



March 20, 2020

NOTICE

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Board of Directors meeting at 4:00PM on Monday, March 23, 2020 in the Kaweah Delta – Support Services Building Emerald Room (1st Floor – Accessed off Mineral King Avenue) 520 West Mineral King Avenue or via Conference Line 1-888-809-4012 Access Code: 6242214.

The Board of Directors of the Kaweah Delta Health Care District will meet in a closed Board of Directors meeting at 4:01PM on Monday, March 23, 2020 in the Support Services Building Emerald Room (1st Floor – Accessed off Mineral King Ave) 520 West Mineral King Avenue or via pursuant to Government Code 54956.9(d)(2), Health and Safety Code 32155 and 1461. Board members may access via GoTo meeting phone number provided to them by the Board Clerk.

The Board of Directors of the Kaweah Delta Health Care District will meet in an open Board of Directors meeting at 4:10PM on Monday, March 23, 2020 in the Kaweah Delta – Support Services Building Emerald Room (1st Floor – Accessed off Mineral King Avenue) 520 West Mineral King Avenue or via Conference Line 1-888-809-4012 Access Code: 6242214.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Delta Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

Due to COVID 19 visitor restrictions to the Medical Center - the disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Delta Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 and on the Kaweah Delta Health Care District web page <http://www.kaweahdelta.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
David Francis, Secretary/Treasurer

A handwritten signature in black ink that reads 'Cindy Moccio'.

Cindy Moccio - Board Clerk / Executive Assistant to CEO

DISTRIBUTION:

Governing Board

Legal Counsel

Executive Team

Chief of Staff

www.kaweahdelta.org



KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS MEETING

Kaweah Delta Medical Center / Support Services Building
520 West Mineral King – Emerald Room (1st floor)
Call in option: 1-888-809-4012 Access Code: 6242214

Monday, March 23, 2020

OPEN MEETING AGENDA {4:00PM}

1. CALL TO ORDER
2. APPROVAL OF AGENDA
3. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after the item has been discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the subject matter jurisdictions of the Board are requested to identify themselves at this time.
4. **APPROVAL OF THE CLOSED AGENDA – 4:31PM**
 - 4.1. **Conference with Legal Counsel – Anticipated Litigation** – Significant exposure to litigation pursuant to Government Code 54956.9(d)(2) – 1 Case –*Dennis Lynch, Legal Counsel*
 - 4.2. **Credentialing** - Medical Executive Committee (MEC) requests that the appointment, reappointment and other credentialing activity regarding clinical privileges and staff membership recommended by the respective department chiefs, the credentials committee and the MEC be reviewed for approval pursuant to Health and Safety Code 1461 and 32155 – *Byron Mendenhall, MD Chief of Staffs*
5. ADJOURN

CLOSED MEETING AGENDA {4:01PM}

GoTo Meeting number provided to the Board of Directors

1. CALL TO ORDER
2. [Conference with Legal Counsel – Anticipated Litigation](#) – Significant exposure to litigation pursuant to Government Code 54956.9(d)(2) – 1 Case
Dennis Lynch, Legal Counsel

3. **Credentialing** - Medical Executive Committee (MEC) requests that the appointment, reappointment and other credentialing activity regarding clinical privileges and staff membership recommended by the respective department chiefs, the credentials committee and the MEC be reviewed for approval pursuant to Health and Safety Code 1461 and 32155 – *Byron Mendenhall, MD Chief of Staff.*

Board of Directors

ADJOURN

OPEN MEETING AGENDA {4:10PM}

Call in option: 1-888-809-4012 Access Code: 6242214

1. **CALL TO ORDER**
2. **APPROVAL OF AGENDA**
3. **PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after the item has been discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the subject matter jurisdictions of the Board are requested to identify themselves at this time.

4. **FINANCIALS** – Review of the most current fiscal year 2020 financial results.

Malinda Tupper, VP & Chief Financial Officer

8. **CREDENTIALING** – Medical Executive Committee requests that the appointment, reappointment and other credentialing activity regarding clinical privileges and staff membership recommended by the respective department chiefs, the credentials committee and the Medical Executive Committee be reviewed for approval.

Recommended Action: Whereas a thorough review of all required information and supporting documentation necessary for the consideration of initial applications, reappointments, request for additional privileges, advance from provisional status and release from proctoring and resignations (pursuant to the Medical Staff bylaws) has been completed by the Directors of the clinical services, the Credentials Committee, and the MEC, for all of the medical staff scheduled for reappointment, Whereas the basis for the recommendations now before the Board of Trustees regarding initial applications, reappointments, request for additional privileges, advance from provisional status and release from proctoring and resignations has been predicated upon the required reviews, including all supporting documentation, Be it therefore resolved that the following medical staff be approved or reappointed (as applicable), as attached, to the organized medical staff of Kaweah Delta Health Care District for a two year period unless otherwise specified, with physician-specific privileges granted as recommended by the Chief of Service, the Credentials Committee, and the Executive Committee of the Medical Staff and as will be documented on each medical staff member's letter of initial application approval and reappointment from the Board of Trustees and within their individual credentials files.

9. Approval of [Resolution 2074](#) rejecting the claim of Debra Pueschel vs. Kaweah Delta Health Care District.

Dennis Lynch, Legal Counsel

10. REPORTS

- 10.1.** Chief of Staff – Report relative to current Medical Staff events and issues.
Byron Mendenhall, MD, Chief of Staff
- 10.2.** Chief Executive Officer Report -Report relative to current events and issues.
Gary Herbst, Chief Executive Officer
- 10.3.** Board President - Report relative to current events and issues.
Nevin House, Board President

ADJOURN

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KAWEAH DELTA HEALTH CARE DISTRICT

BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KAWEAH DELTA HEALTH CARE DISTRICT

BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KAWEAH DELTA HEALTH CARE DISTRICT

BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

BOARD OF DIRECTORS MEETING – CLOSED SESSION

KDHCD - BOARD OF DIRECTORS MEETING

MONDAY MARCH 23, 2020

CLOSED MEETING SUPPORTING DOCUMENTS

PAGES 5-15

M O R E T H A N M E D I C I N E . L I F E .

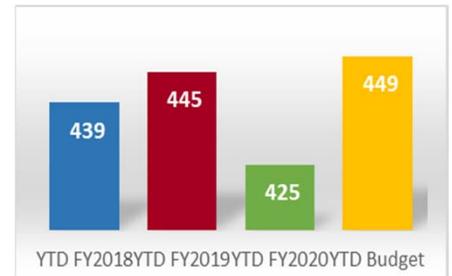
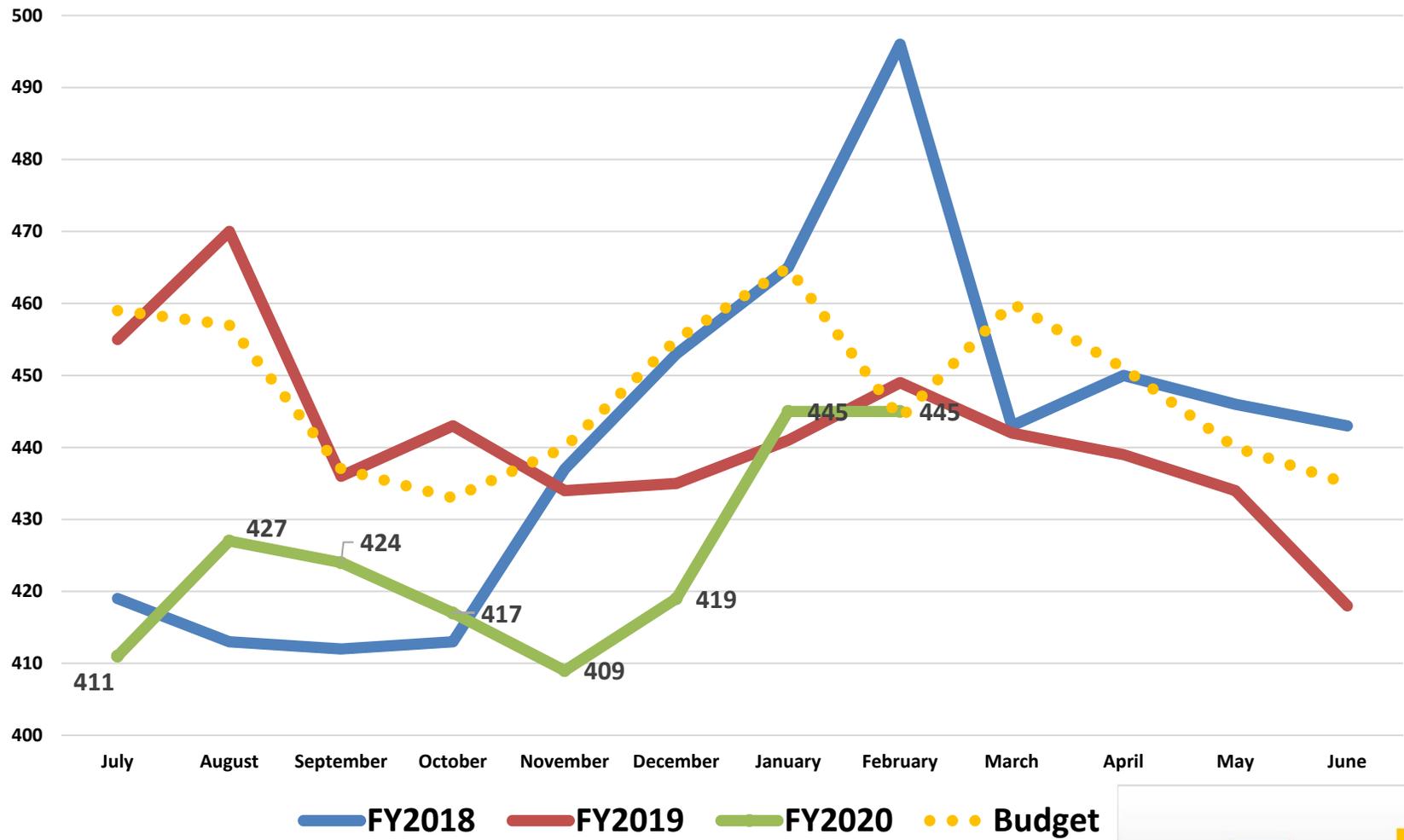
CFO Financial Report

