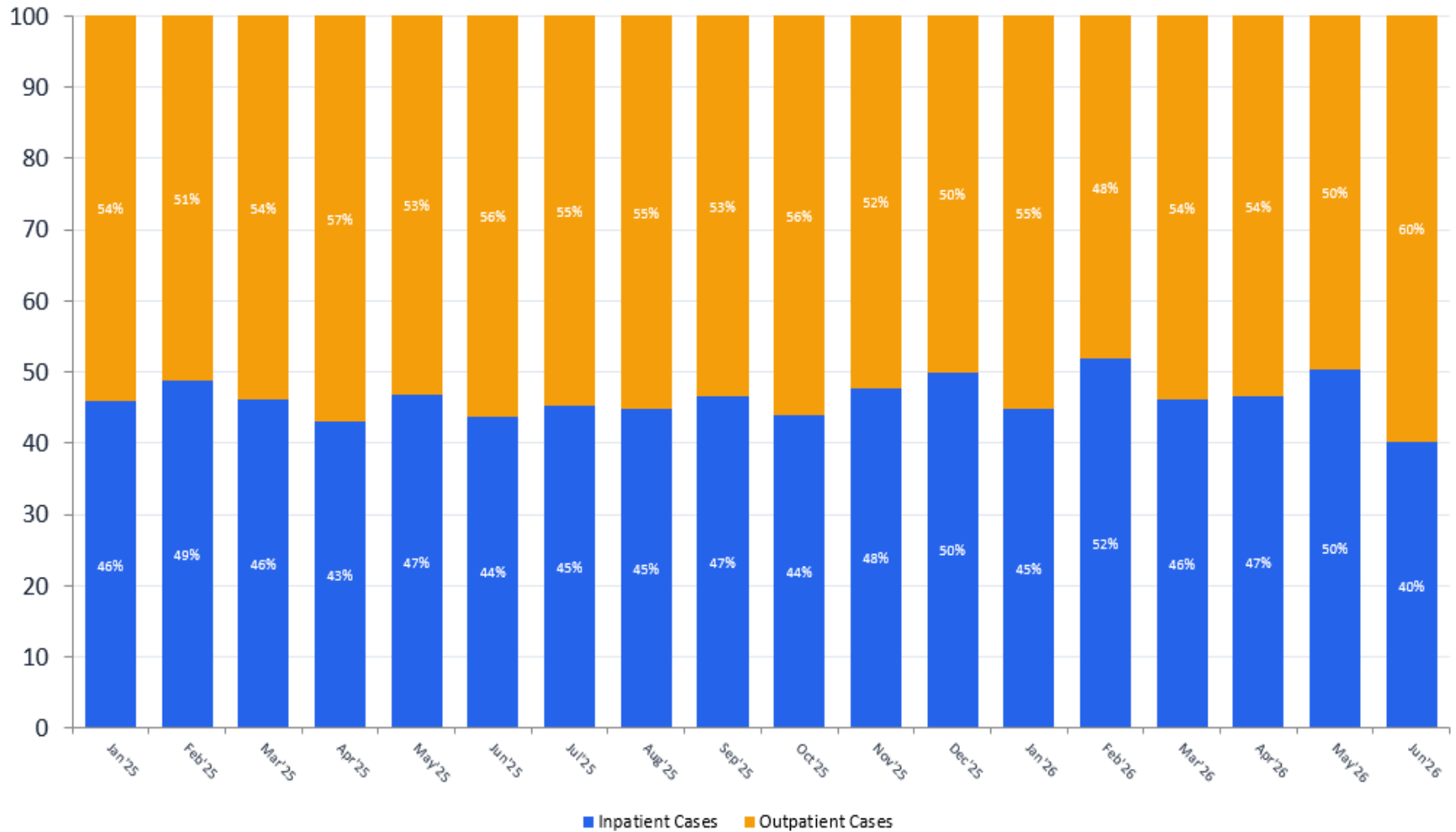
Surgery Cases (IP & OP)



Endo Cases (Suites A & B and OR)



Cath Lab Patients (IP & OP)



Other Statistical Results – Prior Year/Budget Comparison (June)

	Actual Results				Budget	Budget Variance	
	Jun25	Jun26	Change	% Change	Jun26	Change	% Change
All O/P Rehab Svcs Across District	20,711	20,094	(617)	(3.0%)	22,041	(1,947)	(8.8%)
Physical & Other Therapy Units (I/P & O/P)	17,449	20,136	2,687	15.4%	19,669	467	2.4%
Radiology - CT - All Areas	5,109	5,833	724	14.2%	4,783	1,050	22.0%
Radiology - MRI - All Areas	1,128	1,026	(102)	(9.0%)	879	147	16.8%
Radiology - Ultrasound - All Areas	3,153	3,340	187	5.9%	3,217	123	3.8%
Radiology - Diagnostic Radiology	9,677	10,377	700	7.2%	9,535	842	8.8%
Radiology – Main Campus	16,052	16,827	775	4.8%	15,412	1,415	9.2%
Radiology - Ultrasound - Main Campus	2,439	2,271	(168)	(6.9%)	2,330	(59)	(2.6%)
West Campus - Diagnostic Radiology	1,310	1,522	212	16.2%	1,178	344	29.2%
West Campus - CT Scan	523	667	144	27.5%	515	152	29.5%
West Campus - MRI	468	491	23	4.9%	422	69	16.2%
West Campus - Ultrasound	714	1,069	355	49.7%	887	182	20.5%
West Campus - Breast Center	1,635	2,225	590	36.1%	1,721	504	29.3%
Med Onc Visalia Treatments	1,100	1,036	(64)	(5.8%)	1,198	(162)	(13.5%)
Rad Onc Visalia Treatments	1,675	1,654	(21)	(1.3%)	1,513	141	9.4%
Rad Onc Hanford Treatments	391	146	(245)	(62.7%)	232	(86)	(37.0%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jun)

	YTD Actual Results				Budget	Budget Variance	
	YTD Jun 25	YTD Jun 26	Change	% Change	YTD Jun 26	Change	% Change
All O/P Rehab Svcs Across District	248,488	243,141	(5,347)	(2.2%)	253,319	(10,178)	(4.0%)
Physical & Other Therapy Units (I/P & O/P)	220,355	231,667	11,312	5.1%	238,004	(6,337)	(2.7%)
Radiology - CT - All Areas	57,086	63,669	6,583	11.5%	55,292	8,378	15.2%
Radiology - MRI - All Areas	10,766	11,214	448	4.2%	10,520	694	6.6%
Radiology - Ultrasound - All Areas	36,707	37,168	461	1.3%	36,579	590	1.6%
Radiology - Diagnostic Radiology	116,224	116,992	768	0.7%	116,994	(2)	(0.0%)
Radiology – Main Campus	186,875	189,810	2,935	1.6%	184,048	5,762	3.1%
Radiology - Ultrasound - Main Campus	28,658	26,474	(2,184)	(7.6%)	26,191	283	1.1%
West Campus - Diagnostic Radiology	14,716	16,309	1,593	10.8%	13,965	2,344	16.8%
West Campus - CT Scan	6,061	7,052	991	16.4%	5,907	1,145	19.4%
West Campus - MRI	5,082	5,178	96	1.9%	5,076	102	2.0%
West Campus - Ultrasound	8,049	10,694	2,645	32.9%	10,388	306	2.9%
West Campus - Breast Center	19,258	22,182	2,924	15.2%	19,827	2,355	11.9%
Med Onc Visalia Treatments	12,972	13,491	519	4.0%	13,792	(301)	(2.2%)
Rad Onc Visalia Treatments	16,943	17,774	831	4.9%	17,573	201	1.1%
Rad Onc Hanford Treatments	2,925	2,695	(230)	(7.9%)	2,859	(164)	(5.7%)

Other Statistical Results – Prior Year/Budget Comparison (Jun)

	Actual Results				Budget	Budget Variance	
	Jun25	Jun26	Change	% Change	Jun26	Change	% Change
Rural Health Clinics Registrations	13,574	11,763	(1,811)	(13.3%)	13,250	(1,487)	(11.2%)
RHC Exeter - Registrations	6,490	5,444	(1,046)	(16.1%)	6,471	(1,027)	(15.9%)
RHC Lindsay - Registrations	1,868	1,642	(226)	(12.1%)	1,970	(328)	(16.6%)
RHC Woodlake - Registrations	1,302	488	(814)	(62.5%)	637	(149)	(23.4%)
RHC Woodlake Valencia - Registrations	0	761	761	0.0%	1,300	(539)	(41.5%)
RHC Dinuba - Registrations	1,257	1,193	(64)	(5.1%)	1,750	(557)	(31.8%)
RHC Tulare - Registrations	2,657	2,235	(422)	(15.9%)	2,422	(187)	(7.7%)
Urgent Care – Court Total Visits	2,473	2,280	(193)	(7.8%)	2,700	(420)	(15.6%)
Urgent Care – Demaree Total Visits	1,568	1,927	359	22.9%	1,850	77	4.2%
KH Medical Clinic - Ben Maddox Visits	837	0	(837)	(100.0%)	-	0	0.0%
KH Medical Clinic - Plaza Visits	254	365	111	43.7%	365	0	0.0%
KH Willow Specialty Clinic	248	371	123	49.6%	509	(138)	(27.1%)
KH Cardiology Center Visalia Registrations	1,396	2,267	871	62.4%	1,690	577	34.1%
KH Mental Wellness Clinic Visits	270	298	28	10.4%	390	(92)	(23.6%)
Urology Clinic Visits	243	243	0	0.0%	913	(670)	(73.4%)
Therapy-Wound Care Svcs Encounters	322	303	(19)	(5.9%)	347	(44)	(12.7%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jun)

	YTD Actual Results				Budget	Budget Variance	
	YTD Jun 25	YTD Jun 26	Change	% Change	YTD Jun 26	Change	% Change
Rural Health Clinics Registrations	164,323	146,605	(17,718)	(10.8%)	164,641	(18,036)	(11.0%)
RHC Exeter - Registrations	78,302	69,572	(8,730)	(11.1%)	80,150	(10,578)	(13.2%)
RHC Lindsay - Registrations	22,470	20,383	(2,087)	(9.3%)	25,050	(4,667)	(18.6%)
RHC Woodlake - Registrations	15,980	6,932	(9,048)	(56.6%)	8,016	(1,084)	(13.5%)
RHC Woodlake Valencia - Registrations	0	7,628	7,628	0.0%	11,898	(4,270)	(35.9%)
RHC Dinuba - Registrations	18,242	16,725	(1,517)	(8.3%)	20,675	(3,950)	(19.1%)
RHC Tulare - Registrations	29,329	25,365	(3,964)	(13.5%)	30,750	(5,385)	(17.5%)
Urgent Care – Court Total Visits	30,487	30,217	(270)	(0.9%)	35,300	(5,083)	(14.4%)
Urgent Care – Demaree Total Visits	18,797	24,078	5,281	28.1%	24,050	28	0.1%
KH Medical Clinic - Ben Maddox Visits	9,985	9,235	(750)	(7.5%)	5,500	3,735	67.9%
KH Medical Clinic - Plaza Visits	3,151	3,094	(57)	(1.8%)	3,632	(538)	(14.8%)
KH Willow Specialty Clinic	422	4,249	3,827	906.9%	5,720	(1,471)	(25.7%)
KH Cardiology Center Visalia Registrations	18,285	20,007	1,722	9.4%	19,577	430	2.2%
KH Mental Wellness Clinic Visits	3,598	3,676	78	2.2%	4,560	(884)	(19.4%)
Urology Clinic Visits	3,551	2,687	(864)	(24.3%)	6,826	(4,139)	(60.6%)
Therapy-Wound Care Svcs Encounters	2,649	3,919	1,270	47.9%	4,225	(306)	(7.2%)

Other Statistical Results – Prior Year/Budget Comparison (Jun)

	Actual Results				Budget	Budget Variance	
	Jun25	Jun26	Change	% Change	Jun26	Change	% Change
ED - Avg Treated Per Day	280	284	4	1.4%	282	2	0.8%
Surgery (IP & OP) – 100 Min Units	743	827	84	11.3%	832	(5)	(0.6%)
Endoscopy Procedures	606	589	(17)	(2.8%)	504	85	16.8%
Cath Lab (IP & OP) - 100 Min Units	346	373	27	7.8%	358	15	4.2%
Cardiac Surgery Cases	30	33	3	10.0%	26	7	26.1%
Deliveries	331	289	(42)	(12.7%)	434	(145)	(33.4%)
Clinical Lab	256,686	271,347	14,660	5.7%	273,440	(2,094)	(0.8%)
Reference Lab	7,108	7,417	309	4.3%	6,712	705	10.5%
Dialysis Center - Visalia Visits	1,457	1,288	(169)	(11.6%)	1,565	(277)	(17.7%)
Infusion Center - Units of Service	487	562	75	15.4%	829	(267)	(32.2%)
Hospice Days	4,112	3,919	(193)	(4.7%)	4,176	(257)	(6.2%)
Home Health Visits	2,789	2,736	(53)	(1.9%)	2,990	(254)	(8.5%)
Home Infusion Days	24,374	22,163	(2,211)	(9.1%)	22,660	(497)	(2.2%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jun)

	YTD Actual Results				Budget	Budget Variance	
	YTD Jun 25	YTD Jun 26	Change	% Change	YTD Jun 26	Change	% Change
ED - Avg Treated Per Day	265	277	12	4.4%	278	(1)	(0.3%)
Surgery (IP & OP) – 100 Min Units	9,489	9,486	(3)	(0.0%)	9,806	(320)	(3.3%)
Endoscopy Procedures	7,438	5,978	(1,460)	(19.6%)	6,224	(246)	(3.9%)
Cath Lab (IP & OP) - 100 Min Units	4,269	4,244	(25)	(0.6%)	4,326	(82)	(1.9%)
Cardiac Surgery Cases	344	350	6	1.7%	372	(22)	(5.9%)
Deliveries	4,677	3,748	(929)	(19.9%)	4,733	(985)	(20.8%)
Clinical Lab	3,020,527	3,153,163	132,637	4.4%	3,281,275	(128,112)	(3.9%)
Reference Lab	84,410	86,912	2,502	3.0%	82,478	4,435	5.4%
Dialysis Center - Visalia Visits	17,884	16,520	(1,364)	(7.6%)	18,251	(1,731)	(9.5%)
Infusion Center - Units of Service	5,193	6,989	1,796	34.6%	8,256	(1,267)	(15.3%)
Hospice Days	43,419	47,788	4,369	10.1%	49,005	(1,217)	(2.5%)
Home Health Visits	34,533	33,607	(926)	(2.7%)	36,638	(3,031)	(8.3%)
Home Infusion Days	268,810	281,490	12,680	4.7%	264,713	16,777	6.3%

June **Prelim** Financial Summary (000's) **Budget Comparison**

Comparison to Budget - Month of June				
	Budget June-2026	Actual June-2026	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$57,561	\$62,791	\$5,229	8.3%
Other Operating Revenue	\$22,085	\$23,709	\$1,624	6.8%
Total Operating Revenue	\$79,647	\$86,500	\$6,853	7.9%
Operating Expenses				
Employment Expenses	\$43,180	\$44,269	\$1,089	2.5%
Other Expenses	\$38,340	\$41,912	\$3,572	8.5%
Total Operating Expenses	\$81,520	\$86,181	\$4,661	5.4%
Operating Margin	(\$1,873)	\$319	\$2,192	
Stimulus/FEMA	\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	(\$1,873)	\$319	\$2,192	
Nonoperating Revenue (Loss)	\$863	\$2,290	\$1,426	
Excess Margin	(\$1,010)	\$2,608	\$3,618	

June Prelim Financial Summary (000's) Prior Year Comparison

Comparison to Prior Year - Month of June			
Actual June-2025	Actual June-2026	\$ Change	% Change
Operating Revenue			
Net Patient Service Revenue	\$44,473	\$62,791	\$18,317 29.2%
Other Operating Revenue	\$29,489	\$23,709	(\$5,780) -24.4%
Total Operating Revenue	\$73,962	\$86,500	\$12,537 14.5%
Operating Expenses			
Employment Expenses	\$40,488	\$44,269	\$3,781 8.5%
Other Expenses	\$44,194	\$41,912	(\$2,282) -5.4%
Total Operating Expenses	\$84,682	\$86,181	\$1,498 1.7%
Operating Margin	(\$10,720)	\$319	\$11,039
Stimulus/FEMA	\$0	\$0	\$0
Operating Margin after Stimulus/FEMA	(\$10,720)	\$319	\$11,039
Nonoperating Revenue (Loss)	\$2,603	\$2,290	(\$313)
Excess Margin	(\$8,117)	\$2,608	\$10,726

Year to Date **Prelim** Financial Summary (000's)

Comparison to Budget - YTD June				
	Budget YTD June-2026	Actual YTD June-2026	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$689,140	\$706,831	\$17,691	2.5%
Other Operating Revenue	\$263,030	\$272,572	\$9,542	3.5%
Total Operating Revenue	\$952,170	\$979,403	\$27,233	2.8%
Operating Expenses				
Employment Expenses	\$513,409	\$523,619	\$10,210	1.9%
Other Expenses	\$448,889	\$461,453	\$12,564	2.7%
Total Operating Expenses	\$962,298	\$985,072	\$22,774	2.3%
Operating Margin	(\$10,128)	(\$5,669)	\$4,459	
Stimulus/FEMA	\$0	(\$0)	(\$0)	
Operating Margin after Stimulus/FEMA	(\$10,128)	(\$5,669)	\$4,459	
Nonoperating Revenue (Loss)	\$10,472	\$14,731	\$4,259	
Excess Margin	\$345	\$9,063	\$8,718	

June Prelim Financial Comparison (000's)

Comparison to Budget - Month of June			
Budget June-2026	Actual June-2026	\$ Change	% Change

Comparison to Prior Year - Month of June			
Actual June-2025	Actual June-2026	\$ Change	% Change

Operating Revenue

Net Patient Service Revenue	\$57,561	\$62,791	\$5,229	8.3%	\$44,473	\$62,791	\$18,317	29.2%
Supplemental Gov't Programs	\$9,727	\$8,113	(\$1,614)	-19.9%	\$16,632	\$8,113	(\$8,520)	-105.0%
Prime Program	\$631	\$2,757	\$2,126	77.1%	\$524	\$2,757	\$2,233	81.0%
Premium Revenue	\$7,415	\$7,669	\$254	3.3%	\$7,191	\$7,669	\$478	6.2%
Other Revenue	\$4,313	\$5,170	\$857	16.6%	\$5,143	\$5,170	\$28	0.5%
Other Operating Revenue	\$22,085	\$23,709	\$1,624	6.8%	\$29,489	\$23,709	(\$5,780)	-24.4%
Total Operating Revenue	\$79,647	\$86,500	\$6,853	7.9%	\$73,962	\$86,500	\$12,537	14.5%

Operating Expenses

Salaries & Wages	\$35,068	\$35,215	\$147	0.4%	\$32,473	\$35,215	\$2,743	7.8%
Contract Labor	\$929	\$1,662	\$733	44.1%	\$3,699	\$1,662	(\$2,036)	-122.5%
Employee Benefits	\$7,182	\$7,391	\$208	2.8%	\$4,316	\$7,391	\$3,074	41.6%
Total Employment Expenses	\$43,180	\$44,269	\$1,089	2.5%	\$40,488	\$44,269	\$3,781	8.5%

Medical & Other Supplies	\$15,353	\$16,355	\$1,002	6.1%	\$13,191	\$16,355	\$3,164	19.3%
Physician Fees	\$7,584	\$9,870	\$2,286	23.2%	\$7,459	\$9,870	\$2,411	24.4%
Purchased Services	\$1,909	\$2,264	\$355	15.7%	\$2,545	\$2,264	(\$281)	-12.4%
Repairs & Maintenance	\$2,462	\$2,259	(\$203)	-9.0%	\$1,738	\$2,259	\$522	23.1%
Utilities	\$925	\$783	(\$142)	-18.1%	\$267	\$783	\$516	65.9%
Rents & Leases	\$133	\$211	\$78	36.9%	\$121	\$211	\$90	42.8%
Depreciation & Amortization	\$3,502	\$3,480	(\$22)	-0.6%	\$3,795	\$3,480	(\$315)	-9.1%
Interest Expense	\$554	\$502	(\$52)	-10.4%	\$694	\$502	(\$192)	-38.3%
Other Expense	\$2,267	\$2,505	\$238	9.5%	\$9,199	\$2,505	(\$6,694)	-267.2%
Humana Cap Plan Expenses	\$3,650	\$3,682	\$33	0.9%	\$5,185	\$3,682	(\$1,502)	-40.8%
Total Other Expenses	\$38,340	\$41,912	\$3,572	8.5%	\$44,194	\$41,912	(\$2,282)	-5.4%
Total Operating Expenses	\$81,520	\$86,181	\$4,661	5.4%	\$84,682	\$86,181	\$1,498	1.7%
Operating Margin	(\$1,873)	\$319	\$2,192		(\$10,720)	\$319	\$11,039	
Stimulus/FEMA	\$0	\$0	\$0		\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	(\$1,873)	\$319	\$2,192		(\$10,720)	\$319	\$11,039	
Nonoperating Revenue (Loss)	\$863	\$2,290	\$1,426		\$2,603	\$2,290	(\$313)	
Excess Margin	(\$1,010)	\$2,608	\$3,618		(\$8,117)	\$2,608	\$10,726	

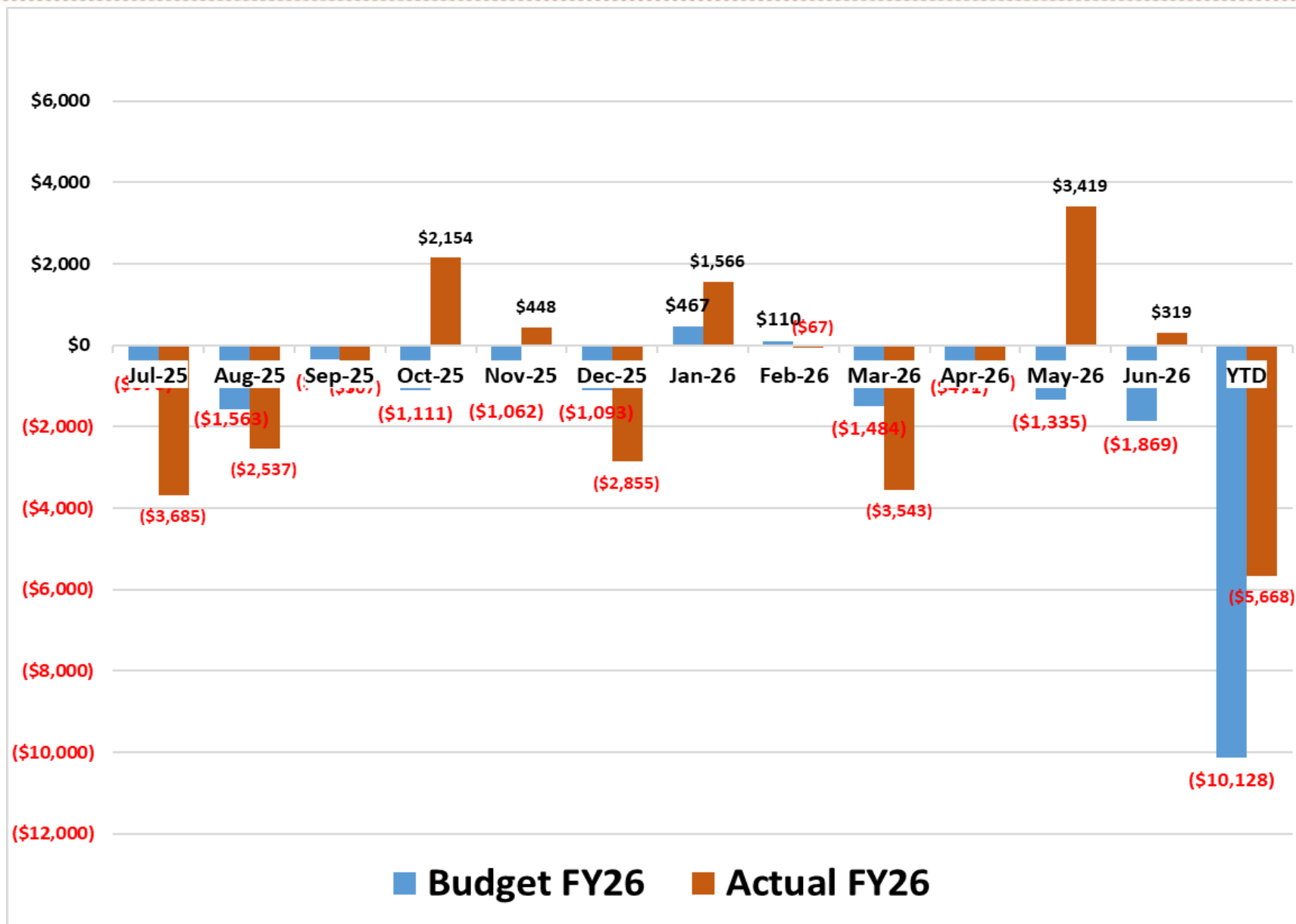
Year to Date: July through June **Prelim** Financial Comparison (000's)

	Comparison to Budget - YTD June				Comparison to Prior Year - YTD June			
	Budget YTD June-2026	Actual YTD June-2026	\$ Change	% Change	Actual YTD June-2025	Actual YTD June-2026	\$ Change	% Change
Operating Revenue								
Net Patient Service Revenue	\$689,140	\$706,831	\$17,691	2.5%	\$648,904	\$706,831	\$57,927	8.2%
Supplemental Gov't Programs	\$116,718	\$111,400	(\$5,318)	-4.8%	\$94,965	\$111,400	\$16,436	14.8%
Prime Program	\$7,568	\$12,576	\$5,008	39.8%	\$13,994	\$12,576	(\$1,418)	-11.3%
Premium Revenue	\$86,863	\$89,451	\$2,589	2.9%	\$85,931	\$89,451	\$3,521	3.9%
Other Revenue	\$51,881	\$59,144	\$7,263	12.3%	\$51,793	\$59,144	\$7,352	12.4%
Other Operating Revenue	\$263,030	\$272,572	\$9,542	3.5%	\$246,682	\$272,572	\$25,890	9.5%
Total Operating Revenue	\$952,170	\$979,403	\$27,233	2.8%	\$895,585	\$979,403	\$83,818	8.6%
Operating Expenses								
Salaries & Wages	\$405,883	\$409,054	\$3,171	0.8%	\$386,997	\$409,054	\$22,057	5.4%
Contract Labor	\$20,577	\$23,273	\$2,696	11.6%	\$25,550	\$23,273	(\$2,277)	-9.8%
Employee Benefits	\$86,949	\$91,292	\$4,343	4.8%	\$79,249	\$91,292	\$12,043	13.2%
Total Employment Expenses	\$513,409	\$523,619	\$10,210	1.9%	\$491,796	\$523,619	\$31,823	6.1%
Medical & Other Supplies	\$171,447	\$179,931	\$8,483	4.7%	\$165,851	\$179,931	\$14,079	7.8%
Physician Fees	\$90,619	\$98,148	\$7,530	7.7%	\$88,396	\$98,148	\$9,752	9.9%
Purchased Services	\$22,954	\$24,456	\$1,501	6.1%	\$21,412	\$24,456	\$3,044	12.4%
Repairs & Maintenance	\$29,949	\$26,687	(\$3,262)	-12.2%	\$25,463	\$26,687	\$1,224	4.6%
Utilities	\$11,593	\$10,406	(\$1,187)	-11.4%	\$10,556	\$10,406	(\$150)	-1.4%
Rents & Leases	\$1,656	\$1,982	\$325	16.4%	\$1,706	\$1,982	\$275	13.9%
Depreciation & Amortization	\$42,042	\$40,310	(\$1,732)	-4.3%	\$39,870	\$40,310	\$440	1.1%
Interest Expense	\$6,739	\$6,905	\$167	2.4%	\$7,229	\$6,905	(\$323)	-4.7%
Other Expense	\$27,487	\$27,598	\$111	0.4%	\$32,950	\$27,598	(\$5,352)	-19.4%
Humana Cap Plan Expenses	\$44,403	\$45,031	\$628	1.4%	\$48,086	\$45,031	(\$3,055)	-6.8%
Total Other Expenses	\$448,889	\$461,453	\$12,564	2.7%	\$441,519	\$461,453	\$19,934	4.3%
Total Operating Expenses	\$962,298	\$985,072	\$22,774	2.3%	\$933,315	\$985,072	\$51,757	5.3%
Operating Margin	(\$10,128)	(\$5,669)	\$4,459		(\$37,730)	(\$5,669)	\$32,061	
Stimulus/FEMA	\$0	(\$0)	(\$0)		\$48,412	(\$0)	(\$48,412)	
Operating Margin after Stimulus/FEMA	(\$10,128)	(\$5,669)	\$4,459		\$10,682	(\$5,669)	(\$16,351)	
Nonoperating Revenue (Loss)	\$10,472	\$14,731	\$4,259		\$16,977	\$14,731	(\$2,245)	
Excess Margin	\$345	\$9,063	\$8,718		\$27,658	\$9,063	(\$18,596)	

Month of June - Budget Variances

- **Net Patient Service Revenue:** The favorable budget variance of \$5.2M is primarily due stronger patient volume and mix.
- **Supplemental Gov't Programs:** The unfavorable budget variance of \$1.6M is primarily due to unanticipated HQAF State legislation – a decrease of 40%.
- **QIP (Prime) Program:** The QIP program performed better than anticipated with actual CY24 payments exceeding budget and CY26 estimates anticipating higher than expected results. We recognized a \$2.9M positive adjustment in May and \$2.1M in June.
- **Contract Labor:** The unfavorable variance of \$733K in June is primarily due to staffing needs in the Emergency Department.
- **Medical and Other Supplies:** The unfavorable variance of \$1M is due to the increase in surgical and cardiac catheterization lab volumes in June.
- **Physician Fees:** The overage in physician fees is due to volume increases and the change in the radiology contract, which is now partially offset in net patient revenue.
- **Investment Income:** The \$1.5M favorable variance is due to the quarterly adjustment to reflect the current market value of the District's and the Foundation's investment portfolios.

Budget and Actual Fiscal Year 2026: Trended Operating Margin (000's)



Budget and Actual Fiscal Year 2026: Trended Operating Margin (000's)

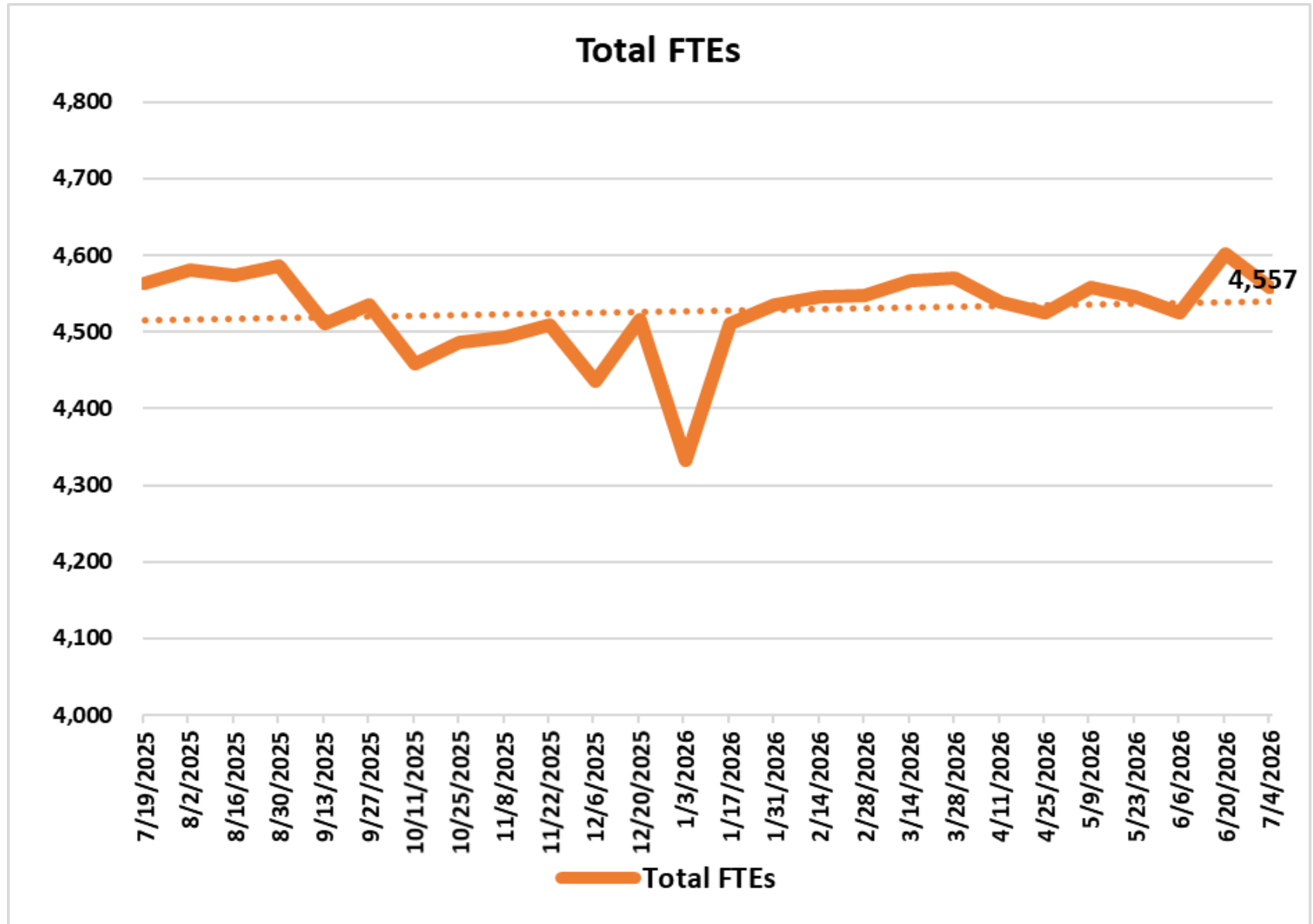
	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26	Jun-26	FY 2026
Patient Service Revenue	\$55,676	\$60,513	\$54,599	\$57,753	\$66,284	\$64,663	\$62,791	\$706,831
Other Revenue	\$22,751	\$21,414	\$21,119	\$22,212	\$21,531	\$24,591	\$23,709	\$272,572
Total Operating Revenue	\$78,427	\$81,928	\$75,718	\$79,966	\$87,815	\$89,254	\$86,500	\$979,403
Employee Expense	\$44,400	\$43,089	\$40,711	\$45,084	\$43,166	\$45,789	\$44,269	\$523,619
Other Operating Expense	\$36,883	\$37,272	\$35,074	\$38,424	\$45,030	\$40,046	\$41,912	\$461,453
Total Operating Expenses	\$81,282	\$80,361	\$75,785	\$83,509	\$88,196	\$85,836	\$86,181	\$985,072
Net Operating Margin	(\$2,855)	\$1,566	(\$67)	(\$3,543)	(\$380)	\$3,419	\$319	(\$5,669)
NonOperating Income	\$1,608	\$1,168	\$1,178	(\$468)	\$1,170	\$1,299	\$2,290	\$14,731
Excess Margin	(\$1,248)	\$2,734	\$1,111	(\$4,011)	\$790	\$4,717	\$2,608	\$9,062

Profitability								
Operating Margin %	(3.6%)	1.9%	(0.1%)	(4.4%)	(0.4%)	3.8%	0.4%	(0.6%)
Operating Margin %excl. Int	(2.9%)	2.6%	0.7%	(3.7%)	0.2%	4.5%	0.9%	0.1%
Operating EBIDA	\$1,304	\$5,475	\$3,894	\$445	\$3,405	\$7,646	\$4,301	\$41,547
Operating EBIDA Margin	1.7%	6.7%	5.1%	0.6%	3.9%	8.6%	5.0%	4.2%

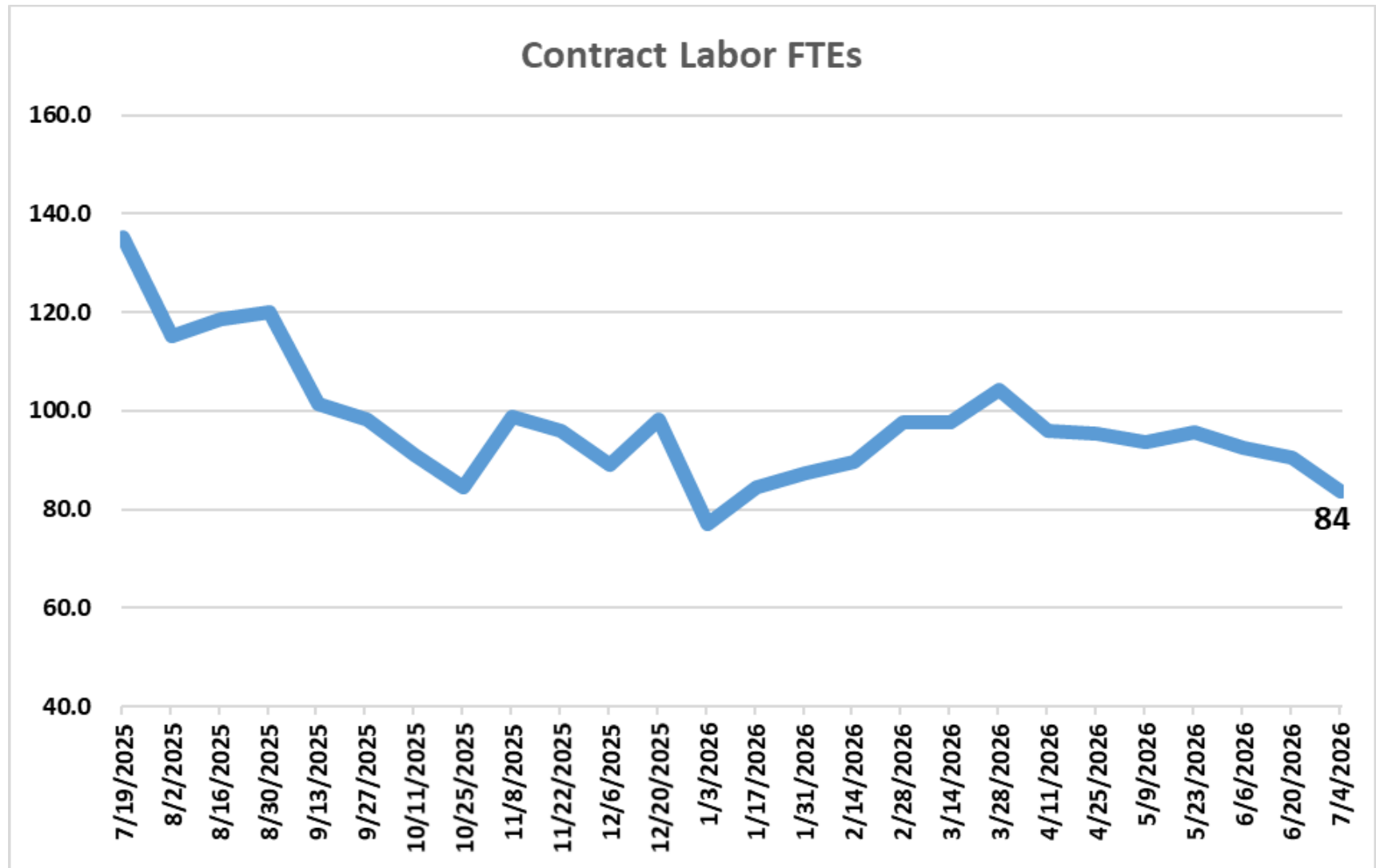
Liquidity Indicators								
Day's Cash on Hand	97.1	105.6	113.3	115.1	117.3	112.1	114.6	114.6
Day's in Accounts Rec.	68.3	73.6	72.5	68.3	68.0	70.7	69.5	69.5

Debt & Other Indicators								
Debt Service Coverage (MADS)	1.72	1.91	1.97	1.70	1.70	2.00	2.10	2.10
Discharges (Monthly)	2,377	2,376	2,192	2,185	2,325	2,270	2,262	2,253
Adj Discharges (Case mix adj)	8,489	8,195	7,410	7,778	9,345	8,282	8,582	8,245
Adjusted patient Days (Mo.)	26,544	28,730	25,787	28,053	29,319	28,887	28,288	27,364
Cost/Adj Discharge	\$9.6	\$9.8	\$10.2	\$10.7	\$9.4	\$10.4	\$10.0	\$ 10.0
Compensation Ratio	80%	71%	75%	78%	65%	71%	71%	74%

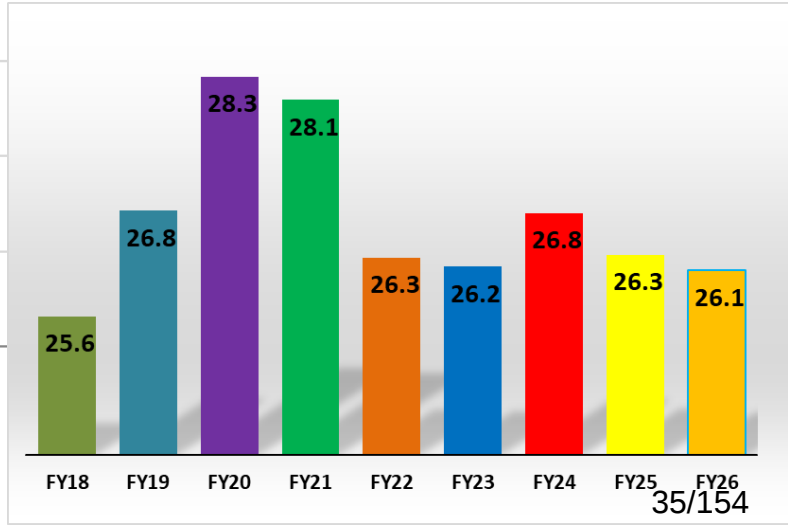
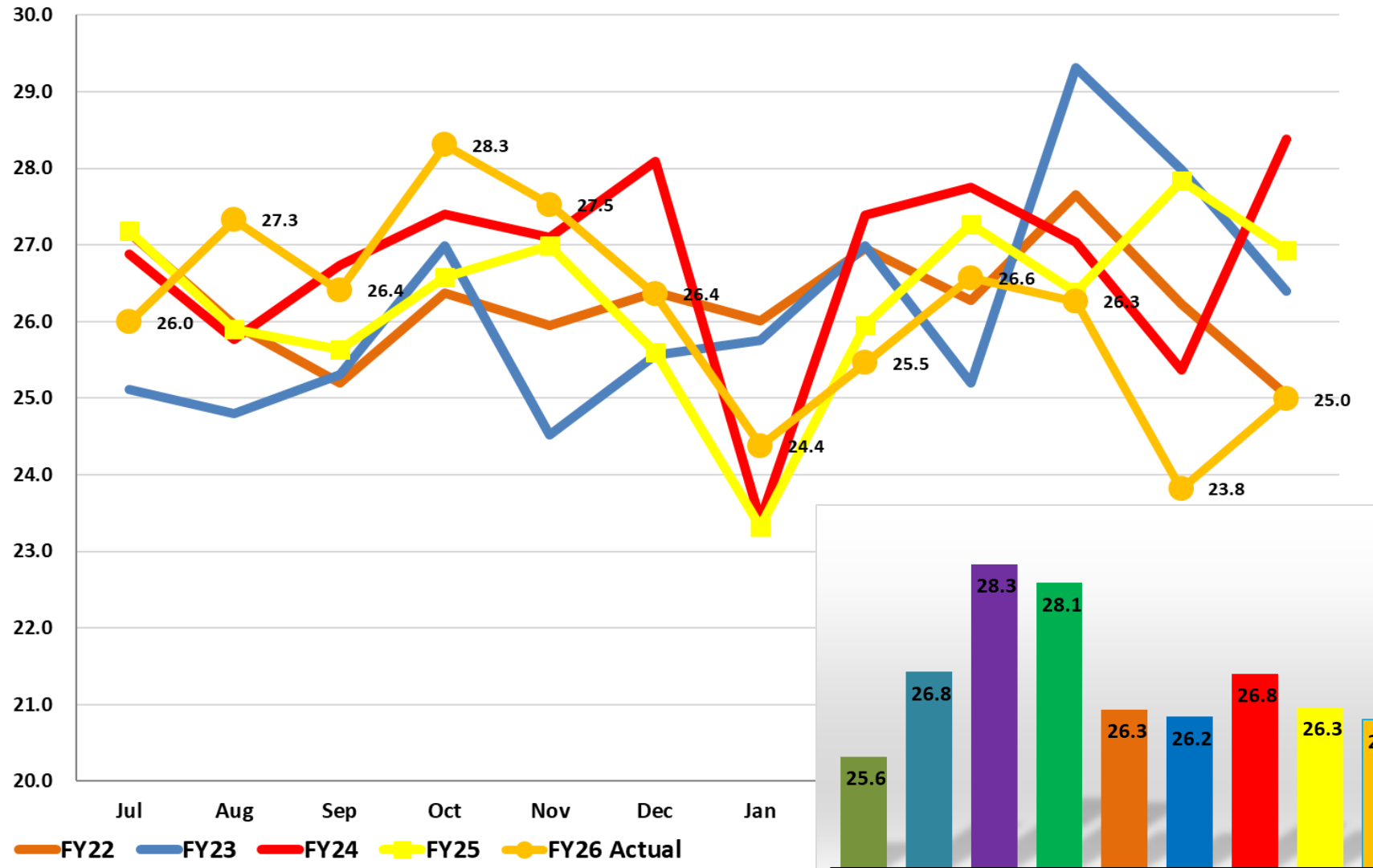
Total FTEs (includes Contract Labor)



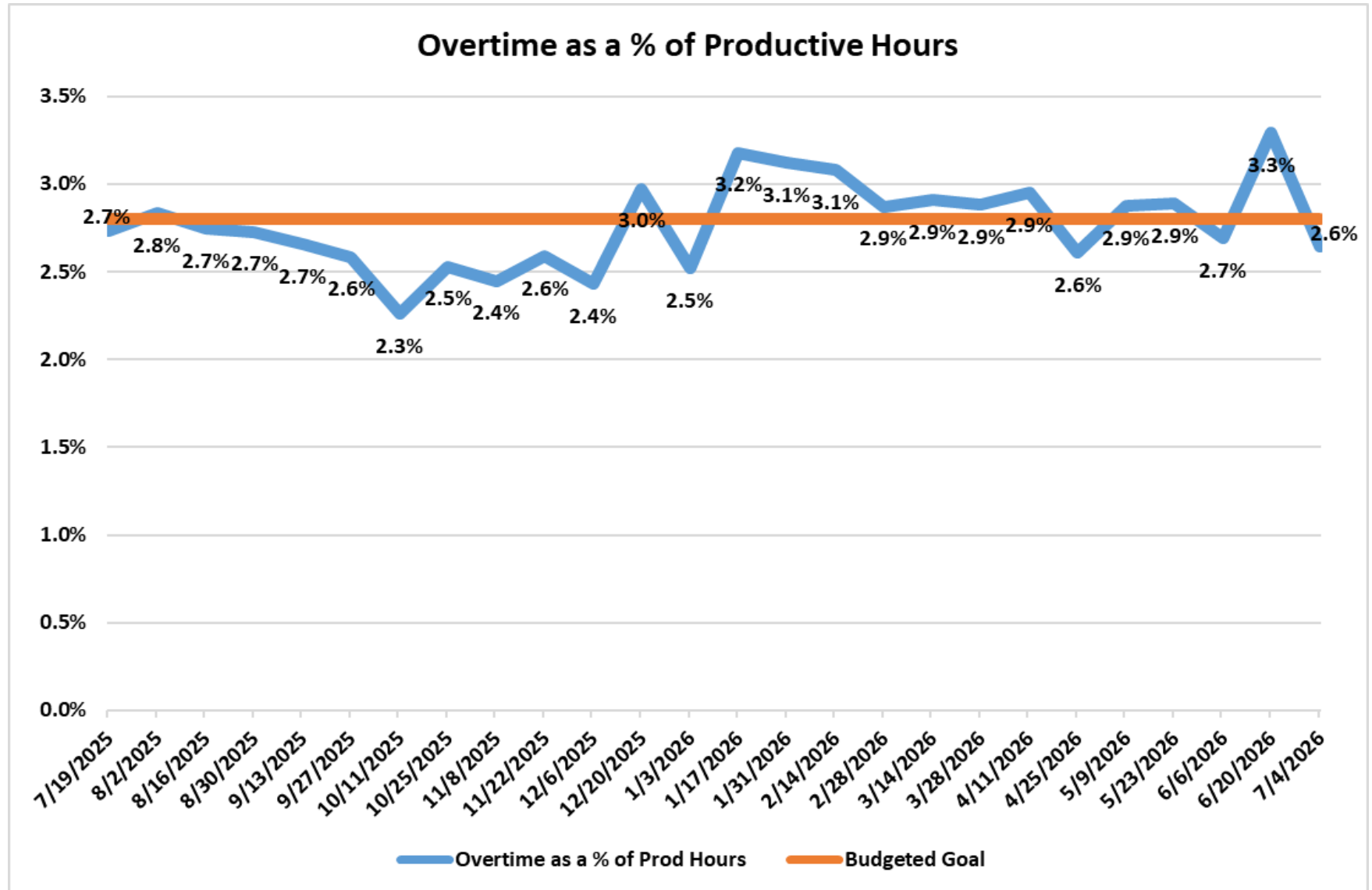
Contract Labor Full Time Equivalents (FTEs)



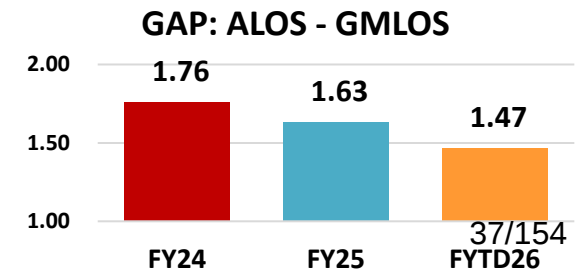
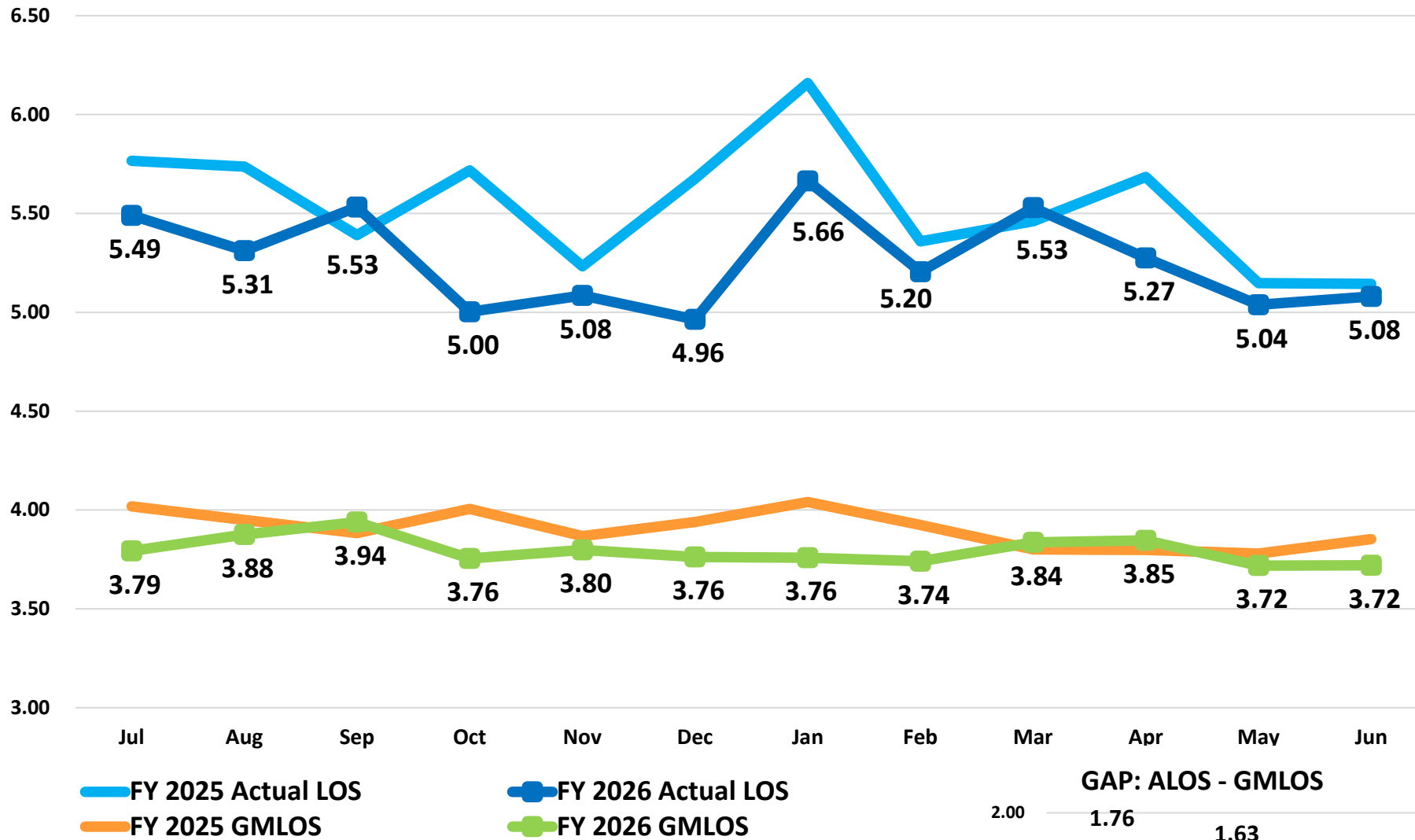
Productivity Measure : Worked Hours/ Adj. Patient Days



Overtime as a % of Productive Hours



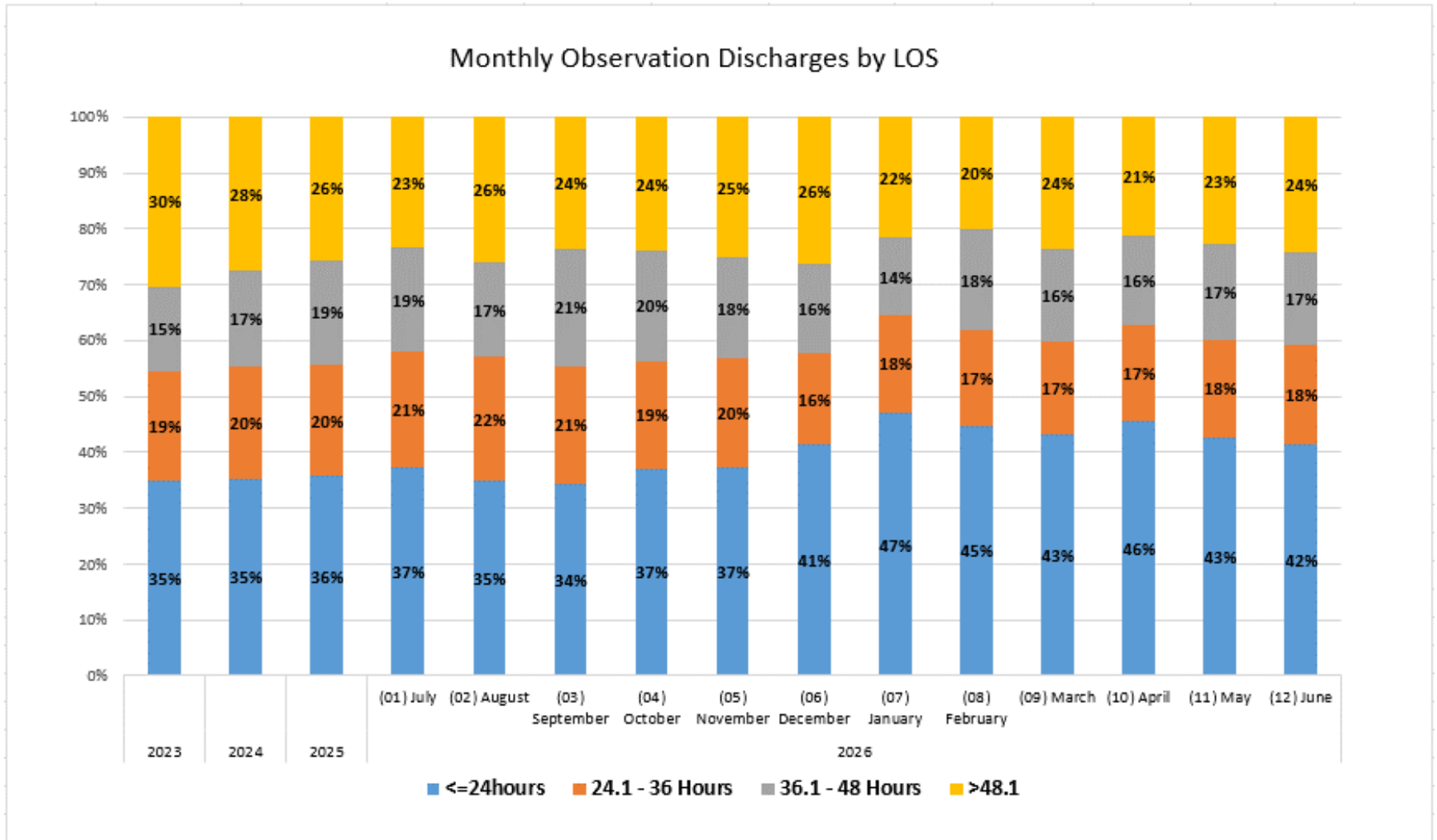
Average Length of Stay versus National Average (GMLOS)



Average Length of Stay versus National Average (GMLOS)

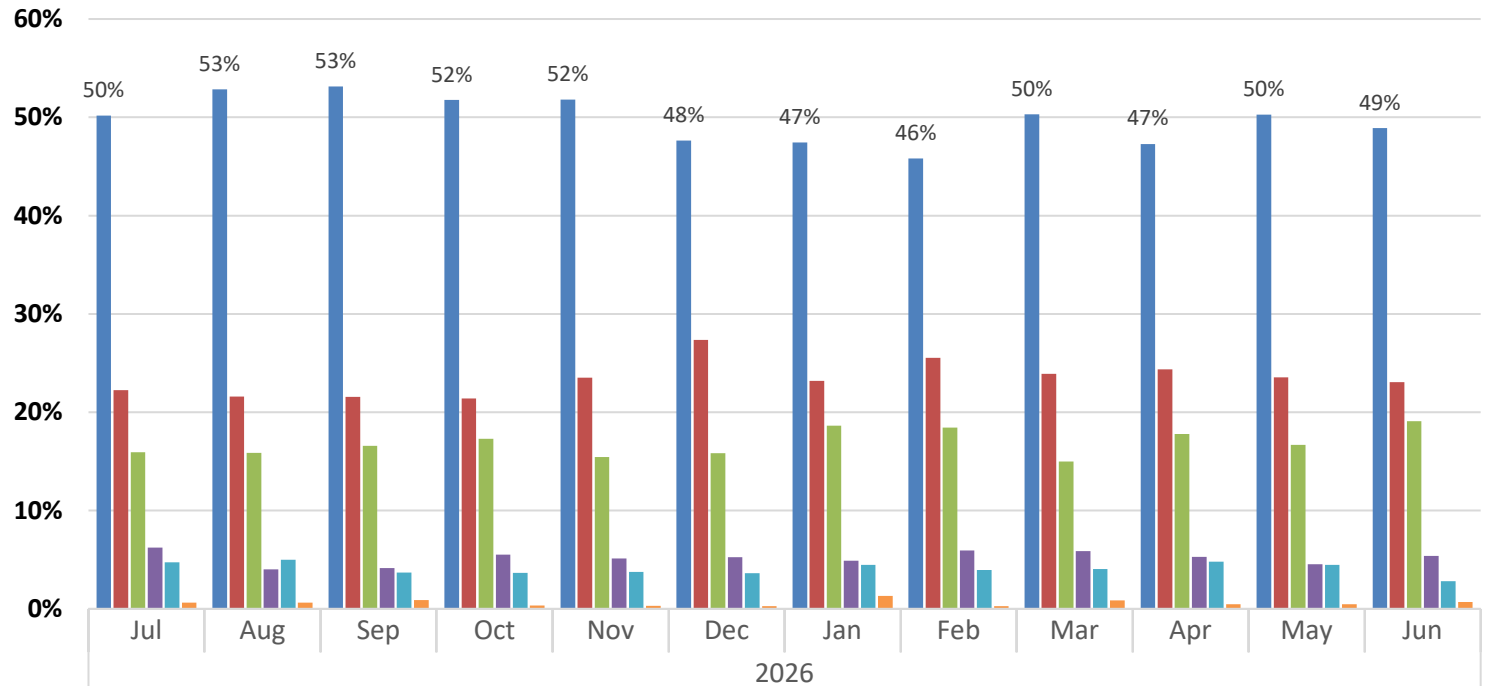
	ALOS	GMLOS	GAP
Jul-24	5.77	4.02	1.75
Aug-24	5.74	3.95	1.79
Sep-24	5.39	3.88	1.51
Oct-24	5.72	4.01	1.71
Nov-24	5.23	3.87	1.36
Dec-24	5.68	3.94	1.74
Jan-25	6.16	4.04	2.12
Feb-25	5.36	3.92	1.43
Mar-25	5.46	3.80	1.66
Apr-25	5.68	3.80	1.89
May-25	5.15	3.78	1.37
Jun-25	5.14	3.85	1.29
Jul-25	5.49	3.79	1.70
Aug-25	5.31	3.88	1.44
Sep-25	5.53	3.94	1.59
Oct-25	5.00	3.76	1.25
Nov-25	5.08	3.80	1.29
Dec-25	4.96	3.76	1.20
Jan-26	5.66	3.76	1.91
Feb-26	5.20	3.74	1.46
Mar-26	5.53	3.84	1.69
Apr-26	5.27	3.85	1.43
May-26	5.04	3.72	1.32
Jun-26	5.08	3.72	1.36

Trended % of Observation by Length of Stay



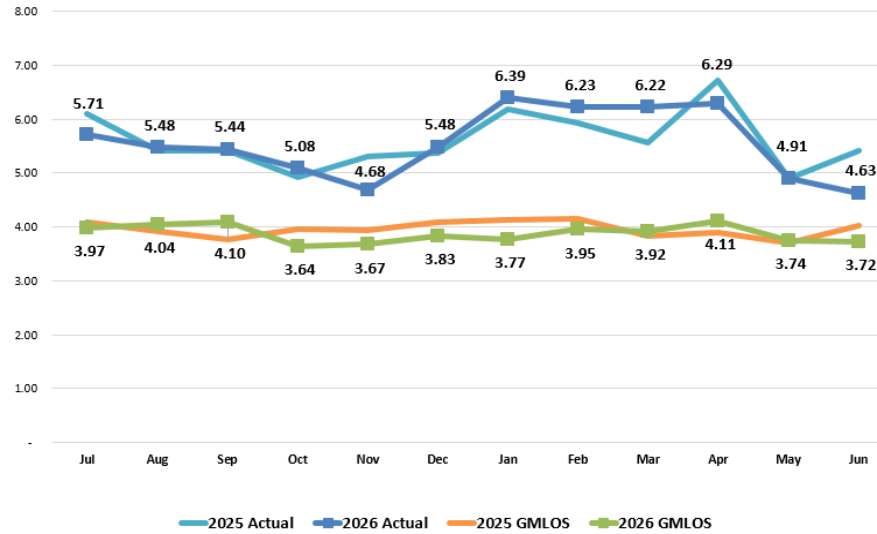
Average Length of Stay Distribution

FY26 Overall LOS Distribution

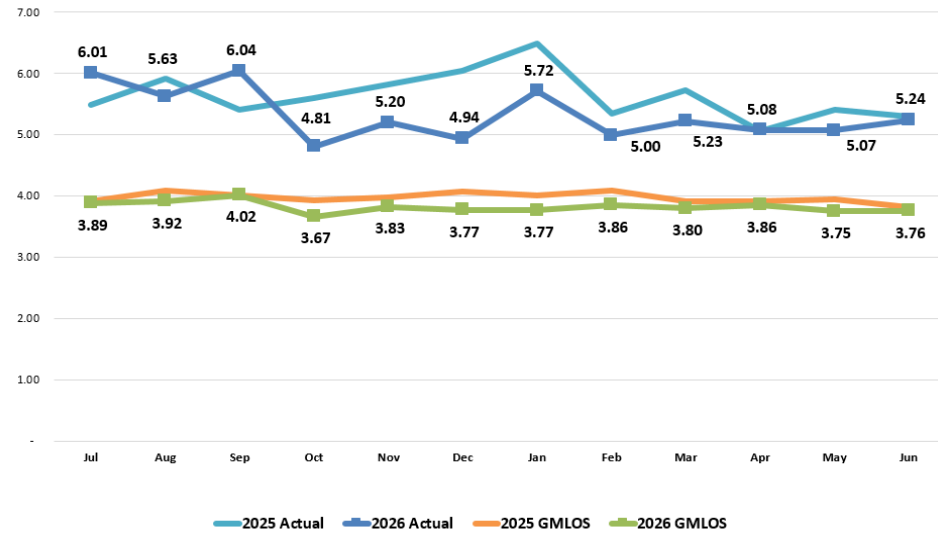


at GMLOS or Better	50%	53%	53%	52%	52%	48%	47%	46%	50%	47%	50%	49%
1-2 days over GMLOS	22%	22%	22%	21%	24%	27%	23%	26%	24%	24%	24%	23%
2-6 days over GMLOS	16%	16%	17%	17%	15%	16%	19%	18%	15%	18%	17%	19%
6-10 days over GMLOS	6%	4%	4%	6%	5%	5%	5%	6%	6%	5%	5%	5%
10-30 days over GMLOS	5%	5%	4%	4%	4%	4%	4%	4%	4%	5%	4%	3%
30+ days over GMLOS	0.6%	0.6%	0.9%	0.4%	0.3%	0.3%	1.3%	0.3%	0.9%	0.5%	0.5%	0.7%

