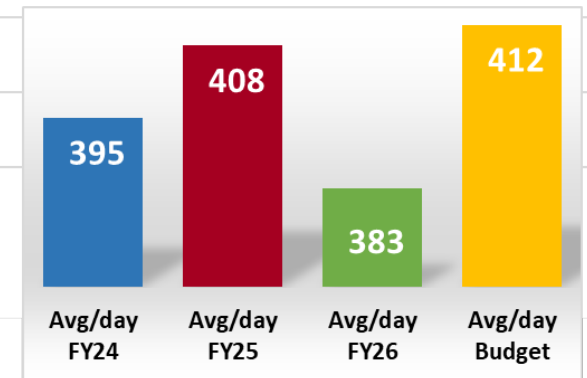
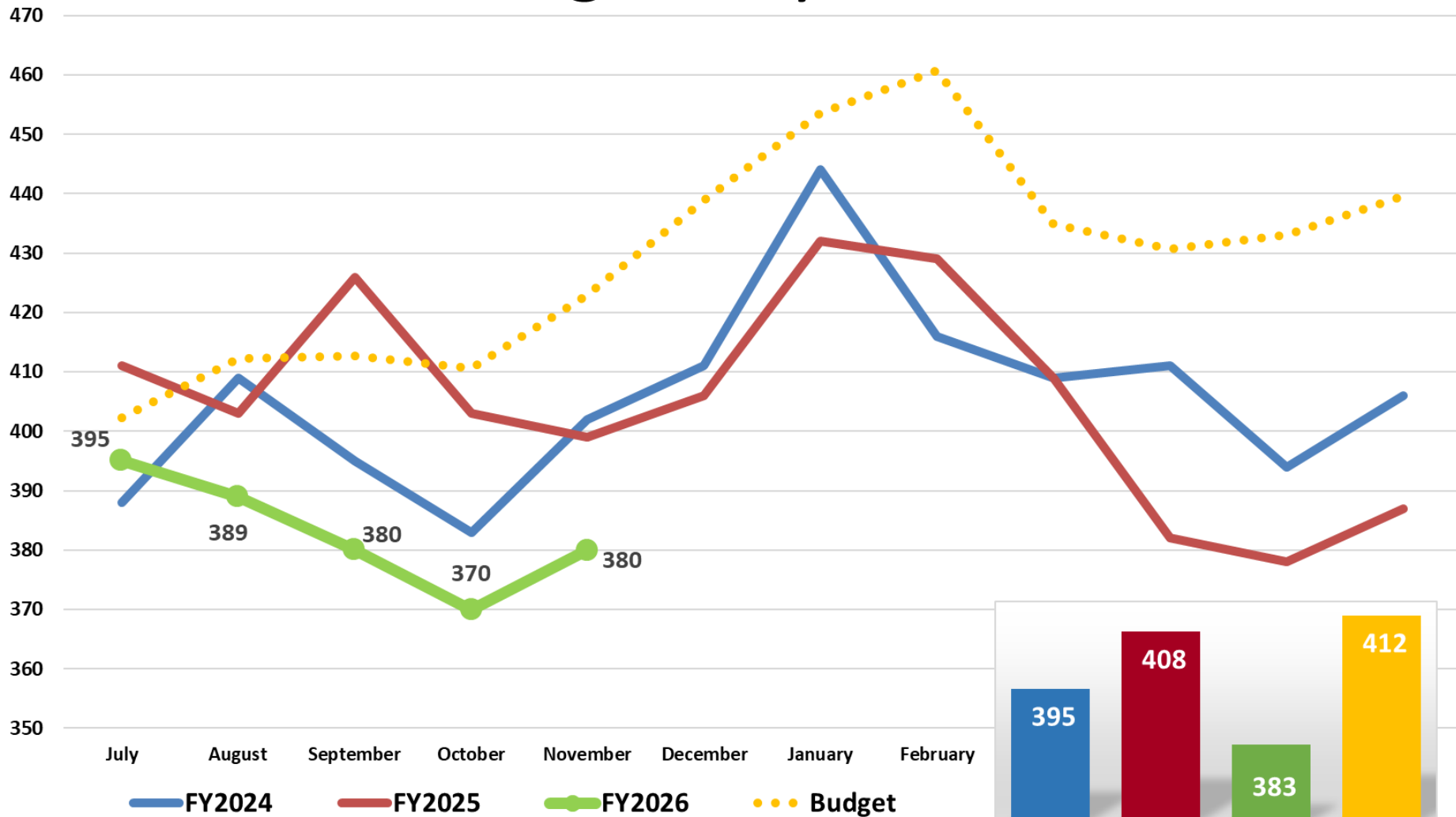


CFO Financial Report

Month Ending November 2025

Average Daily Census



Impact of Fewer “Work Days” (Mon.-Fri.)

% Decrease between Months

(5.3%) Nov 26 compared to Nov 25

(22%) Nov 26 compared to Oct 26

November 2026 - 18 Week Days

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|------|------|-------|------|--------|------|------|
| | | | | | | 1 |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |

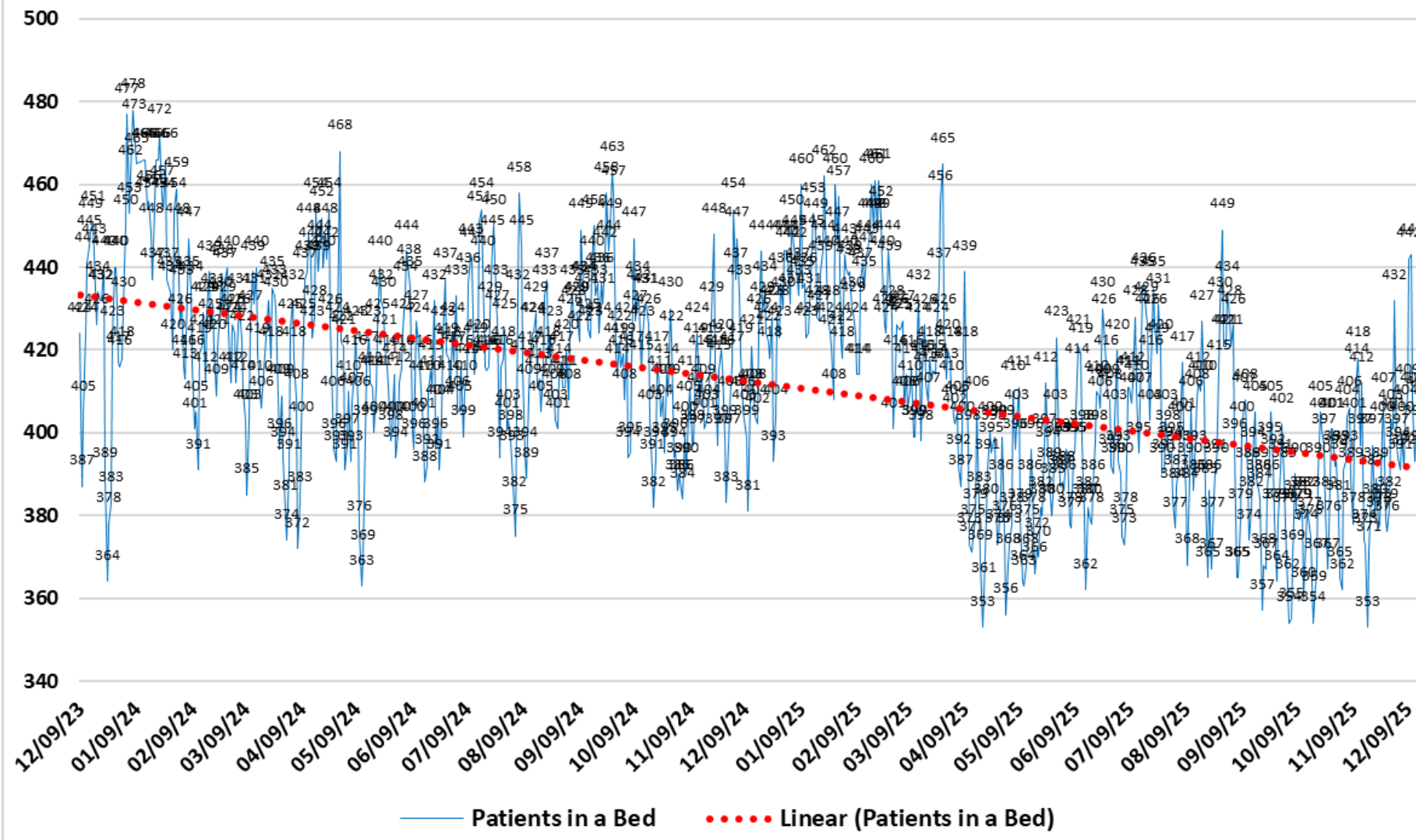
November 2025 - 19 Week Days

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|------|------|-------|------|--------|------|------|
| | | | | | 1 | 2 |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |

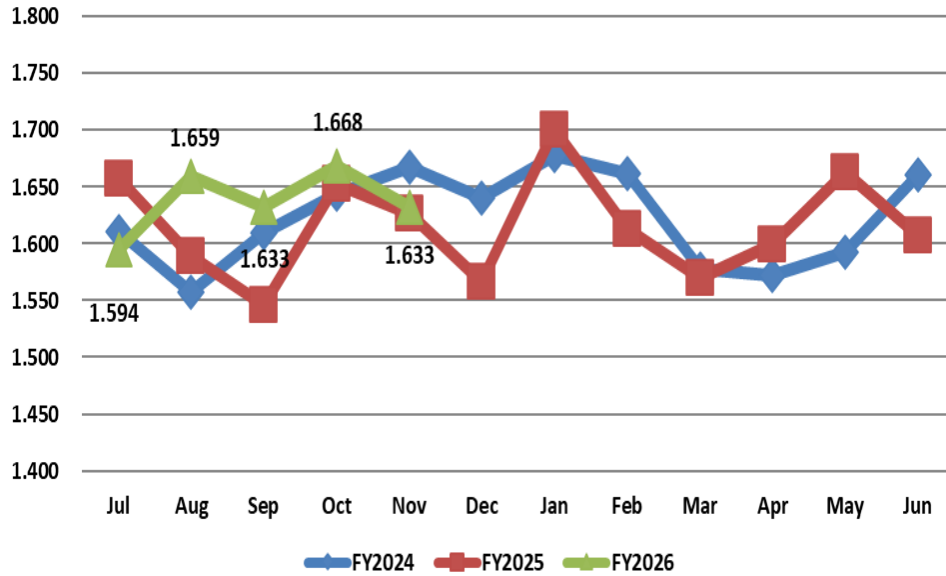
October 2026 - 23 Week Days

| Sun. | Mon. | Tues. | Wed. | Thurs. | Fri. | Sat. |
|------|------|-------|------|--------|------|------|
| | | | 1 | 2 | 3 | 4 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 | |

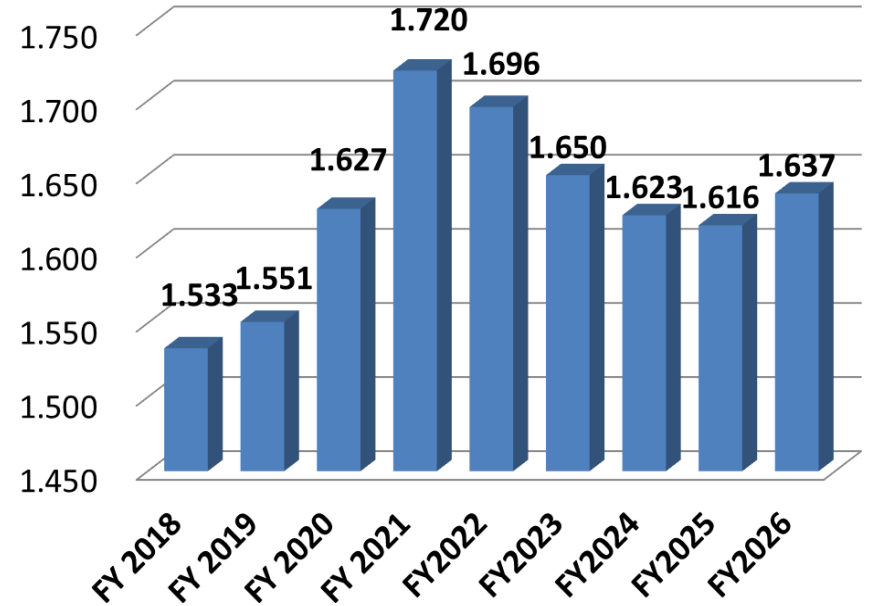
Patients in a Bed



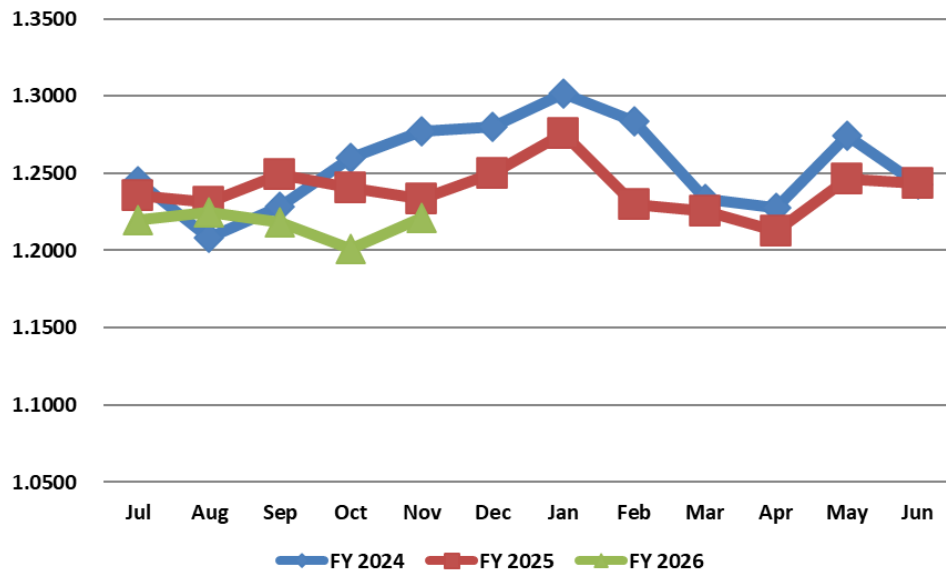
Case Mix Index w/o Normal Newborns



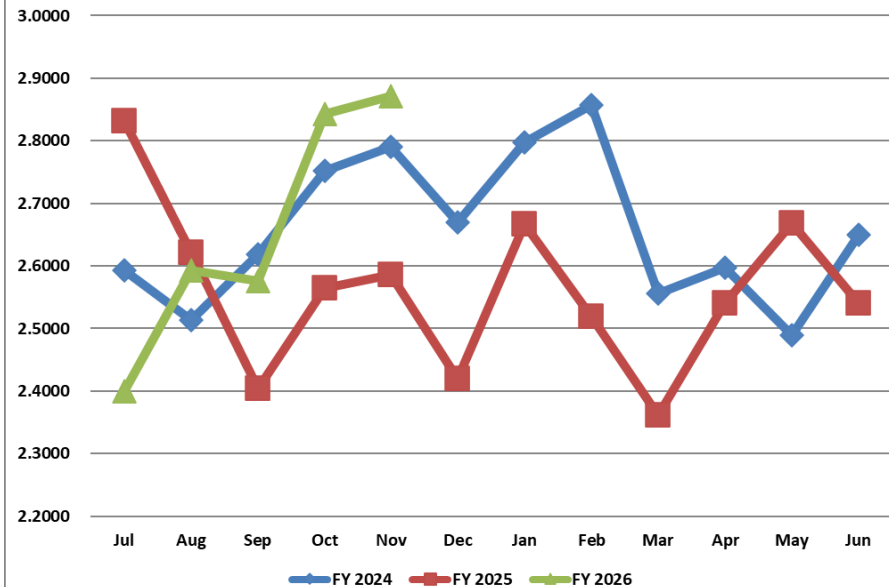
Case Mix Index w/o Normal Newborns - All