March 23, 2020

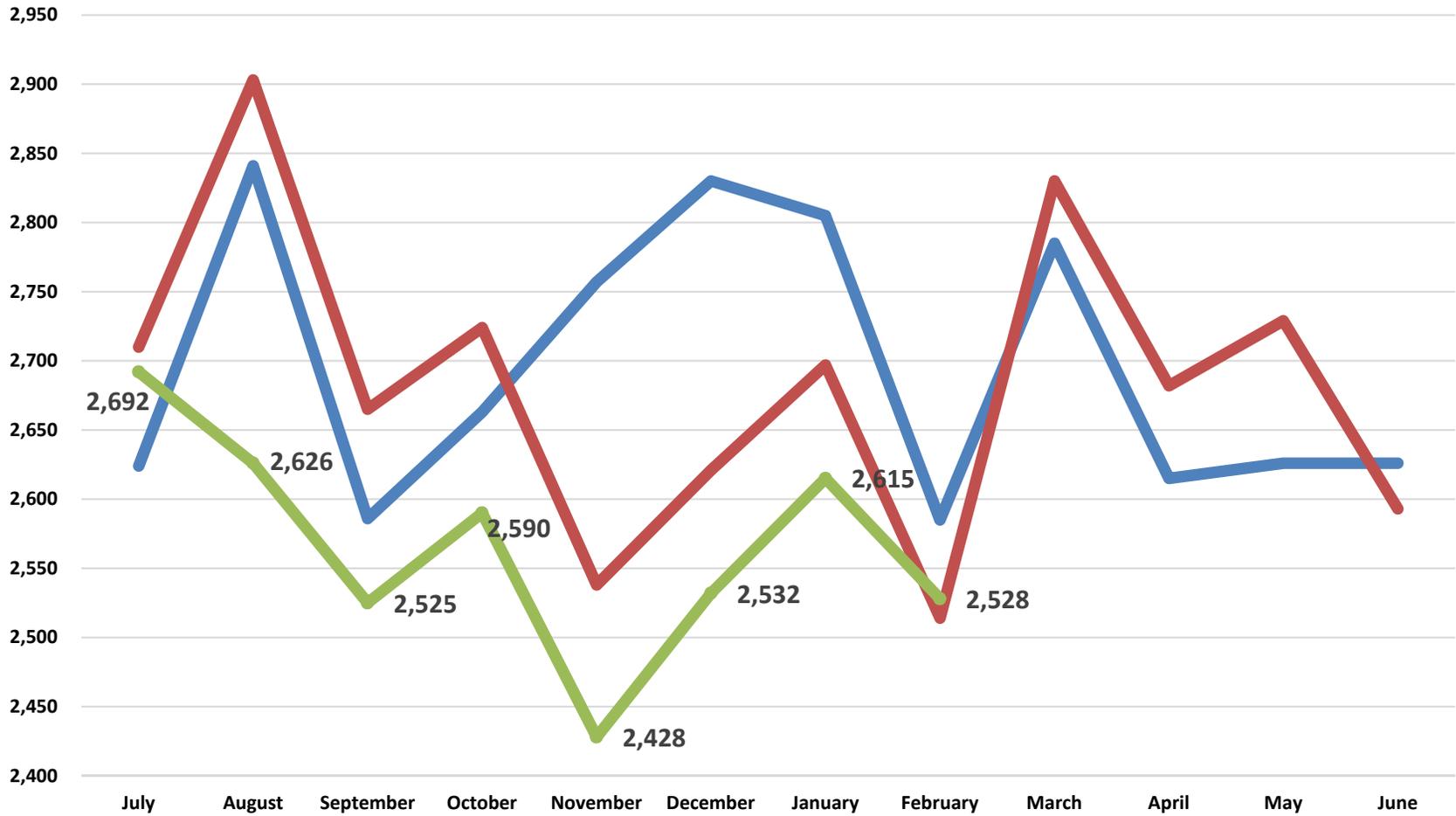


Kaweah Delta
HEALTH CARE DISTRICT

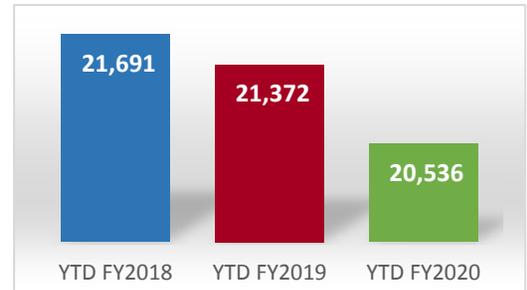
Average Daily Census



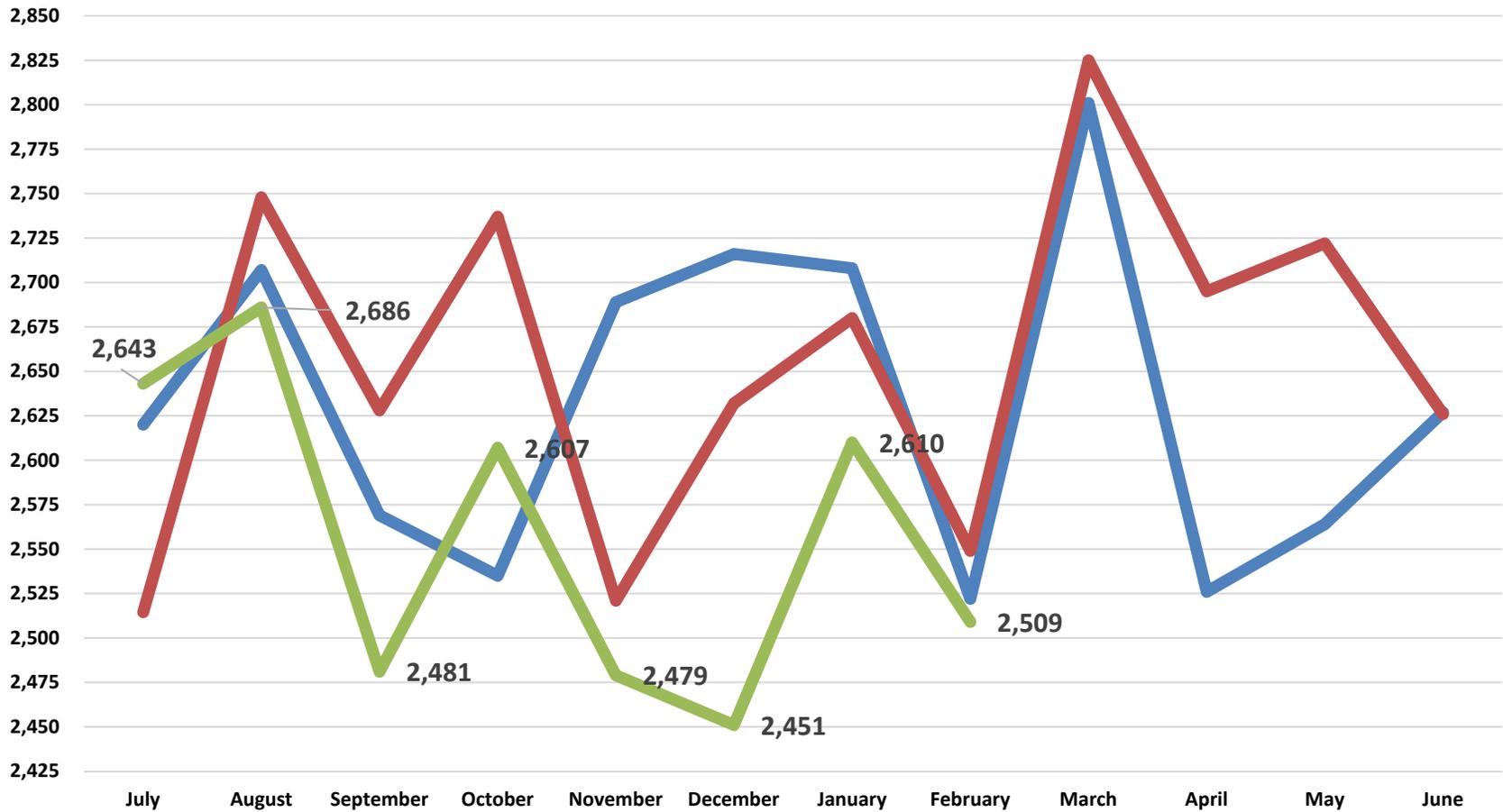
Admissions



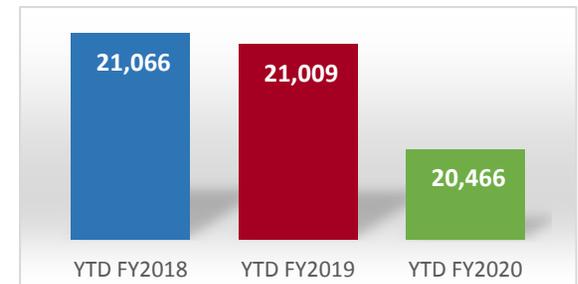
— FY2018 — FY2019 — FY2020



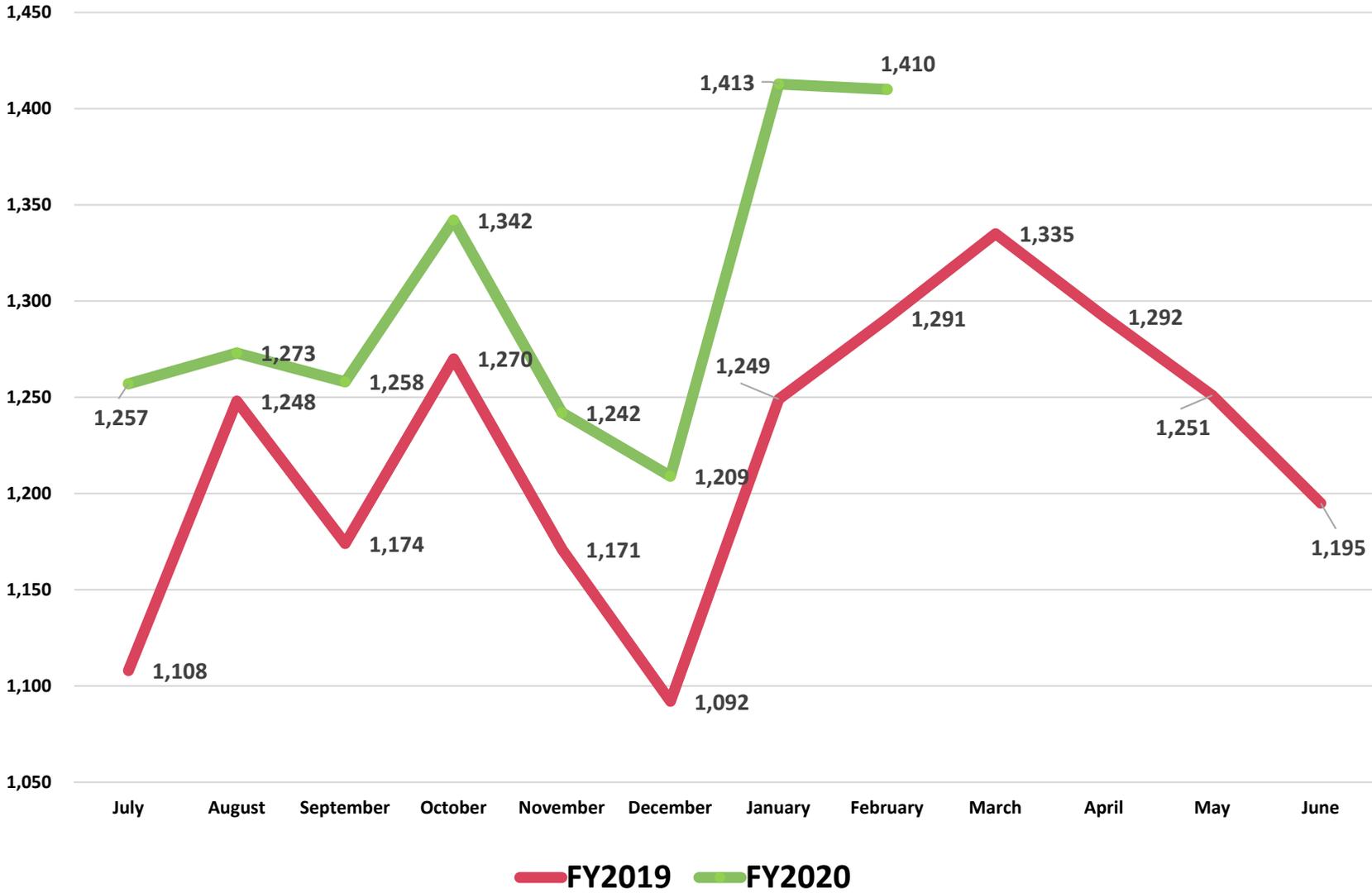
Discharges



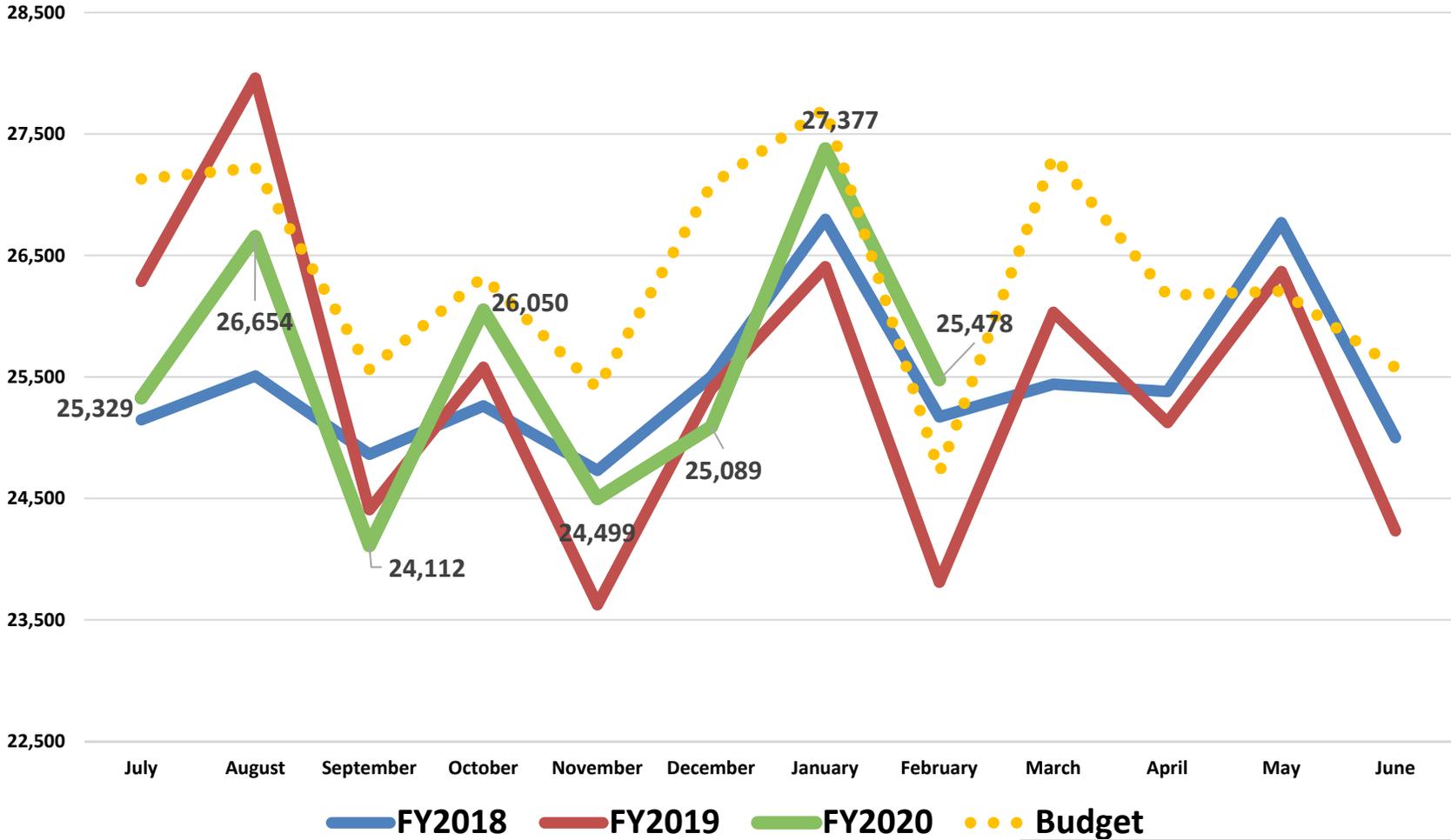
— FY2018 — FY2019 — FY2020



Outpatient Registrations per Day



Adjusted Patient Days



Statistical Results – Fiscal Year Comparison (February)

Actual Results			Budget	Budget Variance	
Feb 2019	Feb 2020	% Change	Feb 2020	Change	% Change

Average Daily Census	449	445	(1.0%)	444	1	0.3%
-----------------------------	------------	------------	---------------	------------	----------	-------------

KDHCD Patient Days:

Medical Center	8,039	8,491	5.6%	8,324	167	2.0%
Acute I/P Psych	1,329	1,367	2.9%	1,335	32	2.4%
Sub-Acute	889	871	(2.0%)	868	3	0.3%
Rehab	559	471	(15.7%)	562	(91)	(16.2%)
TCS-Ortho	388	395	1.8%	358	37	10.3%
TCS	483	517	7.0%	475	42	8.8%
NICU	367	300	(18.3%)	419	(119)	(28.4%)
Nursery	530	497	(6.2%)	530	(33)	(6.2%)

Total KDHCD Patient Days	12,584	12,909	2.6%	12,871	38	0.3%
---------------------------------	---------------	---------------	-------------	---------------	-----------	-------------

Total Outpatient Volume	37,439	40,890	9.2%	39,723	1,167	2.9%
--------------------------------	---------------	---------------	-------------	---------------	--------------	-------------

Statistical Results – Fiscal Year Comparison (Jul-Feb)

Actual Results			Budget	Budget Variance	
FYTD 2019	FYTD 2020	% Change	FYTD 2020	Change	% Change

Average Daily Census	445	425	(4.7%)	449	(24)	(5.4%)
-----------------------------	------------	------------	---------------	------------	-------------	---------------

KDHCD Patient Days:

Medical Center	70,061	65,820	(6.1%)	70,318	(4,498)	(6.4%)
Acute I/P Psych	11,417	11,395	(0.2%)	11,553	(158)	(1.4%)
Sub-Acute	7,516	7,201	(4.2%)	7,507	(306)	(4.1%)
Rehab	4,319	4,335	0.4%	4,687	(352)	(7.5%)
TCS-Ortho	3,010	3,350	11.3%	3,162	188	5.9%
TCS	3,709	4,035	8.8%	4,110	(75)	(1.8%)
NICU	3,573	3,232	(9.5%)	3,499	(267)	(7.6%)
Nursery	4,621	4,213	(8.8%)	4,714	(501)	(10.6%)

Total KDHCD Patient Days	108,226	103,581	(4.3%)	109,550	(5,969)	(5.4%)
---------------------------------	----------------	----------------	---------------	----------------	----------------	---------------

Total Outpatient Volume	292,766	317,204	8.3%	310,625	6,579	2.1%
--------------------------------	----------------	----------------	-------------	----------------	--------------	-------------

Other Statistical Results – Fiscal Year Comparison (February)

	Actual Results				Budget	Budget Variance	
	Feb 2019	Feb 2020	Change	% Change	Feb 2020	Change	% Change
Adjusted Patient Days	23,811	25,445	1,634	6.9%	24,714	731	2.9%
Outpatient Visits	37,439	40,890	3,451	9.2%	39,723	1,167	2.9%
Urgent Care - Demaree	2,186	3,246	1,060	48.5%	2,369	877	27.0%
Endoscopy Procedures (I/P & O/P)	472	680	208	44.1%	462	218	32.1%
Home Infusion Days	9,059	11,229	2,170	24.0%	9,863	1,366	12.2%
Radiation Oncology Treatments (I/P & O/P)	1,774	2,134	360	20.3%	2,035	99	4.6%
Hospice Days	3,034	3,467	433	14.3%	3,400	67	1.9%
KDMF RVU	29,101	32,942	3,841	13.2%	33,281	(339)	(1.0%)
Surgery Minutes-General & Robotic (I/P & O/P)	936	1,039	103	11.0%	1,135	(96)	(9.2%)
ED Total Registered	6,745	7,446	701	10.4%	7,212	234	3.1%
GME Clinic visits	904	979	75	8.3%	1,120	(141)	(14.4%)
Home Health Visits	2,403	2,595	192	8.0%	2,200	395	15.2%
Urgent Care - Court	4,114	4,430	316	7.7%	4,556	(126)	(2.8%)
Radiology/CT/US/MRI Proc (I/P & O/P)	14,036	14,721	685	4.9%	15,333	(612)	(4.2%)
Physical & Other Therapy Units	16,915	17,554	639	3.8%	18,055	(501)	(2.9%)
Cath Lab Minutes (IP & OP)	357	368	11	3.1%	394	(26)	(7.1%)
OB Deliveries	365	353	(12)	(3.3%)	424	(71)	(20.1%)
O/P Rehab Units	19,590	18,644	(946)	(4.8%)	18,772	(128)	(0.7%)
Dialysis Treatments	1,902	1,716	(186)	(9.8%)	1,704	12	0.7%

Other Statistical Results – Fiscal Year Comparison (Jul-Feb)

	Actual Results				Budget	Budget Variance	
	FY 2019	FY 2020	Change	% Change	FY 2020	Change	% Change
Adjusted Patient Days	203,491	205,670	2,179	1.1%	211,152	(5,482)	(2.6%)
Outpatient Visits	292,766	317,204	24,438	8.3%	310,625	6,579	2.1%
Urgent Care - Demaree	11,252	18,415	7,163	63.7%	15,623	2,792	17.9%
Endoscopy Procedures (I/P & O/P)	3,708	5,065	1,357	36.6%	3,698	1,367	37.0%
Home Health Visits	18,961	21,541	2,580	13.6%	20,717	824	4.0%
KDMF RVU	236,564	263,418	26,854	11.4%	266,611	(3,193)	(1.2%)
Radiation Oncology Treatments (I/P & O/P)	15,617	17,212	1,595	10.2%	16,280	932	5.7%
ED Total Registered	55,481	59,201	3,720	6.7%	61,239	(2,038)	(3.3%)
Hospice Days	25,945	27,674	1,729	6.7%	26,988	686	2.5%
Physical & Other Therapy Units	138,901	146,901	8,000	5.8%	144,765	2,136	1.5%
Surgery Minutes-General & Robotic (I/P & O/P)	8,086	8,440	354	4.4%	9,605	(1,165)	(12.1%)
Radiology/CT/US/MRI Proc (I/P & O/P)	116,527	121,173	4,646	4.0%	122,729	(1,556)	(1.3%)
Cath Lab Minutes (IP & OP)	2,909	2,992	83	2.9%	3,147	(155)	(4.9%)
Home Infusion Days	87,454	89,112	1,658	1.9%	88,246	866	1.0%
GME Clinic visits	7,830	7,946	116	1.5%	9,720	(1,774)	(18.3%)
O/P Rehab Units	155,267	154,573	(694)	(0.4%)	162,914	(8,341)	(5.1%)
Dialysis Treatments	15,445	14,692	(753)	(4.9%)	14,478	214	1.5%
OB Deliveries	3,278	3,057	(221)	(6.7%)	3,392	(335)	(9.9%)
Urgent Care - Court	33,750	30,071	(3,679)	(10.9%)	34,211	(4,140)	(12.1%)

February Financial Comparison (000's)

	Actual Results			Budget	Budget Variance		Explanation
	Feb 2019	Feb 2020	% Change	Feb 2020	Change	% Change	
Operating Revenue							
Net Patient Service Revenue	45,261	46,813	3.4%	49,532	(\$2,719)	(5.5%)	
Supplemental Gov't Programs	6,637	5,435	(18.1%)	4,319	1,116	25.8%	
Prime Program	604	905	49.8%	905	0	0.0%	
Premium Revenue	3,672	4,794	30.6%	4,428	366	8.3%	
Management Services Revenue	2,534	2,581	1.8%	2,680	(99)	(3.7%)	
Other Revenue	1,886	2,251	19.3%	1,631	620	38.0%	
Other Operating Revenue	15,334	15,966	4.1%	13,964	2,002	14.3%	
Total Operating Revenue	60,595	62,778	3.6%	63,496	(717)	(1.1%)	
Operating Expenses							
Salaries & Wages	22,206	25,206	13.5%	24,010	1,196	5.0%	See highlights slide
Contract Labor	1,473	690	(53.1%)	300	390	129.8%	
Employee Benefits	6,571	6,811	3.7%	5,575	1,236	22.2%	See highlights slide
Total Employment Expenses	30,249	32,707	8.1%	29,886	2,822	9.4%	
Medical & Other Supplies	9,473	10,347	9.2%	9,016	1,331	14.8%	See highlights slide
Physician Fees	6,989	8,702	24.5%	7,968	737	9.2%	See highlights slide
Purchased Services	2,660	3,428	28.9%	3,170	257	8.1%	
Repairs & Maintenance	2,484	1,785	(28.1%)	2,209	(424)	(19.2%)	
Utilities	515	472	(8.4%)	459	14	2.9%	
Rents & Leases	417	562	34.6%	531	31	5.8%	
Depreciation & Amortization	2,542	2,487	(2.1%)	2,681	(194)	(7.2%)	
Interest Expense	461	501	8.6%	524	(23)	(4.4%)	
Other Expense	1,738	1,660	(4.5%)	1,623	37	2.3%	
Management Services Expense	2,462	2,644	7.4%	2,638	7	0.3%	
Total Operating Expenses	59,991	65,295	8.8%	60,702	4,593	7.6%	
Operating Margin	\$604	(\$2,516)	516.7%	\$2,794	(\$5,310)	(190.0%)	
Nonoperating Revenue (Loss)	565	733	29.7%	616	117	19.0%	
Excess Margin	\$1,169	(\$1,783)	252.6%	\$3,410	(\$5,193)	(152.3%)	

Operating Margin %	1.0%	(4.0%)		4.4%
Excess Margin %	1.9%	(2.8%)		5.3%

YTD Financial Comparison (000's)

	Actual Results FYTD Jul-Feb			Budget FYTD	Budget Variance FYTD	
	FYTD2019	FYTD2020	% Change	FYTD2020	Change	% Change
Operating Revenue						
Net Patient Service Revenue	373,810	402,399	7.6%	407,864	(\$5,465)	(1.3%)
Supplemental Gov't Programs	40,166	36,182	(9.9%)	34,553	1,629	4.7%
Prime Program	10,424	8,176	(21.6%)	7,241	935	12.9%
Premium Revenue	25,094	31,935	27.3%	29,844	2,090	7.0%
Management Services Revenue	20,995	21,620	3.0%	21,545	75	0.3%
Other Revenue	16,062	15,352	(4.4%)	14,077	1,275	9.1%
Other Operating Revenue	112,741	113,265	0.5%	107,261	6,004	5.6%
Total Operating Revenue	486,551	515,665	6.0%	515,125	539	0.1%
Operating Expenses						
Salaries & Wages	190,438	204,454	7.4%	202,878	1,576	0.8%
Contract Labor	10,286	7,665	(25.5%)	2,524	5,142	203.8%
Employee Benefits	50,428	51,499	2.1%	48,399	3,100	6.4%
Total Employment Expenses	251,153	263,618	5.0%	253,800	9,818	3.9%
Medical & Other Supplies	77,844	79,422	2.0%	74,677	4,746	6.4%
Physician Fees	55,583	60,766	9.3%	63,315	(2,548)	(4.0%)
Purchased Services	23,187	28,484	22.8%	23,675	4,809	20.3%
Repairs & Maintenance	17,163	16,917	(1.4%)	17,882	(965)	(5.4%)
Utilities	3,945	4,125	4.6%	3,982	143	3.6%
Rents & Leases	3,957	4,255	7.5%	4,249	7	0.2%
Depreciation & Amortization	20,167	19,880	(1.4%)	20,625	(745)	(3.6%)
Interest Expense	3,635	3,619	(0.4%)	4,190	(571)	(13.6%)
Other Expense	12,492	13,334	6.7%	14,085	(751)	(5.3%)
Management Services Expense	20,580	21,324	3.6%	21,202	122	0.6%
Total Operating Expenses	489,707	515,745	5.3%	501,680	14,066	2.8%
Operating Margin	(\$3,156)	(\$81)	97.4%	\$13,445	(\$13,526)	(100.6%)
Nonoperating Revenue (Loss)	4,260	9,449	121.8%	5,271	4,178	79.3%
Excess Margin	\$1,105	\$9,368	(787.8%)	\$18,717	(\$9,349)	(49.9%)
Operating Margin %	(0.6%)	(0.0%)		2.6%		
Excess Margin %	0.2%	1.8%		3.6%		

Kaweah Delta Medical Foundation

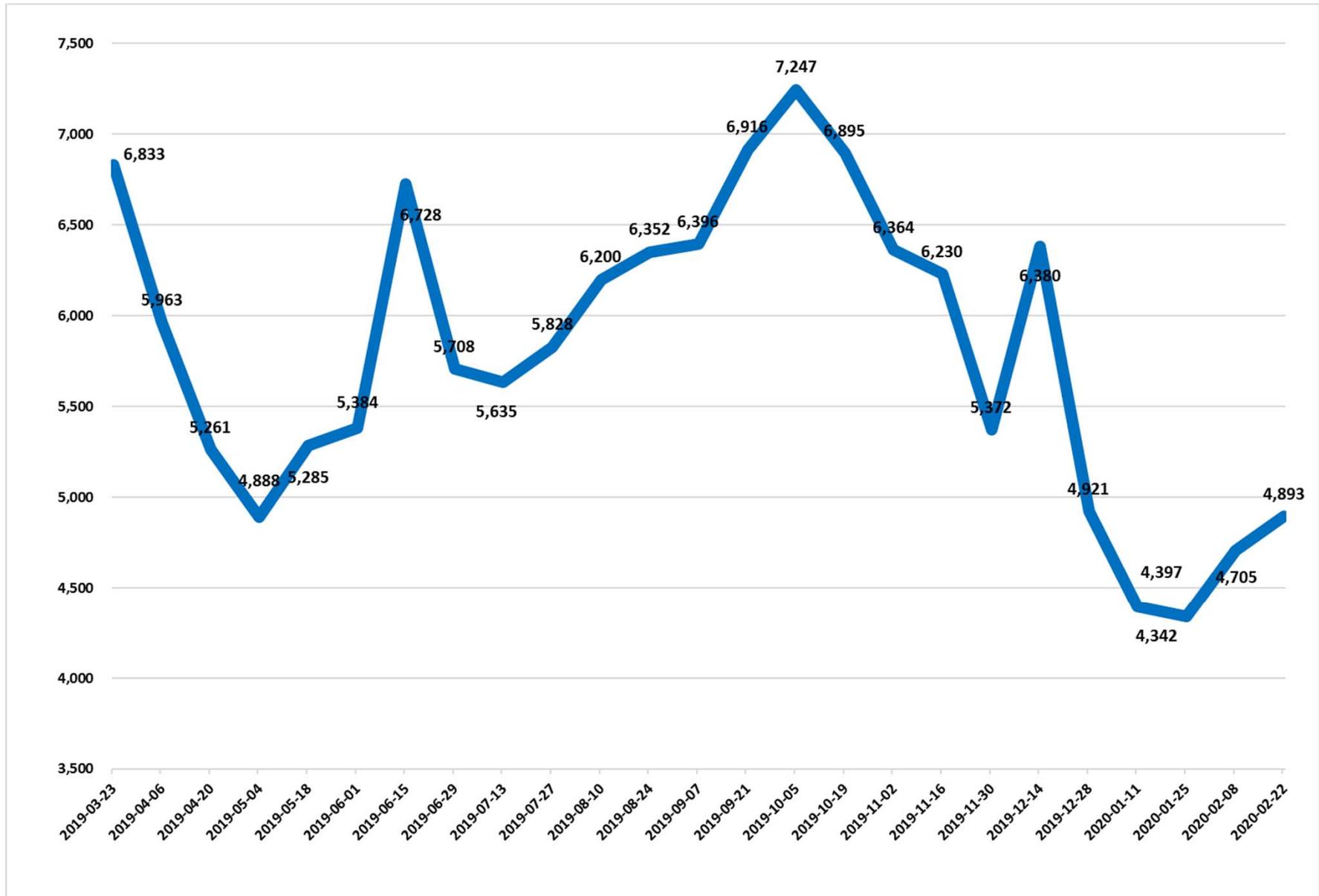
Fiscal Year Financial Comparison (000's)