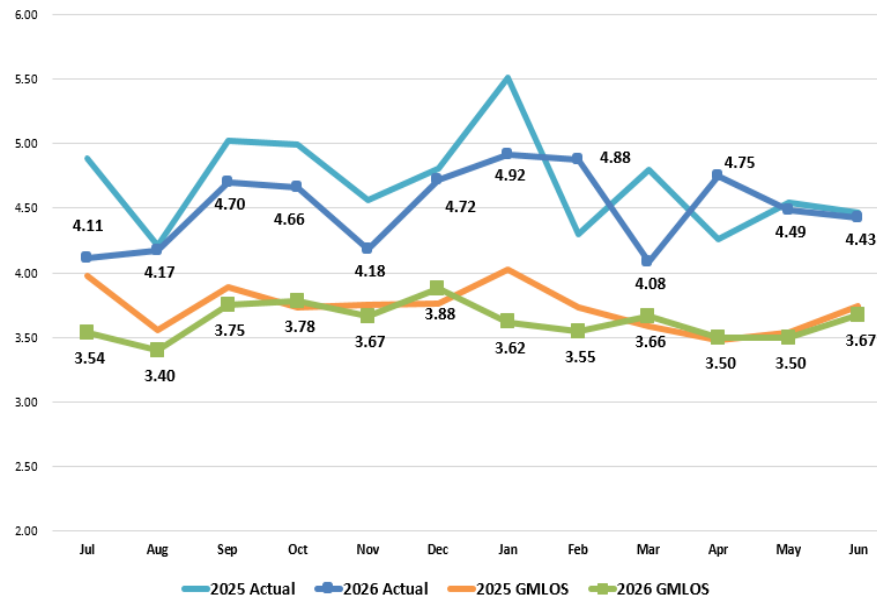
Medicare Managed Average Length of Stay



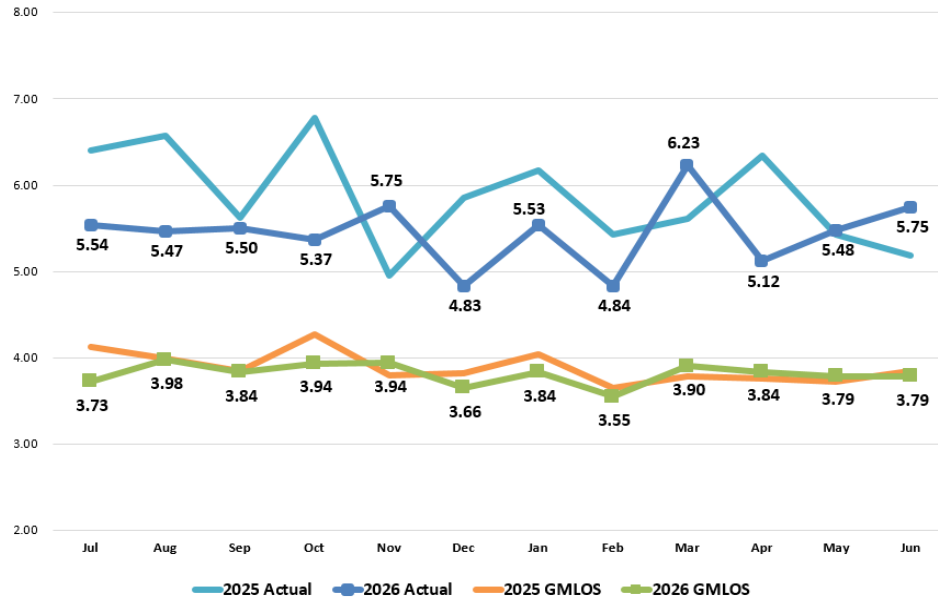
Medicare Average Length of Stay



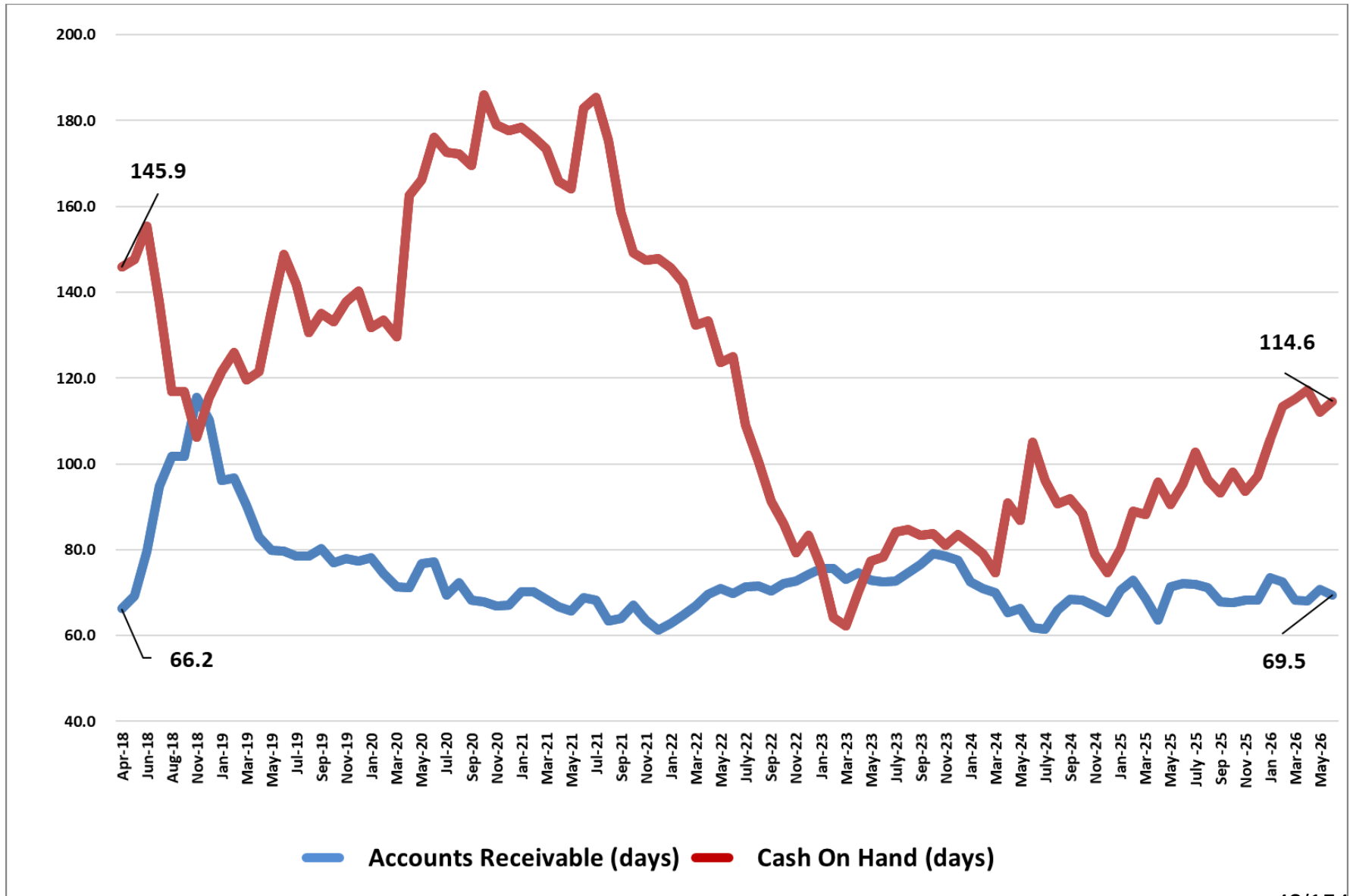
Commercial Average Length of Stay



Medi-Cal and Medi-Cal Mged Average Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

JUNE 30, 2026

	Current Month Value	Prior Month Value	June 30, 2025 Audited Value	2024 Moody's Median Benchmark		
				Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	2.3	2.4	2.5	1.6	1.9	1.7
Accounts Receivable (days)	69.5	70.7	72.1	48.7	46.7	48.6
Cash On Hand (days)	114.6	112.1	95.3	282	194.6	122.9
Cushion Ratio (x)	13.5	13.1	10.9	46.1	26.8	15.5
Average Payment Period (days)	52.1	50.8	55.1	75.8	61.9	62.3
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	150.5%	139.7%	114.9%	297.1%	188.1%	111.0%
Debt-To-Capitalization	29.4%	30.9%	31.3%	20.8%	28.7%	35.5%
Debt-to-Cash Flow (x)	3.6	4.0	2.8	2.2	3.1	5.0
Debt Service Coverage	2.6	2.5	3.8	7.9	5.3	3.3
Maximum Annual Debt Service Coverage (x)	2.1	2.0	3.0	7.2	4.8	2.7
Age Of Plant (years)	14.0	14.0	13.6	11.1	13.3	14.8
PROFITABILITY RATIOS						
Operating Margin	(.6%)	(.7%)	(4.2%)	2.9%	1.6%	(.5%)
Excess Margin	0.9%	0.7%	2.9%	6.7%	4.3%	1.3%
Operating Cash Flow Margin	4.2%	4.2%	1.0%	7.9%	6.6%	4.2%
Return on Assets	1.0%	0.8%	3.1%	4.5%	3.8%	1.7%

Consolidated Statements of Net Position (000's)

	Jun-26	Jun-25
	(Audited)	
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 13,819	\$ 6,595
Current Portion of Board designated and trusted assets	16,043	17,533
Accounts receivable:		-
Net patient accounts	167,205	154,634
Other receivables	22,312	70,335
	189,517	224,969
Inventories	13,508	13,871
Medicare and Medi-Cal settlements	68,662	62,463
Prepaid expenses	9,124	8,234
Total current assets	310,674	333,666
NON-CURRENT CASH AND INVESTMENTS -		
less current portion		
Board designated cash and assets	274,306	218,025
Revenue bond assets held in trust	-	22,950
Assets in self-insurance trust fund	275	626
Total non-current cash and investments	274,581	241,602
INTANGIBLE RIGHT TO USE LEASE,	18,175	15,613
net of accumulated amortization		
INTANGIBLE RIGHT TO USE SBITA,	10,459	8,062
net of accumulated amortization		
CAPITAL ASSETS		
Land	20,544	17,542
Buildings and improvements	447,823	437,184
Equipment	348,824	340,593
Construction in progress	16,481	18,729
	833,672	814,048
Less accumulated depreciation	564,737	541,607
	268,935	272,441
OTHER ASSETS		
Property not used in operations	2,113	5,155
Health-related investments	1,778	2,147
Other	22,251	20,922
Total other assets	26,142	28,224
Total assets	908,966	899,608
DEFERRED OUTFLOWS	11,819	13,133
Total assets and deferred outflows	\$ 920,786	\$ 912,741

Consolidated Statements of Net Position (000's)

	Jun-26	Jun-25
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 33,916	\$ 43,963
Accrued payroll and related liabilities	74,089	71,620
SBITA liability, current portion	3,314	3,031
Lease liability, current portion	3,954	3,204
Bonds payable, current portion	15,293	13,014
Notes payable, current portion	3,843	-
Financing Lease Liability, current portion	499	-
Total current liabilities	134,908	134,831
LEASE LIABILITY, net of current portion	14,921	12,850
SBITA LIABILITY, net of current portion	4,821	3,941
LONG-TERM DEBT, less current portion		
Financing Lease payable	2,614	-
Notes payable	16,907	20,750
Total long-term debt	207,606	222,369
NET PENSION LIABILITY	19,224	16,169
OTHER LONG-TERM LIABILITIES	55,624	50,472
Total liabilities	437,105	440,632
NET ASSETS		
Invested in capital assets, net of related debt	53,863	60,147
Restricted	41,002	58,980
Unrestricted	388,815	352,983
Total net position	483,681	472,110
Total liabilities and net position	<u>\$ 920,786</u>	<u>\$ 912,741</u>



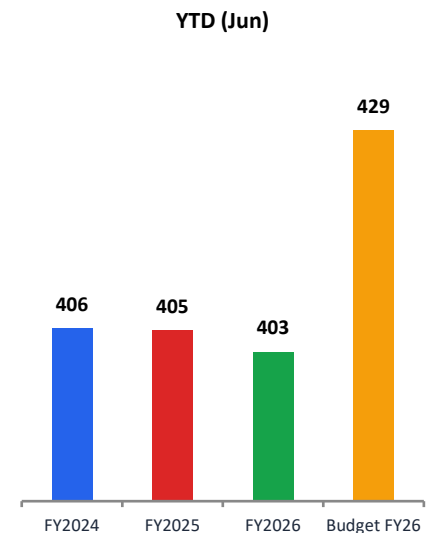
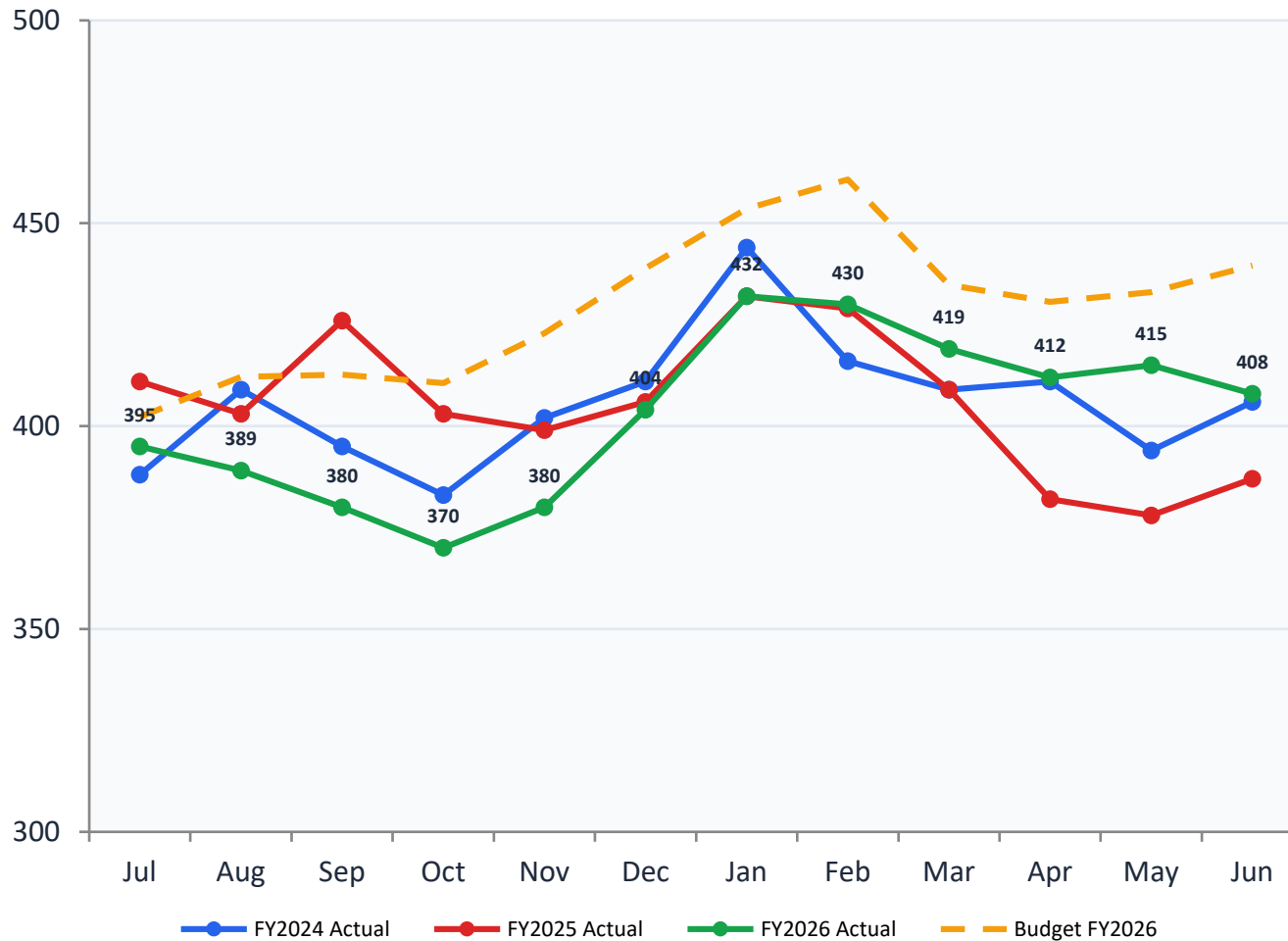
Monthly Statistics Report

FY2024 – June FY2026 Actuals | Budget FY2026

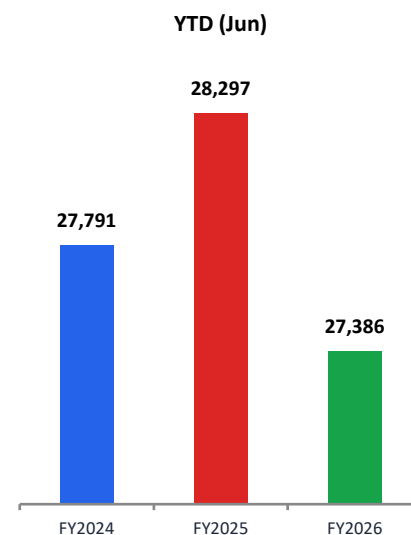
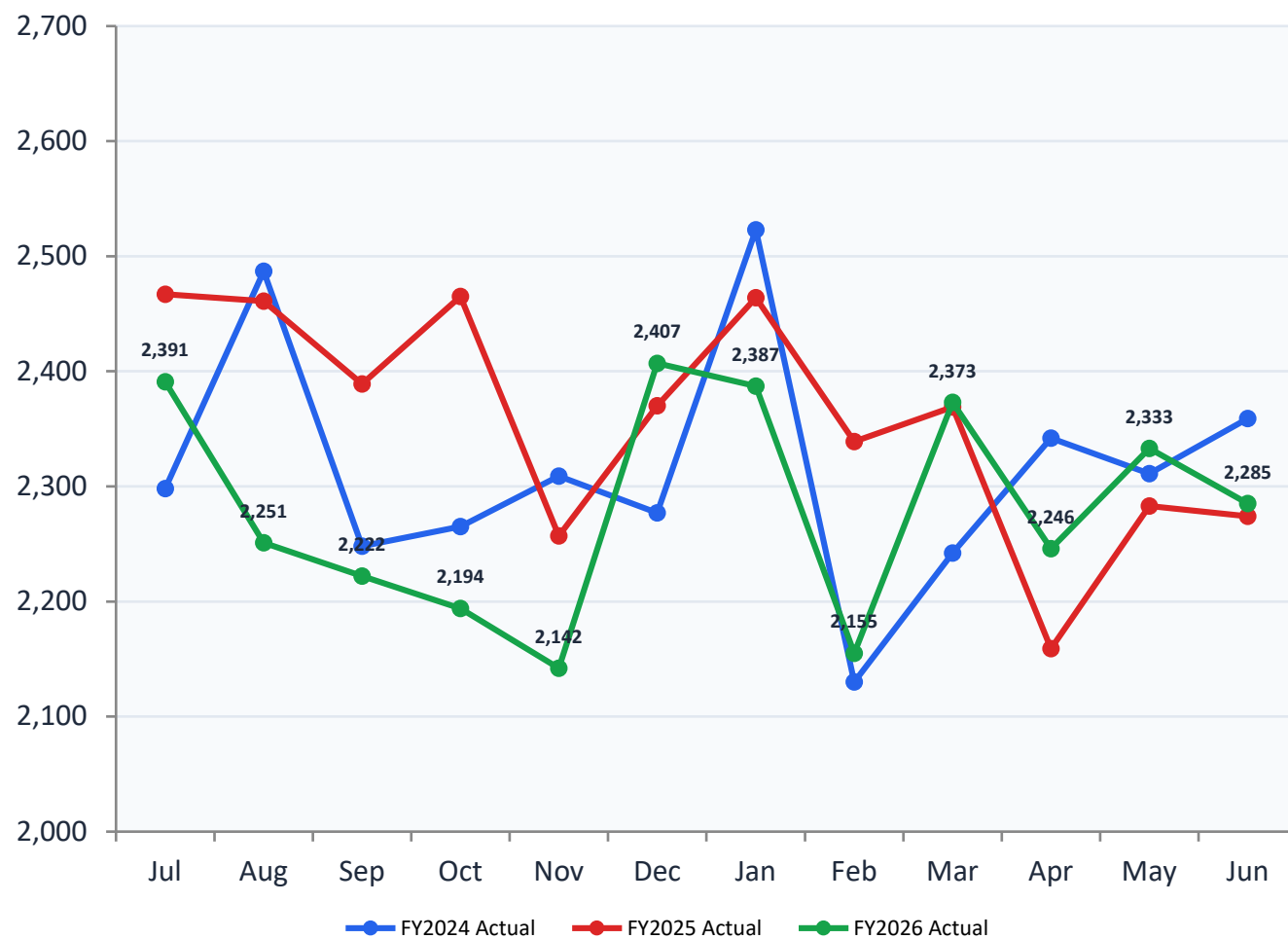
Kaweah Health

June 2026

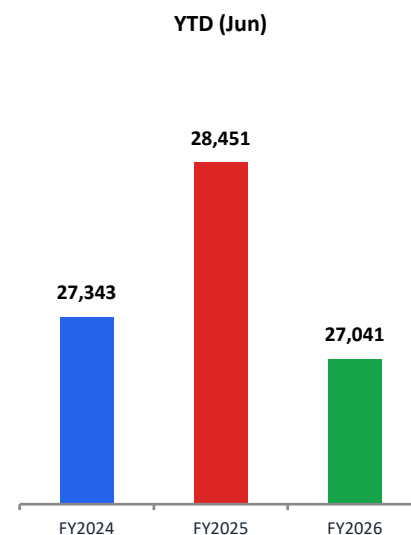
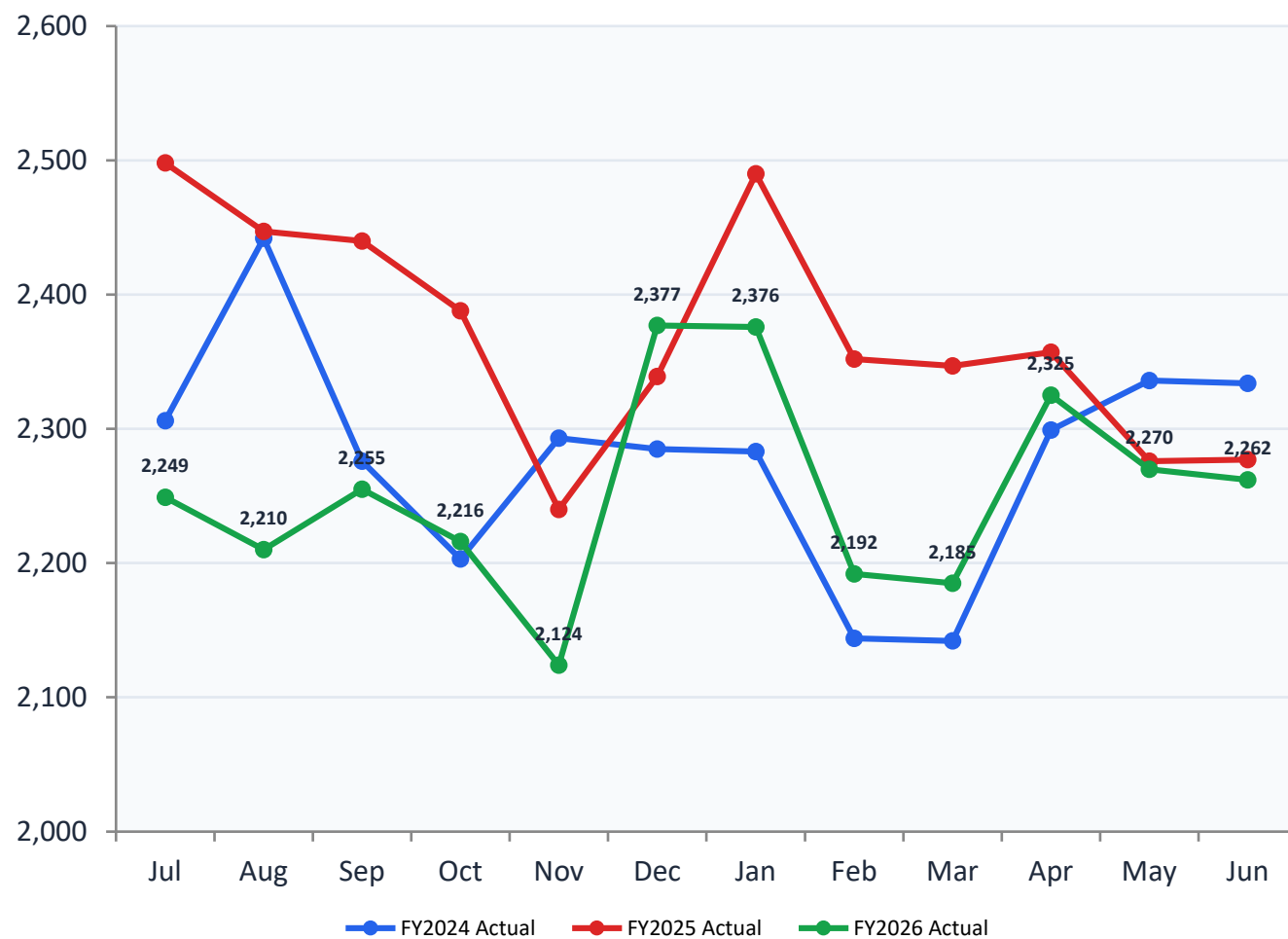
Average Daily Census



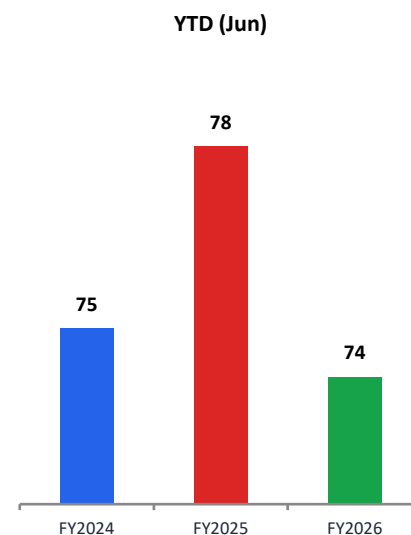
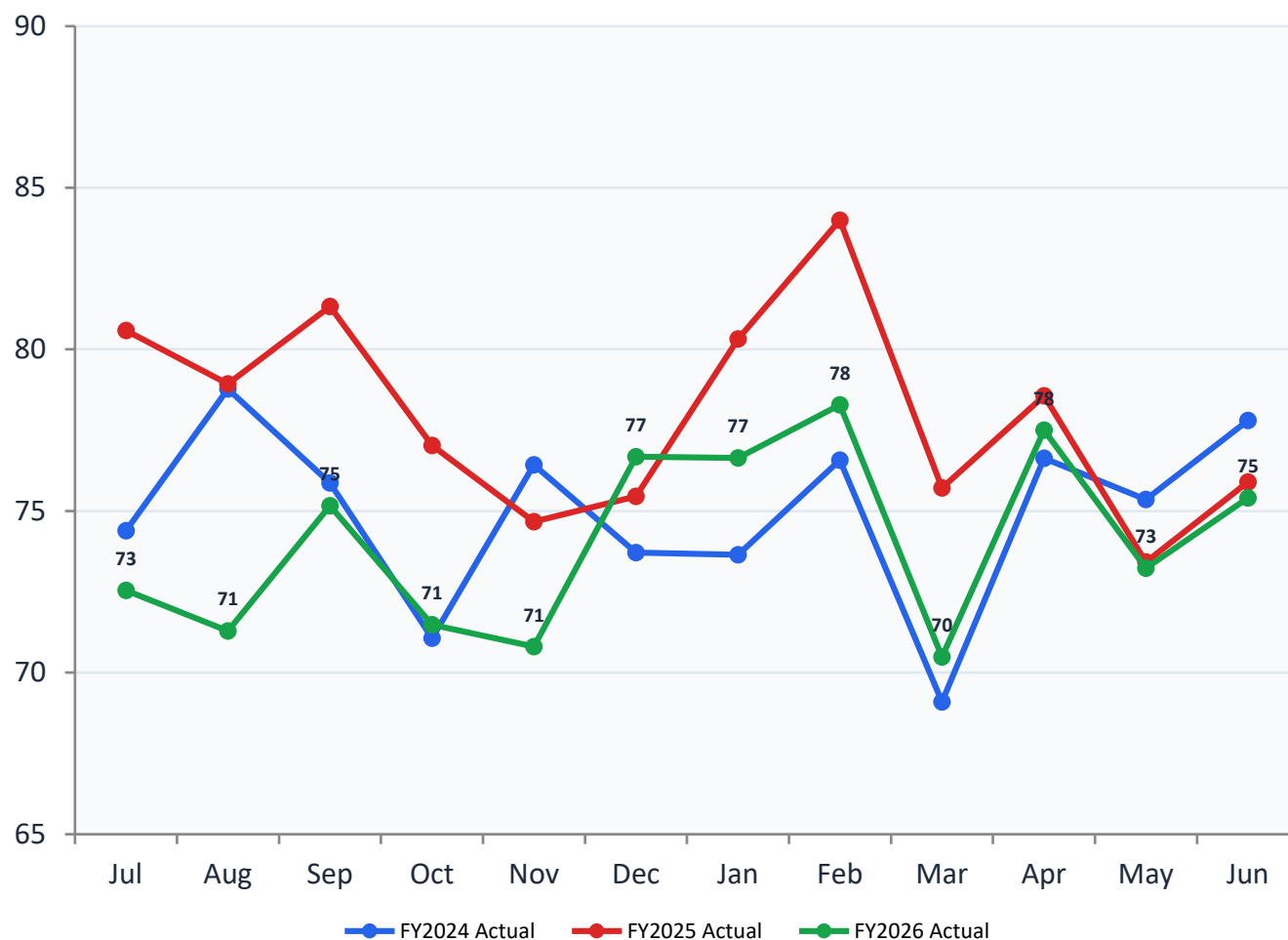
Admissions



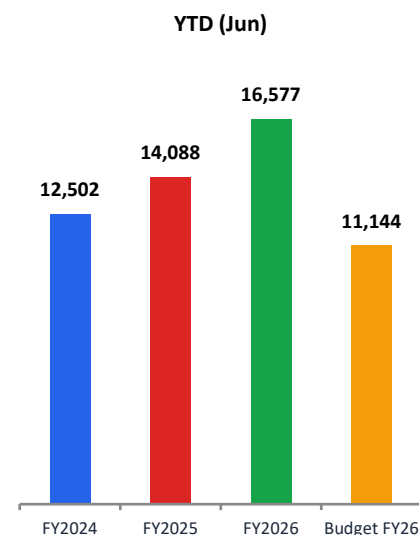
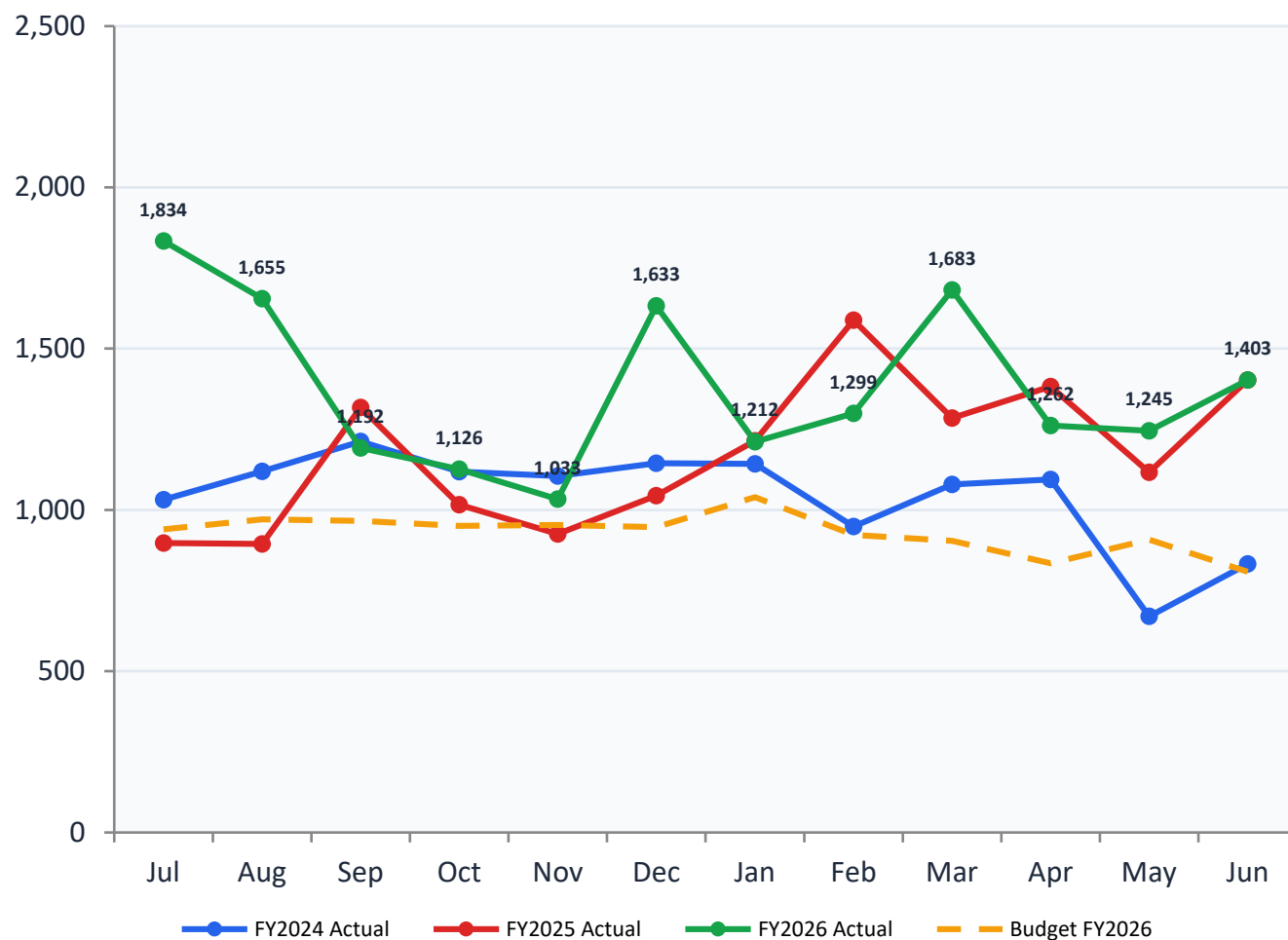
Discharges



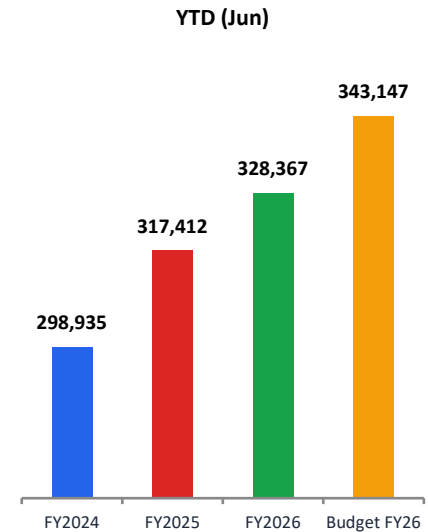
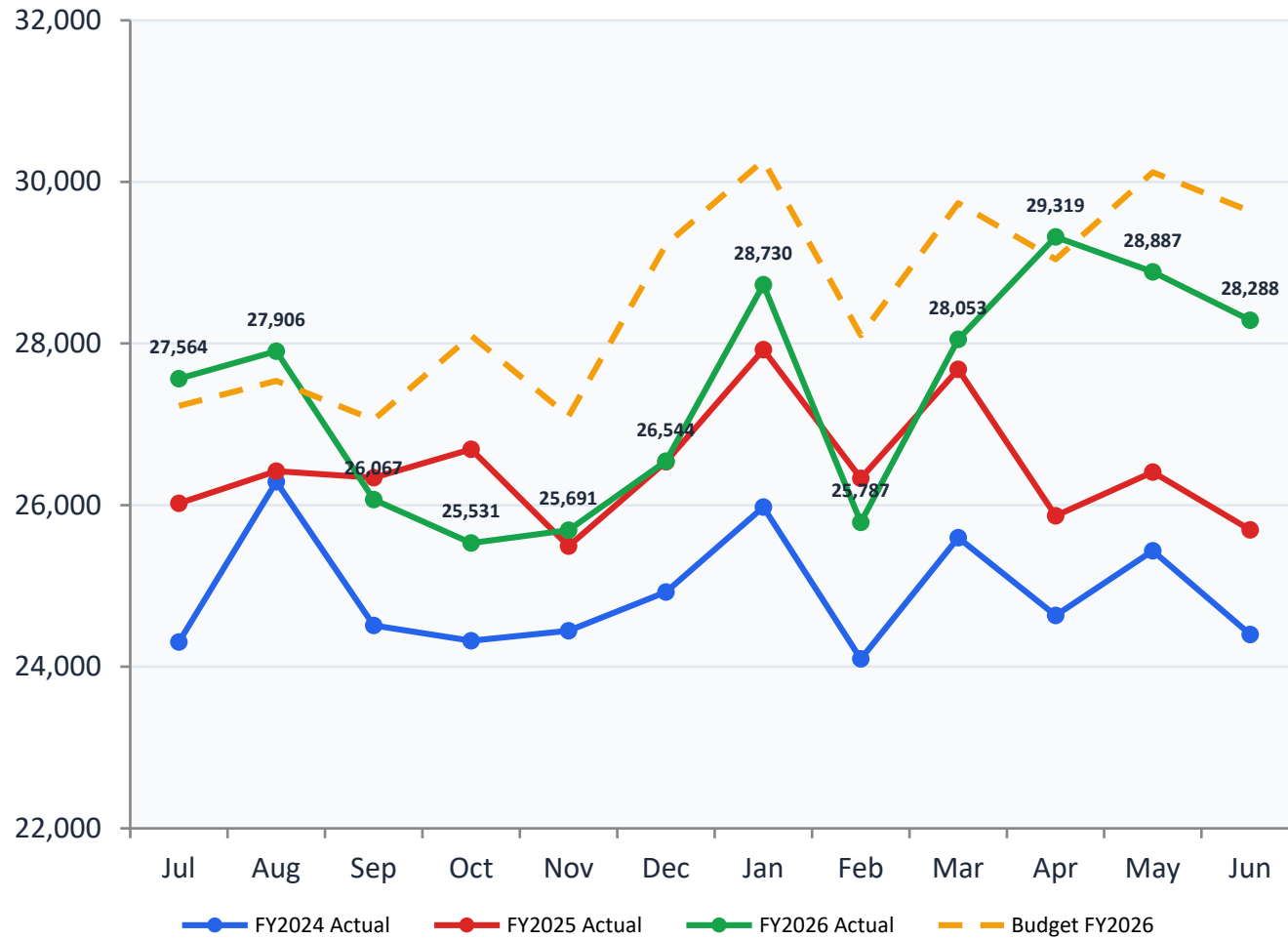
Avg Discharges per day



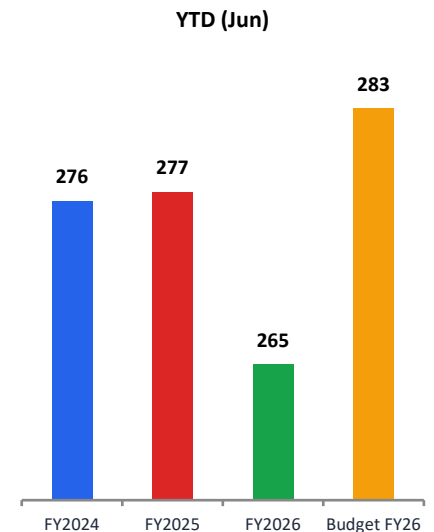
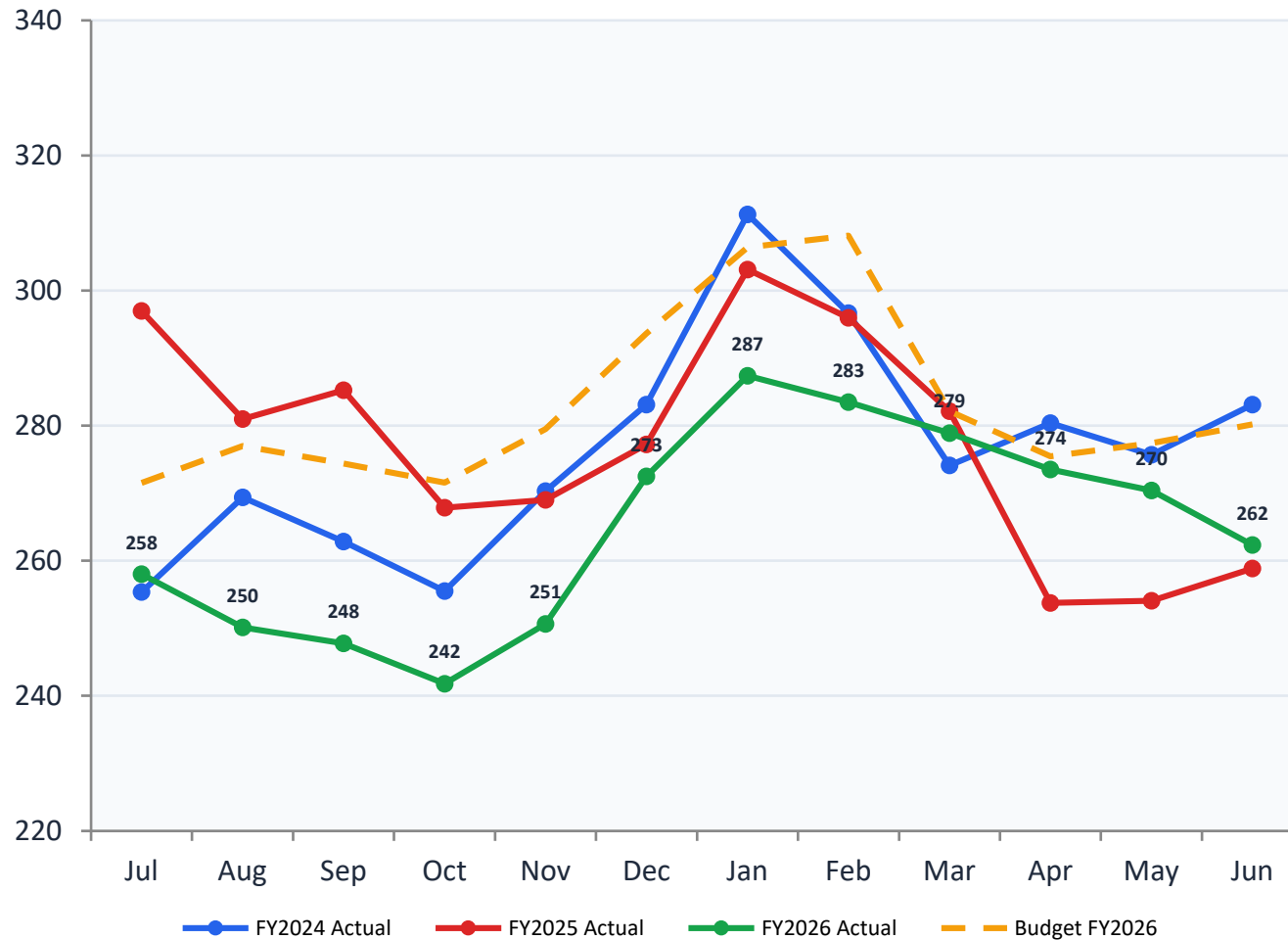
Observation Days



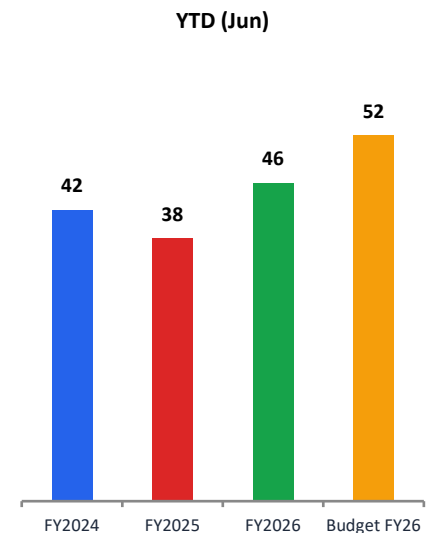
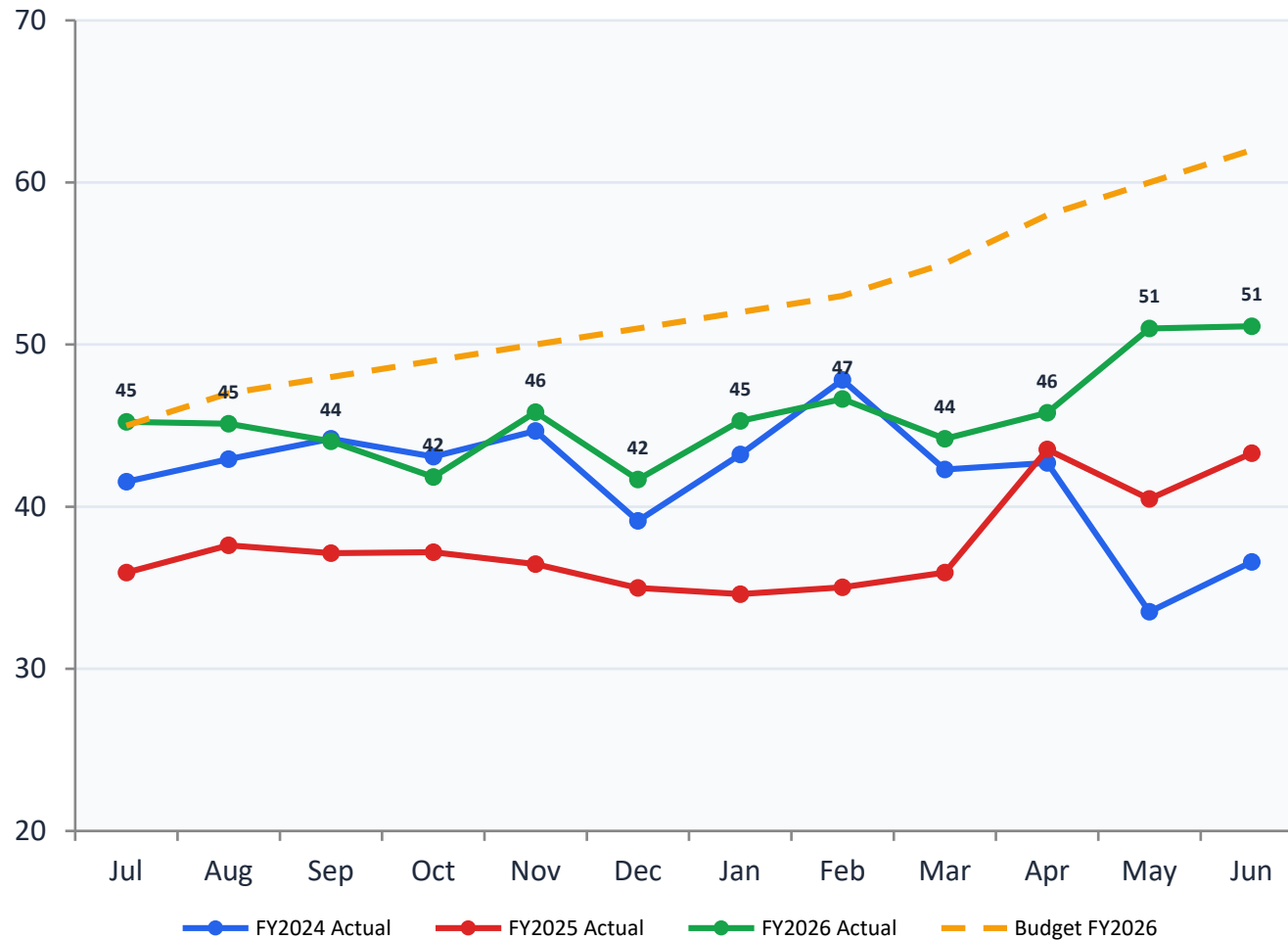
Adjusted Patient Days



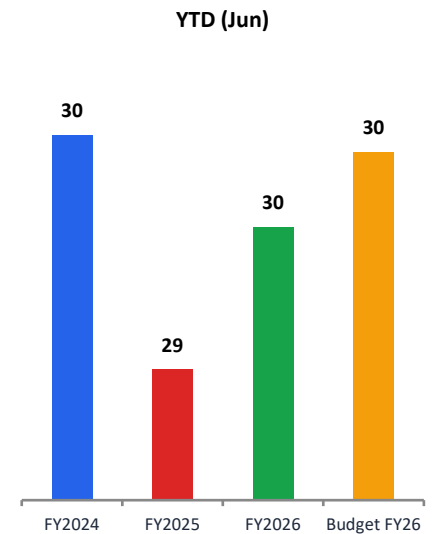
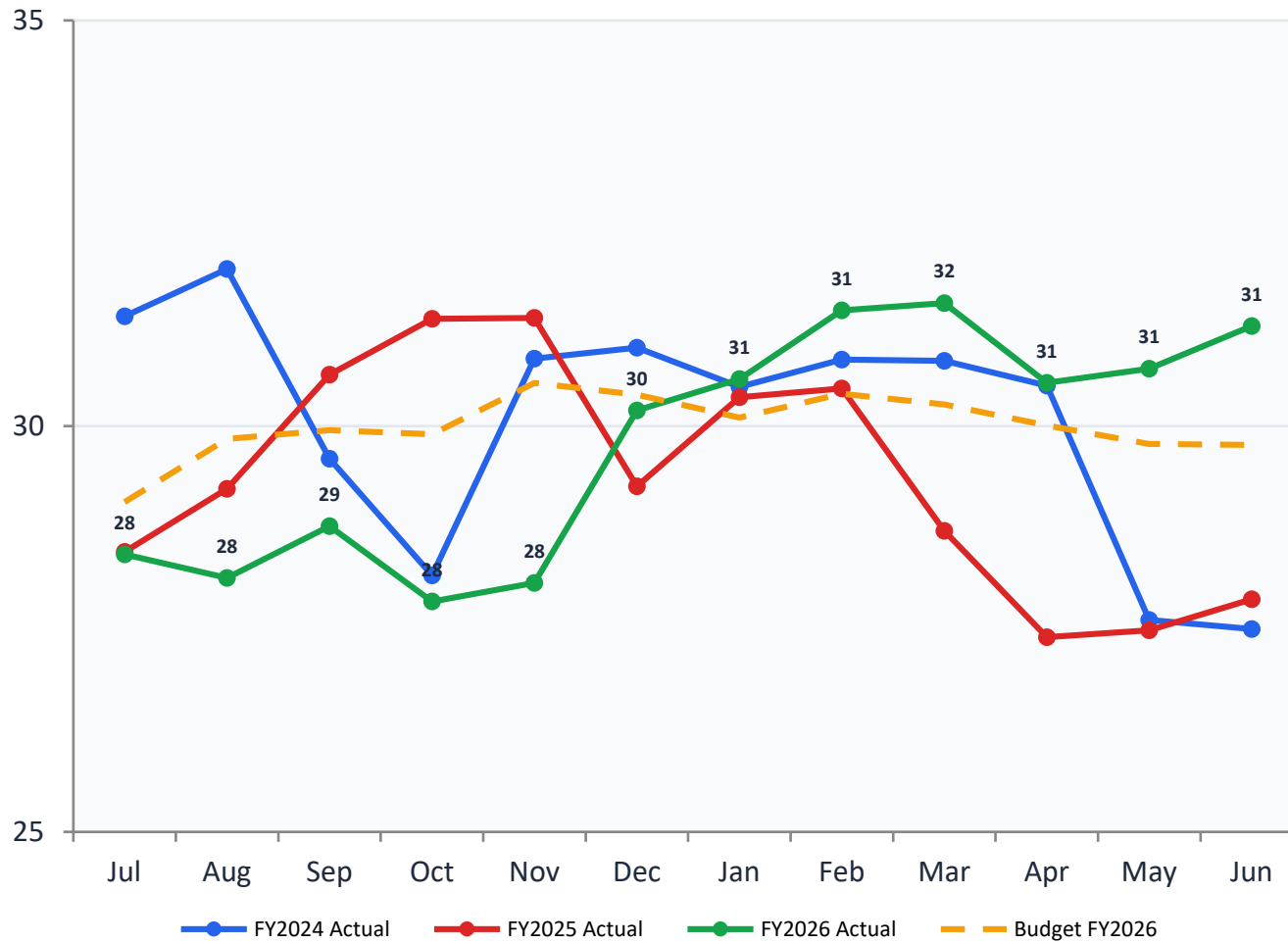
Medical Center (Avg Patients Per Day)



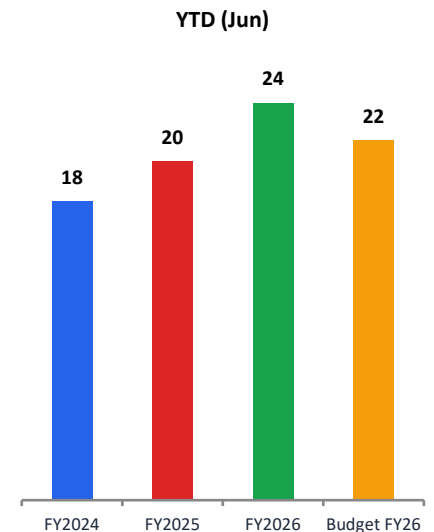
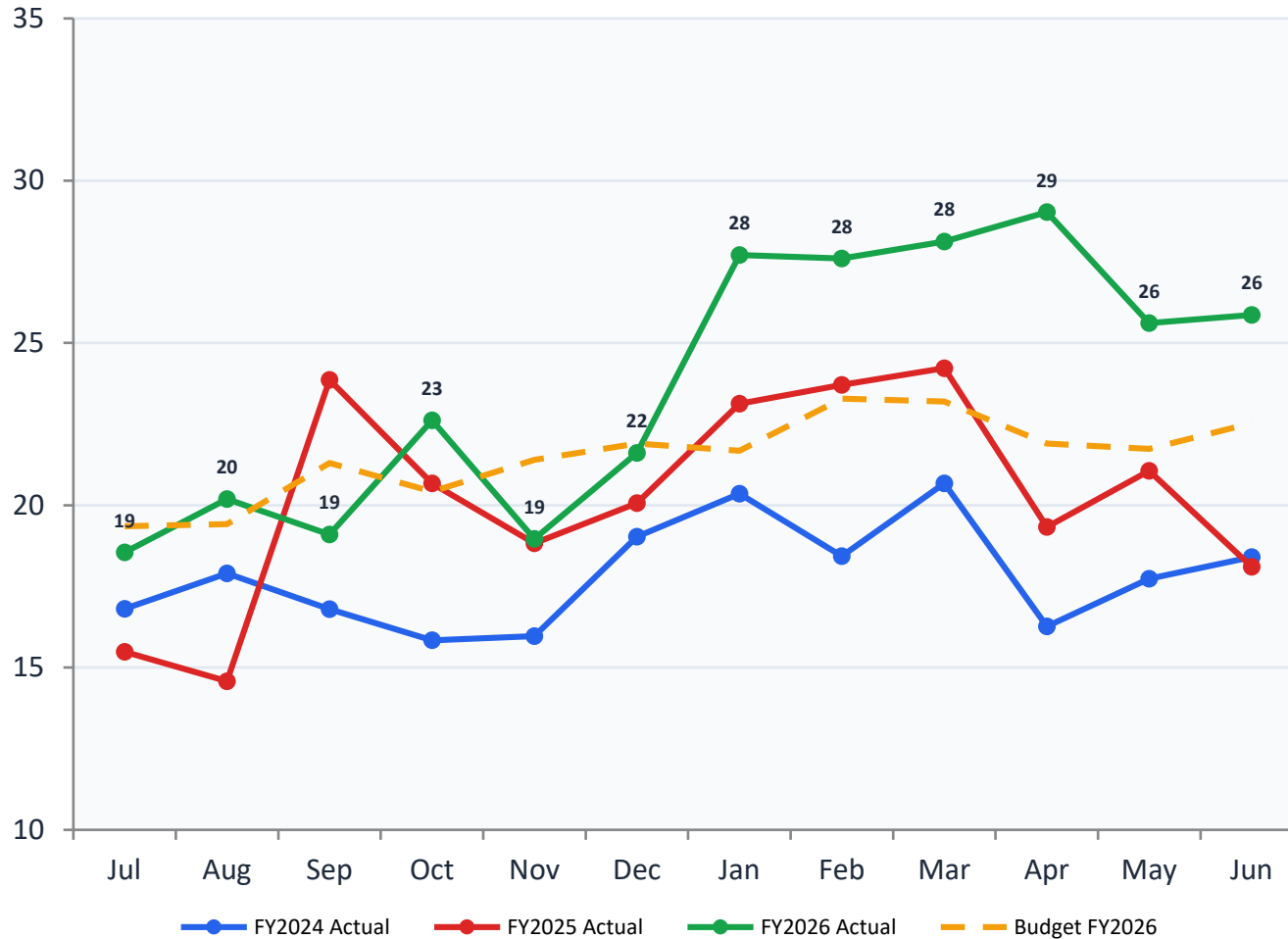
Acute I/P Psych (Avg Patients Per Day)



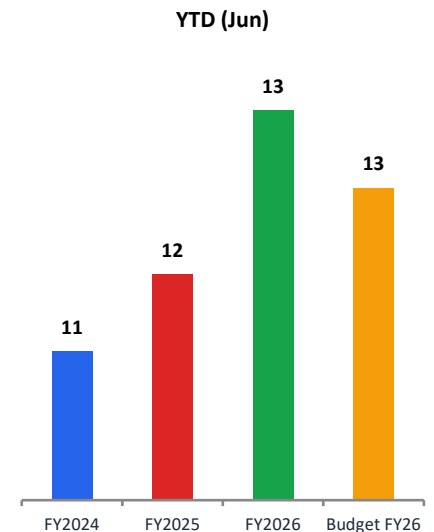
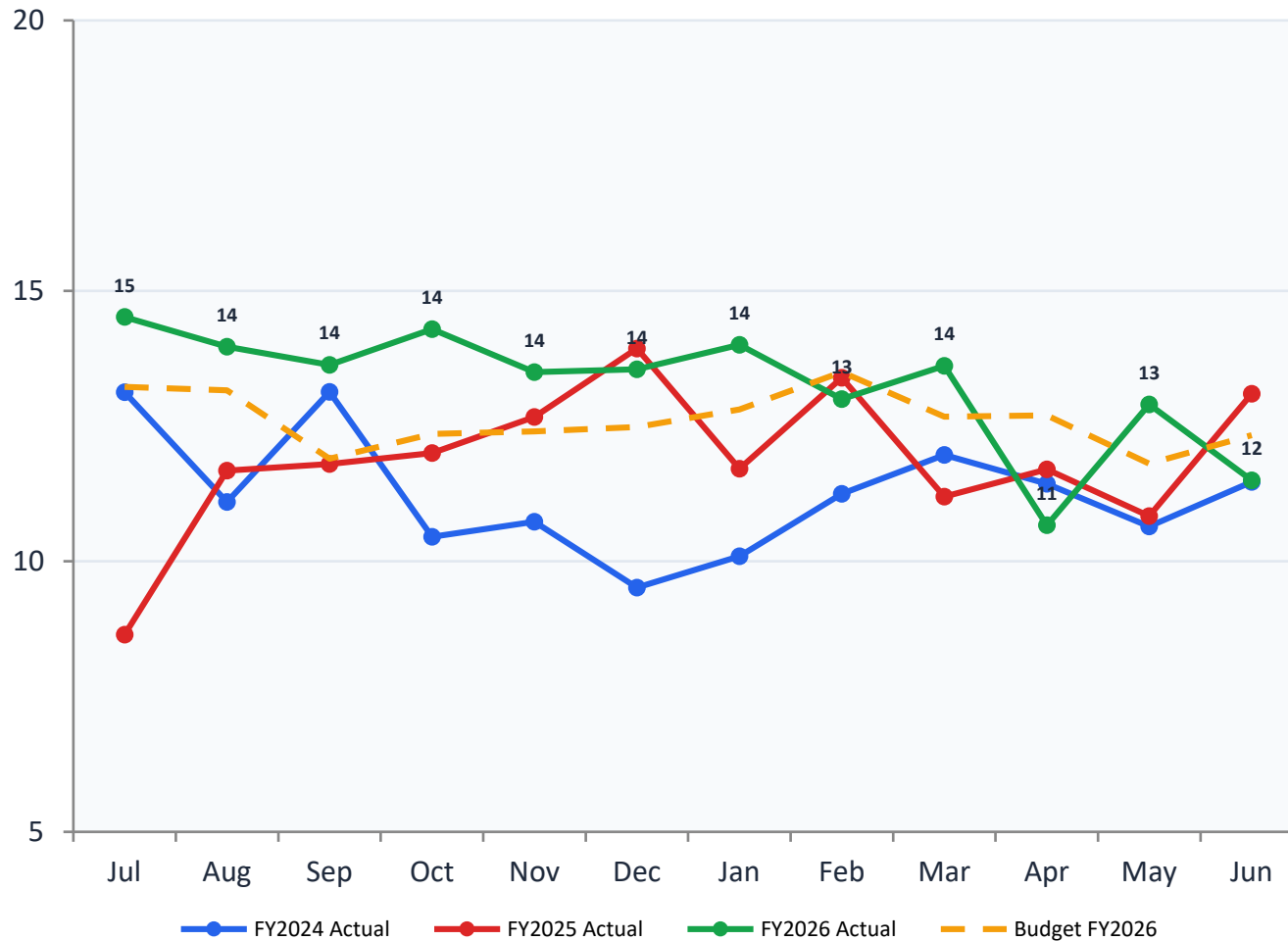
Sub-Acute - Avg Patients Per Day



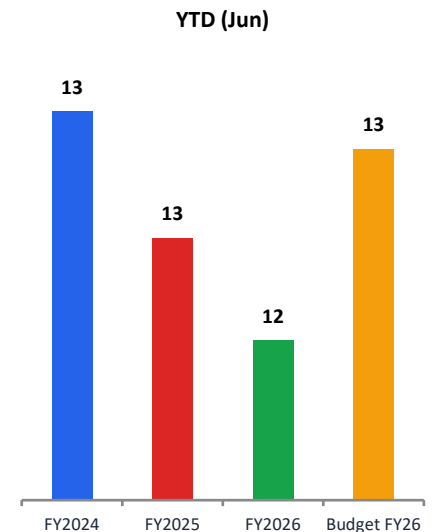
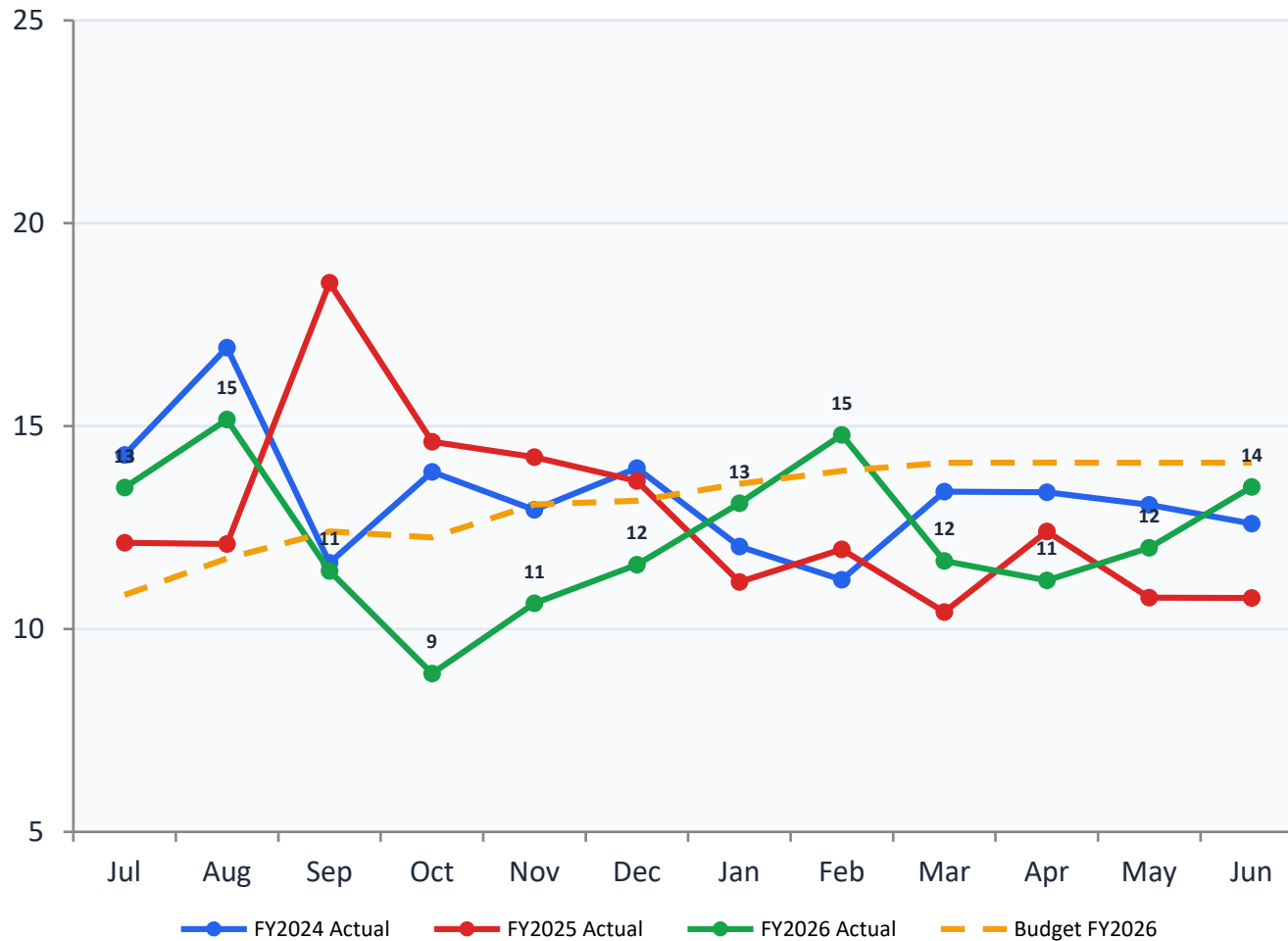
Rehabilitation Hospital - Avg Patients Per Day



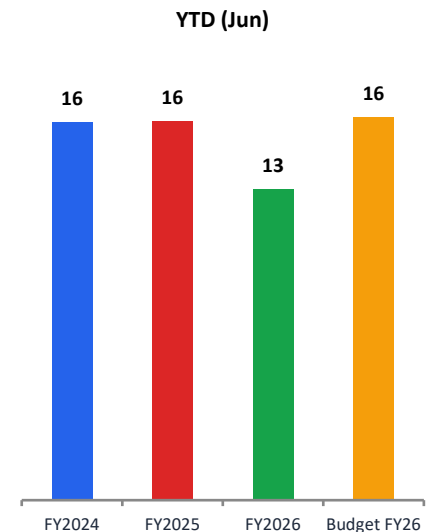
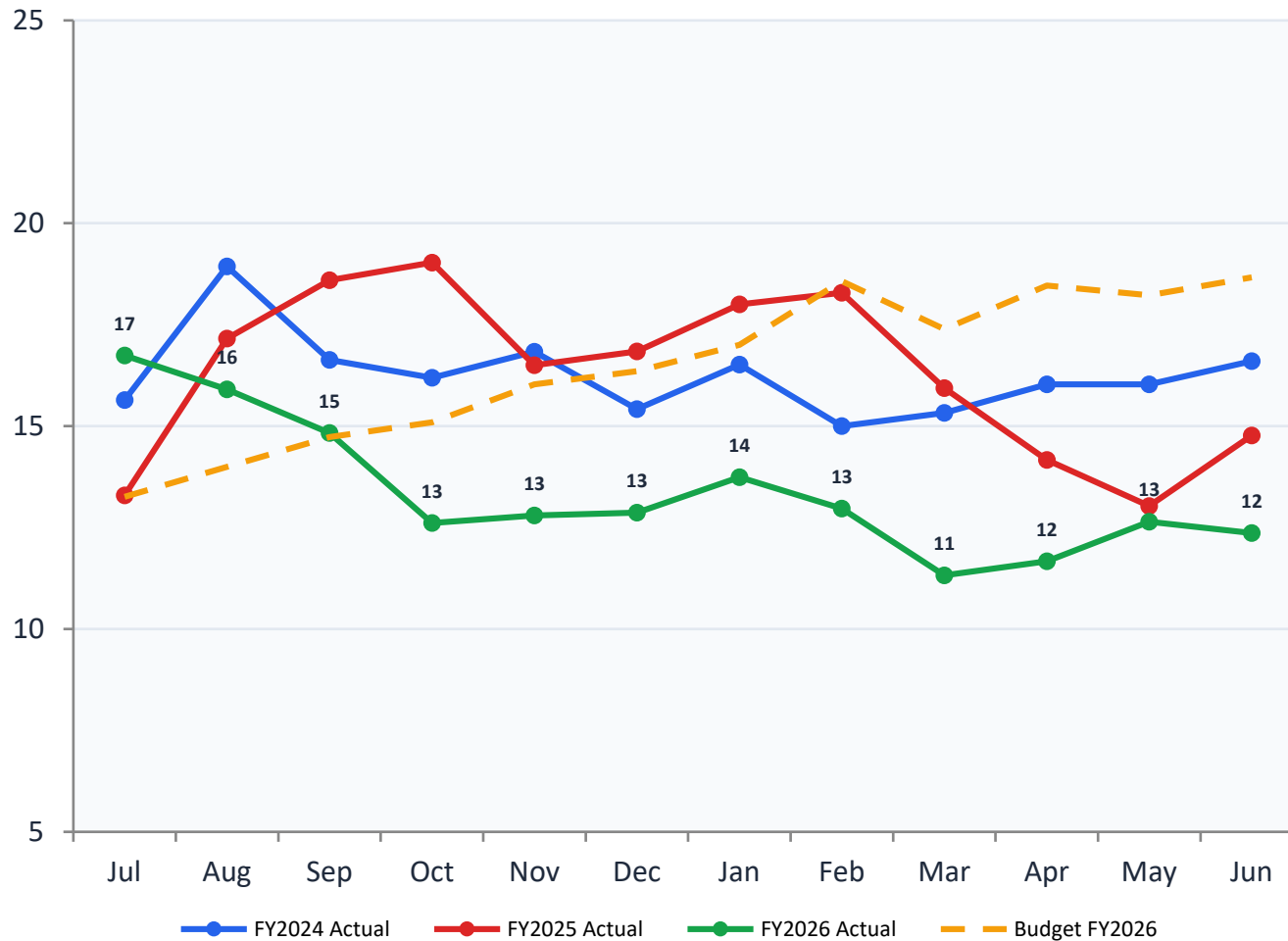
TCS Ortho - Avg Patients Per Day