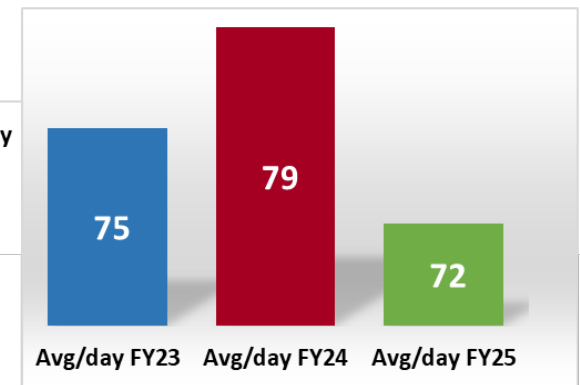
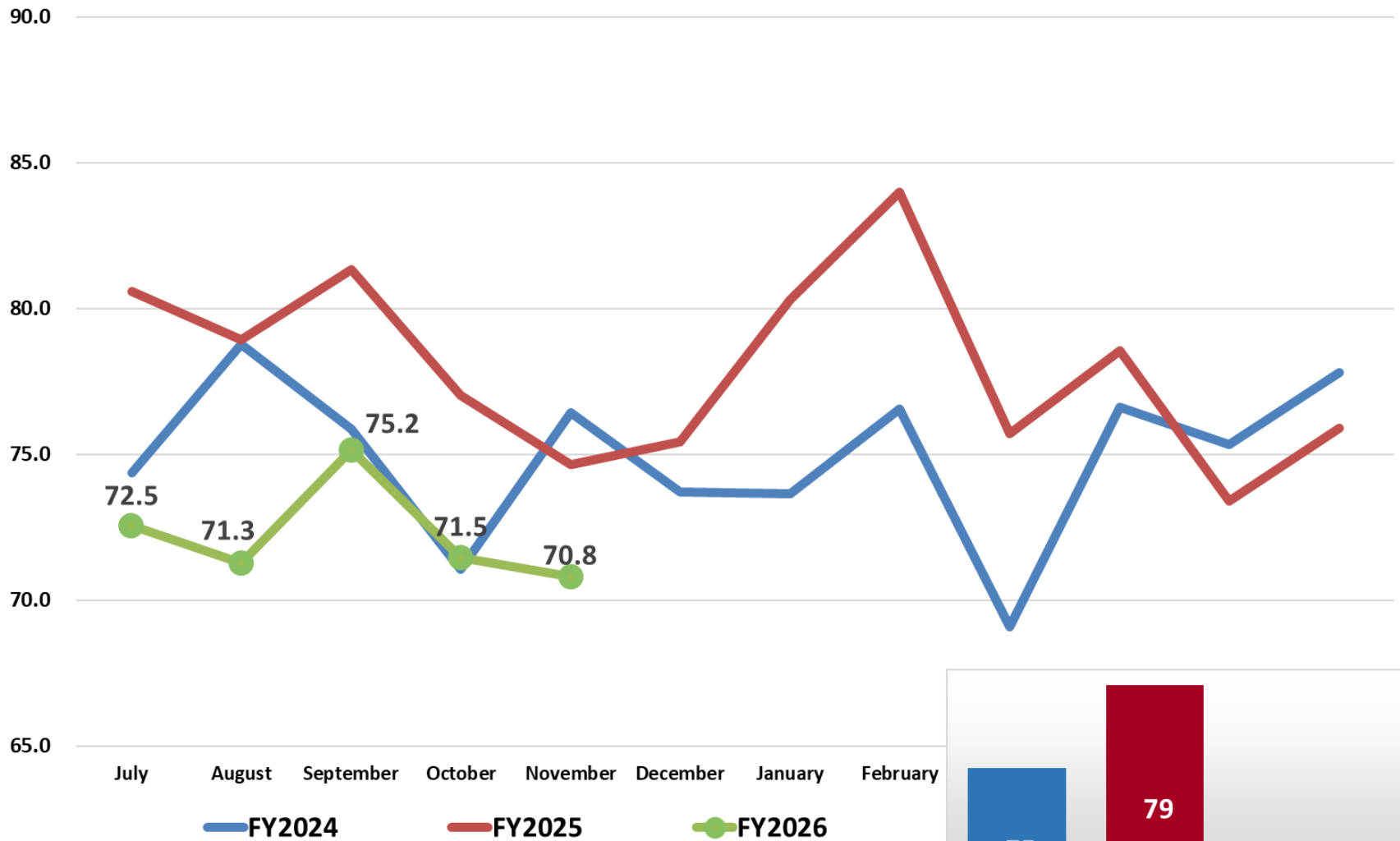
Case Mix **Medical** w/o Normal Newborns



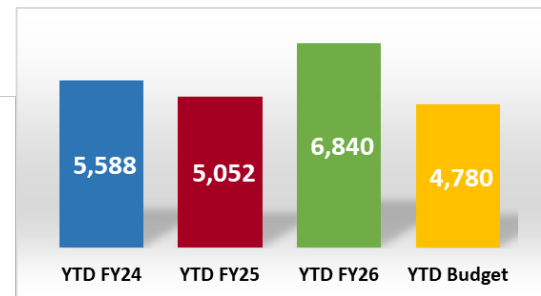
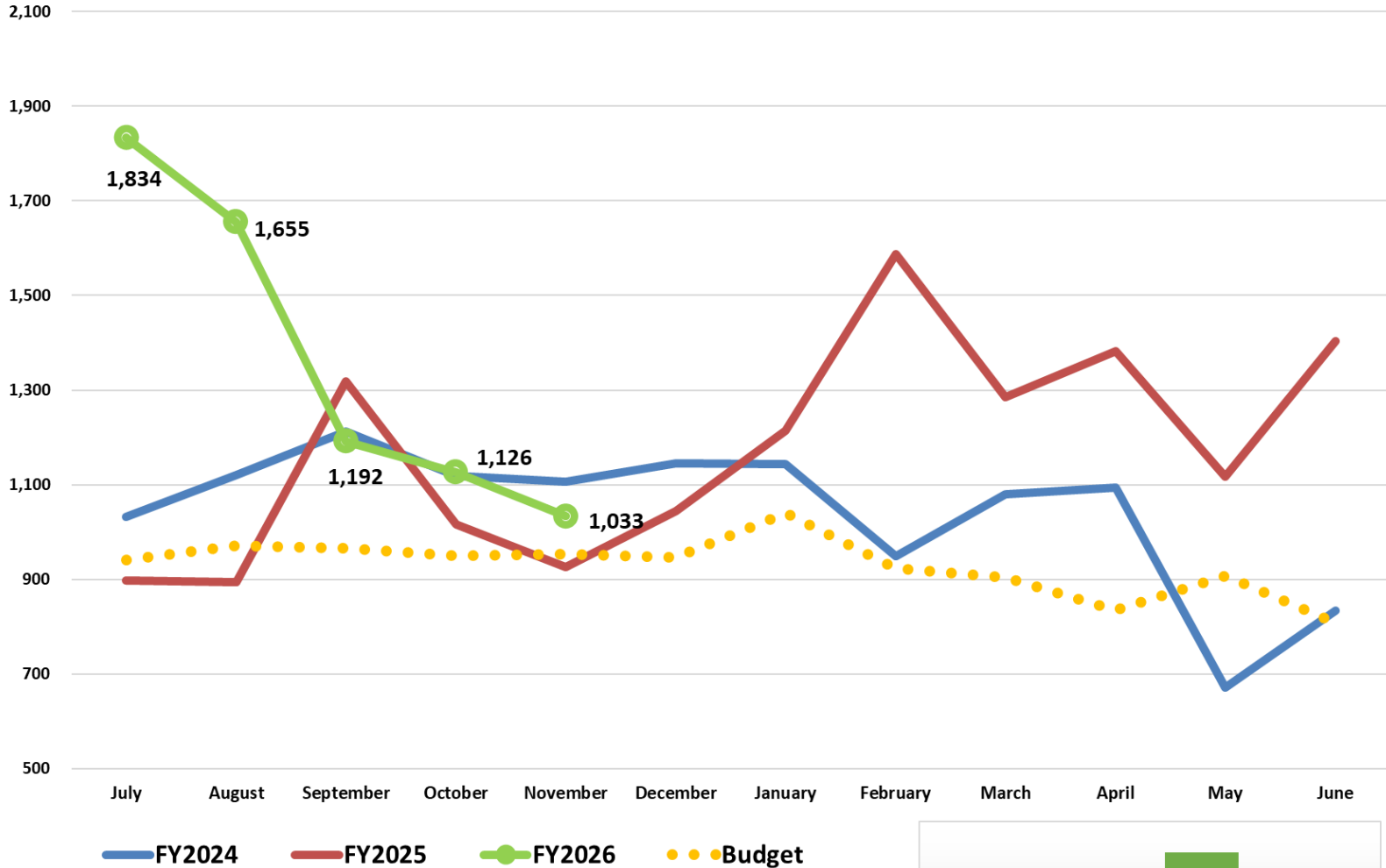
Case Mix Index **Surgical** w/o Normal Newborns



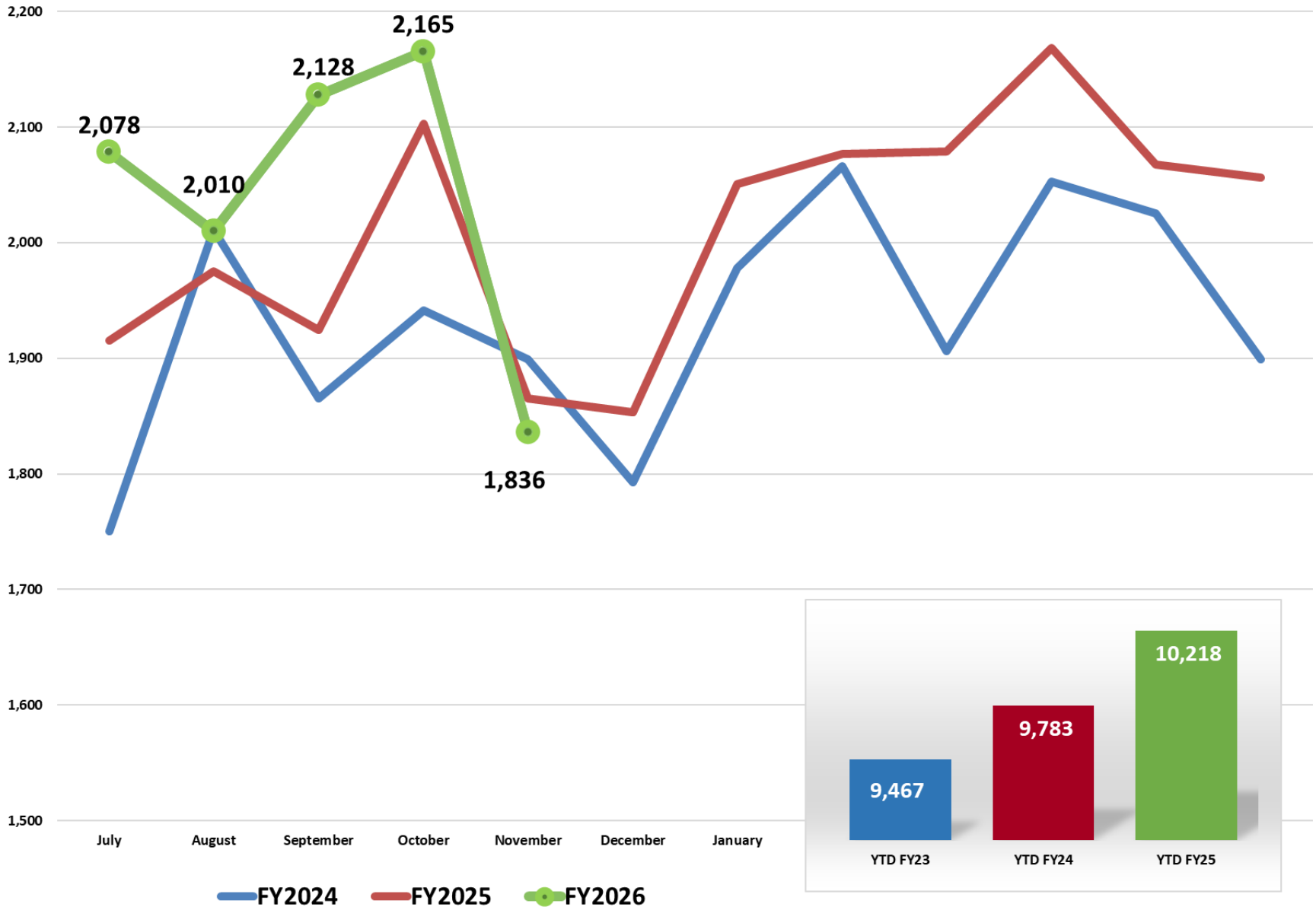
Average Discharges per Day



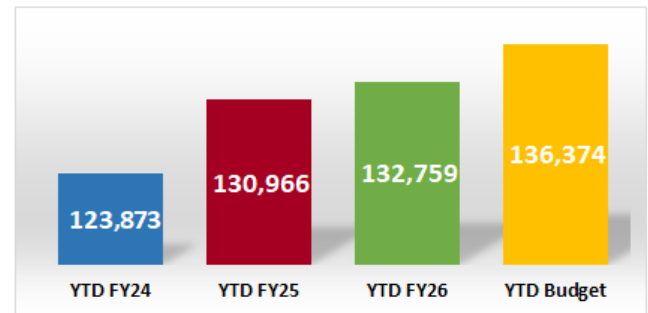
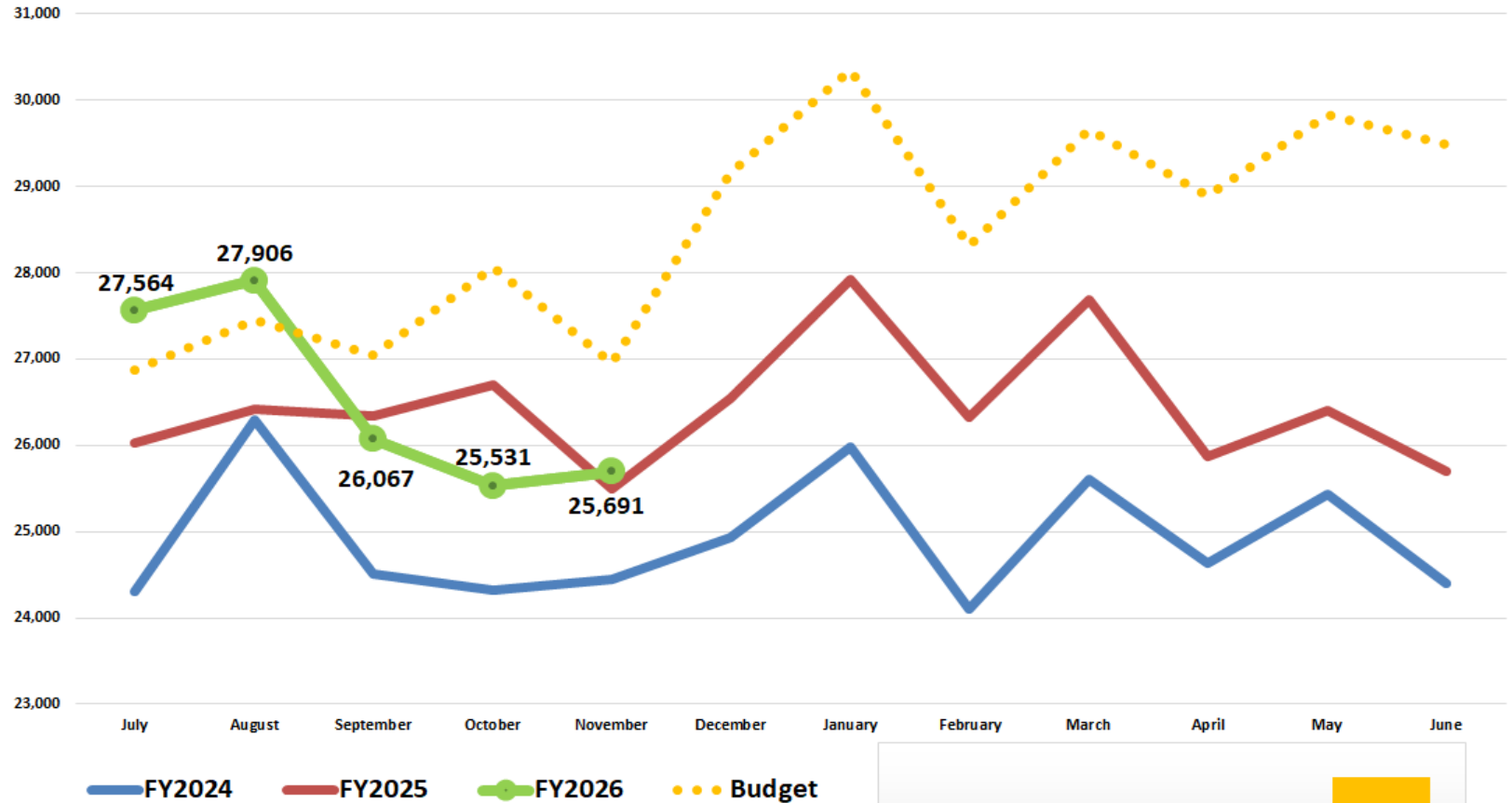
Observation Days



Outpatient Registrations Per Day



Adjusted Patient Days



Statistical Results – Fiscal Year Comparison (Nov)

| Actual Results | | | Budget | Budget Variance | |
|----------------|----------|----------|----------|-----------------|----------|
| Nov 2024 | Nov 2025 | % Change | Nov 2025 | Change | % Change |

| | | | | | | |
|-----------------------------|------------|------------|---------------|------------|-------------|----------------|
| Average Daily Census | 399 | 380 | (4.7%) | 423 | (42) | (10.0%) |
|-----------------------------|------------|------------|---------------|------------|-------------|----------------|

KDHCD Patient Days:

| | | | | | | |
|-----------------|-------|-------|---------|-------|-------|---------|
| Medical Center | 8,071 | 7,519 | (6.8%) | 8,384 | (865) | (10.3%) |
| Acute I/P Psych | 1,094 | 1,375 | 25.7% | 1,500 | (125) | (8.3%) |
| Sub-Acute | 940 | 842 | (10.4%) | 916 | (74) | (8.1%) |
| Rehab | 565 | 569 | 0.7% | 642 | (73) | (11.4%) |
| TCS-Ortho | 380 | 405 | 6.6% | 372 | 33 | 8.9% |
| NICU | 427 | 319 | (25.3%) | 392 | (73) | (18.6%) |
| Nursery | 495 | 384 | (22.4%) | 481 | (97) | (20.2%) |

| | | | | | | |
|---------------------------------|---------------|---------------|---------------|---------------|----------------|----------------|
| Total KDHCD Patient Days | 11,972 | 11,413 | (4.7%) | 12,687 | (1,274) | (10.0%) |
|---------------------------------|---------------|---------------|---------------|---------------|----------------|----------------|

| | | | | | | |
|--------------------------------|---------------|---------------|---------------|---------------|-----------------|----------------|
| Total Outpatient Volume | 55,950 | 55,080 | (1.6%) | 68,462 | (13,382) | (19.5%) |
|--------------------------------|---------------|---------------|---------------|---------------|-----------------|----------------|

Statistical Results – Fiscal Year Comparison (Jul-Nov)

| Actual Results | | | Budget | Budget Variance | |
|----------------|-----------|----------|-----------|-----------------|----------|
| FYTD 2025 | FYTD 2026 | % Change | FYTD 2025 | Change | % Change |

| | | | | | | |
|-----------------------------|------------|------------|---------------|------------|-------------|---------------|
| Average Daily Census | 408 | 383 | (6.2%) | 412 | (29) | (7.1%) |
|-----------------------------|------------|------------|---------------|------------|-------------|---------------|