	Actual Results FYTD February			Budget FYTD	Budget Variance FYTD	
	Jul – Feb 2019	Jul - Feb 2020	% Change	Jul – Feb 2020	Change	% Change
Operating Revenue						
Net Patient Service Revenue	28,653	29,962	4.6%	31,609	(\$1,647)	(5.2%)
Other Operating Revenue	425	508	19.4%	419	88	21.0%
Total Operating Revenue	29,078	30,469	4.8%	32,028	(1,559)	(4.9%)
Operating Expenses						
Salaries & Wages	7,628	7,715	1.2%	8,054	(338)	(4.2%)
Contract Labor	101	49	(51.7%)	0	49	0.0%
Employee Benefits	1,891	1,970	4.2%	1,918	52	2.7%
Total Employment Expenses	9,619	9,734	1.2%	9,971	(238)	(2.4%)
Medical & Other Supplies	3,920	4,139	5.6%	4,230	(91)	(2.1%)
Physician Fees	14,459	16,262	12.5%	17,213	(952)	(5.5%)
Purchased Services	804	778	(3.2%)	429	349	81.4%
Repairs & Maintenance	1,283	1,363	6.3%	1,747	(384)	(22.0%)
Utilities	291	244	(16.2%)	279	(35)	(12.6%)
Rents & Leases	1,765	1,842	4.4%	1,913	(71)	(3.7%)
Depreciation & Amortization	792	686	(13.4%)	704	(18)	(2.6%)
Interest Expense	16	9	(46.4%)	16	(7)	(46.1%)
Other Expense	1,030	1,158	12.4%	1,214	(57)	(4.7%)
Total Operating Expenses	33,978	36,213	6.6%	37,716	(1,503)	(4.0%)
Excess Margin	(\$4,900)	(\$5,744)	(17.2%)	(\$5,688)	(\$56)	(1.0%)
Excess Margin %	(16.9%)	(18.9%)		(17.8%)		

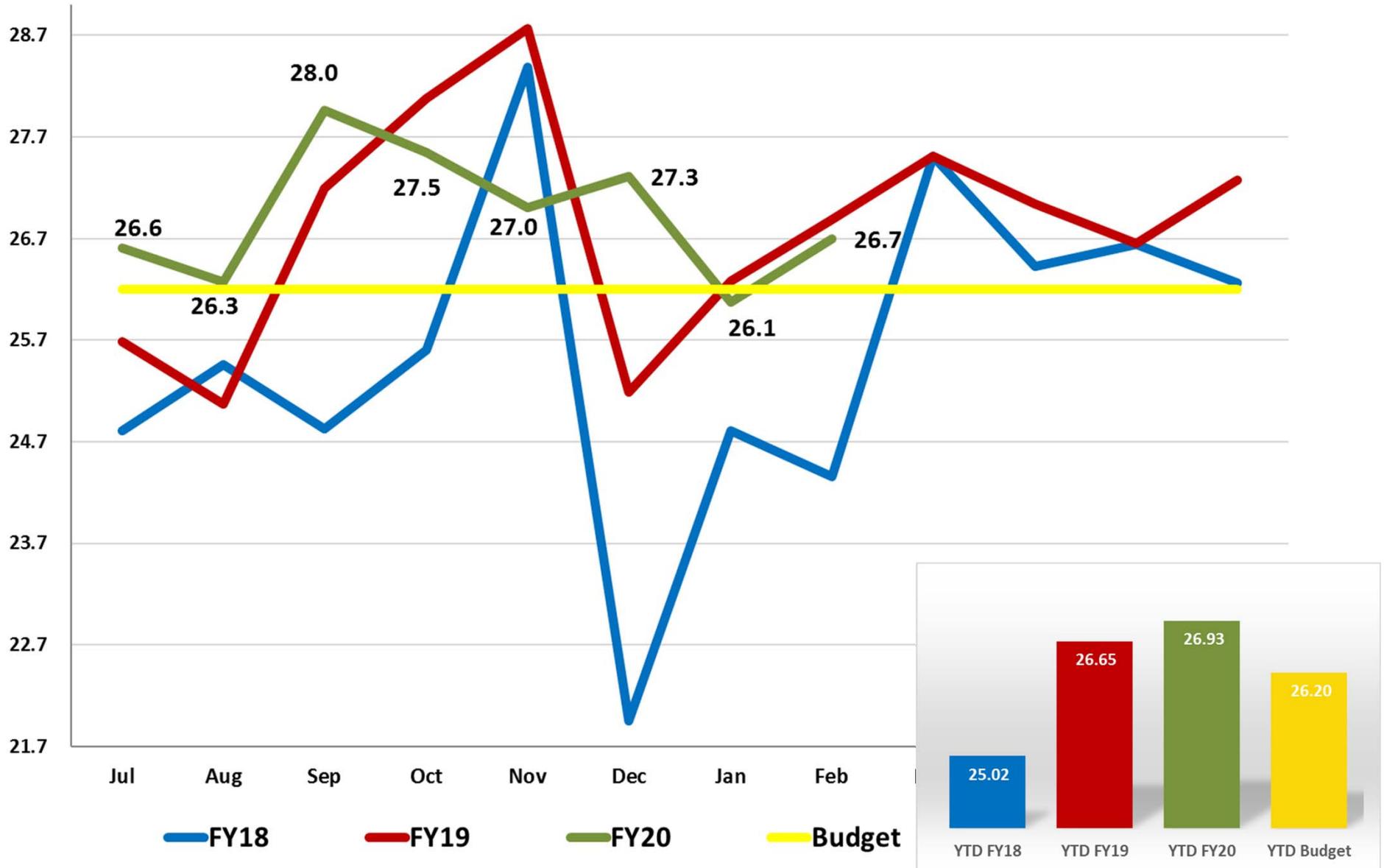
February Highlights – Budget Variances

- **Salaries & Wages:** The unfavorable variance of \$1.2M in February can be attributed to a couple of issues. One issue results from February having 29 days in 2020. As the budget allocation utilized only 28 days for the month, this additional day represented \$857K in “unbudgeted” payroll cost. There were also more than expected worked hours. This is primarily due to the nursing areas which were impacted by the focused efforts on nurse to patient ratios, as well as some unfavorable departmental productivity ratio variances. February’s payroll expense also includes an unbudgeted \$283K accrual related to our retention program.
- **Employee Benefits:** The \$1.2M unfavorable variance in February is due to a \$415K increase in health benefits due to high claims experience that exceeded our IBNR estimate, with no anticipated related stop loss recovery. Accrued vacation was over budget by \$505K resulting from an increase in net earned paid time off of 14,000 hours. In addition, FICA expense was \$190K higher than budget due to the new calendar year. As higher wage earners would have hit the FICA limit during the first half of fiscal year 2020, this expense remains on budget on a fiscal year-to-date basis.
- **Medical & Other Supplies:** The \$1.3M unfavorable variance is primarily due to an increase in medical/surgical supplies. The departments that experienced the largest increases are Lab (\$118K), Surgery (\$143K), ED (\$83K) and UCC (\$59K). These increases are primarily related to increased volume, timing, and not fully realizing budgeted savings due to inefficiencies. In addition, pharmaceutical costs were over budget by \$192K.
- **Physician Fees:** The \$737K unfavorable variance in February is primarily related to pediatric and neonatology coverage, and the Sequoia Cardiology Clinic. Annual and quarterly contract reconciliations in these areas negatively impacted February’s expense.

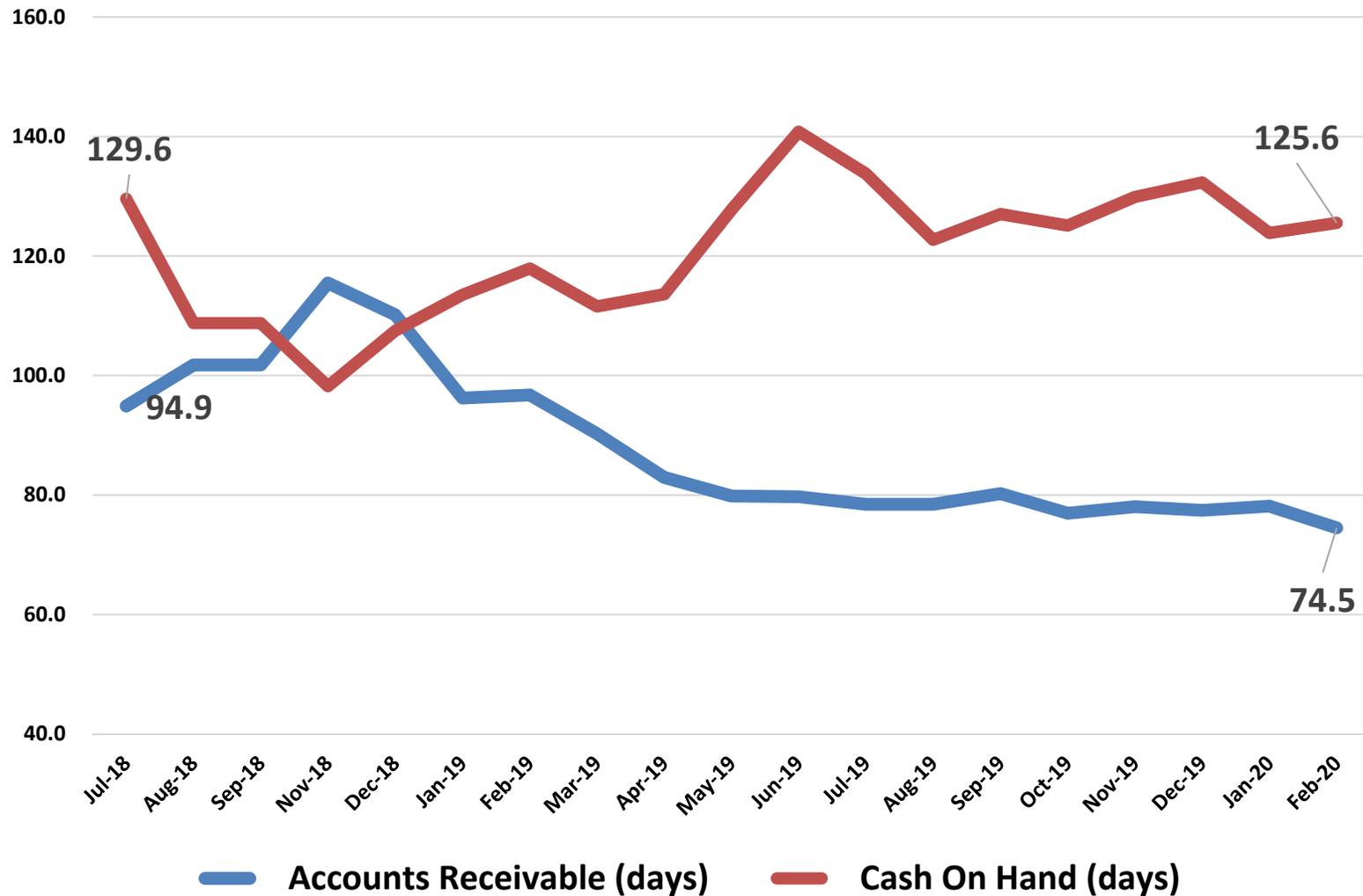
Contract Labor Hours



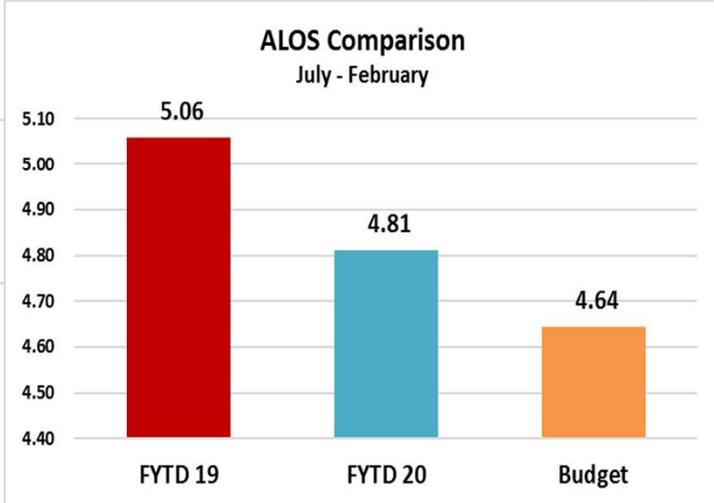
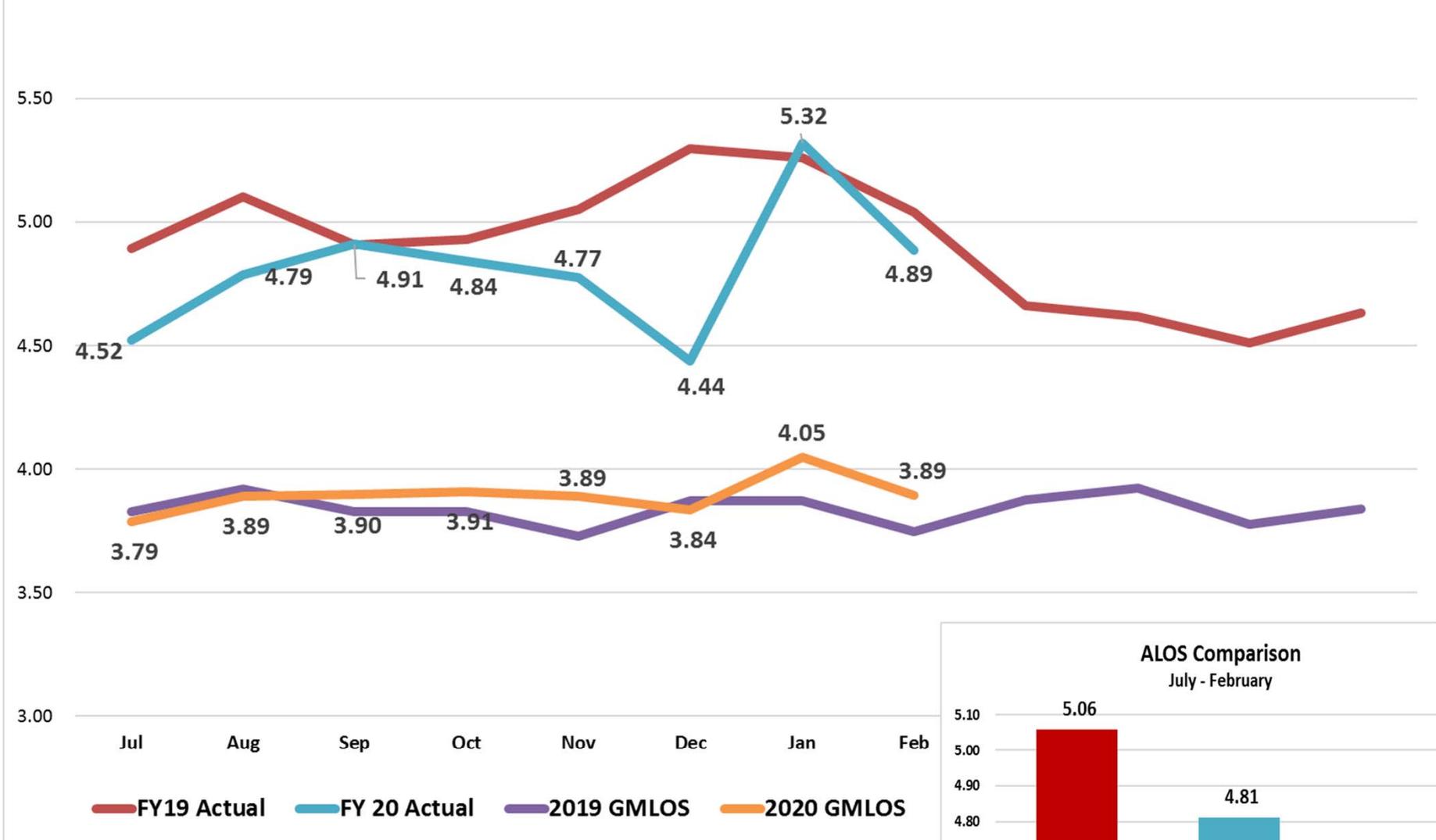
Productivity: Worked Hours/Adjusted Patient Days



Trended Liquidity Ratios

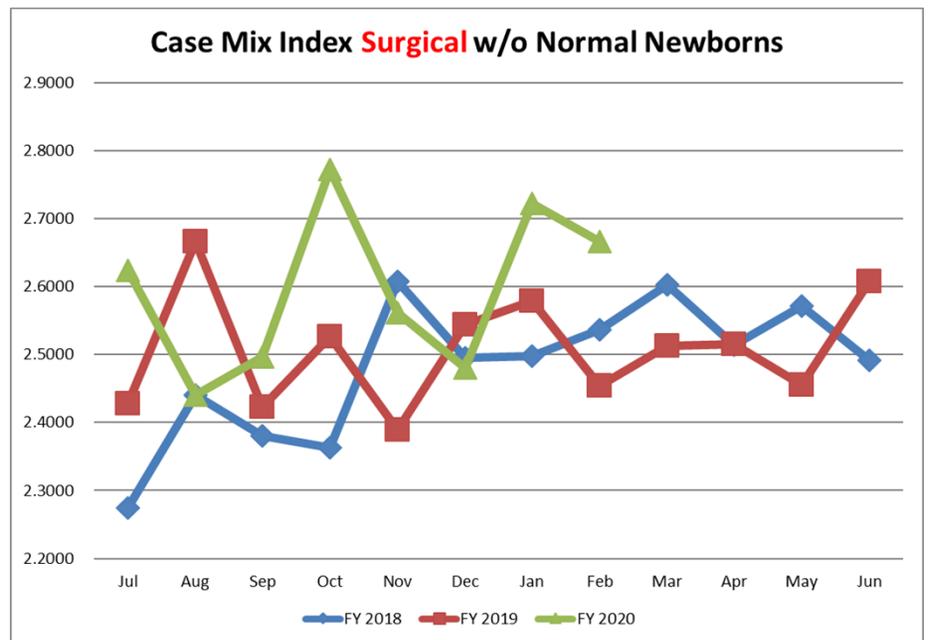
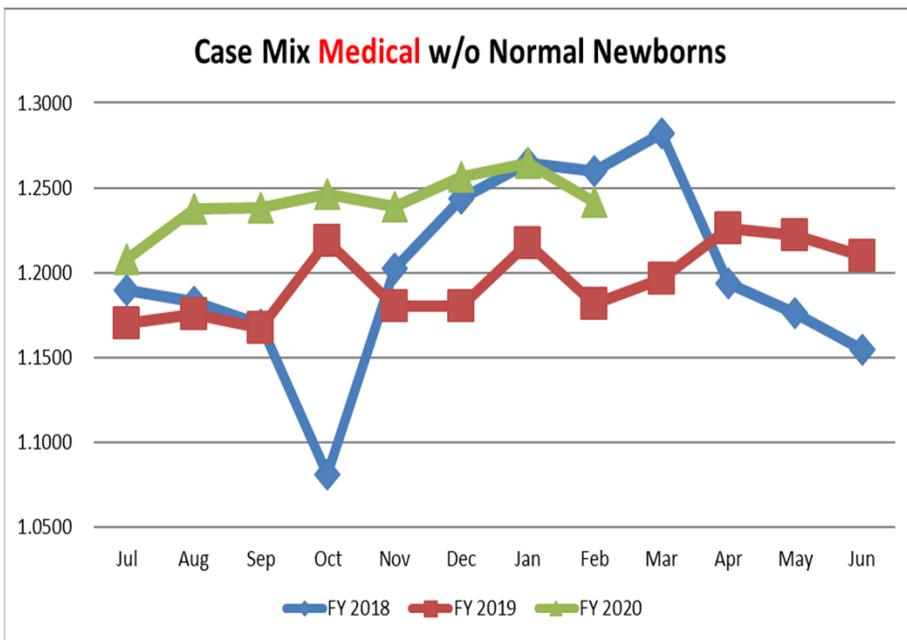
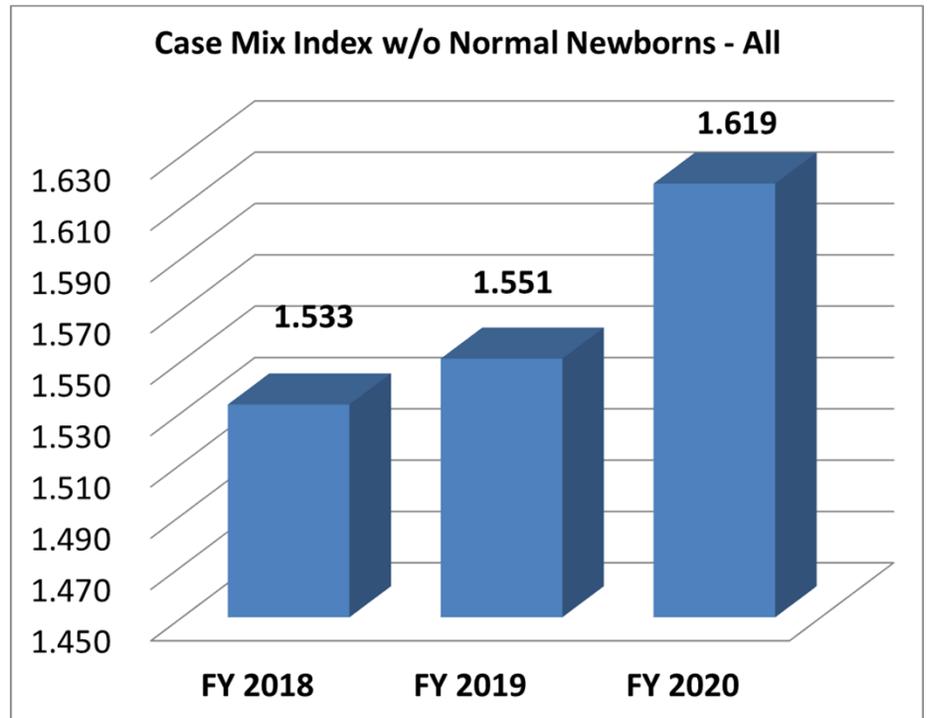
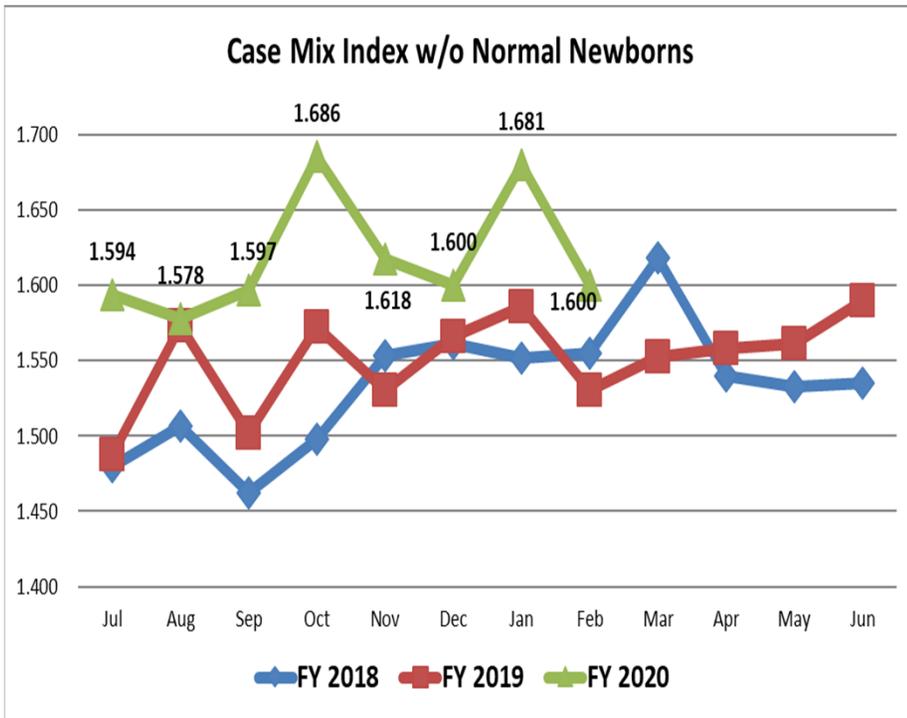