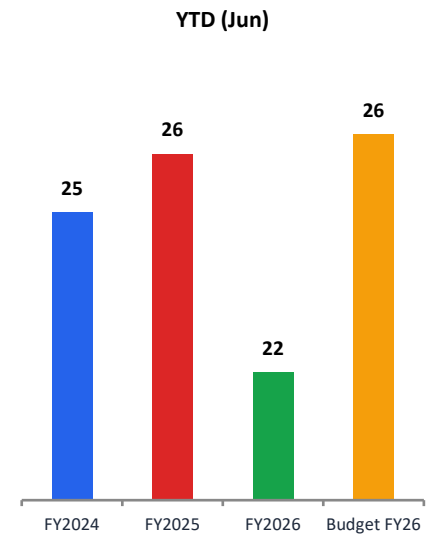
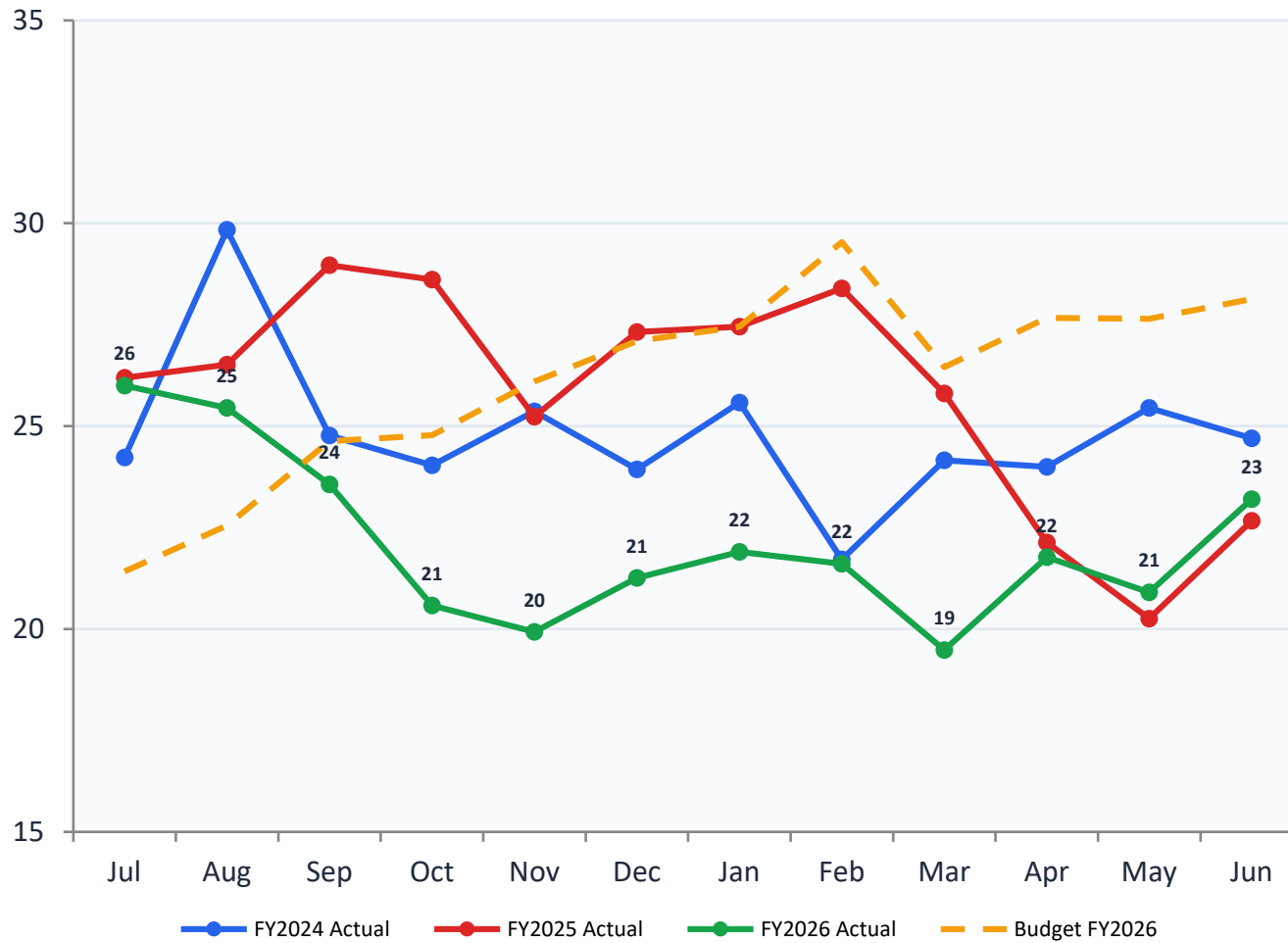
NICU - Avg Patients Per Day



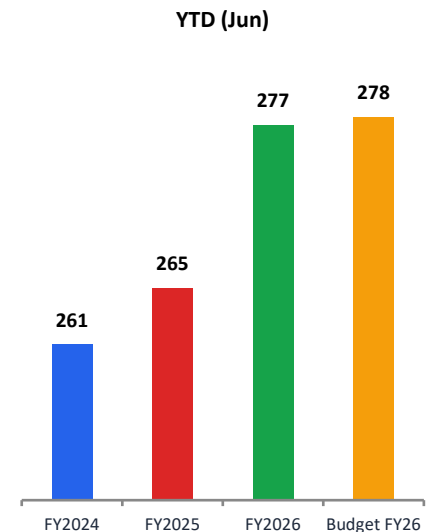
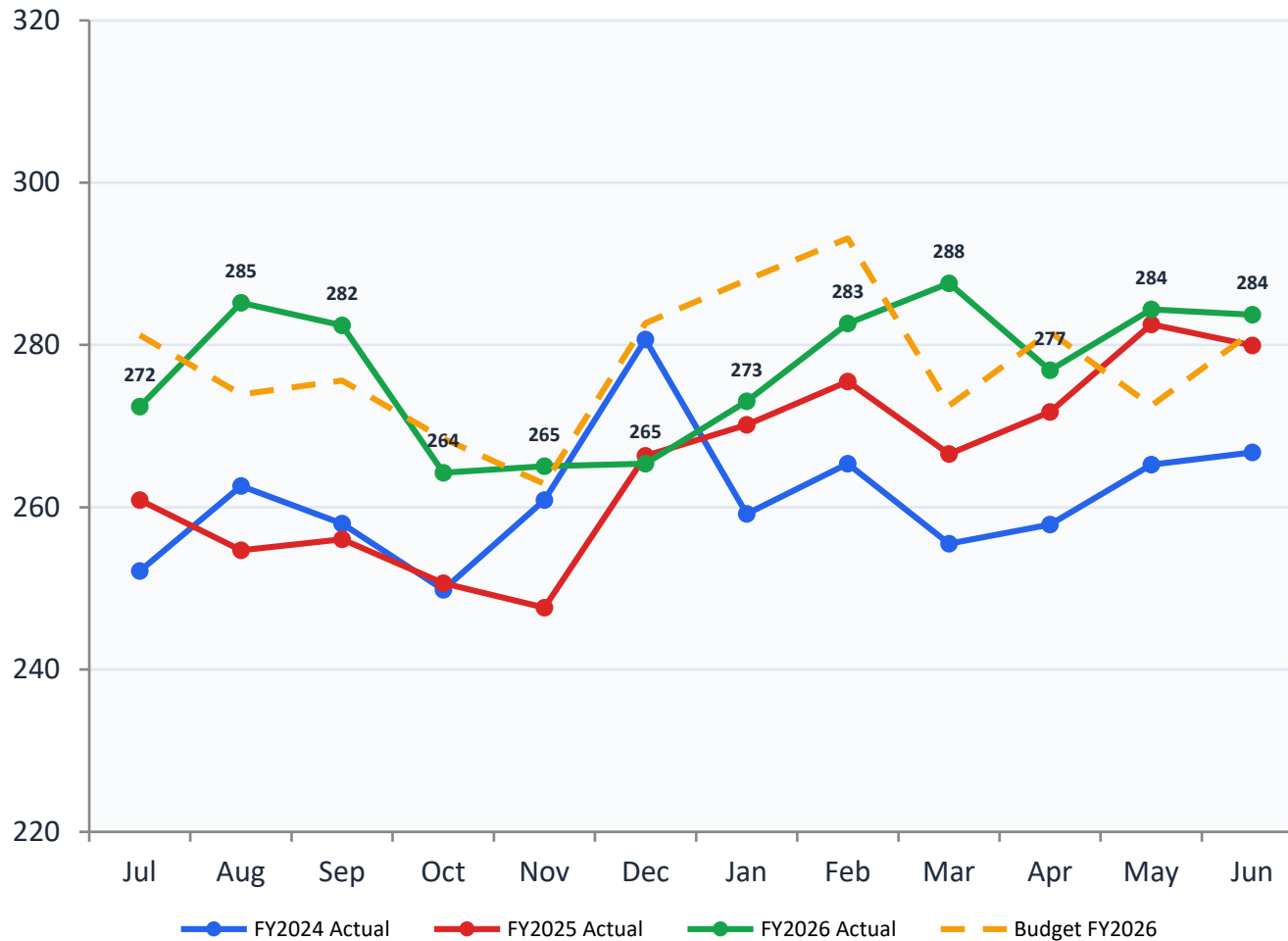
Nursery - Avg Patients Per Day



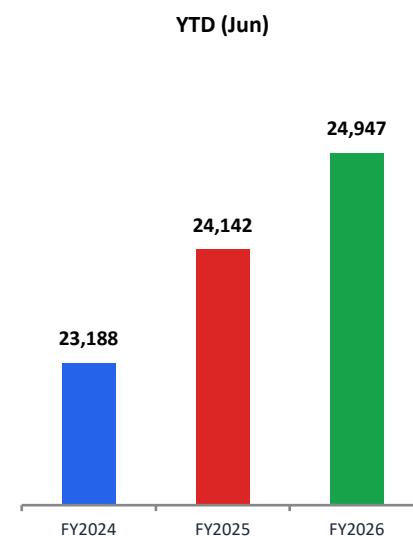
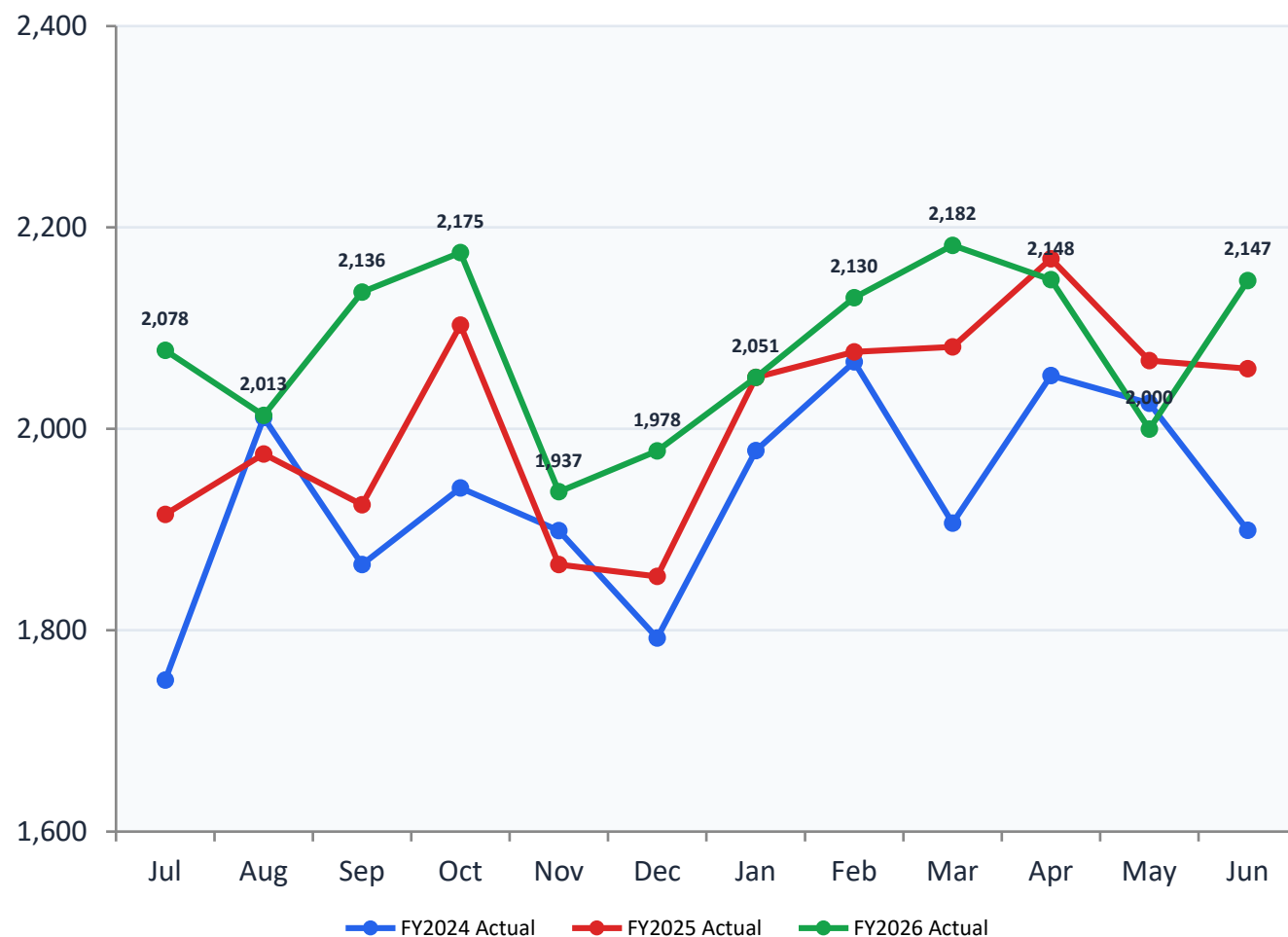
Obstetrics - Avg Patients Per Day



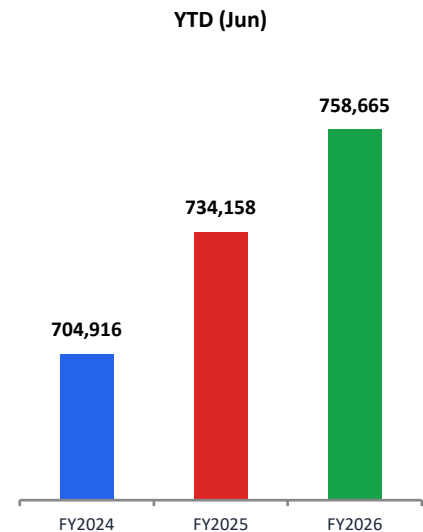
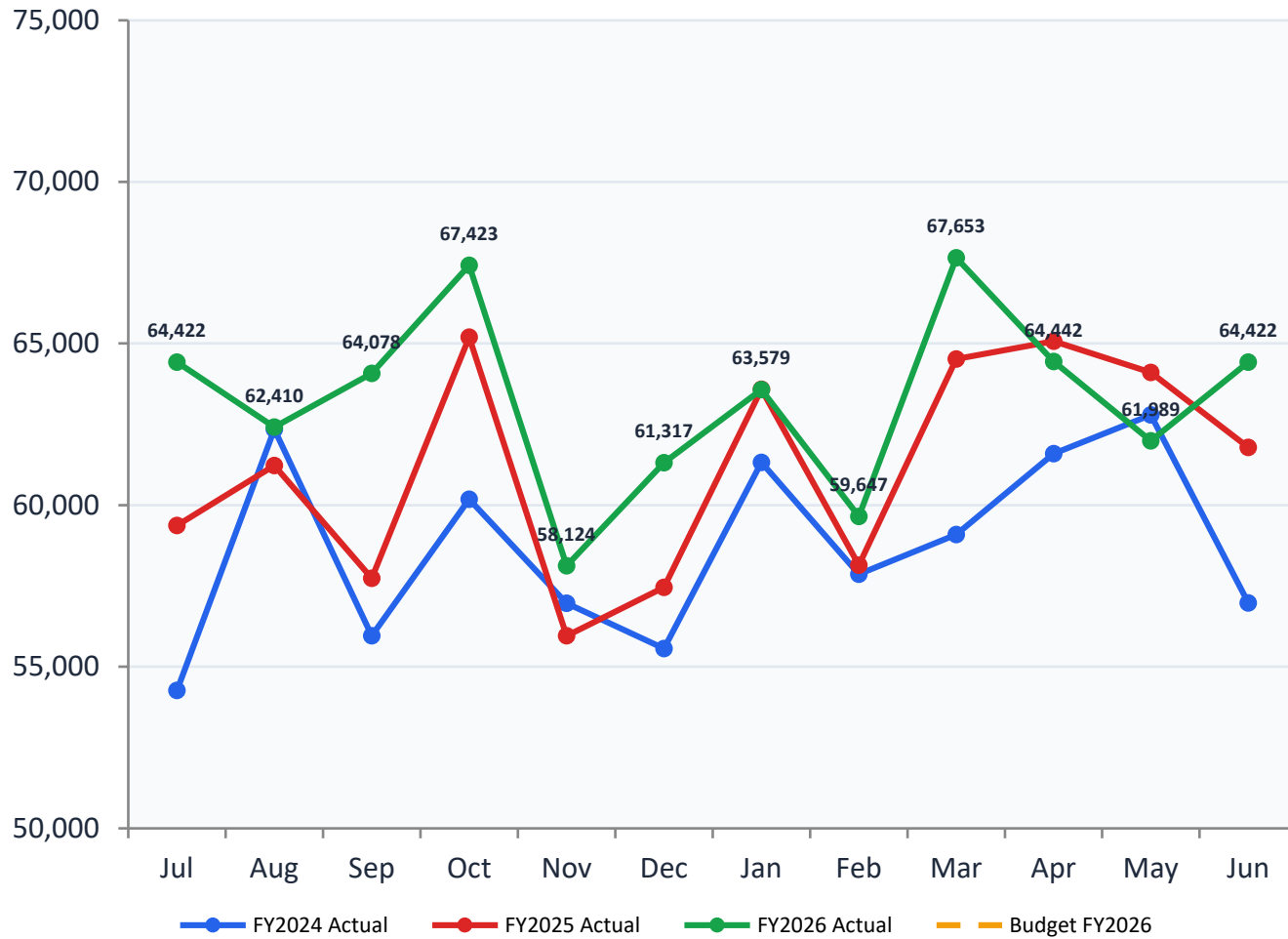
ED - Avg Treated Per Day



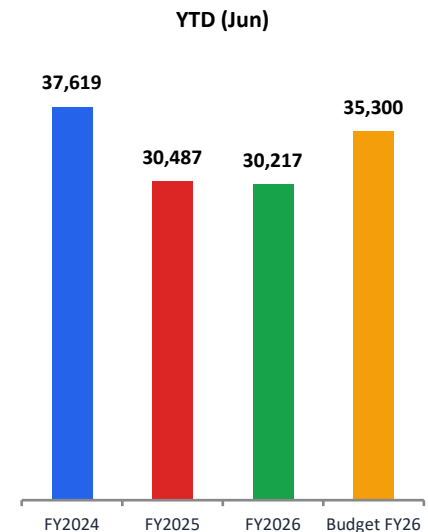
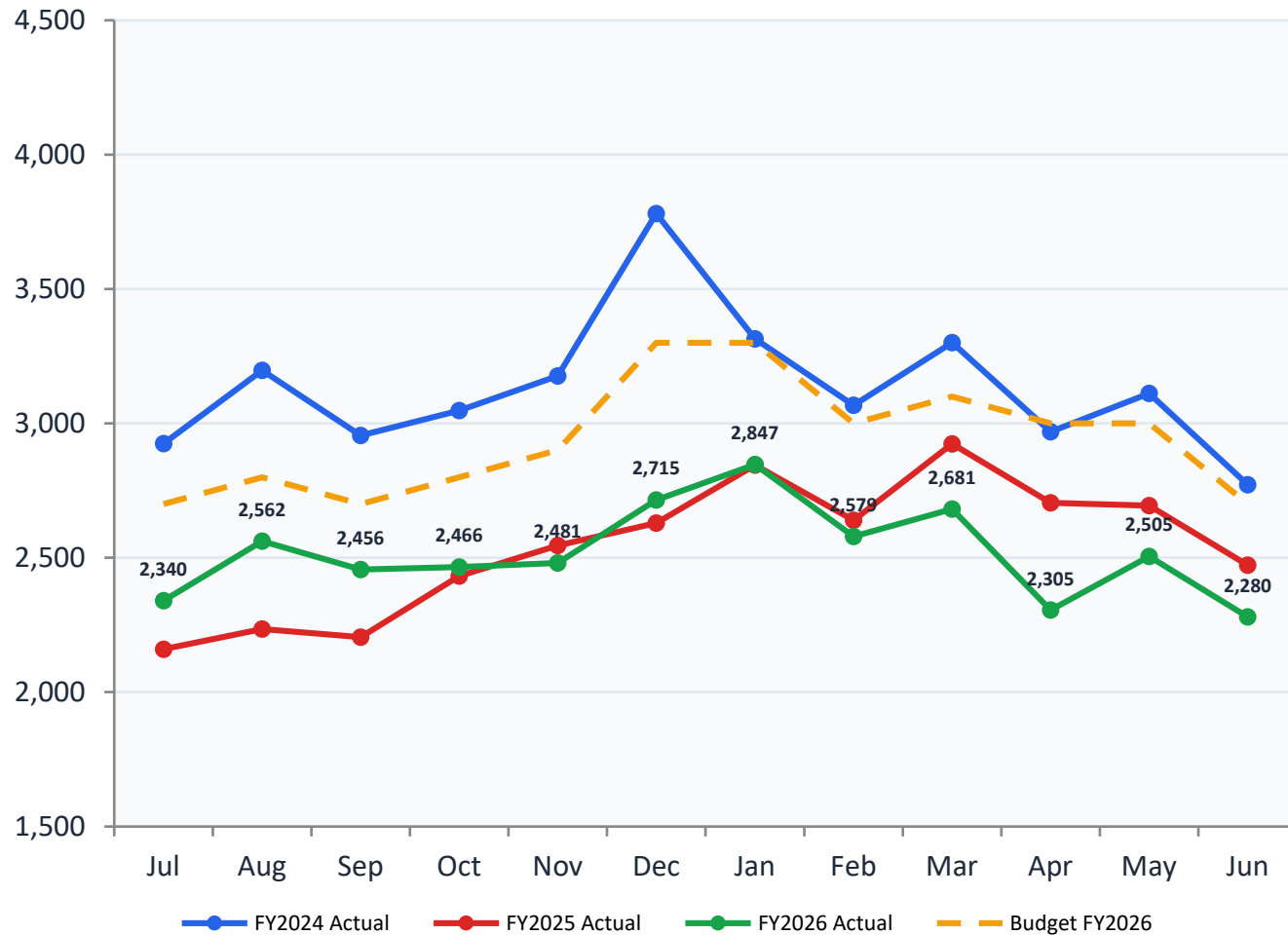
Outpatient Registrations Per Day



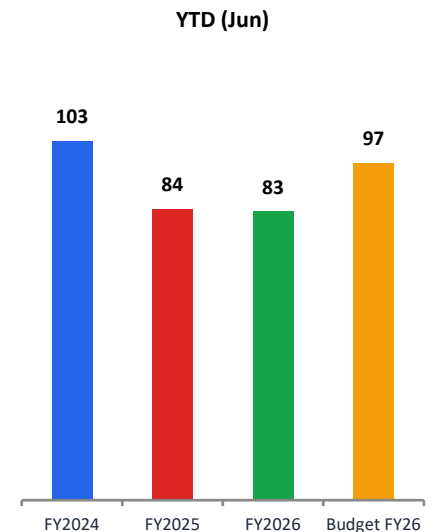
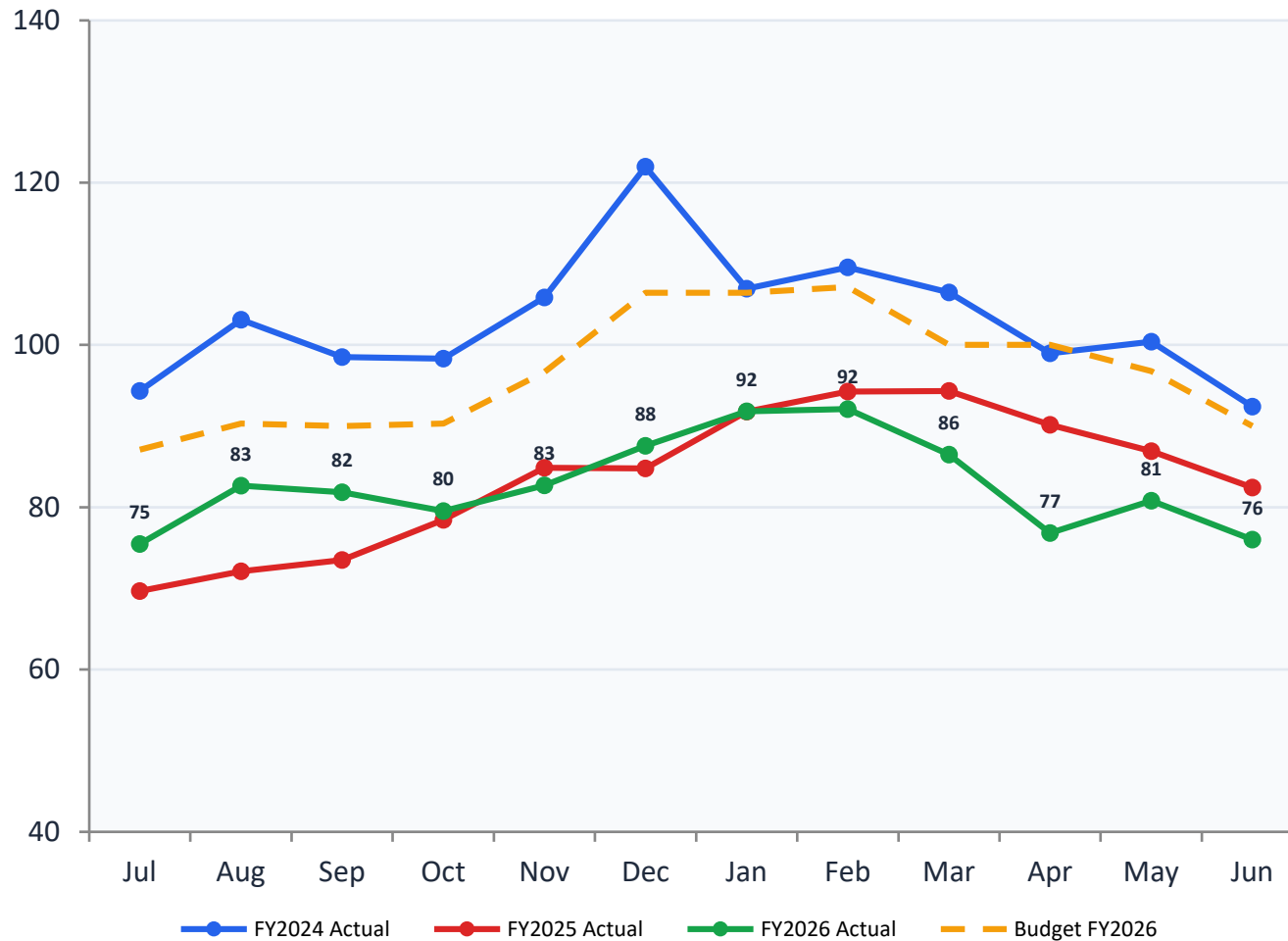
Outpatient Registrations



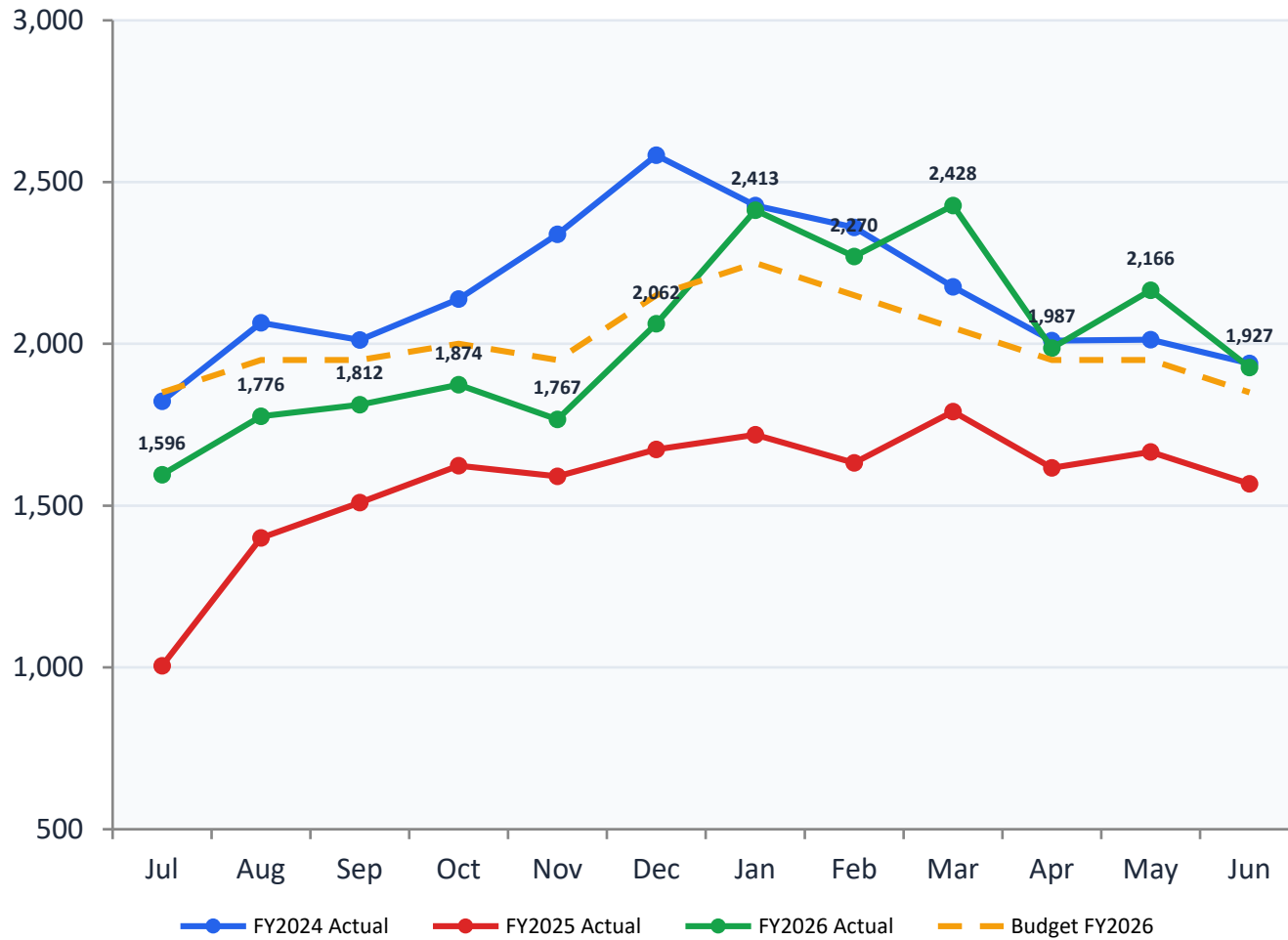
Urgent Care – Court Total Visits



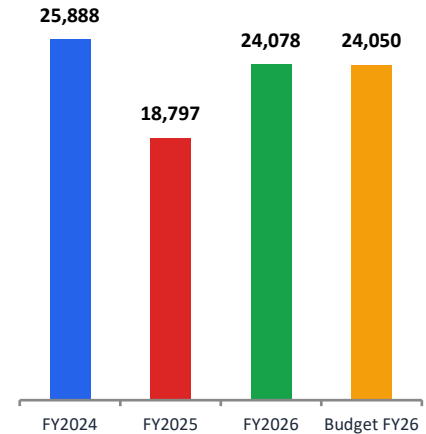
Urgent Care – Court Avg Visits Per Day



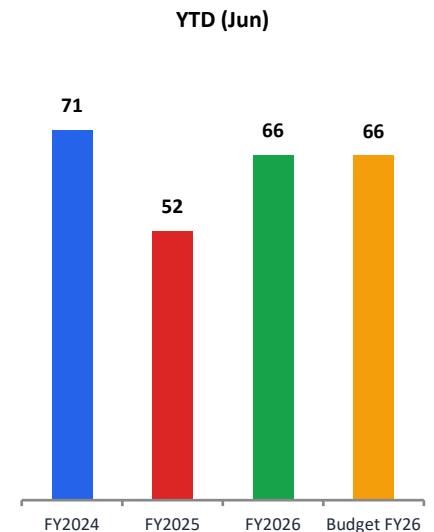
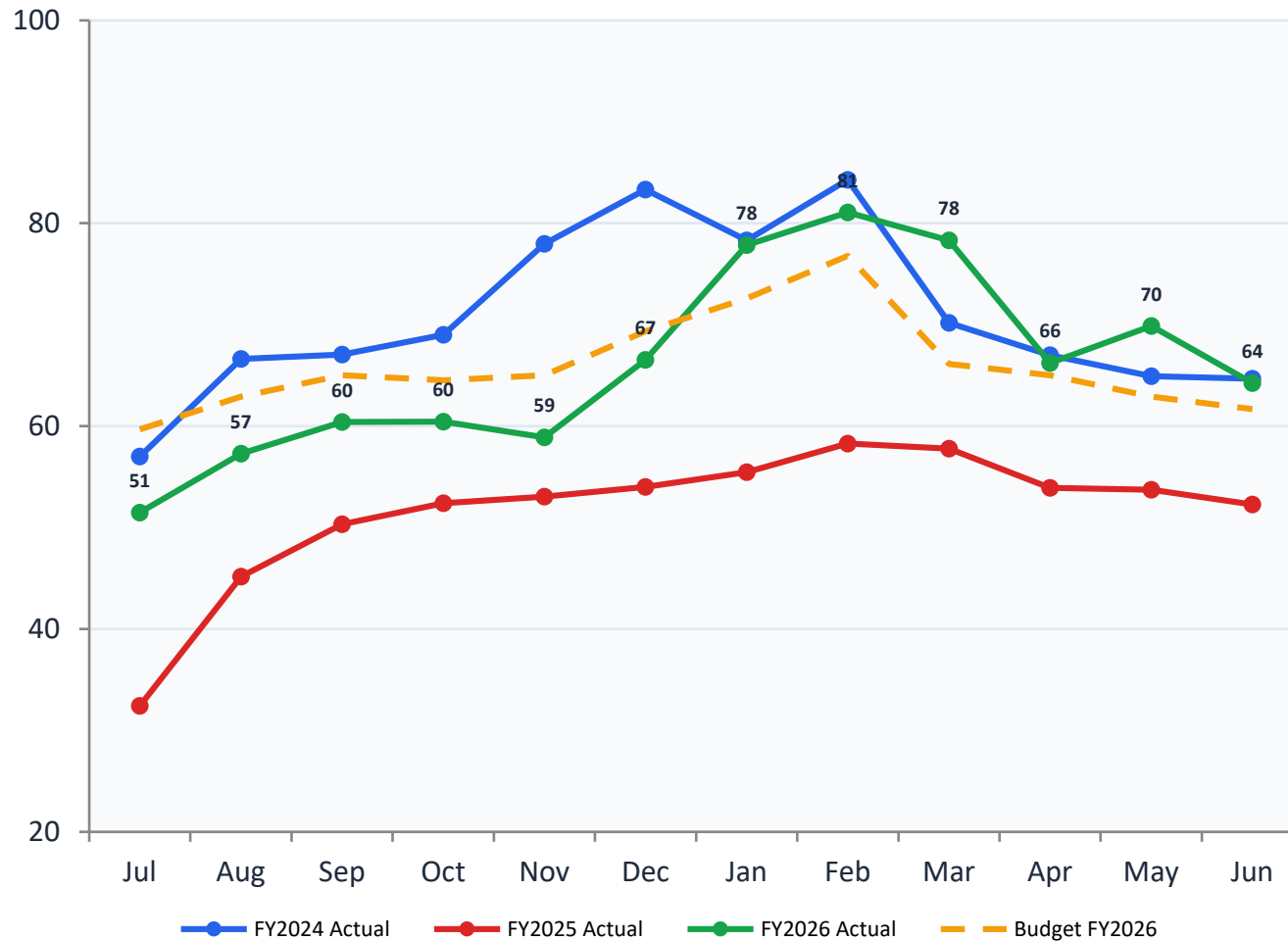
Urgent Care – Demaree Total Visits



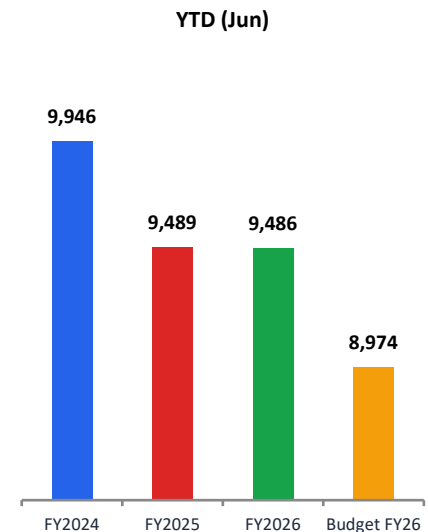
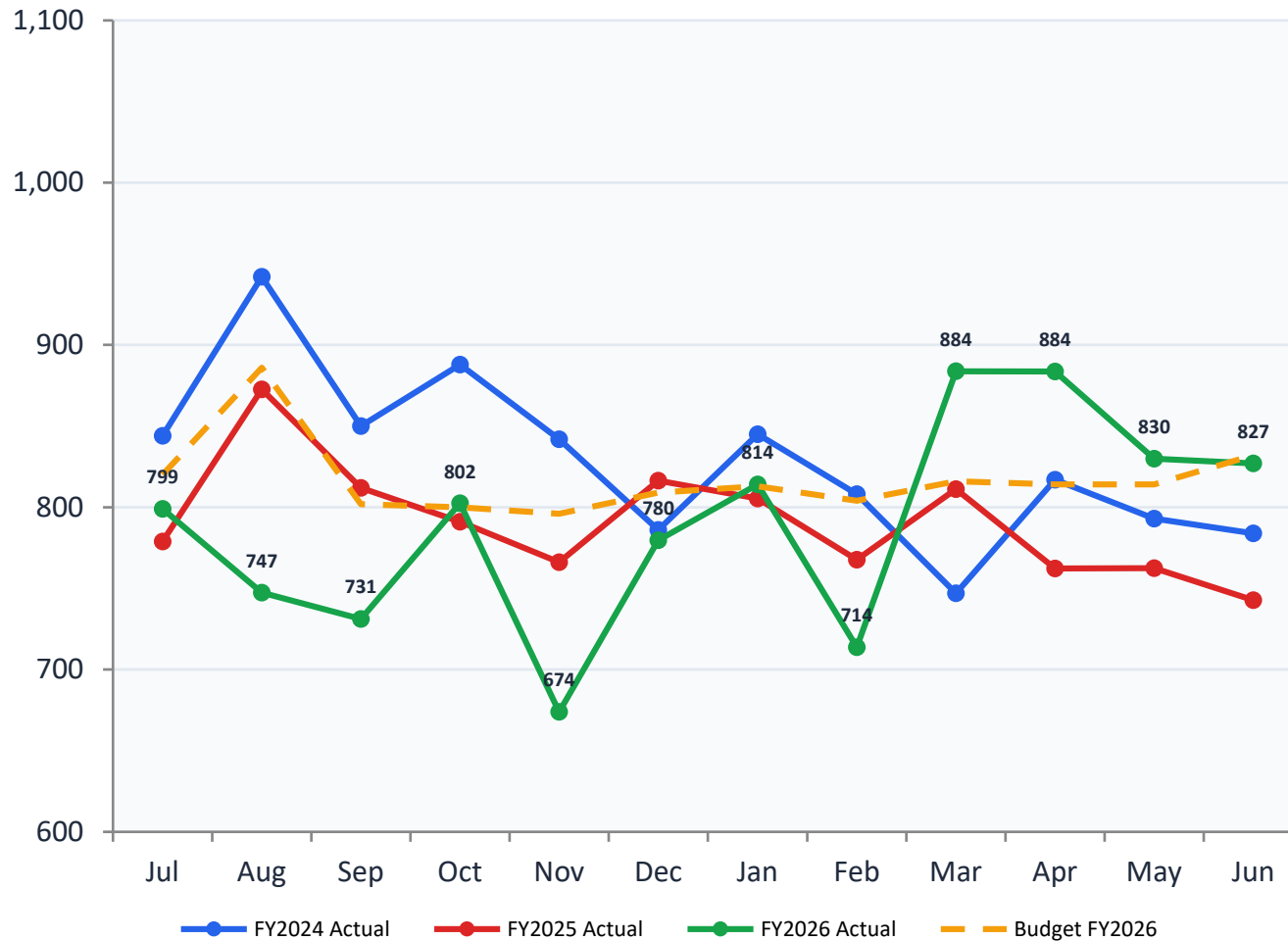
YTD (Jun)



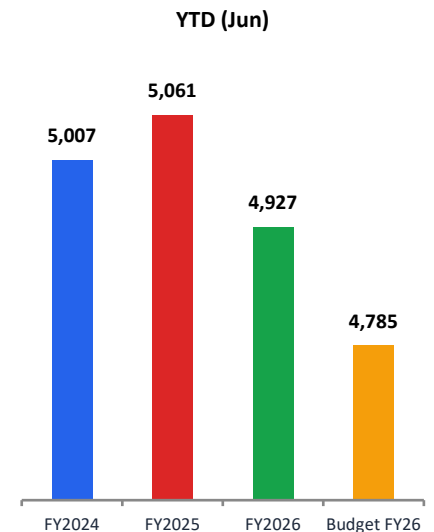
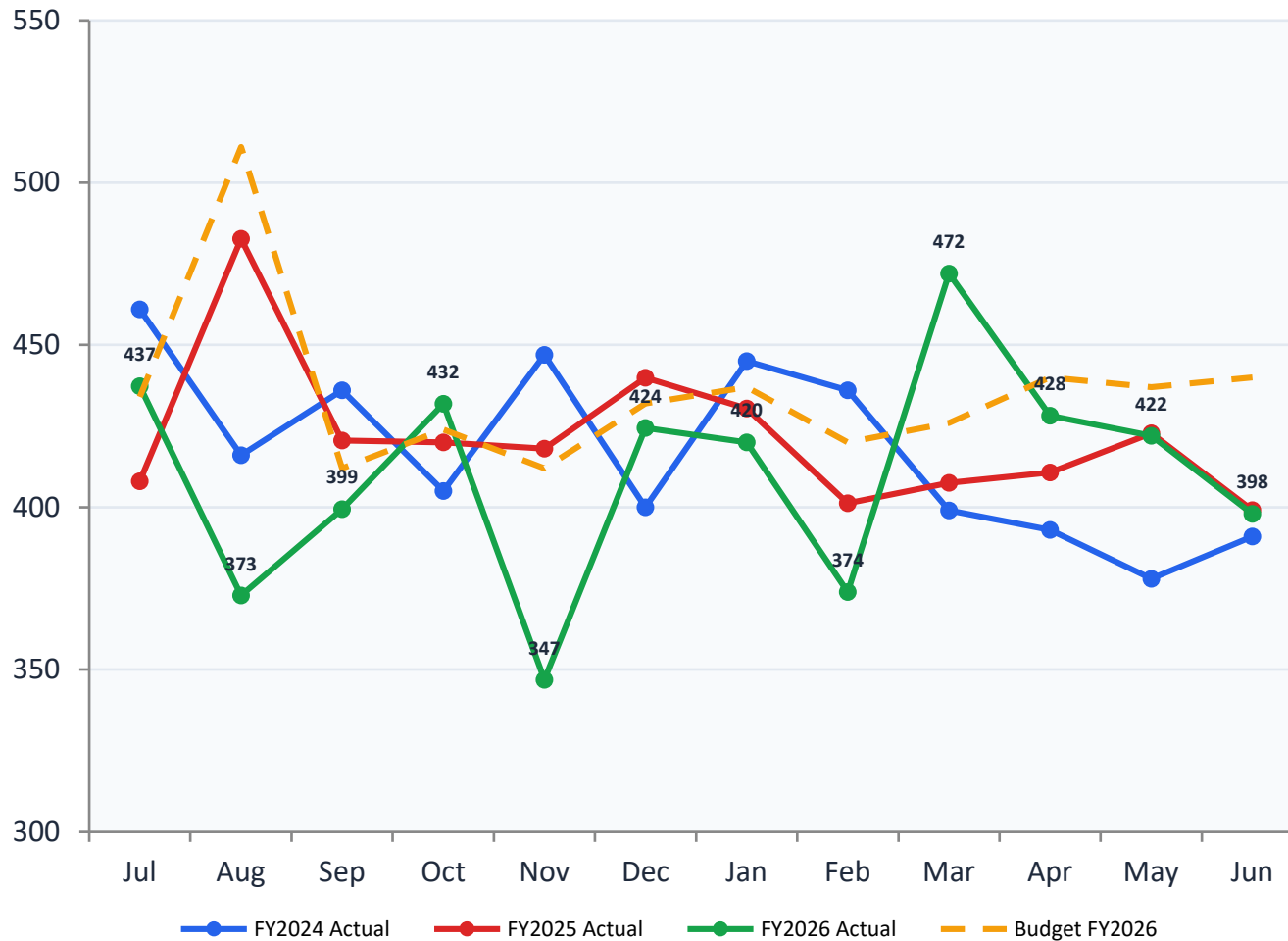
Urgent Care – Demaree Avg Visits Per Day



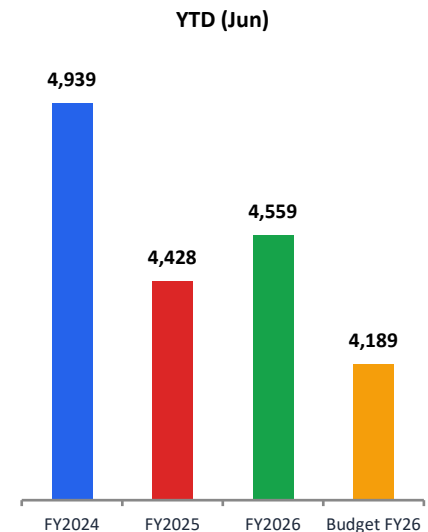
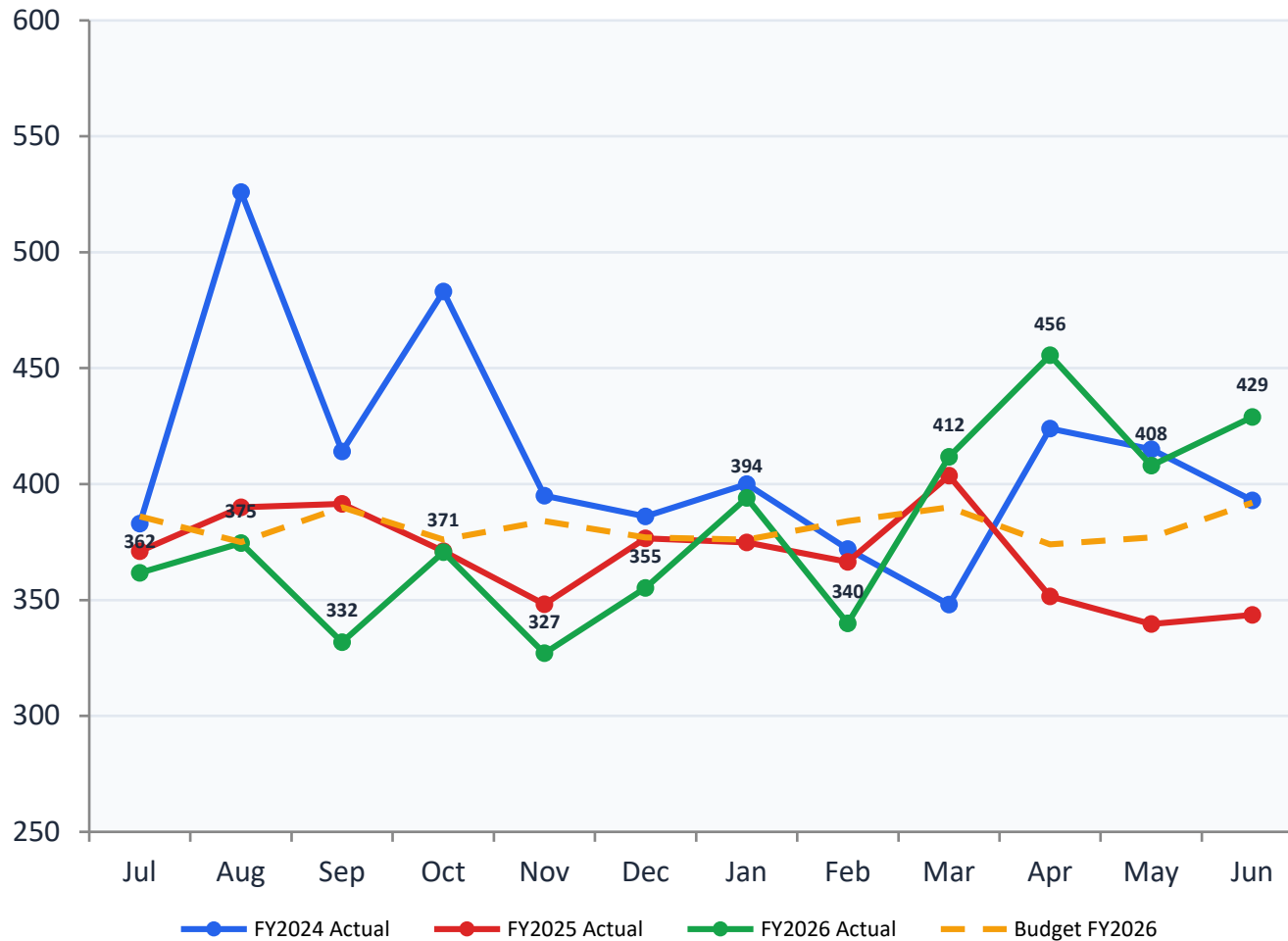
Surgery (IP & OP) – 100 Min Units



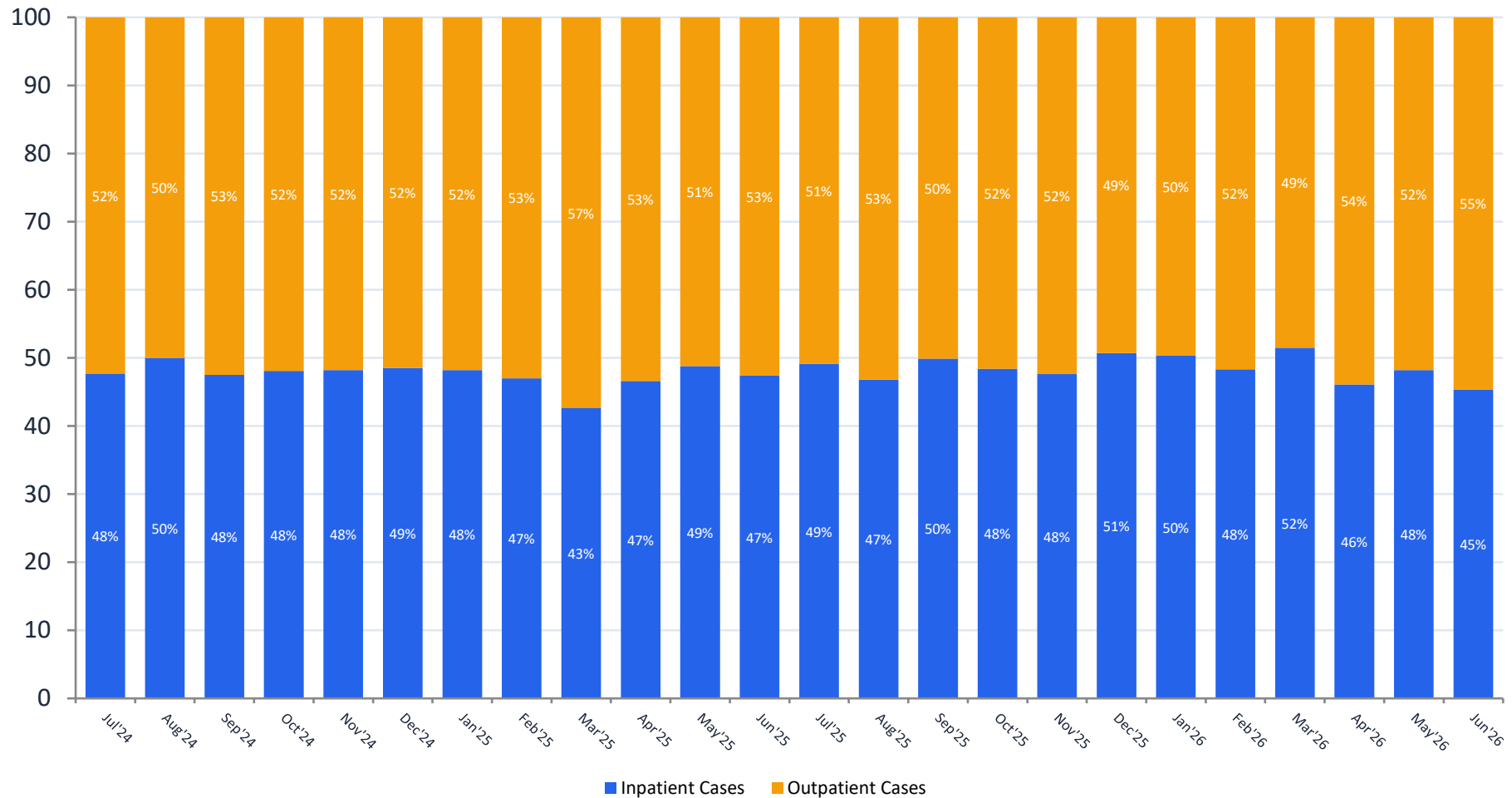
Surgery (IP Only) - 100 Min Unit



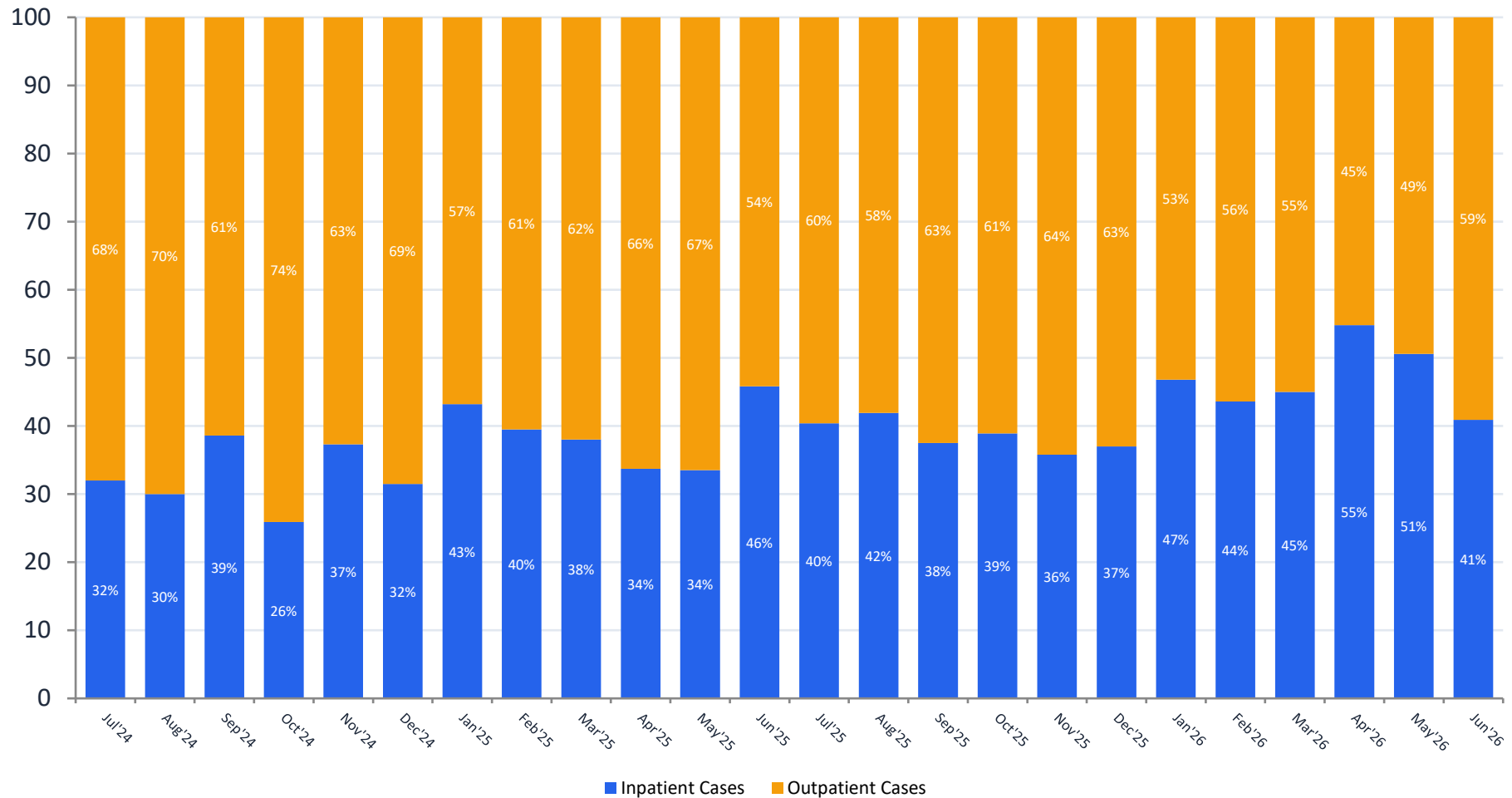
Surgery (OP Only) - 100 Min Units



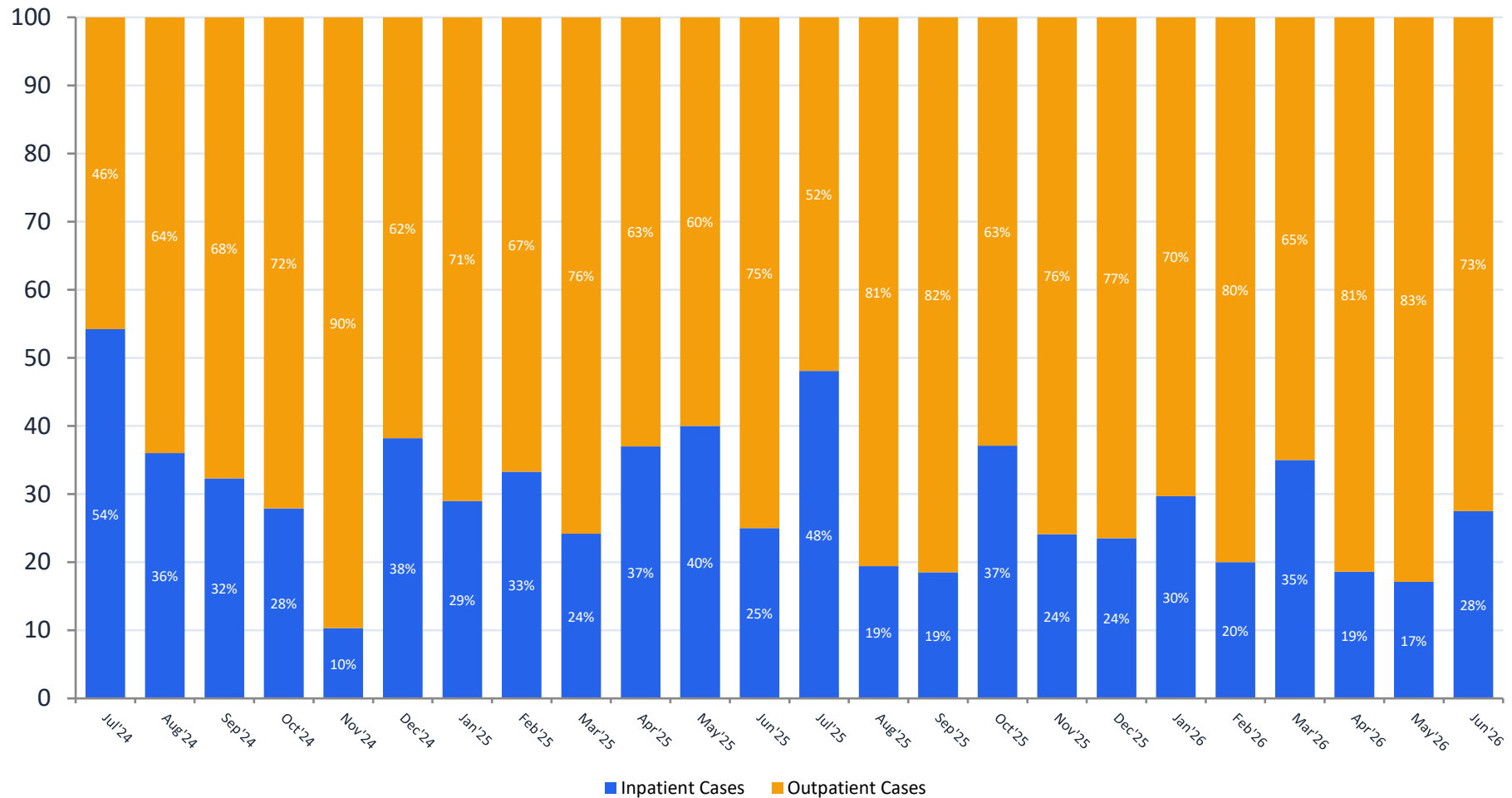
Surgery Cases (IP & OP)



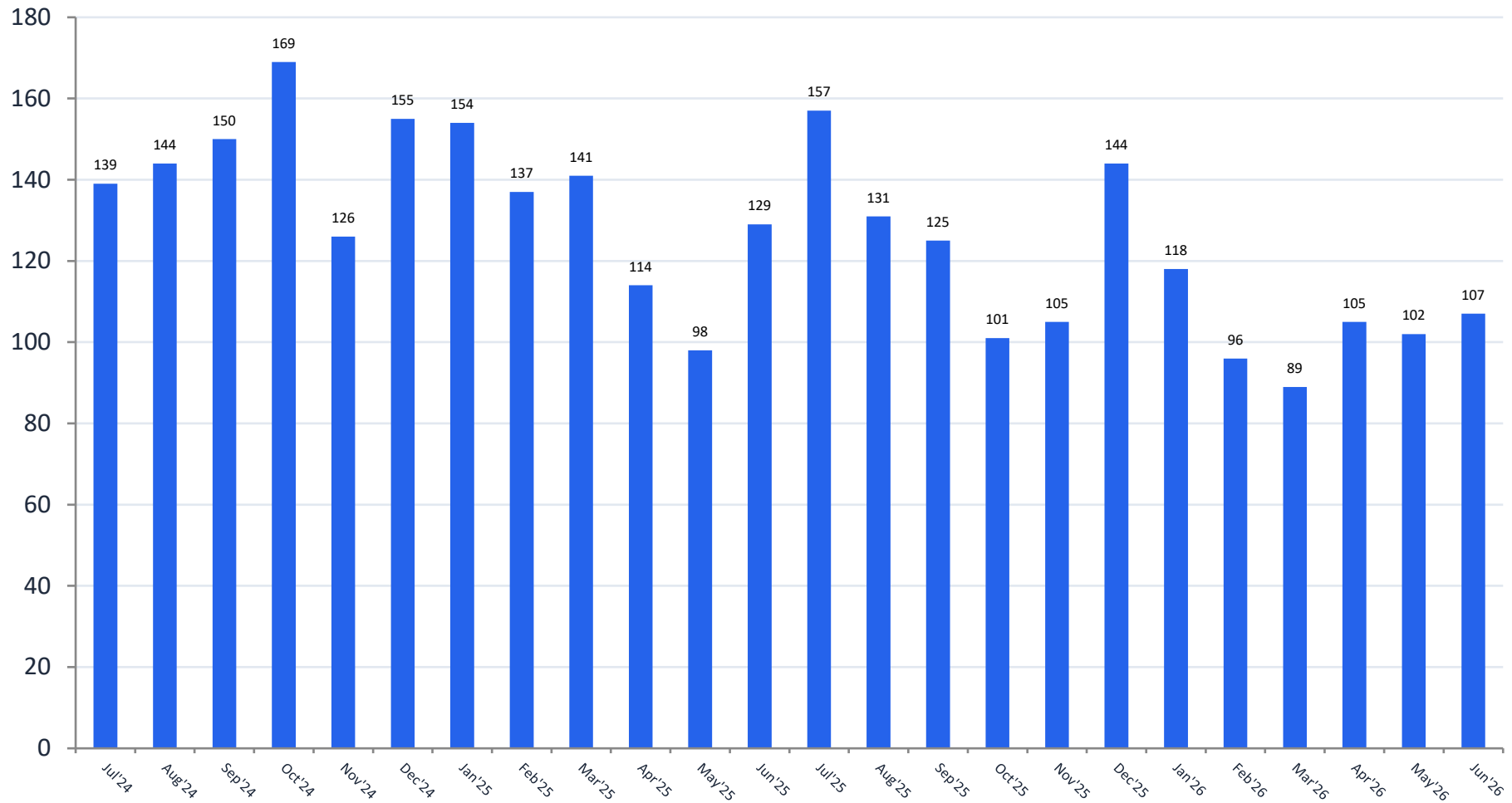
Endo Cases (Suites A & B and OR)



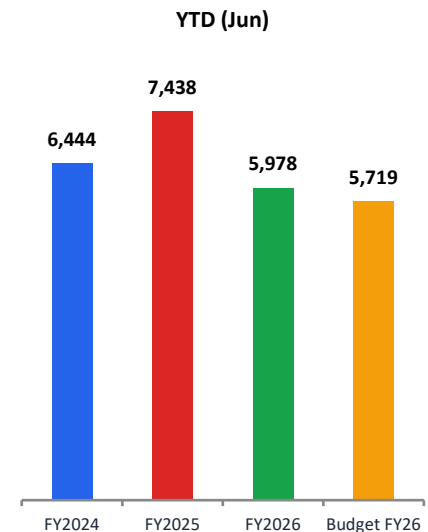
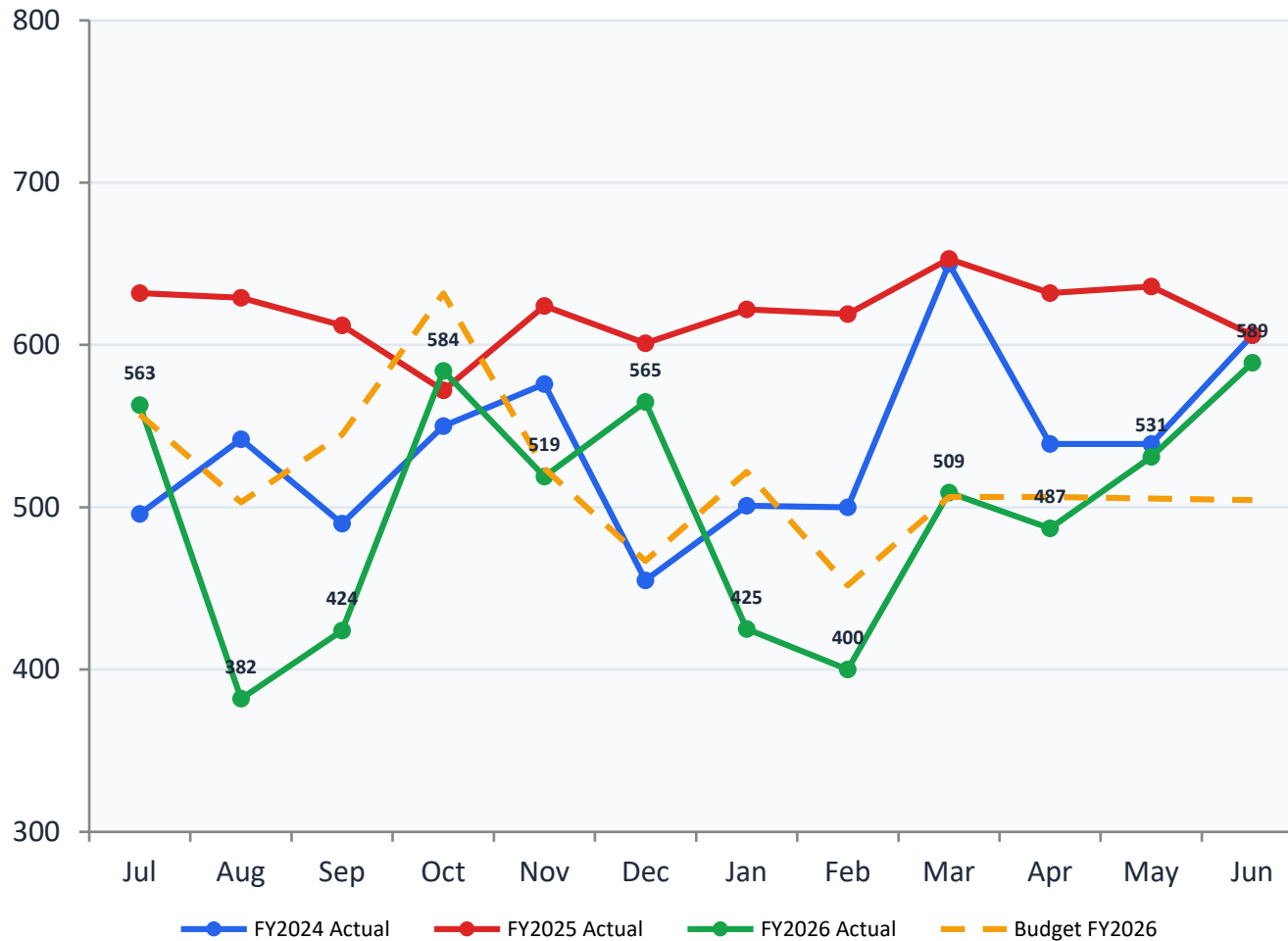
Robotic Cases (IP & OP)