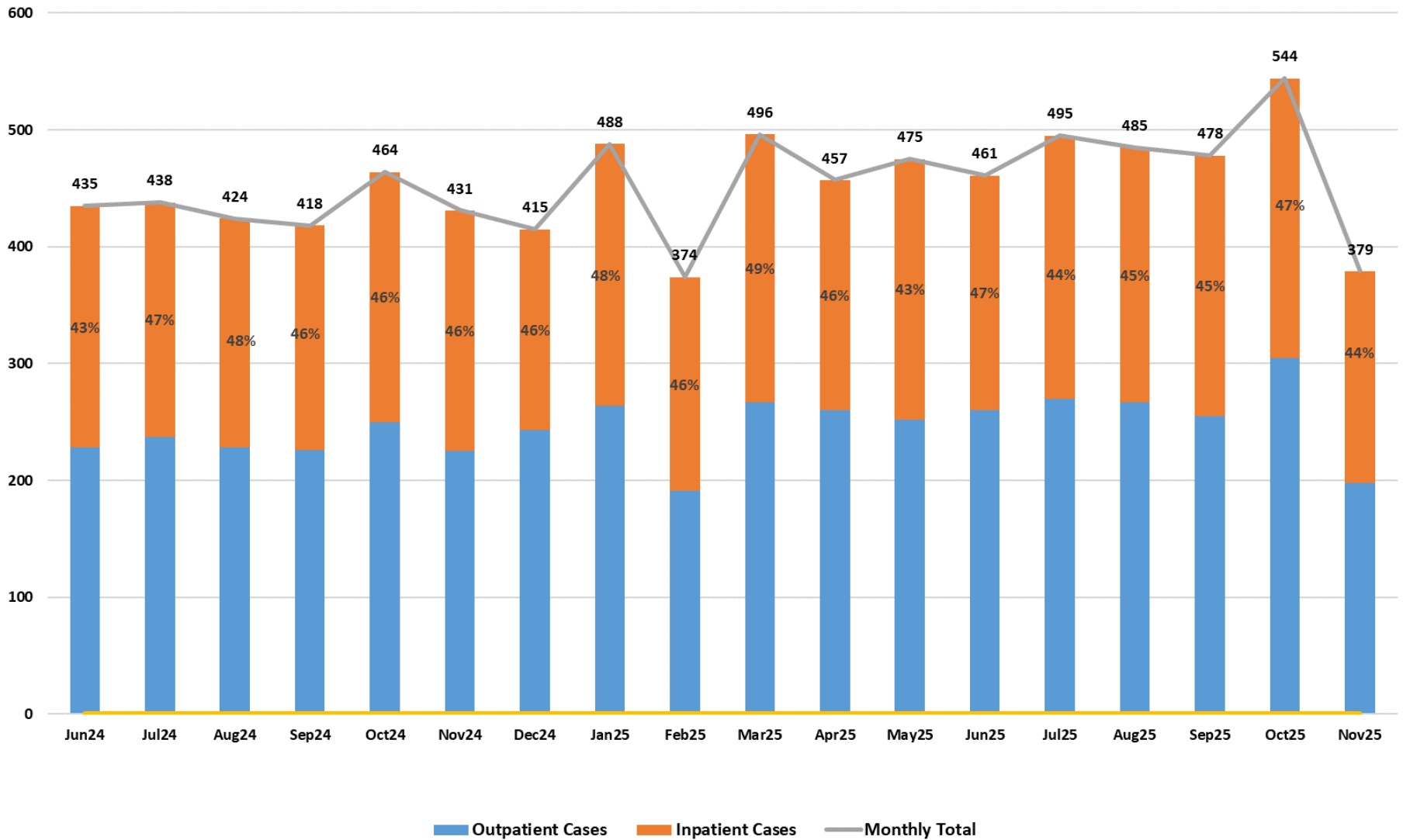
KDHCD Patient Days:

| | | | | | | |
|-----------------|--------|--------|---------|--------|---------|--------|
| Medical Center | 42,849 | 38,200 | (10.8%) | 42,040 | (3,840) | (9.1%) |
| Acute I/P Psych | 5,641 | 6,794 | 20.4% | 7,311 | (517) | (7.1%) |
| Sub-Acute | 4,618 | 4,321 | (6.4%) | 4,567 | (246) | (5.4%) |
| Rehab | 2,854 | 3,044 | 6.7% | 3,116 | (72) | (2.3%) |
| TCS-Ortho | 1,736 | 2,140 | 23.3% | 1,930 | 210 | 10.9% |
| NICU | 2,187 | 1,826 | (16.5%) | 1,844 | (18) | (1.0%) |
| Nursery | 2,587 | 2,232 | (13.7%) | 2,236 | (4) | (0.2%) |

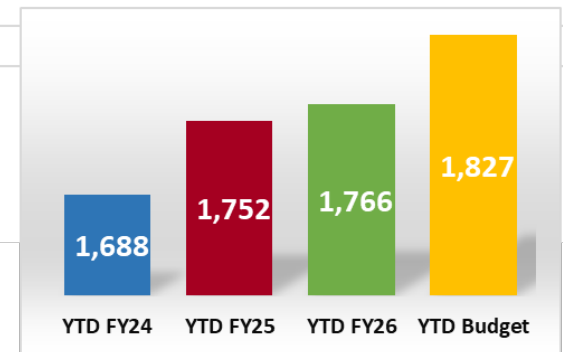
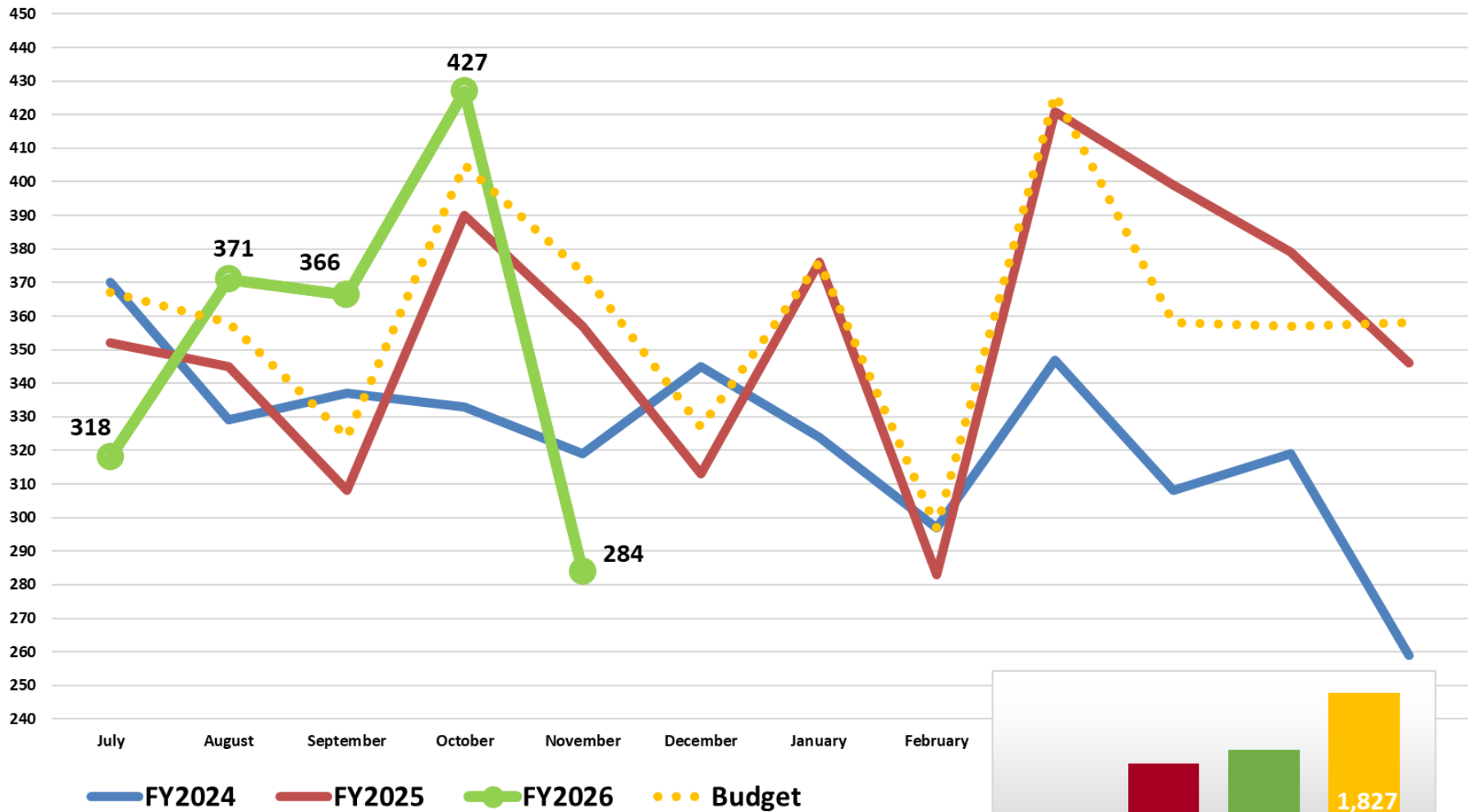
| | | | | | | |
|---------------------------------|---------------|---------------|---------------|---------------|----------------|---------------|
| Total KDHCD Patient Days | 62,472 | 58,557 | (6.3%) | 63,044 | (4,487) | (7.1%) |
|---------------------------------|---------------|---------------|---------------|---------------|----------------|---------------|

| | | | | | | |
|--------------------------------|----------------|----------------|-------------|----------------|-----------------|----------------|
| Total Outpatient Volume | 299,483 | 312,763 | 4.4% | 349,156 | (36,393) | (10.4%) |
|--------------------------------|----------------|----------------|-------------|----------------|-----------------|----------------|

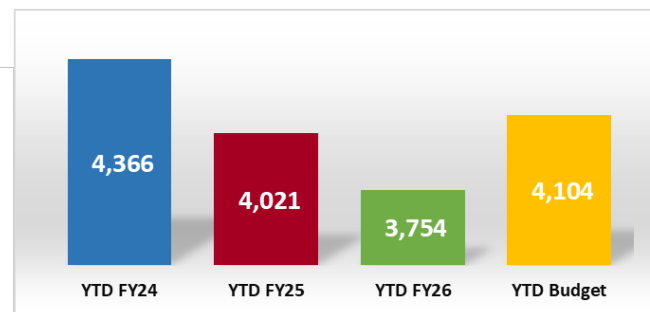
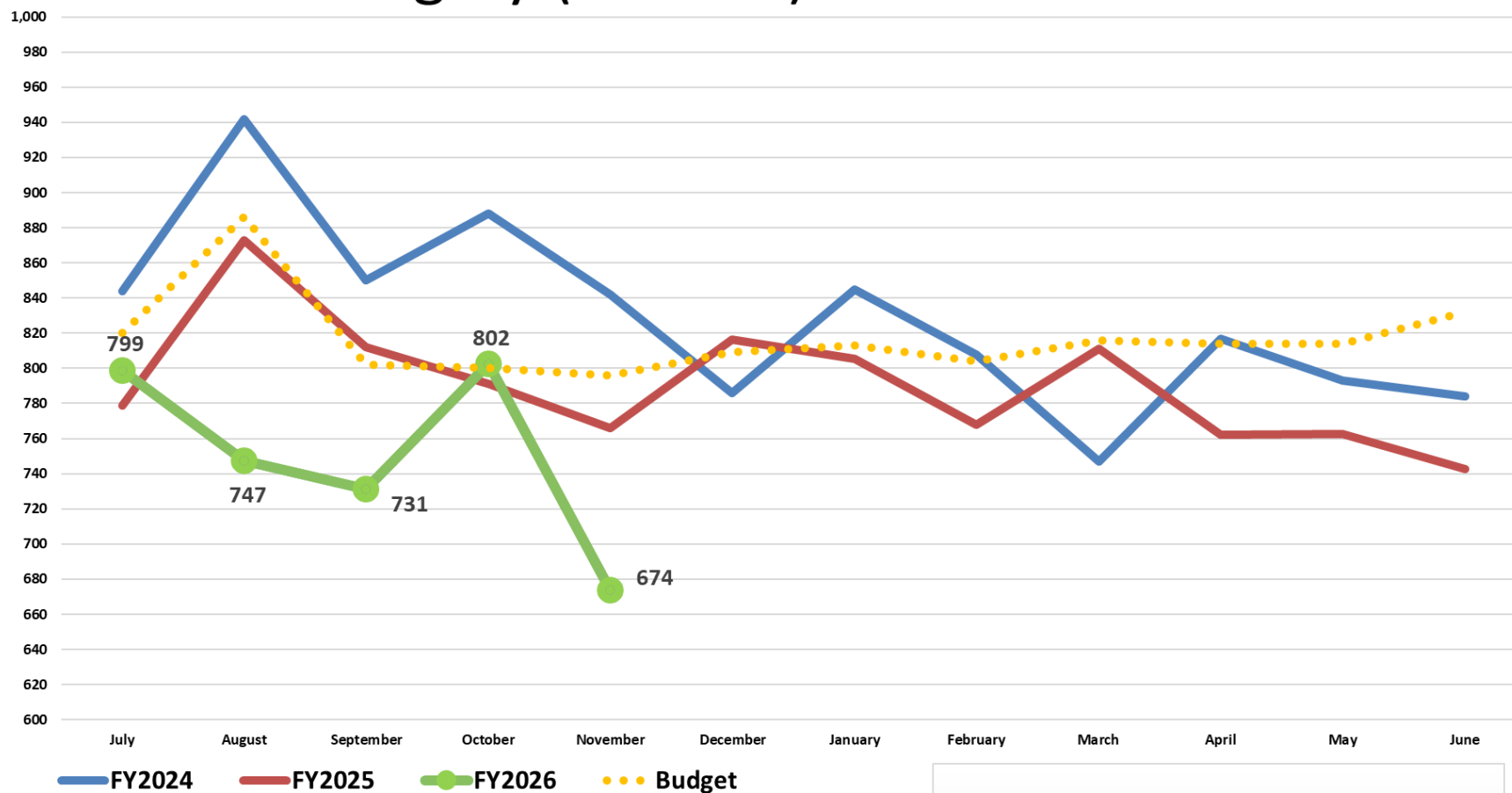
Cath Lab Patients (IP & OP)