Average Length of Stay versus National Average (GMLOS)



Opportunity Cost for Reducing LOS to National Average (GMLOS)





KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED INCOME STATEMENT (000's)
FISCAL YEAR 2019 & 2020

Fiscal Year	Operating Revenue			Operating Expenses								Operating Income	Non-Operating Income	Net Income	Operating Margin %	Excess Margin
	Net Patient Revenue	Other Operating Revenue	Operating Revenue Total	Personnel Expense	Physician Fees	Supplies Expense	Other Operating Expense	Operating Expenses Total								
2019																
Jul-18	49,124	11,390	60,514	30,147	6,300	9,585	12,701	58,733	1,781	434	2,215	2.9%	3.6%			
Aug-18	52,124	11,439	63,563	31,602	7,668	10,624	12,980	62,874	689	482	1,171	1.1%	1.8%			
Sep-18	46,634	11,659	58,293	29,835	6,524	8,862	13,361	58,582	(289)	912	624	(0.5%)	1.1%			
Oct-18	48,769	11,644	60,413	32,849	7,145	9,867	13,066	62,927	(2,514)	345	(2,169)	(4.2%)	(3.6%)			
Nov-18	43,870	18,365	62,235	31,066	7,310	10,195	13,900	62,470	(235)	449	214	(0.4%)	0.3%			
Dec-18	43,717	14,732	58,449	31,115	7,023	10,329	12,736	61,202	(2,754)	614	(2,140)	(4.7%)	(3.6%)			
Jan-19	44,312	18,178	62,489	34,290	6,624	8,909	13,104	62,927	(438)	460	22	(0.7%)	0.0%			
Feb-19	45,261	15,334	60,595	30,249	6,989	9,473	13,280	59,991	604	565	1,169	1.0%	1.9%			
Mar-19	48,012	18,073	66,085	32,229	6,775	9,219	13,606	61,830	4,255	3,325	7,580	6.4%	10.9%			
Apr-19	45,828	17,318	63,146	31,272	7,105	9,209	15,748	63,334	(188)	604	416	(0.3%)	0.7%			
May-19	47,078	18,515	65,594	32,104	8,403	9,728	13,265	63,501	2,093	585	2,678	3.2%	4.0%			
Jun-19	47,183	24,376	71,558	29,357	7,655	6,865	15,114	58,992	12,566	3,562	16,128	17.6%	21.5%			
2019 FY Total	\$ 561,911	\$ 191,023	\$ 752,933	\$ 376,115	\$ 85,521	\$ 112,866	\$ 162,861	\$ 737,363	\$ 15,570	\$ 12,337	\$ 27,907	2.1%	3.6%			
2020																
Jul-19	51,799	13,802	65,601	32,948	7,266	8,683	13,597	62,494	3,107	744	3,852	4.7%	5.8%			
Aug-19	50,243	13,937	64,181	33,307	7,284	9,986	14,583	65,160	(980)	662	(318)	(1.5%)	(0.5%)			
Sep-19	48,185	13,994	62,179	31,582	7,486	8,571	14,182	61,822	356	4,429	4,785	0.6%	7.2%			
Oct-19	52,165	13,896	66,061	33,546	8,287	10,551	14,477	66,862	(801)	774	(27)	(1.2%)	(0.0%)			
Nov-19	49,354	12,823	62,177	31,690	6,974	9,635	13,616	61,916	261	699	960	0.4%	1.5%			
Dec-19	51,458	13,542	65,001	32,939	7,113	10,521	13,476	64,049	951	726	1,678	1.5%	2.6%			
Jan-20	52,382	15,305	67,687	34,899	7,653	11,127	14,469	68,148	(461)	682	221	(0.7%)	0.3%			
Feb-20	46,813	15,966	62,778	32,707	8,702	10,347	13,539	65,295	(2,516)	733	(1,783)	(4.0%)	(2.8%)			
2020 FY Total	\$ 402,399	\$ 113,265	\$ 515,665	\$ 263,618	\$ 60,766	\$ 79,422	\$ 111,939	\$ 515,745	\$ (81)	\$ 9,449	\$ 9,368	(0.0%)	1.8%			
FYTD Budget	407,864	107,261	515,125	253,800	63,315	74,677	109,889	501,680	13,445	5,271	18,717	2.6%	3.6%			
Variance	\$ (5,465)	\$ 6,004	\$ 539	\$ 9,818	\$ (2,548)	\$ 4,746	\$ 2,050	\$ 14,066	\$ (13,526)	\$ 4,178	\$ (9,349)					
Current Month Analysis																
Feb-20	\$ 46,813	\$ 15,966	\$ 62,778	\$ 32,707	\$ 8,702	\$ 10,347	\$ 13,539	\$ 65,295	\$ (2,516)	\$ 733	\$ (1,783)	(4.0%)	(2.8%)			
Budget	49,532	13,964	63,496	29,886	7,965	9,016	13,834	60,702	2,794	616	3,410	4.4%	5.3%			
Variance	\$ (2,719)	\$ 2,002	\$ (717)	\$ 2,822	\$ 737	\$ 1,330	\$ (295)	\$ 4,593	\$ (5,310)	\$ 117	\$ (5,193)					

KAWEAH DELTA HEALTH CARE DISTRICT

FISCAL YEAR 2019 & 2020

Fiscal Year	Patient Days	ADC	Adjusted	I/P Revenue %	DFR &	Net Patient	Personnel	Physician	Supply	Total	Personnel	Physician	Supply	Total
			Patient Days		Bad Debt %	Revenue/ Ajusted Patient Day	Expense/ Ajusted Patient Day	Fees/ Ajusted Patient Day	Expense/ Ajusted Patient Day	Expense/ Ajusted Patient Day	Expense/ Net Patient Revenue	Fees/ Net Patient Revenue	Expense/ Net Patient Revenue	Expense/ Net Patient Revenue
2019														
Jul-18	14,096	455	26,287	53.6%	72.4%	1,869	1,147	240	365	2,234	61.4%	12.8%	19.5%	119.6%
Aug-18	14,569	470	28,016	52.0%	76.0%	1,861	1,128	274	379	2,244	60.6%	14.7%	20.4%	120.6%
Sep-18	13,052	435	24,371	53.6%	73.5%	1,914	1,224	268	364	2,404	64.0%	14.0%	19.0%	125.6%
Oct-18	13,744	443	25,579	53.7%	73.5%	1,907	1,284	279	386	2,460	67.4%	14.7%	20.2%	129.0%
Nov-18	13,013	434	23,625	55.1%	74.9%	1,857	1,315	309	432	2,644	70.8%	16.7%	23.2%	142.4%
Dec-18	13,497	435	25,399	53.1%	76.2%	1,721	1,225	277	407	2,410	71.2%	16.1%	23.6%	140.0%
Jan-19	13,671	441	26,407	51.8%	76.9%	1,678	1,299	251	337	2,383	77.4%	14.9%	20.1%	142.0%
Feb-19	12,584	449	23,811	52.8%	75.9%	1,901	1,270	294	398	2,519	66.8%	15.4%	20.9%	132.5%
Mar-19	13,707	442	26,032	52.7%	76.9%	1,844	1,238	260	354	2,375	67.1%	14.1%	19.2%	128.8%
Apr-19	13,162	439	25,125	52.4%	76.9%	1,824	1,245	283	367	2,521	68.2%	15.5%	20.1%	138.2%
May-19	13,440	434	26,367	51.0%	75.3%	1,785	1,218	319	369	2,408	68.2%	17.8%	20.7%	134.9%
Jun-19	12,547	418	24,234	51.8%	75.6%	1,947	1,211	316	283	2,434	62.2%	16.2%	14.6%	125.0%
2019 FY Total	161,082	441	305,353	52.8%	75.4%	1,840	1,232	280	370	2,415	66.9%	15.2%	20.1%	131.2%
2020														
Jul-19	12,744	411	25,329	50.3%	73.8%	2,045	1,301	287	343	2,467	63.6%	14.0%	16.8%	120.6%
Aug-19	13,240	427	26,654	49.7%	74.8%	1,885	1,250	273	375	2,445	66.3%	14.5%	19.9%	129.7%
Sep-19	12,712	424	25,104	50.6%	74.1%	1,919	1,258	298	341	2,463	65.5%	15.5%	17.8%	128.3%
Oct-19	12,924	417	26,070	49.6%	74.6%	2,001	1,287	318	405	2,565	64.3%	15.9%	20.2%	128.2%
Nov-19	12,260	409	24,515	50.0%	74.4%	2,013	1,293	285	393	2,526	64.2%	14.1%	19.5%	125.5%
Dec-19	12,993	419	25,116	51.7%	73.8%	2,049	1,311	283	419	2,550	64.0%	13.8%	20.4%	124.5%
Jan-20	13,799	445	27,447	50.3%	75.3%	1,908	1,271	279	405	2,483	66.6%	14.6%	21.2%	130.1%
Feb-20	12,909	445	25,445	50.7%	76.9%	1,840	1,285	342	407	2,566	69.9%	18.6%	22.1%	139.5%
2020 FY Total	103,581	425	205,670	50.4%	74.7%	1,957	1,282	295	386	2,508	65.5%	15.1%	19.7%	128.2%
FYTD Budget	109,550	449	211,152	51.9%	74.3%	1,932	1,202	300	354	2,439	62.2%	15.5%	18.3%	123.0%
Variance	(5,969)	(24)	(5,482)	(1.5%)	0.4%	25	80	(4)	33	68	3.3%	(0.4%)	1.4%	5.2%
Current Month Analysis														
Feb-20	12,909	445	25,445	50.7%	76.9%	1,840	1,285	342	407	2,566	69.9%	18.6%	22.1%	139.5%
Budget	12,871	444	24,714	52.1%	74.2%	2,004	1,209	322	365	2,386	60.3%	16.1%	18.2%	122.6%
Variance	38	1	731	(1.3%)	2.8%	(164)	76	20	42	181	9.5%	2.5%	3.9%	16.9%

KAWEAH DELTA HEALTH CARE DISTRICT

RATIO ANALYSIS REPORT

FEBRUARY 29, 2019

	Current	Prior	June 30,	2018 Moody's		
	Month	Month	2019	Median Benchmark		
	Value	Value	Audited Value	Aa	A	Baa
LIQUIDITY RATIOS						
Current Ratio (x)	2.8	2.8	2.2	1.6	1.9	2.1
Accounts Receivable (days)	74.5	78.2	79.8	47.6	45.9	44.4
Cash On Hand (days)	125.6	123.9	140.8	257.6	215.1	158.0
Cushion Ratio (x)	16.2	15.8	18.5	36.2	22.5	14.4
Average Payment Period (days)	44.6	45.5	51.0	73.1	59.2	59.2
CAPITAL STRUCTURE RATIOS						
Cash-to-Debt	106.6%	104.2%	120.5%	228.8%	167.7%	119.7%
Debt-To-Capitalization	32.6%	32.5%	31.5%	26.9%	32.2%	40.4%
Debt-to-Cash Flow (x)	5.0	4.6	3.6	2.3	2.9	3.8
Debt Service Coverage	3.0	3.3	4.0	6.6	5.2	3.3
Maximum Annual Debt Service Coverage (x)	2.8	3.1	4.0	6.6	4.7	3.2
Age Of Plant (years)	13.1	13.1	12.1	10.3	11.8	12.1
PROFITABILITY RATIOS						
Operating Margin	(.0%)	0.5%	2.0%	3.2%	2.2%	0.7%
Excess Margin	1.8%	2.4%	3.6%	7.0%	5.0%	2.6%
Operating Cash Flow Margin	4.5%	5.1%	6.8%	9.1%	8.5%	6.8%
Return on Assets	1.5%	2.1%	3.0%	5.0%	3.9%	2.6%

**KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Feb-20	Jan-20	Change	% Change	Jun-19 (Audited)
ASSETS AND DEFERRED OUTFLOWS					
CURRENT ASSETS					
Cash and cash equivalents	\$ 10,959	\$ 9,751	\$ 1,208	12.38%	\$ 4,220
Current Portion of Board designated and trusted assets	15,361	15,048	313	2.08%	12,577
Accounts receivable:					
Net patient accounts	135,628	141,805	(6,177)	-4.36%	146,605
Other receivables	13,515	12,609	905	7.18%	13,907
	149,143	154,414	(5,271)	-3.41%	160,512
Inventories	10,642	10,525	117	1.11%	10,479
Medicare and Medi-Cal settlements	55,626	54,100	1,526	2.82%	30,759
Prepaid expenses	11,220	10,599	621	5.86%	11,510
Total current assets	252,951	254,438	(1,486)	-0.58%	230,057
NON-CURRENT CASH AND INVESTMENTS -					
less current portion					
Board designated cash and assets	255,710	250,672	5,037	2.01%	278,883
Revenue bond assets held in trust	39,582	45,872	(6,290)	-13.71%	33,569
Assets in self-insurance trust fund	4,275	4,267	8	0.19%	4,209
Total non-current cash and investments	299,566	300,811	(1,244)	-0.41%	316,662
CAPITAL ASSETS					
Land	17,542	16,989	554	3.26%	16,137
Buildings and improvements	360,724	361,146	(422)	-0.12%	356,887
Equipment	277,368	276,470	897	0.32%	275,513
Construction in progress	56,519	55,944	575	1.03%	42,299
	712,153	710,549	1,604	0.23%	690,836
Less accumulated depreciation	373,811	372,203	1,609	0.43%	357,681
	338,342	338,346	(4)	0.00%	333,155
Property under capital leases -					
less accumulated amortization	2,851	2,674	176	6.60%	3,204
Total capital assets	341,193	341,021	172	0.05%	336,359
OTHER ASSETS					
Property not used in operations	1,703	1,707	(4)	-0.25%	3,724
Health-related investments	7,590	7,615	(25)	-0.33%	7,537
Other	10,602	10,620	(18)	-0.17%	9,706
Total other assets	19,895	19,942	(47)	-0.24%	20,967
Total assets	913,606	916,211	(2,606)	-0.28%	904,045
DEFERRED OUTFLOWS	(2,610)	(2,572)	(38)	1.49%	(2,340)
Total assets and deferred outflows	\$ 910,996	\$ 913,640	\$ (2,644)	-0.29%	\$ 901,705

**KAWEAH DELTA HEALTH CARE DISTRICT
CONSOLIDATED STATEMENTS OF NET POSITION (000's)**

	Feb-20	Jan-20	Change	% Change	Jun-19 (Audited)
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued expenses	\$ 28,059	\$ 31,014	\$ (2,955)	-9.53%	\$ 35,319
Accrued payroll and related liabilities	53,792	51,604	2,189	4.24%	59,163
Long-term debt, current portion	8,825	8,983	(158)	-1.75%	9,360
Total current liabilities	90,676	91,600	(924)	-1.01%	103,842
LONG-TERM DEBT, less current portion					
Bonds payable	270,601	270,658	(57)	-0.02%	258,553
Capital leases	205	25	180	718.63%	174
Total long-term debt	270,806	270,683	123	0.05%	258,727
NET PENSION LIABILITY	27,773	28,207	(435)	-1.54%	31,249
OTHER LONG-TERM LIABILITIES	32,477	32,152	324	1.01%	28,647
Total liabilities	421,731	422,642	(911)	-0.22%	422,465
NET ASSETS					
Invested in capital assets, net of related debt	110,778	110,579	199	0.18%	105,427
Restricted	33,778	33,466	312	0.93%	30,090
Unrestricted	344,709	346,953	(2,244)	-0.65%	343,722
Total net position	489,265	490,997	(1,733)	-0.35%	479,239
Total liabilities and net position	\$ 910,996	\$ 913,640	\$ (2,644)	-0.29%	\$ 901,704

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

Board designated funds	Maturity	Yield	Investment	G/L	Amount	Total
	Date		Type	Account		
LAIF		1.91	Various		63,995,268	
CAMP		1.75	CAMP		2,869,970	
PFM	31846V203	1.18	Money market		1,039,670	
Wells Cap	31846V203	1.18	Money market		75,799	
Torrey Pines Bank	5-Mar-20	1.00	CD	Torrey Pines Bank	3,022,660	
PFM	16-Oct-20	3.39	CD	Sumito MTSU	805,000	
PFM	16-Nov-20	2.27	CD	Swedbank	1,800,000	
PFM	20-Jan-21	1.80	MTN-C	IBM	900,000	
PFM	16-Feb-21	1.73	ABS	Toyota Auto Recvs	17,878	
Wells Cap	23-Feb-21	2.25	MTN-C	Apple, Inc	615,000	
PFM	12-Mar-21	2.75	MTN-C	Texas Instruments	180,000	
Wells Cap	12-Mar-21	2.75	MTN-C	Texas Instruments	630,000	
Wells Cap	15-Mar-21	1.71	ABS	Smart Trust	184,023	
PFM	1-Apr-21	2.80	Municipal	California ST	530,000	
Wells Cap	1-Apr-21	2.63	Municipal	California ST High	1,250,000	
Wells Cap	1-Apr-21	3.54	Municipal	Sacramento Ca Public	1,200,000	
PFM	2-Apr-21	2.83	CD	Credit Agricole CD	825,000	
Wells Cap	13-Apr-21	2.95	MTN-C	Toyota Motor	350,000	
Wells Cap	13-Apr-21	2.95	MTN-C	Toyota Motor	600,000	
PFM	15-Apr-21	1.29	ABS	Hyundai Auto	7,496	
PFM	15-Apr-21	2.50	MTN-C	Bank of NY	900,000	
Wells Cap	19-Apr-21	2.63	MTN-C	Bank of America	435,000	
Wells Cap	19-Apr-21	2.63	MTN-C	Bank of America	600,000	
PFM	21-Apr-21	2.50	MTN-C	Morgan Stanley	450,000	
PFM	21-Apr-21	2.50	MTN-C	Morgan Stanley	450,000	
Wells Cap	21-Apr-21	2.50	MTN-C	Morgan Stanley	750,000	
Wells Cap	29-Apr-21	2.15	MTN-C	PNC Bank	525,000	
Wells Cap	29-Apr-21	2.15	MTN-C	PNC Bank	400,000	
PFM	5-May-21	2.25	MTN-C	American Express	450,000	
PFM	10-May-21	2.05	MTN-C	BB T Corp	450,000	
Wells Cap	17-May-21	2.65	MTN-C	Caterpillar Finl Mtn	700,000	
PFM	19-May-21	1.95	MTN-C	State Street Corp	245,000	
Wells Cap	21-May-21	3.25	MTN-C	Charles Schwab Corp	1,300,000	
PFM	24-May-21	4.13	MTN-C	US Bancorp	900,000	
Wells Cap	14-Jun-21	2.25	MTN-C	Fifth Third Bank	800,000	
PFM	15-Jun-21	1.67	ABS	Ford Credit Auto	45,431	
Wells Cap	1-Jul-21	2.39	Municipal	San Francisco	935,000	
PFM	14-Jul-21	1.13	U.S. Govt Agency	FHLB	950,000	
PFM	23-Jul-21	2.75	Supra-National Age	Intl Bk	1,800,000	
PFM	31-Jul-21	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
Wells Cap	1-Aug-21	1.94	Municipal	San Diego Ca Community	500,000	
PFM	16-Aug-21	1.76	ABS	Hyundai Auto	101,147	
Wells Cap	1-Sep-21	2.25	MTN-C	Ryder System Inc	-	
PFM	15-Sep-21	1.90	MTN-C	Oracle Corp	900,000	
PFM	20-Sep-21	1.85	MTN-C	Cisco Systems Inc	800,000	