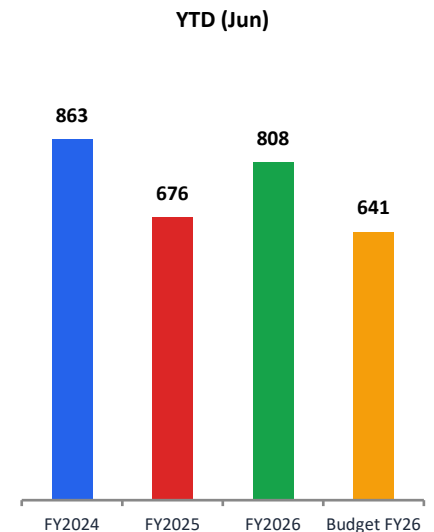
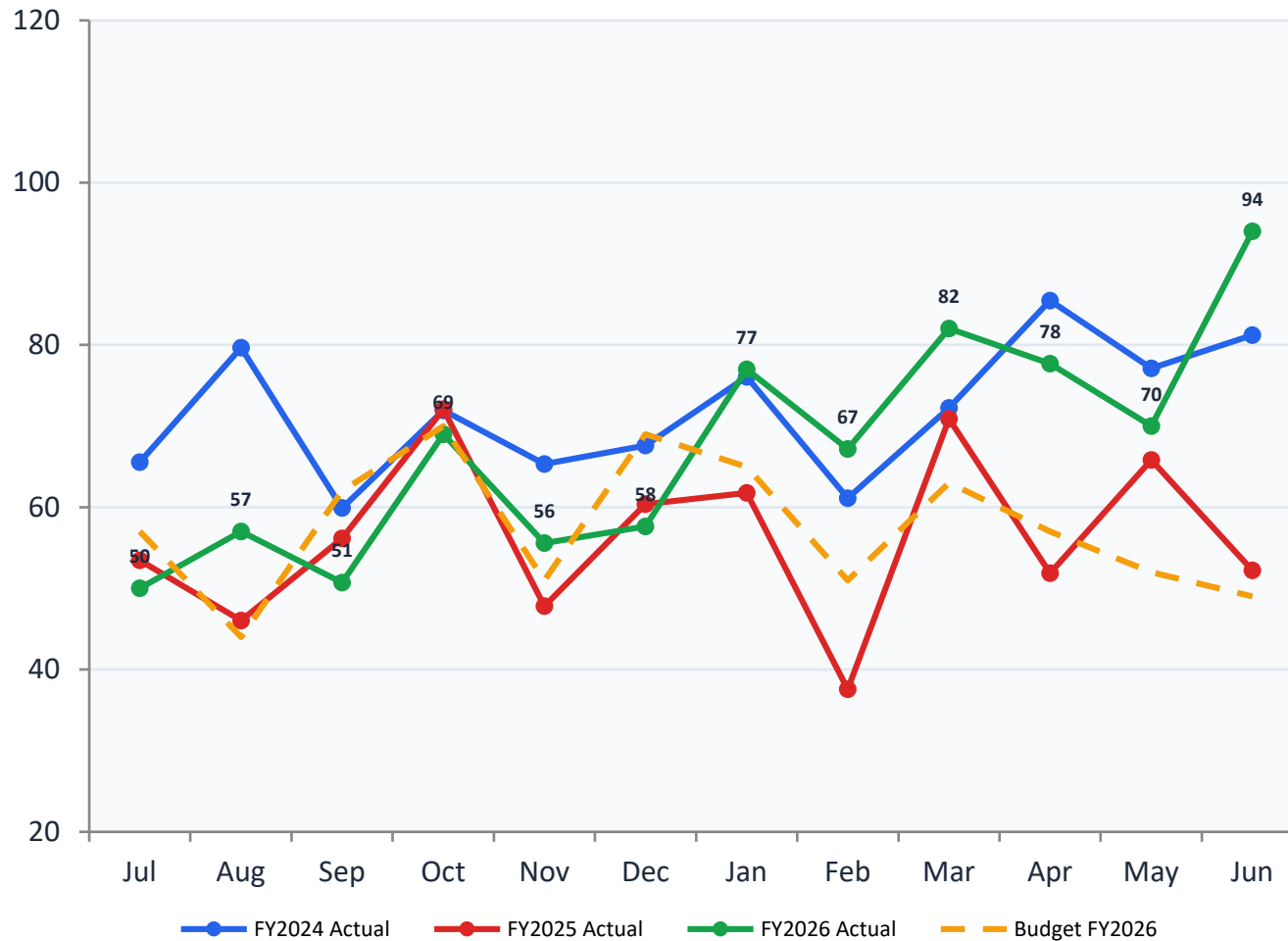
OB Cases



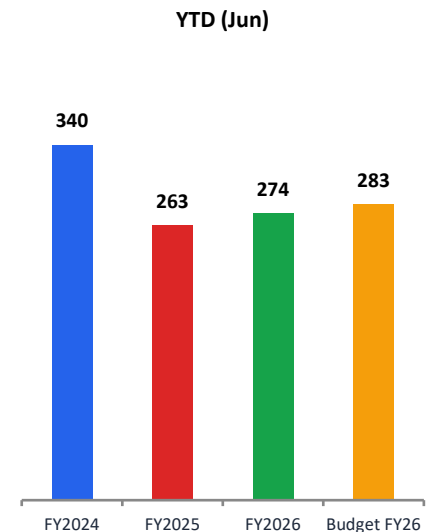
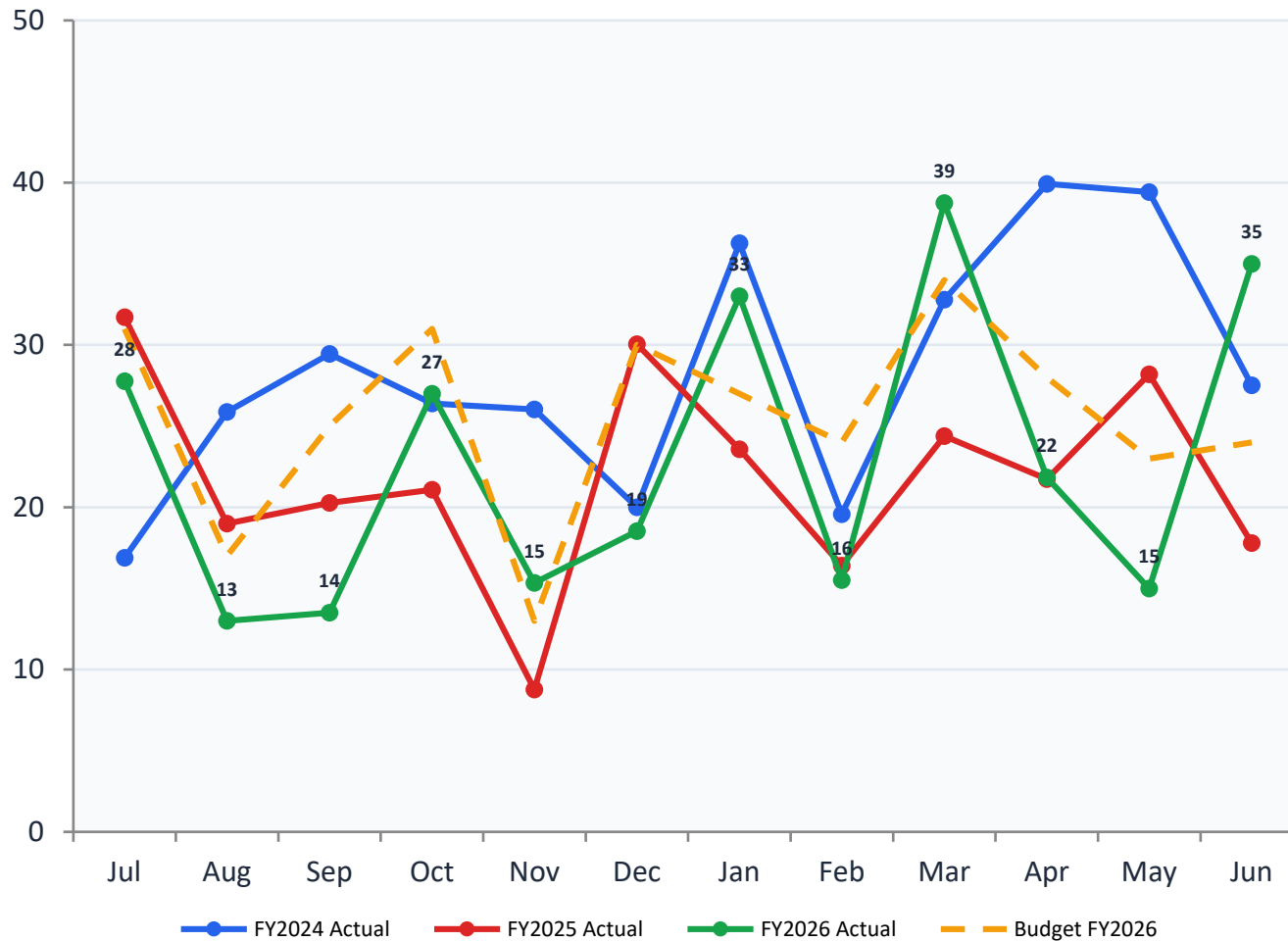
Endoscopy Procedures



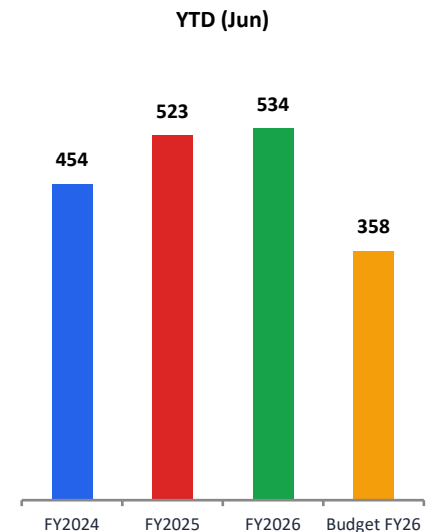
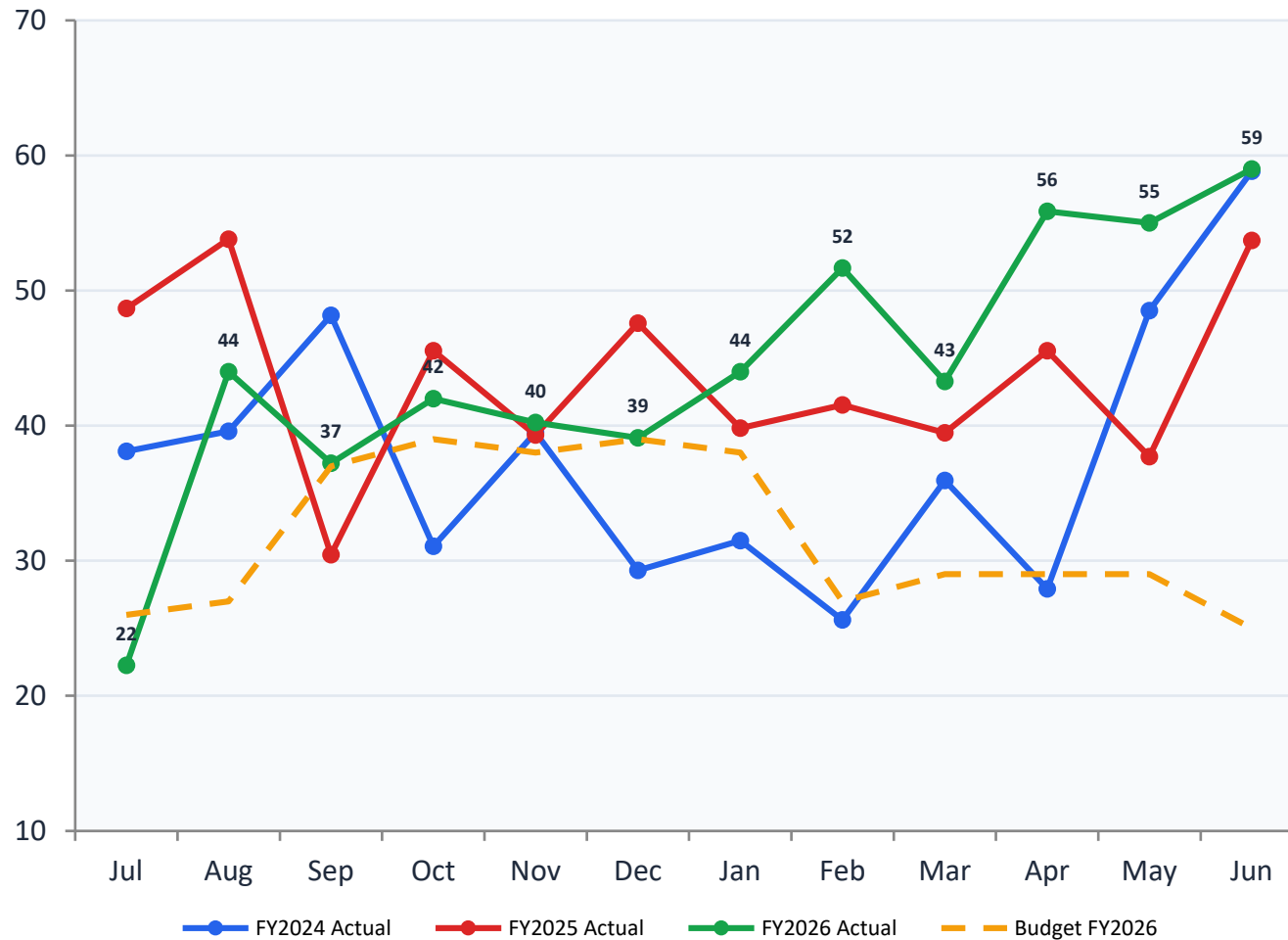
Robotic Surgery (IP & OP) - 100 Min Units



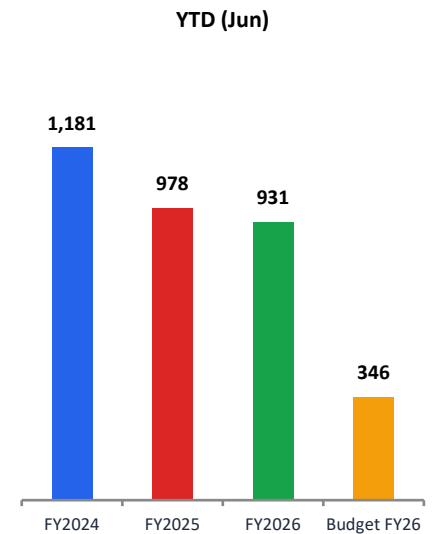
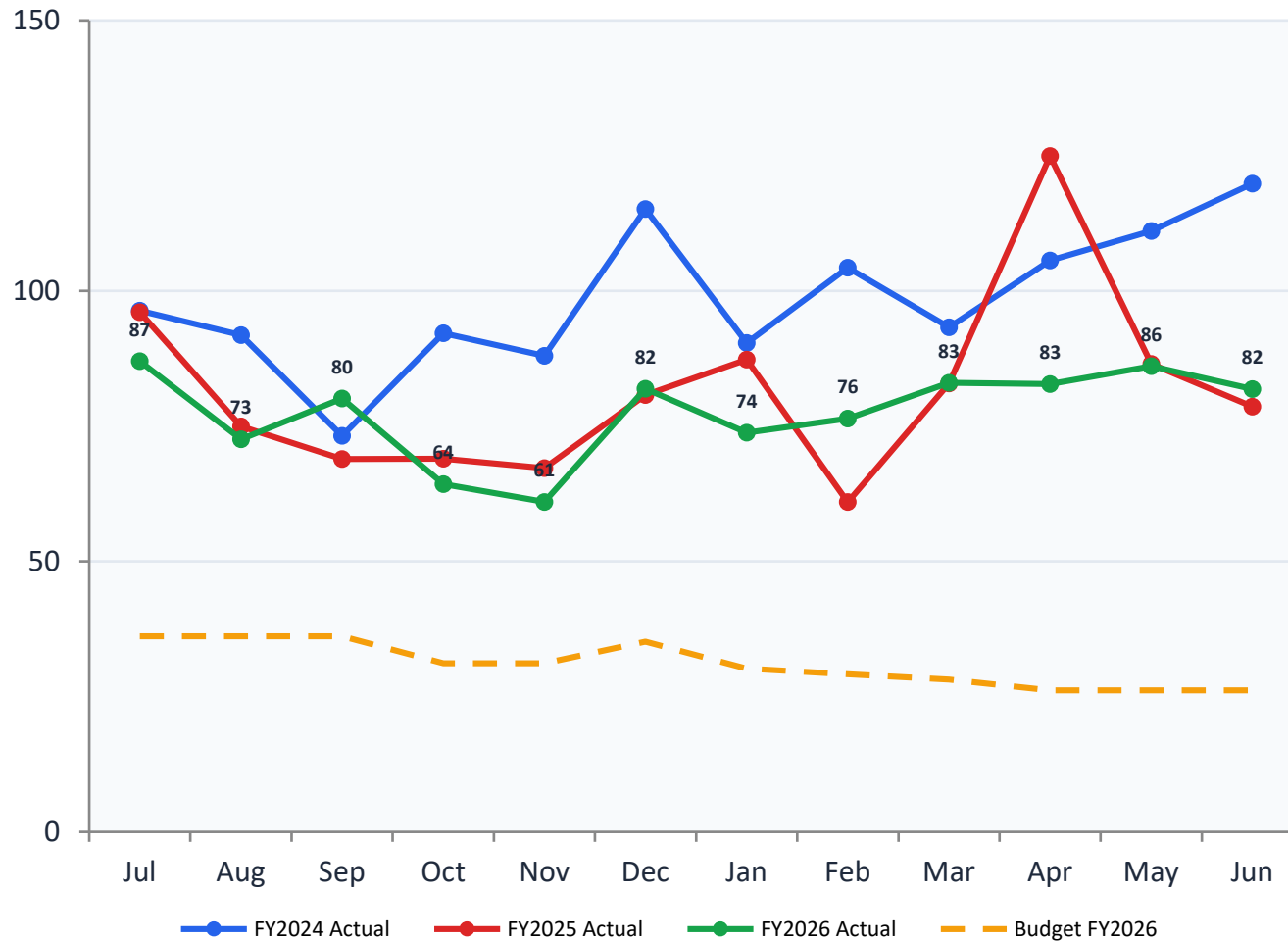
Robotic Surgery Minutes (IP Only)



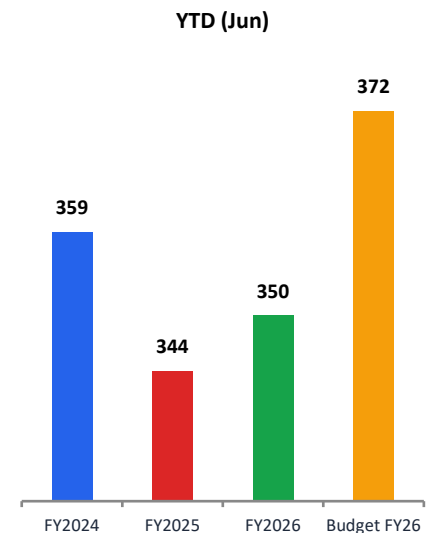
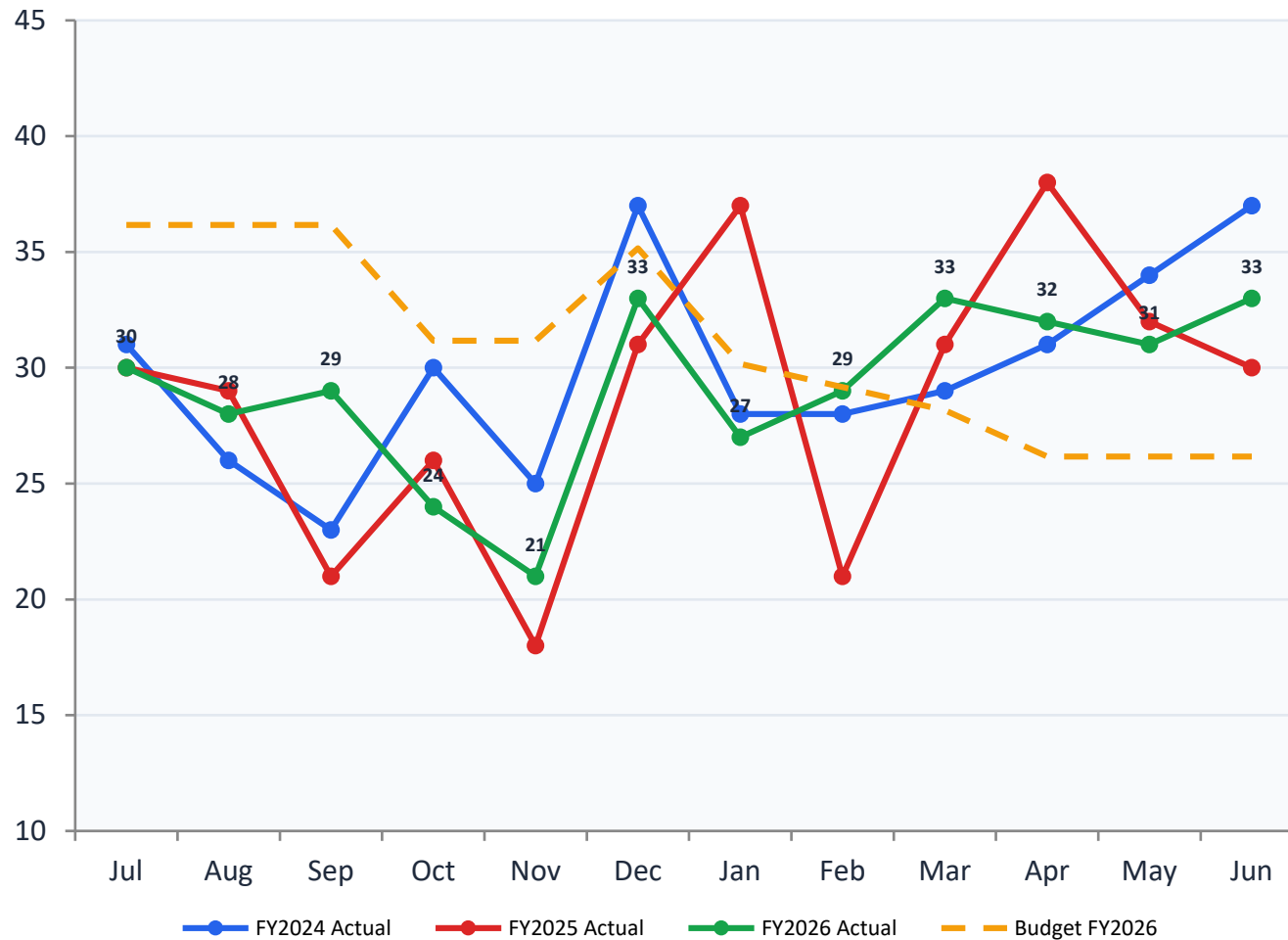
Robotic Surgery Minutes (OP Only)



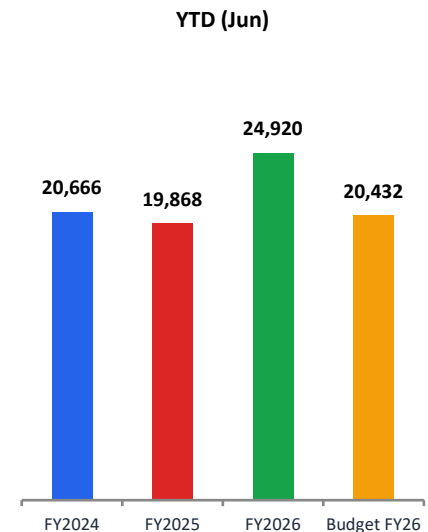
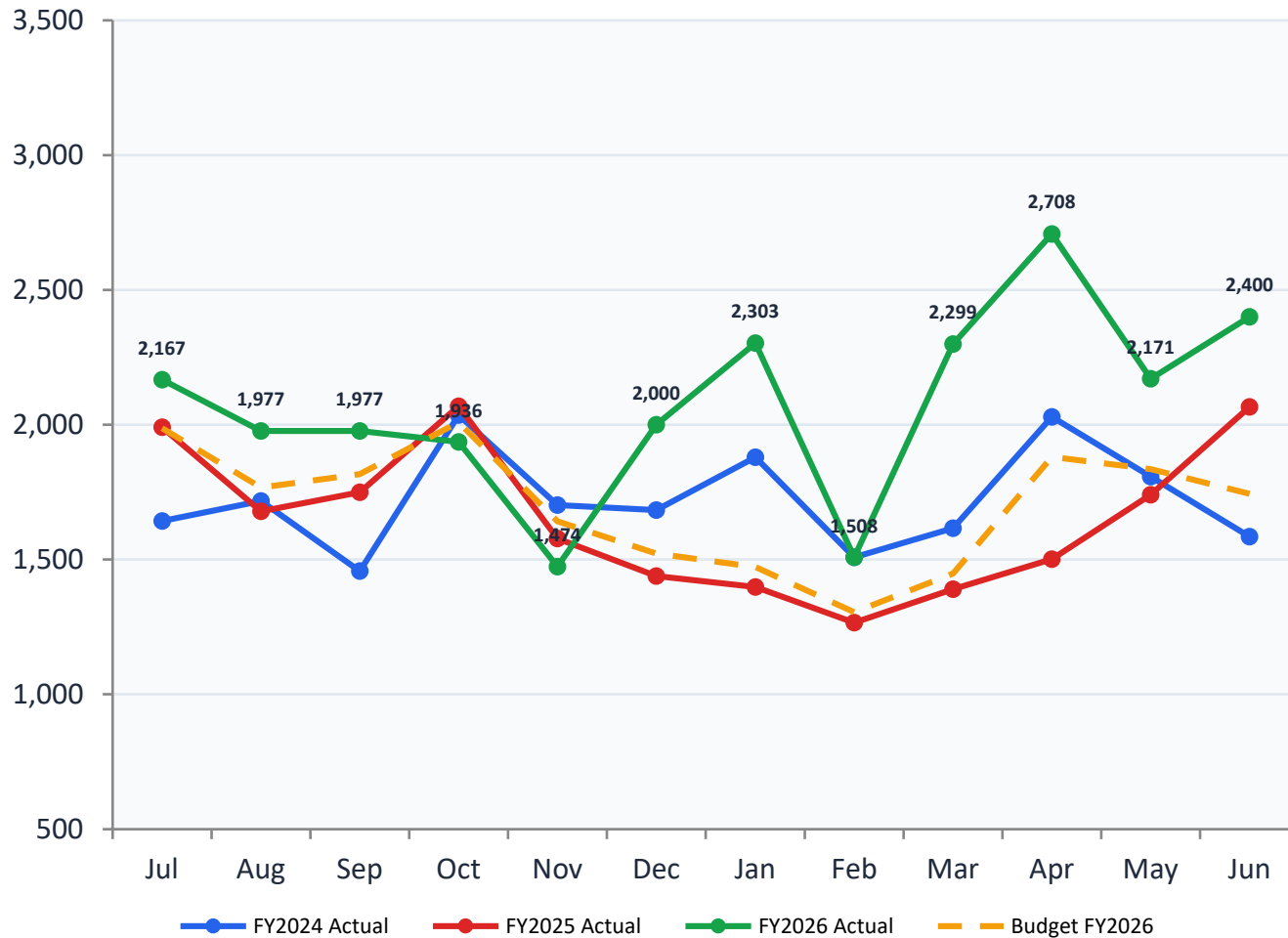
Cardiac Surgery - 100 Min Units



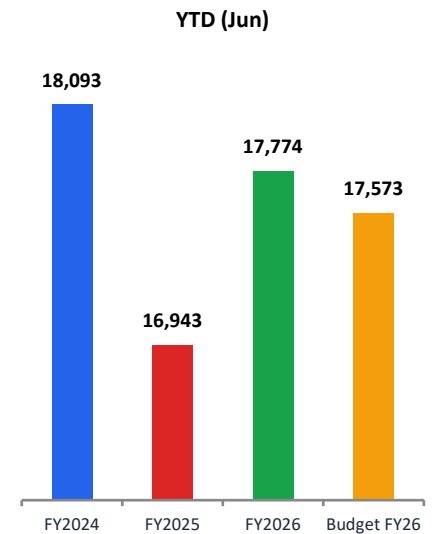
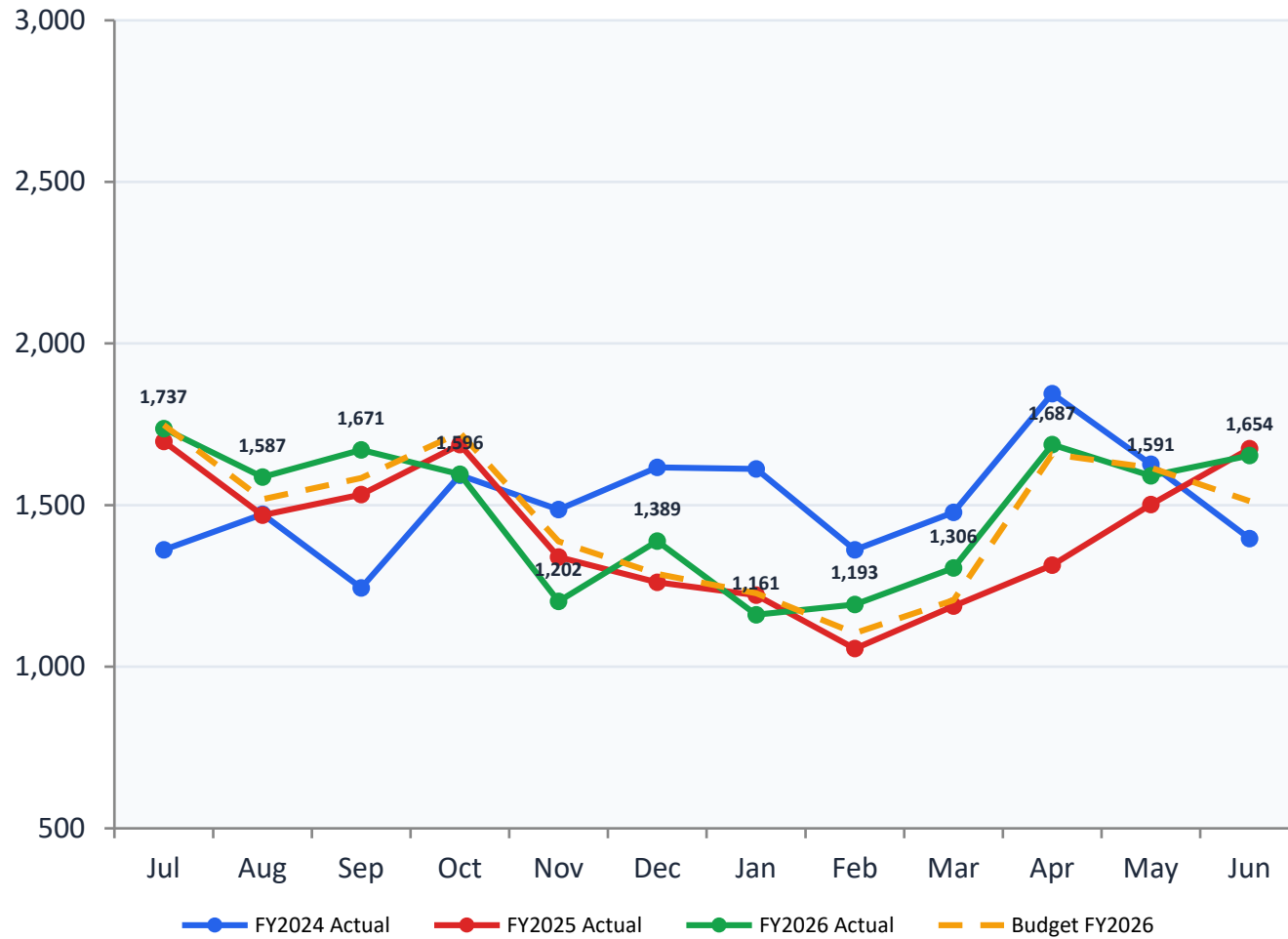
Cardiac Surgery Cases



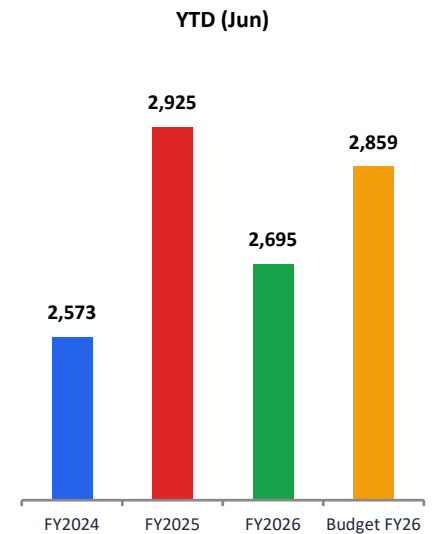
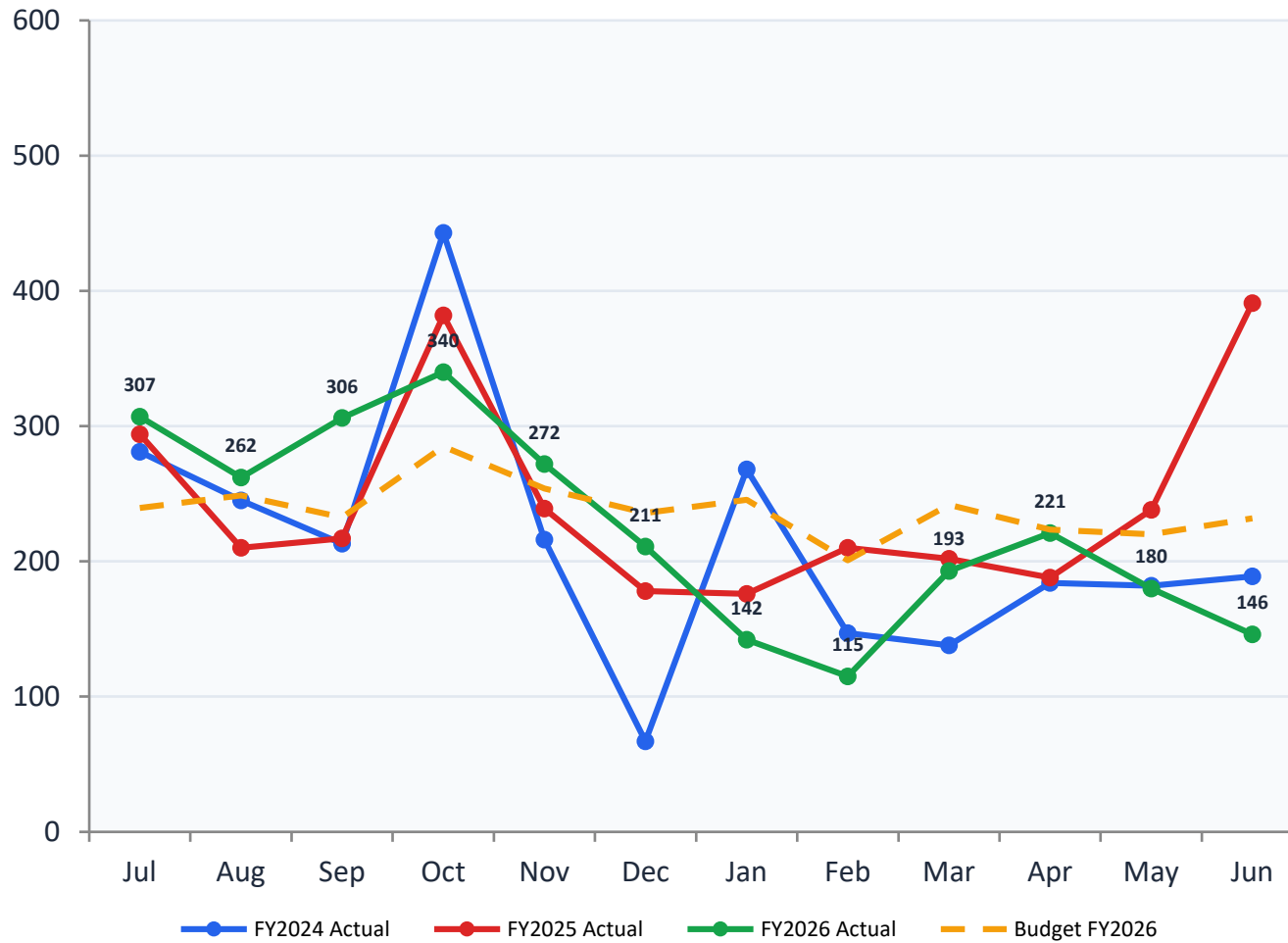
Rad Onc Treatments (Vis. & Hanf.)



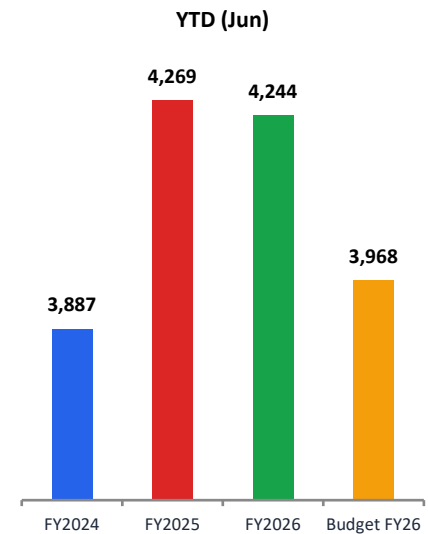
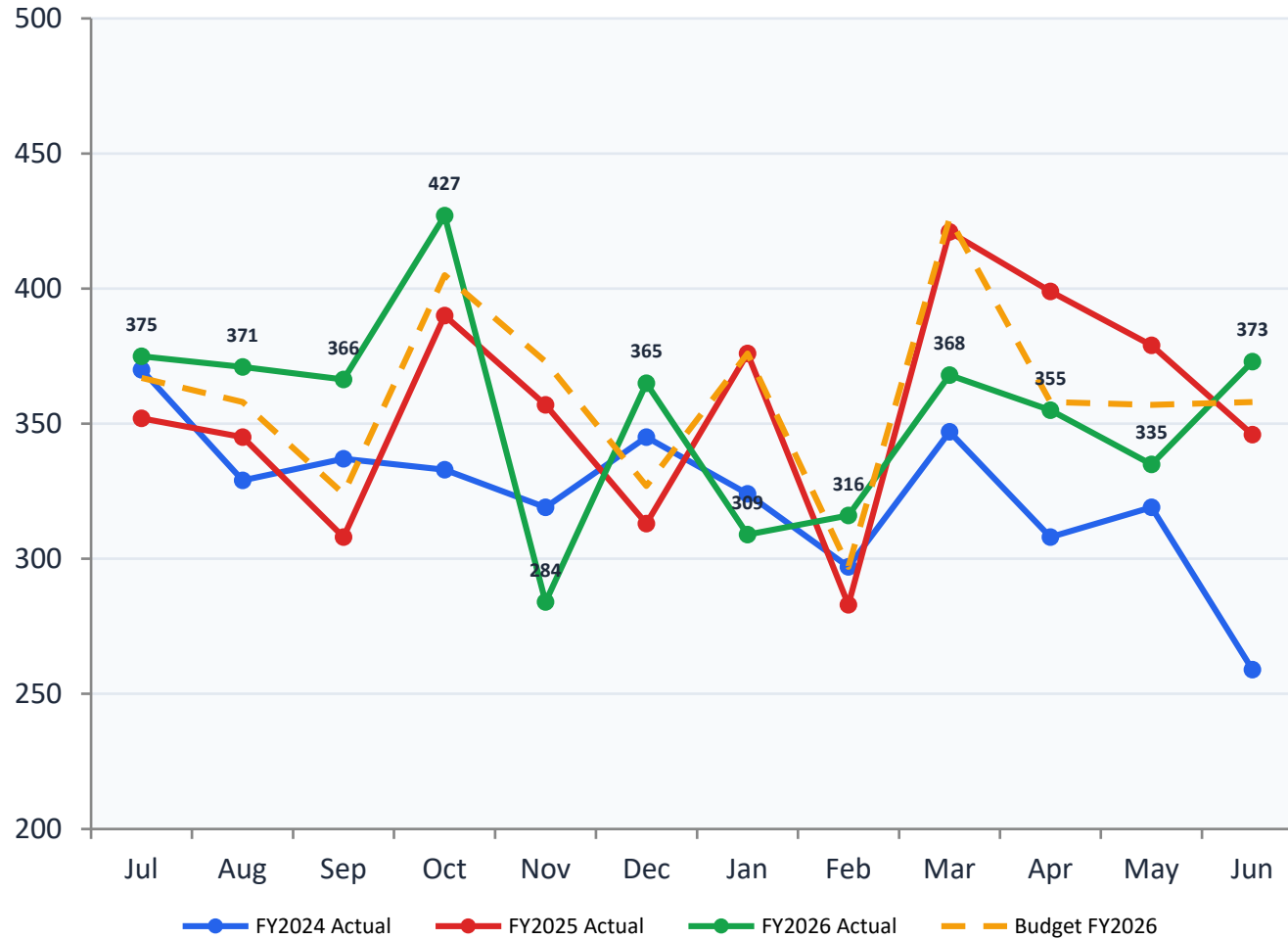
Rad Onc Visalia



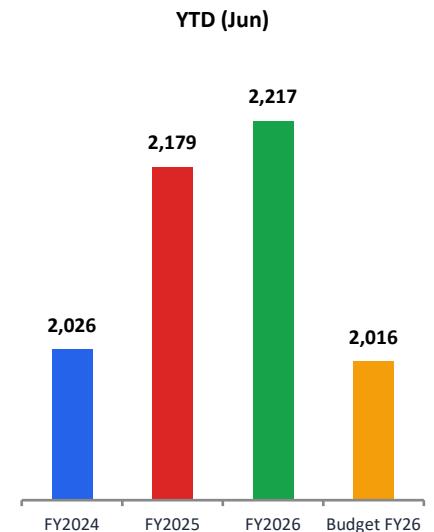
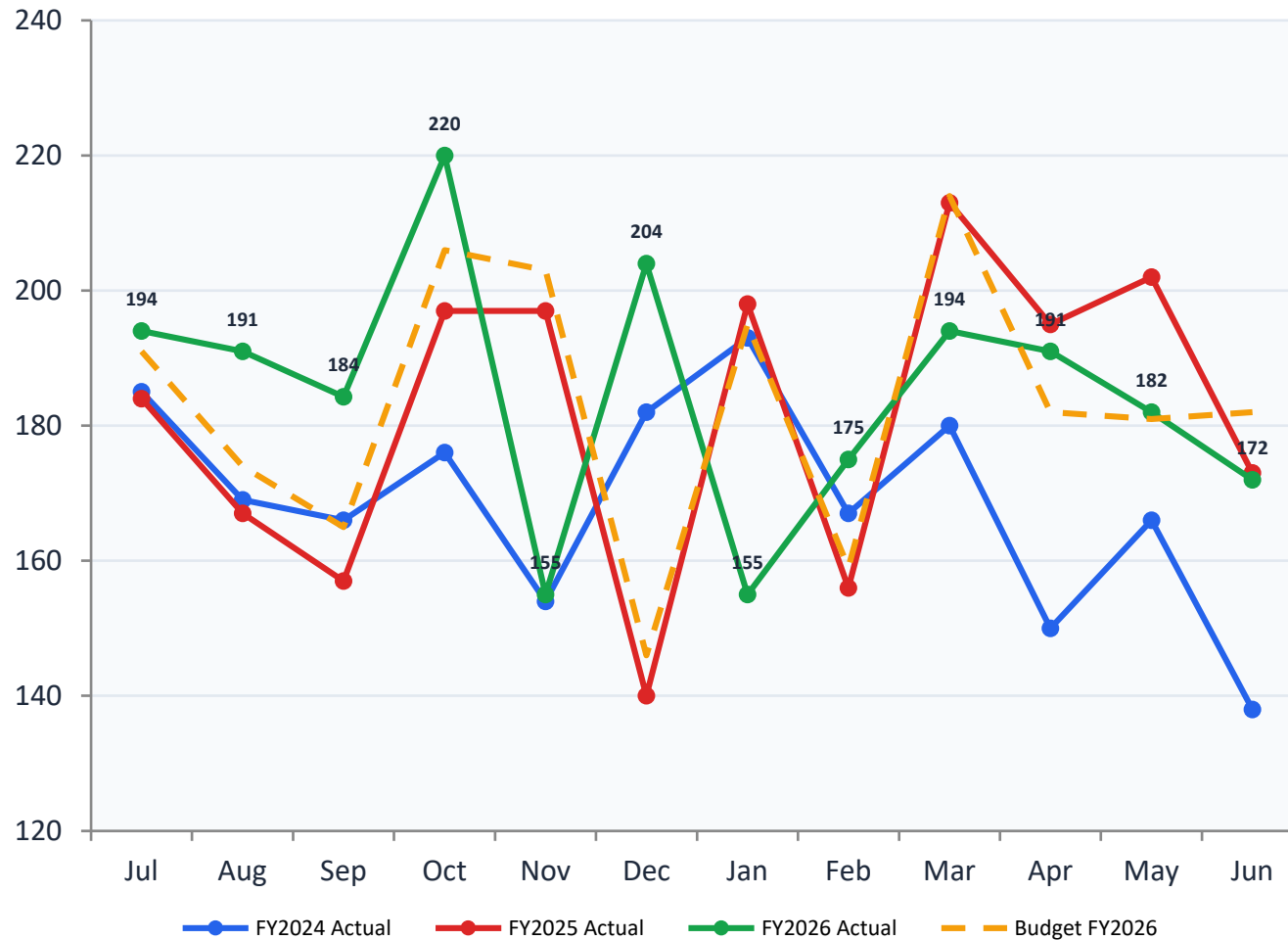
Rad Onc Hanford



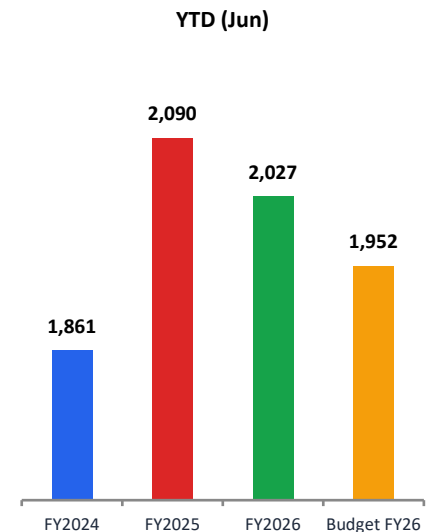
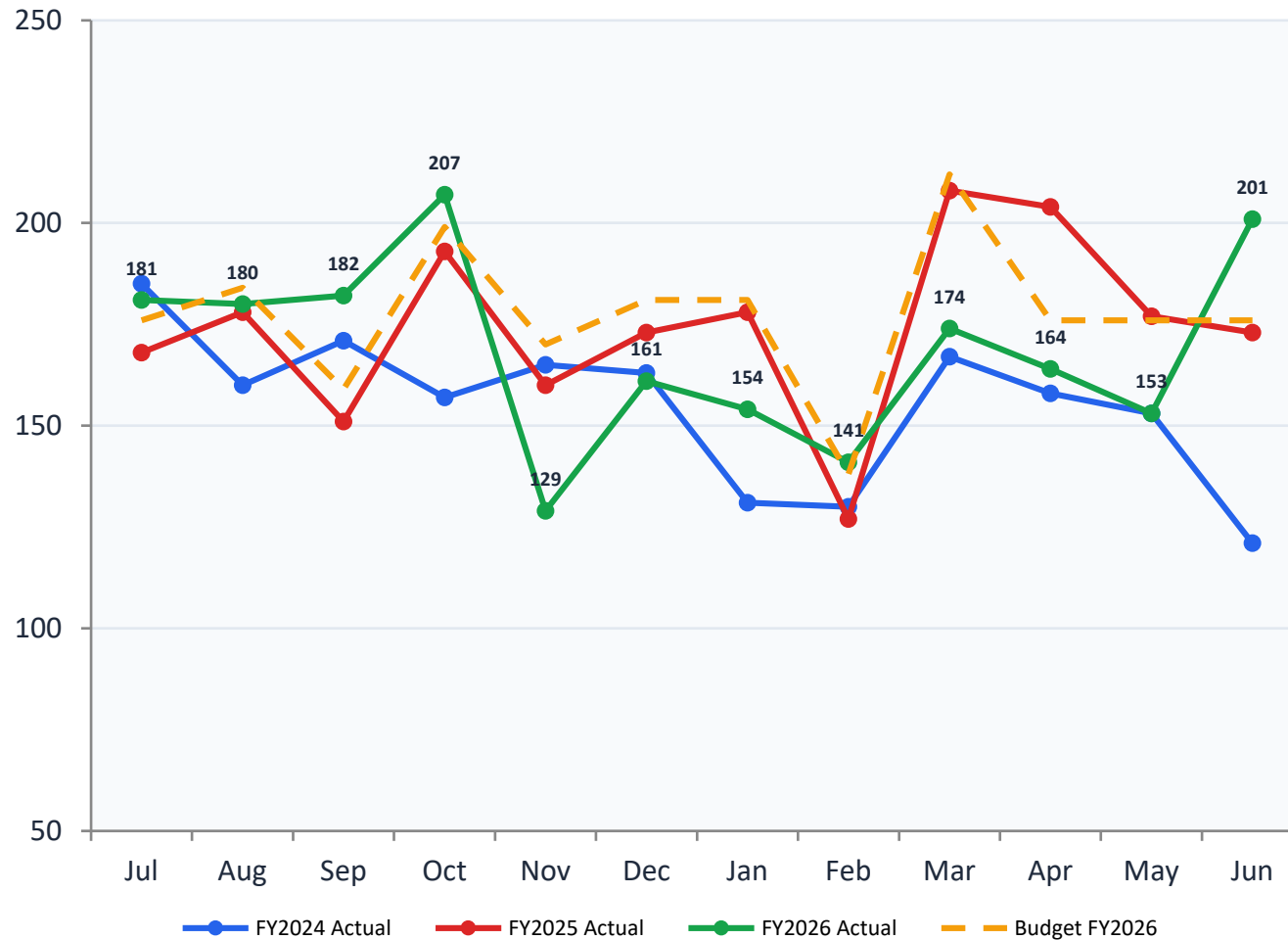
Cath Lab (IP & OP) - 100 Min Units



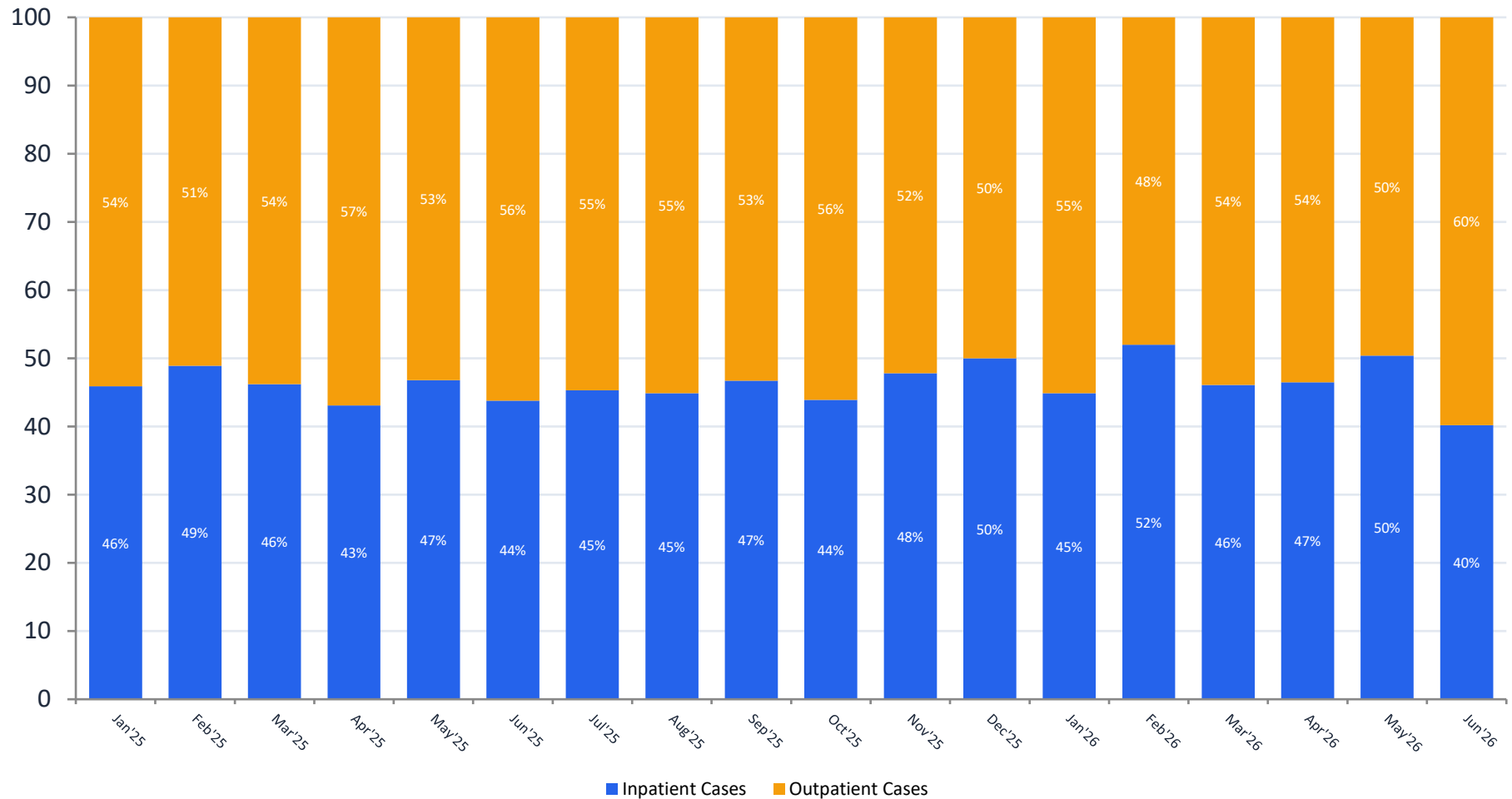
Cath Lab (IP Only) – 100 Min Units



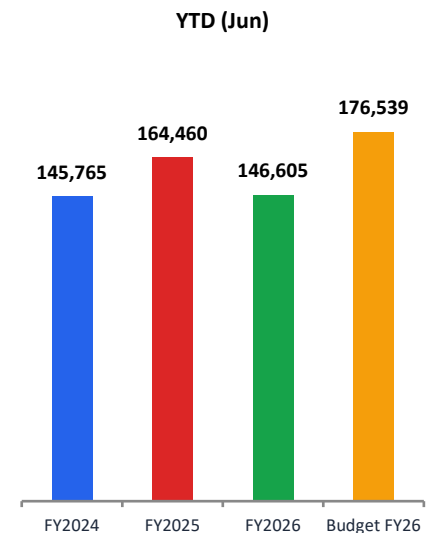
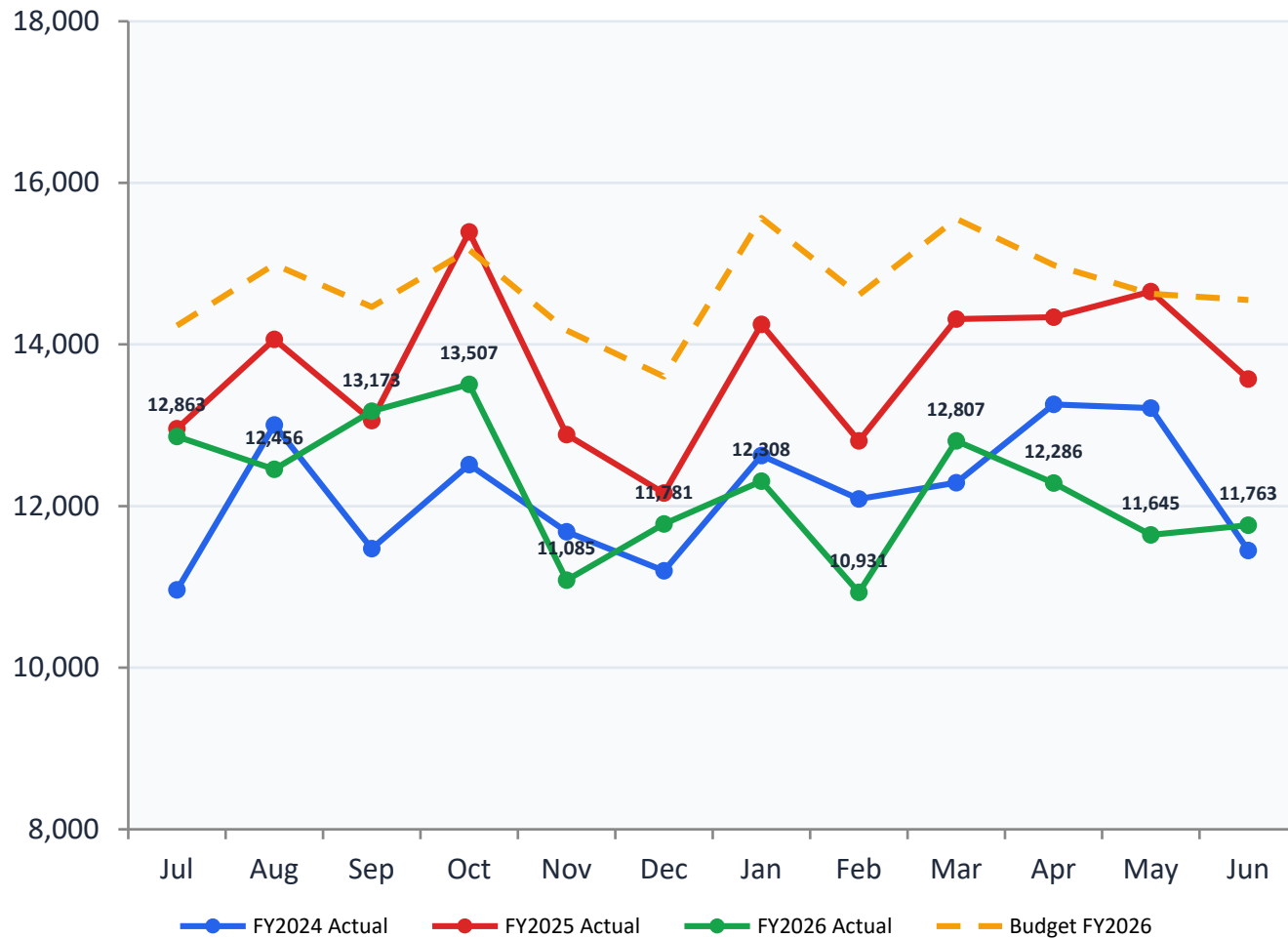
Cath Lab (OP Only) – 100 Min Units



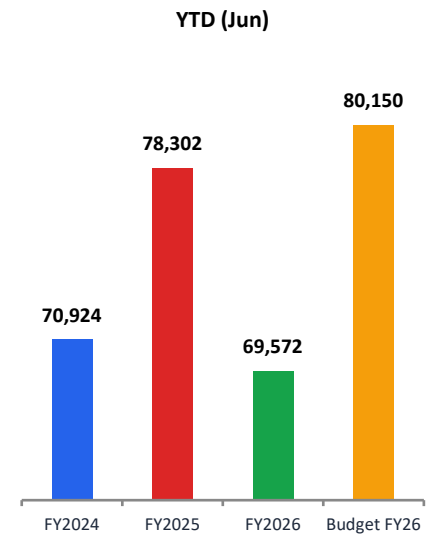
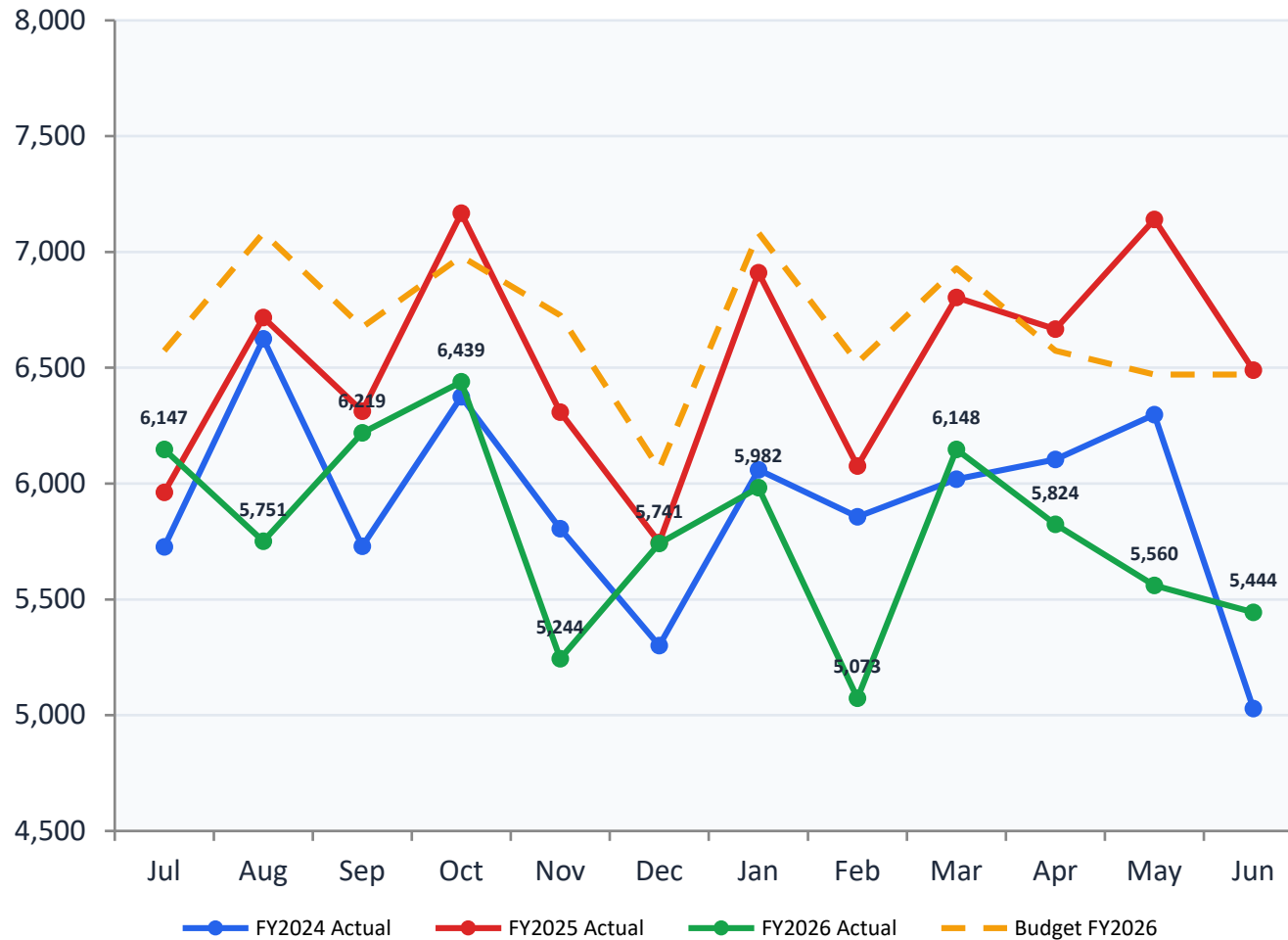
Cath Lab Patients (IP & OP)



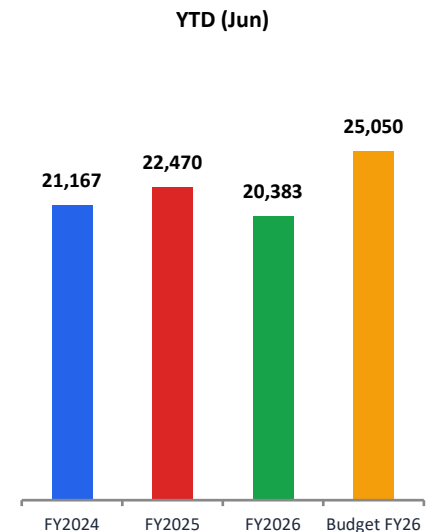
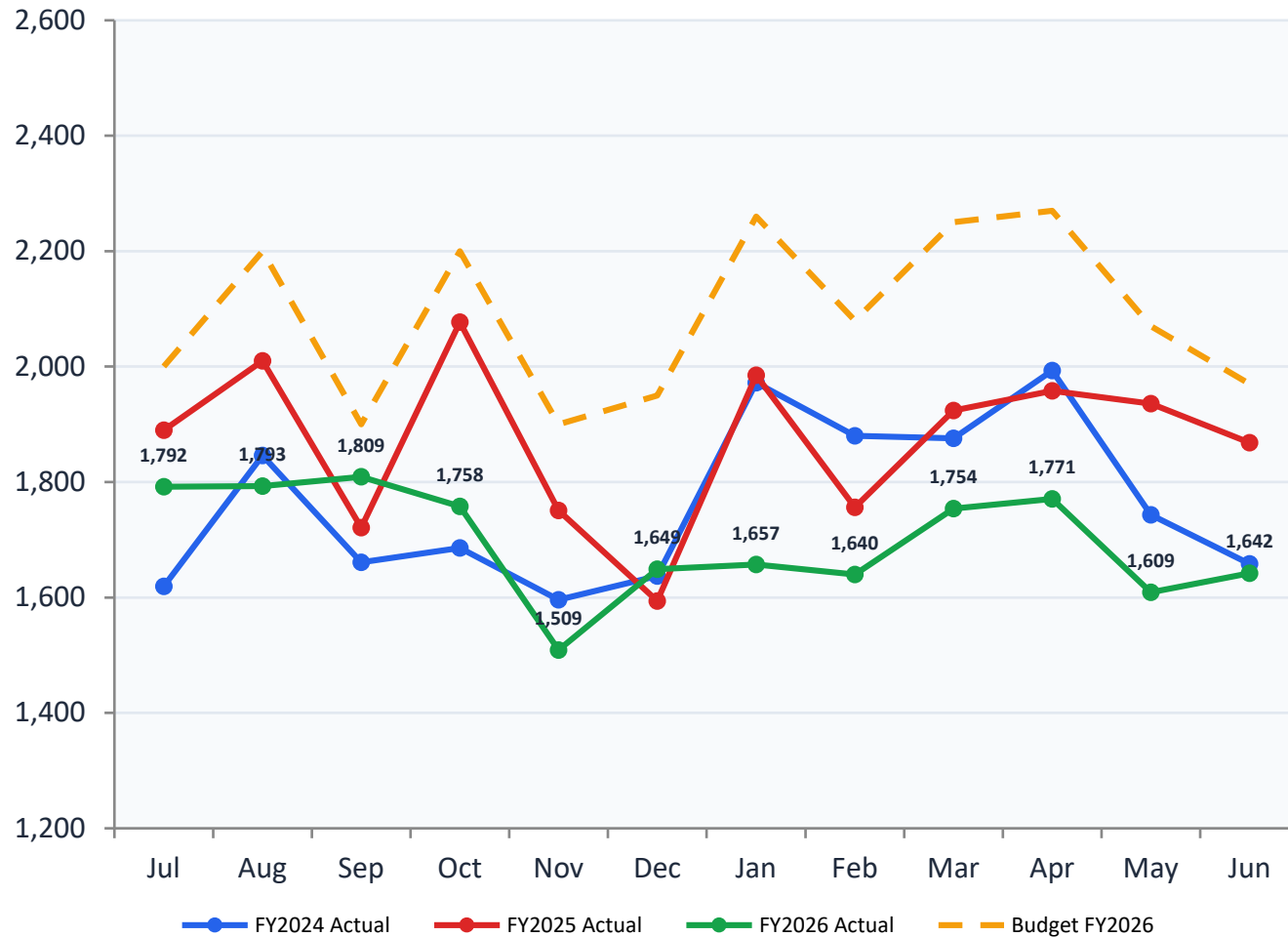
Rural Health Clinics Registrations