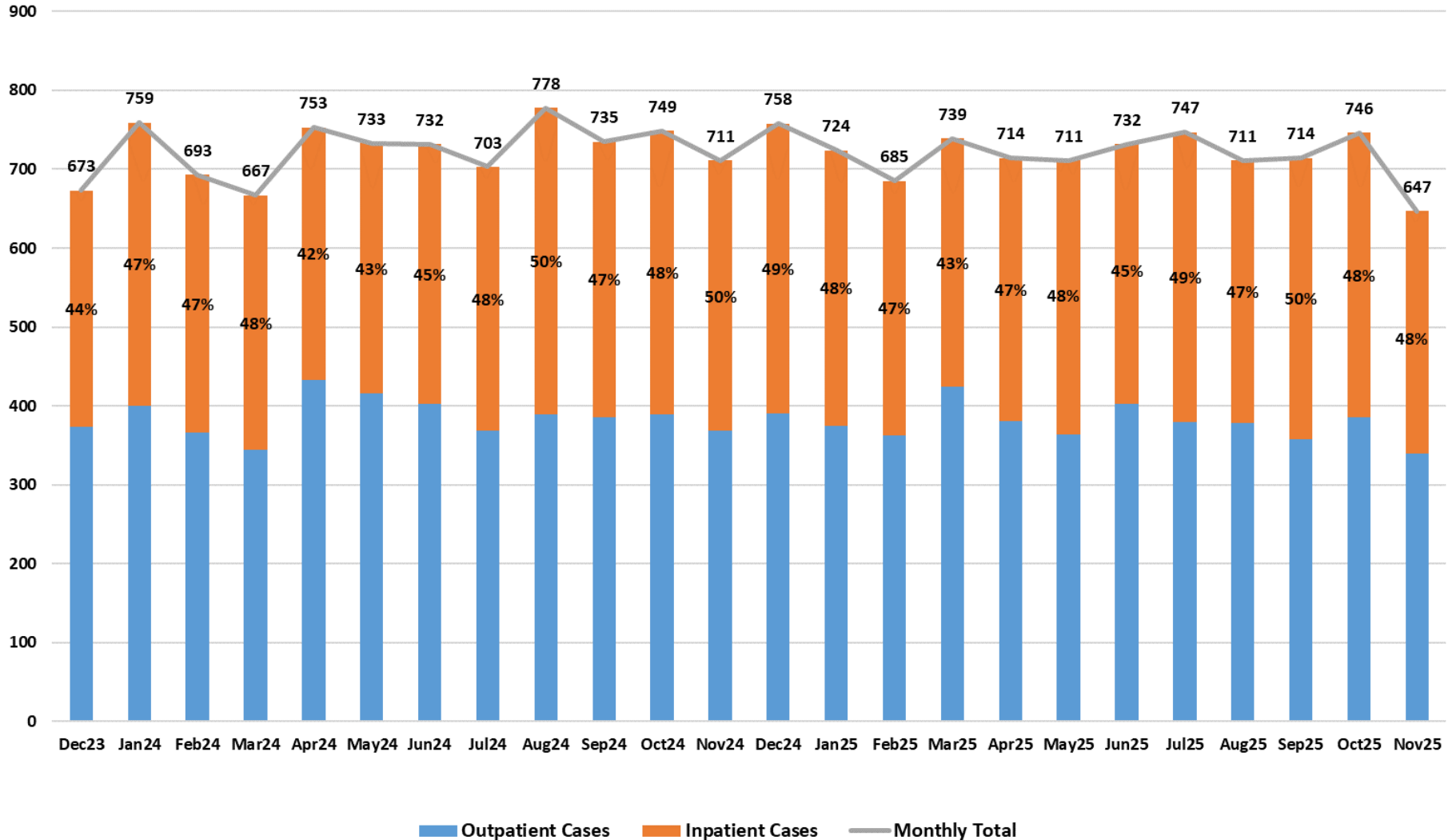
Cath Lab (IP & OP) – 100 Min Units



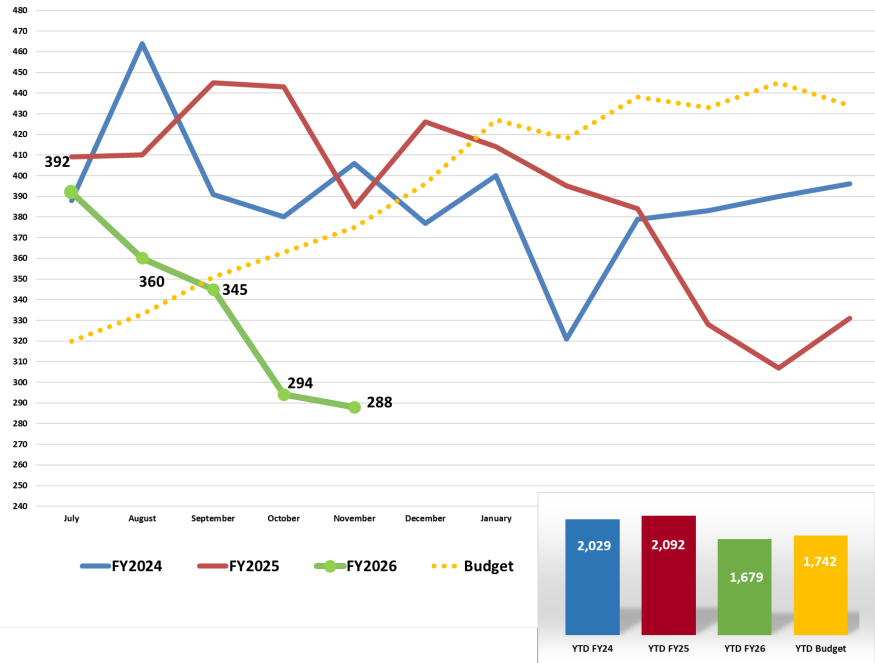
Surgery (IP & OP) – 100 Min Units



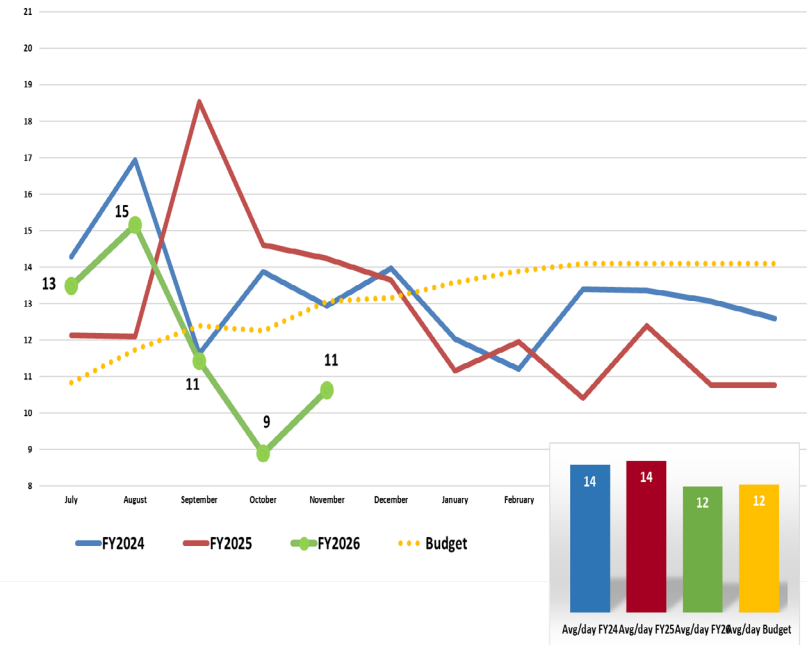
Surgery Cases (IP & OP)



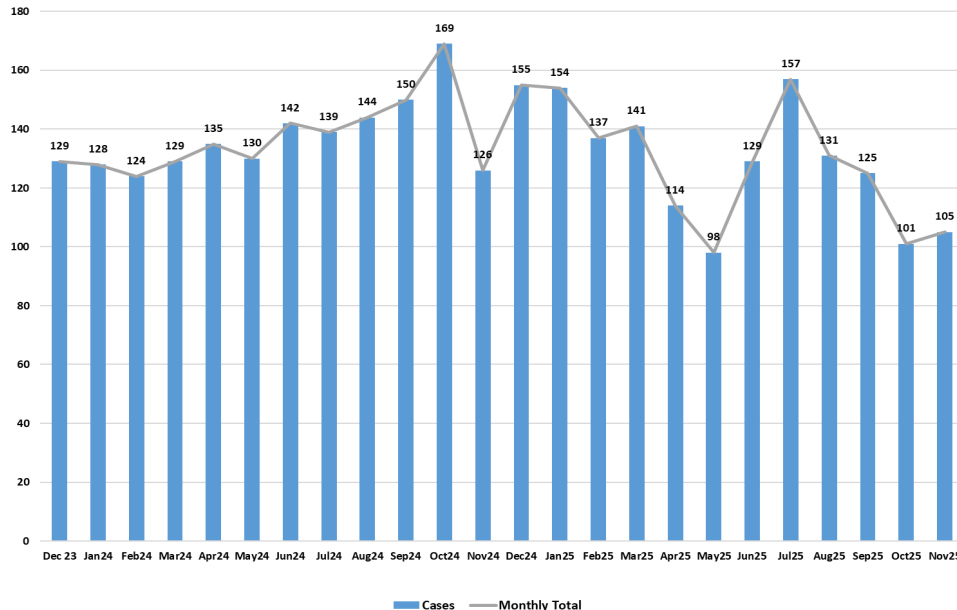
Deliveries



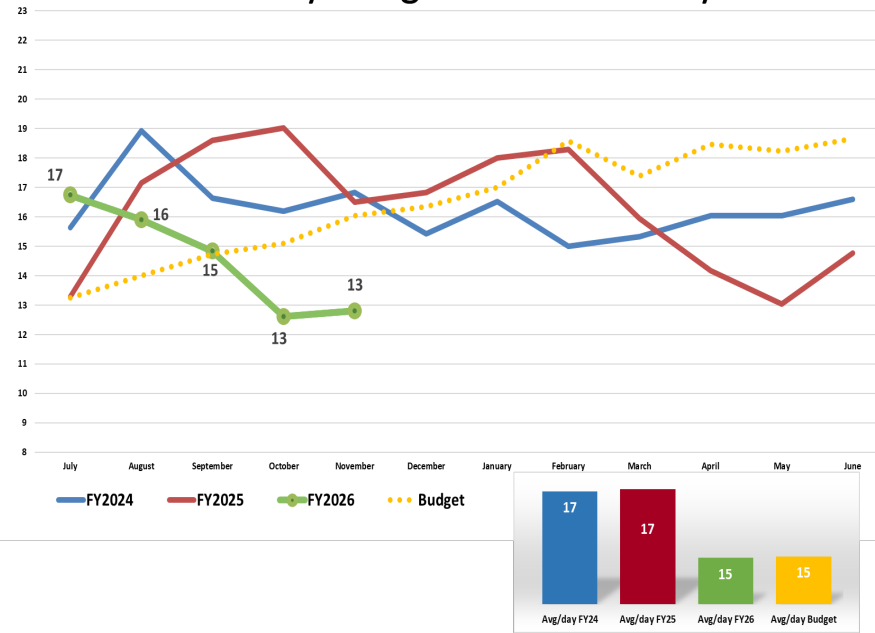
NICU - Avg Patients Per Day



OB Cases



Nursery - Avg Patients Per Day



Other Statistical Results – Prior Year/Budget Comparison (Nov)

| | Actual Results | | | | Budget | Budget Variance | |
|------------------------------------|----------------|---------|--------|----------|---------|-----------------|----------|
| | Nov 24 | Nov 25 | Change | % Change | Nov 25 | Change | % Change |
| ED - Avg Treated Per Day | 248 | 265 | 17 | 7.0% | 263 | 2 | 0.8% |
| Surgery (IP & OP) – 100 Min Units | 766 | 674 | (92) | (12.1%) | 796 | (122) | (15.3%) |
| Endoscopy Procedures | 624 | 519 | (105) | (16.8%) | 524 | (5) | (0.9%) |
| Cath Lab (IP & OP) - 100 Min Units | 357 | 284 | (73) | (20.4%) | 373 | (89) | (23.9%) |
| Cardiac Surgery Cases | 18 | 21 | 3 | 16.7% | 31 | (10) | (32.6%) |
| Deliveries | 385 | 288 | (97) | (25.2%) | 375 | (87) | (23.2%) |
| | | | | | | | |
| Clinical Lab | 232,573 | 236,392 | 3,818 | 1.6% | 255,830 | (19,439) | (7.6%) |
| Reference Lab | 4,028 | 6,620 | 2,592 | 64.3% | 5,805 | 815 | 14.0% |
| | | | | | | | |
| Dialysis Center - Visalia Visits | 1,503 | 1,303 | (200) | (13.3%) | 1,503 | (200) | (13.3%) |
| Infusion Center - Units of Service | 396 | 481 | 85 | 21.5% | 522 | (41) | (7.9%) |
| Hospice Days | 3,471 | 4,517 | 1,046 | 30.1% | 4,014 | 503 | 12.5% |
| Home Health Visits | 2,731 | 2,507 | (224) | (8.2%) | 2,969 | (462) | (15.6%) |
| Home Infusion Days | 22,249 | 23,820 | 1,571 | 7.1% | 19,570 | 4,250 | 21.7% |

Other Statistical Results – Fiscal Year Comparison (Jul-Nov)

| | YTD Actual Results | | | | Budget | Budget Variance | |
|------------------------------------|--------------------|------------|--------|----------|------------|-----------------|----------|
| | YTD Nov 24 | YTD Nov 25 | Change | % Change | YTD Nov 25 | Change | % Change |
| ED - Avg Treated Per Day | 254 | 274 | 20 | 7.8% | 272 | 1 | 0.5% |
| Surgery (IP & OP) – 100 Min Units | 4,021 | 3,754 | (267) | (6.6%) | 4,104 | (350) | (8.5%) |
| Endoscopy Procedures | 3,069 | 2,472 | (597) | (19.5%) | 2,761 | (289) | (10.5%) |
| Cath Lab (IP & OP) - 100 Min Units | 1,752 | 1,766 | 14 | 0.8% | 1,827 | (61) | (3.3%) |
| Cardiac Surgery Cases | 124 | 132 | 8 | 6.5% | 171 | (39) | (22.7%) |
| Deliveries | 2,092 | 1,679 | (413) | (19.7%) | 1,742 | (63) | (3.6%) |
| | | | | | | | |
| Clinical Lab | 1,214,047 | 1,268,343 | 54,297 | 4.5% | 1,335,450 | (67,107) | (5.0%) |
| Reference Lab | 34,073 | 38,722 | 4,649 | 13.6% | 35,232 | 3,490 | 9.9% |
| | | | | | | | |
| Dialysis Center - Visalia Visits | 7,552 | 7,237 | (315) | (4.2%) | 7,612 | (375) | (4.9%) |
| Infusion Center - Units of Service | 2,214 | 3,039 | 825 | 37.3% | 3,142 | (103) | (3.3%) |
| Hospice Days | 17,431 | 20,993 | 3,562 | 20.4% | 20,315 | 678 | 3.3% |
| Home Health Visits | 14,438 | 14,838 | 400 | 2.8% | 15,291 | (453) | (3.0%) |
| Home Infusion Days | 113,006 | 121,954 | 8,948 | 7.9% | 110,211 | 11,743 | 10.7% |

Other Statistical Results – Prior Year/Budget Comparison (Nov)

| | Actual Results | | | | Budget | Budget Variance | |
|--|----------------|--------|---------|----------|--------|-----------------|----------|
| | Nov 24 | Nov 25 | Change | % Change | Nov 25 | Change | % Change |
| All O/P Rehab Svcs Across District | 18,905 | 17,514 | (1,391) | (7.4%) | 18,674 | (1,160) | (6.2%) |
| Physical & Other Therapy Units (I/P & O/P) | 17,775 | 16,985 | (790) | (4.4%) | 19,226 | (2,241) | (11.7%) |
| Radiology - CT - All Areas | 4,319 | 4,711 | 392 | 9.1% | 4,488 | 223 | 5.0% |
| Radiology - MRI - All Areas | 800 | 811 | 11 | 1.4% | 817 | (6) | (0.8%) |
| Radiology - Ultrasound - All Areas | 2,837 | 2,680 | (157) | (5.5%) | 2,921 | (241) | (8.3%) |
| Radiology - Diagnostic Radiology | 9,205 | 8,508 | (697) | (7.6%) | 9,392 | (884) | (9.4%) |
| Radiology – Main Campus | 14,632 | 14,042 | (590) | (4.0%) | 14,877 | (835) | (5.6%) |
| Radiology - Ultrasound - Main Campus | 2,213 | 1,996 | (217) | (9.8%) | 2,085 | (89) | (4.3%) |
| West Campus - Diagnostic Radiology | 1,074 | 1,123 | 49 | 4.6% | 1,050 | 73 | 7.0% |
| West Campus - CT Scan | 448 | 502 | 54 | 12.1% | 469 | 33 | 6.9% |
| West Campus - MRI | 383 | 359 | (24) | (6.3%) | 387 | (28) | (7.2%) |
| West Campus - Ultrasound | 624 | 684 | 60 | 9.6% | 836 | (152) | (18.2%) |
| West Campus - Breast Center | 1,512 | 1,636 | 124 | 8.2% | 1,512 | 124 | 8.2% |
| Med Onc Visalia Treatments | 844 | 1,146 | 302 | 35.8% | 1,023 | 123 | 12.0% |
| Rad Onc Visalia Treatments | 1,339 | 1,202 | (137) | (10.2%) | 1,388 | (186) | (13.4%) |
| Rad Onc Hanford Treatments | 239 | 272 | 33 | 13.8% | 254 | 18 | 7.2% |

Other Statistical Results – Fiscal Year Comparison (Jul-Nov)

| | YTD Actual Results | | | | Budget | Budget Variance | |
|--|--------------------|------------|--------|----------|------------|-----------------|----------|
| | YTD Nov 24 | YTD Nov 25 | Change | % Change | YTD Nov 25 | Change | % Change |
| All O/P Rehab Svcs Across District | 103,750 | 102,972 | (778) | (0.7%) | 104,745 | (1,773) | (1.7%) |
| Physical & Other Therapy Units (I/P & O/P) | 92,640 | 91,996 | (644) | (0.7%) | 98,442 | (6,446) | (6.5%) |
| Radiology - CT - All Areas | 23,051 | 25,476 | 2,425 | 10.5% | 23,051 | 2,425 | 10.5% |
| Radiology - MRI - All Areas | 4,385 | 4,615 | 230 | 5.2% | 4,400 | 215 | 4.9% |
| Radiology - Ultrasound - All Areas | 15,144 | 14,954 | (190) | (1.3%) | 15,124 | (170) | (1.1%) |
| Radiology - Diagnostic Radiology | 47,298 | 46,776 | (522) | (1.1%) | 48,158 | (1,382) | (2.9%) |
| Radiology – Main Campus | 76,411 | 76,865 | 454 | 0.6% | 76,174 | 691 | 0.9% |
| Radiology - Ultrasound - Main Campus | 11,823 | 11,318 | (505) | (4.3%) | 10,852 | 466 | 4.3% |
| West Campus - Diagnostic Radiology | 5,606 | 6,479 | 873 | 15.6% | 5,734 | 745 | 13.0% |
| West Campus - CT Scan | 2,451 | 2,738 | 287 | 11.7% | 2,424 | 314 | 12.9% |
| West Campus - MRI | 2,089 | 2,103 | 14 | 0.7% | 2,129 | (26) | (1.2%) |
| West Campus - Ultrasound | 3,321 | 3,636 | 315 | 9.5% | 4,272 | (636) | (14.9%) |
| West Campus - Breast Center | 8,544 | 7,825 | (719) | (8.4%) | 8,545 | (720) | (8.4%) |
| Med Onc Visalia Treatments | 5,337 | 5,778 | 441 | 8.3% | 5,761 | 17 | 0.3% |
| Rad Onc Visalia Treatments | 7,725 | 8,044 | 319 | 4.1% | 7,963 | 81 | 1.0% |
| Rad Onc Hanford Treatments | 1,342 | 1,487 | 145 | 10.8% | 1,260 | 227 | 18.1% |

Other Statistical Results – Prior Year/Budget Comparison (Nov)

| | Actual Results | | | | Budget | Budget Variance | |
|---------------------------------------|----------------|--------|--------|----------|--------|-----------------|----------|
| | Nov 24 | Nov 25 | Change | % Change | Nov 25 | Change | % Change |
| Rural Health Clinics Registrations | 12,841 | 12,205 | (636) | (5.0%) | 13,386 | (1,181) | (8.8%) |
| RHC Exeter - Registrations | 6,309 | 5,671 | (638) | (10.1%) | 6,726 | (1,055) | (15.7%) |
| RHC Lindsay - Registrations | 1,751 | 1,674 | (77) | (4.4%) | 1,900 | (226) | (11.9%) |
| RHC Woodlake - Registrations | 1,397 | 890 | (507) | (36.3%) | 637 | 253 | 39.7% |
| RHC Woodlake Valencia - Registrations | 0 | 508 | 508 | 0.0% | 791 | (283) | (35.8%) |
| RHC Dinuba - Registrations | 1,294 | 1,379 | 85 | 6.6% | 1,675 | (296) | (17.7%) |
| RHC Tulare - Registrations | 2,090 | 2,083 | (7) | (0.3%) | 2,448 | (365) | (14.9%) |

| | | | | | | | |
|------------------------------------|-------|-------|------|--------|-------|-------|---------|
| Urgent Care – Court Total Visits | 2,546 | 2,481 | (65) | (2.6%) | 2,900 | (419) | (14.4%) |
| Urgent Care – Demaree Total Visits | 1,591 | 1,767 | 176 | 11.1% | 1,950 | (183) | (9.4%) |

| | | | | | | | |
|--|-------|-------|-------|---------|-------|-------|---------|
| KH Medical Clinic - Ben Maddox Visits | 634 | 738 | 104 | 16.4% | 950 | (212) | (22.3%) |
| KH Medical Clinic - Plaza Visits | 244 | 231 | (13) | (5.3%) | 244 | (13) | (5.3%) |
| KH Medical Willow Clinic Visits | 0 | 834 | 834 | 0.0% | 1,400 | (566) | (40.4%) |
| KH Cardiology Center Visalia Registrations | 1,469 | 1,201 | (268) | (18.2%) | 1,554 | (353) | (22.7%) |
| KH Mental Wellness Clinic Visits | 318 | 244 | (74) | (23.3%) | 370 | (126) | (34.1%) |
| Urology Clinic Visits | 231 | 78 | (153) | (66.2%) | 210 | (132) | (62.9%) |
| Therapy-Wound Care Svcs Encounters | 205 | 251 | 46 | 22.4% | 347 | (96) | (27.7%) |