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

Wells Cap	3	25-Sep-21	2.99	ABS	FHLMC	1,294,002
PFM	7	6-Oct-21	1.70	MTN-C	Pepsico Inc	1,320,000
PFM	4	15-Oct-21	1.82	ABS	John Deere	113,462
PFM	9	31-Oct-21	1.25	U.S. Govt Agency	US Treasury Bill	290,000
PFM	9	31-Oct-21	2.00	U.S. Govt Agency	US Treasury Bill	1,520,000
PFM	8	15-Nov-21	2.00	ABS	Toyota Auto Recvrs	140,757
PFM	9	30-Nov-21	1.88	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	9	30-Nov-21	1.75	U.S. Govt Agency	US Treasury Bill	2,000,000
PFM	0	15-Dec-21	1.75	ABS	Ally Auto	144,452
PFM	9	31-Dec-21	2.13	U.S. Govt Agency	US Treasury Bill	3,600,000
PFM	2	15-Jan-22	1.63	MTN-C	Comcast Corp	450,000
Wells Cap	4	24-Jan-22	4.50	MTN-C	JP Morgan	1,300,000
Wells Cap	3	25-Jan-22	2.79	ABS	FHLMC	1,587,490
Wells Cap	0	7-Feb-22	2.60	MTN-C	Bank of NY	1,000,000
PFM	8	12-Feb-22	2.38	MTN-C	Microsoft Corp	450,000
PFM	8	14-Feb-22	1.80	CD	Societe Generale CD	865,000
Wells Cap	7	19-Feb-22	3.17	MTN-C	Citibank	500,000
PFM	6	8-Mar-22	3.30	MTN-C	PNC Funding Corp	494,000
PFM	0	1-Apr-22	2.75	MTN-C	BB T Corp	450,000
Wells Cap	0	1-Apr-22	1.70	Municipal	Bay Area Ca	1,000,000
Wells Cap	3	5-Apr-22	1.88	U.S. Govt Agency	FNMA	920,000
Wells Cap	9	15-Apr-22	2.25	U.S. Govt Agency	US Treasury Bill	1,795,000
PFM	7	25-Apr-22	2.75	MTN-C	Citigroup	1,000,000
Wells Cap	6	25-Apr-22	2.40	MTN-C	National Rural	950,000
Wells Cap	3	26-Apr-22	3.00	MTN-C	Goldman Sachs	440,000
PFM	9	15-May-22	1.75	U.S. Govt Agency	US Treasury Bill	2,300,000
Wells Cap	9	15-May-22	3.28	Municipal	Univ Of CA	400,000
PFM	0	16-May-22	2.35	MTN-C	United Parcel	450,000
PFM	0	17-May-22	3.50	MTN-C	Bank of America	300,000
Wells Cap	2	18-May-22	2.30	MTN-C	Costco Wholesale	1,000,000
Wells Cap	9	23-May-22	2.65	MTN-C	US Bank NA	1,300,000
Wells Cap	7	25-May-22	2.20	MTN-C	Coca Cola Co	500,000
PFM	0	1-Jun-22	3.38	MTN-C	Blackrock Inc.	395,000
Wells Cap	3	14-Jun-22	1.88	U.S. Govt Agency	FFCB	2,600,000
Wells Cap	9	30-Jun-22	1.75	U.S. Govt Agency	US Treasury Bill	630,000
PFM	9	15-Jul-22	1.75	U.S. Govt Agency	US Treasury Bill	2,100,000
Wells Cap	9	15-Jul-22	1.75	U.S. Govt Agency	US Treasury Bill	900,000
Wells Cap	6	1-Aug-22	1.93	Municipal	Ohlone Ca Cmnty	800,000
Wells Cap	7	1-Aug-22	2.30	Municipal	Poway Ca Unif Sch	565,000
Wells Cap	9	15-Aug-22	1.50	U.S. Govt Agency	US Treasury Bill	580,000
PFM	3	25-Aug-22	2.31	ABS	FHLMC	390,000
PFM	6	26-Aug-22	1.85	CD	Nordea Bk Abb Ny CD	860,000
PFM	8	26-Aug-22	1.86	CD	Skandin Ens CD	845,000
PFM	8	31-Aug-22	1.88	U.S. Govt Agency	US Treasury Bill	1,280,000
Wells Cap	9	31-Aug-22	1.75	U.S. Govt Agency	US Treasury Bill	590,000
PFM	8	8-Sep-22	2.15	MTN-C	Toyota Motor	450,000
Wells Cap	3	9-Sep-22	2.00	U.S. Govt Agency	FHLB	300,000
Wells Cap	0	11-Sep-22	1.92	ABS	BMW Vehicle Owner	1,120,000
Wells Cap	0	11-Sep-22	1.70	MTN-C	Apple, Inc	600,000
Wells Cap	6	26-Sep-22	2.00	MTN-C	Paccar Financial Mtn	375,000
PFM	9	30-Sep-22	1.88	U.S. Govt Agency	US Treasury Bill	750,000
Wells Cap	3	5-Oct-22	2.00	U.S. Govt Agency	FNMA	950,000
Wells Cap	7	27-Oct-22	2.70	MTN-C	Citigroup	750,000
Wells Cap	9	31-Oct-22	2.00	U.S. Govt Agency	US Treasury Bill	3,150,000
Wells Cap	6	1-Nov-22	1.71	Municipal	Oregon ST	1,000,000
PFM	9	15-Nov-22	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000
Wells Cap	9	15-Nov-22	1.63	U.S. Govt Agency	US Treasury Bill	700,000
Wells Cap	9	21-Nov-22	1.99	ABS	Volkswagon Auto	710,000
Wells Cap	9	30-Nov-22	2.00	U.S. Govt Agency	US Treasury Bill	2,770,000
PFM	2	2-Dec-22	2.04	CD	Dnb Bank Asa Ny CD	630,000
PFM	8	15-Dec-22	3.02	ABS	Toyota Auto	915,000
PFM	4	15-Dec-22	2.70	MTN-C	Intel Corp	415,000
Wells Cap	8	15-Dec-22	1.84	ABS	Mercedes Benz Auto	750,000
PFM	3	27-Dec-22	2.28	U.S. Govt Agency	FNMA	568,295
PFM	9	31-Dec-22	2.13	U.S. Govt Agency	US Treasury Bill	1,180,000
Wells Cap	0	10-Jan-23	2.05	MTN-C	American Honda Mtn	1,000,000
PFM	8	17-Jan-23	3.03	ABS	Mercedes Benz Auto	565,000
Wells Cap	7	20-Jan-23	2.49	ABS	Citibank Credit	1,700,000
PFM	9	31-Jan-23	1.75	U.S. Govt Agency	US Treasury Bill	1,200,000
Wells Cap	9	31-Jan-23	2.38	U.S. Govt Agency	US Treasury Bill	350,000
Wells Cap	9	28-Feb-23	2.63	U.S. Govt Agency	US Treasury Bill	2,100,000
PFM	8	15-Mar-23	2.25	MTN-C	3M Company	540,000
PFM	0	15-Mar-23	2.75	MTN-C	Berkshire Hathaway	370,000
Wells Cap	6	15-Mar-23	3.06	ABS	Nissan Auto	1,543,659
Wells Cap	8	15-Mar-23	3.18	ABS	Toyota Auto	1,400,000
Wells Cap	4	20-Mar-23	2.83	ABS	Toyota Auto	1,135,000
Wells Cap	7	1-Apr-23	1.85	Municipal	San Diego County	1,275,000

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

Wells Cap	€	20-Apr-23	3.38	ABS	Verizon Owner Trust	600,000
PFM	€	24-Apr-23	2.88	MTN-C	Bank of America	640,000
PFM	€	15-May-23	1.75	U.S. Govt Agency	US Treasury Bill	630,000
PFM	€	15-May-23	1.75	U.S. Govt Agency	US Treasury Bill	1,100,000
PFM	€	15-May-23	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	€	16-May-23	3.02	ABS	GM Financial	415,000
PFM	€	18-May-23	2.70	MTN-C	JP Morgan	1,000,000
PFM	€	26-Jun-23	3.40	MTN-C	Walmart Inc.	800,000
Wells Cap	7	1-Jul-23	1.89	Municipal	San Francisco	1,070,000
Wells Cap	4	17-Jul-23	2.91	ABS	John Deere	400,000
PFM	€	24-Jul-23	2.91	MTN-C	Goldman Sachs	900,000
PFM	€	25-Jul-23	3.20	ABS	FHLMC	229,362
PFM	7	1-Aug-23	2.00	Municipal	Chaffey Ca	265,000
PFM	7	1-Aug-23	2.00	Municipal	San Diego Ca Community	165,000
PFM	€	1-Aug-23	1.97	Municipal	Tamalpais Ca Union	370,000
Wells Cap	€	31-Aug-23	2.75	U.S. Govt Agency	US Treasury Bill	1,240,000
PFM	7	1-Sep-23	2.13	Municipal	San Jose Ca Ref	765,000
PFM	€	20-Sep-23	3.45	MTN-C	Toyota Motor	550,000
PFM	€	30-Sep-23	1.38	U.S. Govt Agency	US Treasury Bill	1,150,000
PFM	€	10-Oct-23	3.63	MTN-C	American Honda Mtn	395,000
PFM	€	31-Oct-23	1.63	U.S. Govt Agency	US Treasury Bill	4,280,000
Wells Cap	€	31-Oct-23	3.00	U.S. Govt Agency	US Treasury Bill	550,000
PFM	7	15-Nov-23	2.51	ABS	Capital One Prime	480,000
Wells Cap	7	15-Nov-23	2.51	ABS	Capital One Prime	900,000
Wells Cap	€	30-Nov-23	2.13	U.S. Govt Agency	US Treasury Bill	835,000
Wells Cap	€	30-Nov-23	2.13	U.S. Govt Agency	US Treasury Bill	700,000
Wells Cap	€	15-Dec-23	2.99	ABS	American Express	1,410,000
Wells Cap	€	20-Dec-23	2.33	ABS	Verizon Owner Trust	600,000
PFM	€	31-Dec-23	2.25	U.S. Govt Agency	US Treasury Bill	2,605,000
Wells Cap	€	1-Jan-24	2.12	Municipal	New York ST	585,000
PFM	€	23-Jan-24	3.50	MTN-C	PNC Financial	395,000
Wells Cap	€	31-Jan-24	2.50	U.S. Govt Agency	US Treasury Bill	3,575,000
PFM	€	5-Feb-24	2.50	U.S. Govt Agency	FNMA	1,110,000
PFM	€	13-Feb-24	2.50	U.S. Govt Agency	FHLB	1,220,000
PFM	€	29-Feb-24	2.38	U.S. Govt Agency	US Treasury Bill	2,110,000
Wells Cap	€	29-Feb-24	2.38	U.S. Govt Agency	US Treasury Bill	2,825,000
PFM	€	7-Mar-24	2.90	MTN-C	Merck Co Inc.	405,000
PFM	7	15-Mar-24	2.95	MTN-C	Pfizer Inc.	465,000
Wells Cap	€	15-Mar-24	1.94	ABS	Mercedes Benz Auto	810,000
PFM	€	25-Mar-24	3.35	U.S. Govt Agency	FNMA	460,000
PFM	€	1-Apr-24	3.38	MTN-C	Mastercard Inc.	395,000
PFM	€	30-Apr-24	2.00	U.S. Govt Agency	US Treasury Bill	1,285,000
Wells Cap	€	30-Apr-24	2.25	U.S. Govt Agency	US Treasury Bill	500,000
PFM	€	15-May-24	2.50	U.S. Govt Agency	US Treasury Bill	425,000
PFM	€	15-May-24	2.50	U.S. Govt Agency	US Treasury Bill	950,000
Wells Cap	€	31-May-24	2.00	U.S. Govt Agency	US Treasury Bill	4,350,000
Wells Cap	€	31-May-24	2.00	U.S. Govt Agency	US Treasury Bill	500,000
Wells Cap	€	30-Jun-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	€	1-Jul-24	1.96	Municipal	Arizona ST	675,000
PFM	€	30-Jul-24	2.40	MTN-C	US Bancorp	415,000
Wells Cap	€	31-Jul-24	1.75	U.S. Govt Agency	US Treasury Bill	1,850,000
PFM	7	1-Aug-24	2.05	Municipal	San Diego Ca Community	80,000
PFM	€	1-Aug-24	2.02	Municipal	Tamalpais Ca Union	305,000
PFM	7	15-Aug-24	1.72	ABS	Capital One Multi	1,600,000
Wells Cap	€	16-Aug-24	2.02	MTN-C	Exxon Mobil	1,320,000
PFM	2	30-Aug-24	1.75	MTN-C	Walt Disney Co	780,000
PFM	7	6-Sep-24	1.75	MTN-C	Coca Cola Co	425,000
PFM	2	15-Oct-24	1.89	MTN-C	Discover Card	615,000
PFM	€	24-Oct-24	2.10	MTN-C	Bank of NY	150,000
PFM	€	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	1,500,000
Wells Cap	€	31-Oct-24	1.50	U.S. Govt Agency	US Treasury Bill	650,000
PFM	7	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	850,000
Wells Cap	7	8-Nov-24	2.15	MTN-C	Caterpillar Finl Mtn	600,000
Wells Cap	7	15-Nov-24	1.60	ABS	Capital One Prime	1,000,000
PFM	€	30-Nov-24	1.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Wells Cap	€	30-Nov-24	1.50	U.S. Govt Agency	US Treasury Bill	700,000
Wells Cap	€	6-Dec-24	2.15	MTN-C	Branch Banking Trust	1,300,000
Wells Cap	€	31-Dec-24	1.75	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	€	7-Jan-25	1.63	U.S. Govt Agency	FNMA	1,510,000
Wells Cap	2	9-Jan-25	2.05	ABS	John Deere	500,000
PFM	€	13-Feb-25	1.80	MTN-C	Toyota Motor	420,000

\$ 241,809,821

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
<u>Self-insurance trust</u>						
Wells Cap			Money market	110900	594,742	
Wells Cap			Fixed income - L/T	152300	<u>4,184,710</u>	4,779,452
<u>2012 revenue bonds</u>						
US Bank			Principal/Interest payment fund	142112	<u>2,838,627</u>	2,838,627
<u>2015A revenue bonds</u>						
US Bank			Principal/Interest payment fund	142115	<u>1,006,018</u>	1,006,018
<u>2015B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142116	1,040,597	
US Bank			Project Fund	152442	<u>28,765,848</u>	29,806,445
<u>2017A/B revenue bonds</u>						
US Bank			Principal/Interest payment fund	142117	<u>608,230</u>	608,230
<u>2017C revenue bonds</u>						
US Bank			Principal/Interest payment fund	142118	<u>886,403</u>	886,403
<u>2020 revenue bonds</u>						
Signature Bank			Project Fund	152446	<u>10,936,105</u>	10,936,105
<u>2014 general obligation bonds</u>						
LAIF			Interest Payment fund	152440	<u>861,152</u>	861,152
<u>Operations</u>						
Wells Fargo Bank	(Checking)	0.50	Checking	100000	(2,202,446)	
Wells Fargo Bank	(Savings)	0.50	Checking	100500	<u>9,431,826</u>	7,229,380
<u>Payroll</u>						
Wells Fargo Bank	(Checking)	0.50	Checking	100100	(85,324)	
Wells Fargo Bank	(Checking)	0.50	Checking	100201	89,209	
Wells Fargo Bank			Checking	100205	3,614	
Bancorp	(Checking)		Checking	100202	<u>27,479</u>	34,978
						7,264,358
Total investments					\$	<u>300,796,609</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100050		\$ 2,935,029
------------------	----------	--------	--	---------------------

Sequoia Regional Cancer Center

Wells Fargo Bank	(Medical) Checking	100535	\$ 159,750	
Wells Fargo Bank	(Radiation) Checking	100530	-	
				\$ 159,750

Kaweah Delta Hospital Foundation

VCB Checking	Investments	100501	\$ 542,171	
Various	S/T Investments	142200	5,568,935	
Various	L/T Investments	142300	10,980,597	
Various	Unrealized G/L	142400	1,945,246	
				\$ 19,036,949

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$ 184,078,150	142100		
Committed for capital	21,052,042	142100		
		<u>205,130,193</u>		
GO Bond reserve - L/T	2,055,720	142100		
401k Matching	11,057,613	142100		
Cost report settlement - current	2,135,384	142104		
Cost report settlement - L/T	<u>1,312,727</u>	142100		
		3,448,111		
Development fund/Memorial fund	104,184	112300		
Workers compensation - current	5,390,000	112900		
Workers compensation - L/T	<u>14,624,000</u>	113900		
		20,014,000		
		<u>\$ 241,809,821</u>		

	Total Investments	%	Trust Accounts	Surplus Funds	%
<u>Investment summary by institution:</u>					
Bancorp	\$ 27,479	0.0%		27,479	0.0%
CAMP	2,869,970	1.0%		2,869,970	1.2%
Local Agency Investment Fund (LAIF)	63,995,268	21.3%		63,995,268	25.7%
Local Agency Investment Fund (LAIF) - GOB Tax Rev	861,152	0.3%	861,152	-	0.0%
Wells Cap	92,329,424	30.7%	4,779,452	87,549,973	35.2%
PFM	84,371,950	28.0%		84,371,950	33.9%
Torrey Pines Bank	3,022,660	1.0%		3,022,660	1.2%
Wells Fargo Bank	7,236,879	2.4%		7,236,879	2.9%
Signature Bank	10,936,105	3.6%	10,936,105		0.0%
US Bank	35,145,722	11.7%	35,145,722		0.0%
<hr/>					
Total investments	\$ 300,796,609	100.0%	\$ 51,722,430	\$ 249,074,179	100.0%

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 9,652,660	\$ 74,722,000 (30%)
Checking accounts	7,264,358	
Local Agency Investment Fund (LAIF)	63,995,268	65,000,000
CAMP	2,869,970	
Medium-term notes (corporate) (MTN-C)	43,949,000	74,722,000 (30%)
U.S. government agency	81,883,295	
Municipal securities	13,735,000	
Money market accounts	1,115,469	49,815,000 (20%)
Asset Backed Securities	22,809,159	49,815,000 (20%)
Supra-National Agency	1,800,000	74,722,000 (30%)
	<u>\$ 249,074,179</u>	

Return on investment:

Current month	<u>2.23%</u>
Year-to-date	<u>2.37%</u>
Prospective	<u>2.07%</u>
LAIF (year-to-date)	<u>2.15%</u>
Budget	<u>2.28%</u>

Fair market value disclosure for the quarter ended December 31, 2019 (District only):

	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	\$ 2,038,814
Change in unrealized gain (loss) on investments (income statement effect)	\$ (365,506)	\$ 58,279

Investment summary of CDs:

Credit Agricole CD	\$ 825,000
Dnb Bank Asa Ny CD	630,000
Nordea Bk Abb Ny CD	860,000
Societe Generale CD	865,000
Skandin Ens CD	845,000
Sumito Mtsu	805,000
Swedbank	1,800,000
Torrey Pines Bank	3,022,660
	<u>\$ 9,652,660</u>

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020

Investment summary of asset backed securities:

Ally Auto	\$ 144,452
American Express	1,410,000
BMW Vehicle Owner	1,120,000
Capital One Multi	1,600,000
Capital One Prime	2,380,000
Citibank Credit	1,700,000
FHLMC	3,500,854
Ford Credit Auto	45,431
GM Financial	415,000
Honda Auto	1,135,000
Hyundai Auto	108,643
John Deere	1,013,462
Mercedes Benz Auto	2,125,000
Nissan Auto	1,543,659
Smart Trust	184,023
Toyota Auto	2,315,000
Toyota Auto Recvs	158,635
Verizon Owner Trust	1,200,000
Volkswagon Auto	710,000
	<u>\$ 22,809,159</u>

Investment summary of medium-term notes (corporate):

3M Company	\$ 540,000.00
American Express	450,000
American Honda Mtn	1,395,000
Apple, Inc	1,215,000
Bank of America	1,975,000
Bank of NY	2,050,000
BB T Corp	900,000
Berkshire Hathaway	370,000
Blackrock Inc.	395,000
Branch Banking Trust	1,300,000
Caterpillar Finl Mtn	2,150,000
Charles Schwab Corp	1,300,000
Cisco Systems Inc	800,000
Citibank	500,000
Citigroup	1,750,000
Coca Cola Co	925,000
Comcast Corp	450,000
Costco Wholesale	1,000,000
Discover Card	615,000
Exxon Mobil	1,320,000
Fifth Third Bank	800,000
Goldman Sachs	1,340,000
IBM	900,000
Intel Corp	415,000
JP Morgan	2,300,000
Mastercard Inc.	395,000
Merck Co Inc.	405,000
Microsoft Corp	450,000
Morgan Stanley	1,650,000
National Rural	950,000
Oracle Corp	900,000
Paccar Financial Mtn	375,000
Pepsico Inc	1,320,000
Pfizer Inc.	465,000
PNC Bank	925,000
PNC Financial	395,000
PNC Funding Corp	494,000
Ryder System Inc	0
State Street Corp	245,000
Texas Instruments	810,000
Toyota Motor	2,370,000
United Parcel	450,000
US Bancorp	1,315,000
US Bank NA	1,300,000
Walmart Inc.	800,000
Walt Disney Co	780,000
	<u>\$ 43,949,000</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
February 29, 2020**