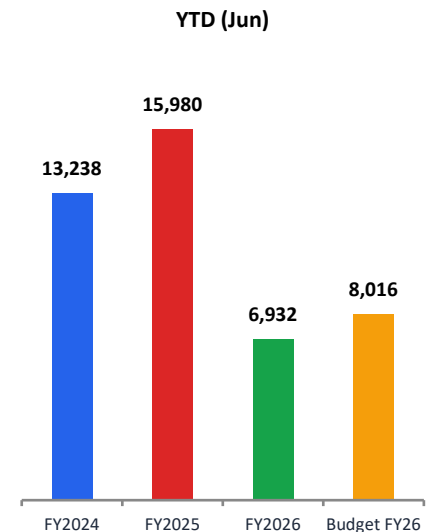
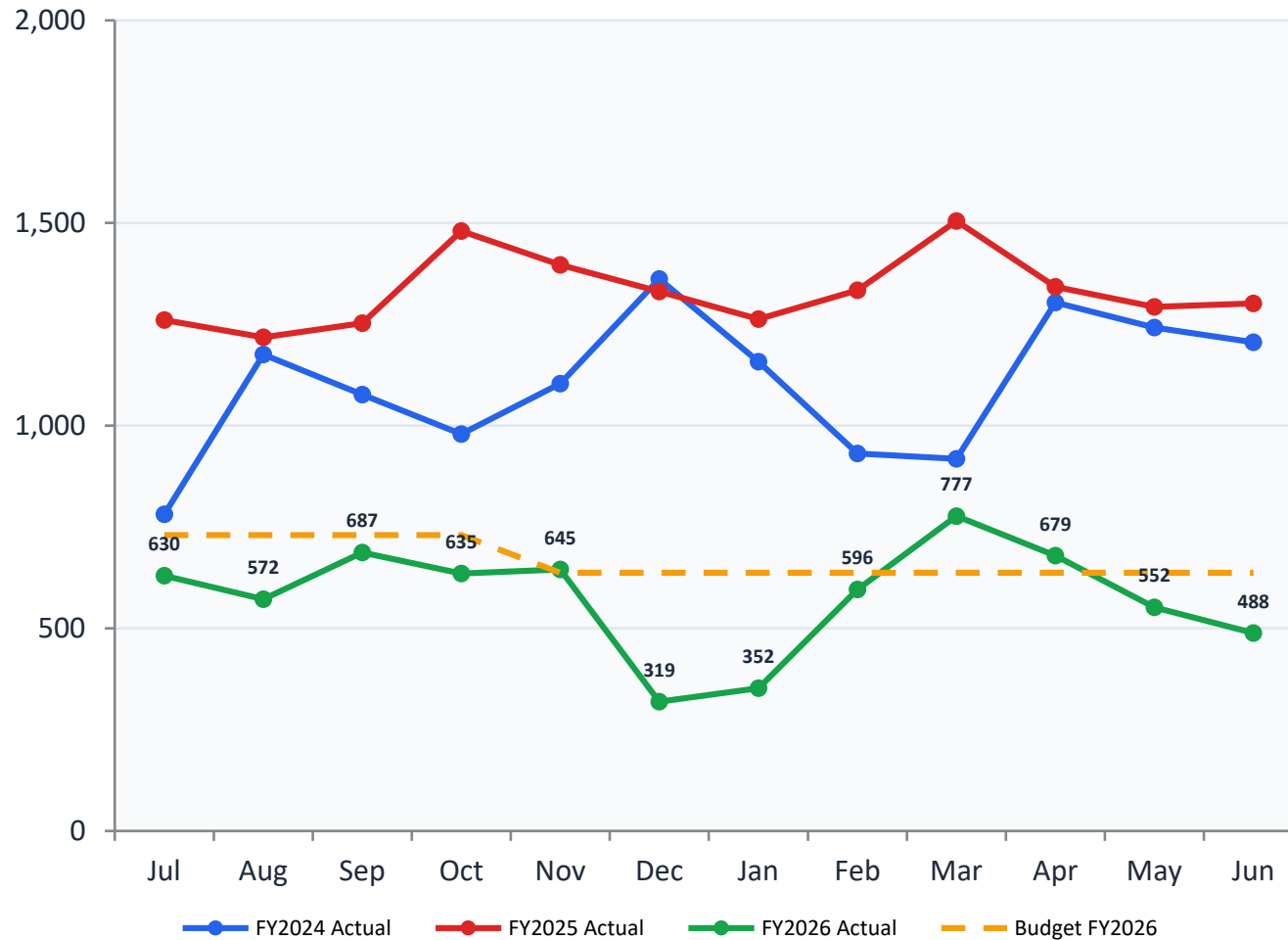
RHC Exeter - Registrations



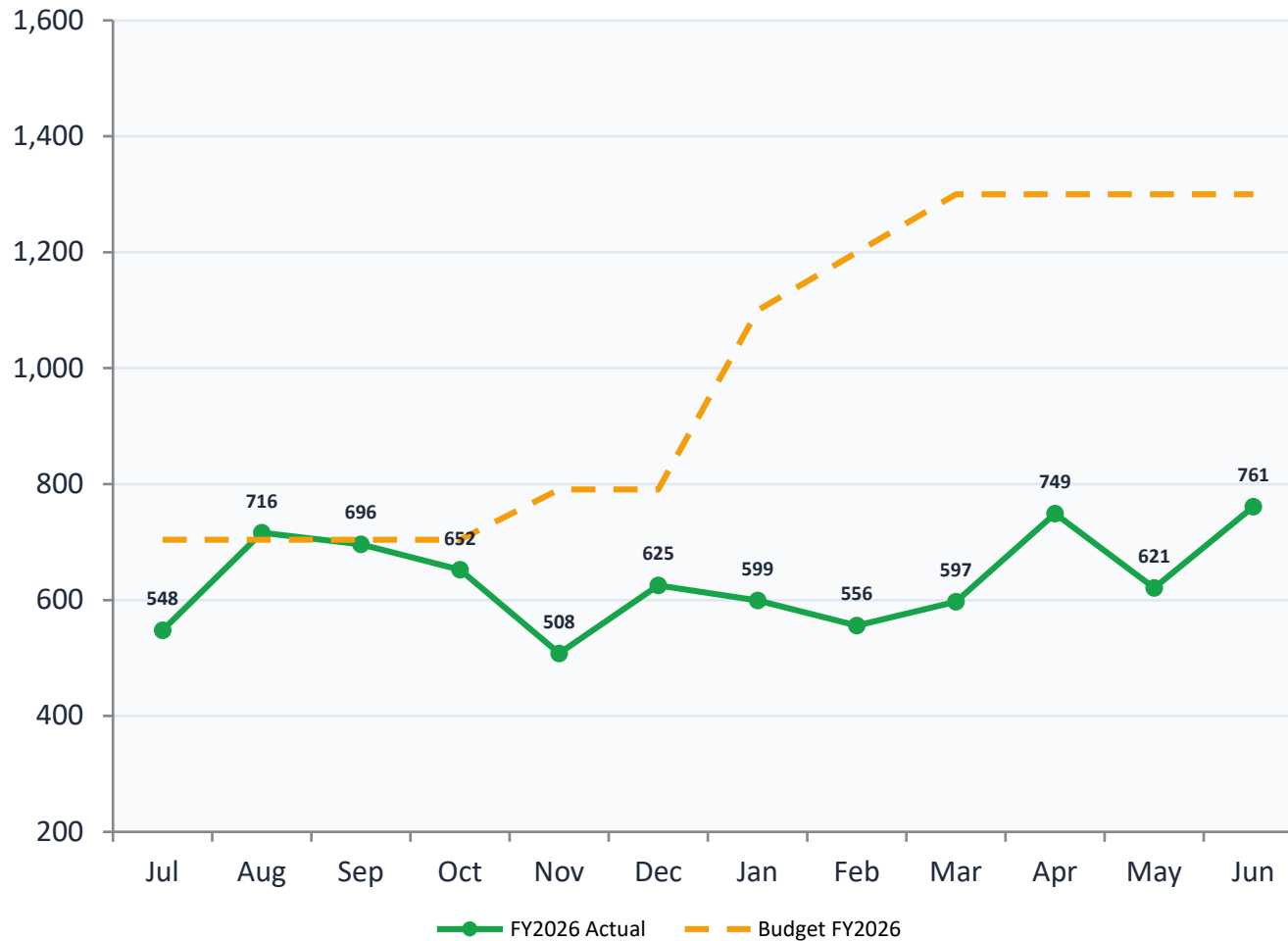
RHC Lindsay - Registrations



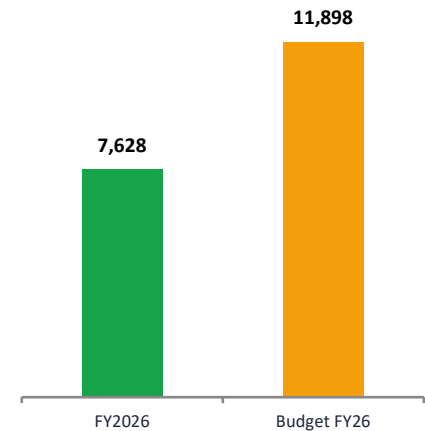
RHC Woodlake - Registrations



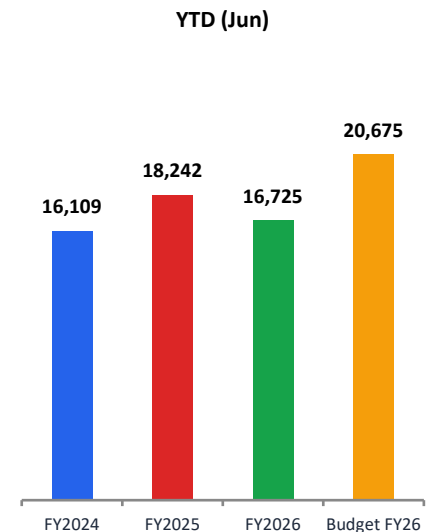
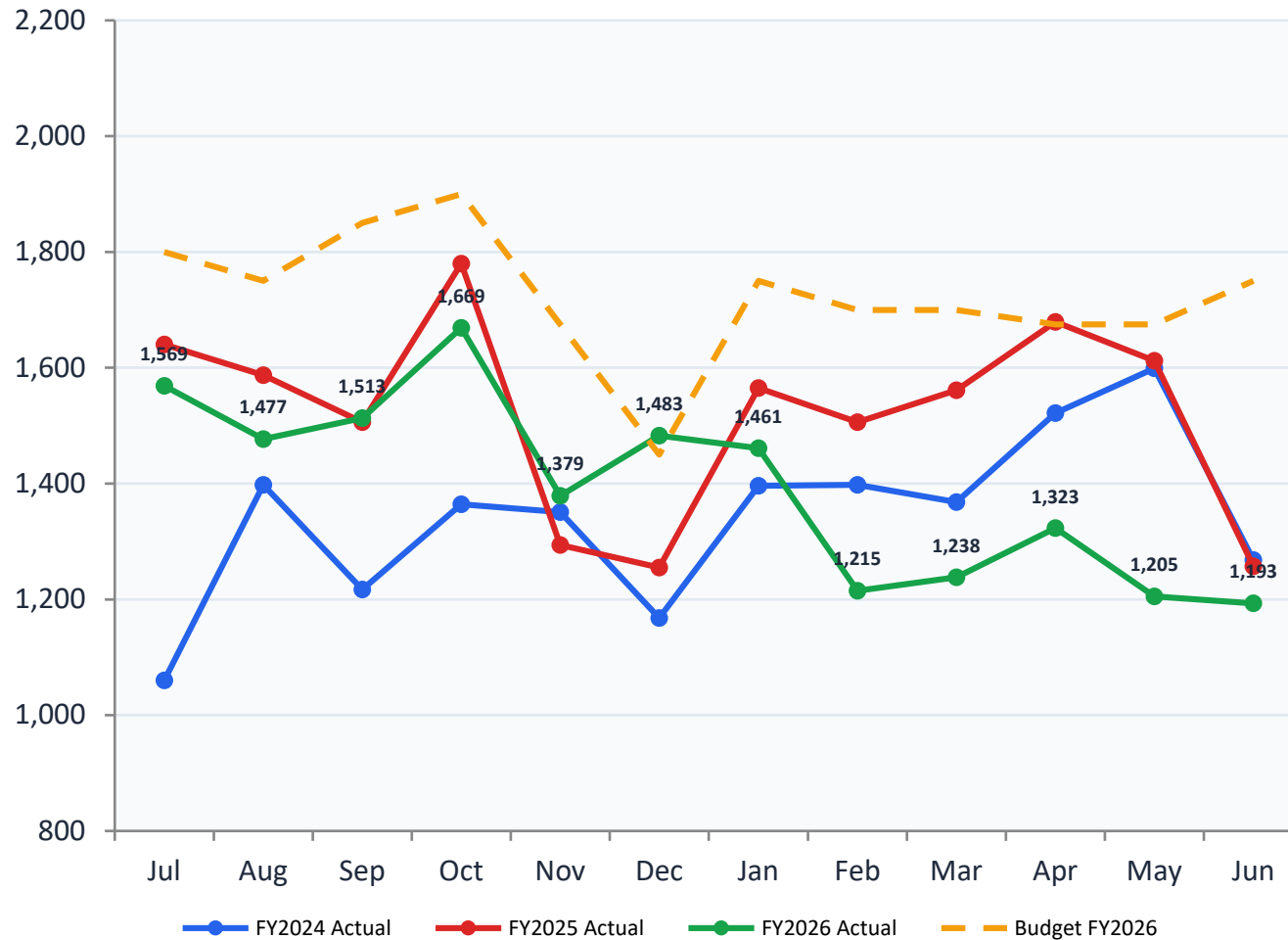
RHC Woodlake Valencia - Registrations



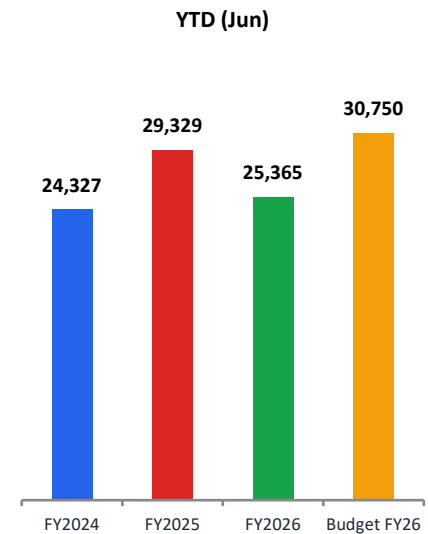
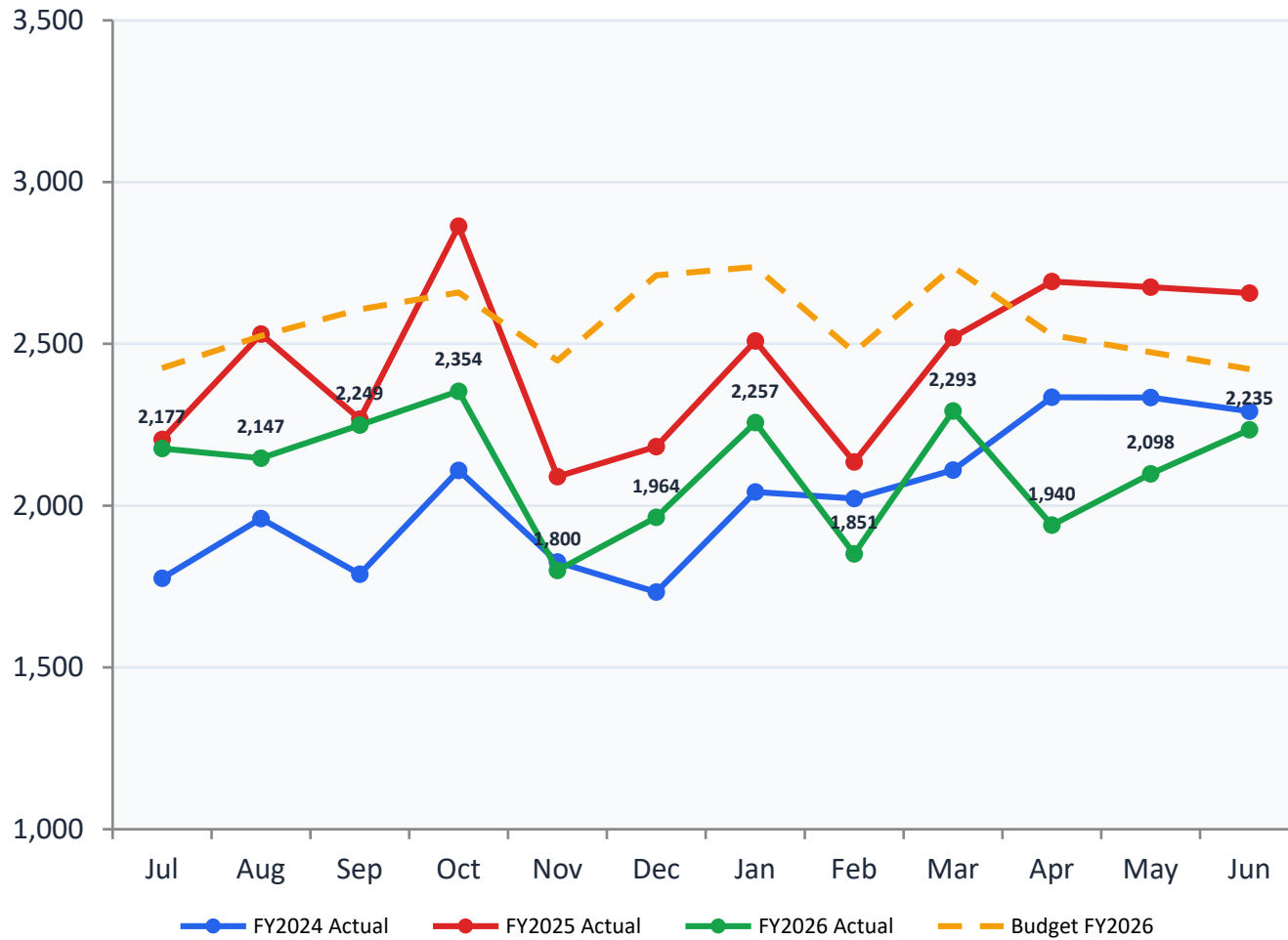
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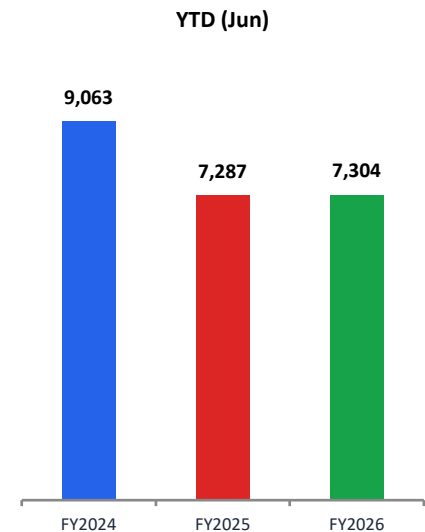
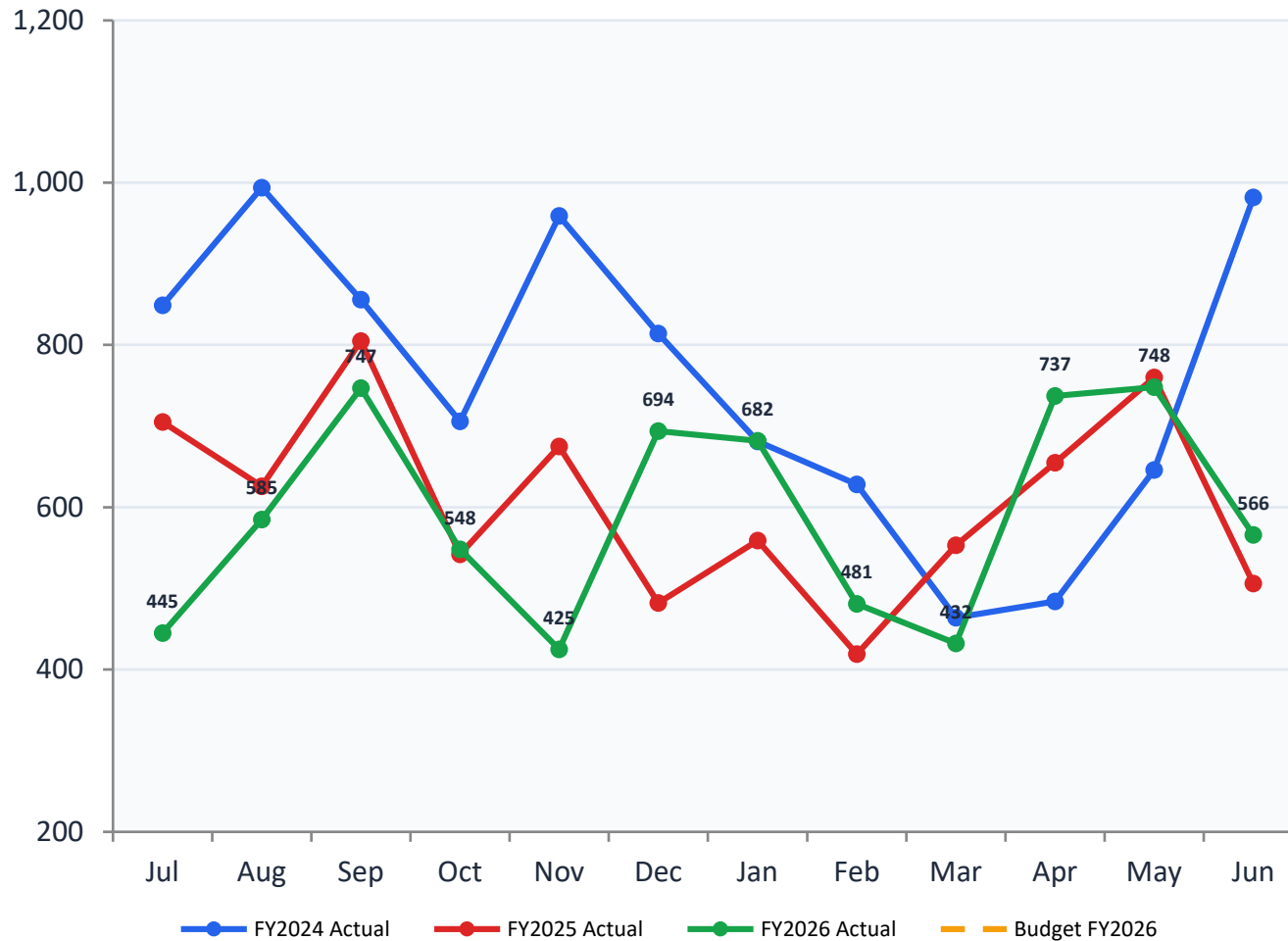
RHC Dinuba - Registrations



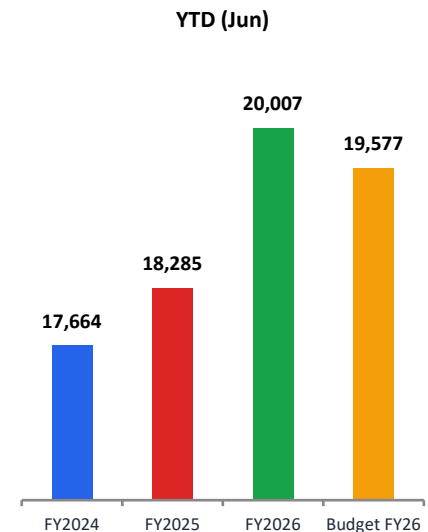
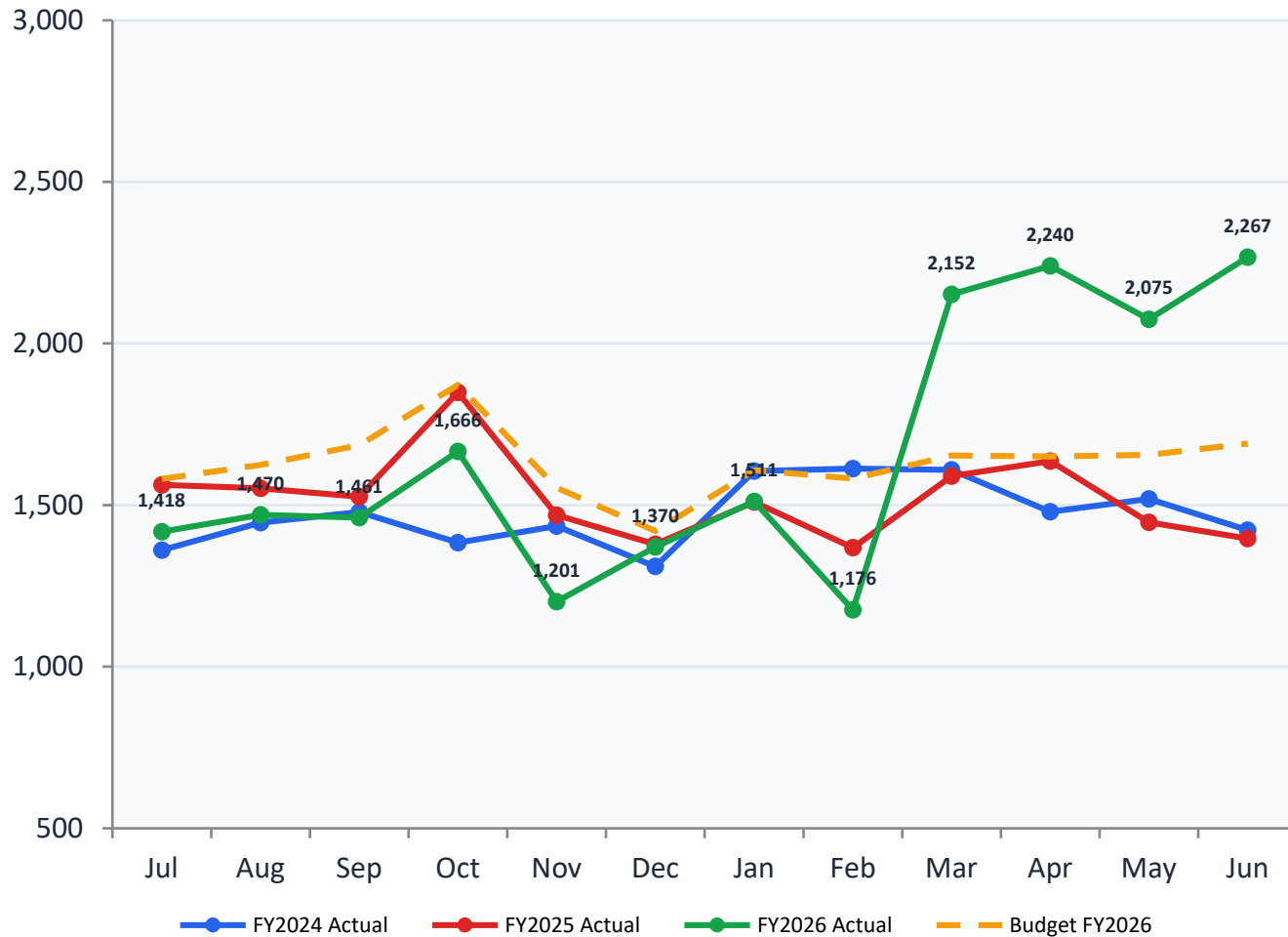
RHC Tulare - Registrations



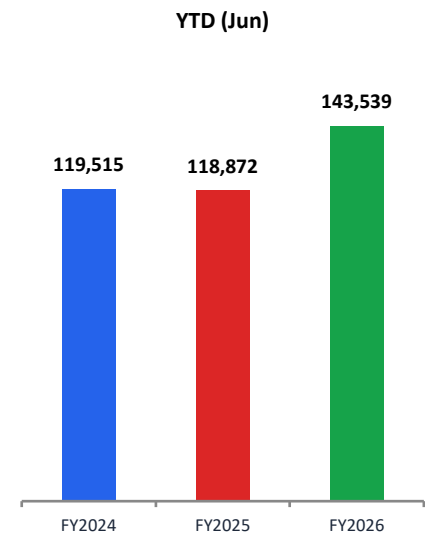
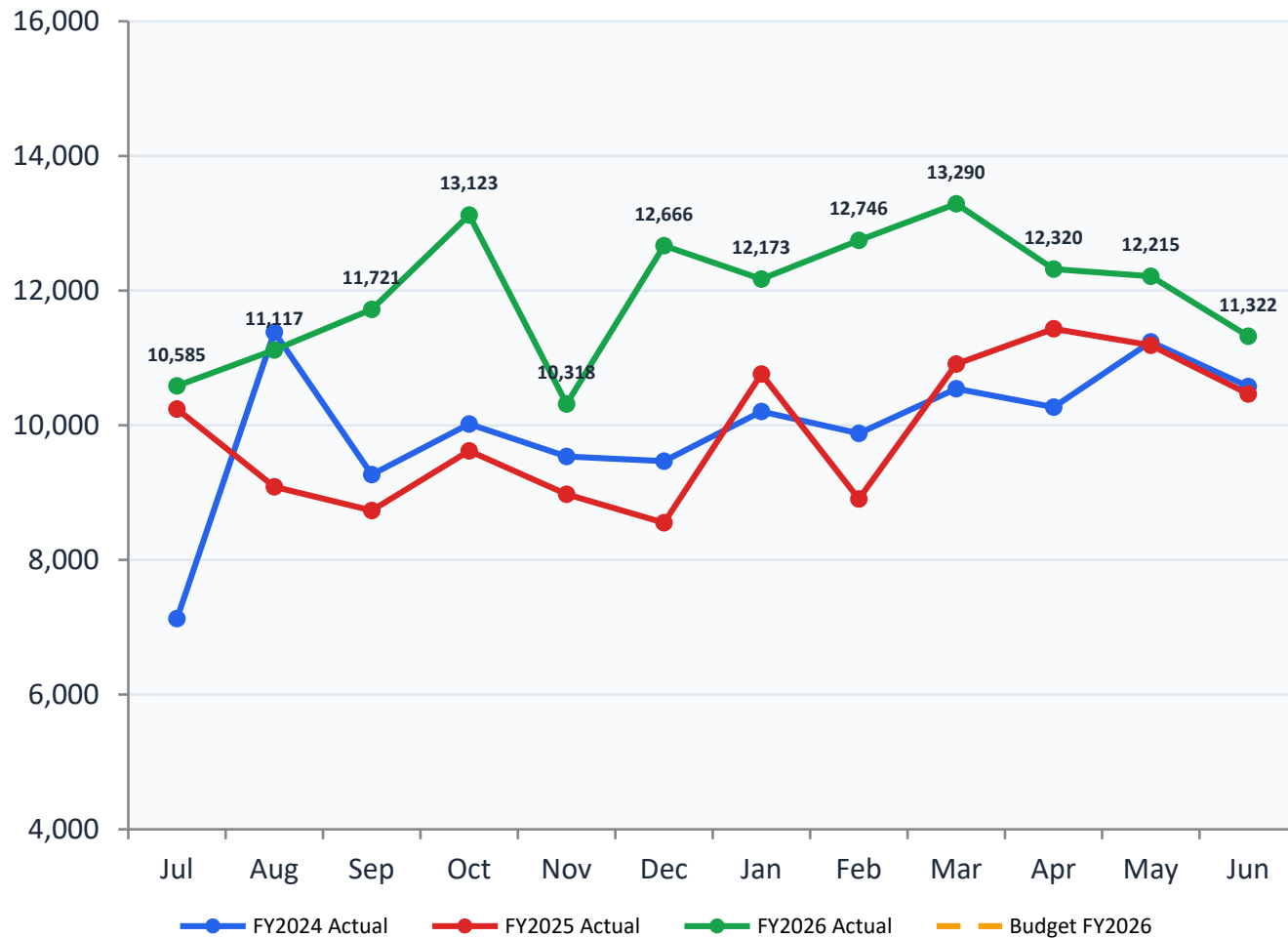
Neurosurgery Clinic - wRVU's



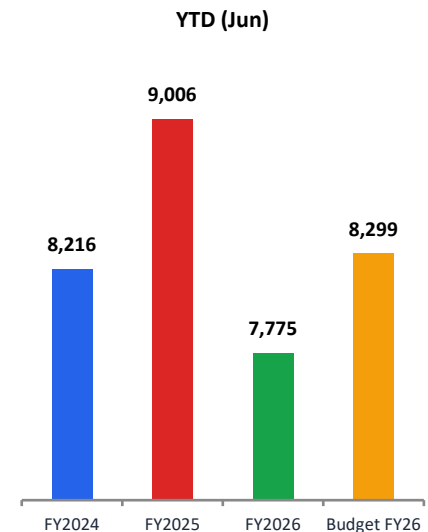
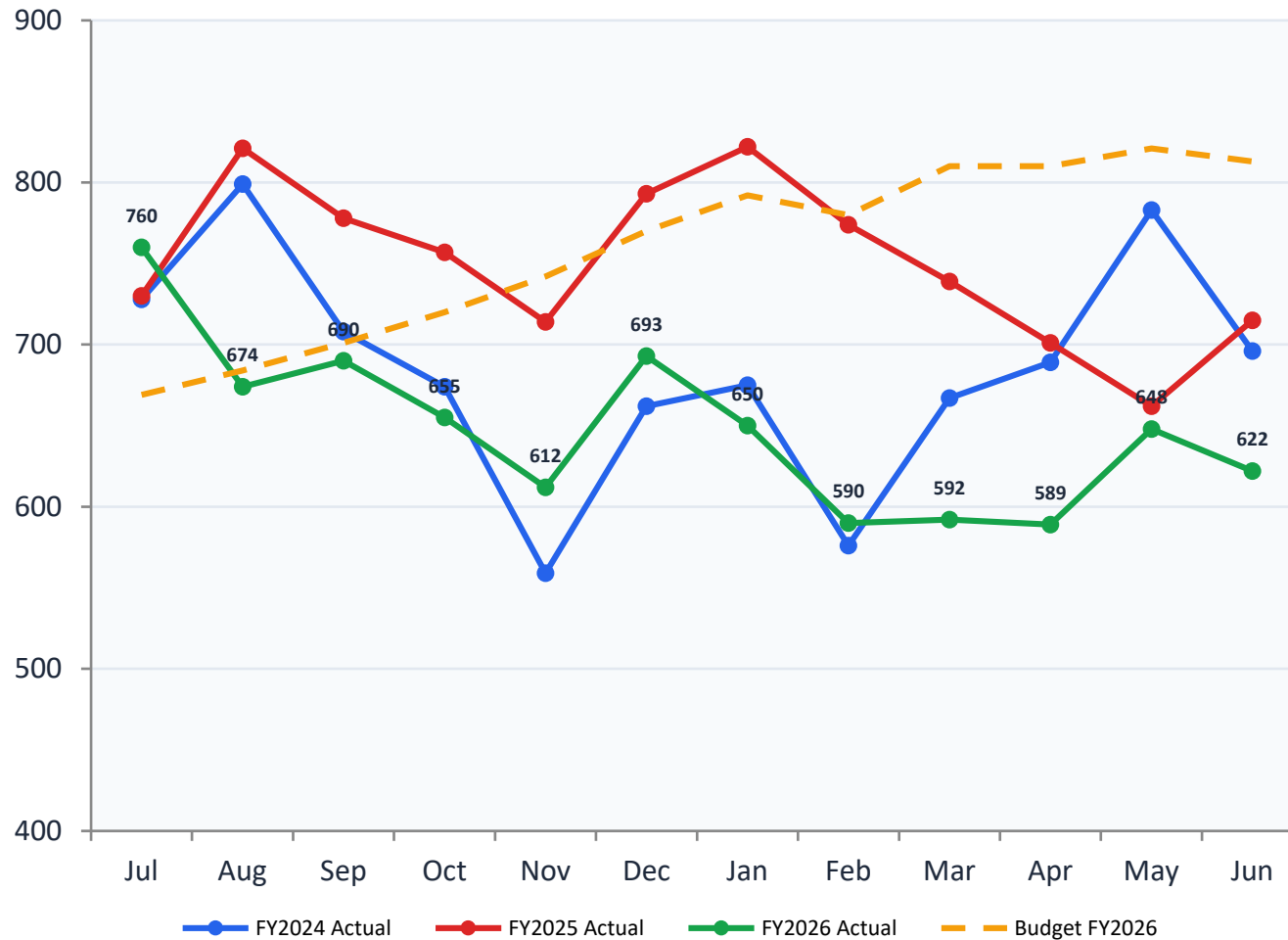
KH Cardiology Center Registrations



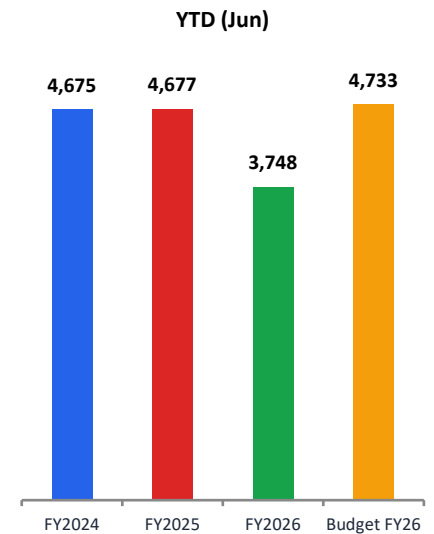
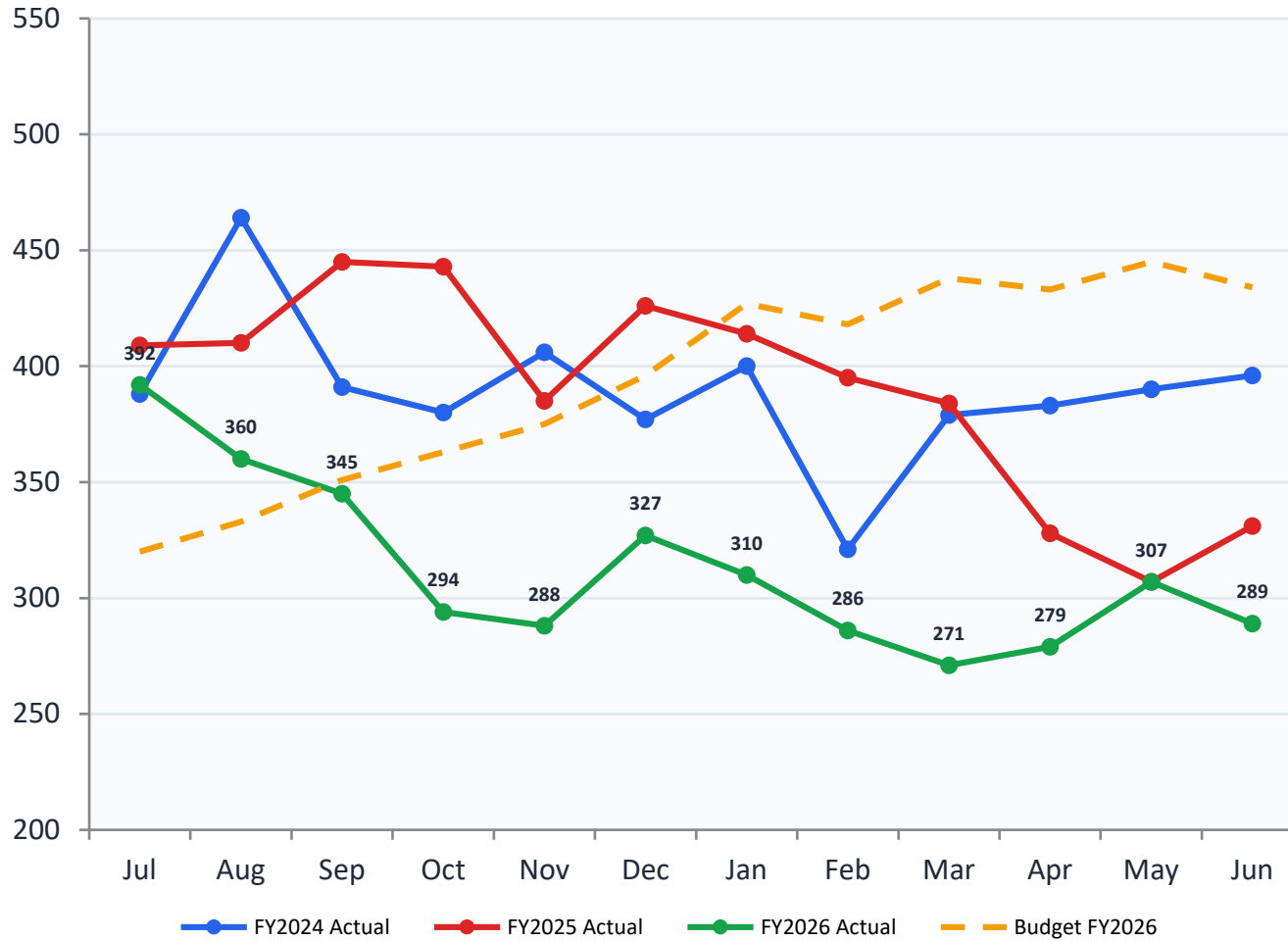
KH Cardiology Center - wRVU's



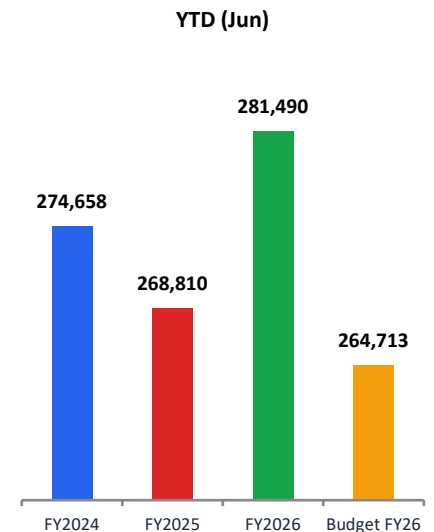
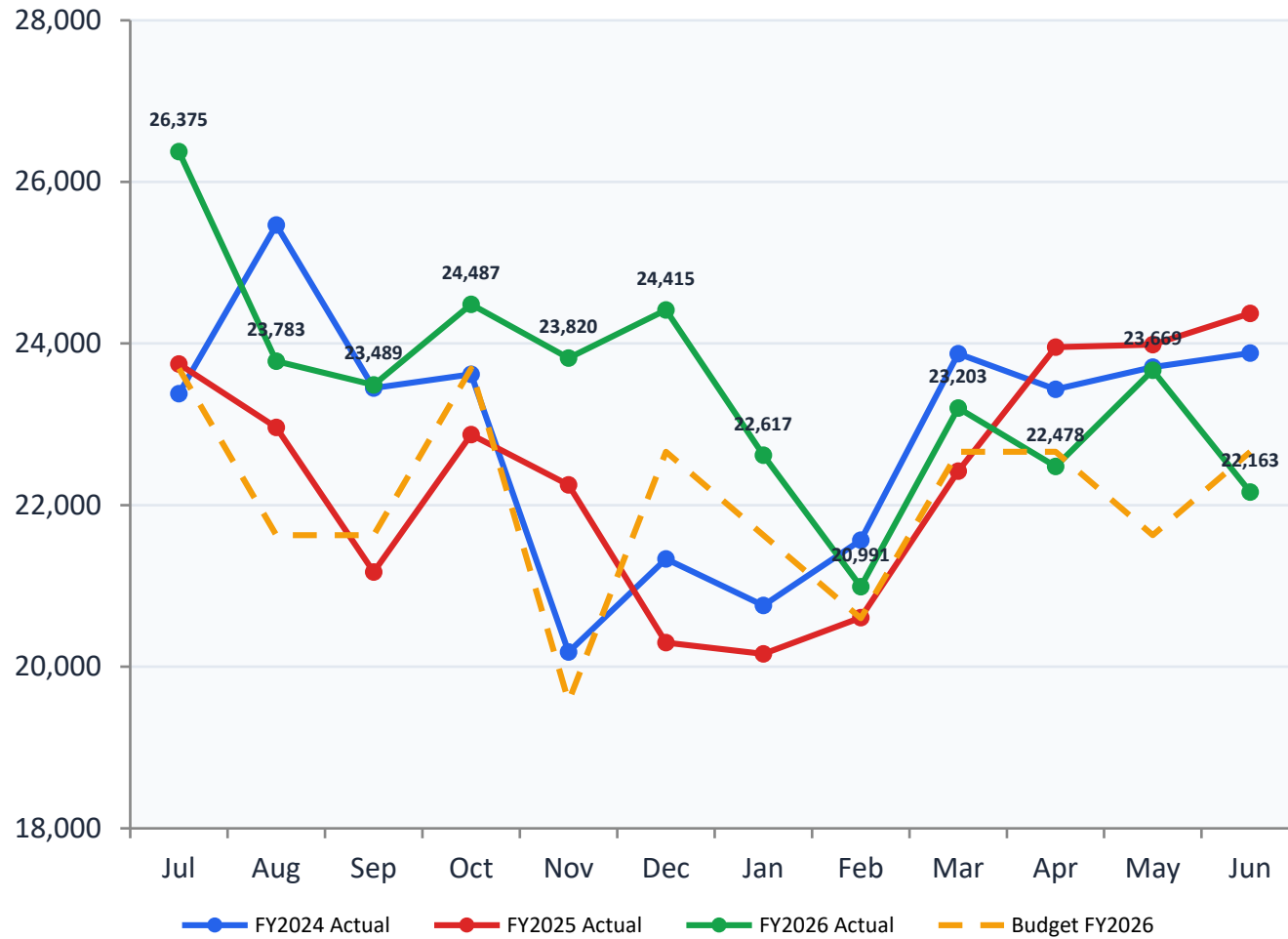
Labor Triage Registrations



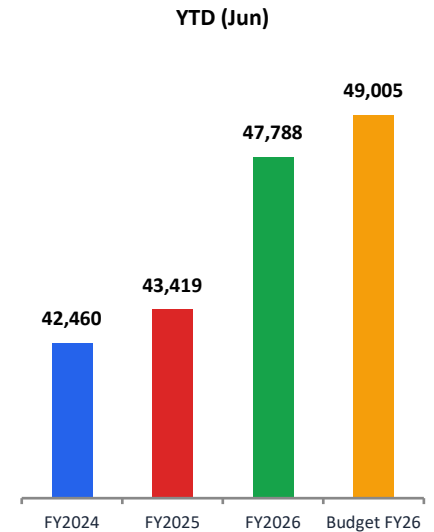
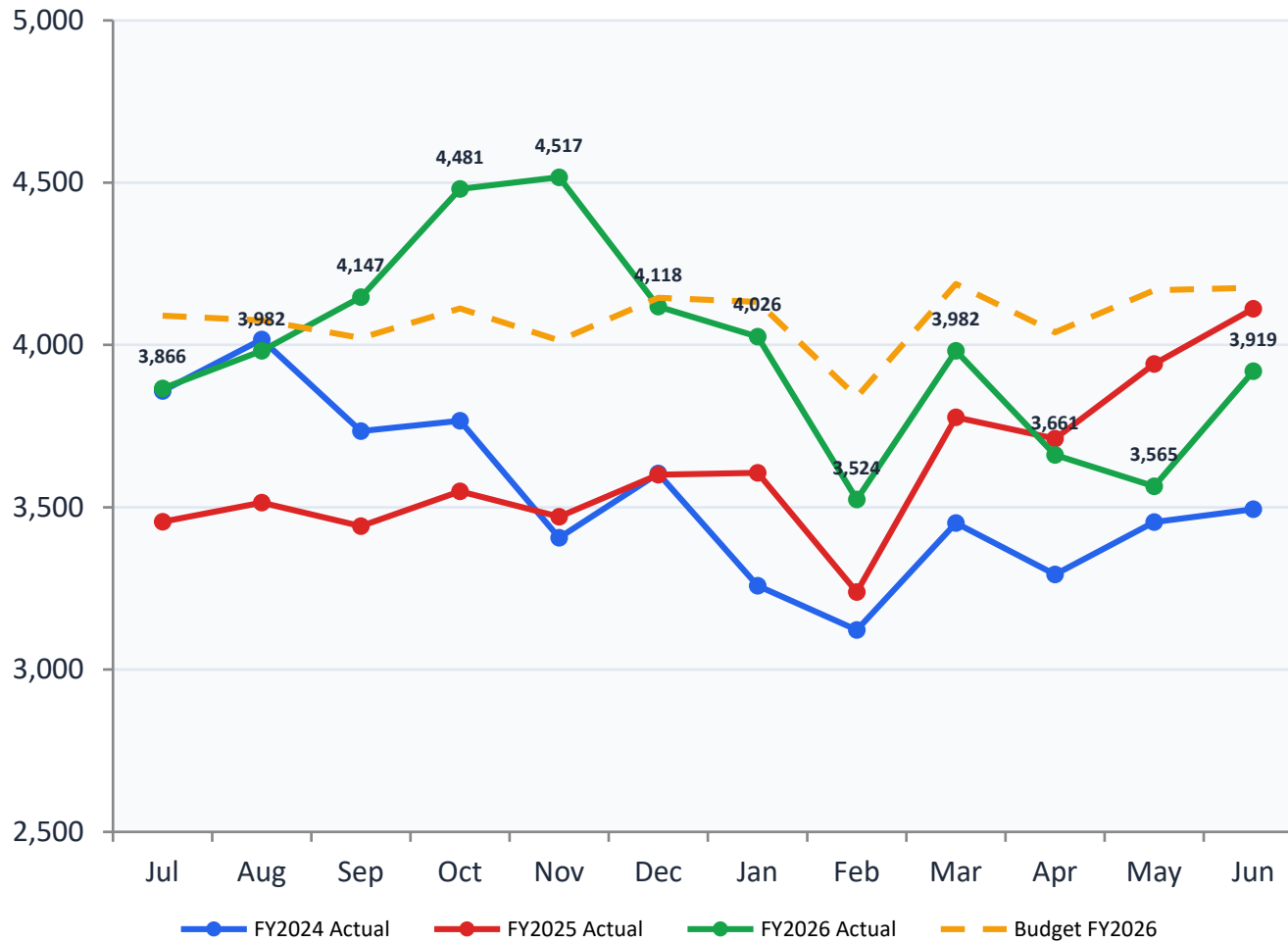
Deliveries



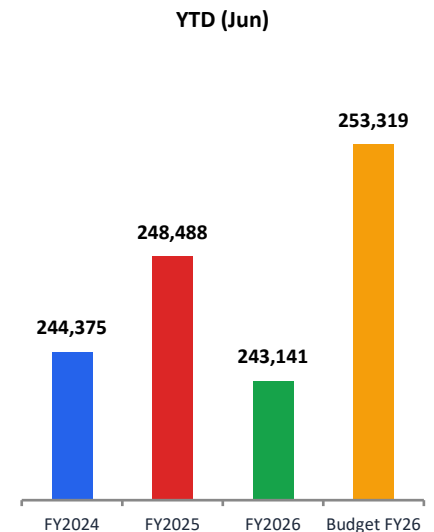
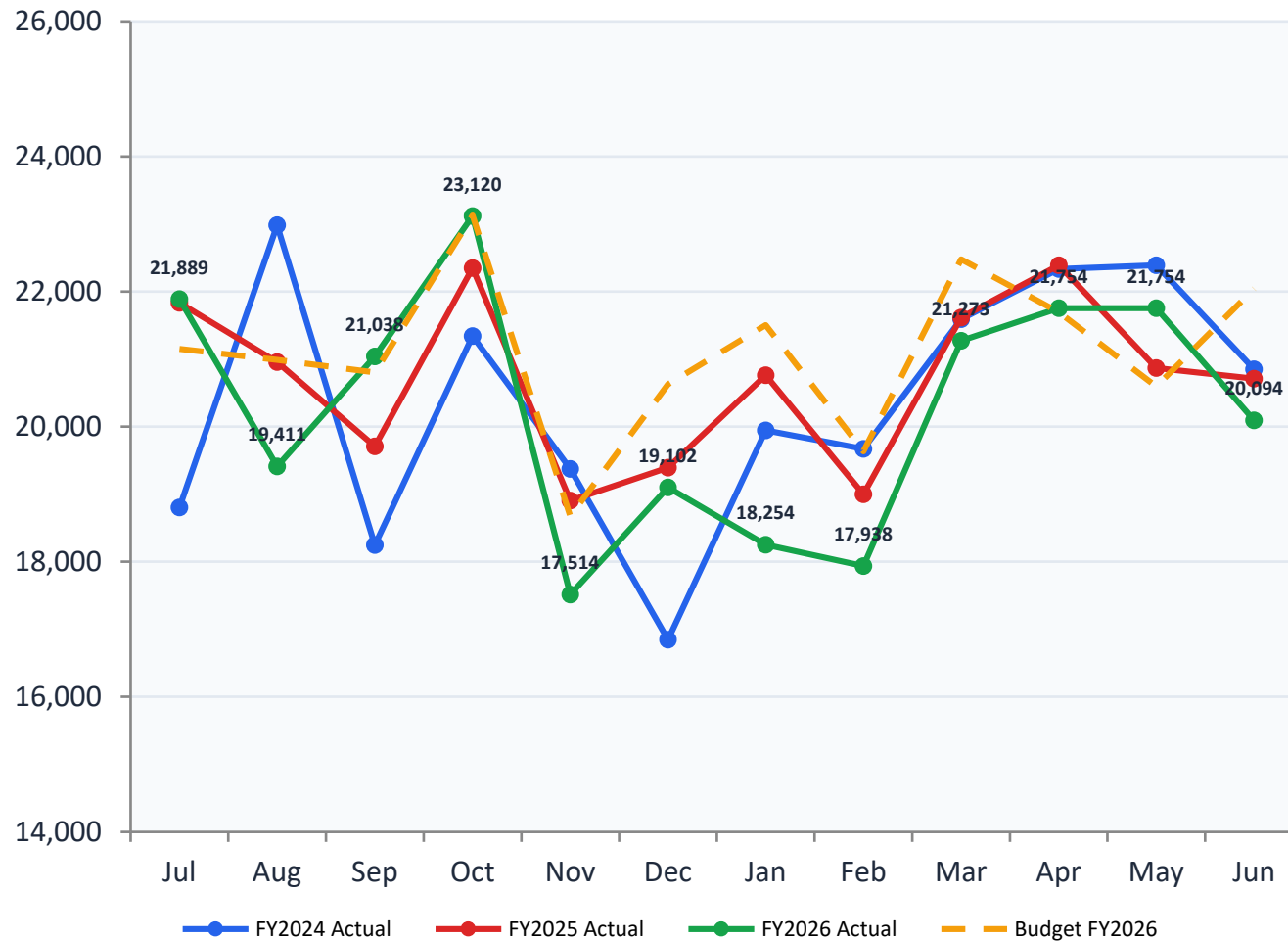
Home Infusion Days



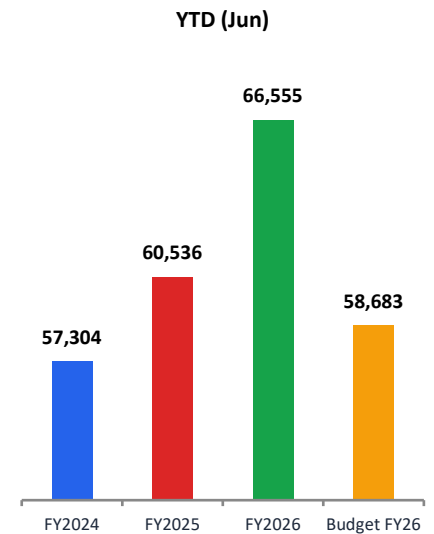
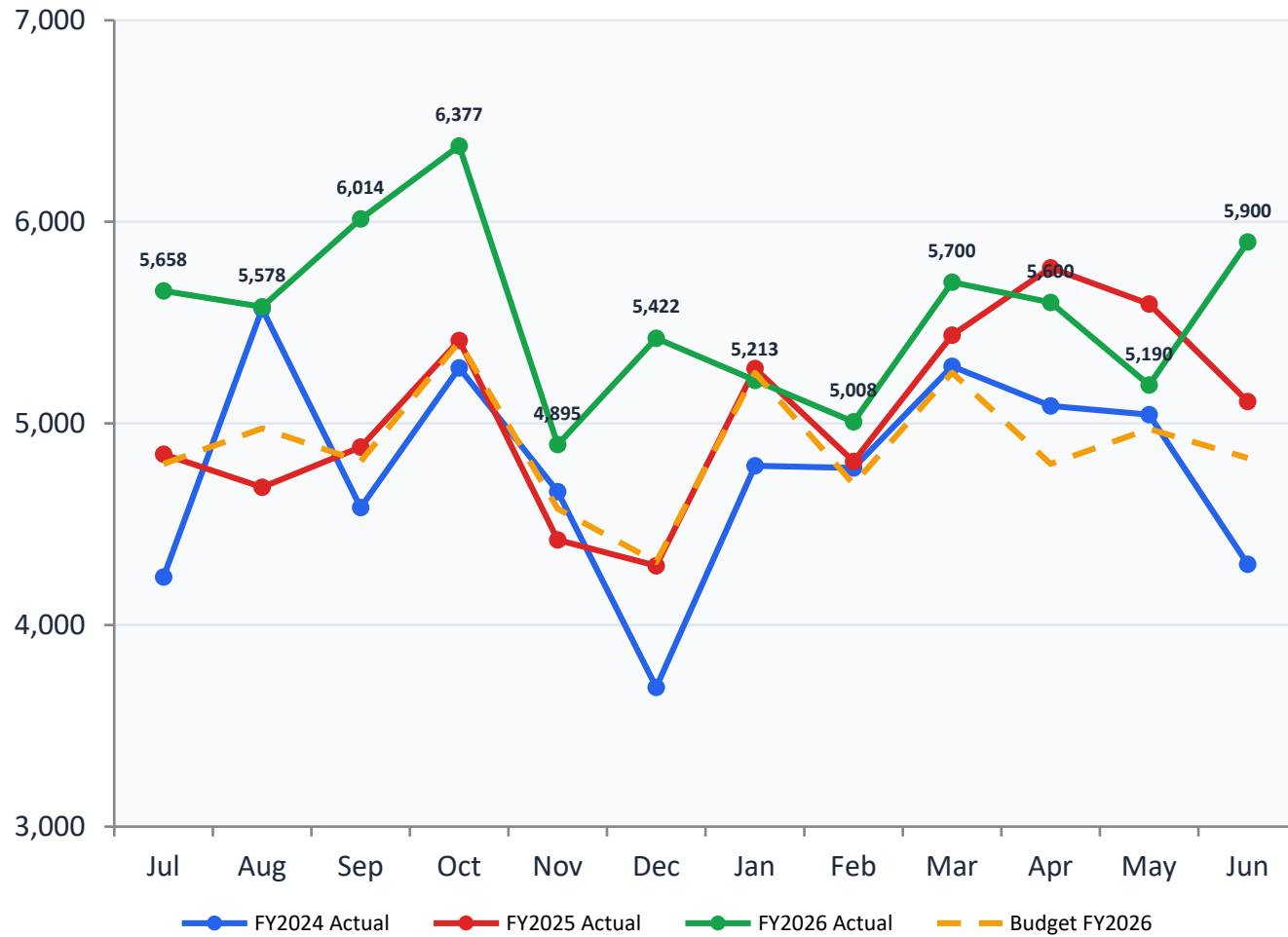
Hospice Days



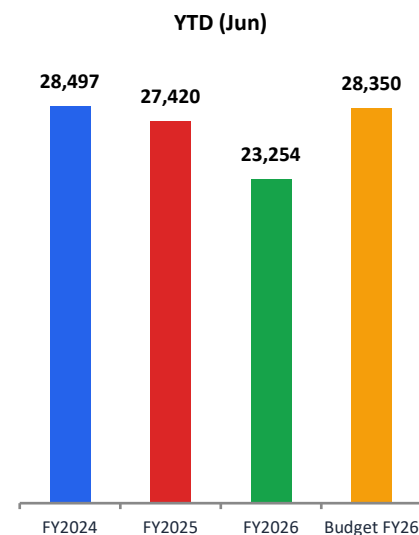
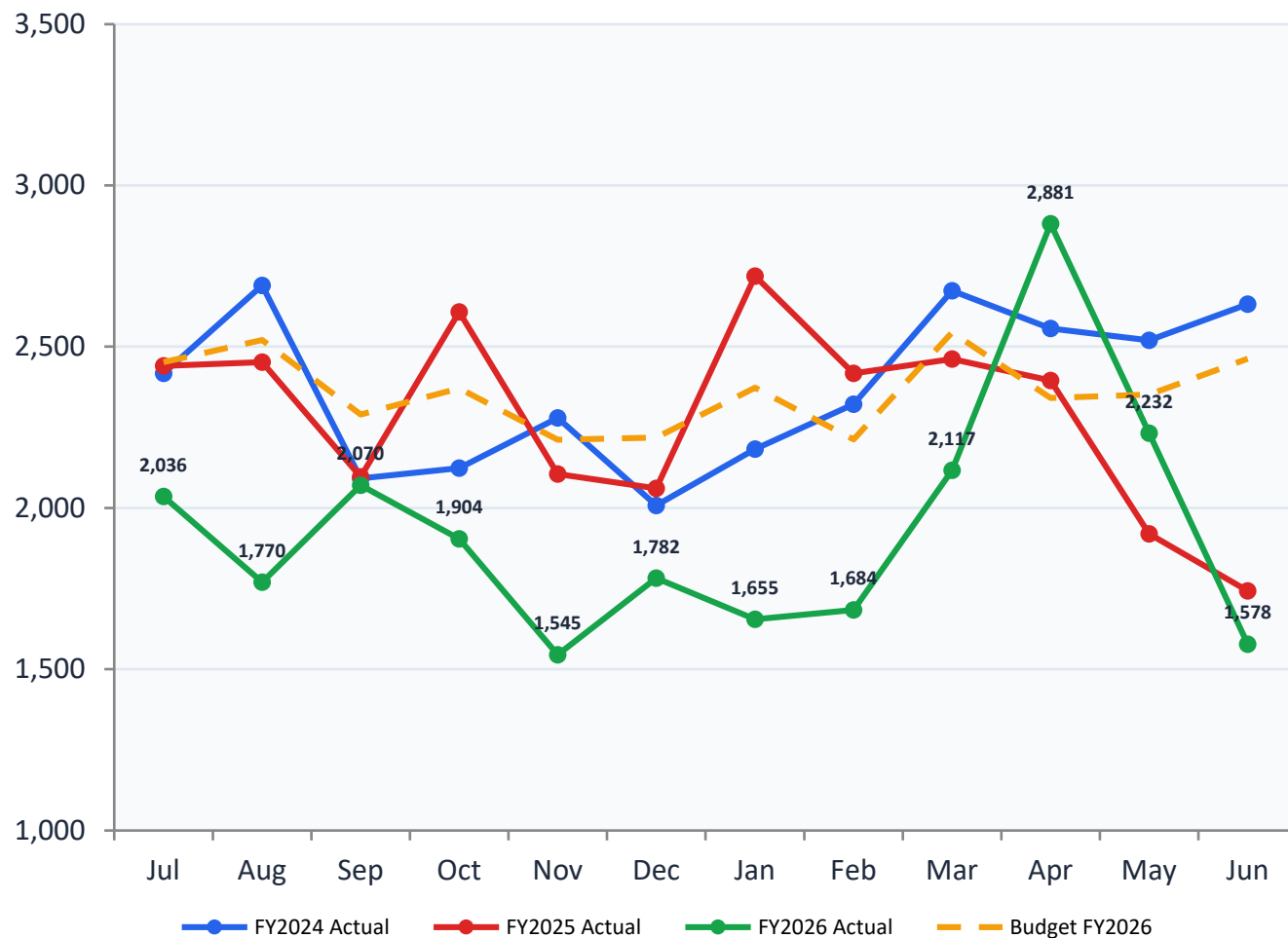
All O/P Rehab Svcs Across District



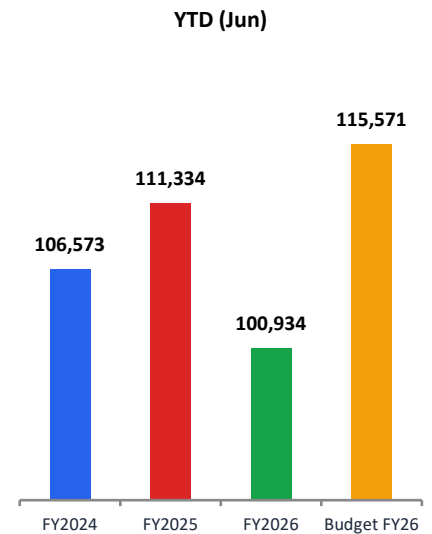
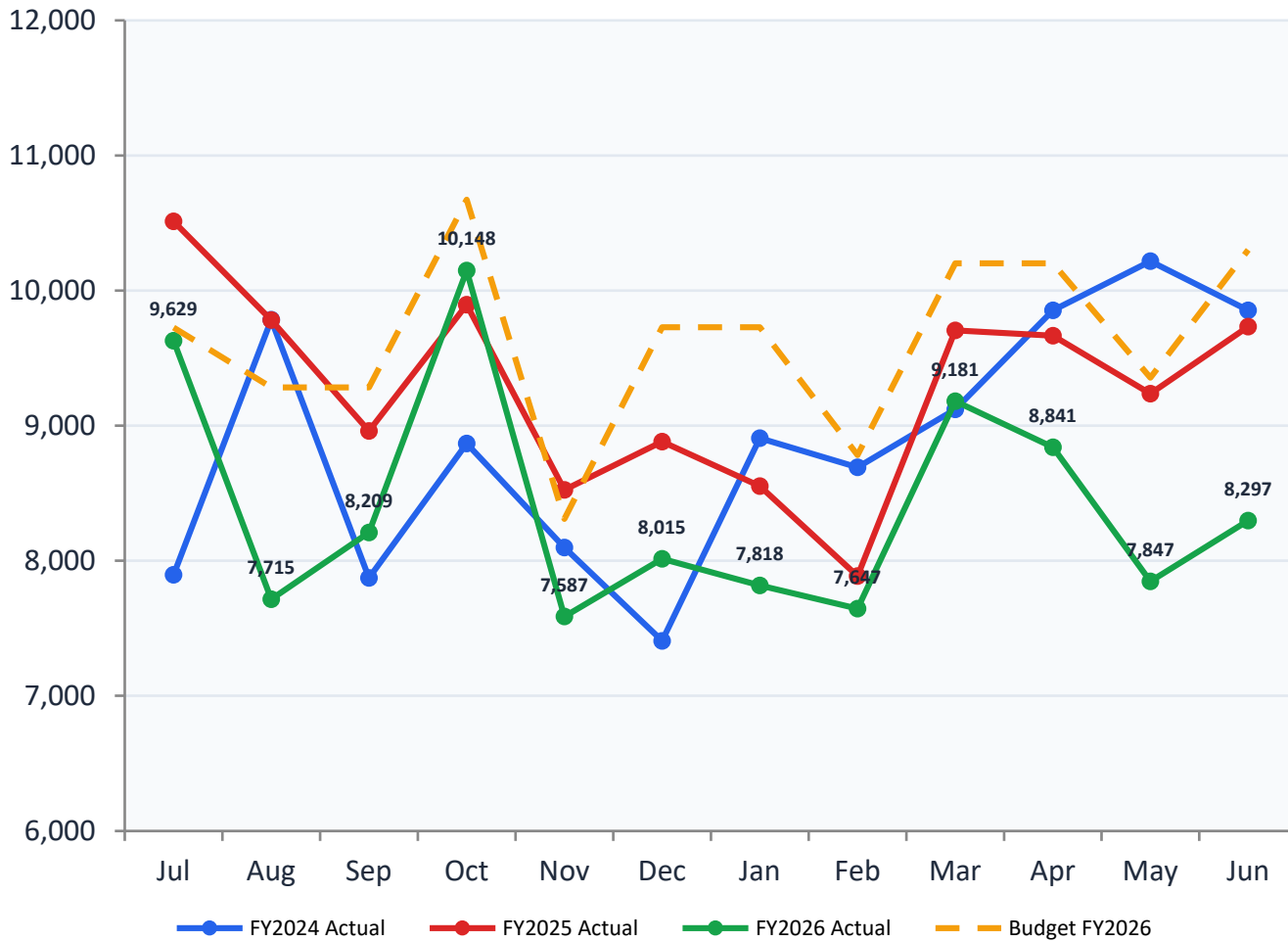
O/P Rehab Services