Other Statistical Results – Fiscal Year Comparison (Jul-Nov)

| | YTD Actual Results | | | | Budget | Budget Variance | |
|--|--------------------|------------|---------|----------|------------|-----------------|----------|
| | YTD Nov 24 | YTD Nov 25 | Change | % Change | YTD Nov 25 | Change | % Change |
| Rural Health Clinics Registrations | 68,289 | 69,306 | 1,017 | 1.5% | 69,433 | (127) | (0.2%) |
| RHC Exeter - Registrations | 32,467 | 32,538 | 71 | 0.2% | 34,037 | (1,499) | (4.4%) |
| RHC Lindsay - Registrations | 9,449 | 9,478 | 29 | 0.3% | 10,200 | (722) | (7.1%) |
| RHC Woodlake - Registrations | 6,609 | 4,270 | (2,339) | (35.4%) | 3,557 | 713 | 20.0% |
| RHC Woodlake Valencia - Registrations | 0 | 3,120 | 3,120 | 0.0% | 3,607 | (487) | (13.5%) |
| RHC Dinuba - Registrations | 7,807 | 7,607 | (200) | (2.6%) | 8,975 | (1,368) | (15.2%) |
| RHC Tulare - Registrations | 11,957 | 12,293 | 336 | 2.8% | 12,664 | (371) | (2.9%) |
| | | | | | | | |
| Urgent Care – Court Total Visits | 11,578 | 12,305 | 727 | 6.3% | 13,900 | (1,595) | (11.5%) |
| Urgent Care – Demaree Total Visits | 7,130 | 8,825 | 1,695 | 23.8% | 9,700 | (875) | (9.0%) |
| | | | | | | | |
| KH Medical Clinic - Ben Maddox Visits | 3,982 | 5,095 | 1,113 | 28.0% | 5,500 | (405) | (7.4%) |
| KH Medical Clinic - Plaza Visits | 1,370 | 1,138 | (232) | (16.9%) | 1,370 | (232) | (16.9%) |
| KH Medical Willow Clinic Visits | 0 | 4,241 | 4,241 | 0.0% | 5,250 | (1,009) | (19.2%) |
| KH Cardiology Center Visalia Registrations | 7,959 | 7,216 | (743) | (9.3%) | 8,317 | (1,101) | (13.2%) |
| KH Mental Wellness Clinic Visits | 1,538 | 1,577 | 39 | 2.5% | 1,940 | (363) | (18.7%) |
| Urology Clinic Visits | 1,649 | 834 | (815) | (49.4%) | 1,442 | (608) | (42.2%) |
| Therapy-Wound Care Svcs Encounters | 787 | 1,709 | 922 | 117.2% | 1,771 | (62) | (3.5%) |

November Financial Summary (000's) Budget Comparison

Operating Revenue

Net Patient Service Revenue

Other Operating Revenue

Total Operating Revenue

Operating Expenses

Employment Expenses

Other Expenses

Total Operating Expenses

Operating Margin

Stimulus/FEMA

Operating Margin after Stimulus/FEMA

Nonoperating Revenue (Loss)

Excess Margin

Comparison to Budget - Month of November

| Budget Nov-2025 | Actual Nov-2025 | \$ Change | % Change |
|--------------------|--------------------|----------------|-------------|
| \$55,330 | \$56,876 | \$1,546 | 2.7% |
| \$21,865 | \$21,974 | \$109 | 0.5% |
| \$77,195 | \$78,850 | \$1,655 | 2.1% |
| \$42,133 | \$43,893 | \$1,760 | 4.0% |
| \$36,127 | \$34,509 | (\$1,618) | -4.7% |
| \$78,260 | \$78,402 | \$142 | 0.2% |
| (\$1,065) | \$448 | \$1,513 | |
| \$0 | \$0 | \$0 | |
| (\$1,065) | \$448 | \$1,513 | |
| \$863 | \$1,368 | \$505 | |
| (\$201) | \$1,816 | \$2,018 | |

November Financial Summary (000's) Prior Year Comparison

| Comparison to Prior Year - Month of November | | | | |
|--|--------------------|--------------------|----------------|-------------|
| | Actual Nov-2024 | Actual Nov-2025 | \$ Change | % Change |
| Operating Revenue | | | | |
| Net Patient Service Revenue | \$54,496 | \$56,876 | \$2,380 | 4.2% |
| Other Operating Revenue | \$19,868 | \$21,974 | \$2,106 | 9.6% |
| Total Operating Revenue | \$74,364 | \$78,850 | \$4,486 | 5.7% |
| Operating Expenses | | | | |
| Employment Expenses | \$41,051 | \$43,893 | \$2,842 | 6.5% |
| Other Expenses | \$34,872 | \$34,509 | (\$363) | -1.1% |
| Total Operating Expenses | \$75,923 | \$78,402 | \$2,479 | 3.2% |
| Operating Margin | (\$1,559) | \$448 | \$2,007 | |
| Stimulus/FEMA | \$0 | \$0 | \$0 | |
| Operating Margin after Stimulus/FEMA | (\$1,559) | \$448 | \$2,007 | |
| Nonoperating Revenue (Loss) | \$905 | \$1,368 | \$463 | |
| Excess Margin | (\$654) | \$1,816 | \$2,470 | |

Year to Date Financial Summary (000's)

Operating Revenue

Net Patient Service Revenue

Other Operating Revenue

Total Operating Revenue

Operating Expenses

Employment Expenses

Other Expenses

Total Operating Expenses

Operating Margin

Stimulus/FEMA

Operating Margin after Stimulus/FEMA

Nonoperating Revenue (Loss)

Excess Margin

| Comparison to Budget - YTD November | | | |
|-------------------------------------|------------------------|----------------|-------------|
| Budget YTD Nov-2025 | Actual YTD Nov-2025 | \$ Change | % Change |
| \$284,082 | \$284,551 | \$469 | 0.2% |
| \$108,582 | \$115,244 | \$6,662 | 5.8% |
| \$392,664 | \$399,795 | \$7,131 | 1.8% |
| \$211,362 | \$217,111 | \$5,749 | 2.6% |
| \$185,732 | \$186,811 | \$1,079 | 0.6% |
| \$397,094 | \$403,922 | \$6,828 | 1.7% |
| (\$4,430) | (\$4,127) | \$303 | |
| \$0 | (\$0) | (\$0) | |
| (\$4,430) | (\$4,127) | \$303 | |
| \$4,436 | \$6,488 | \$2,052 | |
| \$6 | \$2,361 | \$2,355 | |

November Financial Comparison (000's)

| | Comparison to Budget - Month of November | | | | Comparison to Prior Year - Month of November | | | |
|---|--|--------------------|------------------|--------------|--|--------------------|----------------|--------------|
| | Budget Nov-2025 | Actual Nov-2025 | \$ Change | % Change | Actual Nov-2024 | Actual Nov-2025 | \$ Change | % Change |
| Operating Revenue | | | | | | | | |
| Net Patient Service Revenue | \$55,330 | \$56,876 | \$1,546 | 2.7% | \$54,496 | \$56,876 | \$2,380 | 4.2% |
| Supplemental Gov't Programs | \$9,727 | \$9,718 | (\$9) | -0.1% | \$8,236 | \$9,718 | \$1,482 | 15.2% |
| Prime Program | \$631 | \$631 | (\$0) | 0.0% | \$792 | \$631 | (\$161) | -25.6% |
| Premium Revenue | \$7,062 | \$6,949 | (\$113) | -1.6% | \$7,120 | \$6,949 | (\$170) | -2.5% |
| Other Revenue | \$4,446 | \$4,676 | \$230 | 4.9% | \$3,721 | \$4,676 | \$955 | 20.4% |
| Other Operating Revenue | \$21,865 | \$21,974 | \$109 | 0.5% | \$19,868 | \$21,974 | \$2,106 | 9.6% |
| Total Operating Revenue | \$77,195 | \$78,850 | \$1,655 | 2.1% | \$74,364 | \$78,850 | \$4,486 | 5.7% |
| Operating Expenses | | | | | | | | |
| Salaries & Wages | \$33,064 | \$34,379 | \$1,315 | 3.8% | \$32,093 | \$34,379 | \$2,286 | 6.7% |
| Contract Labor | \$1,911 | \$2,036 | \$125 | 6.1% | \$1,778 | \$2,036 | \$258 | 12.7% |
| Employee Benefits | \$7,158 | \$7,477 | \$319 | 4.3% | \$7,180 | \$7,477 | \$297 | 4.0% |
| Total Employment Expenses | \$42,133 | \$43,893 | \$1,760 | 4.0% | \$41,051 | \$43,893 | \$2,842 | 6.5% |
| Medical & Other Supplies | \$13,121 | \$12,693 | (\$429) | -3.4% | \$13,429 | \$12,693 | (\$736) | -5.8% |
| Physician Fees | \$7,568 | \$7,908 | \$340 | 4.3% | \$7,159 | \$7,908 | \$749 | 9.5% |
| Purchased Services | \$1,909 | \$1,955 | \$46 | 2.3% | \$1,945 | \$1,955 | \$11 | 0.5% |
| Repairs & Maintenance | \$2,461 | \$1,967 | (\$495) | -25.1% | \$1,975 | \$1,967 | (\$8) | -0.4% |
| Utilities | \$941 | \$794 | (\$146) | -18.4% | \$1,024 | \$794 | (\$230) | -28.9% |
| Rents & Leases | \$156 | \$95 | (\$61) | -64.2% | \$90 | \$95 | \$5 | 4.9% |
| Depreciation & Amortization | \$3,502 | \$3,375 | (\$127) | -3.8% | \$3,258 | \$3,375 | \$117 | 3.5% |
| Interest Expense | \$554 | \$598 | \$44 | 7.4% | \$593 | \$598 | \$5 | 0.8% |
| Other Expense | \$2,265 | \$2,257 | (\$8) | -0.3% | \$1,759 | \$2,257 | \$499 | 22.1% |
| Humana Cap Plan Expenses | \$3,650 | \$2,867 | (\$782) | -27.3% | \$3,641 | \$2,867 | (\$774) | -27.0% |
| Total Other Expenses | \$36,127 | \$34,509 | (\$1,618) | -4.7% | \$34,872 | \$34,509 | (\$363) | -1.1% |
| Total Operating Expenses | \$78,260 | \$78,402 | \$142 | 0.2% | \$75,923 | \$78,402 | \$2,479 | 3.2% |
| Operating Margin | (\$1,065) | \$448 | \$1,513 | | (\$1,559) | \$448 | \$2,007 | |
| Stimulus/FEMA | \$0 | \$0 | \$0 | | \$0 | \$0 | \$0 | |
| Operating Margin after Stimulus/FEMA | (\$1,065) | \$448 | \$1,513 | | (\$1,559) | \$448 | \$2,007 | |
| Nonoperating Revenue (Loss) | \$863 | \$1,368 | \$505 | | \$905 | \$1,368 | \$463 | |
| Excess Margin | (\$201) | \$1,816 | \$2,018 | | (\$654) | \$1,816 | \$2,470 | |

Year to Date: July through November Financial Comparison (000's)

| Comparison to Budget - YTD November | | | |
|-------------------------------------|------------------------|-----------|----------|
| Budget YTD Nov-2025 | Actual YTD Nov-2025 | \$ Change | % Change |

| Comparison to Prior Year - YTD November | | | |
|---|------------------------|-----------|----------|
| Actual YTD Nov-2024 | Actual YTD Nov-2025 | \$ Change | % Change |

Operating Revenue

| | | | | | | | | |
|--------------------------------|------------------|------------------|----------------|-------------|------------------|------------------|-----------------|-------------|
| Net Patient Service Revenue | \$284,082 | \$284,551 | \$469 | 0.2% | \$266,617 | \$284,551 | \$17,934 | 6.3% |
| Supplemental Gov't Programs | \$48,633 | \$50,375 | \$1,743 | 3.5% | \$38,378 | \$50,375 | \$11,997 | 23.8% |
| Prime Program | \$3,153 | \$3,153 | (\$0) | 0.0% | \$3,959 | \$3,153 | (\$806) | -25.6% |
| Premium Revenue | \$35,310 | \$36,391 | \$1,082 | 3.0% | \$36,814 | \$36,391 | (\$423) | -1.2% |
| Other Revenue | \$21,487 | \$25,324 | \$3,837 | 15.2% | \$19,610 | \$25,324 | \$5,714 | 22.6% |
| Other Operating Revenue | \$108,582 | \$115,244 | \$6,662 | 5.8% | \$98,762 | \$115,244 | \$16,482 | 14.3% |
| Total Operating Revenue | \$392,664 | \$399,795 | \$7,131 | 1.8% | \$365,379 | \$399,795 | \$34,416 | 8.6% |

Operating Expenses

| | | | | | | | | |
|----------------------------------|------------------|------------------|----------------|-------------|------------------|------------------|-----------------|-------------|
| Salaries & Wages | \$164,262 | \$169,023 | \$4,761 | 2.8% | \$160,522 | \$169,023 | \$8,502 | 5.0% |
| Contract Labor | \$11,076 | \$10,294 | (\$782) | -7.6% | \$6,913 | \$10,294 | \$3,381 | 32.8% |
| Employee Benefits | \$36,024 | \$37,794 | \$1,770 | 4.7% | \$30,103 | \$37,794 | \$7,691 | 20.3% |
| Total Employment Expenses | \$211,362 | \$217,111 | \$5,749 | 2.6% | \$197,538 | \$217,111 | \$19,573 | 9.0% |

| | | | | | | | | |
|---------------------------------|------------------|------------------|----------------|-------------|------------------|------------------|-----------------|-------------|
| Medical & Other Supplies | \$70,191 | \$71,972 | \$1,780 | 2.5% | \$70,431 | \$71,972 | \$1,541 | 2.1% |
| Physician Fees | \$37,529 | \$39,594 | \$2,065 | 5.2% | \$36,424 | \$39,594 | \$3,170 | 8.0% |
| Purchased Services | \$9,460 | \$9,880 | \$420 | 4.3% | \$7,963 | \$9,880 | \$1,917 | 19.4% |
| Repairs & Maintenance | \$12,551 | \$11,331 | (\$1,220) | -10.8% | \$10,582 | \$11,331 | \$749 | 6.6% |
| Utilities | \$4,814 | \$4,639 | (\$175) | -3.8% | \$4,719 | \$4,639 | (\$80) | -1.7% |
| Rents & Leases | \$725 | \$616 | (\$109) | -17.7% | \$663 | \$616 | (\$47) | -7.7% |
| Depreciation & Amortization | \$17,520 | \$16,331 | (\$1,189) | -7.3% | \$15,949 | \$16,331 | \$382 | 2.3% |
| Interest Expense | \$2,825 | \$2,873 | \$48 | 1.7% | \$2,956 | \$2,873 | (\$83) | -2.9% |
| Other Expense | \$11,505 | \$10,580 | (\$925) | -8.7% | \$10,293 | \$10,580 | \$287 | 2.7% |
| Humana Cap Plan Expenses | \$18,613 | \$18,996 | \$384 | 2.0% | \$21,384 | \$18,996 | (\$2,388) | -12.6% |
| Total Other Expenses | \$185,732 | \$186,811 | \$1,079 | 0.6% | \$181,362 | \$186,811 | \$5,449 | 2.9% |
| Total Operating Expenses | \$397,094 | \$403,922 | \$6,828 | 1.7% | \$378,900 | \$403,922 | \$25,022 | 6.2% |

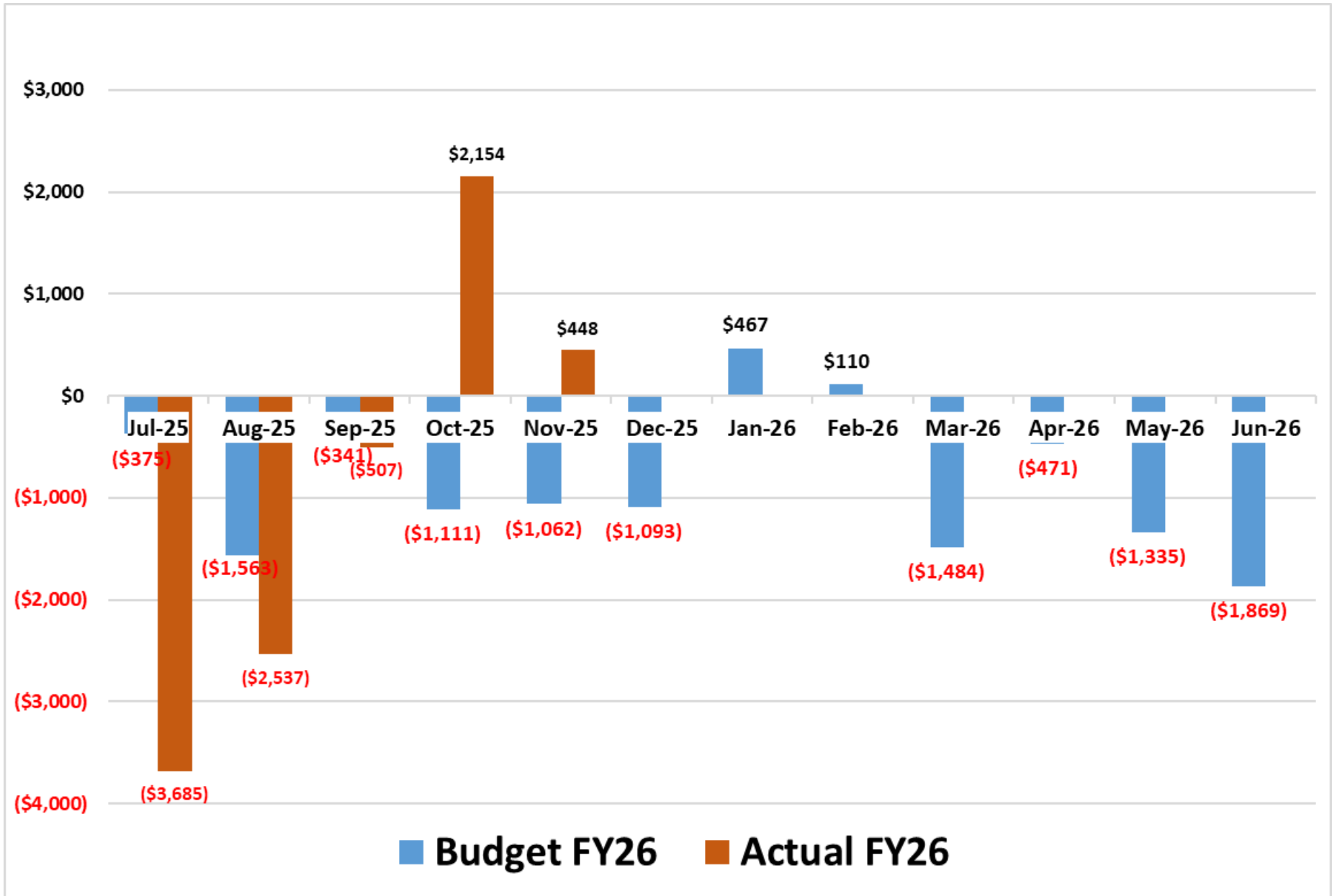
Operating Margin

| | | | | | | | | |
|--|------------------|------------------|----------------|--|-------------------|------------------|----------------|--|
| Stimulus/FEMA | \$0 | (\$0) | (\$0) | | \$0 | (\$0) | (\$0) | |
| Operating Margin after Stimulus/FEM | (\$4,430) | (\$4,127) | \$303 | | (\$13,521) | (\$4,127) | \$9,394 | |
| Nonoperating Revenue (Loss) | \$4,436 | \$6,488 | \$2,052 | | \$9,082 | \$6,488 | (\$2,594) | |
| Excess Margin | \$6 | \$2,361 | \$2,355 | | (\$4,440) | \$2,361 | \$6,801 | |

Month of November - Budget Variances

- **Net Patient Service Revenue:** The favorable budget variance in revenue of \$1.5M is primarily due to the \$3.2M settlement from a prior year lawsuit regarding the way our rural floor rates were calculated which was offset by lower volume.
- **Salaries and Wages:** The \$1.3M unfavorable variance is due to higher-than-expected wages primarily in the Registered Nurse category in both hours and rates.
- **Humana Cap Plan Expenses:** Humana third party expenses were \$782K less than budgeted however, year to date remains slightly over budget.