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$ 5,518,295
Federal Home Loan Bank (FHLB)	2,470,000
Federal Farmers Credit Bank (FFCB)	2,600,000
US Treasury Bill	71,295,000
	<u>\$ 81,883,295</u>

Investment summary of municipal securities:

Bay Area Ca	\$ 1,000,000.00
Arizona ST	675,000
California ST	530,000
California ST High	1,250,000
Chaffey Ca	265,000
New York ST	585,000
Ohlone Ca Cmnty	800,000
Oregon ST	1,000,000
Poway Ca Unif Sch	565,000
Sacramento Ca Public	1,200,000
San Diego Ca Community	745,000
San Diego County	1,275,000
San Francisco	2,005,000
San Jose Ca Ref	765,000
Tamalpais Ca Union	675,000
Univ Of CA	400,000
	<u>\$ 13,735,000</u>

Investment summary of Supra-National Agency:

Intl Bk	\$ 1,800,000
	<u>\$ 1,800,000</u>

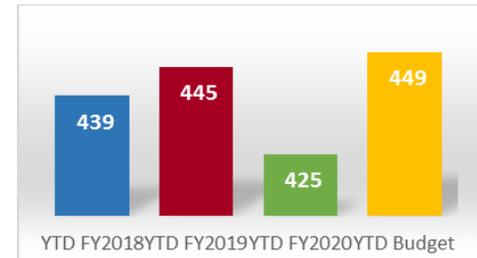
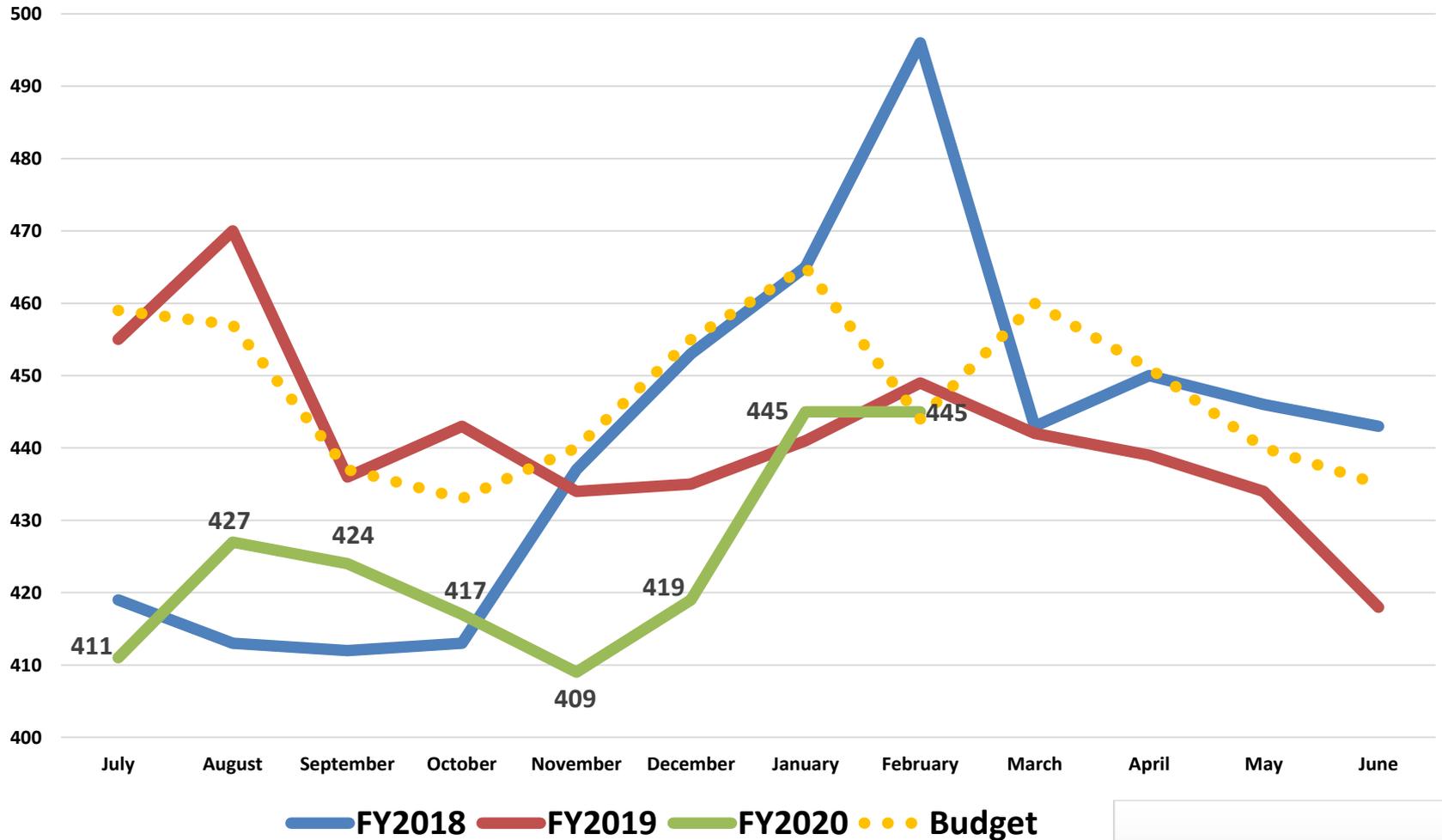
M O R E T H A N M E D I C I N E . L I F E .

Statistical Report

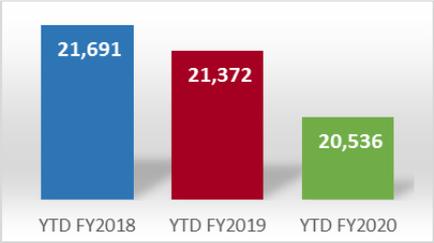
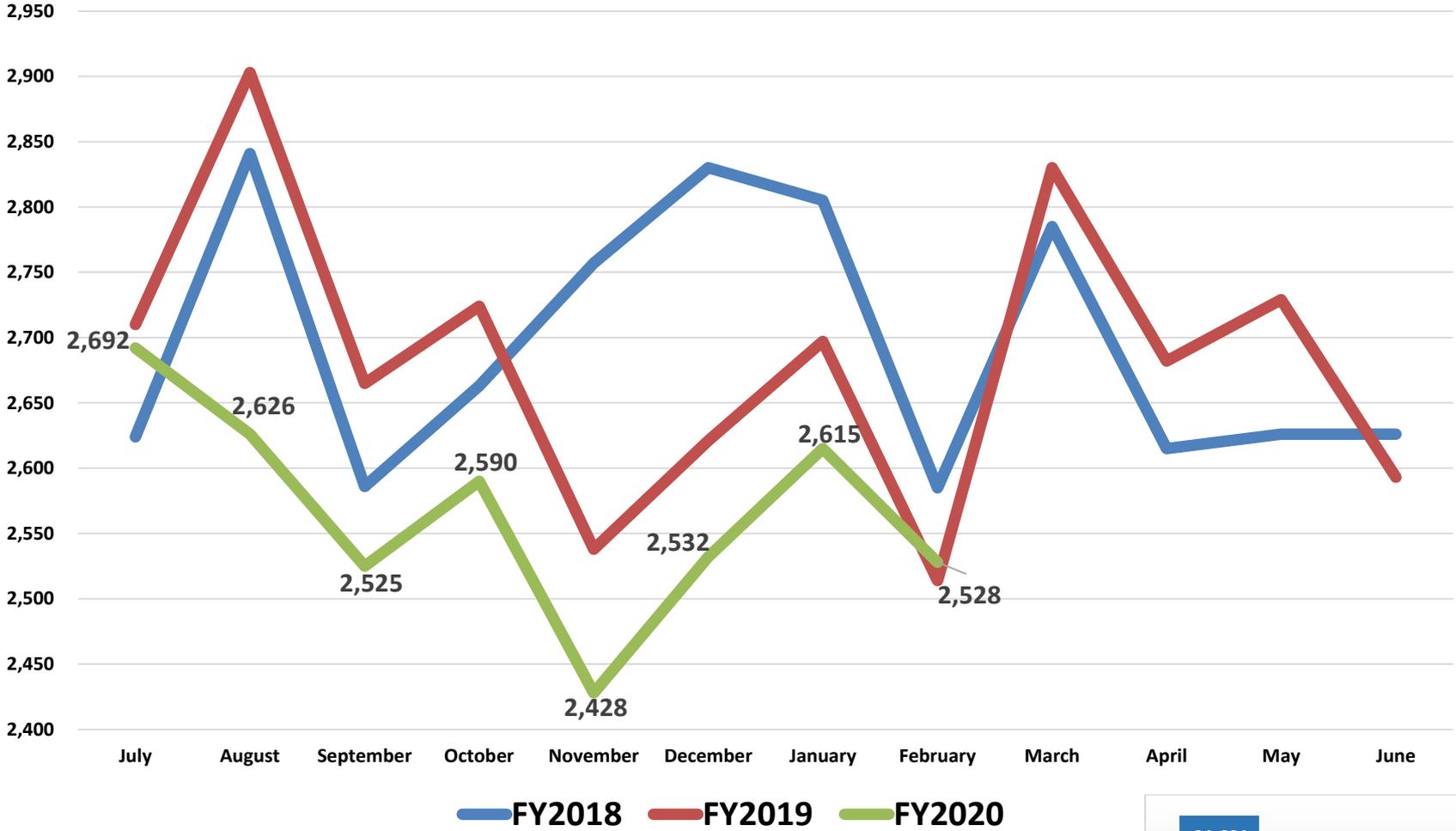
March 23, 2020



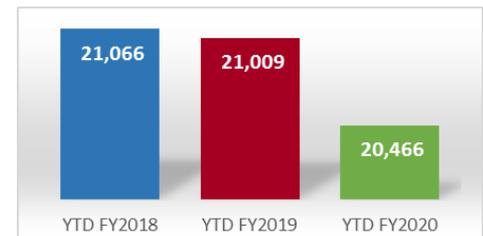
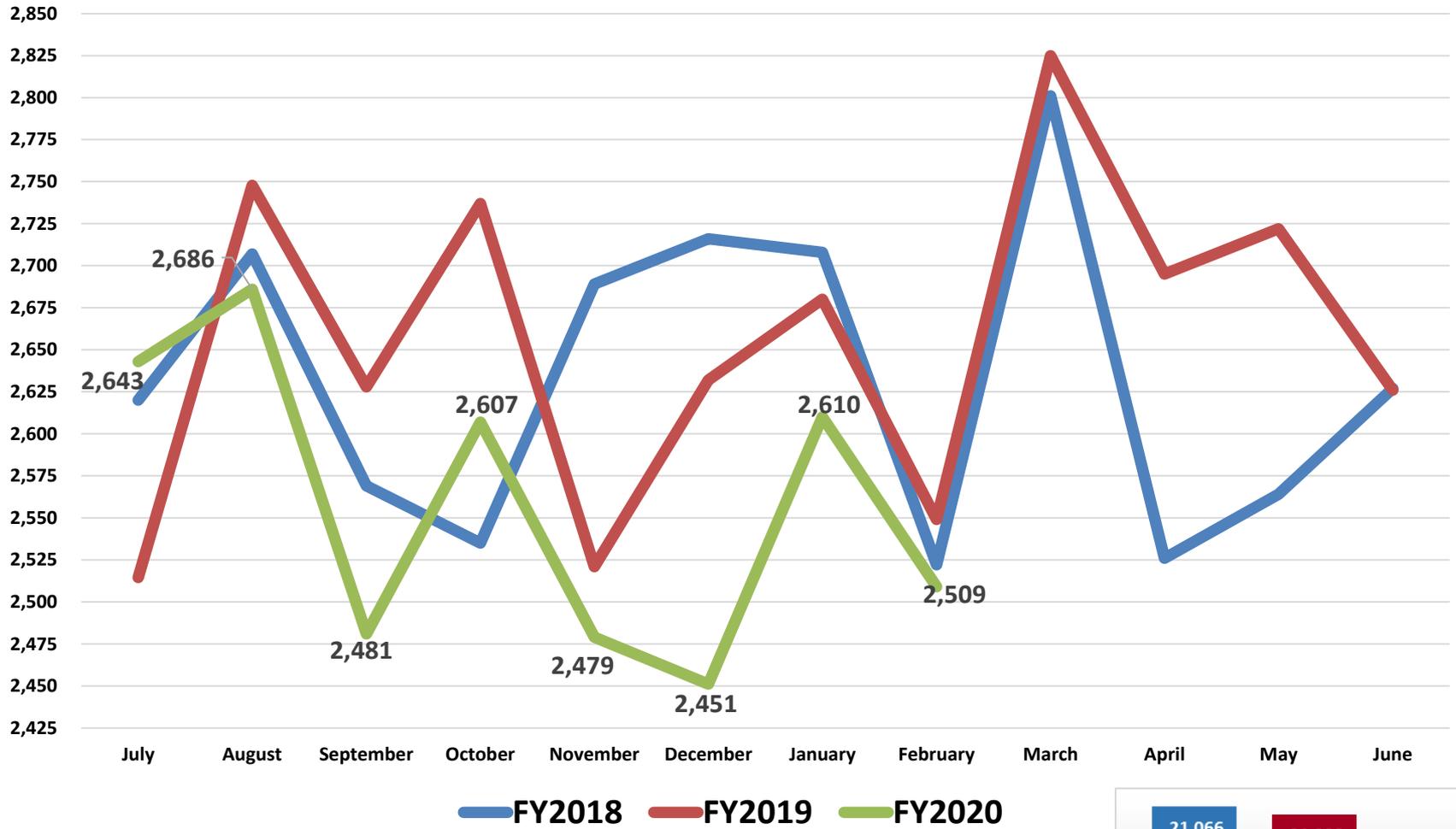
Average Daily Census