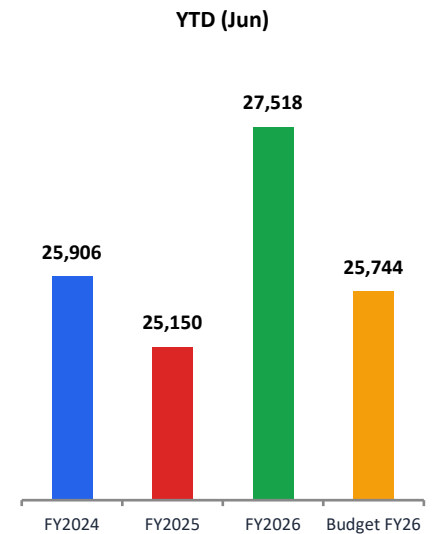
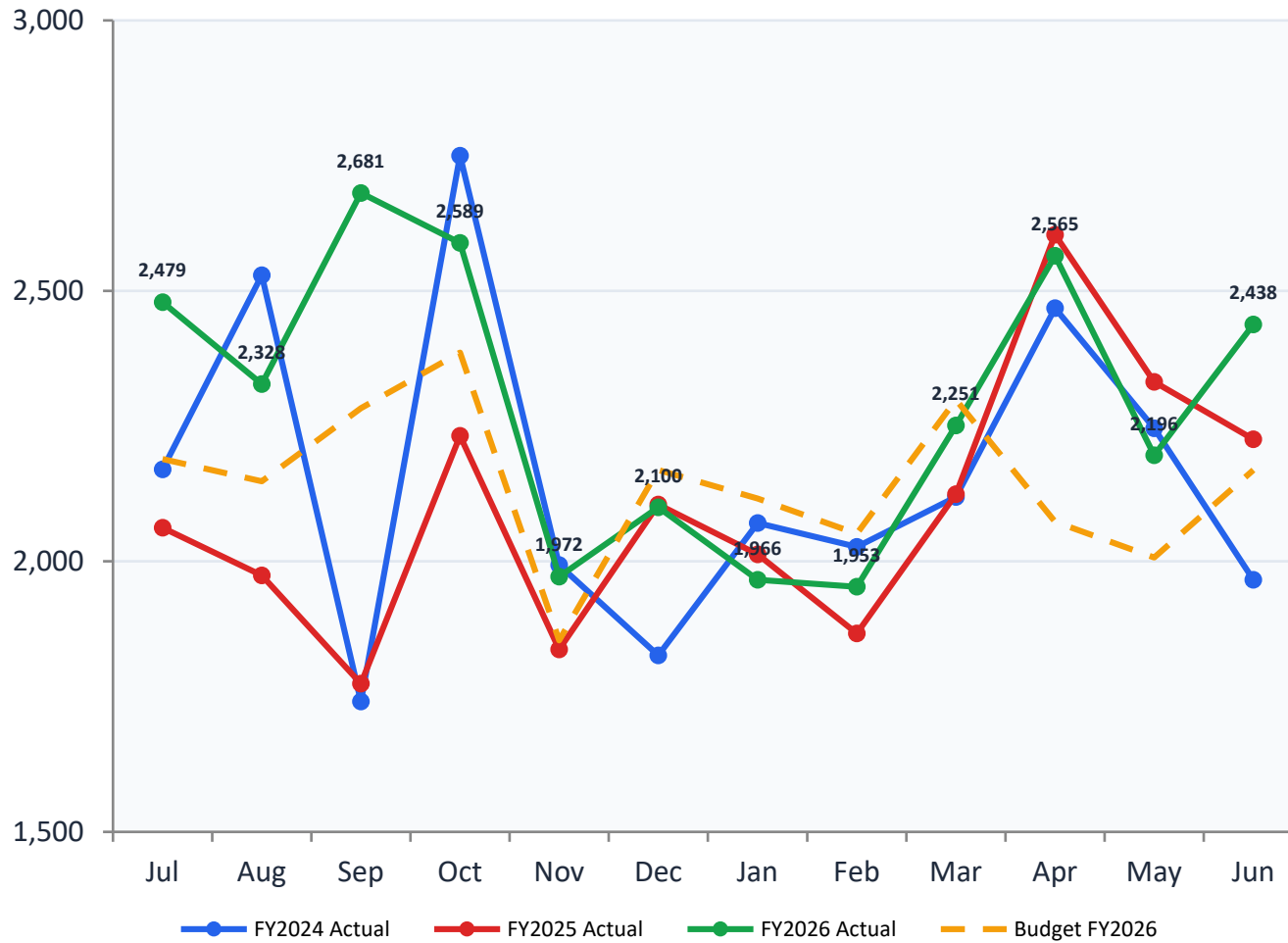
O/P Rehab - Exeter



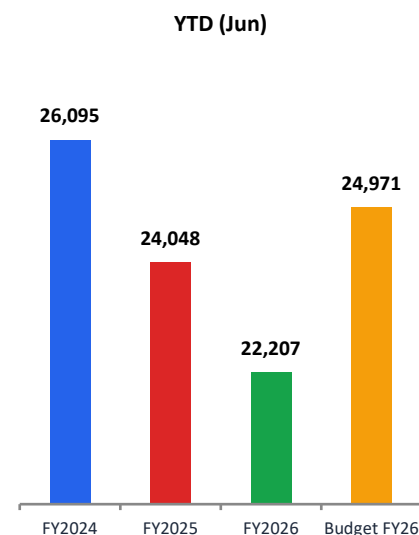
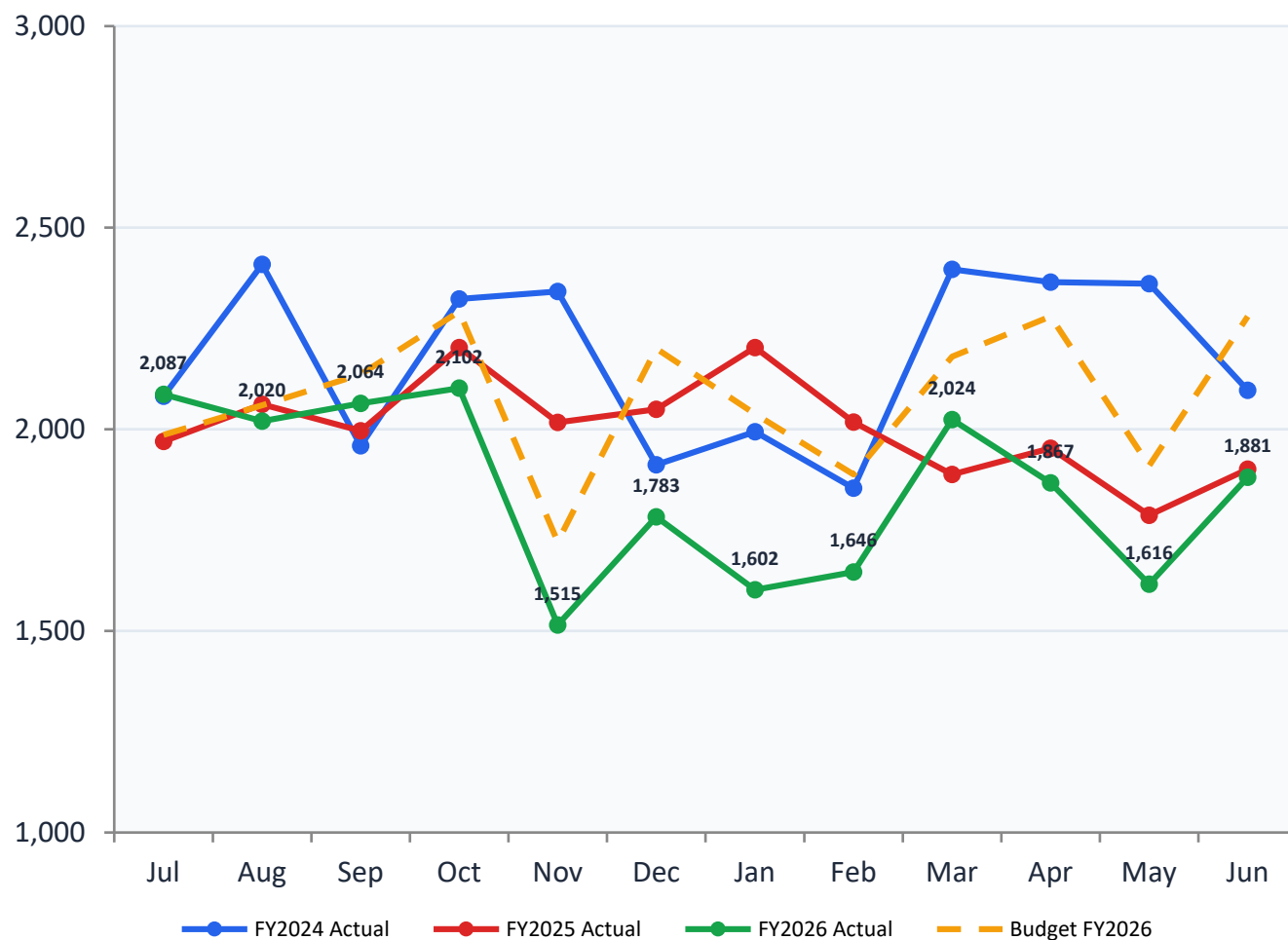
O/P Rehab - Akers



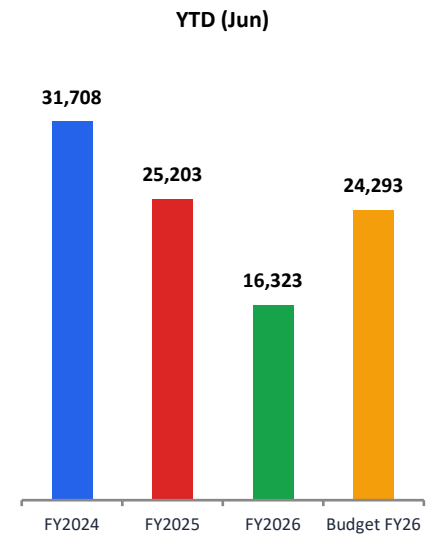
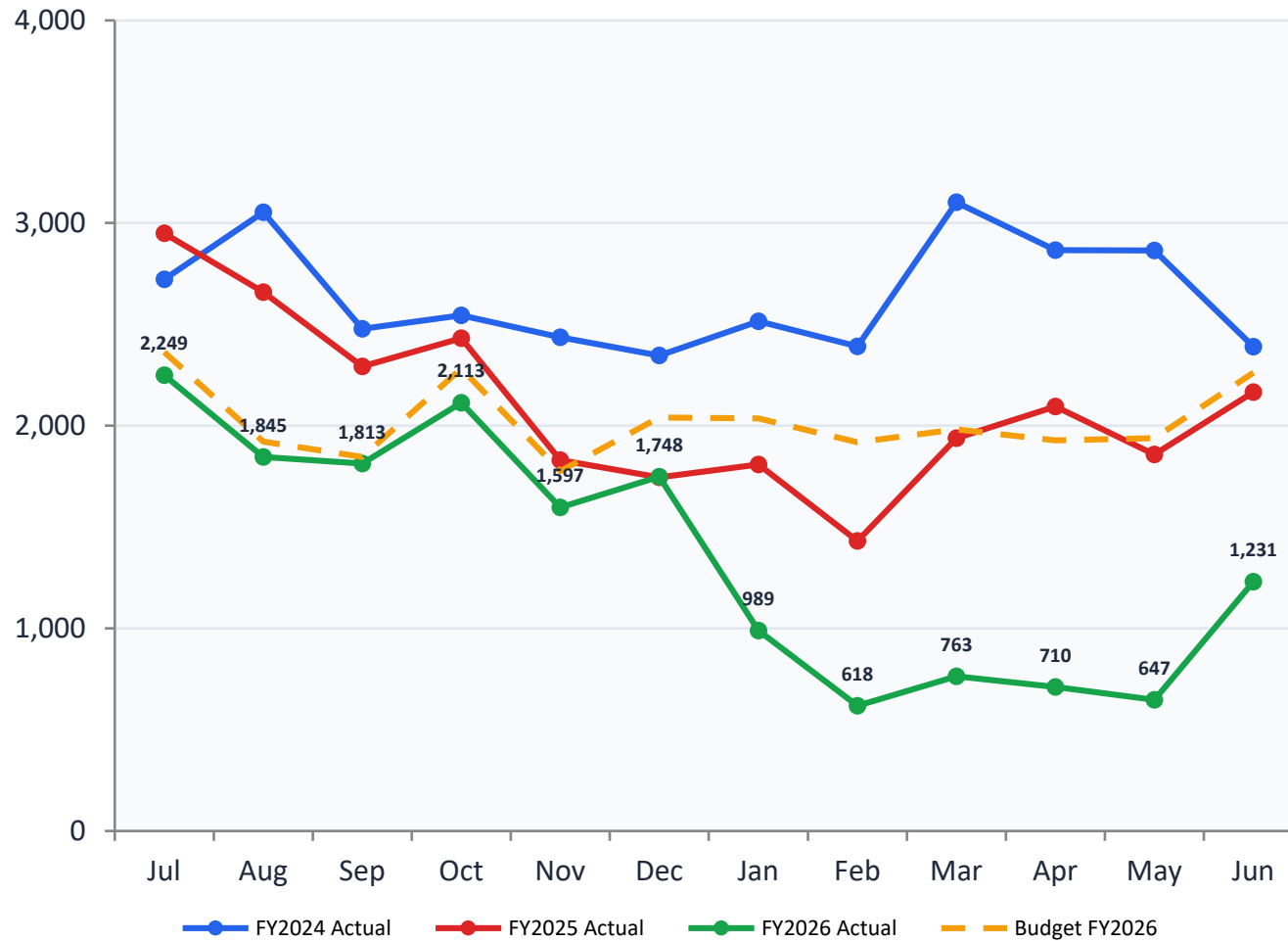
O/P Rehab - LLOPT



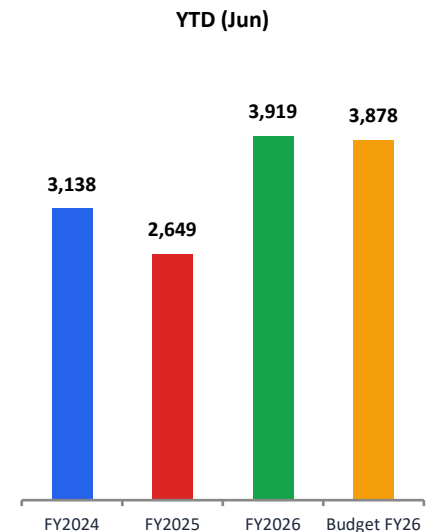
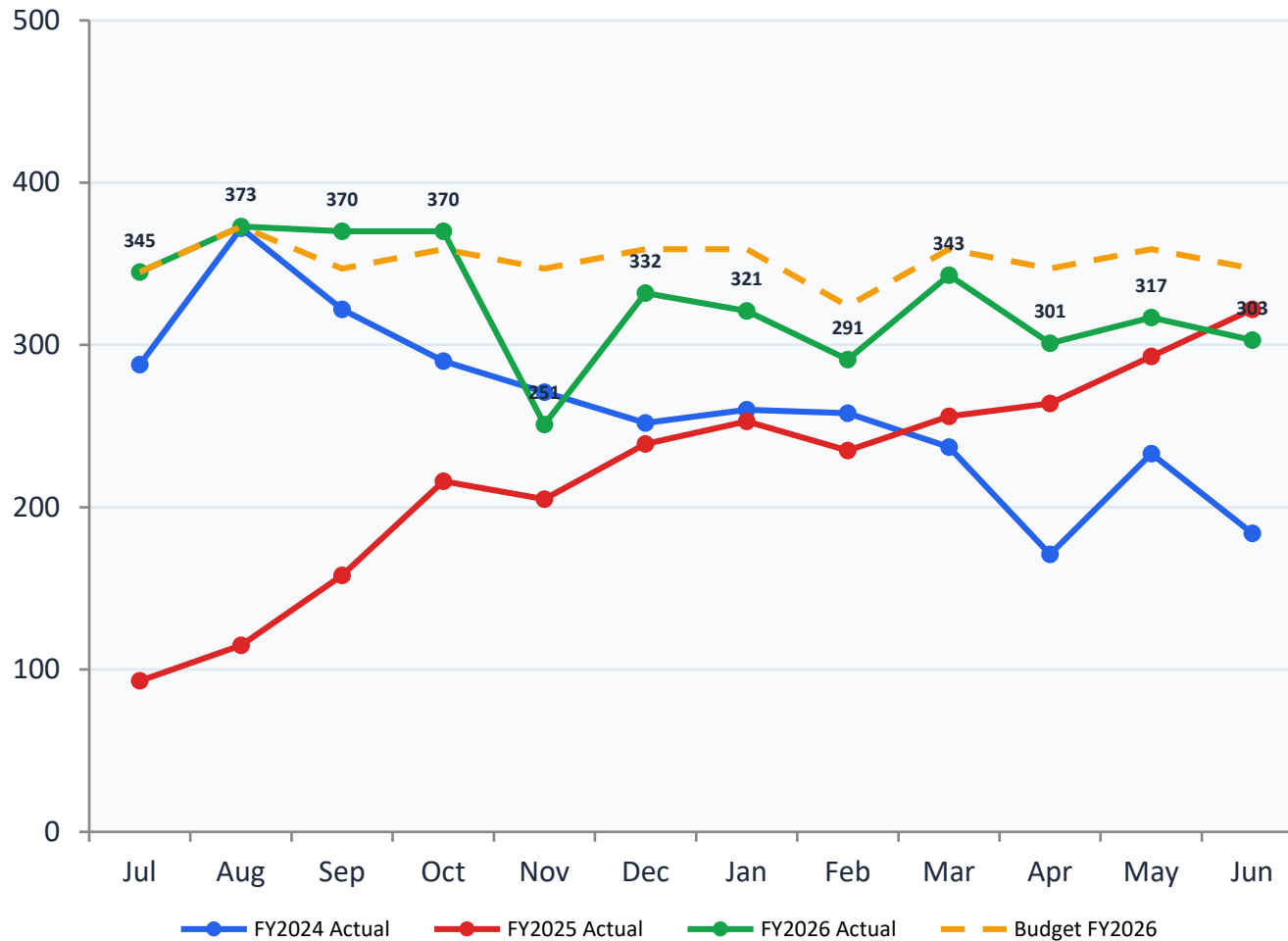
O/P Rehab - Dinuba



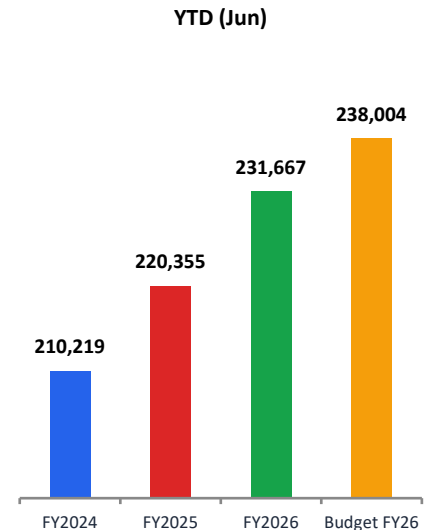
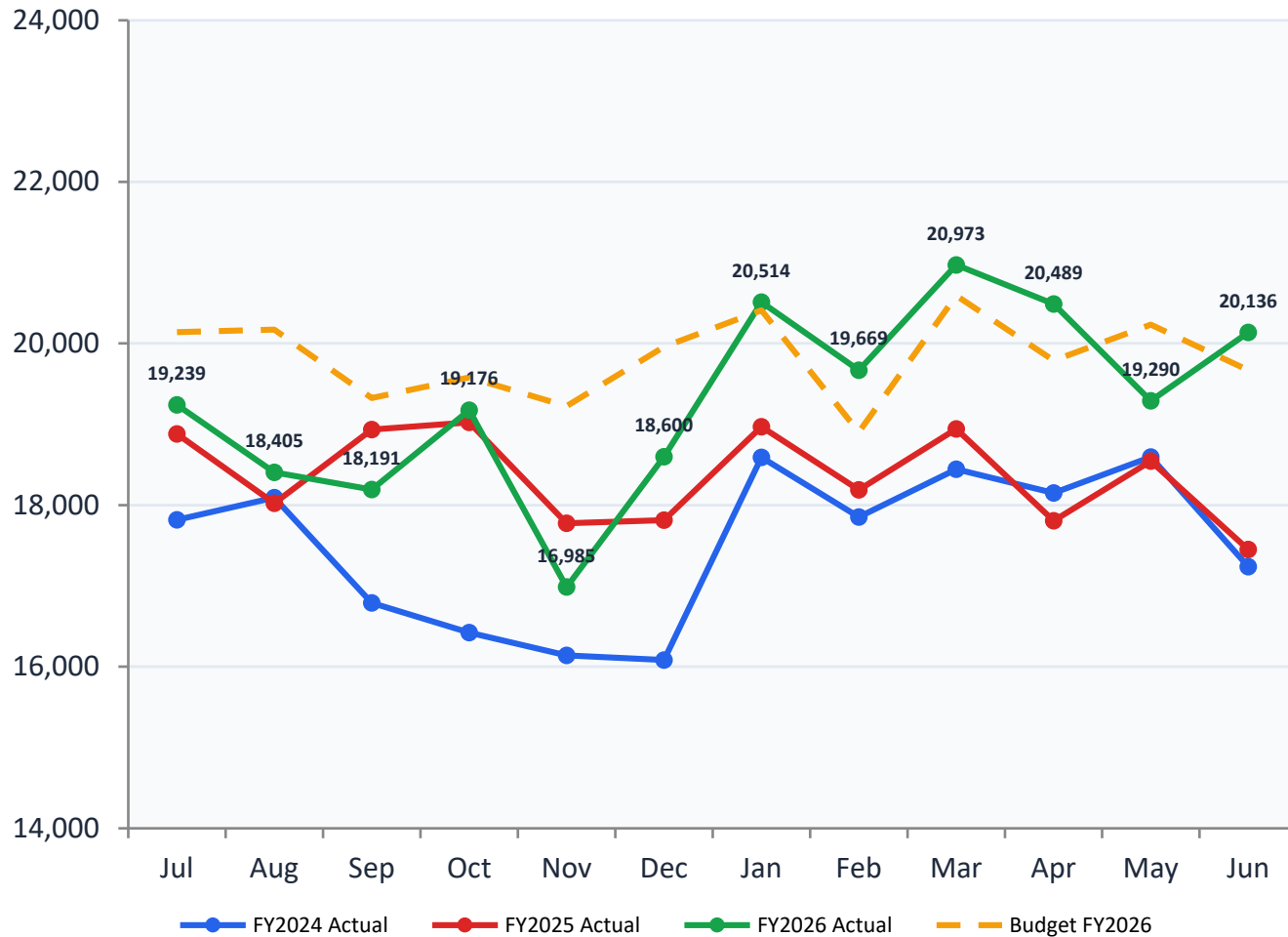
Therapy - Cypress Hand Center



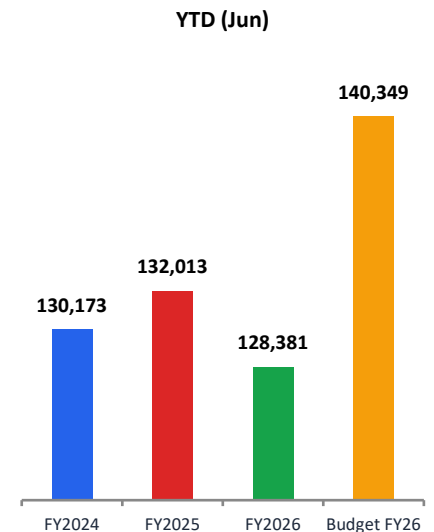
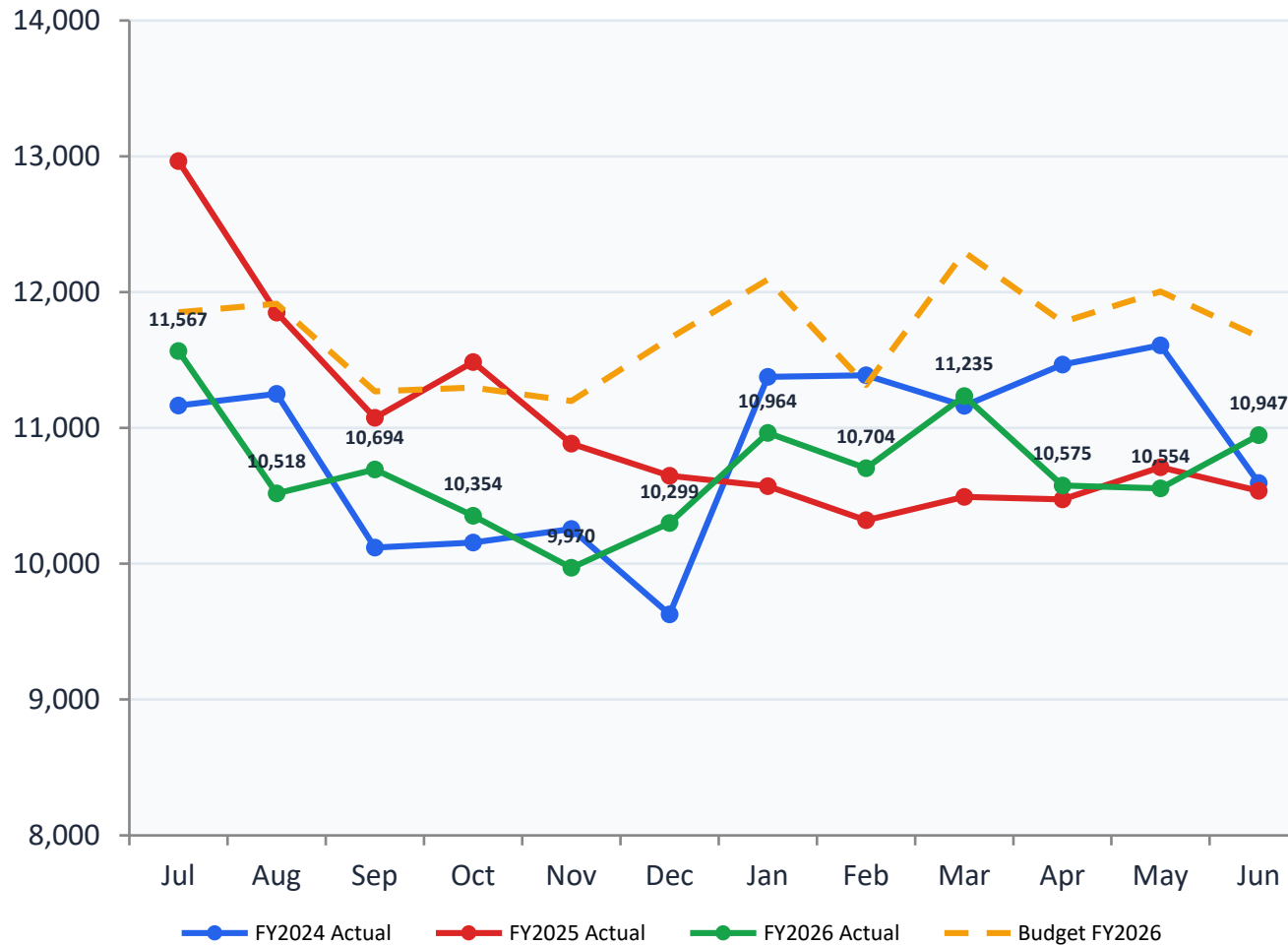
Therapy-Wound Care Svcs Encounters



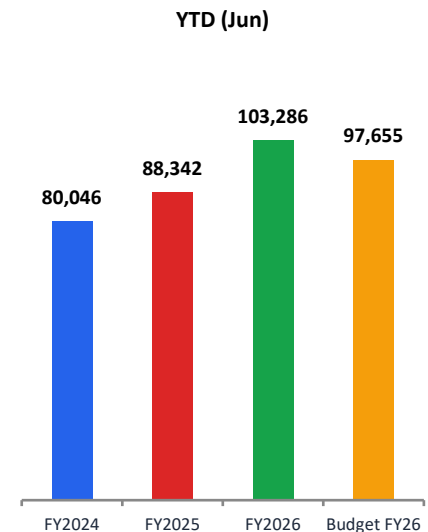
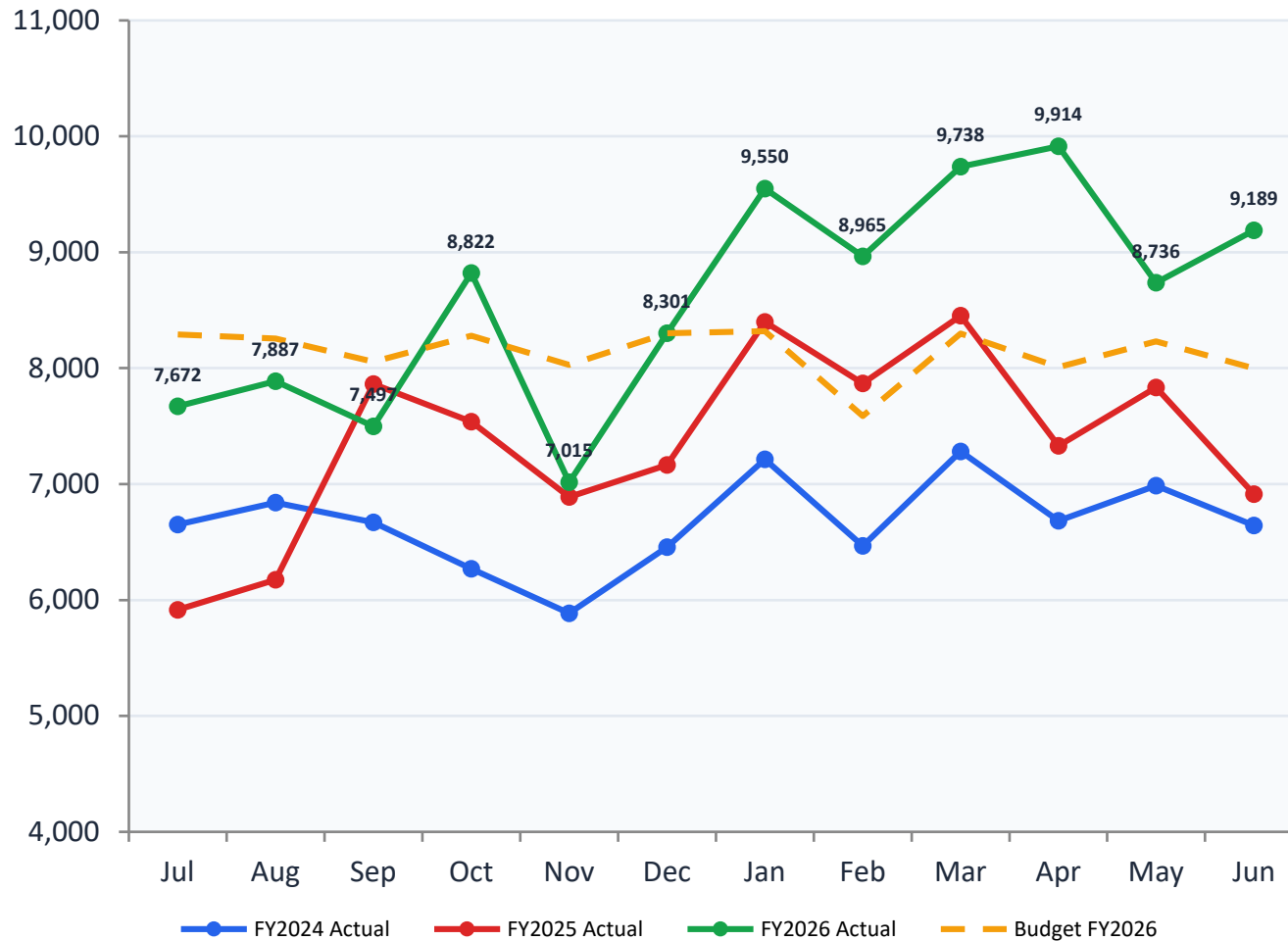
Physical & Other Therapy Units (I/P & O/P)



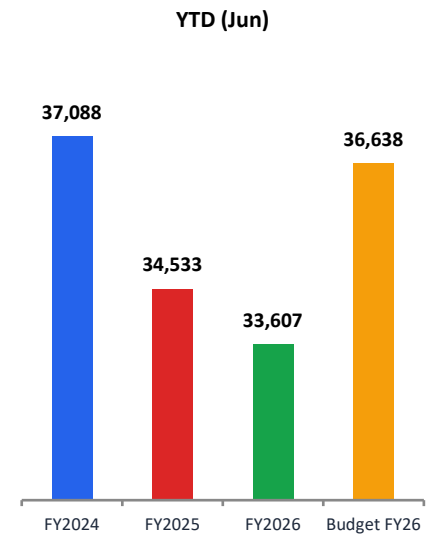
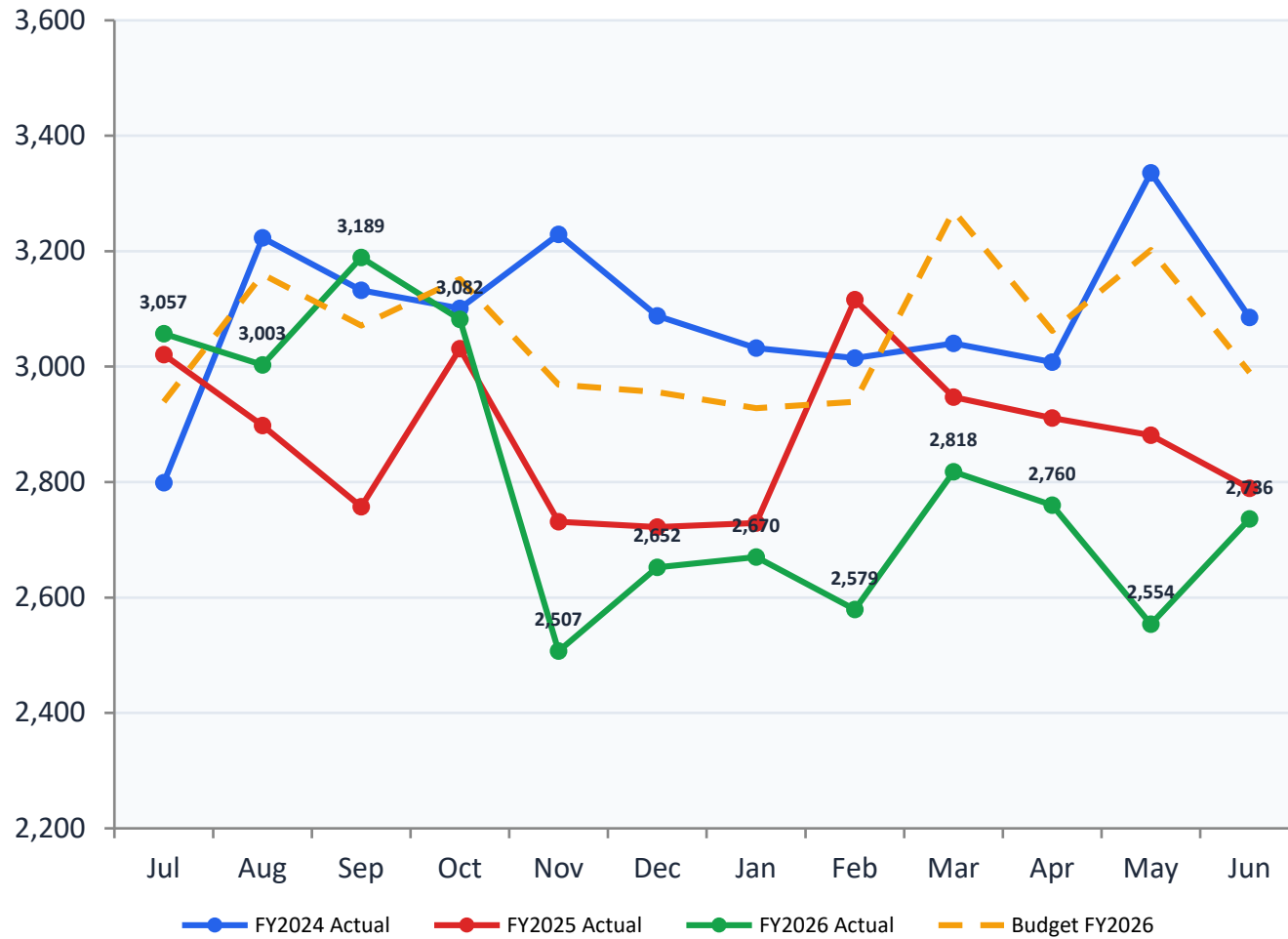
Physical & Other Therapy Units (I/P & O/P)-Main Campus



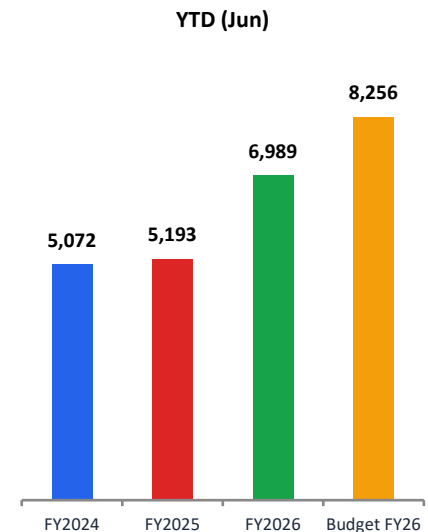
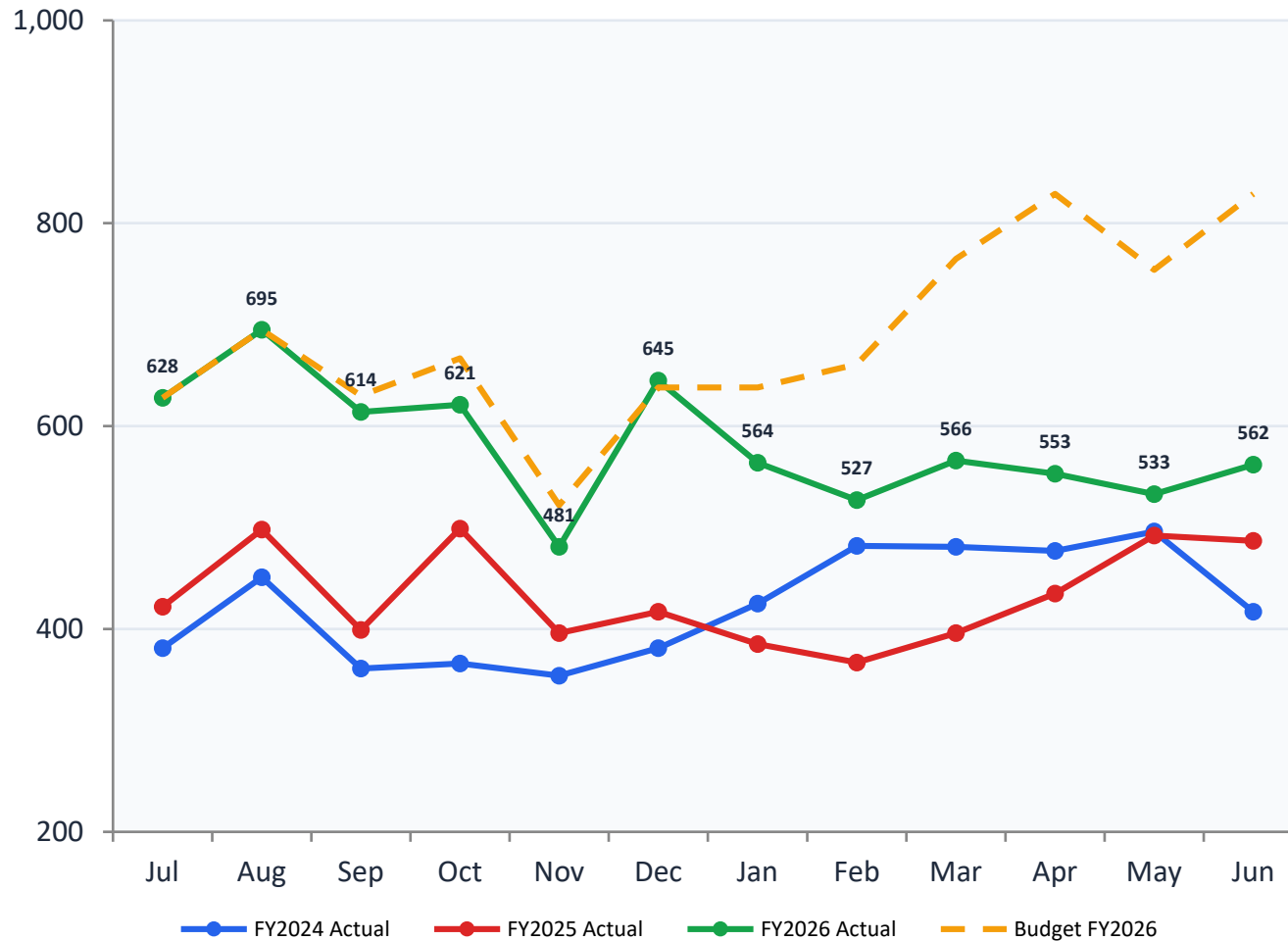
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



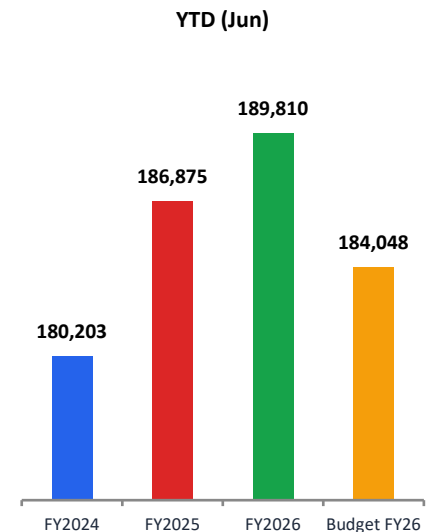
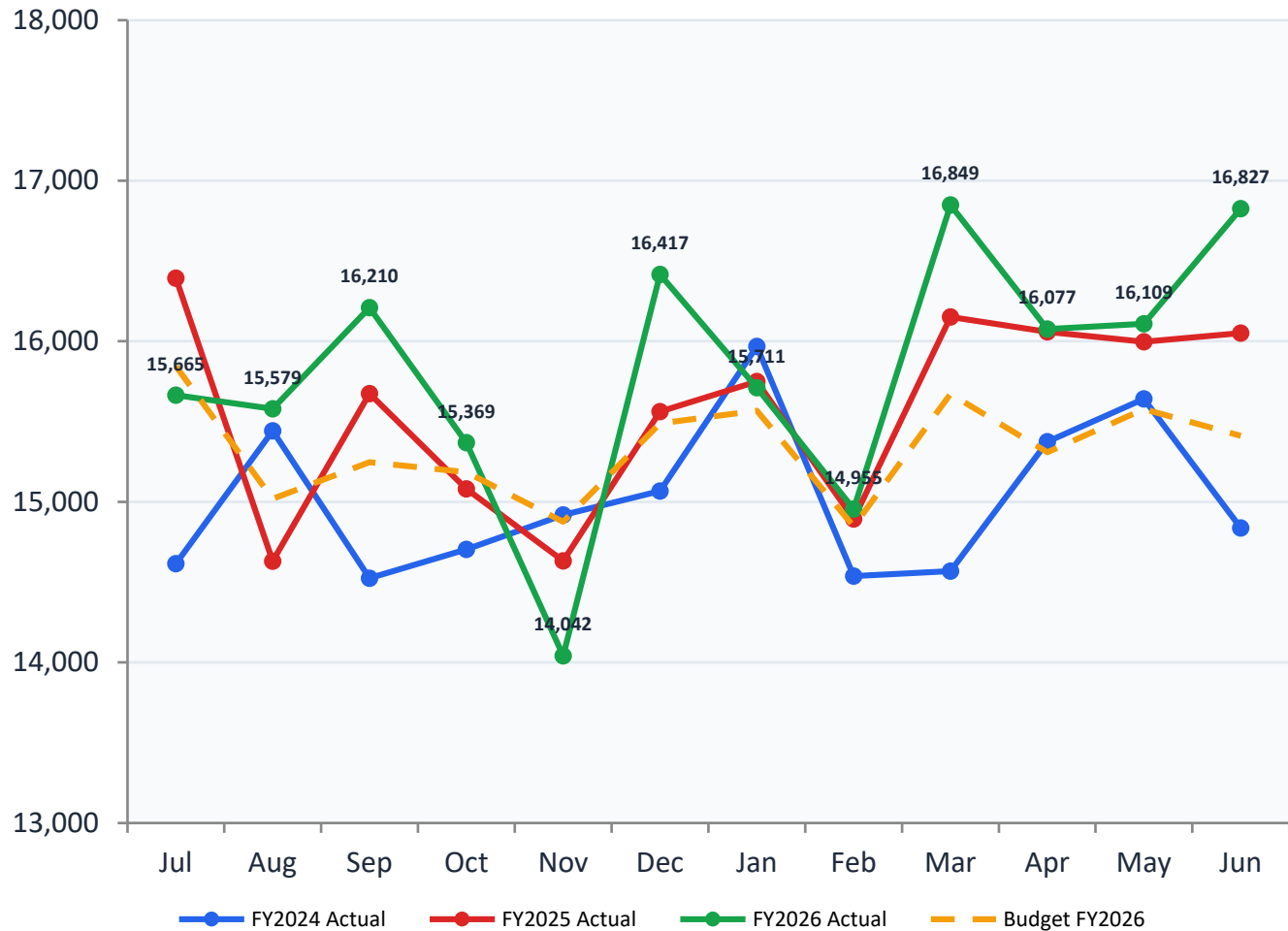
Home Health Visits



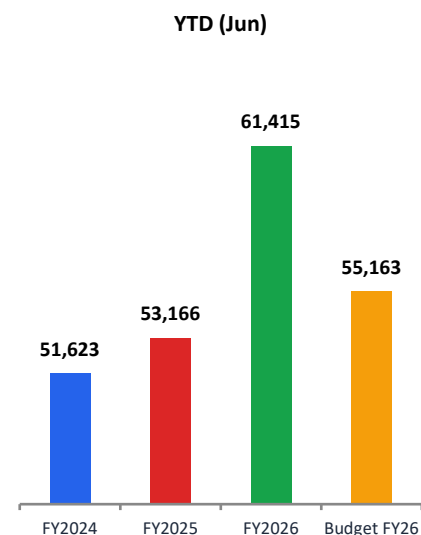
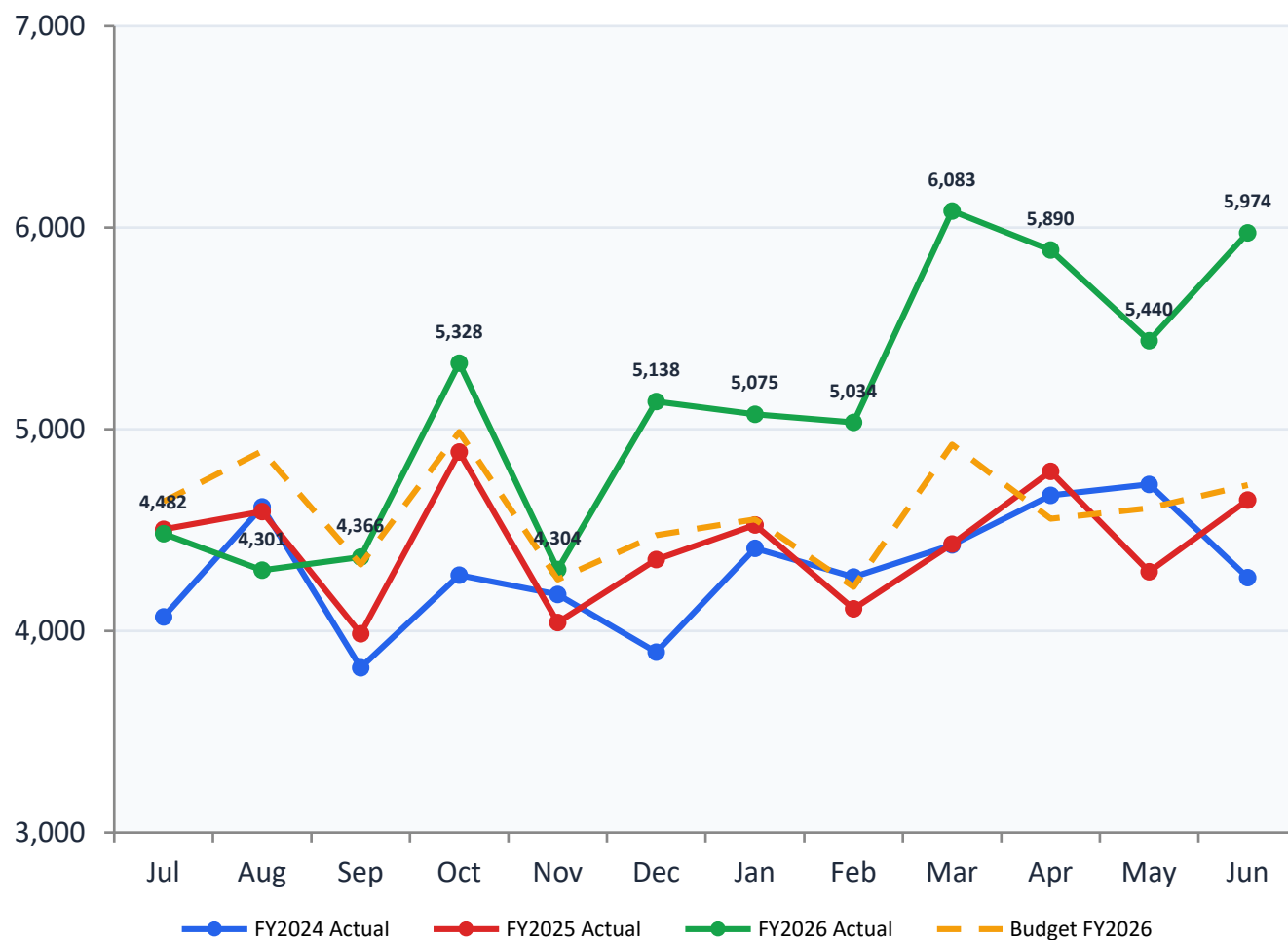
Infusion Center - Units of Service



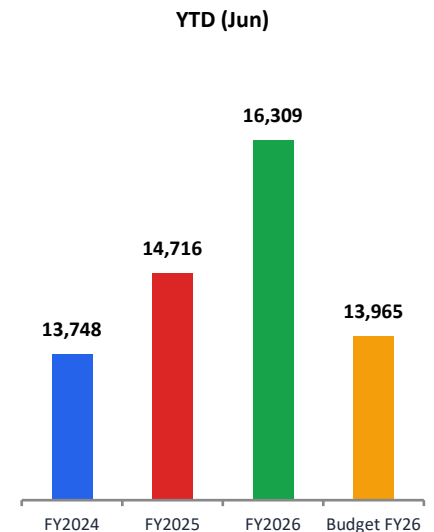
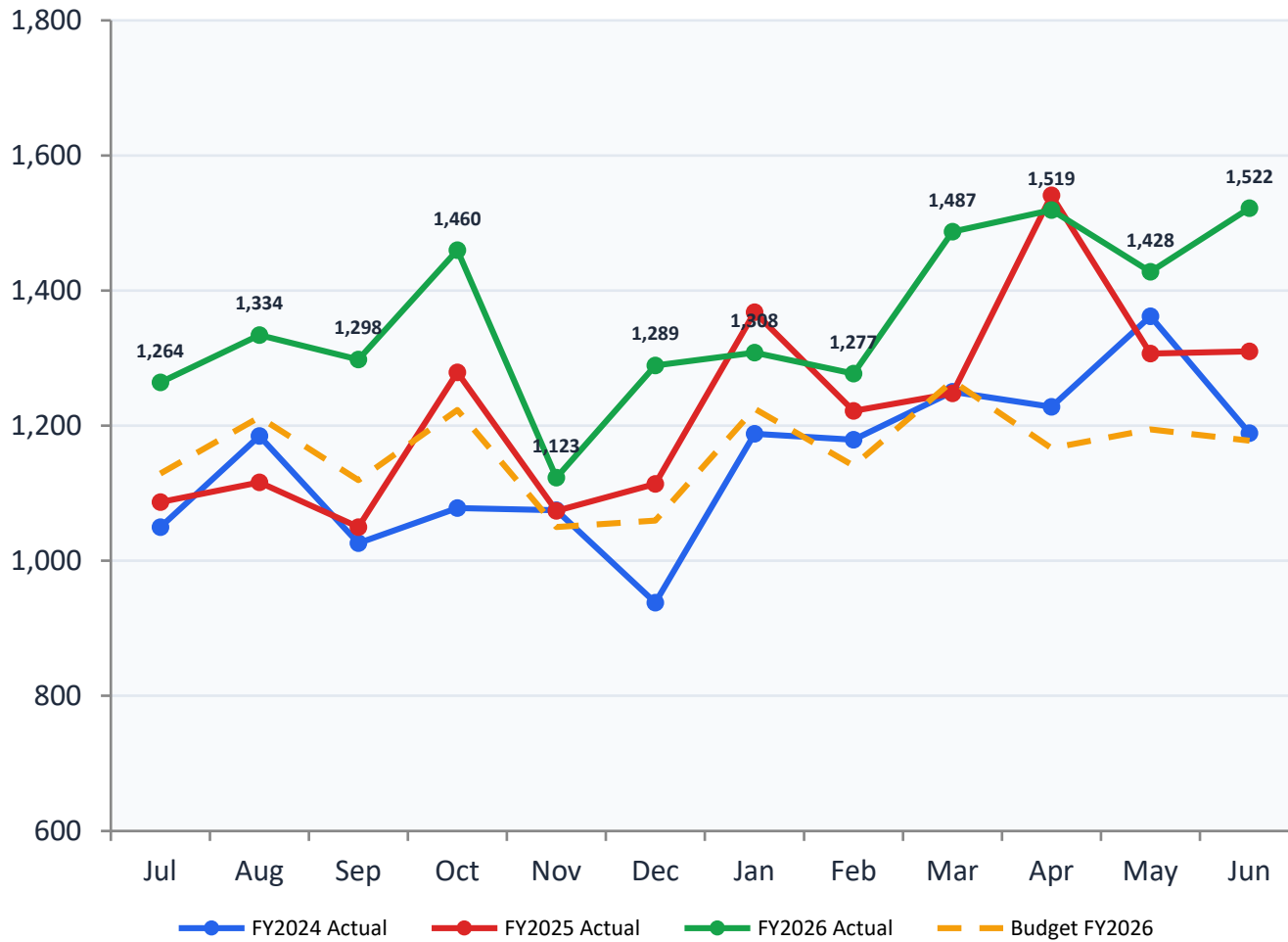
Radiology – Main Campus



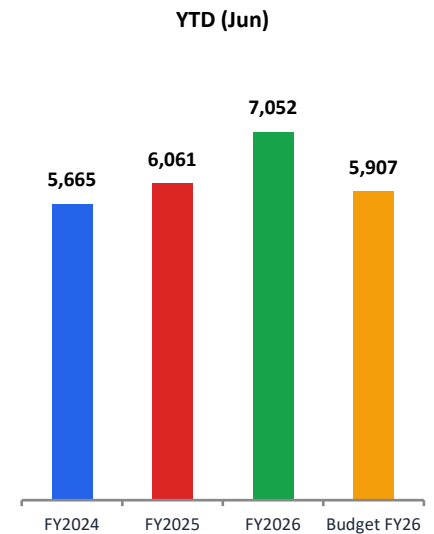
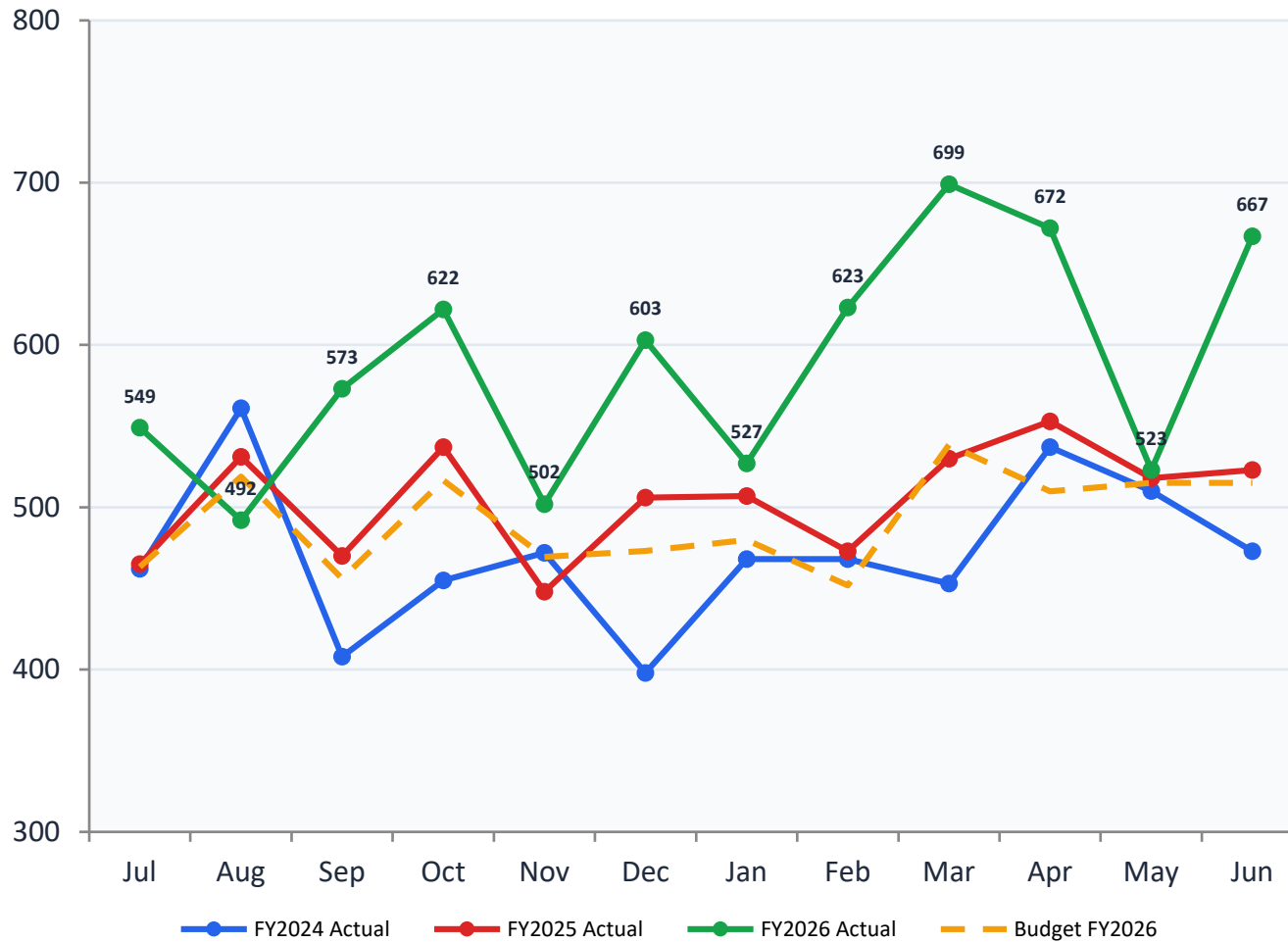
Radiology - West Campus Imaging



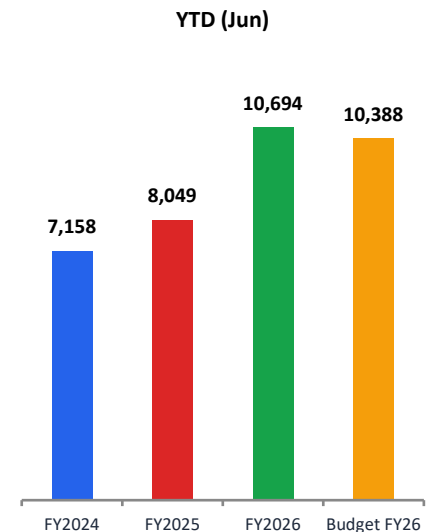
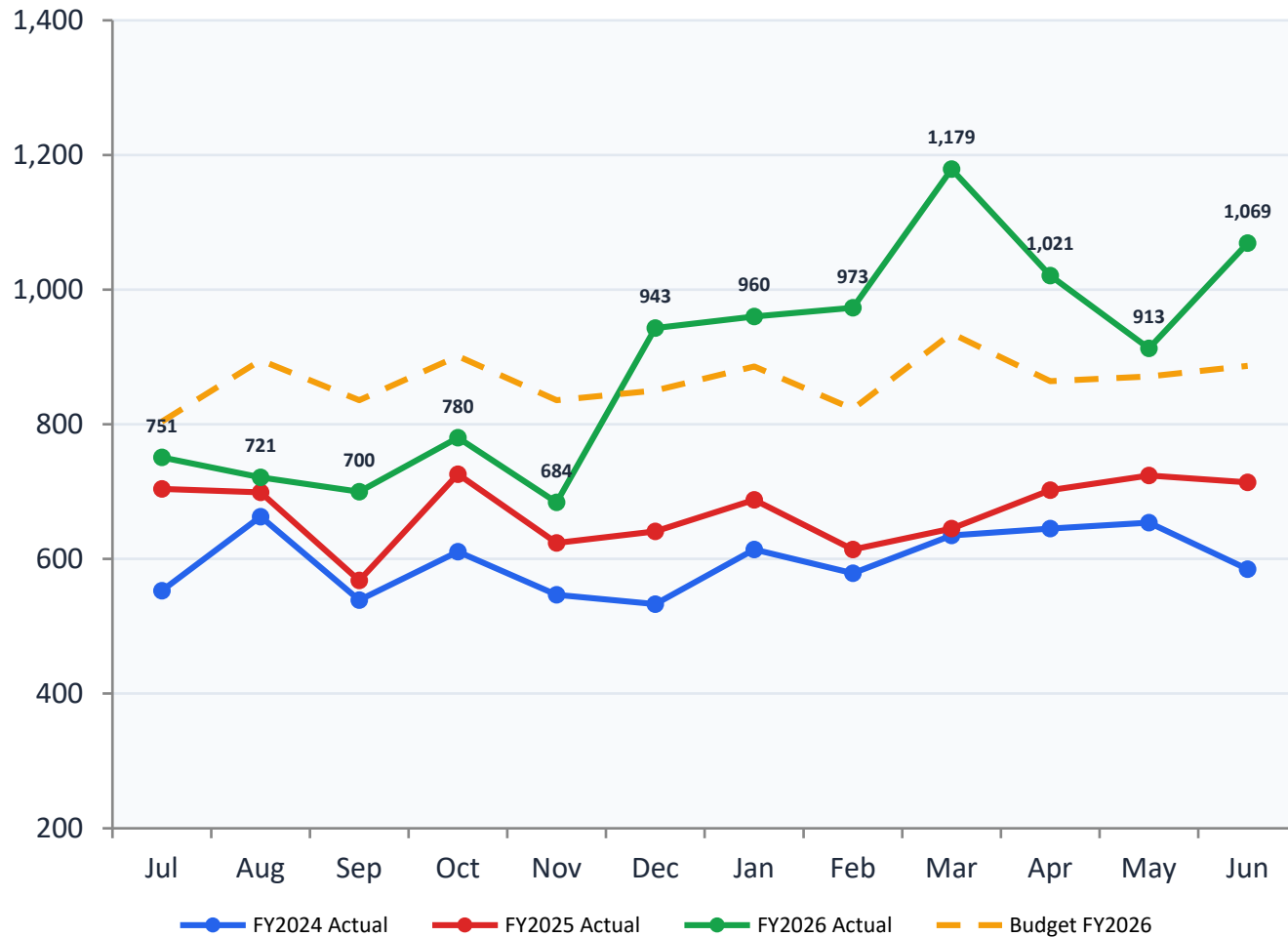
West Campus - Diagnostic Radiology



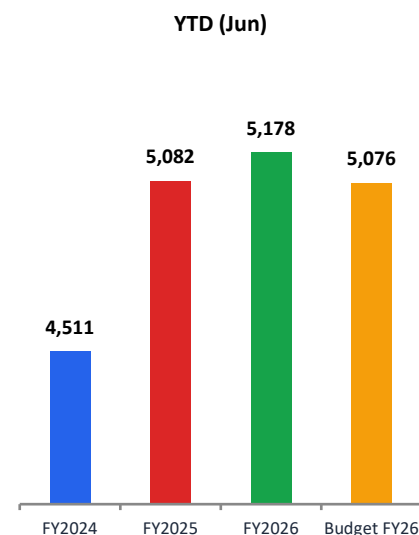
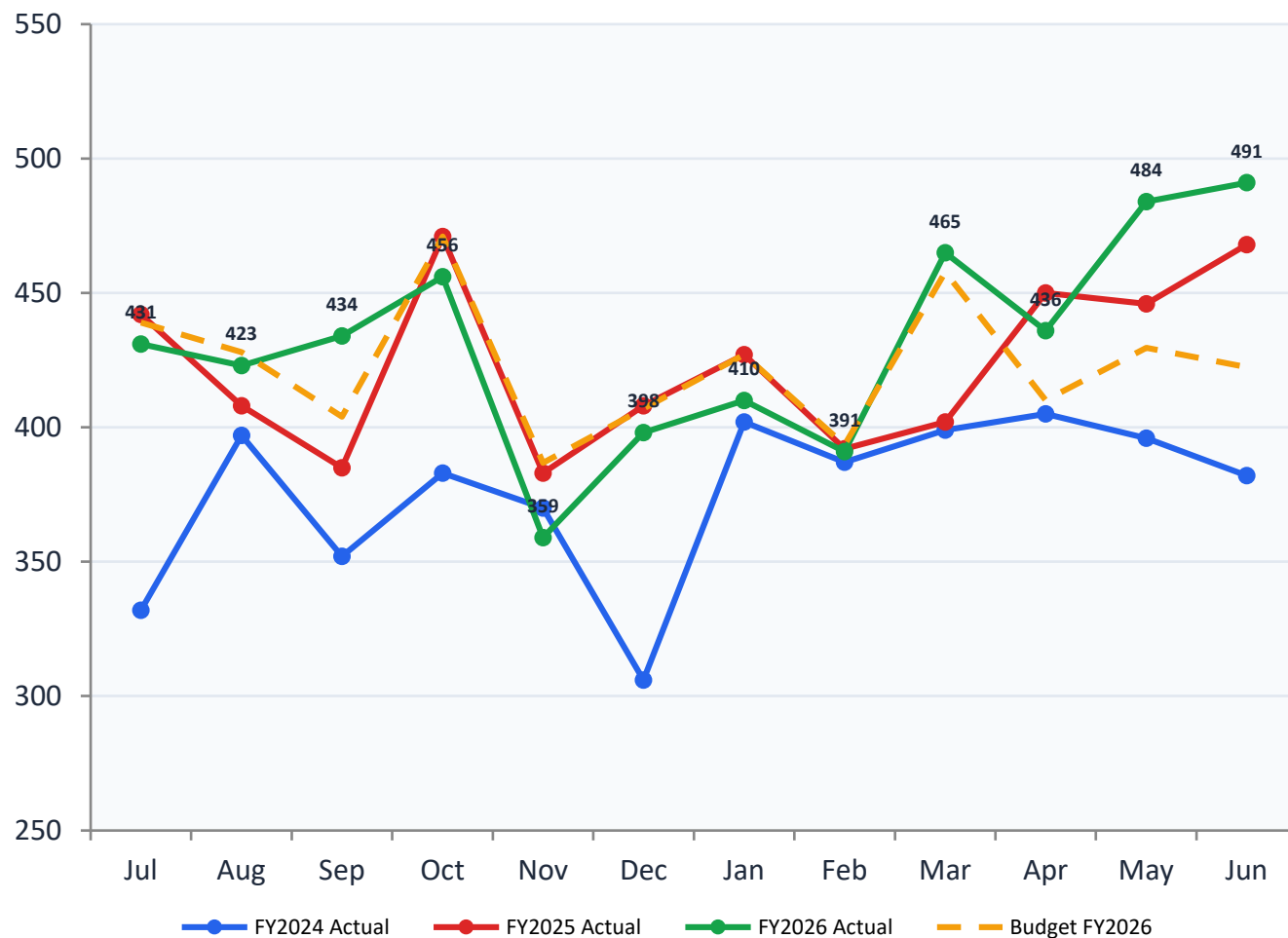
West Campus - CT Scan