Budget and Actual Fiscal Year 2026: Trended Operating Margin (000's)



Budget and Actual Fiscal Year 2026: Trended Operating Margin (000's)

| | Apr-25 | May-25 | Jun-25 | Jul-25 | Aug-25 | Sep-25 | Oct-25 | Nov-25 | FY 2026 |
|---------------------------------|------------------|------------------|-------------------|------------------|------------------|-----------------|-----------------|-----------------|------------------|
| Patient Service Revenue | \$55,188 | \$56,648 | \$44,473 | \$56,501 | \$53,289 | \$56,822 | \$61,063 | \$56,876 | \$284,551 |
| Other Revenue | \$20,234 | \$20,167 | \$29,489 | \$21,848 | \$23,904 | \$22,899 | \$24,620 | \$21,974 | \$115,244 |
| Total Operating Revenue | \$75,422 | \$76,815 | \$73,962 | \$78,349 | \$77,193 | \$79,720 | \$85,682 | \$78,850 | \$399,795 |
| Employee Expense | \$43,595 | \$46,037 | \$40,488 | \$43,550 | \$42,743 | \$42,190 | \$44,735 | \$43,893 | \$217,111 |
| Other Operating Expense | \$34,988 | \$38,656 | \$44,194 | \$38,484 | \$36,987 | \$38,038 | \$38,793 | \$34,509 | \$186,811 |
| Total Operating Expenses | \$78,583 | \$84,693 | \$84,682 | \$82,034 | \$79,730 | \$80,228 | \$83,528 | \$78,402 | \$403,922 |
| Net Operating Margin | (\$3,161) | (\$7,878) | (\$10,720) | (\$3,685) | (\$2,537) | (\$507) | \$2,154 | \$448 | (\$4,127) |
| Stimulus/FEMA | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| NonOperating Income | \$1,114 | \$955 | \$2,603 | \$1,059 | \$1,243 | \$1,968 | \$850 | \$1,368 | \$6,488 |
| Excess Margin | (\$2,047) | (\$6,923) | (\$8,117) | (\$2,625) | (\$1,295) | \$1,461 | \$3,004 | \$1,816 | \$2,361 |

Profitability

| | | | | | | | | | |
|-----------------------------|--------|-----------|-----------|--------|---------|---------|---------|---------|----------|
| Operating Margin % | (4.2%) | (10.3%) | (14.5%) | (4.7%) | (3.3%) | (0.6%) | 2.5% | 0.6% | (1.0%) |
| Operating Margin %excl. Int | (3.4%) | (9.5%) | (13.6%) | (4.0%) | (2.6%) | 0.1% | 3.2% | 1.3% | (0.3%) |
| Operating EBIDA | \$920 | (\$3,534) | (\$6,230) | \$104 | \$1,200 | \$3,534 | \$5,818 | \$4,421 | \$15,076 |
| Operating EBIDA Margin | 1.2% | (4.6%) | (8.4%) | 0.1% | 1.6% | 4.4% | 6.8% | 5.6% | 3.8% |

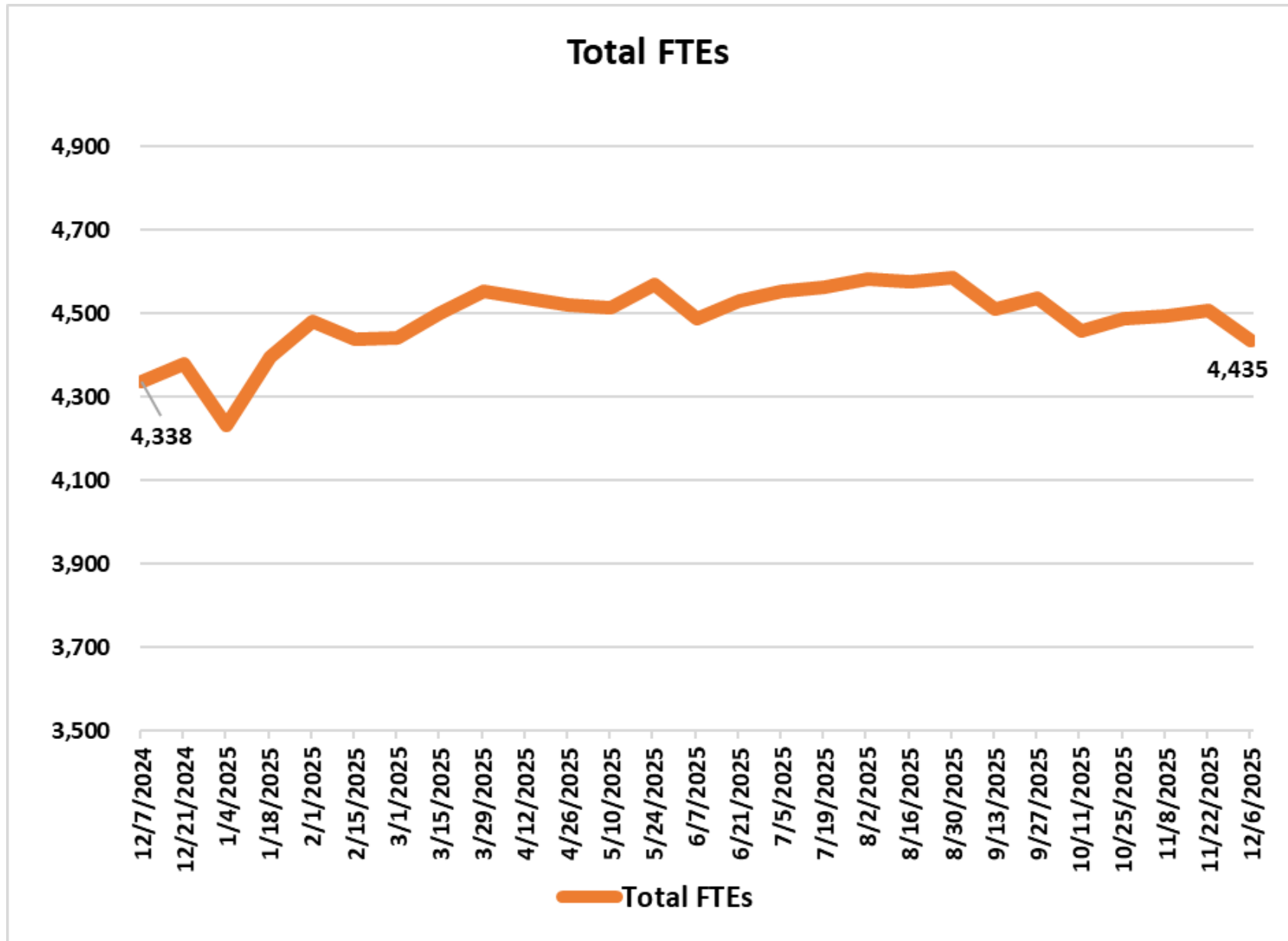
Liquidity Indicators

| | | | | | | | | | |
|------------------------|------|------|------|-------|------|------|------|------|------|
| Day's Cash on Hand | 95.7 | 90.5 | 95.7 | 102.7 | 96.4 | 93.2 | 98.0 | 93.7 | 93.7 |
| Day's in Accounts Rec. | 63.6 | 71.3 | 68.8 | 72.0 | 71.2 | 67.9 | 67.8 | 68.2 | 68.2 |

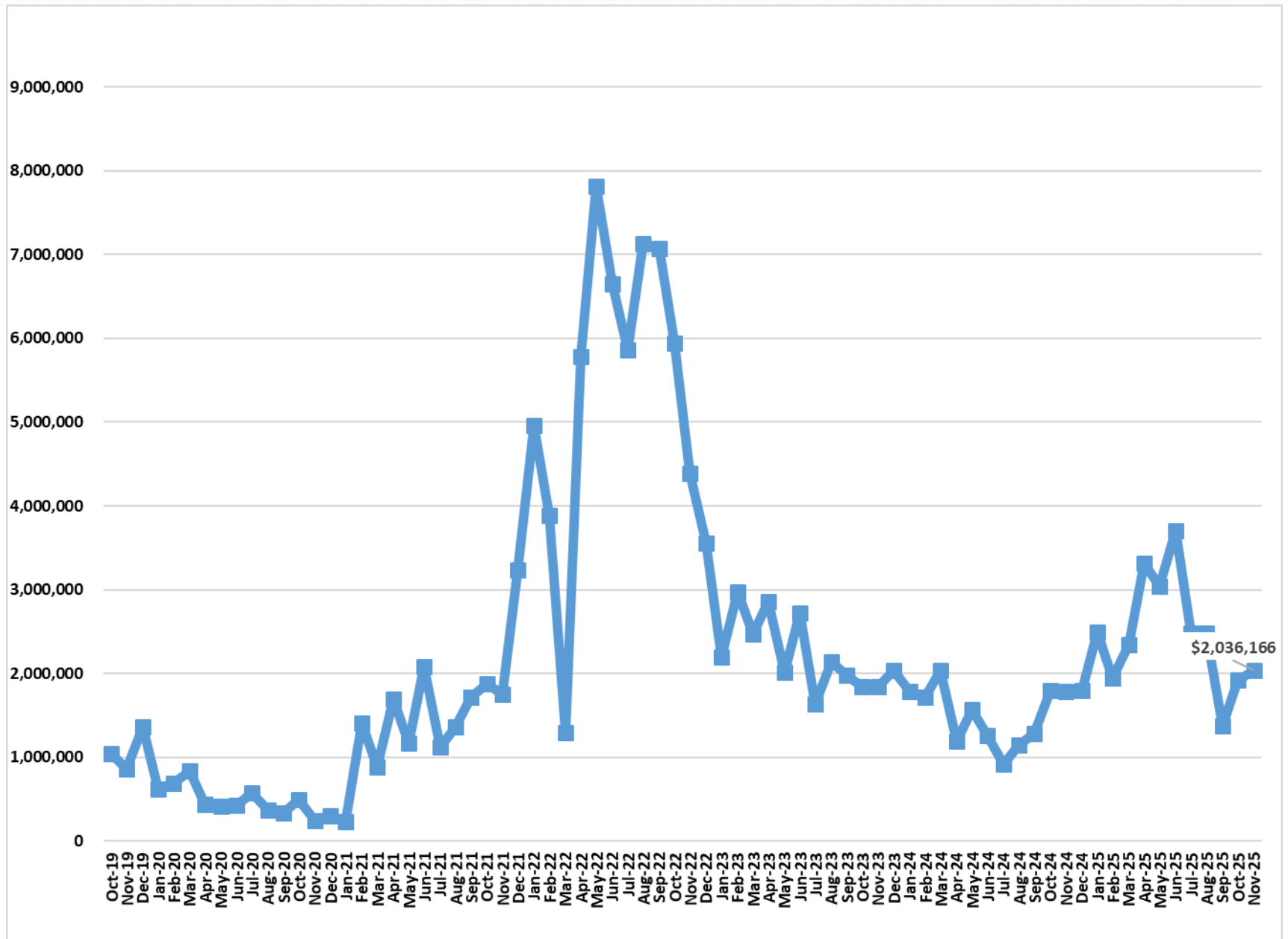
Debt & Other Indicators

| | | | | | | | | | |
|-------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Debt Service Coverage (MADS) | 4.00 | 3.70 | 4.00 | 0.50 | 0.90 | 1.60 | 2.60 | 2.20 | 2.20 |
| Discharges (Monthly) | 2,357 | 2,276 | 2,277 | 2,249 | 2,210 | 2,255 | 2,216 | 2,124 | 2,211 |
| Adj Discharges (Case mix adj) | 8,500 | 8,534 | 8,255 | 8,071 | 8,493 | 8,611 | 8,462 | 7,568 | 8,241 |
| Adjusted patient Days (Mo.) | 25,868 | 26,409 | 25,593 | 27,564 | 27,906 | 26,067 | 25,531 | 25,691 | 26,552 |
| Cost/Adj Discharge | \$9.2 | \$9.9 | \$10.3 | \$10.2 | \$9.4 | \$9.3 | \$9.9 | \$10.4 | \$9.8 |
| Compensation Ratio | 79% | 81% | 91% | 77% | 80% | 74% | 73% | 77% | 76% |

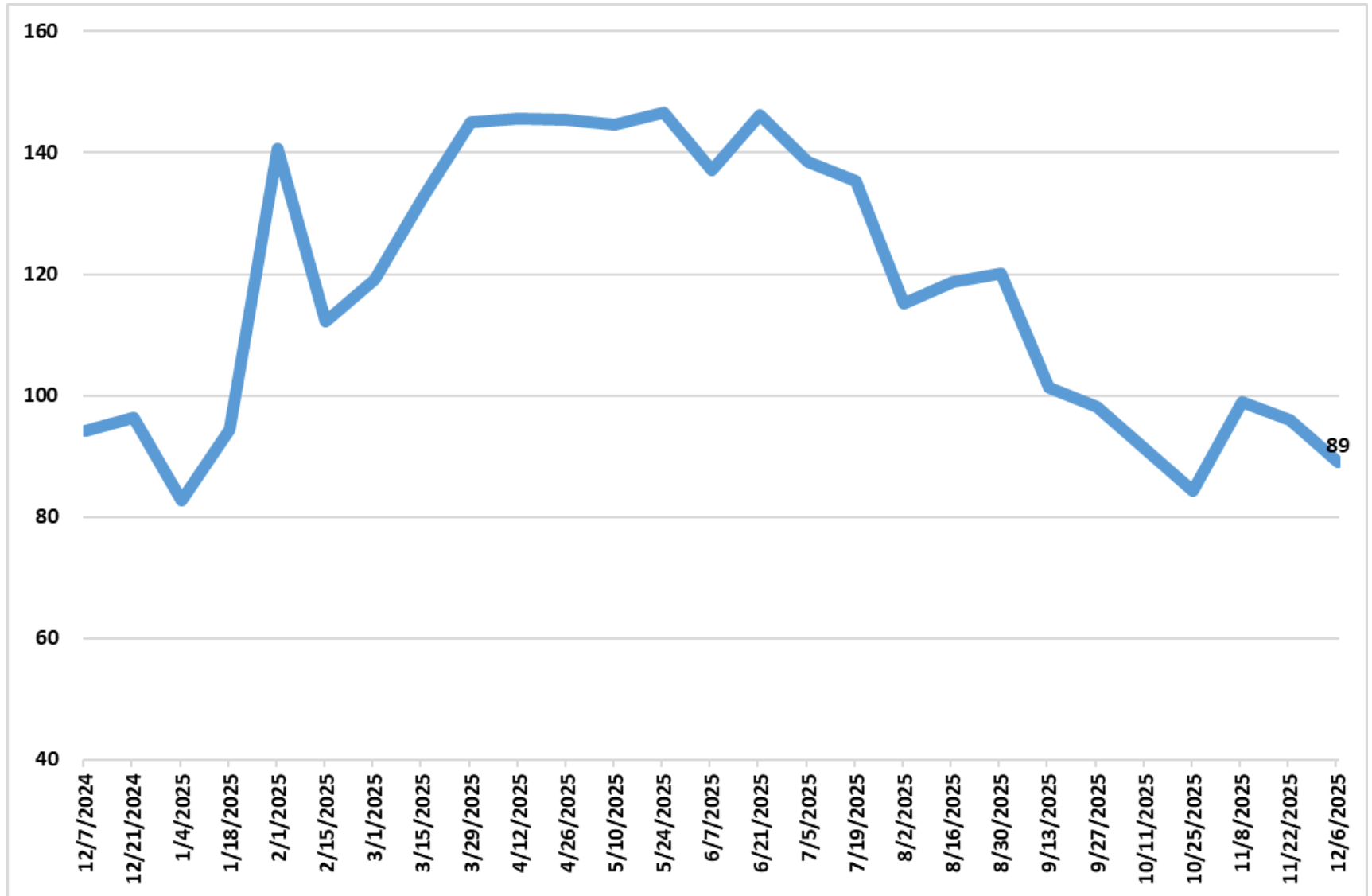
Total FTEs (includes Contract Labor)