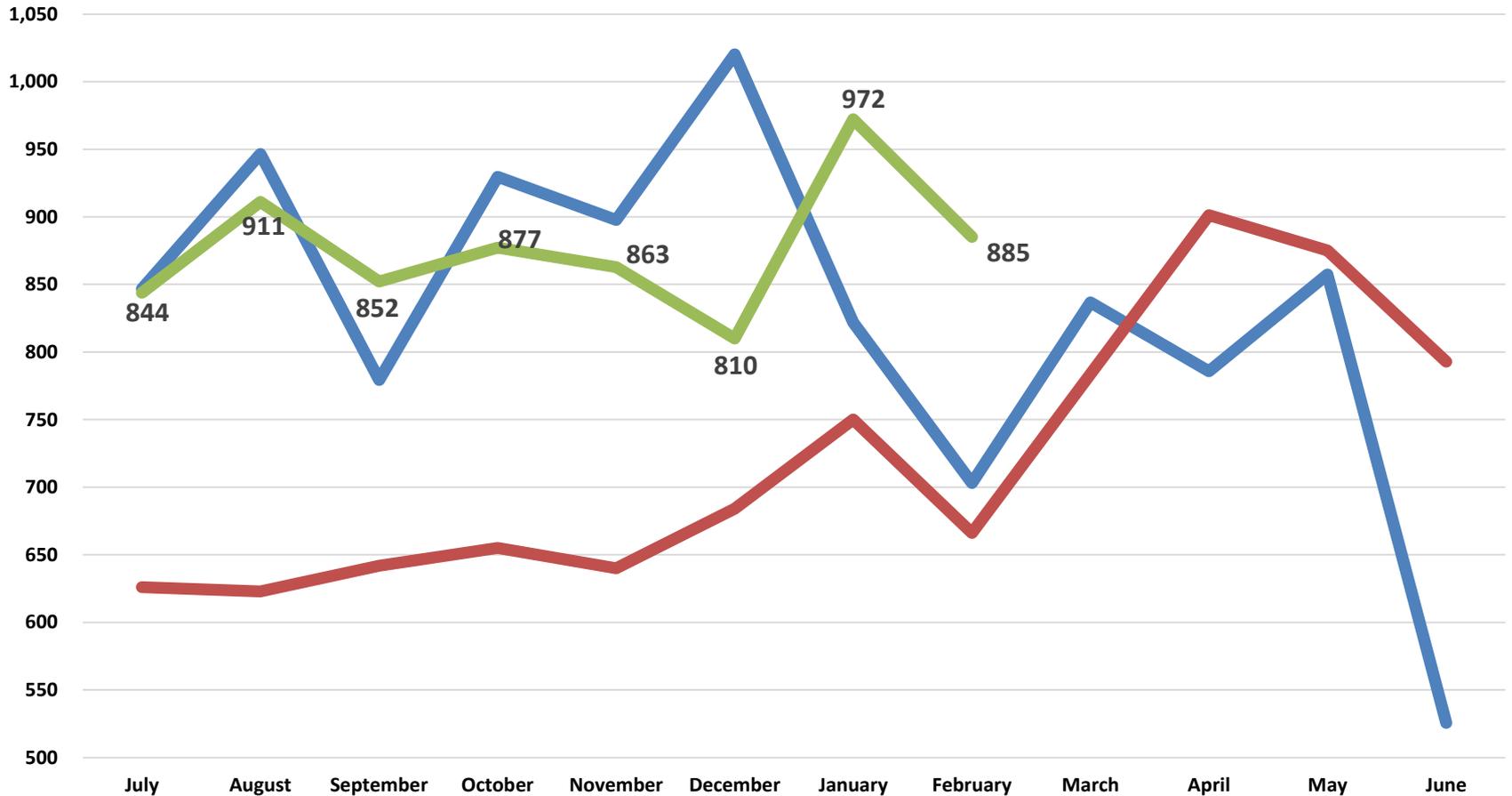
Admissions



Discharges

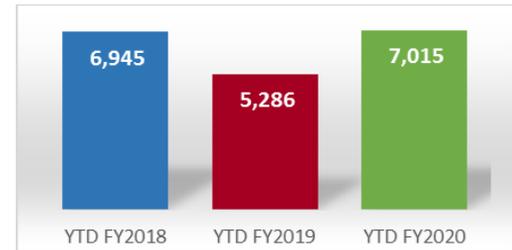


Observation Days

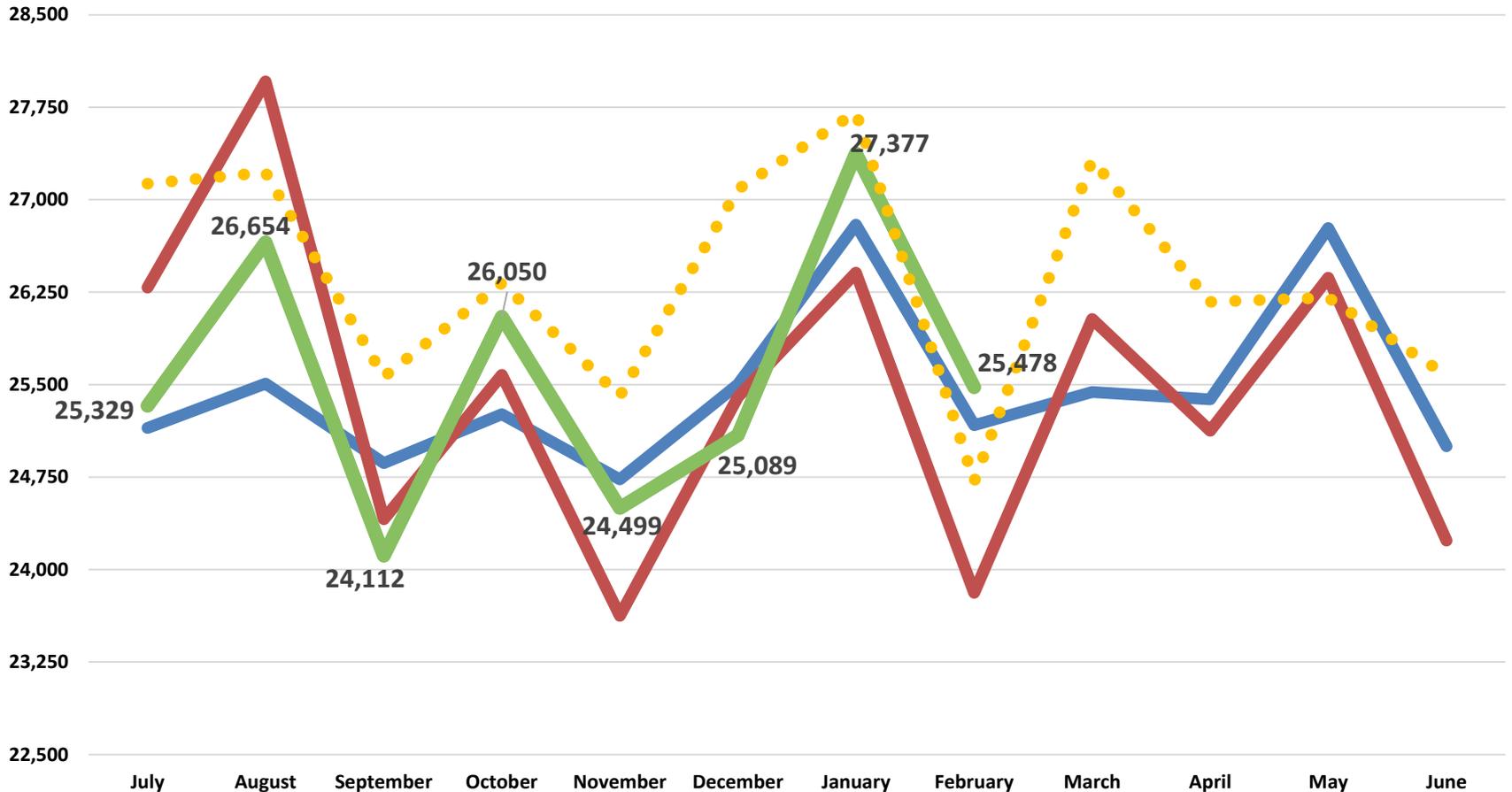


FY2018 **FY2019** **FY2020**

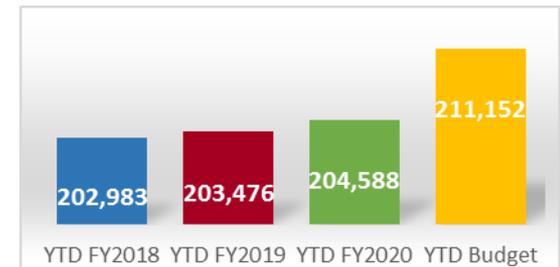
53/124



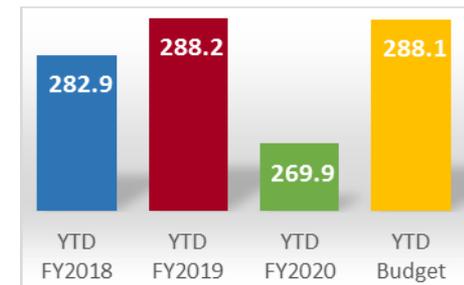
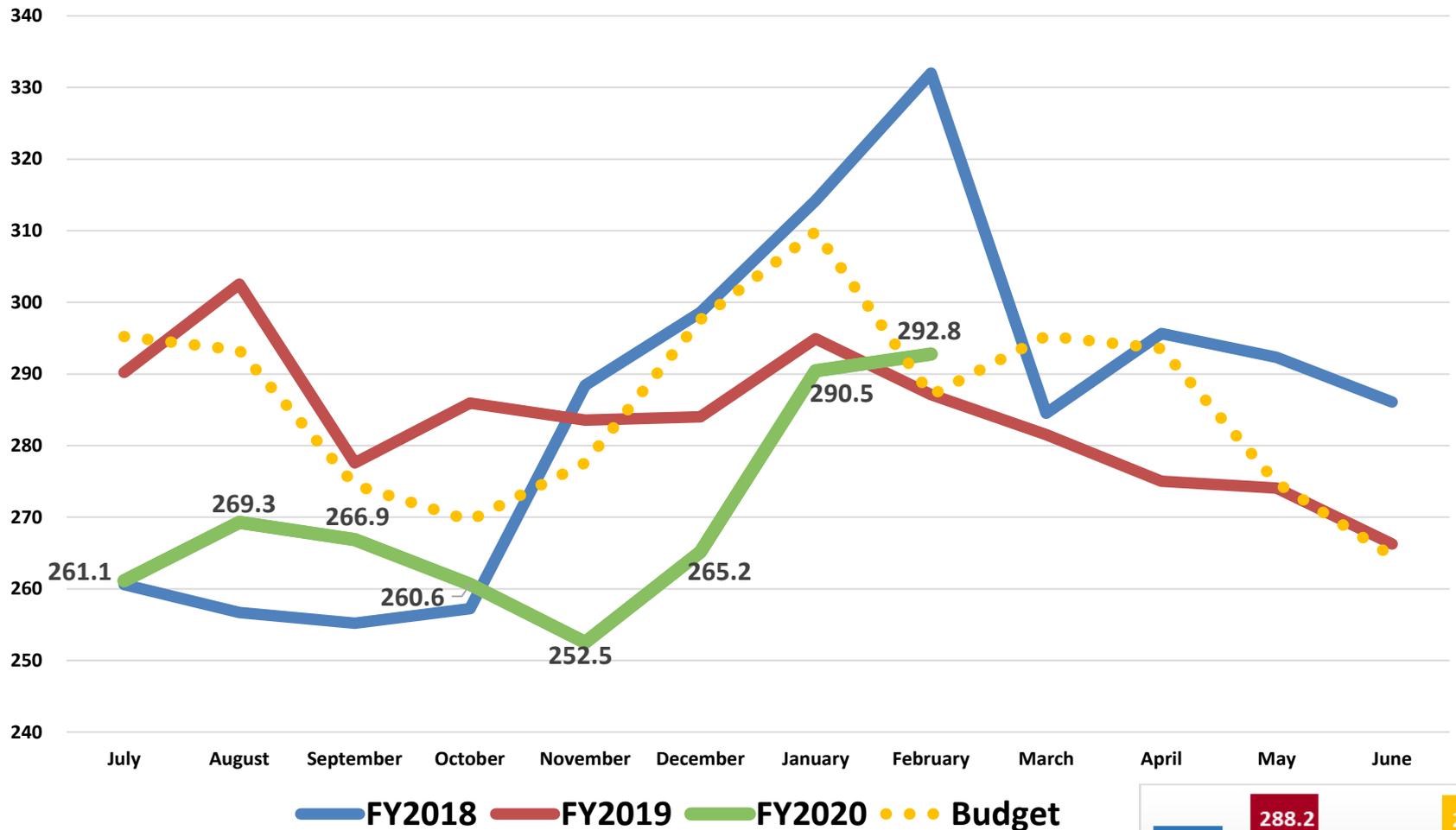
Adjusted Patient Days



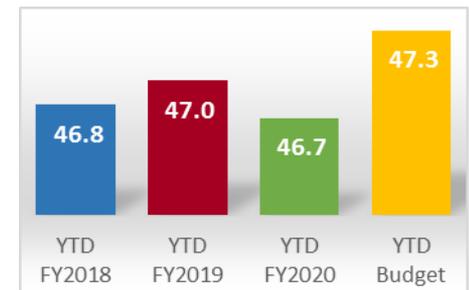
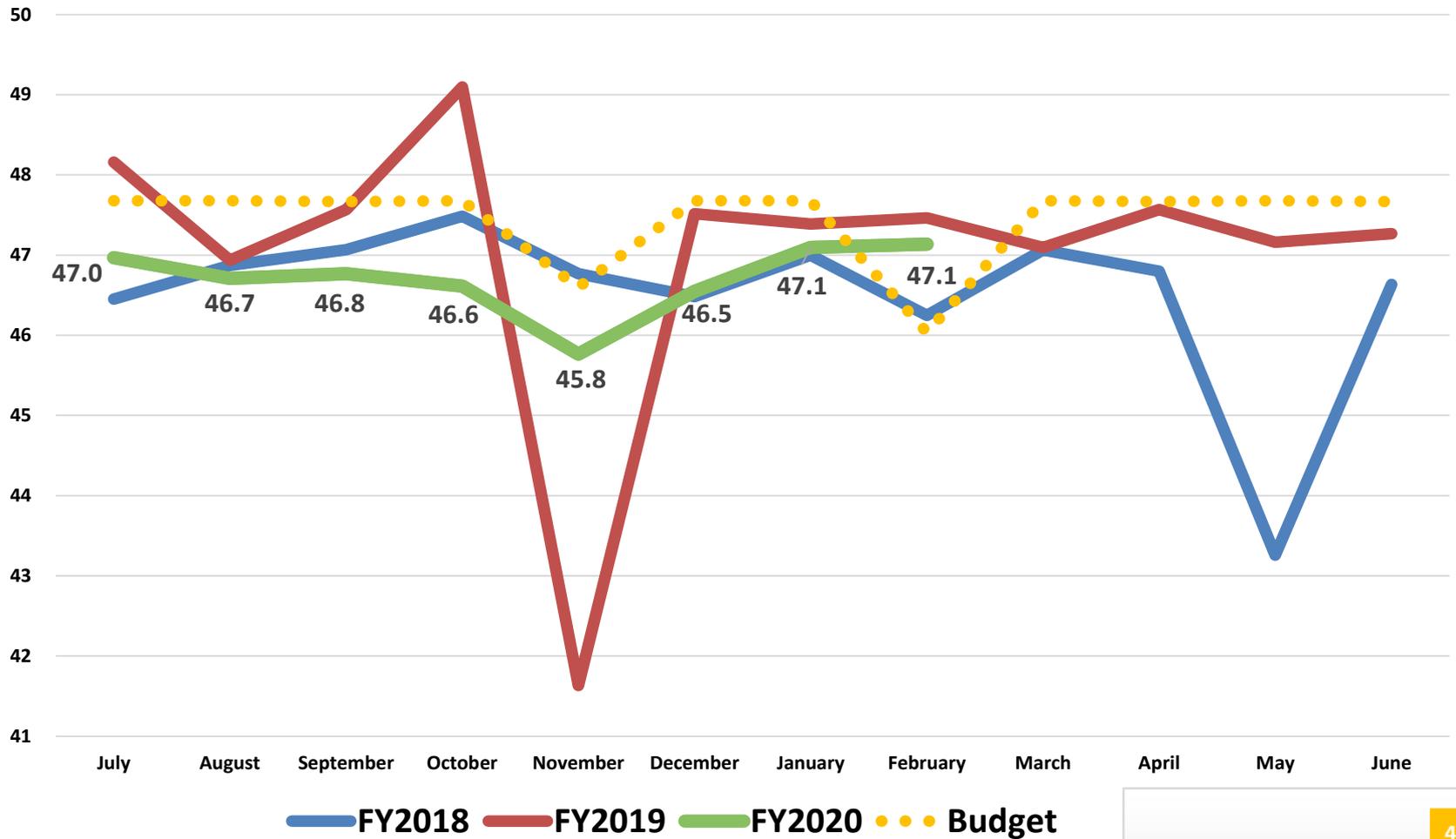
— **FY2018**
 — **FY2019**
 — **FY2020**
 ••• **Budget**



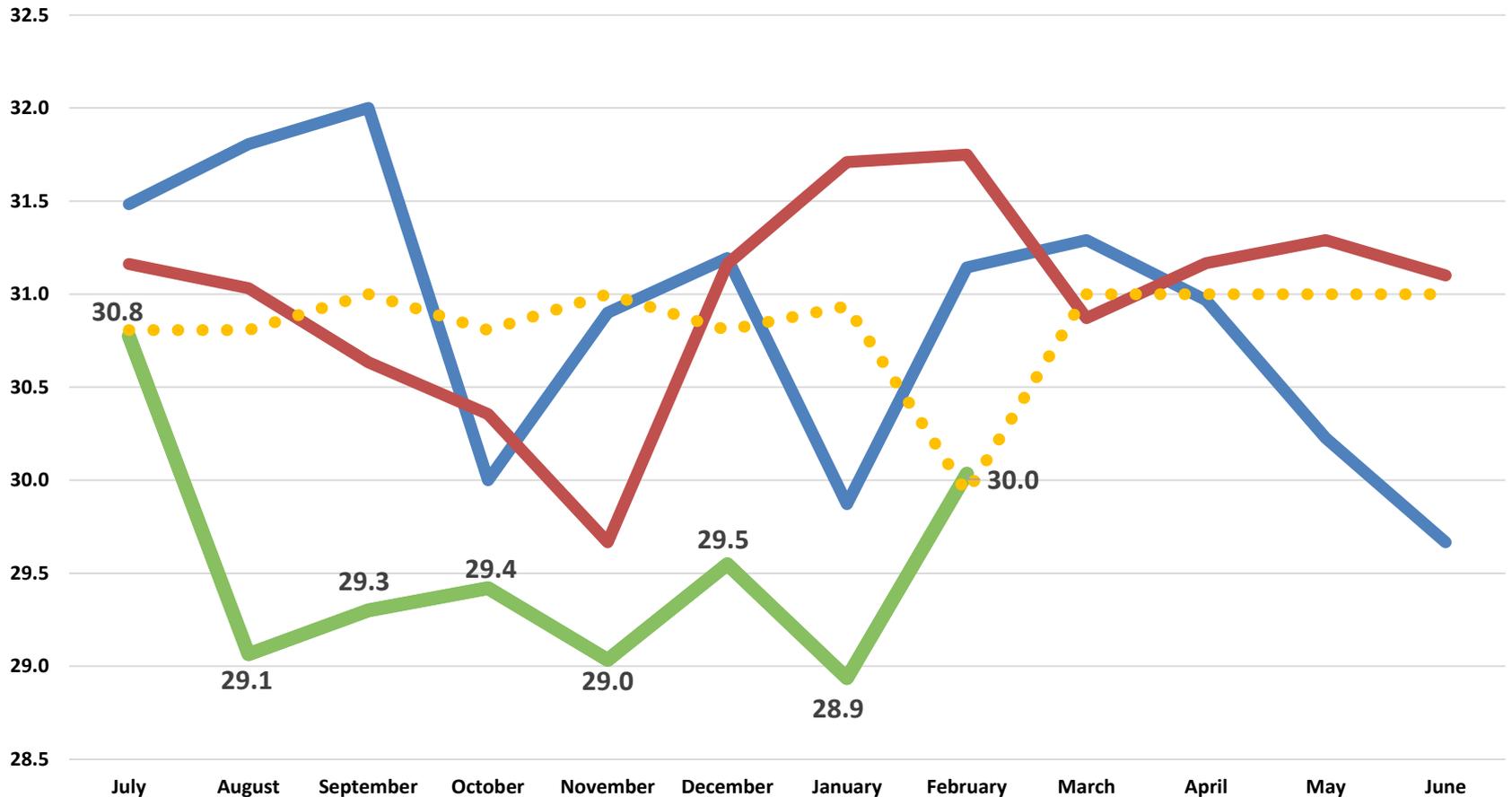
Medical Center – Avg. Patients Per Day



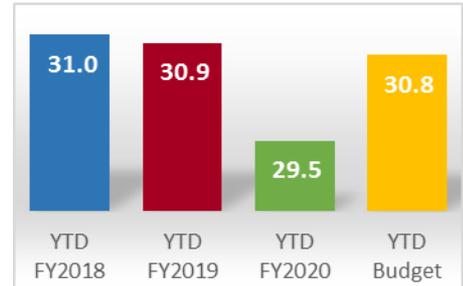
Acute I/P Psych - Avg. Patients Per Day



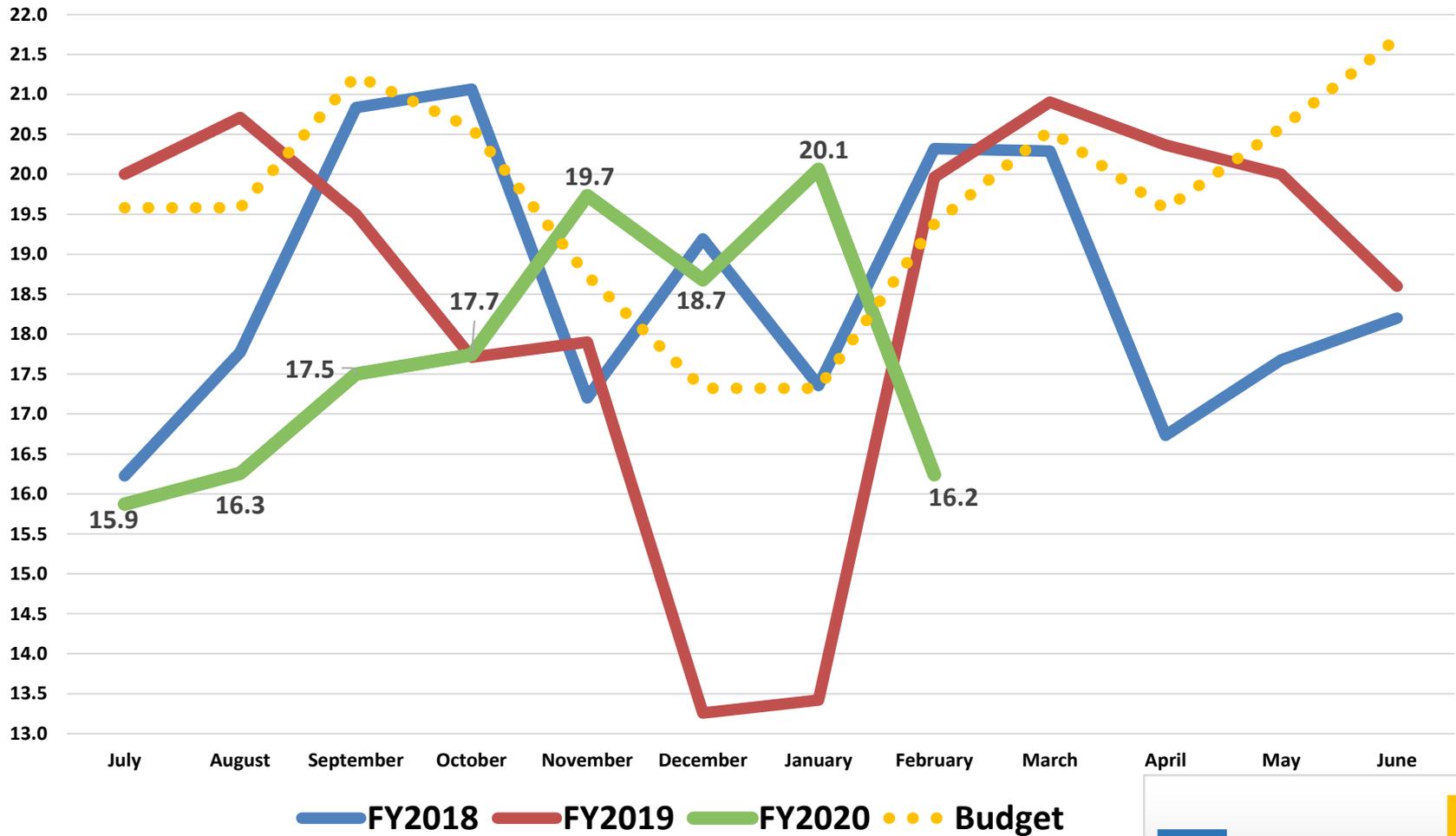
Sub-Acute - Avg. Patients Per Day



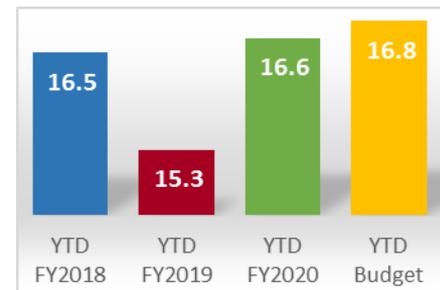
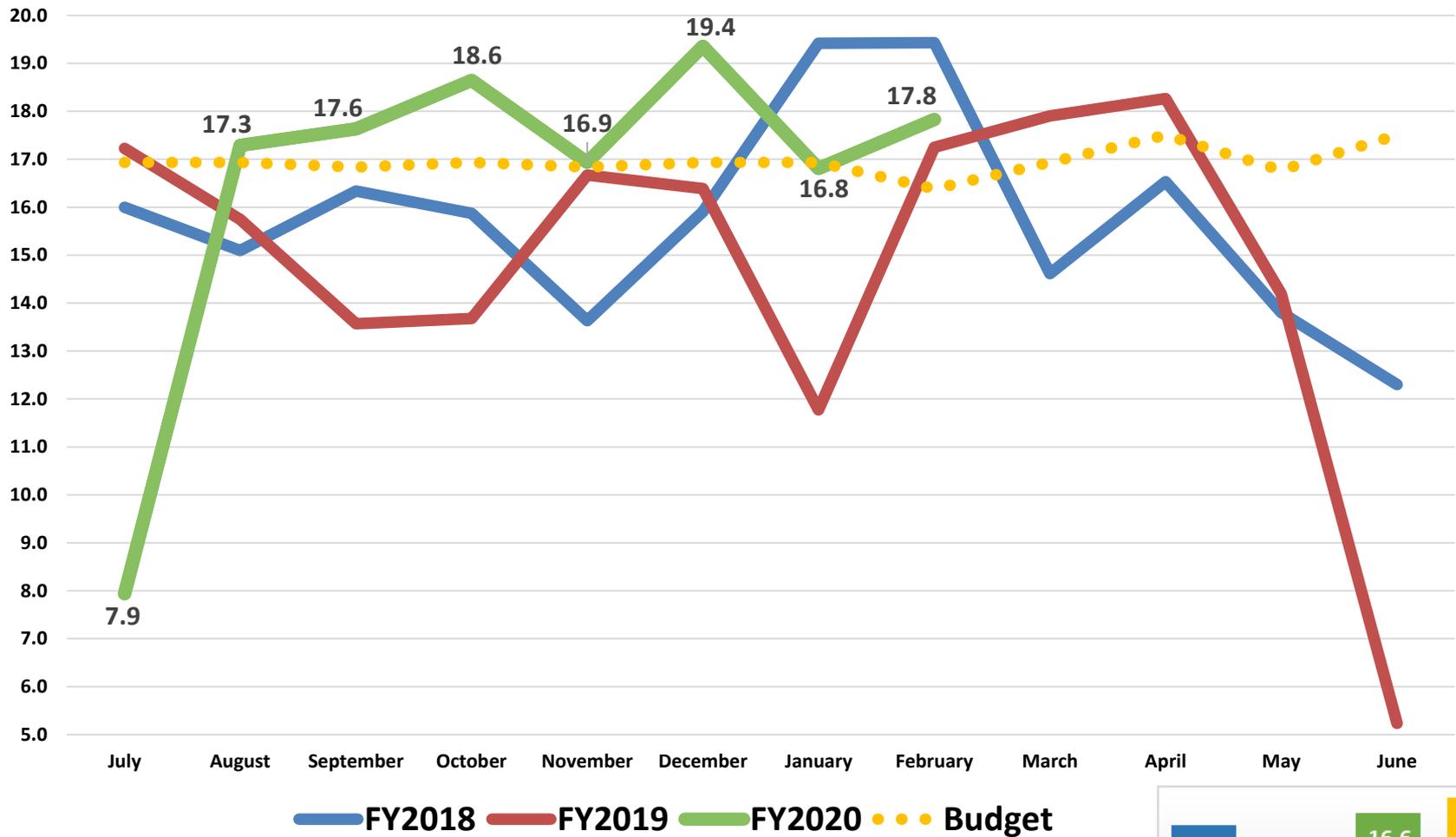
— **FY2018**
— **FY2019**
— **FY2020**
●●● **Budget**