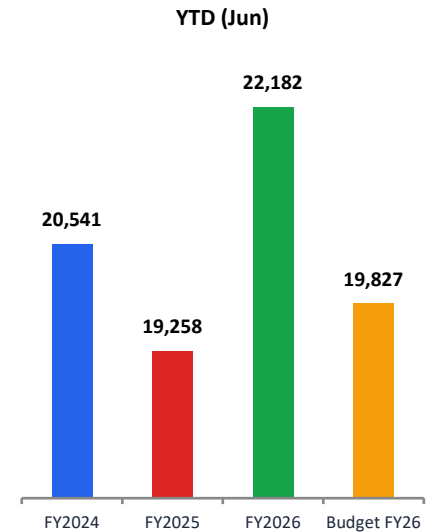
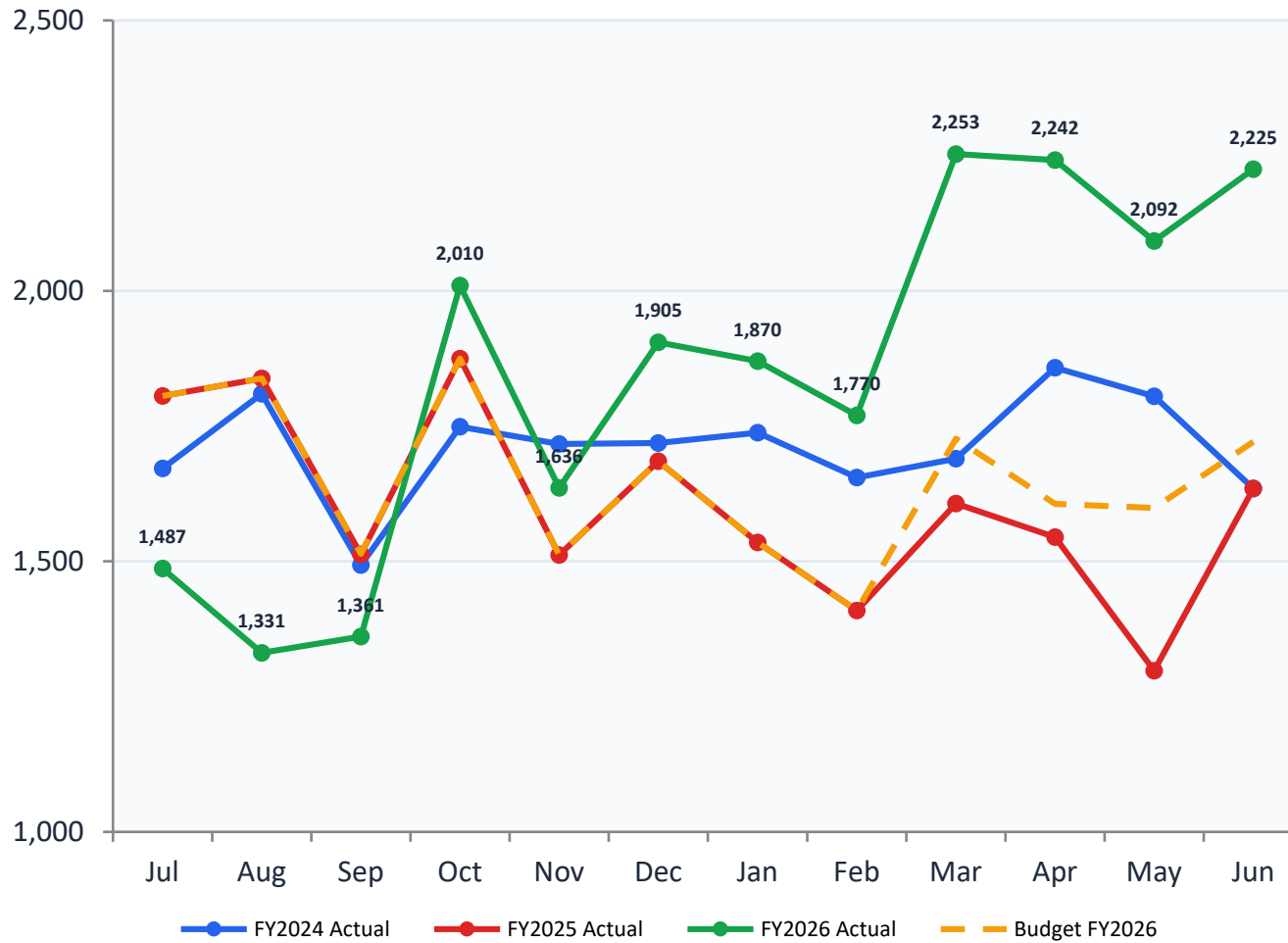
West Campus - Ultrasound



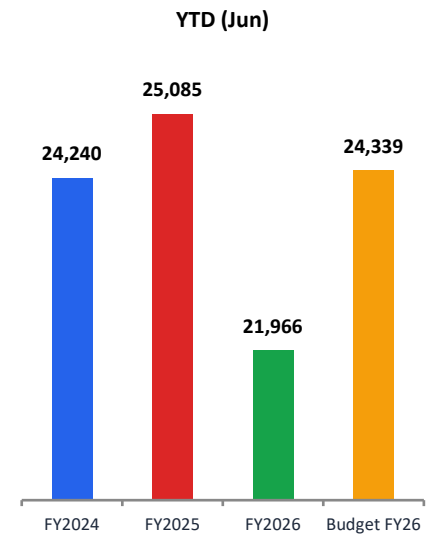
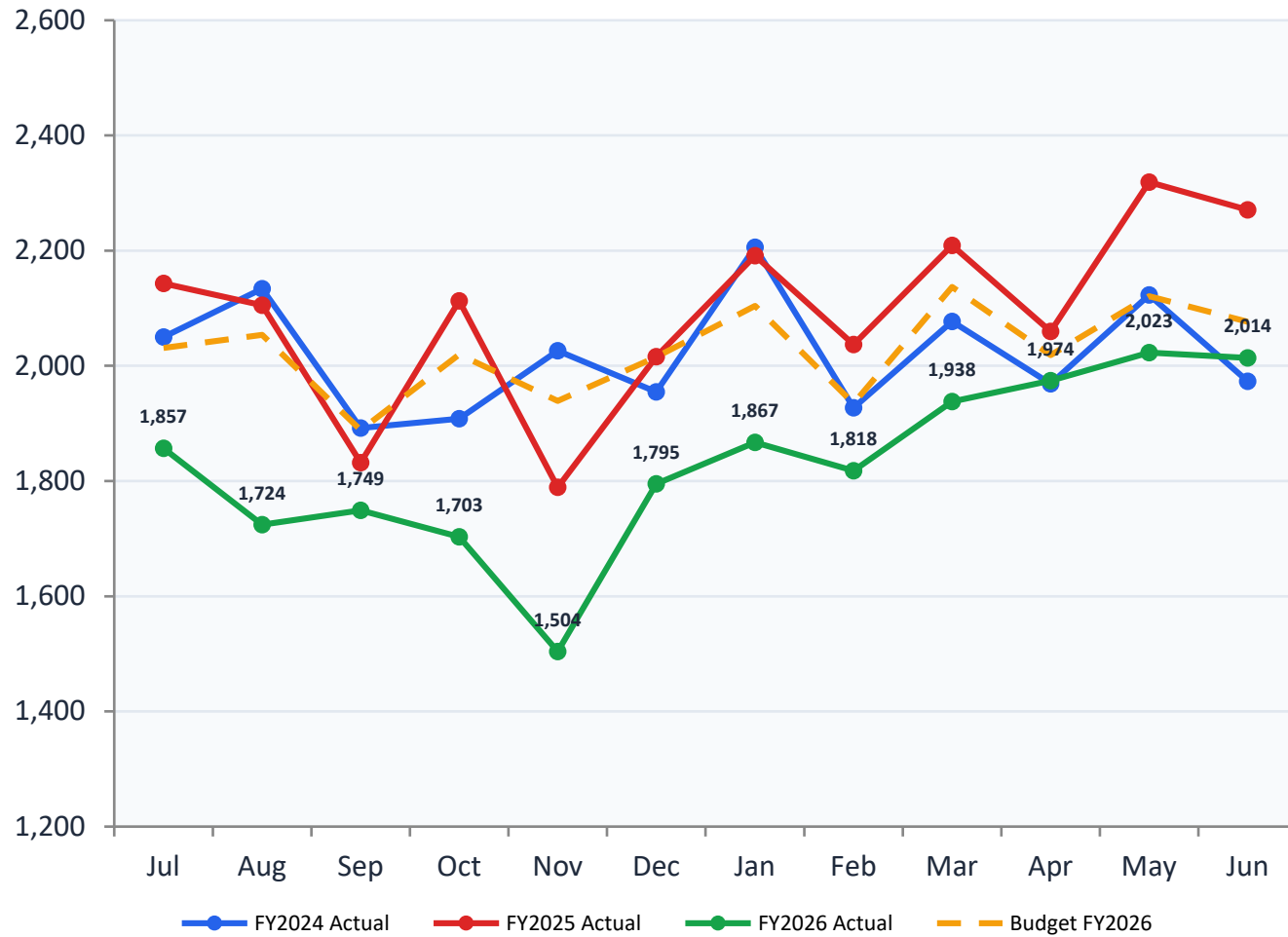
West Campus - MRI



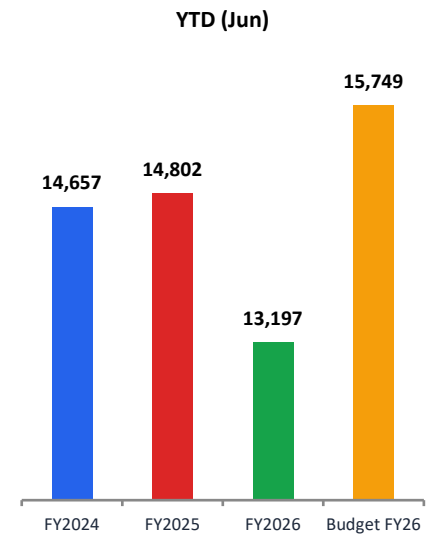
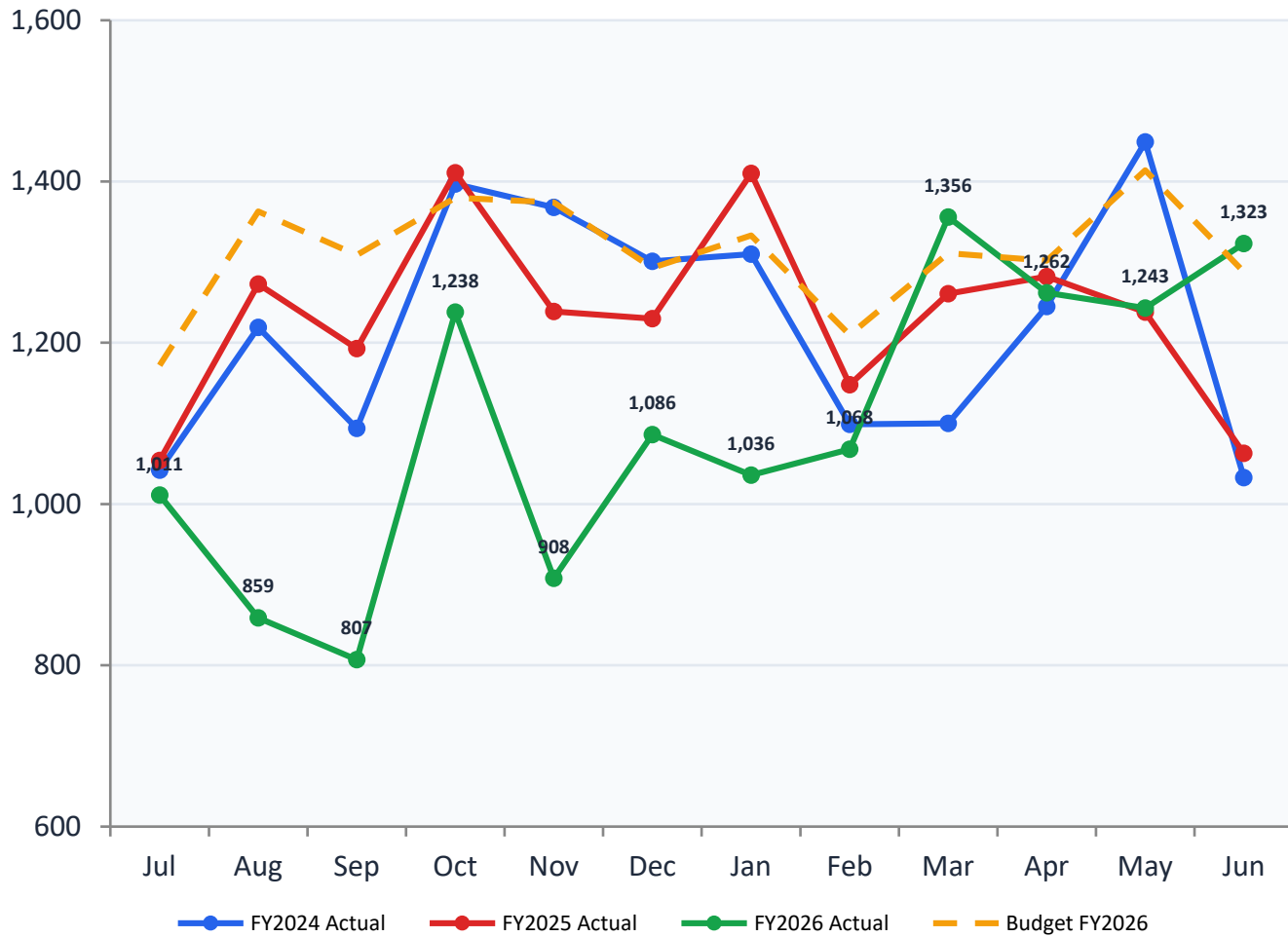
West Campus - Breast Center



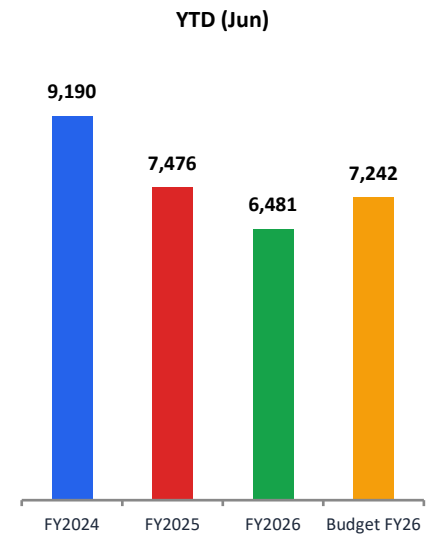
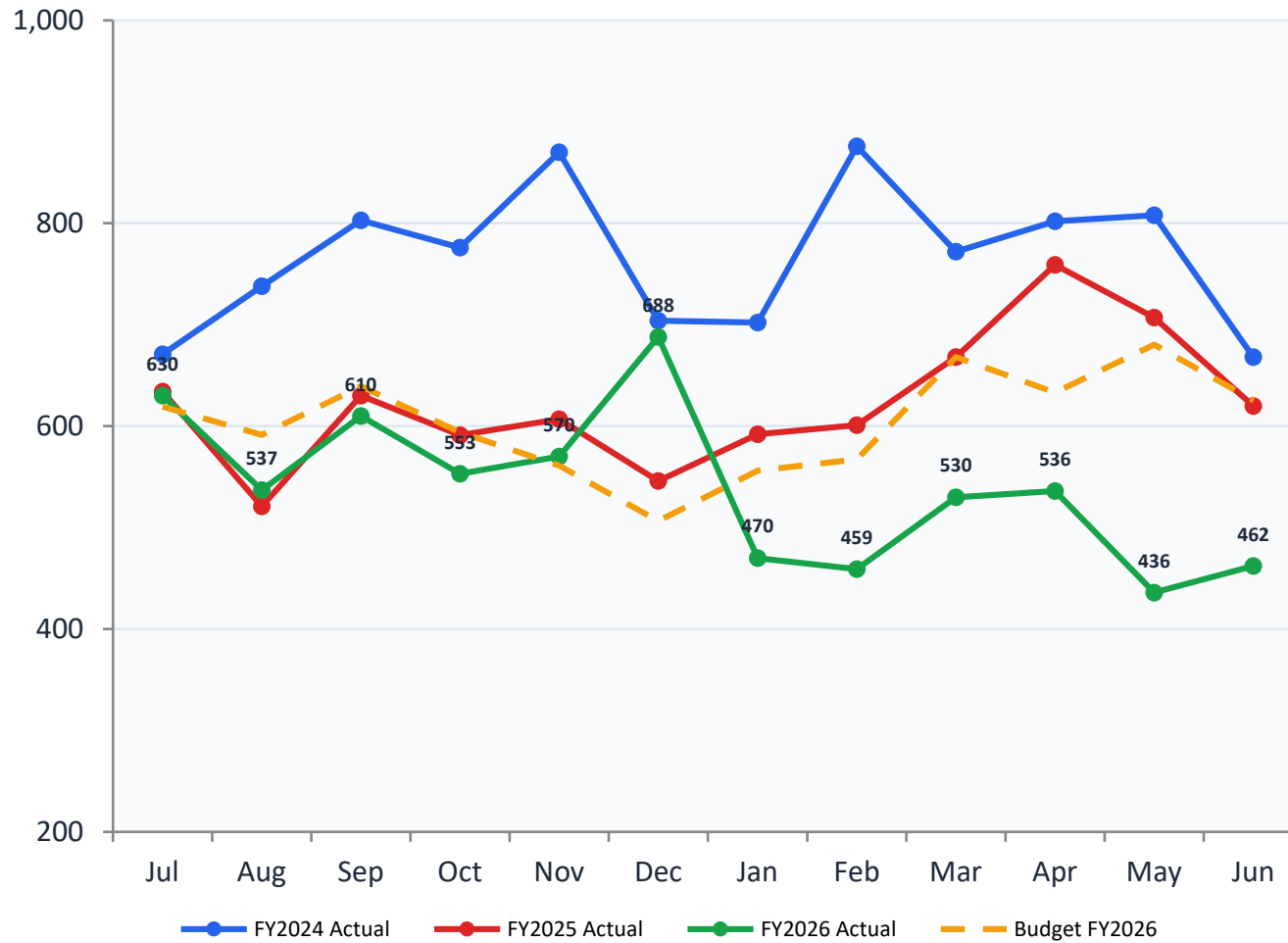
Noninvasive Cardiology-KHMC



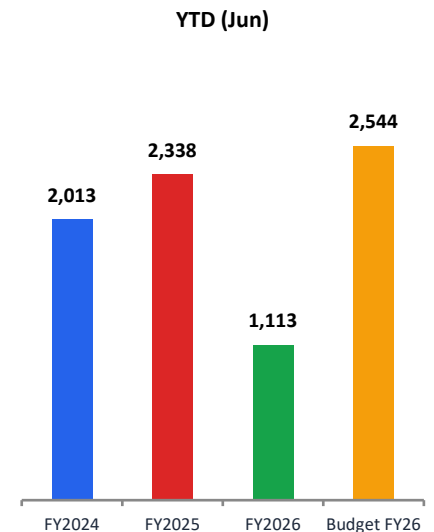
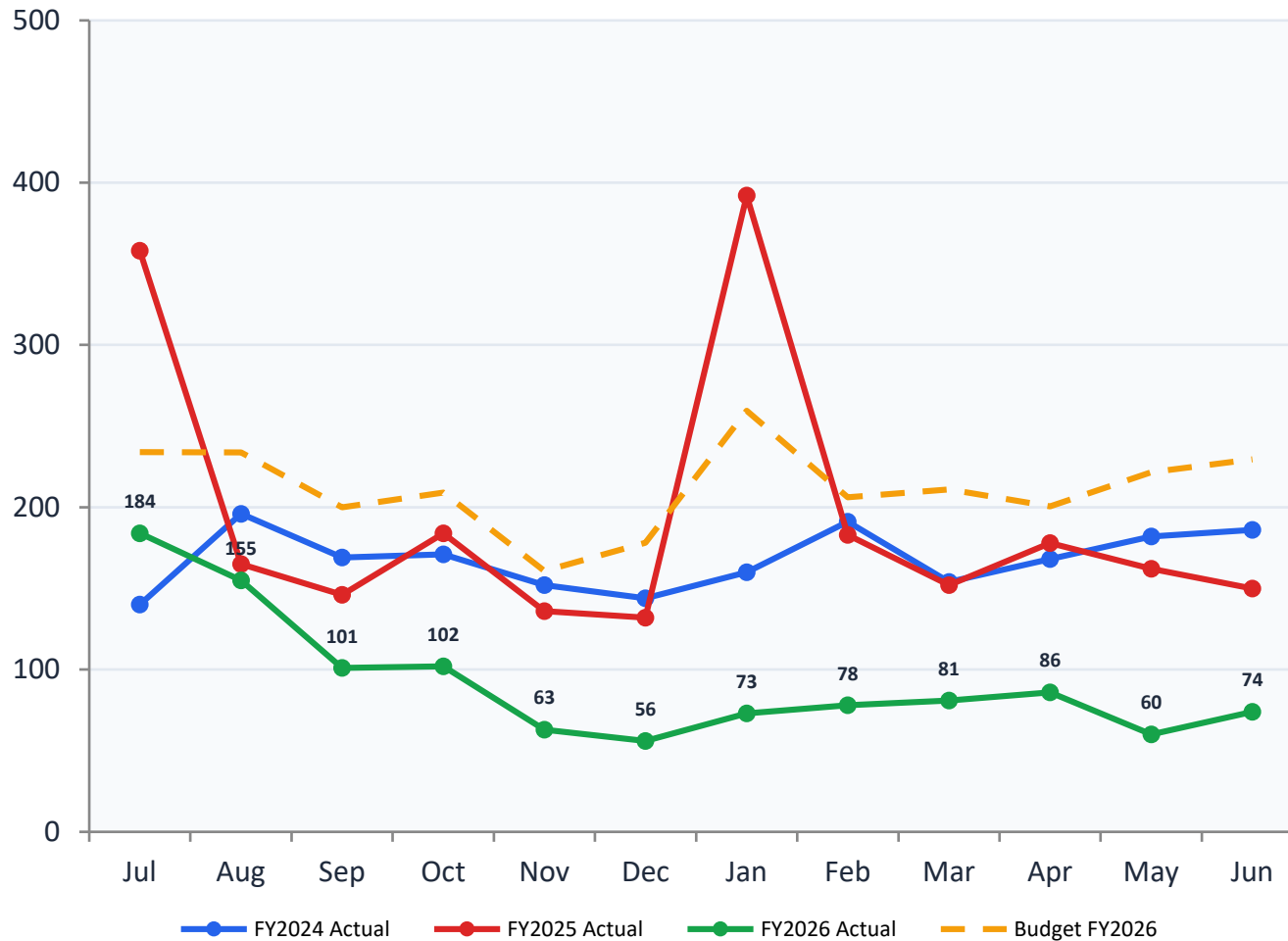
Noninvasive Cardiology-KHDC



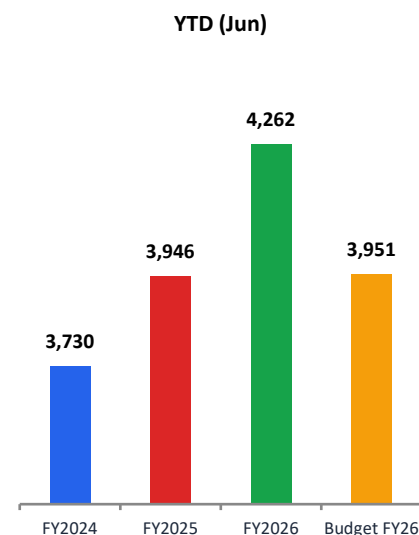
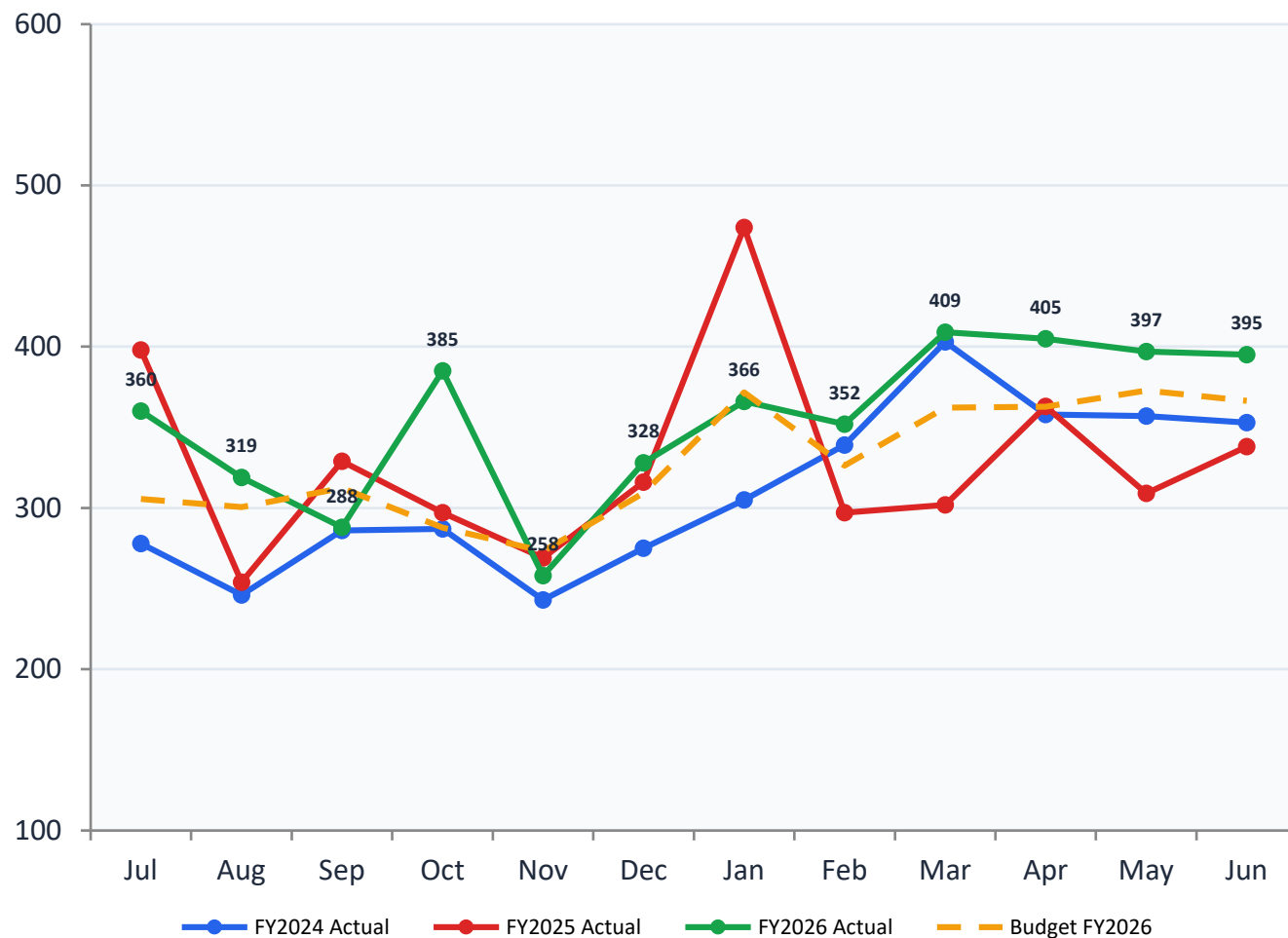
Nuclear Medicine-KHMC



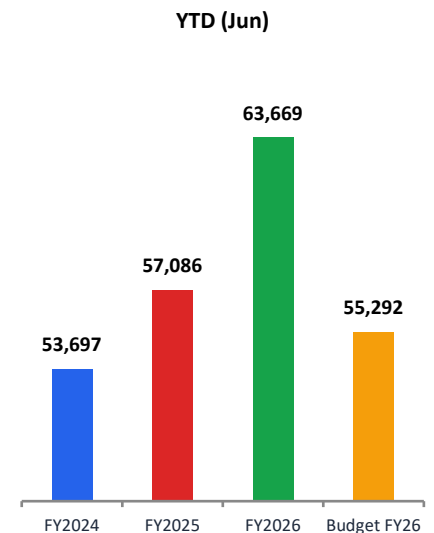
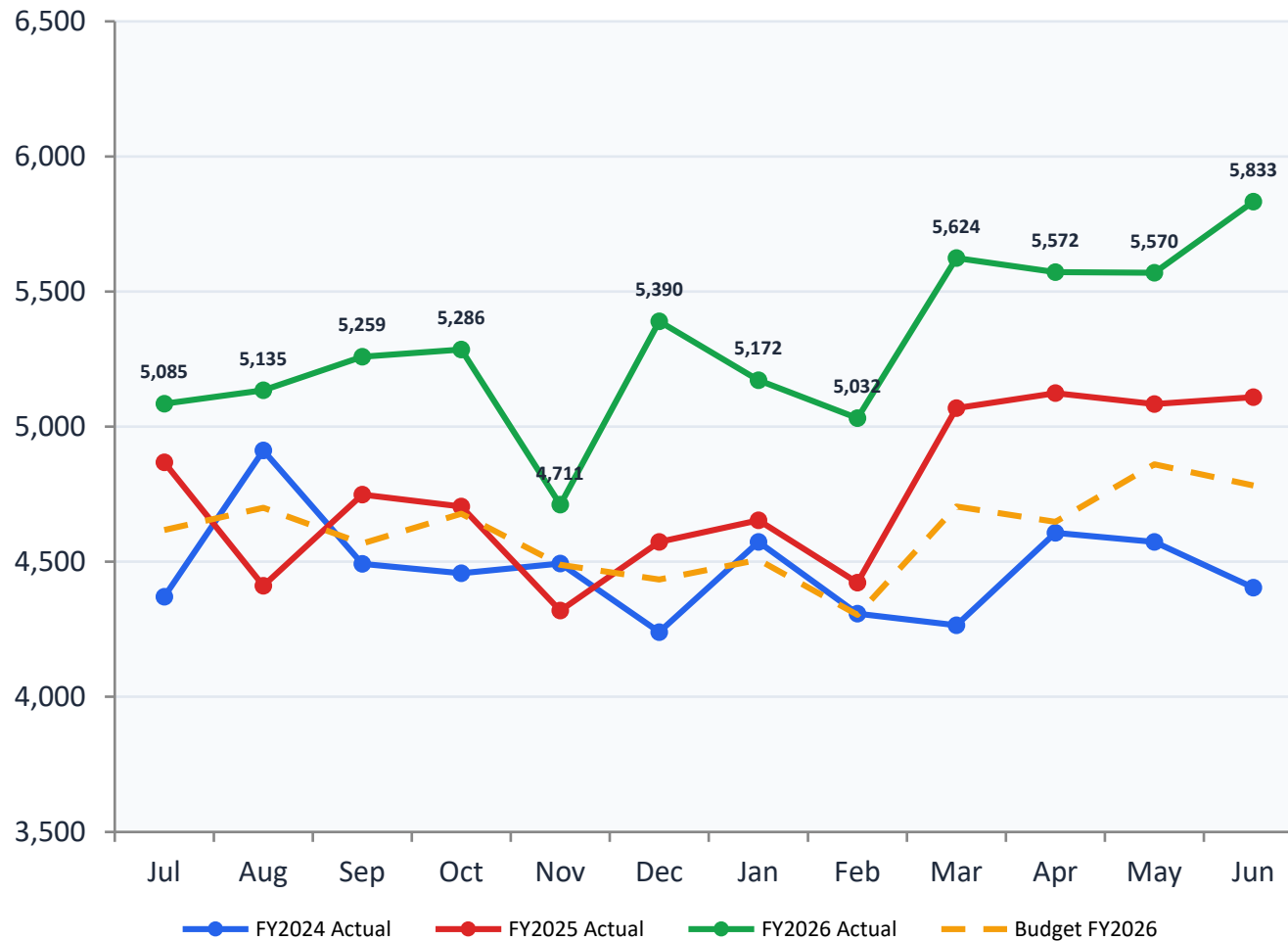
Nuclear Medicine-KHDC



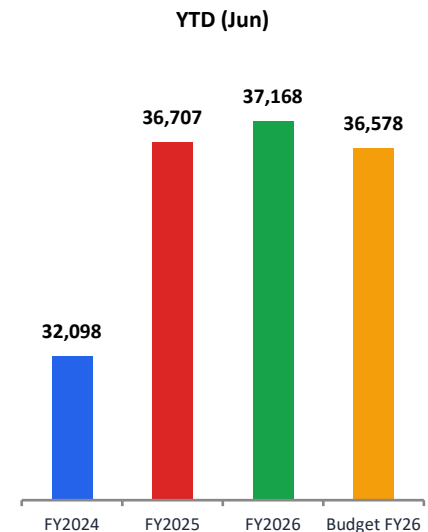
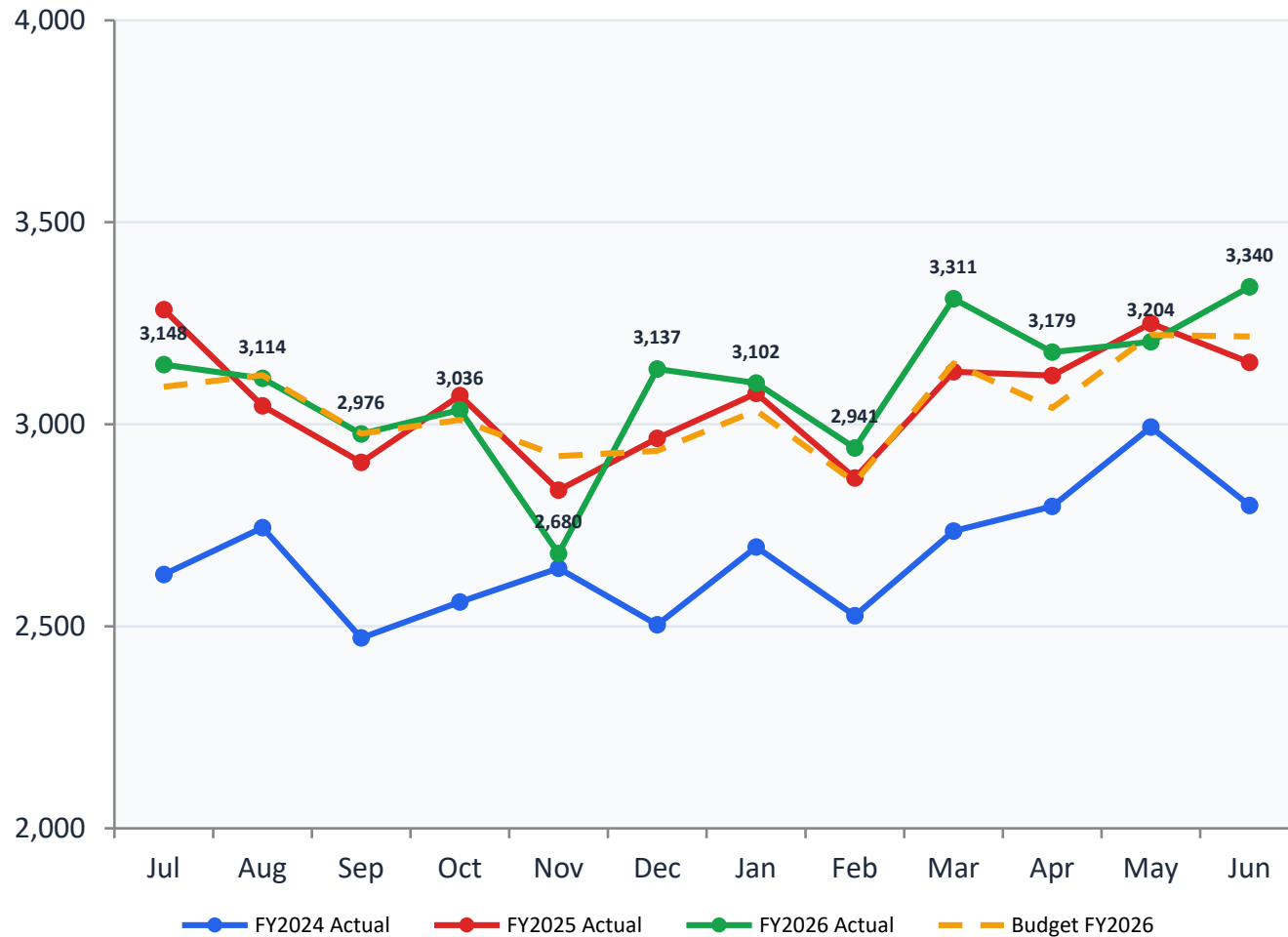
PET/CT-KHDC



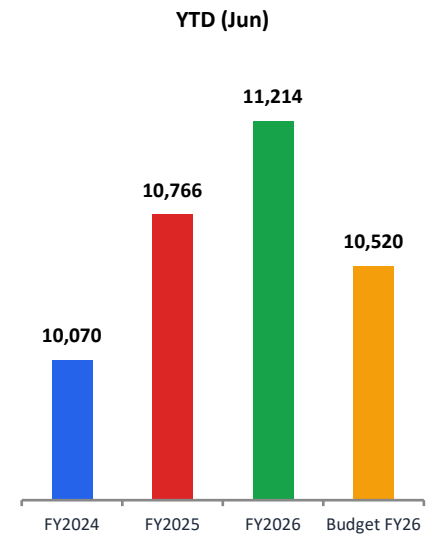
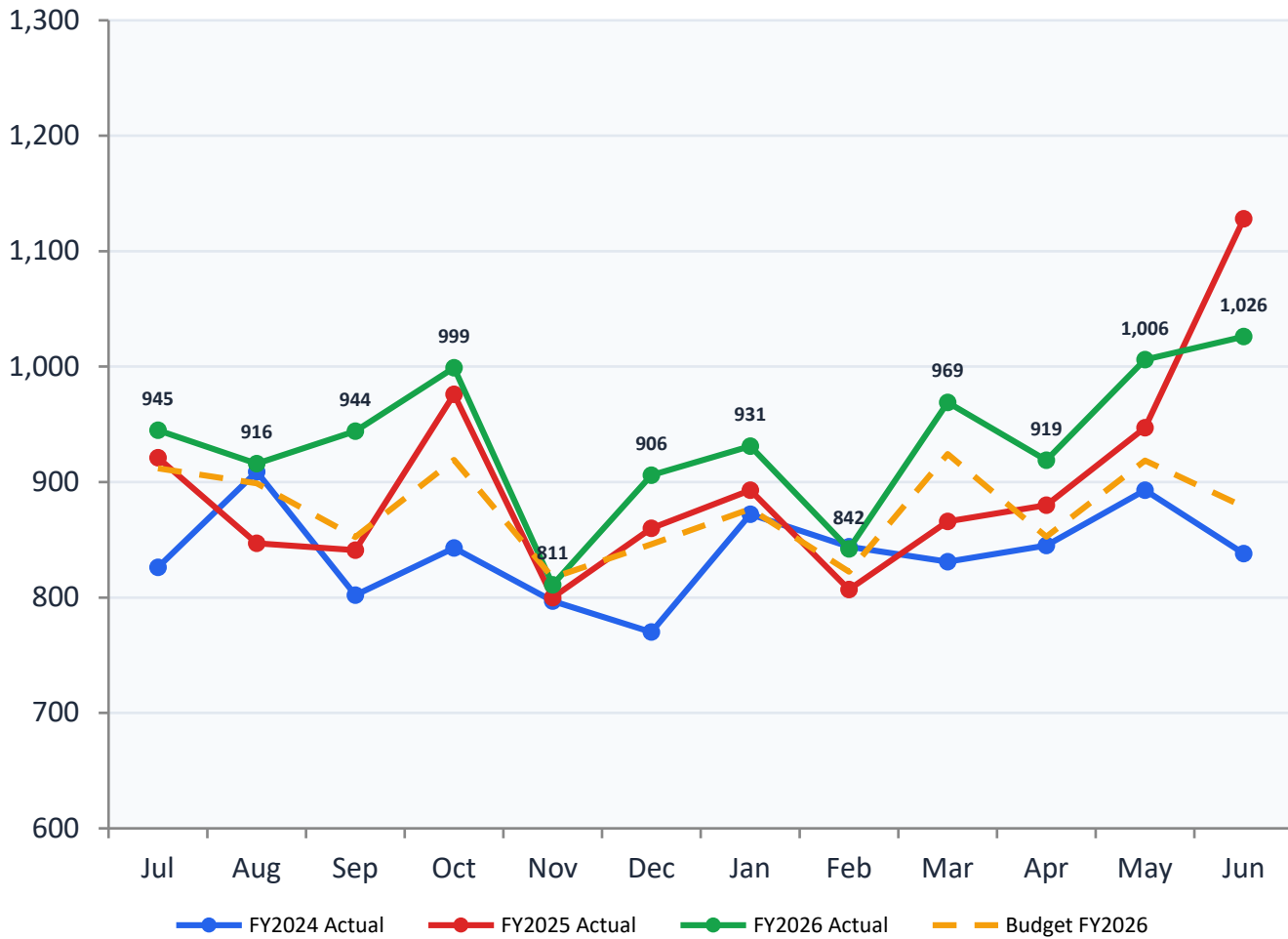
Radiology - CT - All Areas



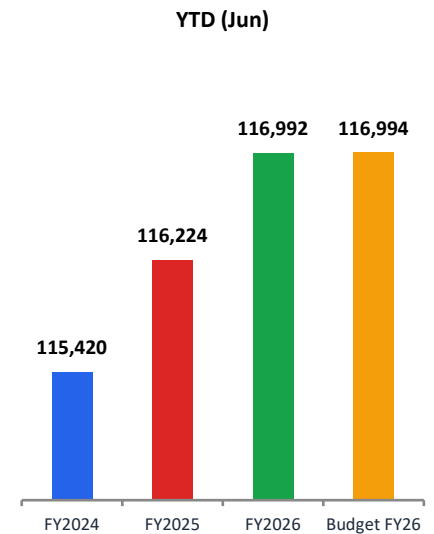
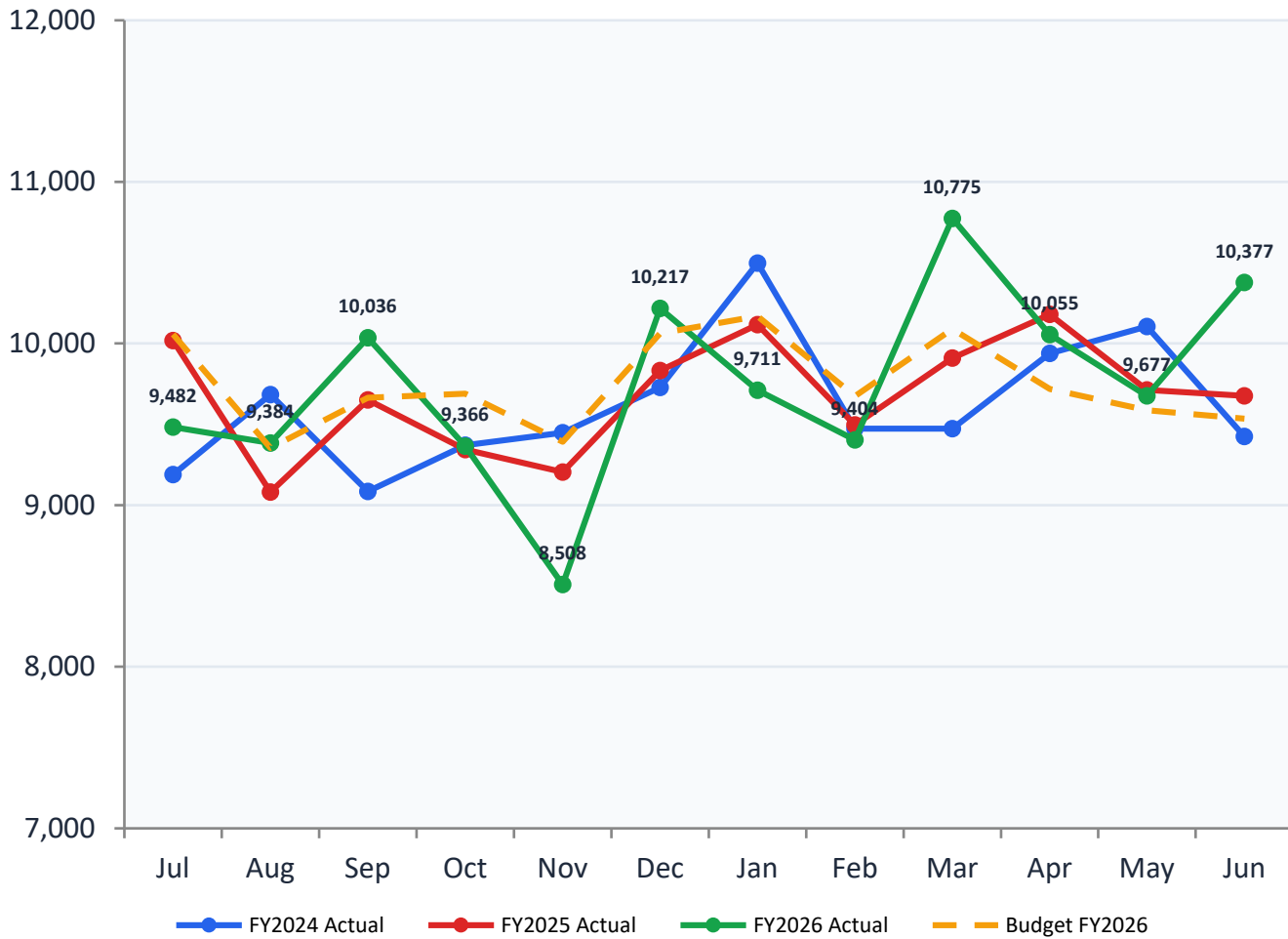
Radiology - Ultrasound - All Areas



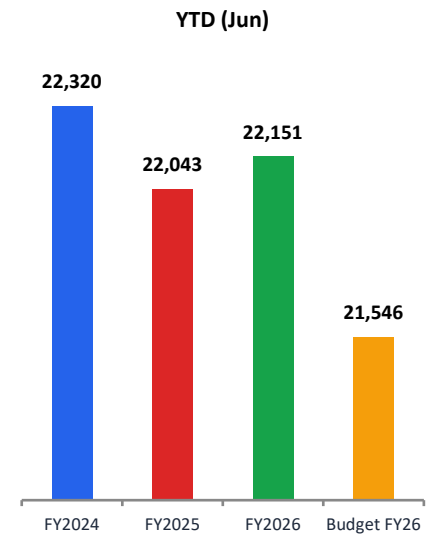
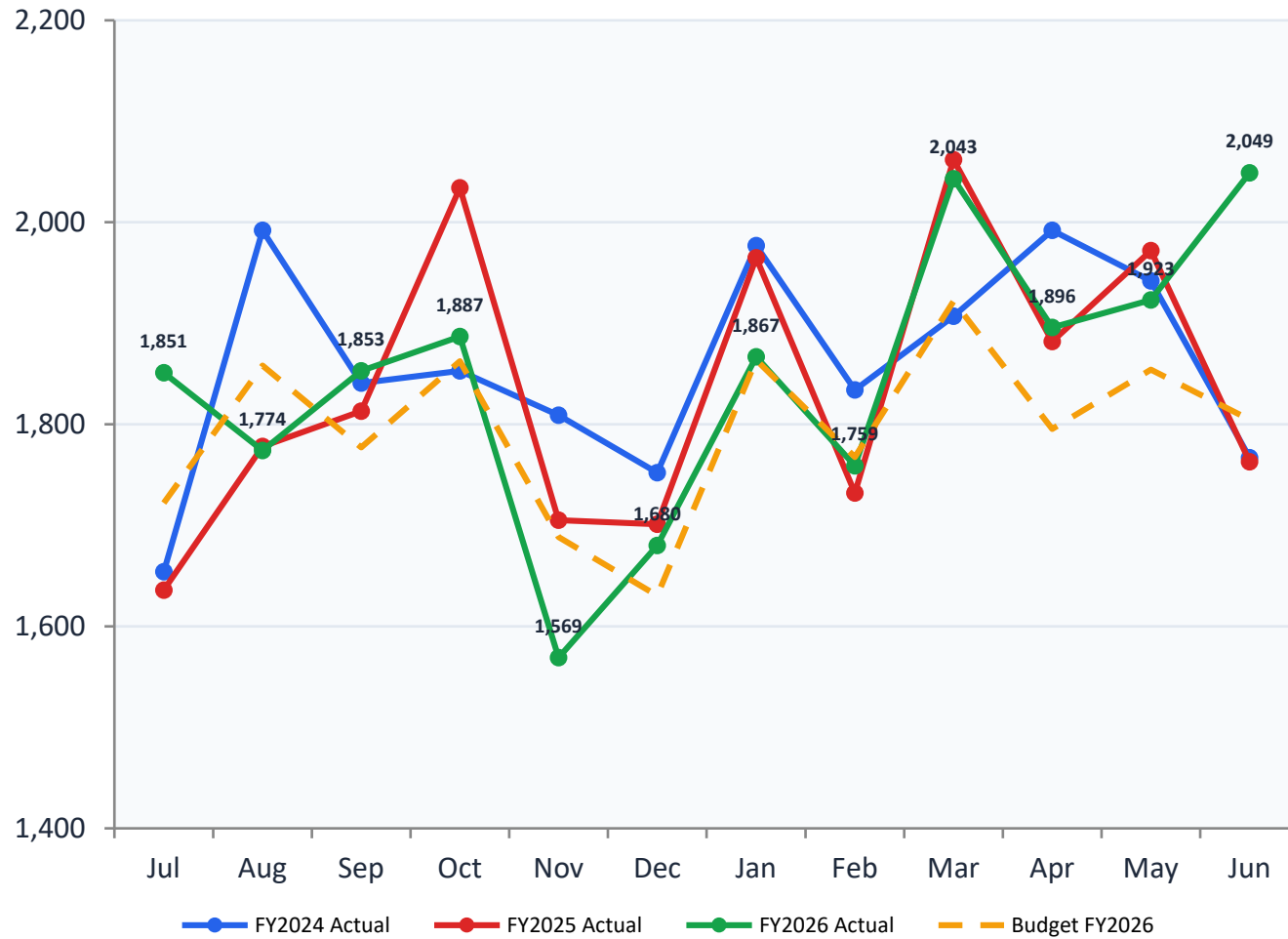
Radiology - MRI - All Areas



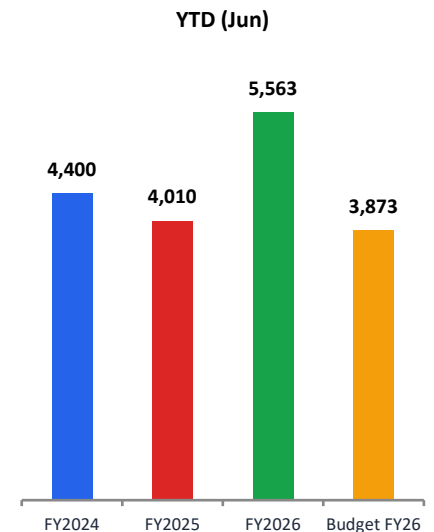
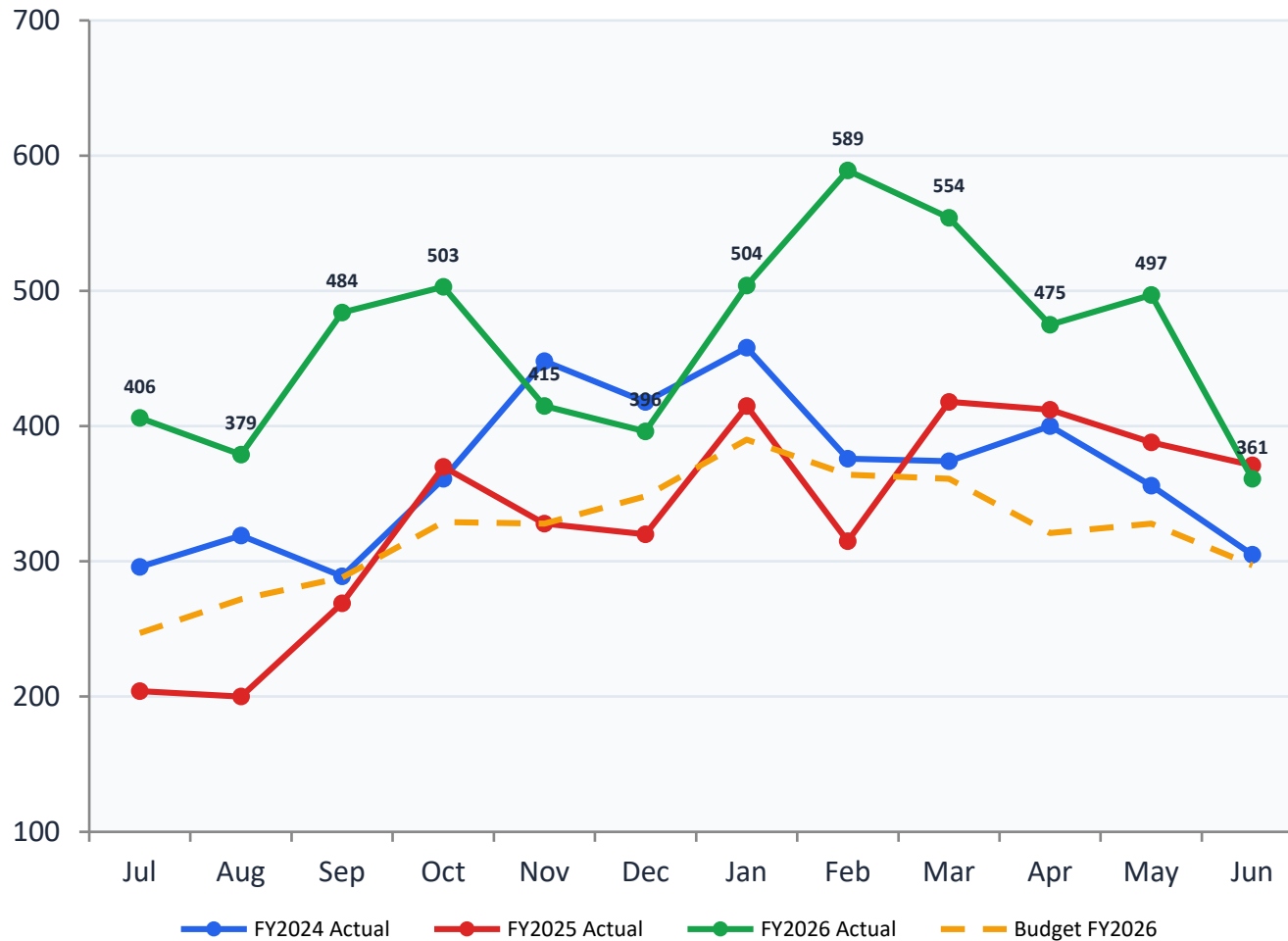
Radiology Modality - Diagnostic Radiology



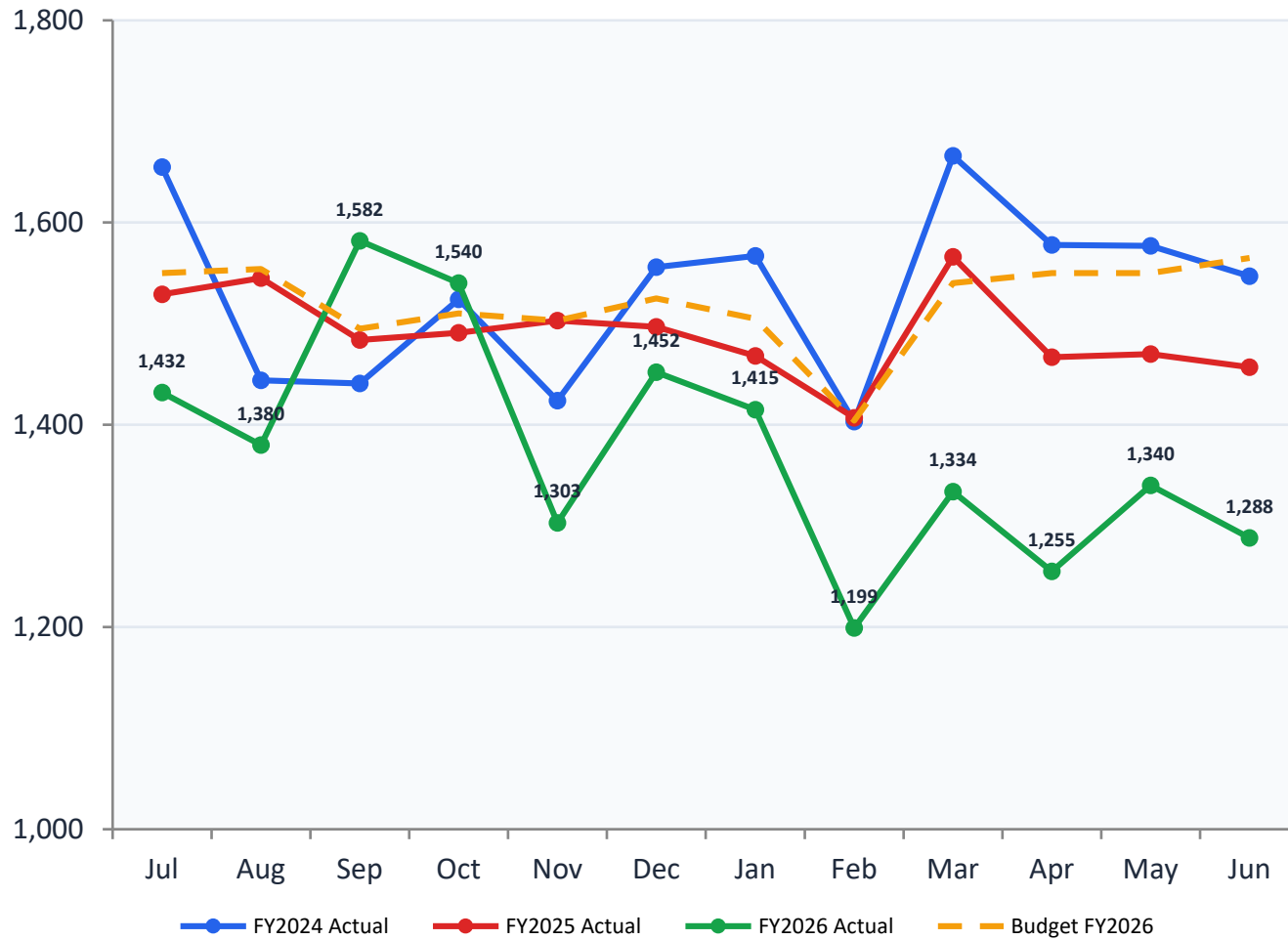
Radiology - UC Court/South Campus



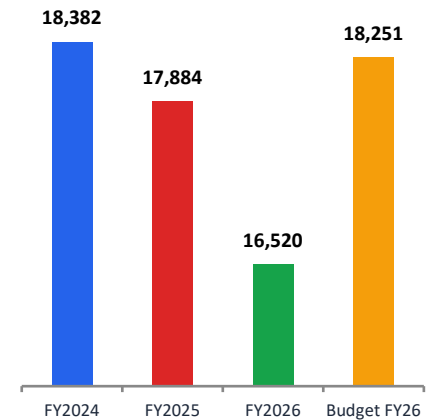
Radiology - UC Demaree/North Campus



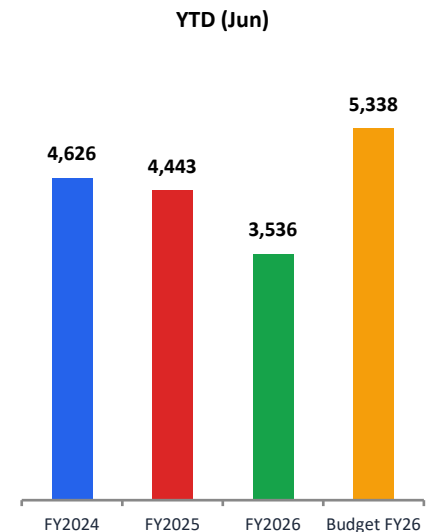
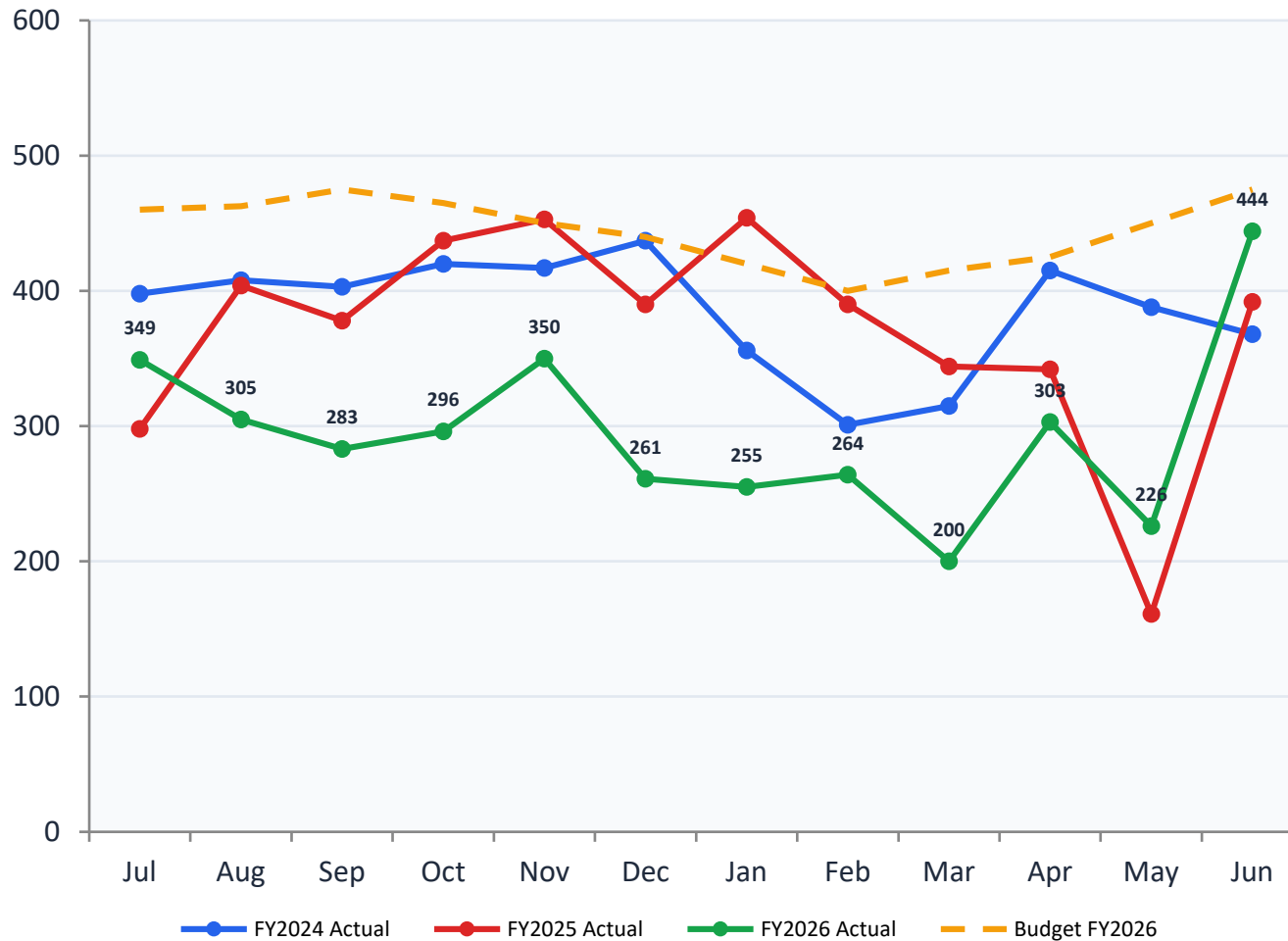
Chronic Dialysis - Visalia



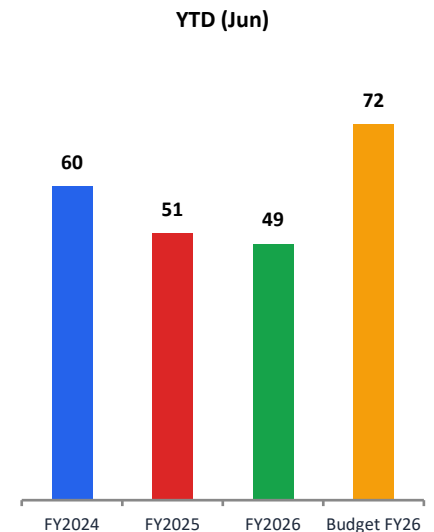
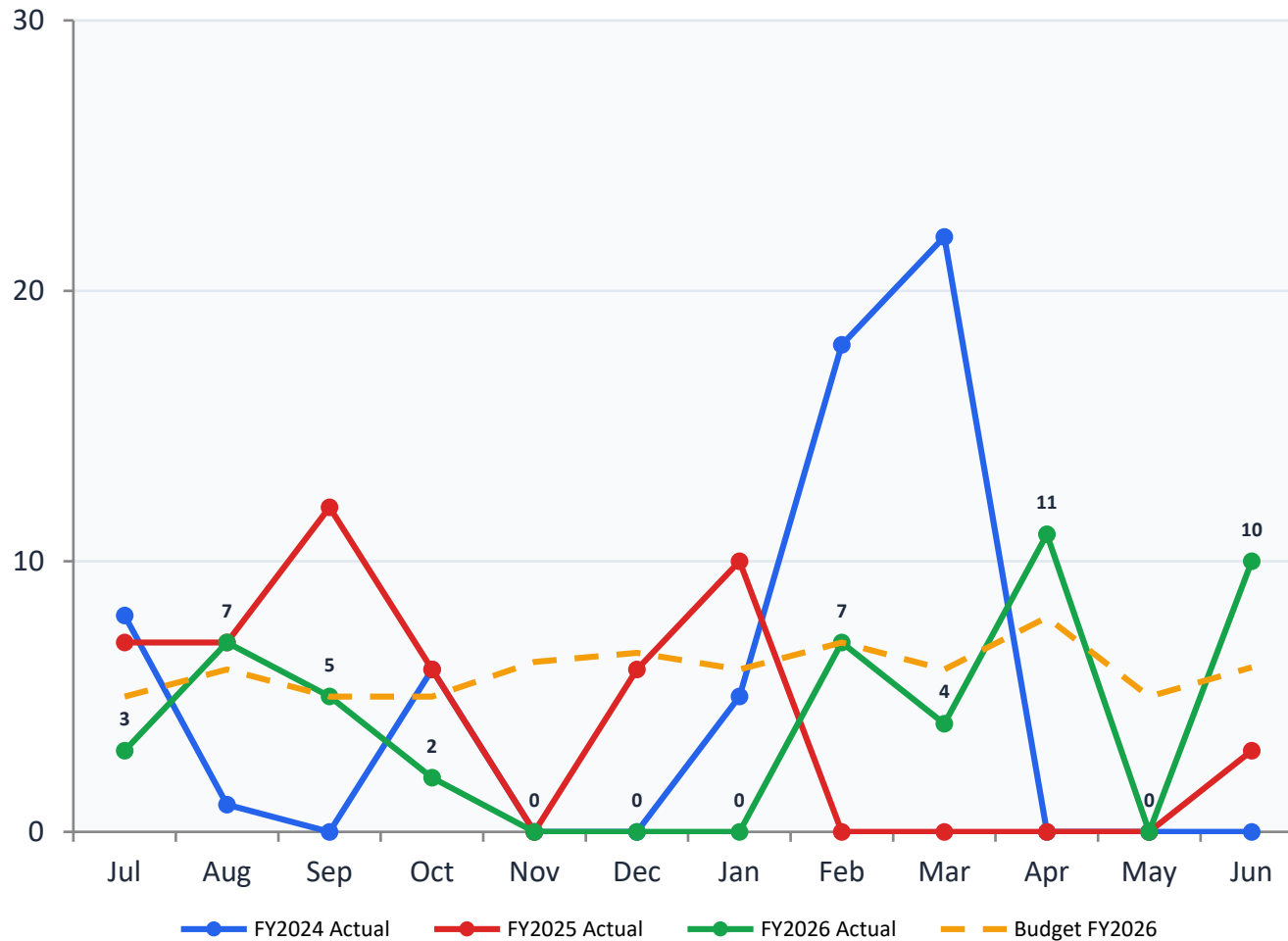
YTD (Jun)