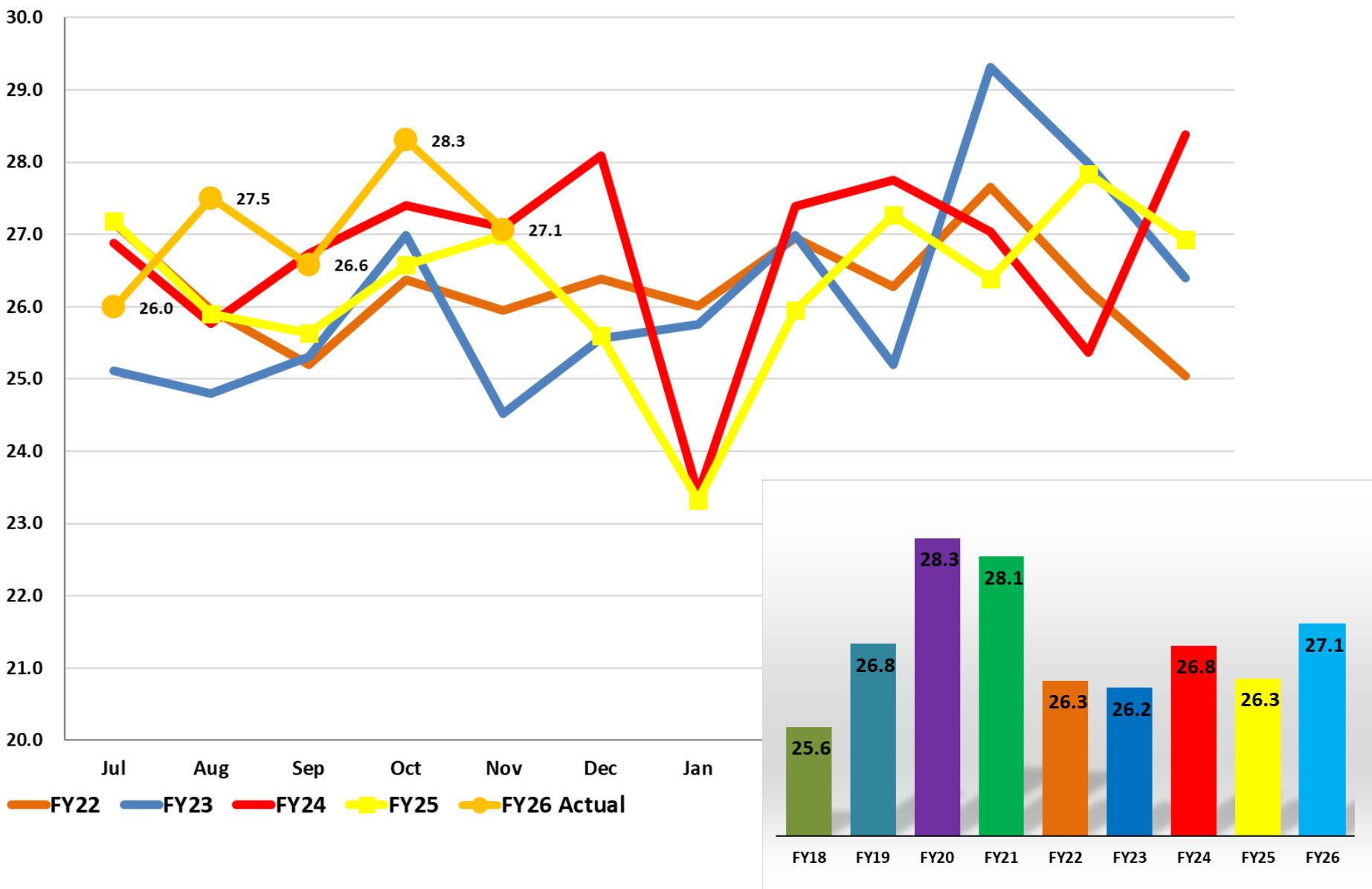
Monthly Contract Labor Costs



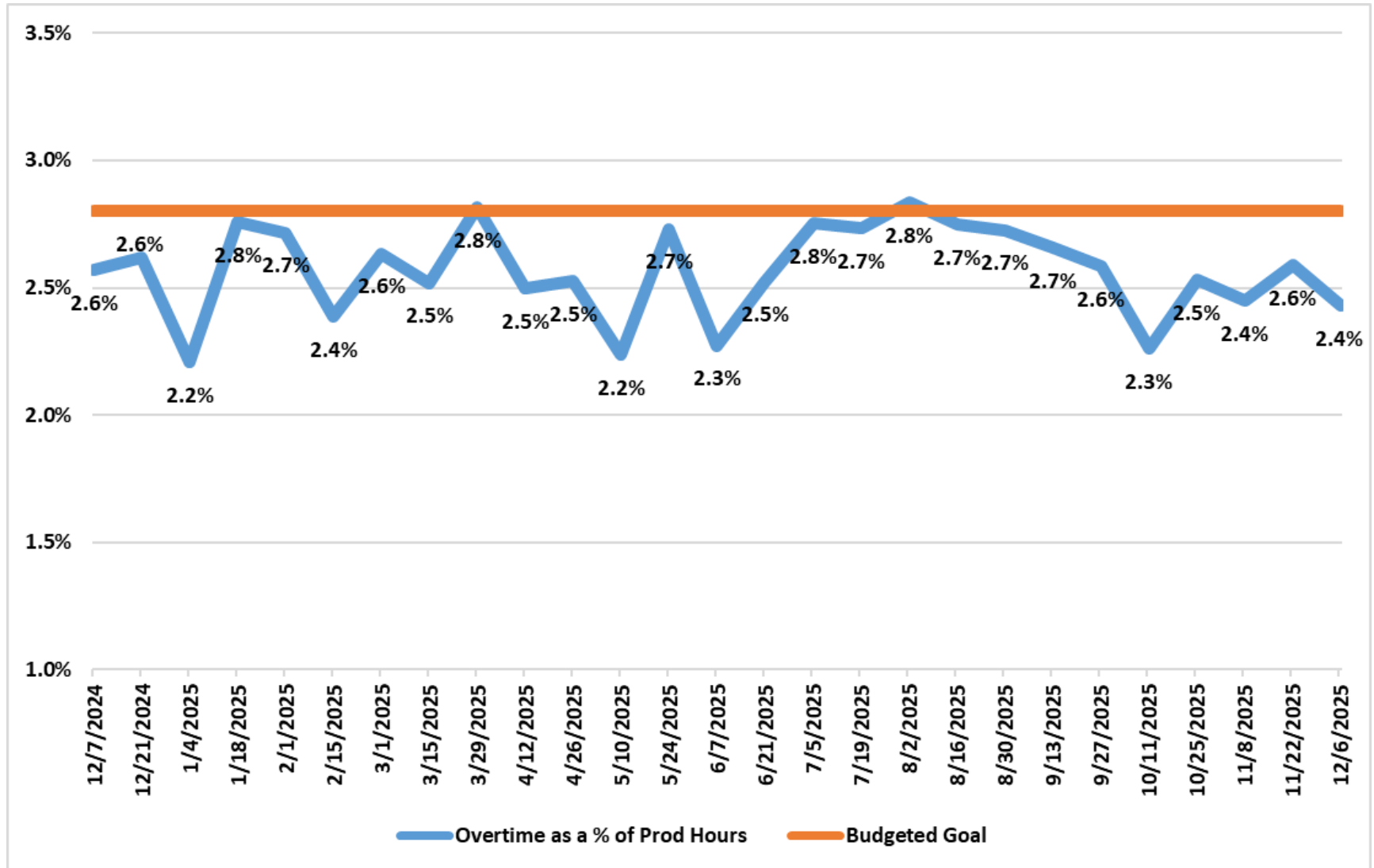
Contract Labor Full Time Equivalents (FTEs)



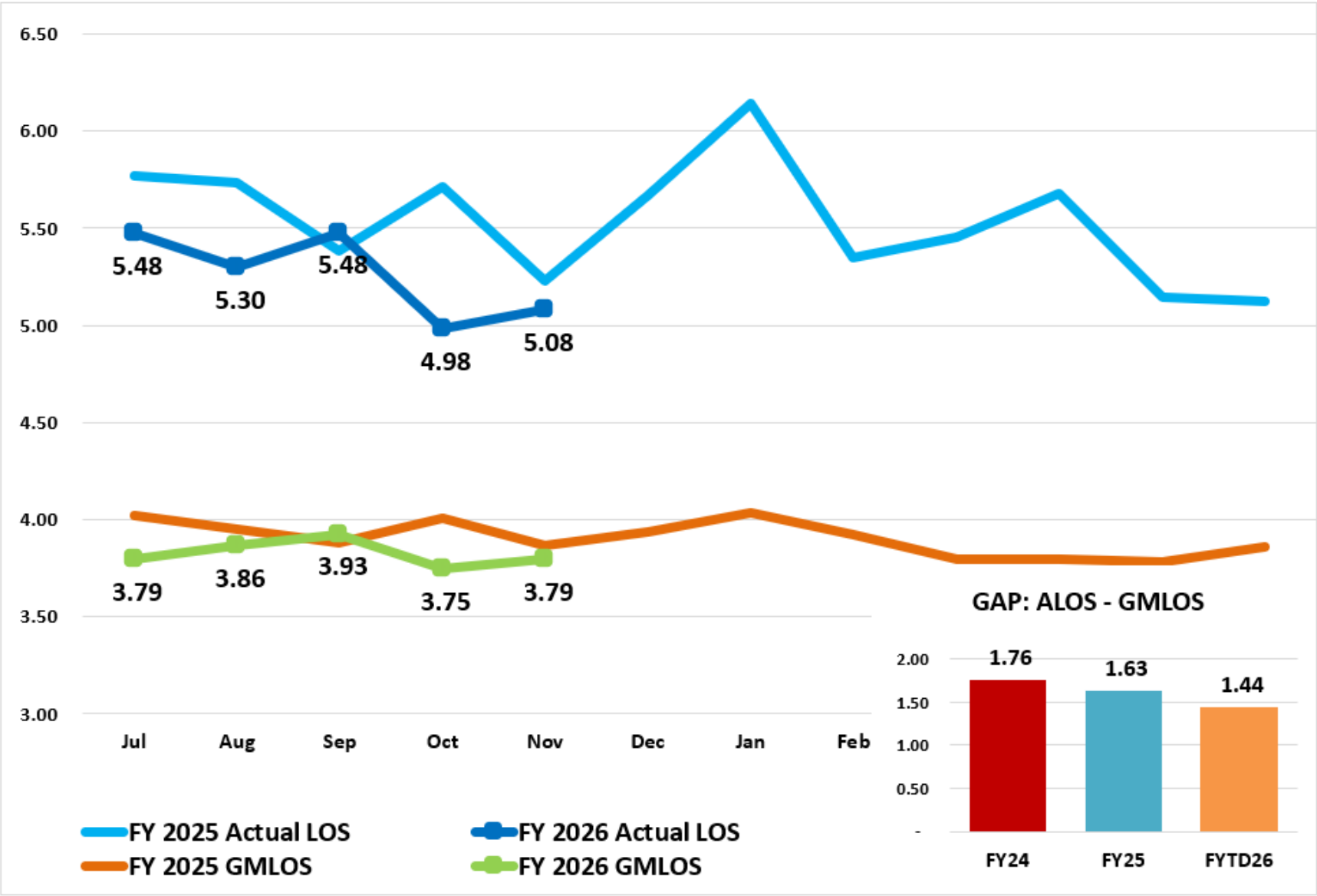
Productivity Measure : Worked Hours/ Adj. Patient Days



Overtime as a % of Productive Hours



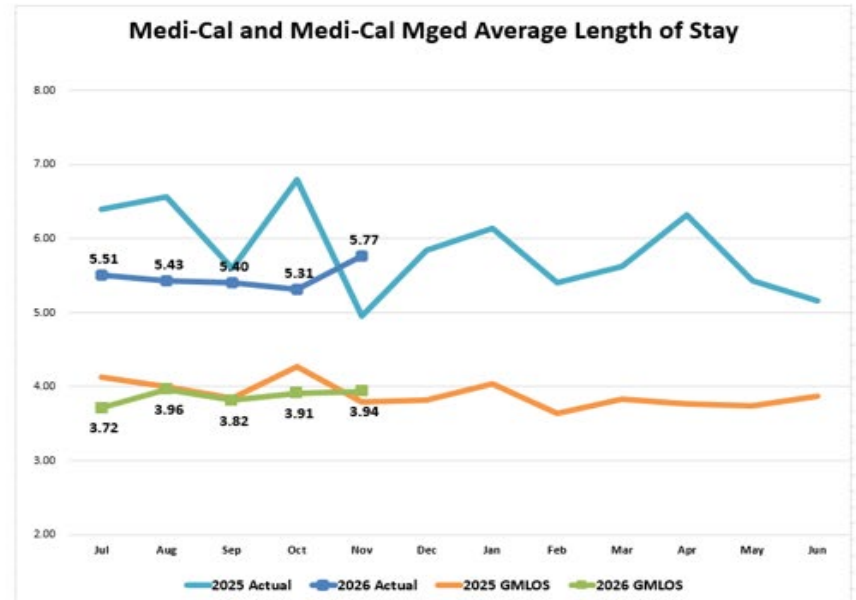
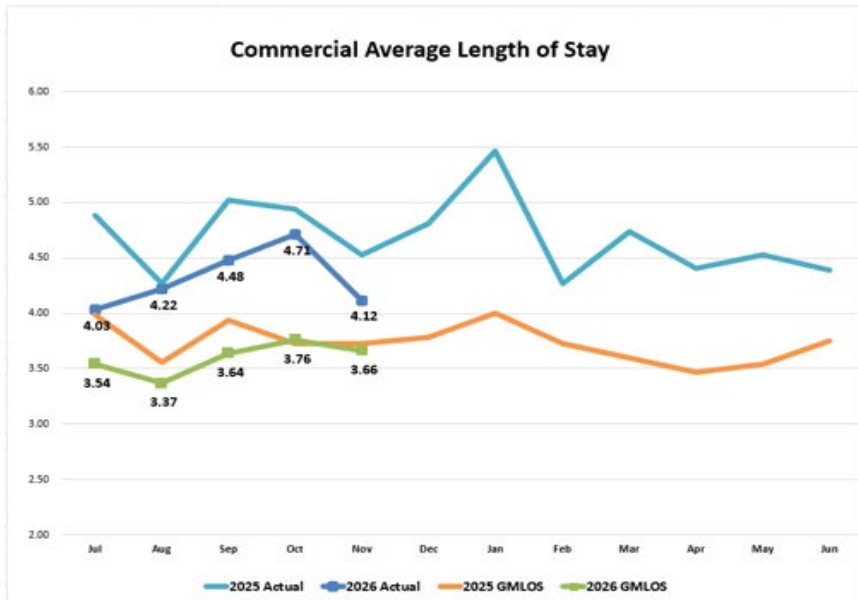
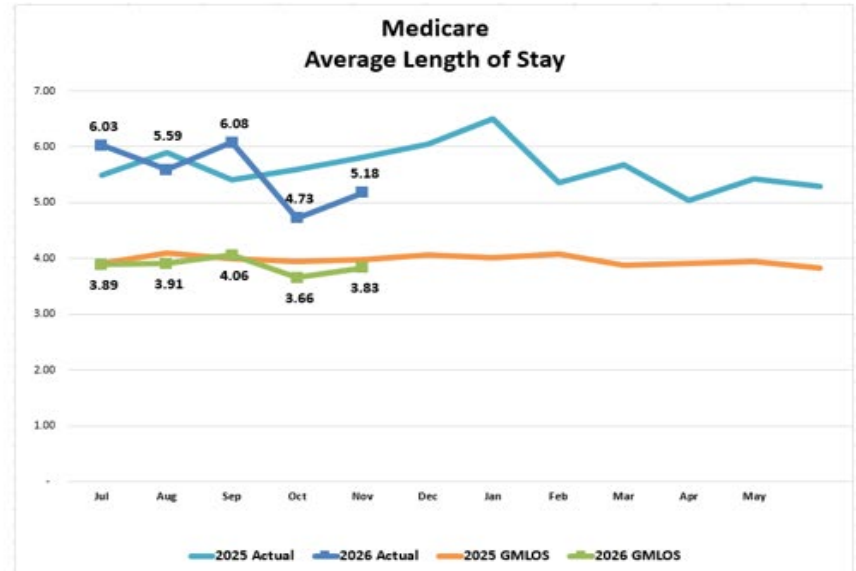
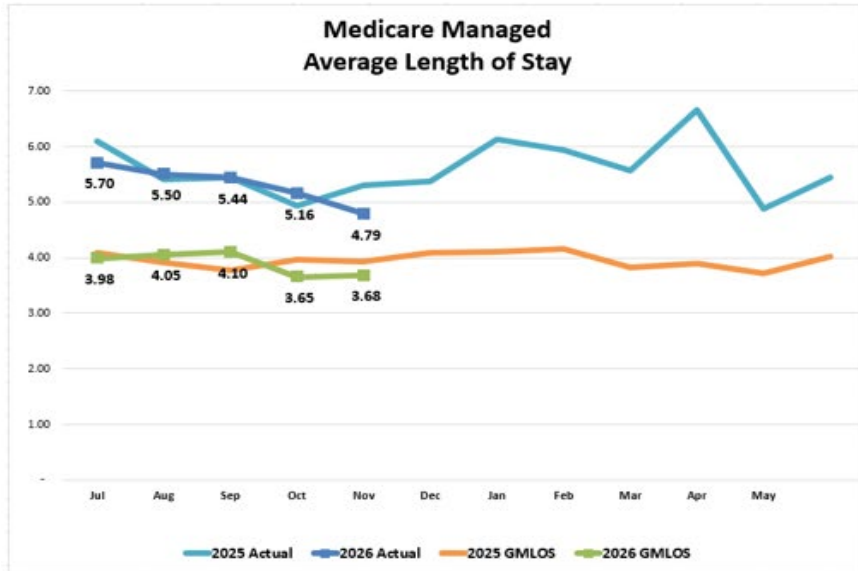
Average Length of Stay versus National Average (GMLOS)



Average Length of Stay versus National Average (GMLOS)

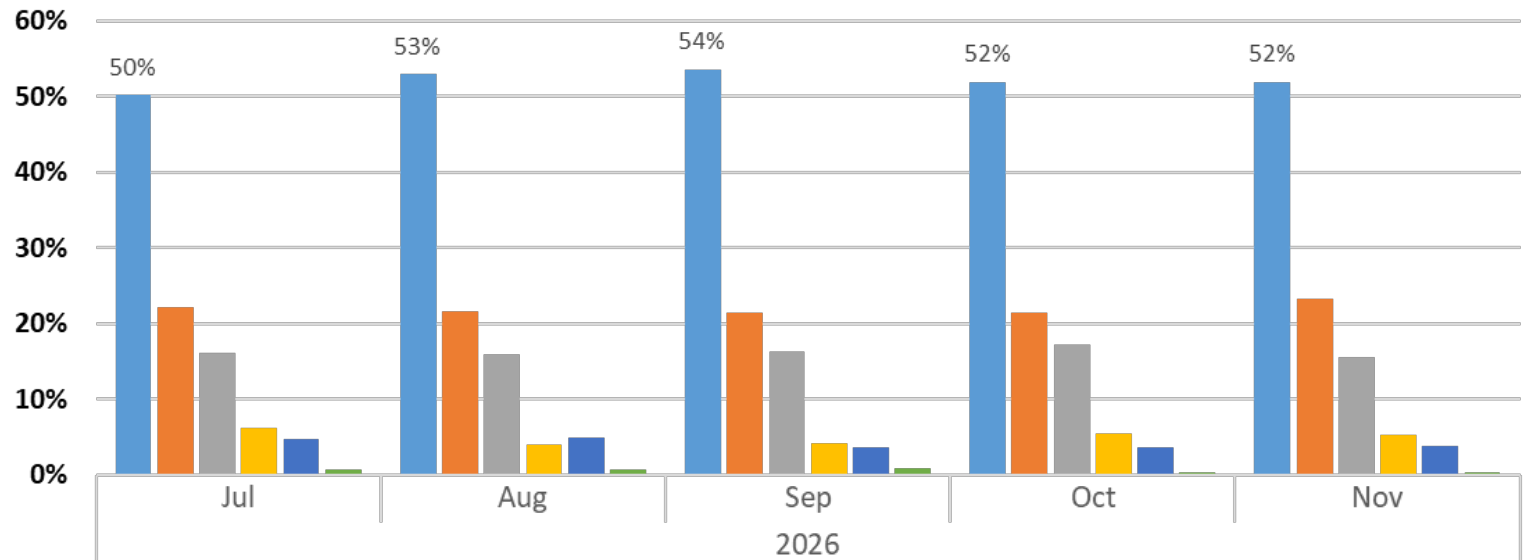
| | ALOS | GMLOS | GAP |
|---------------|-------------|--------------|------------|
| Jul-24 | 5.77 | 4.02 | 1.75 |
| Aug-24 | 5.74 | 3.95 | 1.79 |
| Sep-24 | 5.38 | 3.88 | 1.50 |
| Oct-24 | 5.71 | 4.01 | 1.70 |
| Nov-24 | 5.23 | 3.87 | 1.36 |
| Dec-24 | 5.67 | 3.94 | 1.74 |
| Jan-25 | 6.14 | 4.04 | 2.10 |
| Feb-25 | 5.34 | 3.92 | 1.42 |
| Mar-25 | 5.45 | 3.80 | 1.65 |
| Apr-25 | 5.68 | 3.80 | 1.88 |
| May-25 | 5.14 | 3.78 | 1.36 |
| Jun-25 | 5.13 | 3.86 | 1.27 |
| Jul-25 | 5.48 | 3.79 | 1.68 |
| Aug-25 | 5.30 | 3.86 | 1.43 |
| Sep-25 | 5.48 | 3.93 | 1.55 |
| Oct-25 | 4.98 | 3.75 | 1.23 |
| Nov-25 | 5.08 | 3.79 | 1.29 |

Average Length of Stay versus National Average (GMLOS)



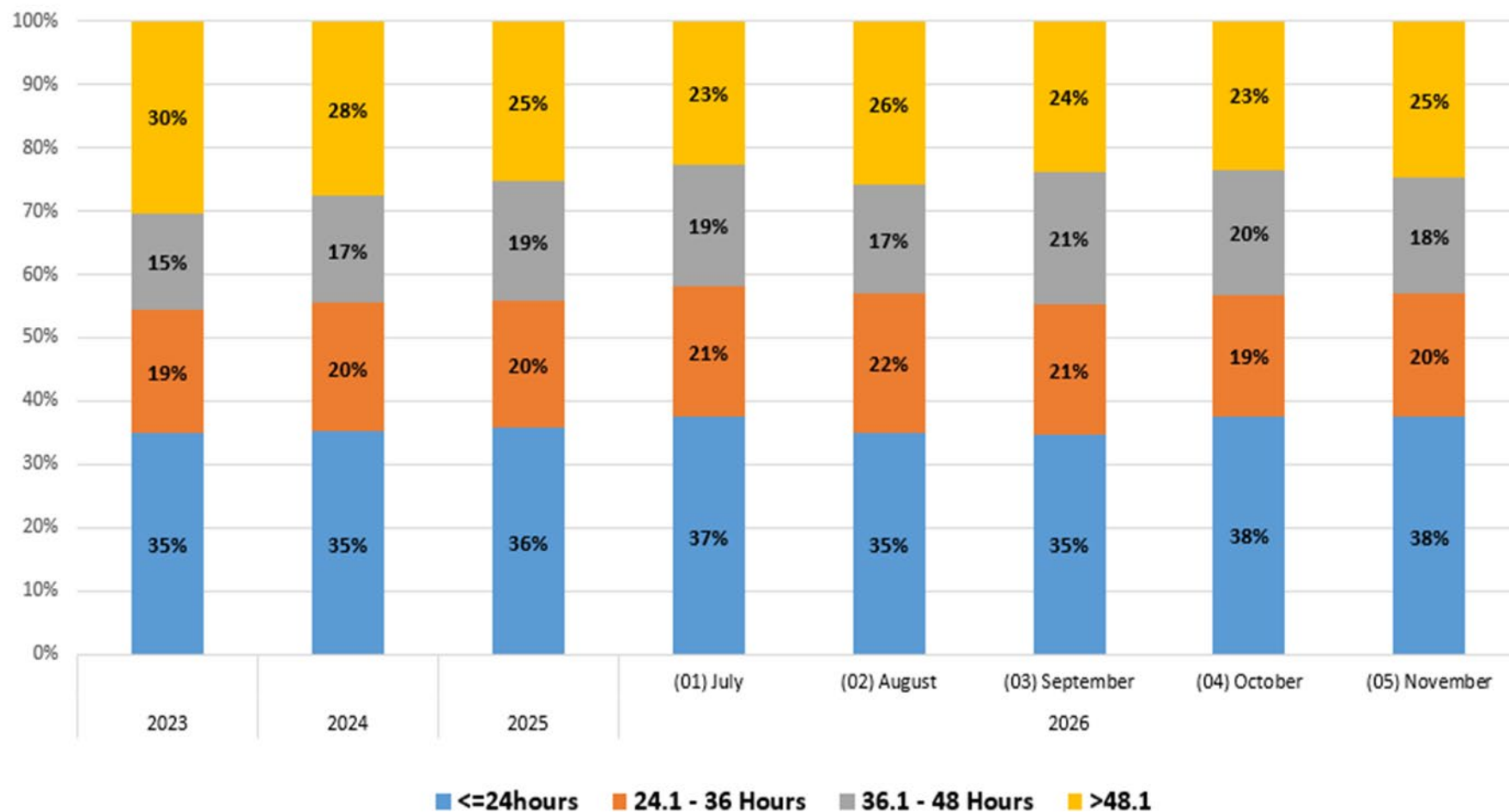
Average Length of Stay Distribution

FY26 Overall LOS Distribution

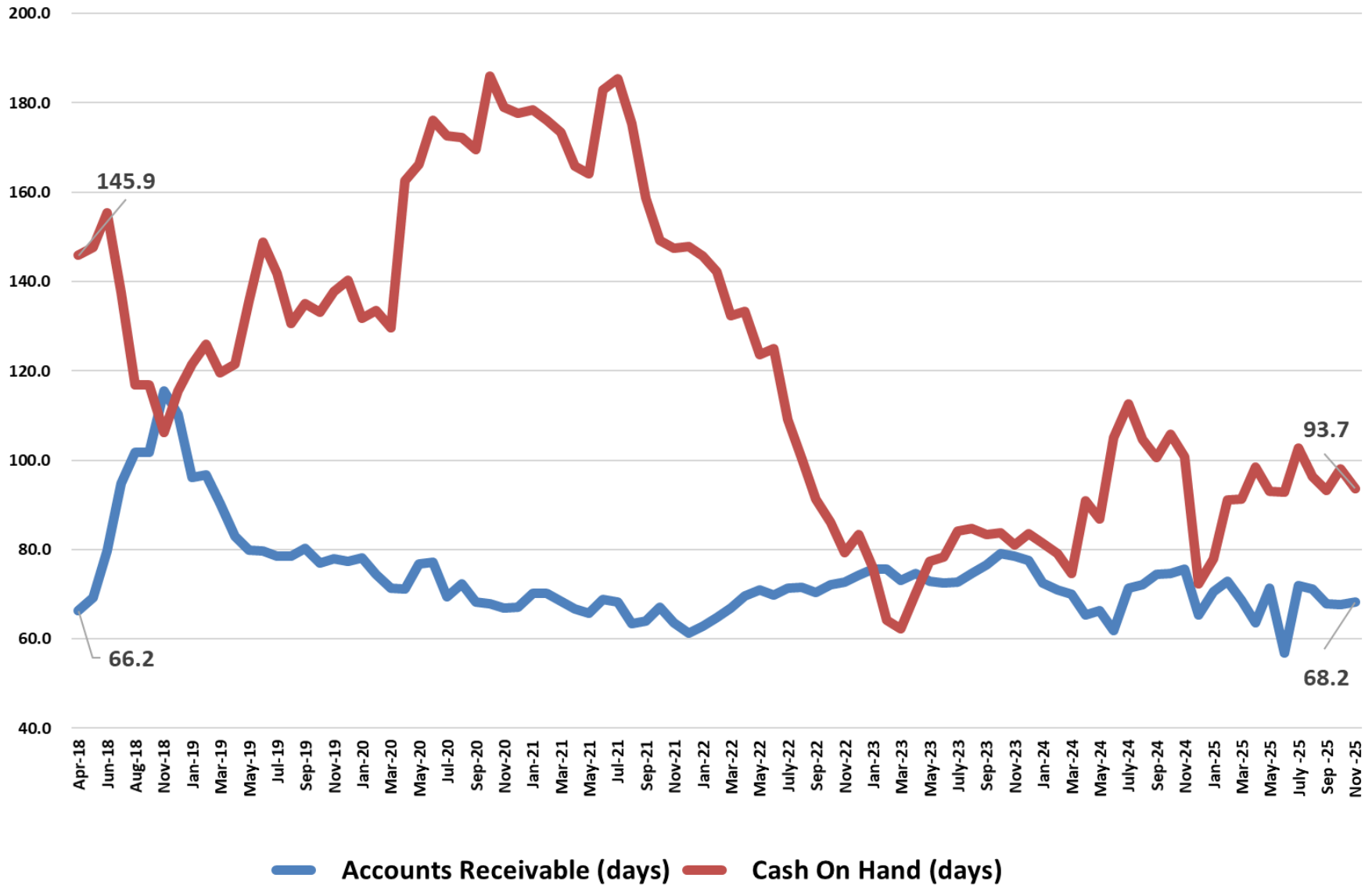


| | | | | | |
|-------------------------|------|------|------|------|------|
| ■ at GMLOS or Better | 50% | 53% | 54% | 52% | 52% |
| ■ 1-2 days over GMLOS | 22% | 22% | 21% | 21% | 23% |
| ■ 2-6 days over GMLOS | 16% | 16% | 16% | 17% | 16% |
| ■ 6-10 days over GMLOS | 6% | 4% | 4% | 5% | 5% |
| ■ 10-30 days over GMLOS | 5% | 5% | 4% | 4% | 4% |
| ■ 30+ days over GMLOS | 0.6% | 0.6% | 0.9% | 0.4% | 0.3% |

Trended % of Observation by Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

NOVEMBER 30, 2025

| | Current Month Value | Prior Month Value | June 30, 2025 Audited Value | 2024 Moody's Median Benchmark | | |
|--|---------------------------|-------------------------|--------------------------------------|----------------------------------|---------------|--------|
| | | | | Aa | A | Baa |
| LIQUIDITY RATIOS | | | | | | |
| Current Ratio (x) | 2.8 | 2.5 | 2.5 | 1.6 | 1.9 | 1.7 |
| Accounts Receivable (days) | 68.2 | 67.8 | 72.1 | 48.7 | 46.7 | 48.6 |
| Cash On Hand (days) | 93.7 | 98.0 | 94.6 | 282 | 194.6 | 122.9 |
| Cushion Ratio (x) | 10.8 | 11.4 | 10.8 | 46.1 | 26.8 | 15.5 |
| Average Payment Period (days) | 47.7 | 46.5 | 55.1 | 75.8 | 61.9 | 62.3 |
| CAPITAL STRUCTURE RATIOS | | | | | | |
| Cash-to-Debt | 114.9% | 120.5% | 114.2% | 297.1% | 188.1% | 111.0% |
| Debt-To-Capitalization | 31.0% | 32.1% | 31.0% | 20.8% | 28.7% | 35.5% |
| Debt-to-Cash Flow (x) | 4.2 | 4.7 | 2.8 | 2.2 | 3.1 | 5.0 |
| Debt Service Coverage | 2.9 | 2.0 | 4.3 | 7.9 | 5.3 | 3.3 |
| Maximum Annual Debt Service Coverage (x) | 2.2 | 2.6 | 3.4 | 7.2 | 4.8 | 2.7 |
| Age Of Plant (years) | 14.1 | 14.2 | 13.6 | 11.1 | 13.3 | 14.8 |
| PROFITABILITY RATIOS | | | | | | |
| Operating Margin | (1.0%) | (1.4%) | (4.2%) | 2.9% | 1.6% | (.5%) |
| Excess Margin | 0.6% | 0.2% | 2.9% | 6.7% | 4.3% | 1.3% |
| Operating Cash Flow Margin | 3.8% | 3.3% | 1.0% | 7.9% | 6.6% | 4.2% |
| Return on Assets | 0.6% | 0.2% | 3.1% | 4.5% | 3.8% | 1.7% |

Consolidated Statements of Net Position (000's)

| | Nov-25 | Jun-25 |
|--|-------------------|-------------------|
| | (Audited) | |
| ASSETS AND DEFERRED OUTFLOWS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents | \$ 5,125 | \$ 6,595 |
| Current Portion of Board designated and trusted assets | 25,956 | 17,533 |
| Accounts receivable: | | - |
| Net patient accounts | 154,228 | 154,634 |
| Other receivables | 44,612 | 70,335 |
| | 198,840 | 224,969 |
| Inventories | 14,097 | 13,871 |
| Medicare and Medi-Cal settlements | 88,220 | 62,463 |
| Prepaid expenses | 11,035 | 8,234 |
| Total current assets | 343,273 | 333,666 |
| NON-CURRENT CASH AND INVESTMENTS - | | |
| less current portion | | |
| Board designated cash and assets | 223,667 | 218,025 |
| Revenue bond assets held in trust | 0 | 22,950 |
| Assets in self-insurance trust fund | 620 | 626 |
| Total non-current cash and investments | 224,287 | 241,602 |
| INTANGIBLE RIGHT TO USE LEASE, | 17,162 | 15,613 |
| net of accumulated amortization | | |
| INTANGIBLE RIGHT TO USE SBITA, | 6,518 | 8,062 |
| net of accumulated amortization | | |
| CAPITAL ASSETS | | |
| Land | 17,542 | 17,542 |
| Buildings and improvements | 440,685 | 437,184 |
| Equipment | 344,644 | 340,593 |
| Construction in progress | 19,883 | 18,729 |
| | 822,755 | 814,048 |
| Less accumulated depreciation | 548,149 | 541,607 |
| | 274,606 | 272,441 |
| OTHER ASSETS | | |
| Property not used in operations | 5,138 | 5,155 |
| Health-related investments | 1,817 | 2,147 |
| Other | 22,409 | 20,922 |
| Total other assets | 29,363 | 28,224 |
| Total assets | 895,209 | 899,608 |
| DEFERRED OUTFLOWS | 12,581 | 13,133 |
| Total assets and deferred outflows | \$ 907,790 | \$ 912,741 |

Consolidated Statements of Net Position (000's)

| | Nov-25 | Jun-25 |
|---|-------------------|-------------------|
| LIABILITIES AND NET ASSETS | | |
| CURRENT LIABILITIES | | |
| Accounts payable and accrued expenses | \$ 29,993 | \$ 43,963 |
| Accrued payroll and related liabilities | 69,826 | 71,620 |
| SBITA liability, current portion | 2,912 | 3,031 |
| Lease liability, current portion | 3,291 | 3,204 |
| Bonds payable, current portion | 13,184 | 13,014 |
| Notes payable, current portion | 1,153 | - |
| Financing Lease Liability, current portion | 554 | - |
| Total current liabilities | 120,912 | 134,831 |
| LEASE LIABILITY, net of current portion | 14,394 | 12,850 |
| SBITA LIABILITY, net of current portion | 2,606 | 3,941 |
| LONG-TERM DEBT, less current portion | | |
| Bonds payable | 199,036 | 201,619 |
| Financing Lease payable | 3,234 | - |
| Notes payable | 19,597 | 20,750 |
| Total long-term debt | 221,866 | 222,369 |
| NET PENSION LIABILITY | 19,498 | 16,169 |
| OTHER LONG-TERM LIABILITIES | 53,695 | 50,472 |
| Total liabilities | 432,971 | 440,632 |
| NET ASSETS | | |
| Invested in capital assets, net of related debt | 60,774 | 60,147 |
| Restricted | 45,677 | 58,980 |
| Unrestricted | 368,369 | 352,983 |
| Total net position | 474,819 | 472,110 |
| Total liabilities and net position | \$ 907,791 | \$ 912,741 |