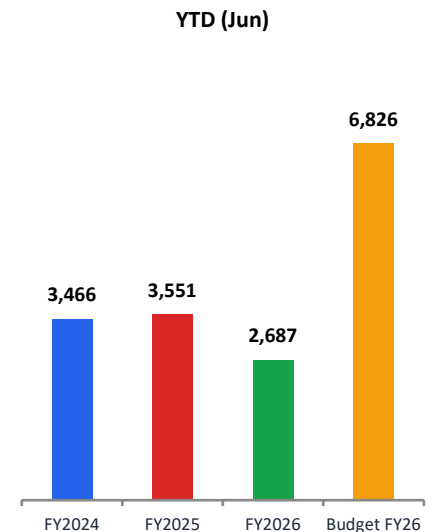
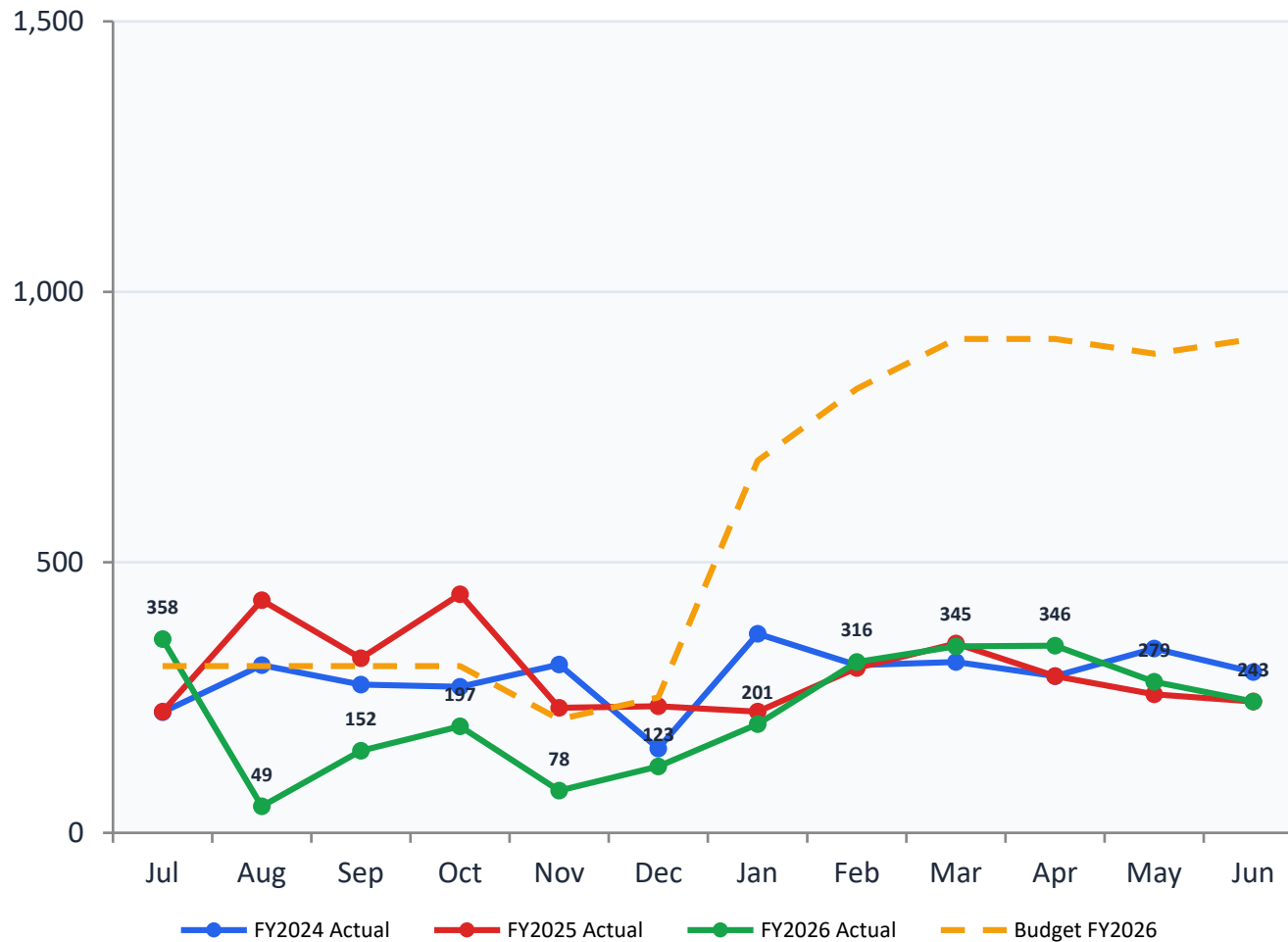
CAPD/CCPD - Maintenance Sessions



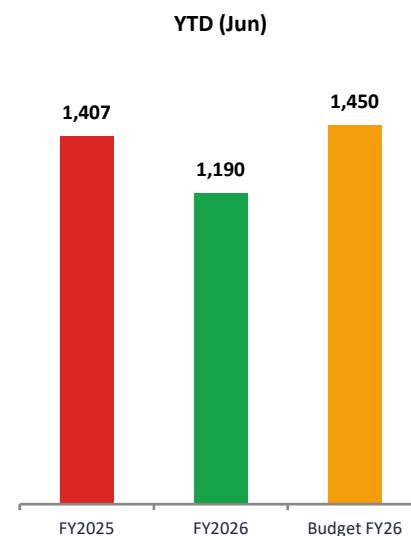
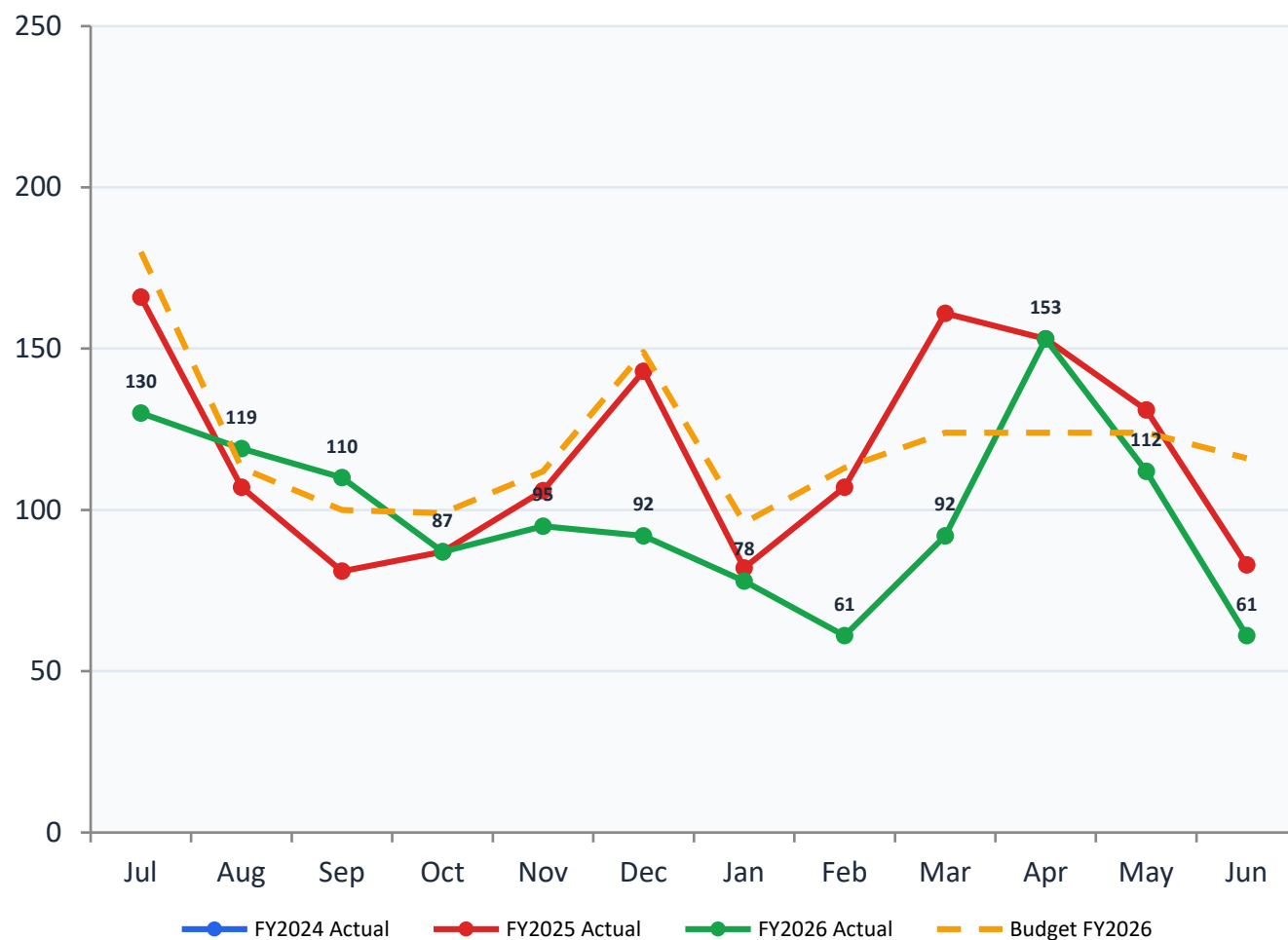
CAPD/CCPD - Training Sessions



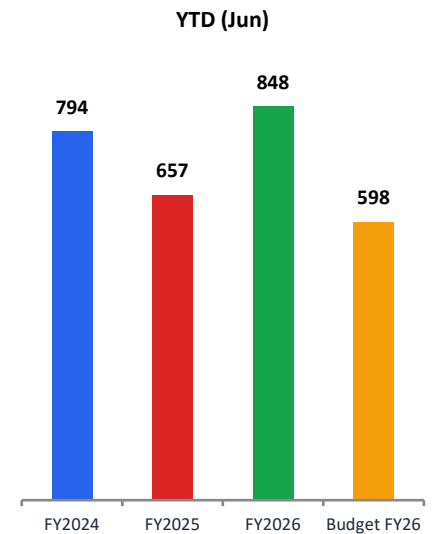
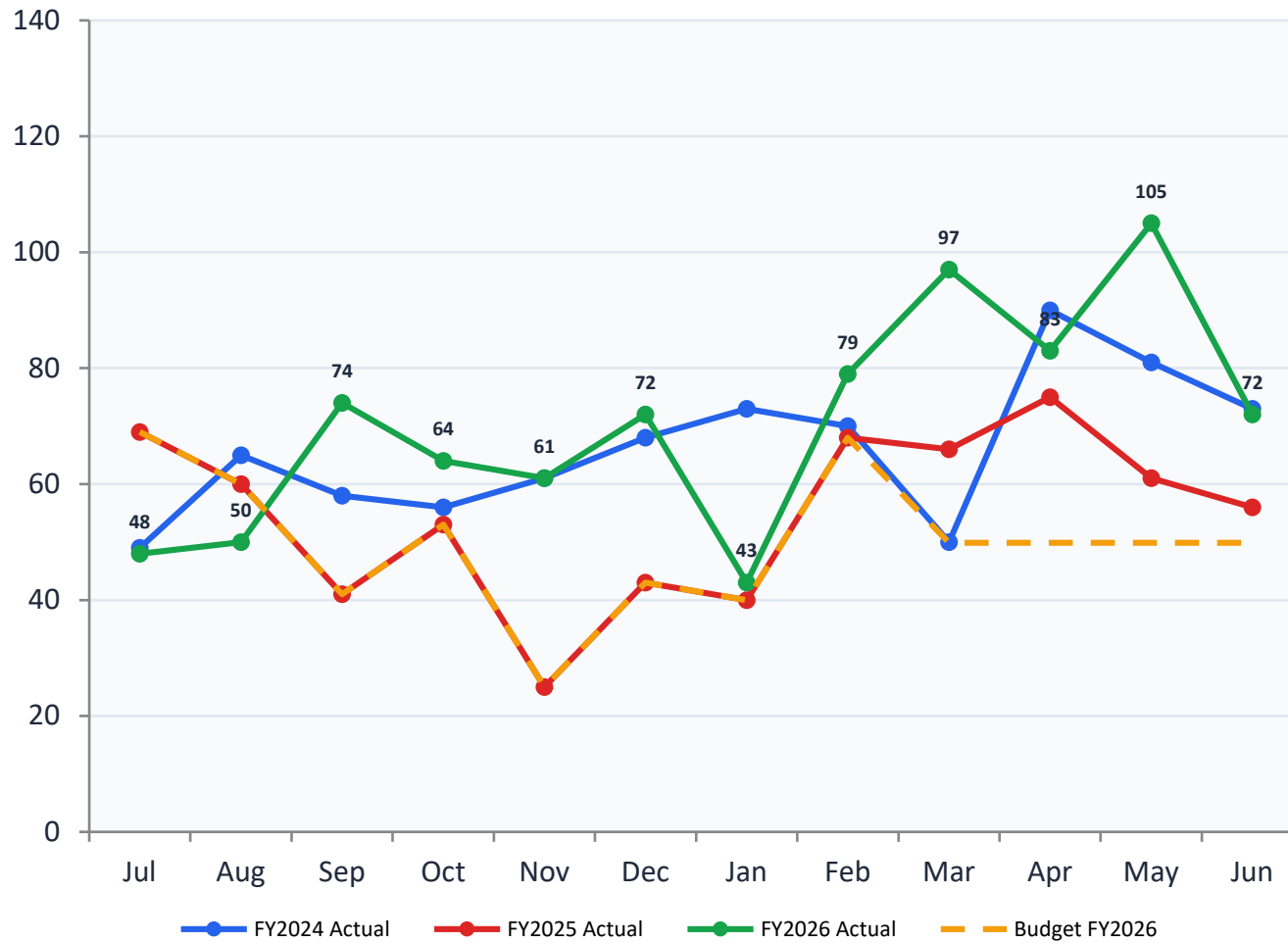
Urology Clinic Visits



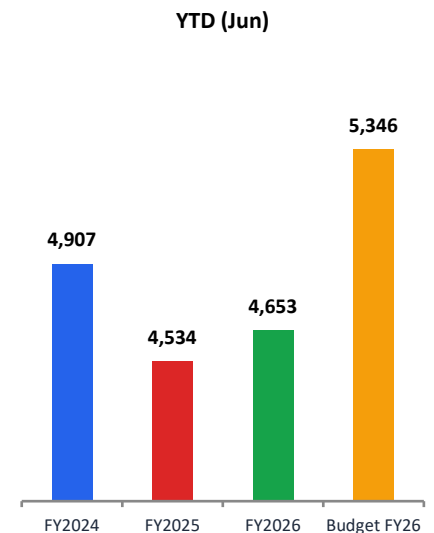
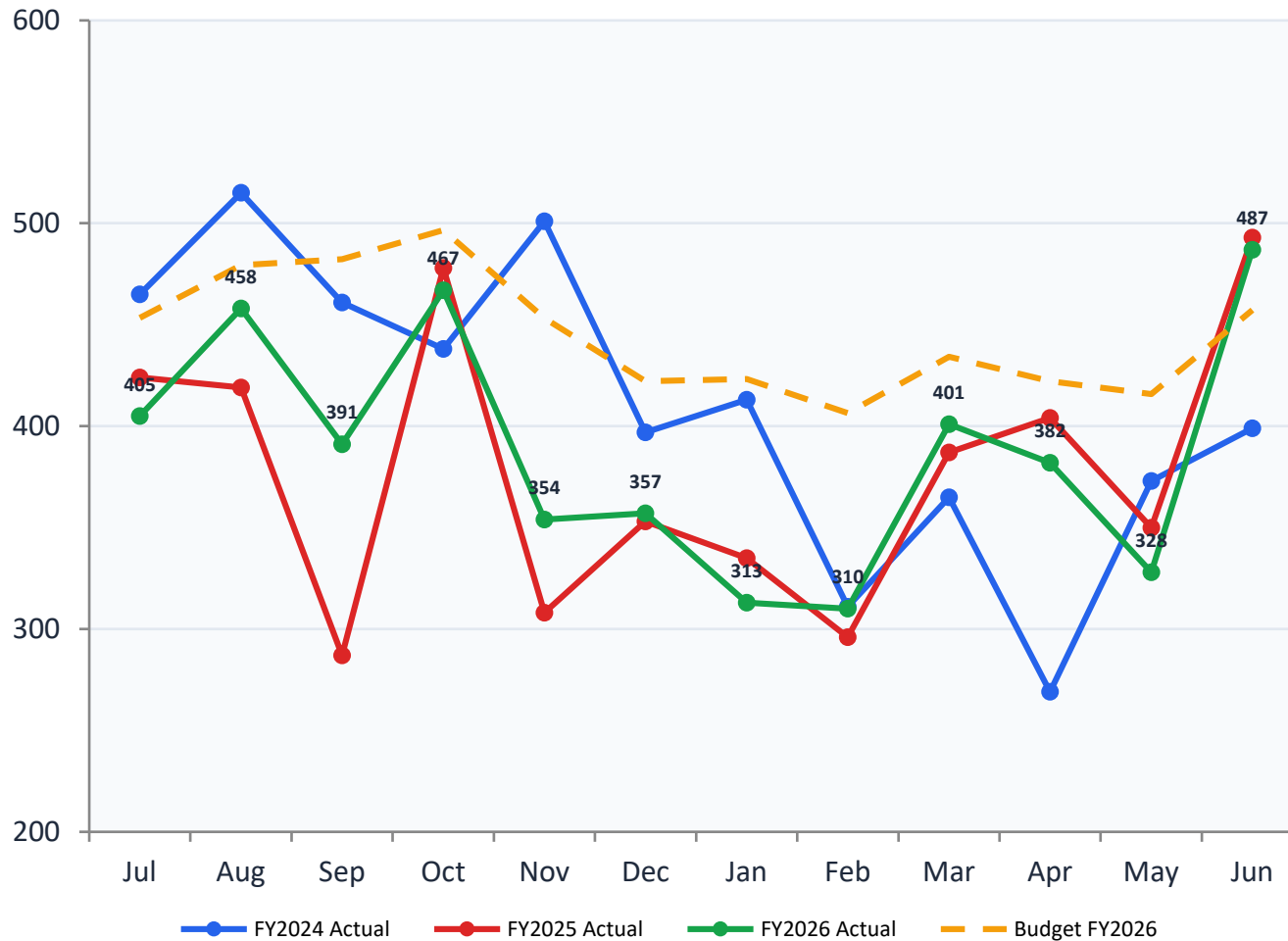
Open Arms House - Patient Days



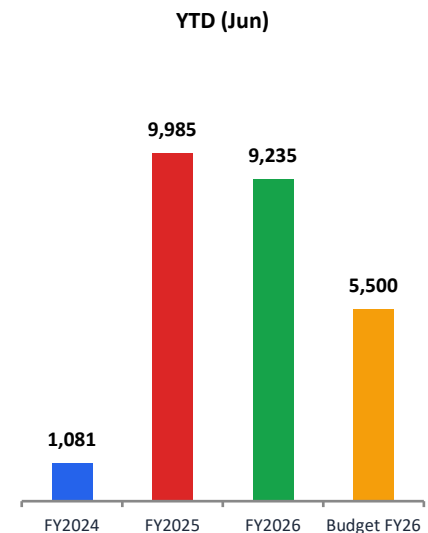
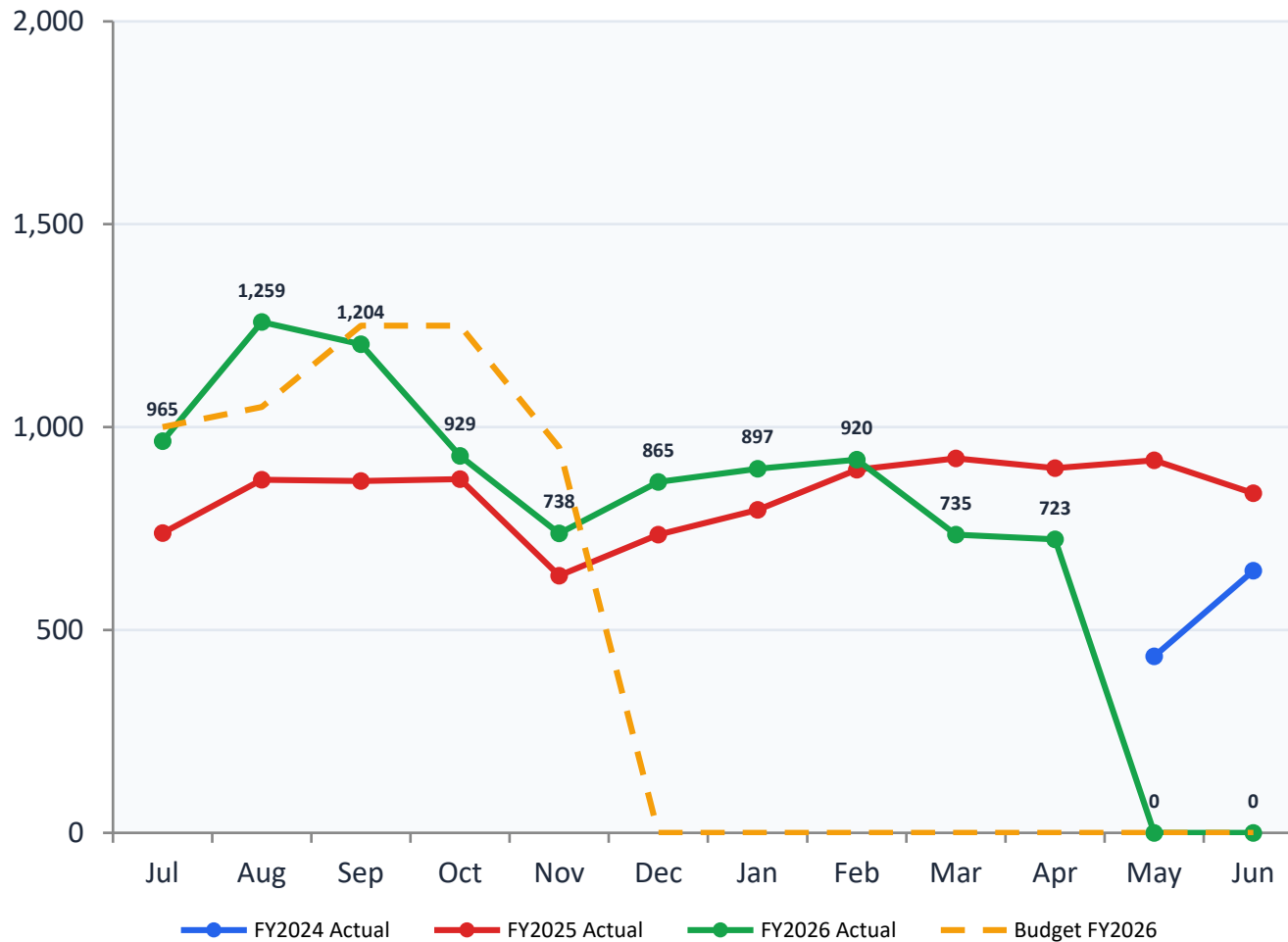
Cardiothoracic Surgery Clinic - Visits



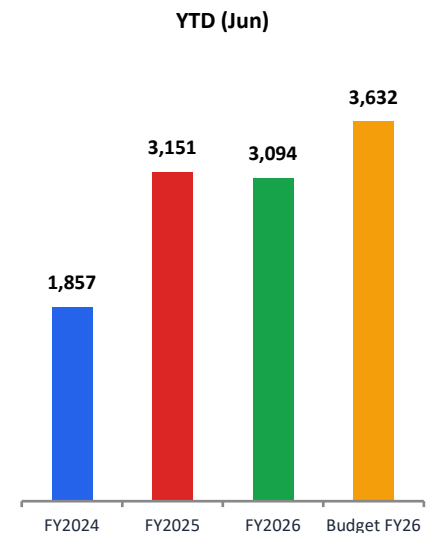
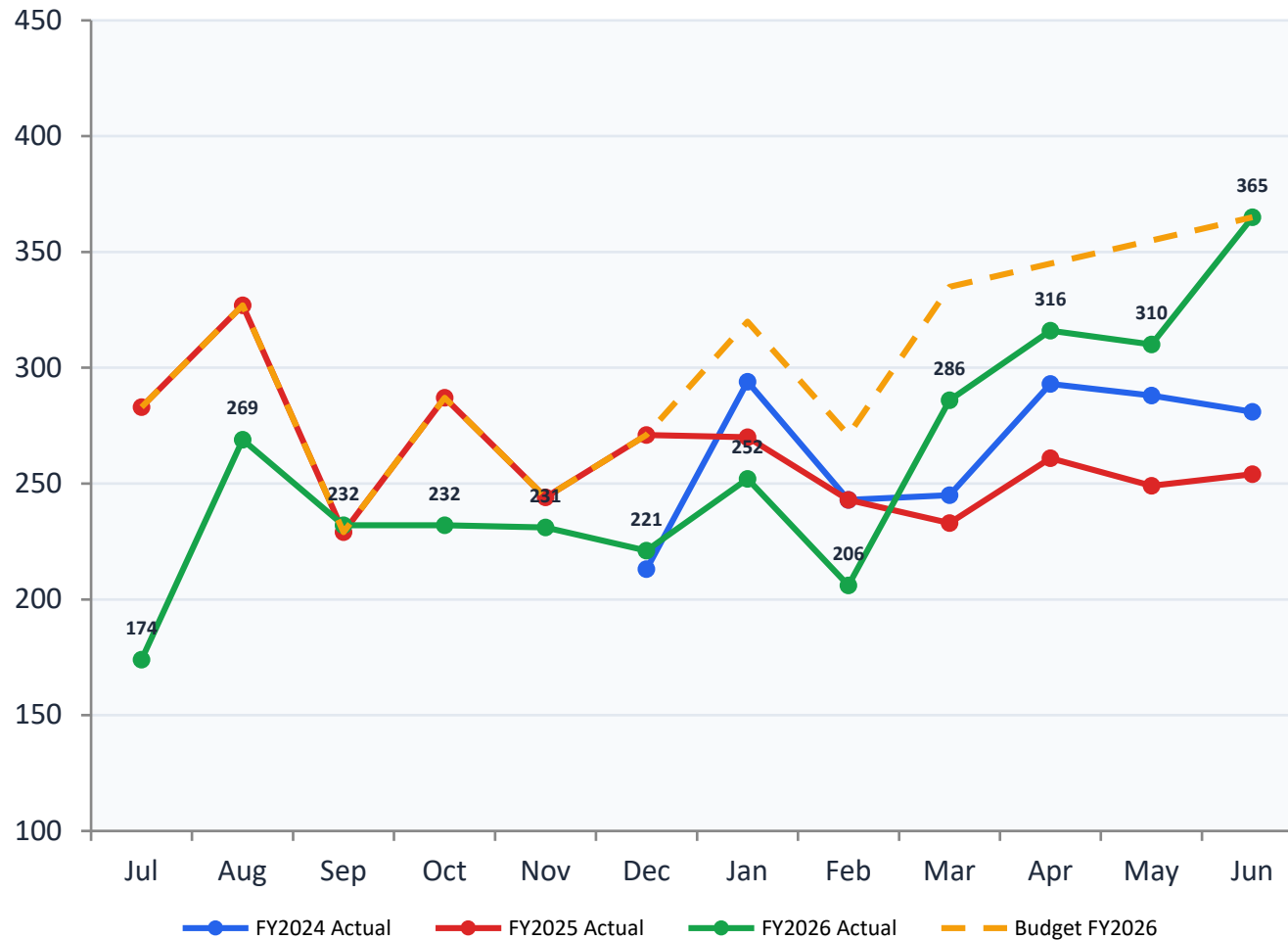
Cardiac Rehabilitation



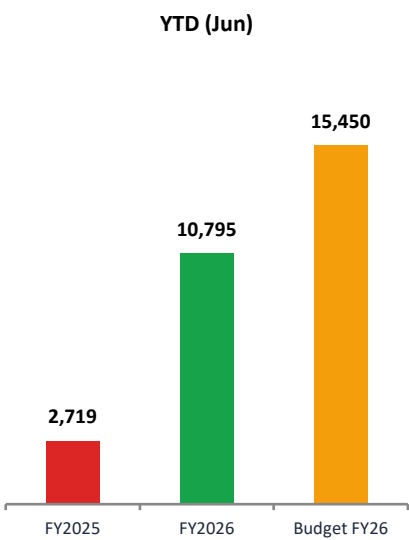
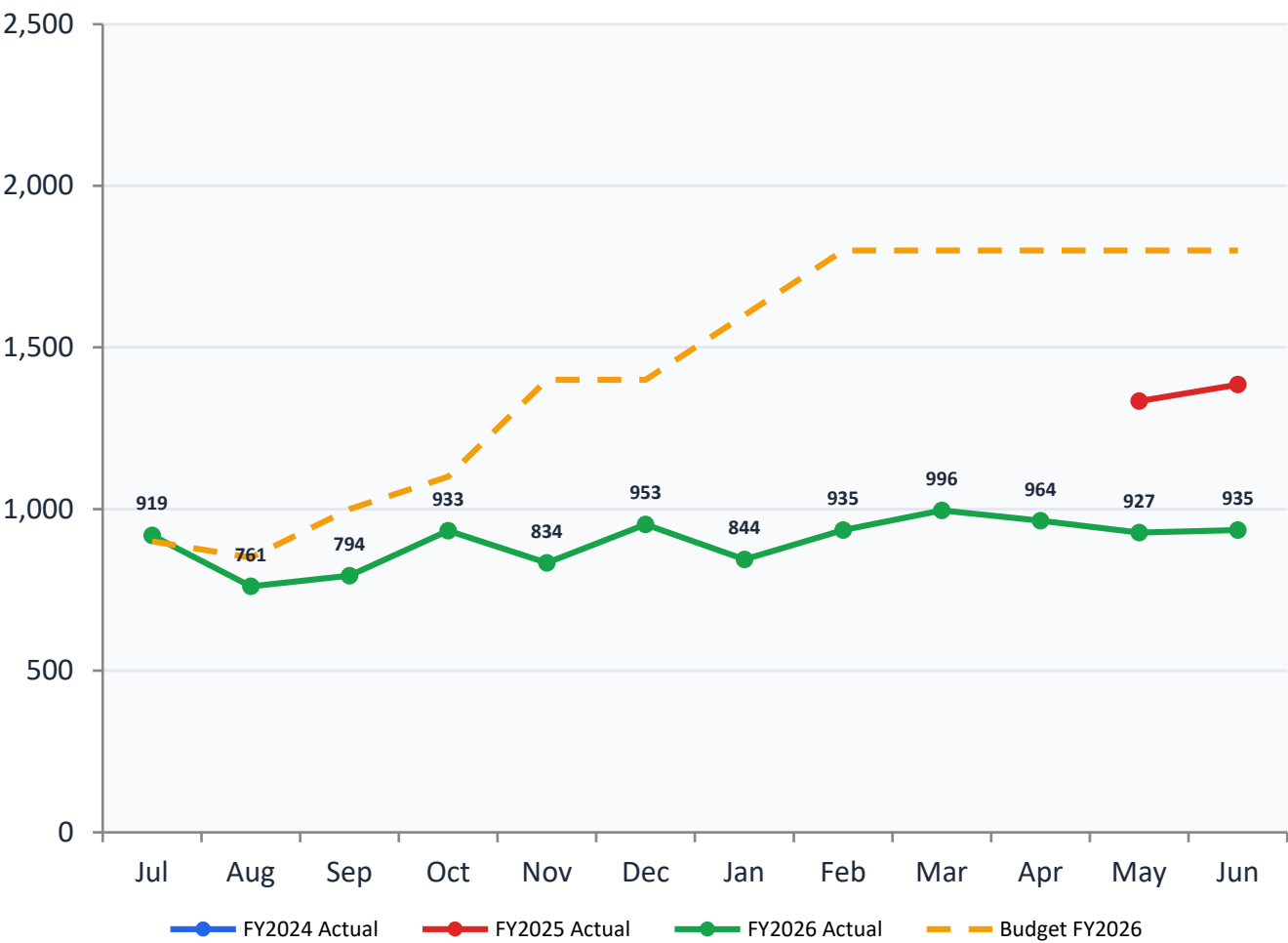
KH Medical Clinic - Ben Maddox



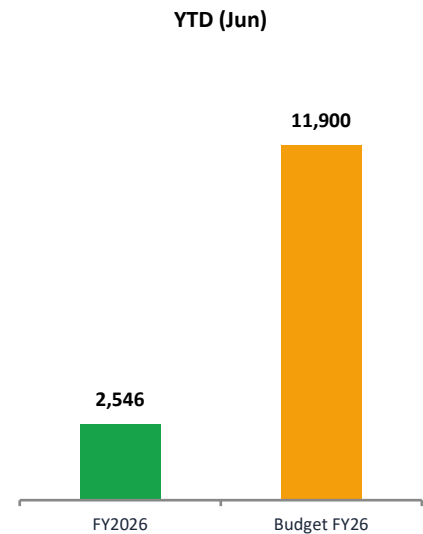
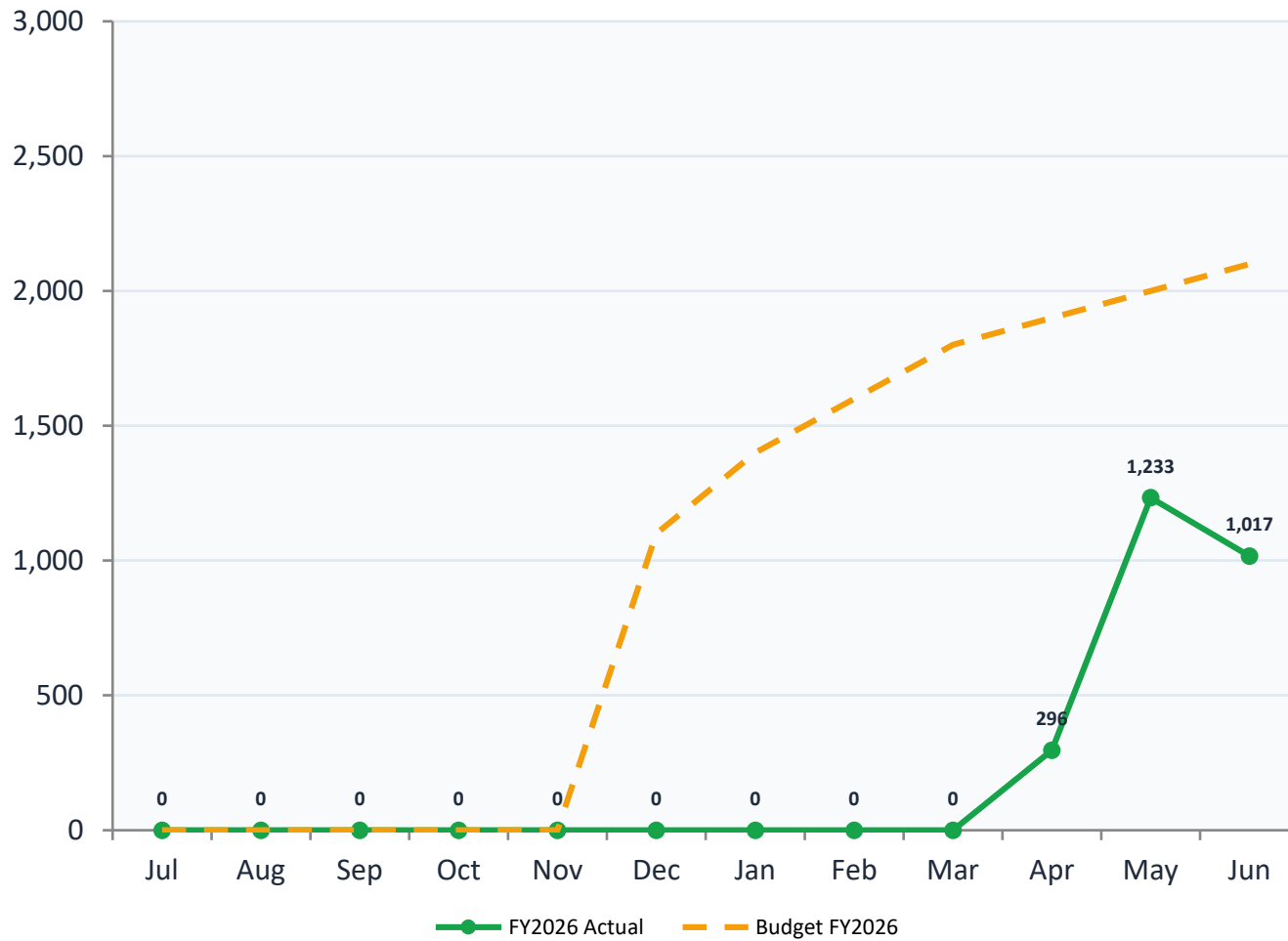
KH Medical Clinic - Plaza



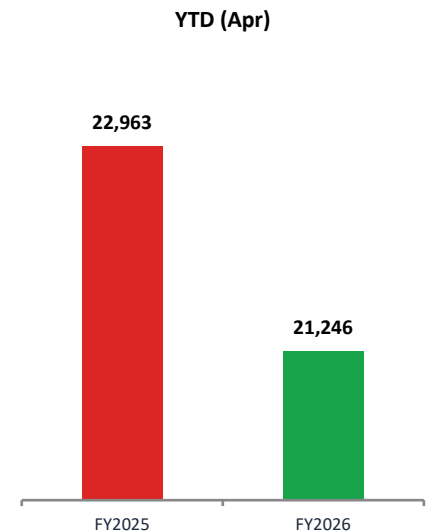
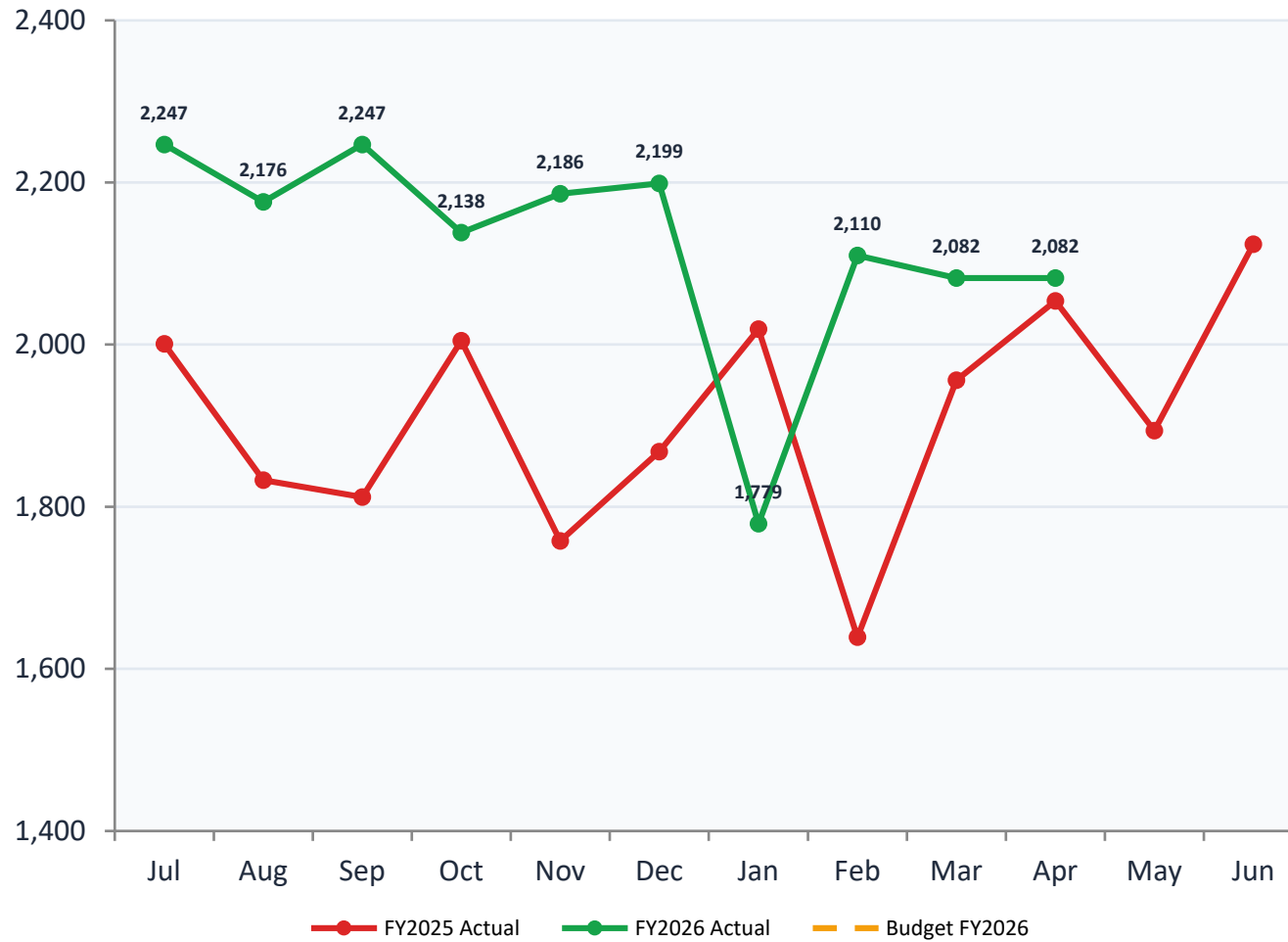
KH Willow Clinic-Women's Health



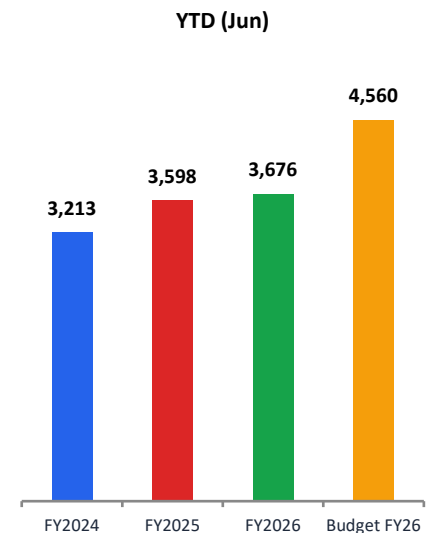
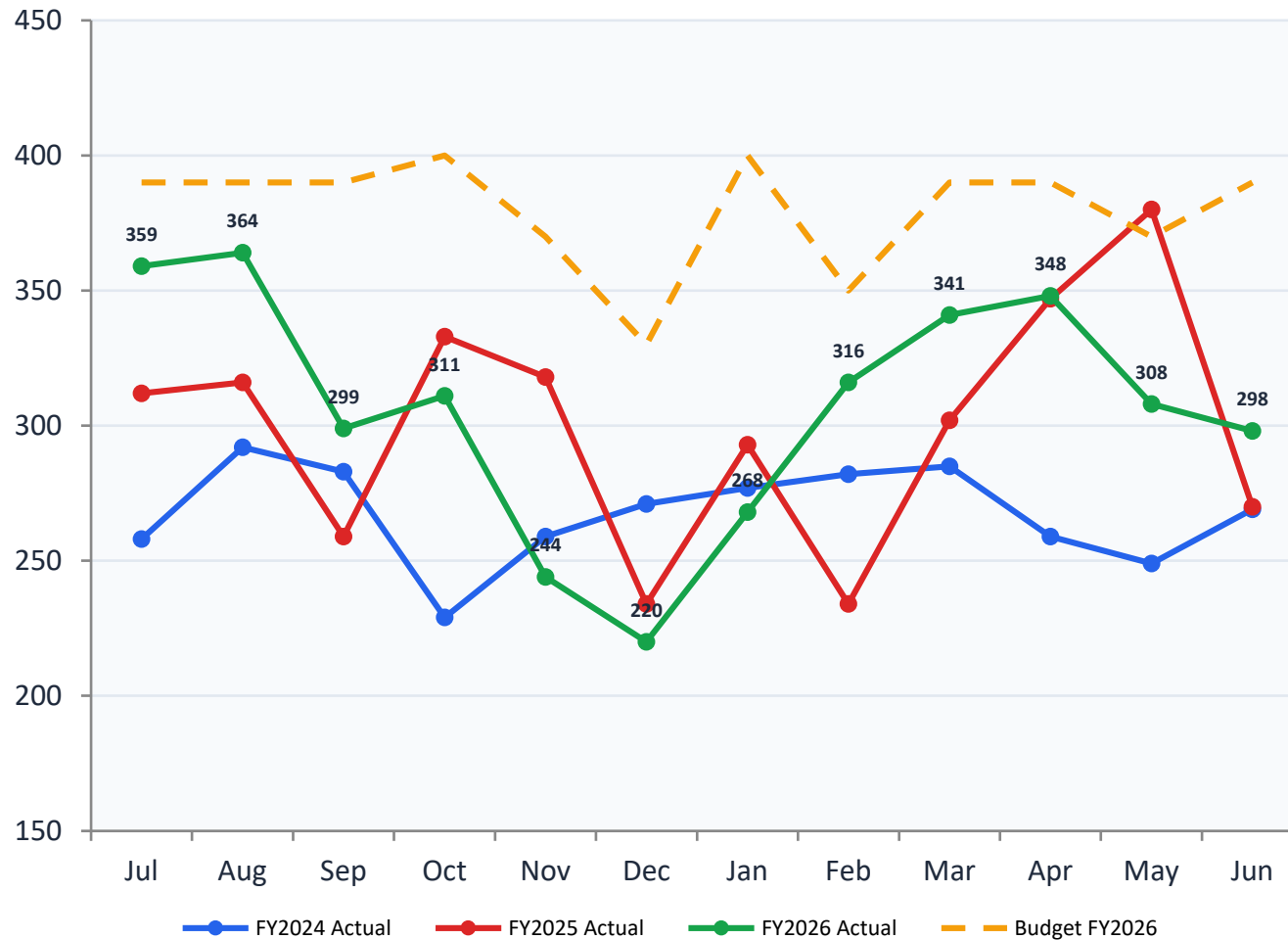
KH Medical Clinic - Akers



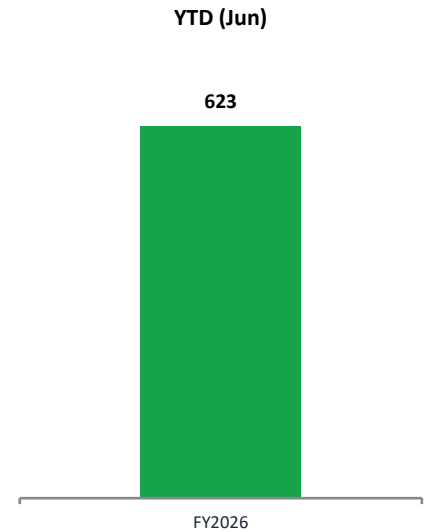
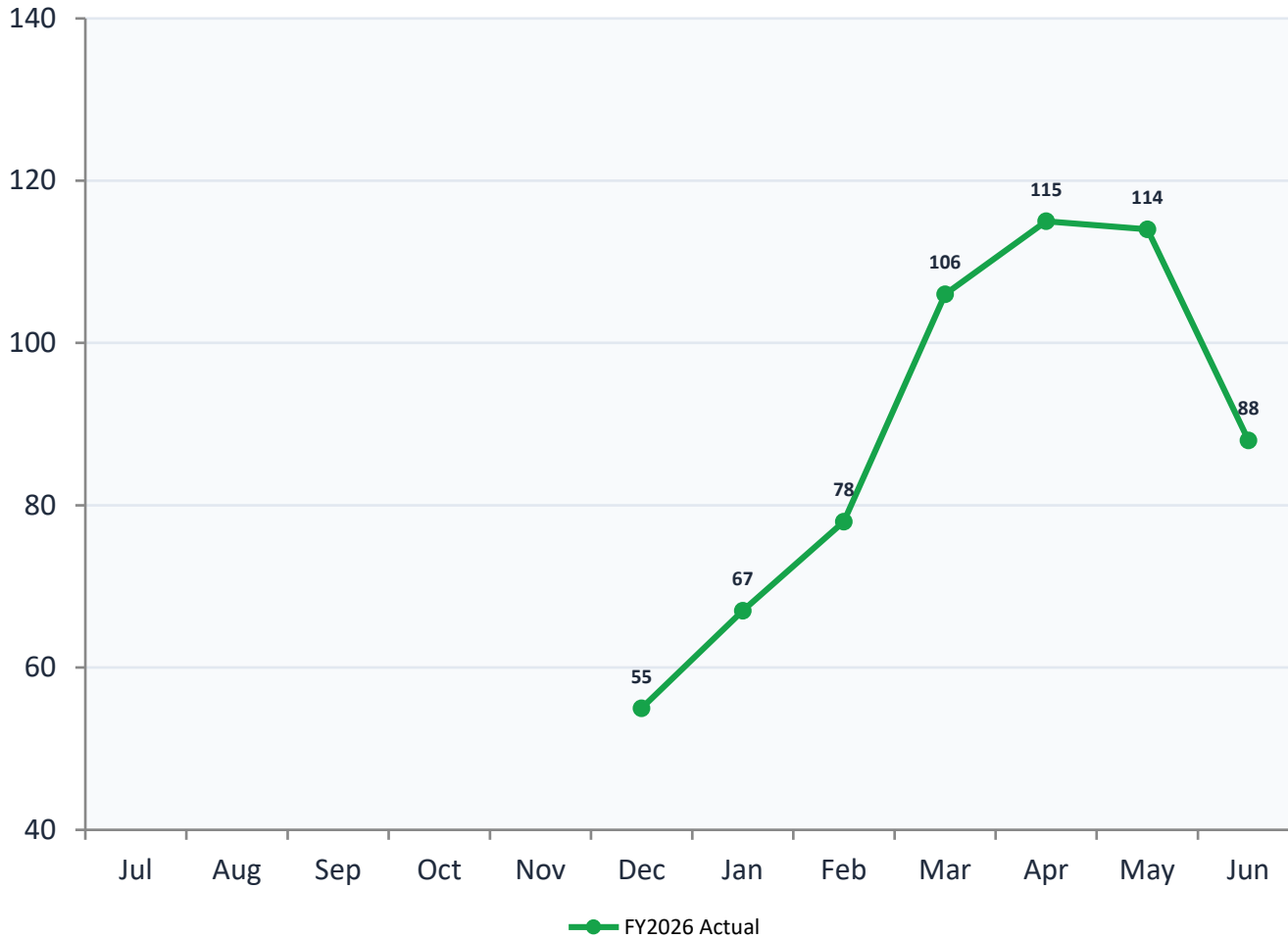
Med Onc Visits



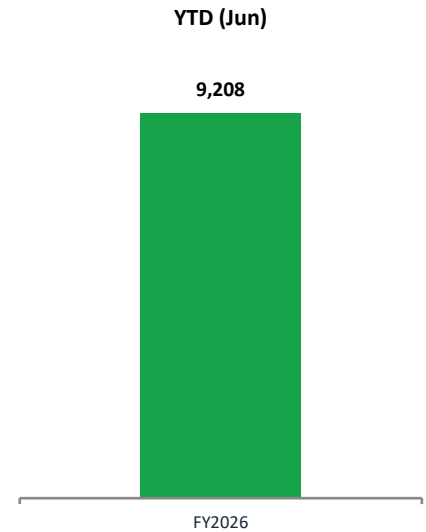
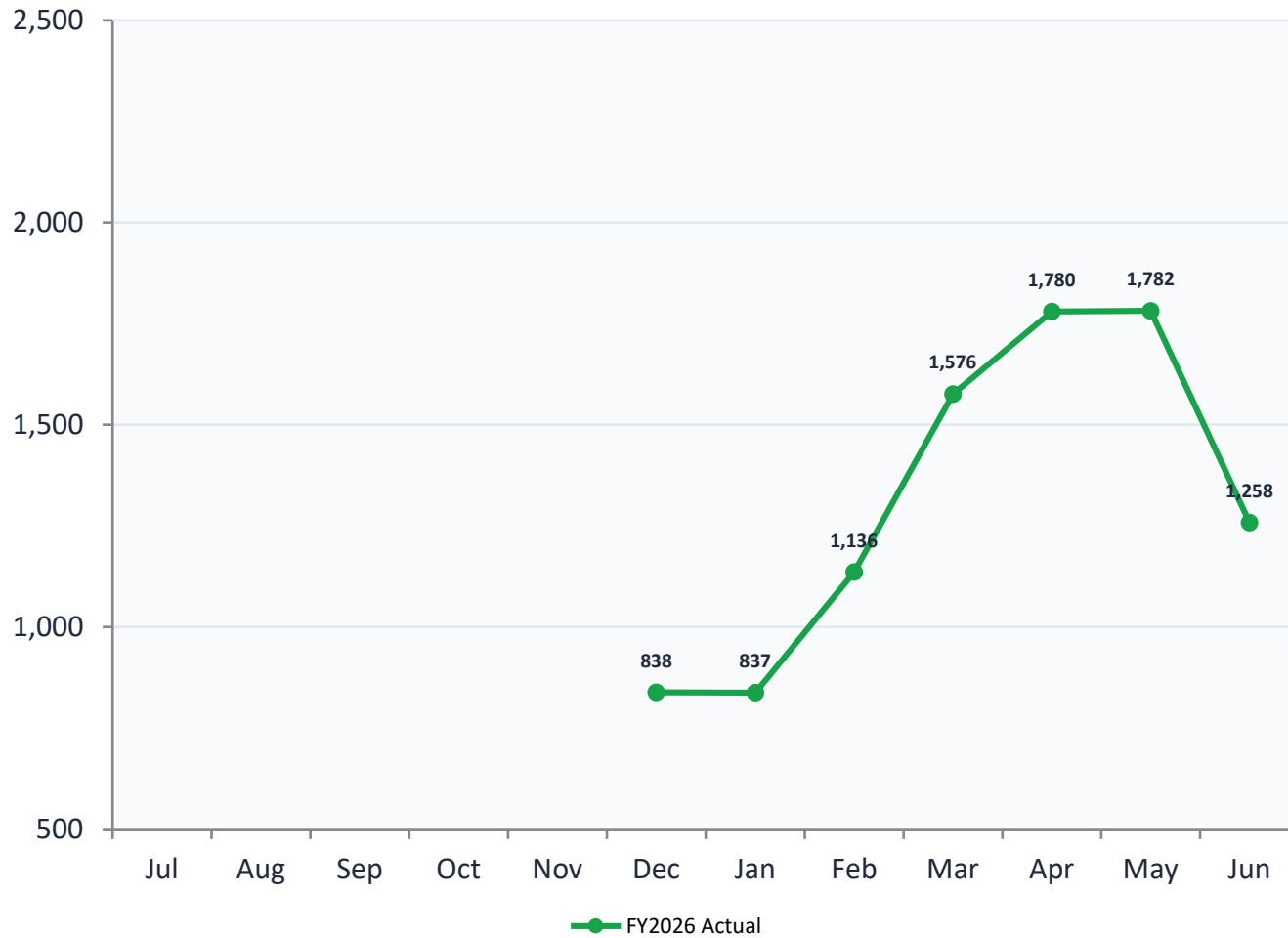
Mental Wellness Clinic - Visits



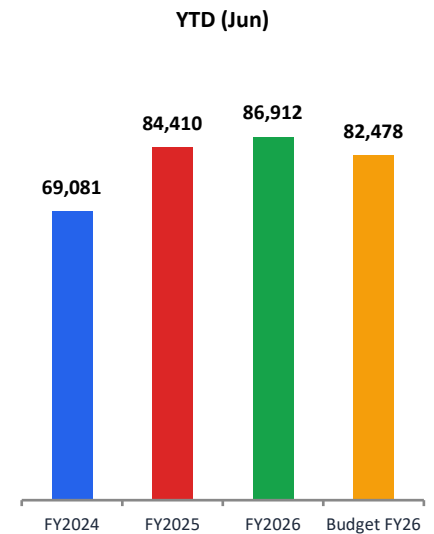
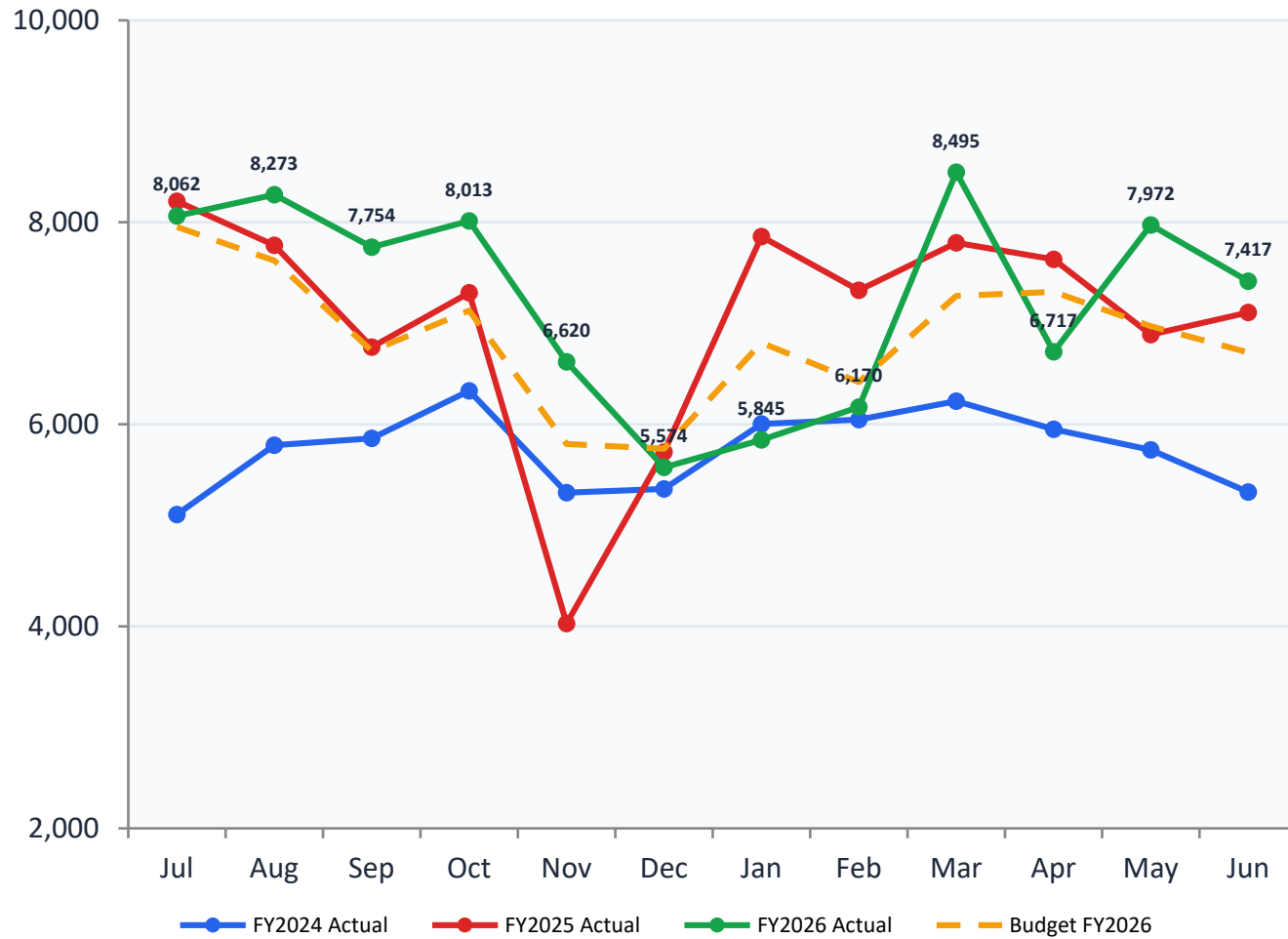
Crisis Stabilization Unit Visits



Crisis Stabilization Unit - Hours



Reference Lab



Other Statistical Results – Prior Year/Budget Comparison (June)

	Actual Results				Budget	Budget Variance	
	Jun25	Jun26	Change	% Change	Jun26	Change	% Change
ED - Avg Treated Per Day	280	284	4	1.4%	282	2	0.8%
Surgery (IP & OP) – 100 Min Units	743	827	84	11.3%	832	(5)	(0.6%)
Endoscopy Procedures	606	589	(17)	(2.8%)	504	85	16.8%
Cath Lab (IP & OP) - 100 Min Units	346	373	27	7.8%	358	15	4.2%
Cardiac Surgery Cases	30	33	3	10.0%	26	7	26.1%
Deliveries	331	289	(42)	(12.7%)	434	(145)	(33.4%)
Clinical Lab	256,686	271,347	14,660	5.7%	273,440	(2,094)	(0.8%)
Reference Lab	7,108	7,417	309	4.3%	6,712	705	10.5%
Dialysis Center - Visalia Visits	1,457	1,288	(169)	(11.6%)	1,565	(277)	(17.7%)
Infusion Center - Units of Service	487	562	75	15.4%	829	(267)	(32.2%)
Hospice Days	4,112	3,919	(193)	(4.7%)	4,176	(257)	(6.2%)
Home Health Visits	2,789	2,736	(53)	(1.9%)	2,990	(254)	(8.5%)
Home Infusion Days	24,374	22,163	(2,211)	(9.1%)	22,660	(497)	(2.2%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jun)

	YTD Actual Results				Budget	Budget Variance	
	YTD Jun 25	YTD Jun 26	Change	% Change	YTD Jun 26	Change	% Change
ED - Avg Treated Per Day	265	277	12	4.4%	278	(1)	(0.3%)
Surgery (IP & OP) – 100 Min Units	9,489	9,486	(3)	(0.0%)	9,806	(320)	(3.3%)
Endoscopy Procedures	7,438	5,978	(1,460)	(19.6%)	6,224	(246)	(3.9%)
Cath Lab (IP & OP) - 100 Min Units	4,269	4,244	(25)	(0.6%)	4,326	(82)	(1.9%)
Cardiac Surgery Cases	344	350	6	1.7%	372	(22)	(5.9%)
Deliveries	4,677	3,748	(929)	(19.9%)	4,733	(985)	(20.8%)
Clinical Lab	3,020,527	3,153,163	132,637	4.4%	3,281,275	(128,112)	(3.9%)
Reference Lab	84,410	86,912	2,502	3.0%	82,478	4,435	5.4%
Dialysis Center - Visalia Visits	17,884	16,520	(1,364)	(7.6%)	18,251	(1,731)	(9.5%)
Infusion Center - Units of Service	5,193	6,989	1,796	34.6%	8,256	(1,267)	(15.3%)
Hospice Days	43,419	47,788	4,369	10.1%	49,005	(1,217)	(2.5%)
Home Health Visits	34,533	33,607	(926)	(2.7%)	36,638	(3,031)	(8.3%)
Home Infusion Days	268,810	281,490	12,680	4.7%	264,713	16,777	6.3%

Other Statistical Results – Prior Year/Budget Comparison (June)

	Actual Results				Budget	Budget Variance	
	Jun25	Jun26	Change	% Change	Jun26	Change	% Change
All O/P Rehab Svcs Across District	20,711	20,094	(617)	(3.0%)	22,041	(1,947)	(8.8%)
Physical & Other Therapy Units (I/P & O/P)	17,449	20,136	2,687	15.4%	19,669	467	2.4%

Radiology - CT - All Areas	5,109	5,833	724	14.2%	4,783	1,050	22.0%
Radiology - MRI - All Areas	1,128	1,026	(102)	(9.0%)	879	147	16.8%
Radiology - Ultrasound - All Areas	3,153	3,340	187	5.9%	3,217	123	3.8%
Radiology - Diagnostic Radiology	9,677	10,377	700	7.2%	9,535	842	8.8%
Radiology – Main Campus	16,052	16,827	775	4.8%	15,412	1,415	9.2%
Radiology - Ultrasound - Main Campus	2,439	2,271	(168)	(6.9%)	2,330	(59)	(2.6%)

West Campus - Diagnostic Radiology	1,310	1,522	212	16.2%	1,178	344	29.2%
West Campus - CT Scan	523	667	144	27.5%	515	152	29.5%
West Campus - MRI	468	491	23	4.9%	422	69	16.2%
West Campus - Ultrasound	714	1,069	355	49.7%	887	182	20.5%
West Campus - Breast Center	1,635	2,225	590	36.1%	1,721	504	29.3%

Med Onc Visalia Treatments	1,100	1,036	(64)	(5.8%)	1,198	(162)	(13.5%)
Rad Onc Visalia Treatments	1,675	1,654	(21)	(1.3%)	1,513	141	9.4%
Rad Onc Hanford Treatments	391	146	(245)	(62.7%)	232	(86)	(37.0%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jun)

	YTD Actual Results				Budget	Budget Variance	
	YTD Jun 25	YTD Jun 26	Change	% Change	YTD Jun 26	Change	% Change
All O/P Rehab Svcs Across District	248,488	243,141	(5,347)	(2.2%)	253,319	(10,178)	(4.0%)
Physical & Other Therapy Units (I/P & O/P)	220,355	231,667	11,312	5.1%	238,004	(6,337)	(2.7%)
Radiology - CT - All Areas	57,086	63,669	6,583	11.5%	55,292	8,378	15.2%
Radiology - MRI - All Areas	10,766	11,214	448	4.2%	10,520	694	6.6%
Radiology - Ultrasound - All Areas	36,707	37,168	461	1.3%	36,579	590	1.6%
Radiology - Diagnostic Radiology	116,224	116,992	768	0.7%	116,994	(2)	(0.0%)
Radiology – Main Campus	186,875	189,810	2,935	1.6%	184,048	5,762	3.1%
Radiology - Ultrasound - Main Campus	28,658	26,474	(2,184)	(7.6%)	26,191	283	1.1%
West Campus - Diagnostic Radiology	14,716	16,309	1,593	10.8%	13,965	2,344	16.8%
West Campus - CT Scan	6,061	7,052	991	16.4%	5,907	1,145	19.4%
West Campus - MRI	5,082	5,178	96	1.9%	5,076	102	2.0%
West Campus - Ultrasound	8,049	10,694	2,645	32.9%	10,388	306	2.9%
West Campus - Breast Center	19,258	22,182	2,924	15.2%	19,827	2,355	11.9%
Med Onc Visalia Treatments	12,972	13,491	519	4.0%	13,792	(301)	(2.2%)
Rad Onc Visalia Treatments	16,943	17,774	831	4.9%	17,573	201	1.1%
Rad Onc Hanford Treatments	2,925	2,695	(230)	(7.9%)	2,859	(164)	(5.7%)

Other Statistical Results – Prior Year/Budget Comparison (June)

	Actual Results				Budget	Budget Variance	
	Jun25	Jun26	Change	% Change	Jun26	Change	% Change
Rural Health Clinics Registrations	13,574	11,763	(1,811)	(13.3%)	13,250	(1,487)	(11.2%)
RHC Exeter - Registrations	6,490	5,444	(1,046)	(16.1%)	6,471	(1,027)	(15.9%)
RHC Lindsay - Registrations	1,868	1,642	(226)	(12.1%)	1,970	(328)	(16.6%)
RHC Woodlake - Registrations	1,302	488	(814)	(62.5%)	637	(149)	(23.4%)
RHC Woodlake Valencia - Registrations	0	761	761	0.0%	1,300	(539)	(41.5%)
RHC Dinuba - Registrations	1,257	1,193	(64)	(5.1%)	1,750	(557)	(31.8%)
RHC Tulare - Registrations	2,657	2,235	(422)	(15.9%)	2,422	(187)	(7.7%)
Urgent Care – Court Total Visits	2,473	2,280	(193)	(7.8%)	2,700	(420)	(15.6%)
Urgent Care – Demaree Total Visits	1,568	1,927	359	22.9%	1,850	77	4.2%
KH Medical Clinic - Ben Maddox Visits	837	0	(837)	(100.0%)	-	0	0.0%
KH Medical Clinic - Plaza Visits	254	365	111	43.7%	365	0	0.0%
KH Willow Specialty Clinic	248	371	123	49.6%	509	(138)	(27.1%)
KH Cardiology Center Visalia Registrations	1,396	2,267	871	62.4%	1,690	577	34.1%
KH Mental Wellness Clinic Visits	270	298	28	10.4%	390	(92)	(23.6%)
Urology Clinic Visits	243	243	0	0.0%	913	(670)	(73.4%)
Therapy-Wound Care Svcs Encounters	322	303	(19)	(5.9%)	347	(44)	(12.7%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jun)

	YTD Actual Results				Budget	Budget Variance	
	YTD Jun 25	YTD Jun 26	Change	% Change	YTD Jun 26	Change	% Change
Rural Health Clinics Registrations	164,323	146,605	(17,718)	(10.8%)	164,641	(18,036)	(11.0%)
RHC Exeter - Registrations	78,302	69,572	(8,730)	(11.1%)	80,150	(10,578)	(13.2%)
RHC Lindsay - Registrations	22,470	20,383	(2,087)	(9.3%)	25,050	(4,667)	(18.6%)
RHC Woodlake - Registrations	15,980	6,932	(9,048)	(56.6%)	8,016	(1,084)	(13.5%)
RHC Woodlake Valencia - Registrations	0	7,628	7,628	0.0%	11,898	(4,270)	(35.9%)
RHC Dinuba - Registrations	18,242	16,725	(1,517)	(8.3%)	20,675	(3,950)	(19.1%)
RHC Tulare - Registrations	29,329	25,365	(3,964)	(13.5%)	30,750	(5,385)	(17.5%)

Urgent Care – Court Total Visits	30,487	30,217	(270)	(0.9%)	35,300	(5,083)	(14.4%)
Urgent Care – Demaree Total Visits	18,797	24,078	5,281	28.1%	24,050	28	0.1%

KH Medical Clinic - Ben Maddox Visits	9,985	9,235	(750)	(7.5%)	5,500	3,735	67.9%
KH Medical Clinic - Plaza Visits	3,151	3,094	(57)	(1.8%)	3,632	(538)	(14.8%)
KH Willow Specialty Clinic	422	4,249	3,827	906.9%	5,720	(1,471)	(25.7%)
KH Cardiology Center Visalia Registrations	18,285	20,007	1,722	9.4%	19,577	430	2.2%
KH Mental Wellness Clinic Visits	3,598	3,676	78	2.2%	4,560	(884)	(19.4%)
Urology Clinic Visits	3,551	2,687	(864)	(24.3%)	6,826	(4,139)	(60.6%)
Therapy-Wound Care Svcs Encounters	2,649	3,919	1,270	47.9%	4,225	(306)	(7.2%)