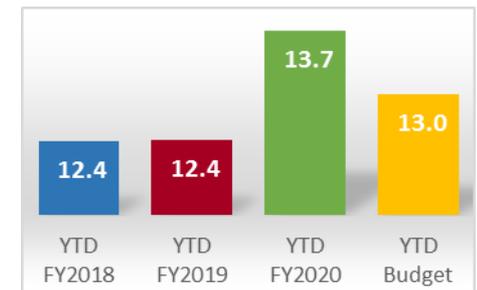
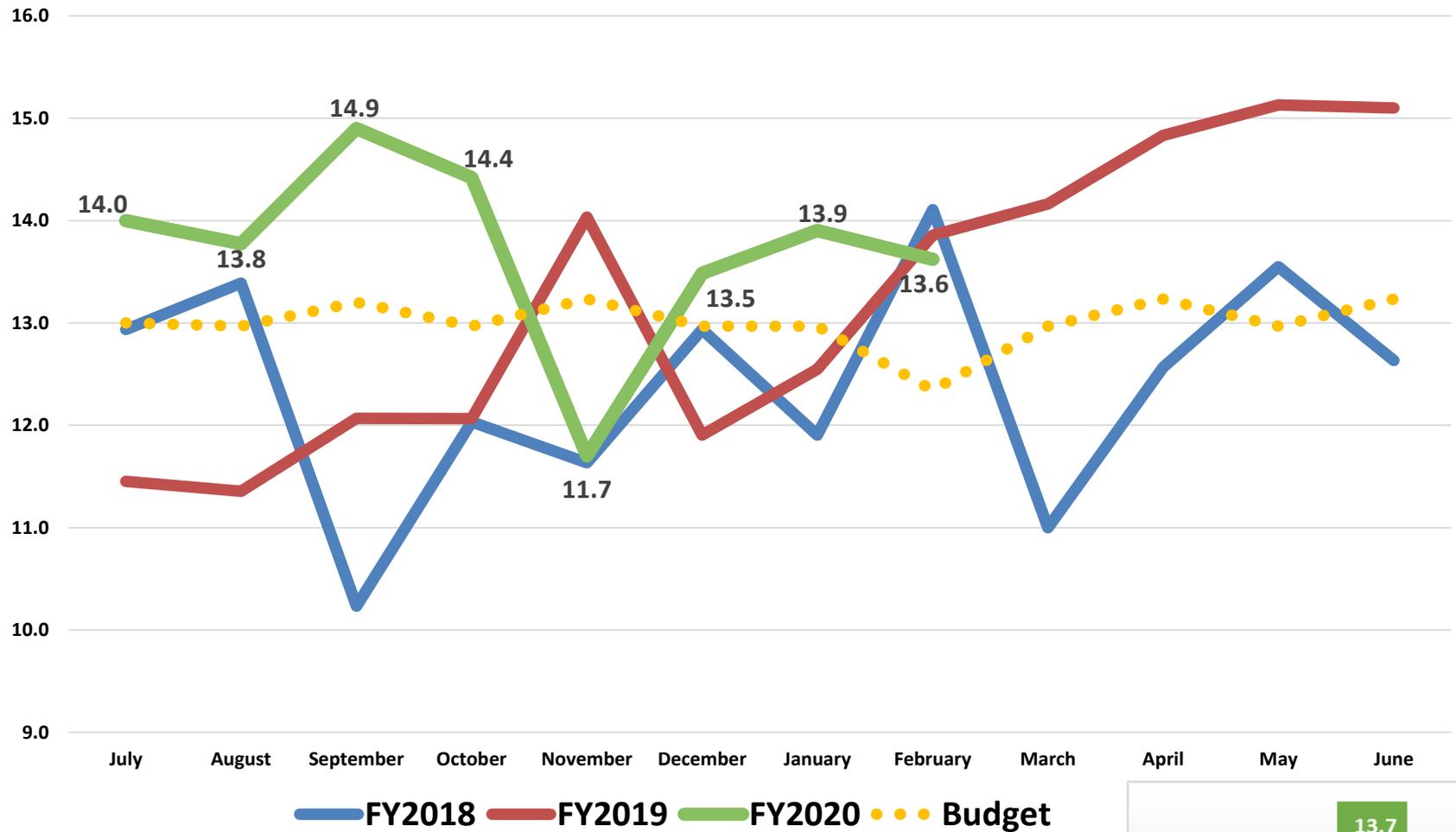
Rehabilitation Hospital - Avg. Patients Per Day



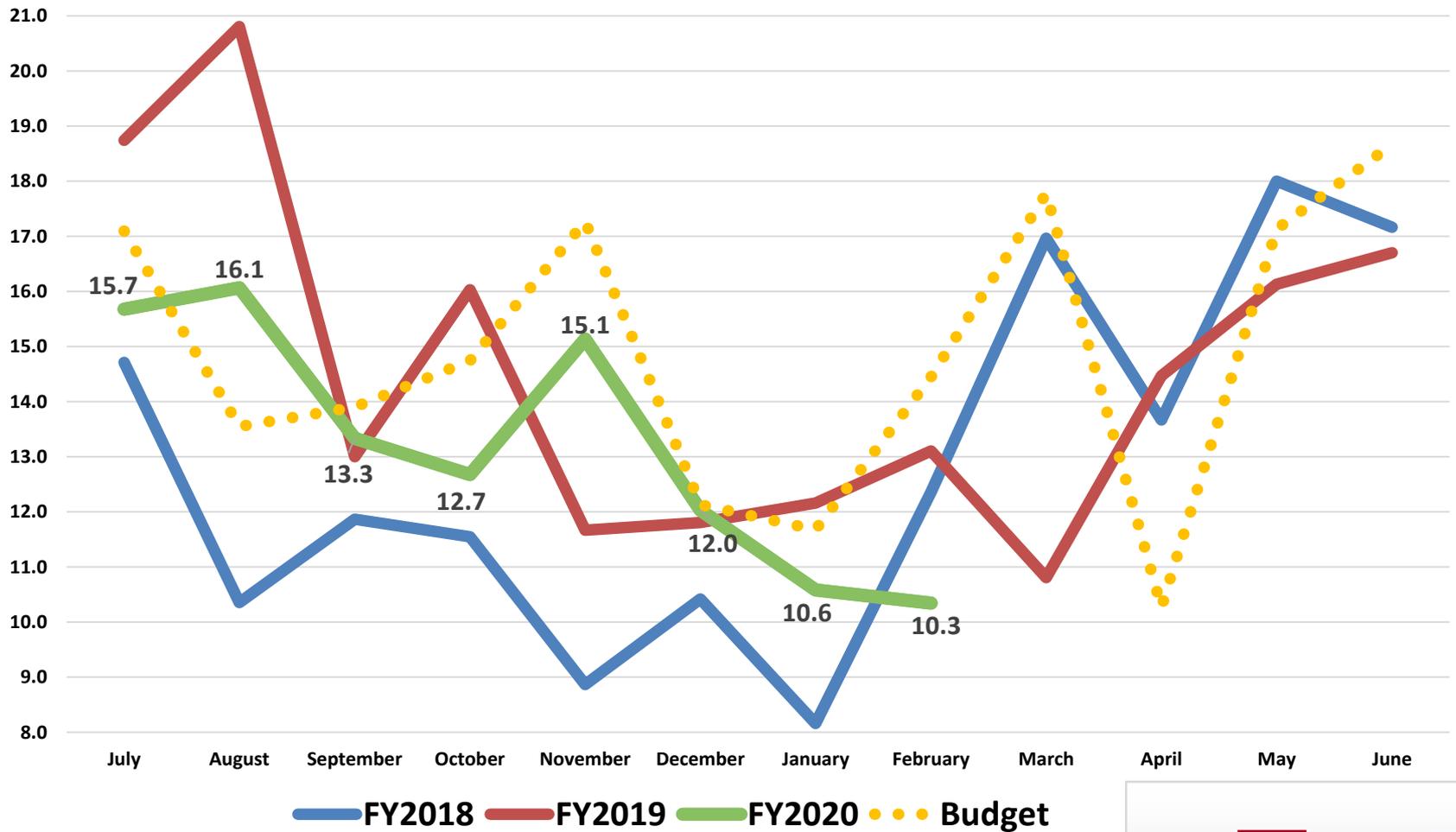
Transitional Care Services (TCS) - Avg. Patients Per Day



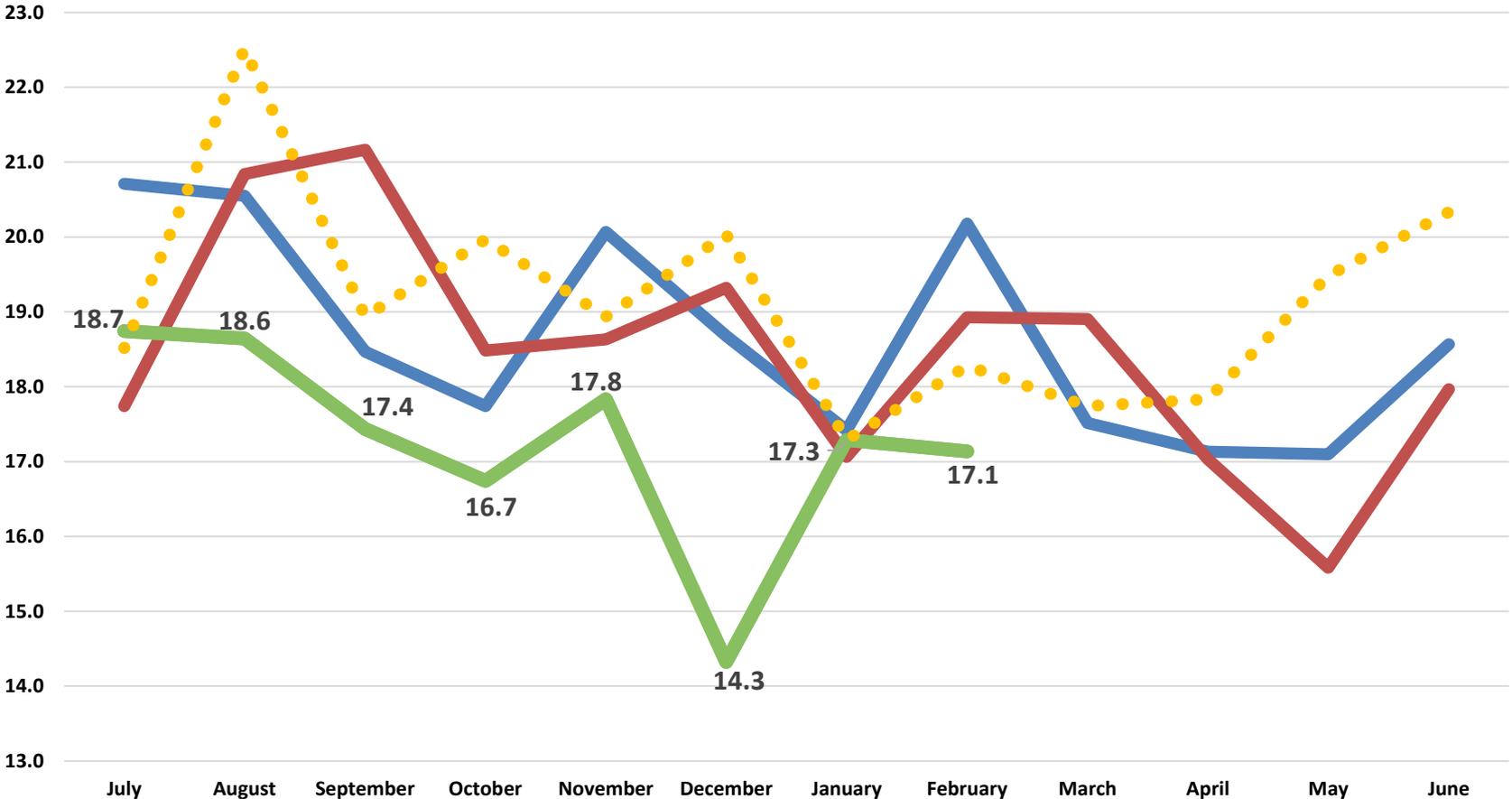
TCS Ortho - Avg. Patients Per Day



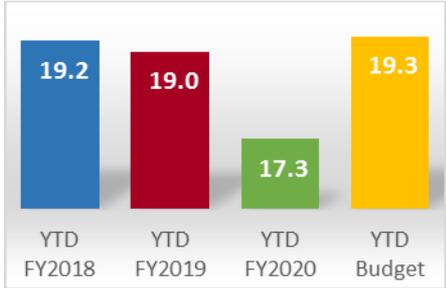
NICU - Avg. Patients Per Day



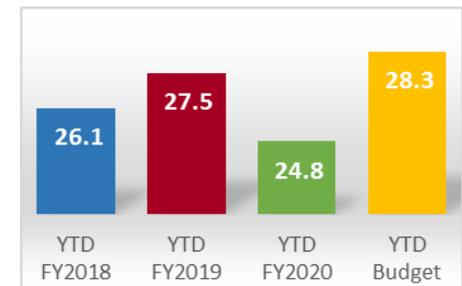
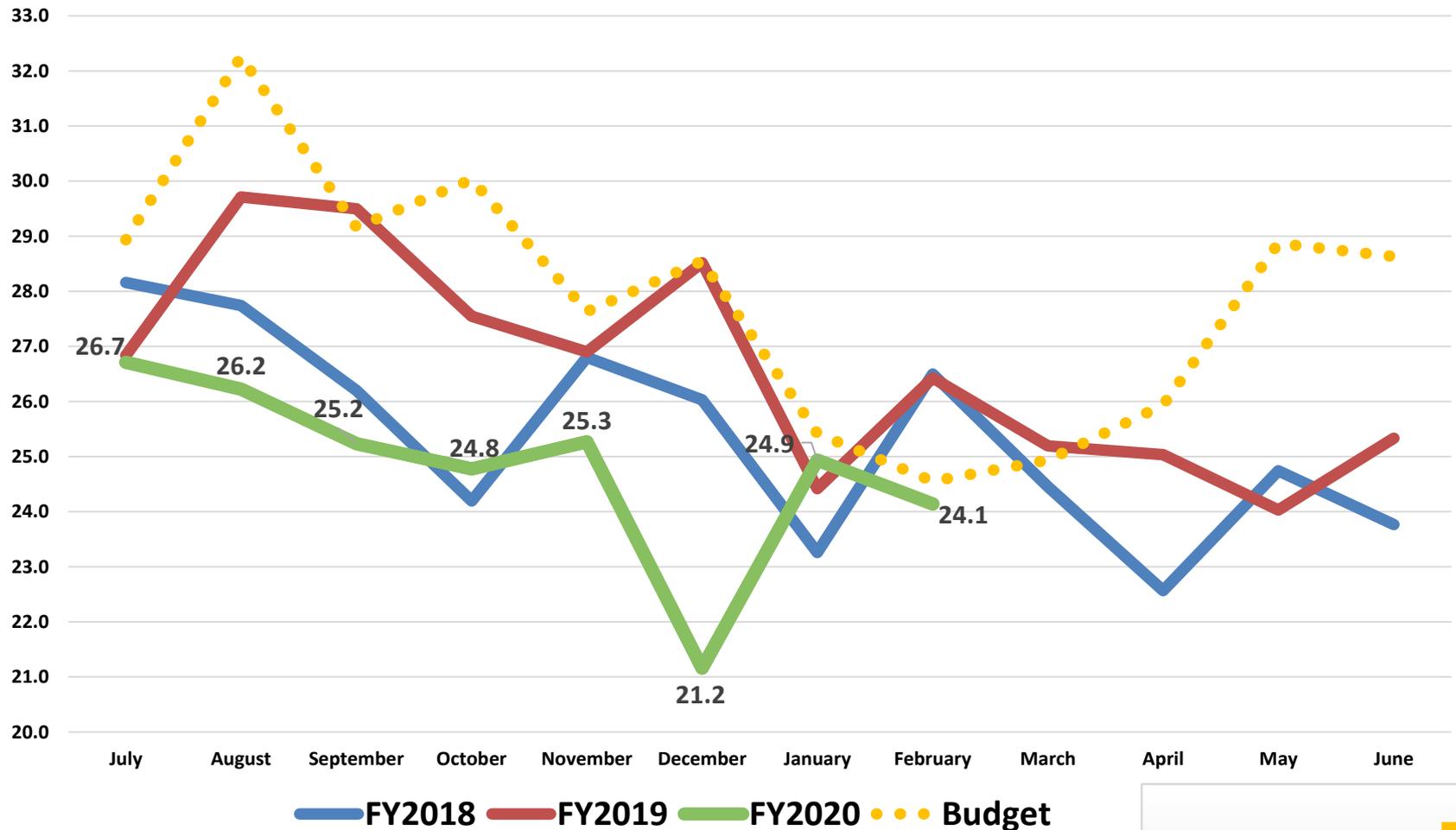
Nursery - Avg. Patients Per Day



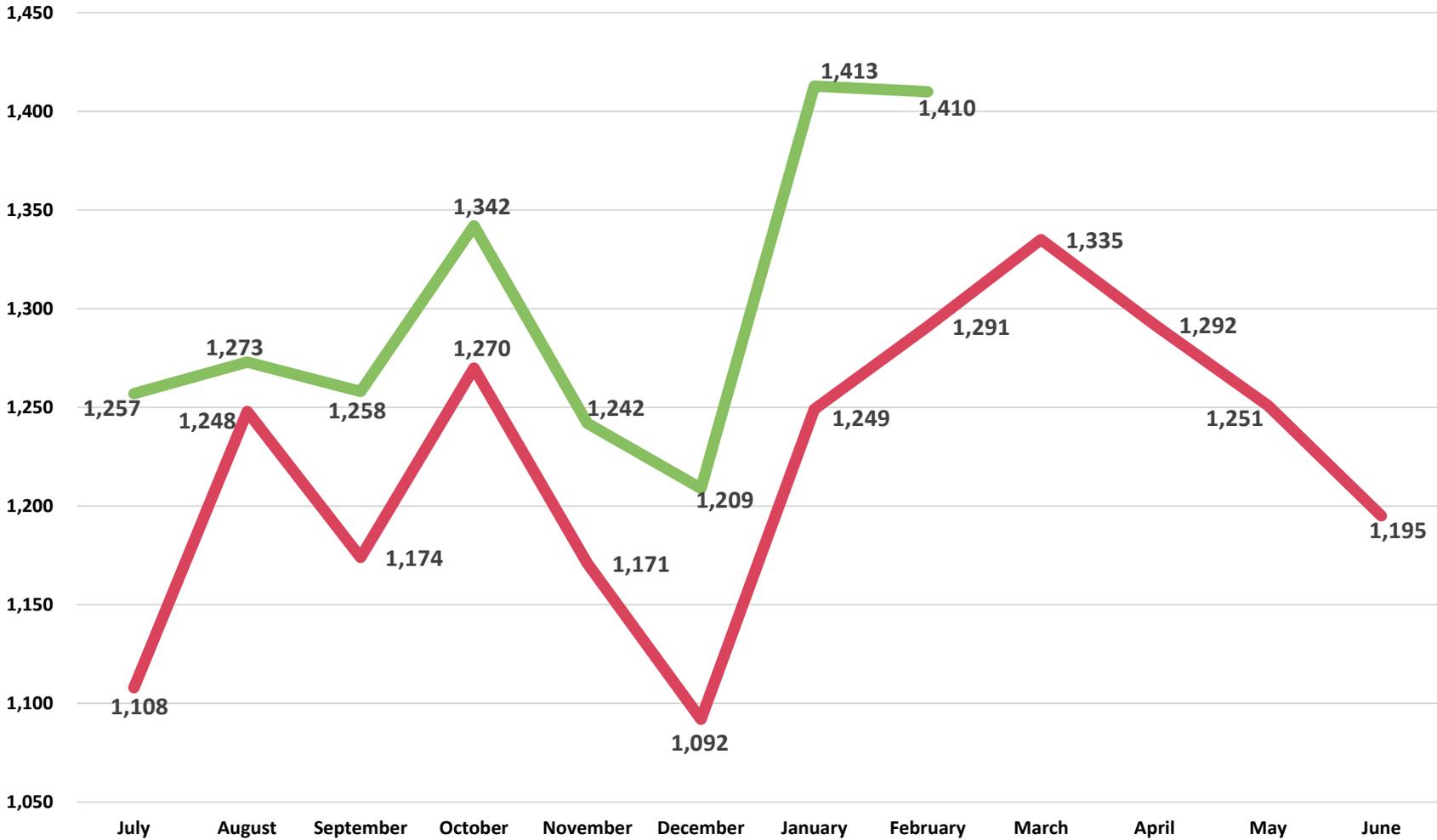
— FY2018
 — FY2019
 — FY2020
 ••• Budget



Obstetrics - Avg. Patients Per Day

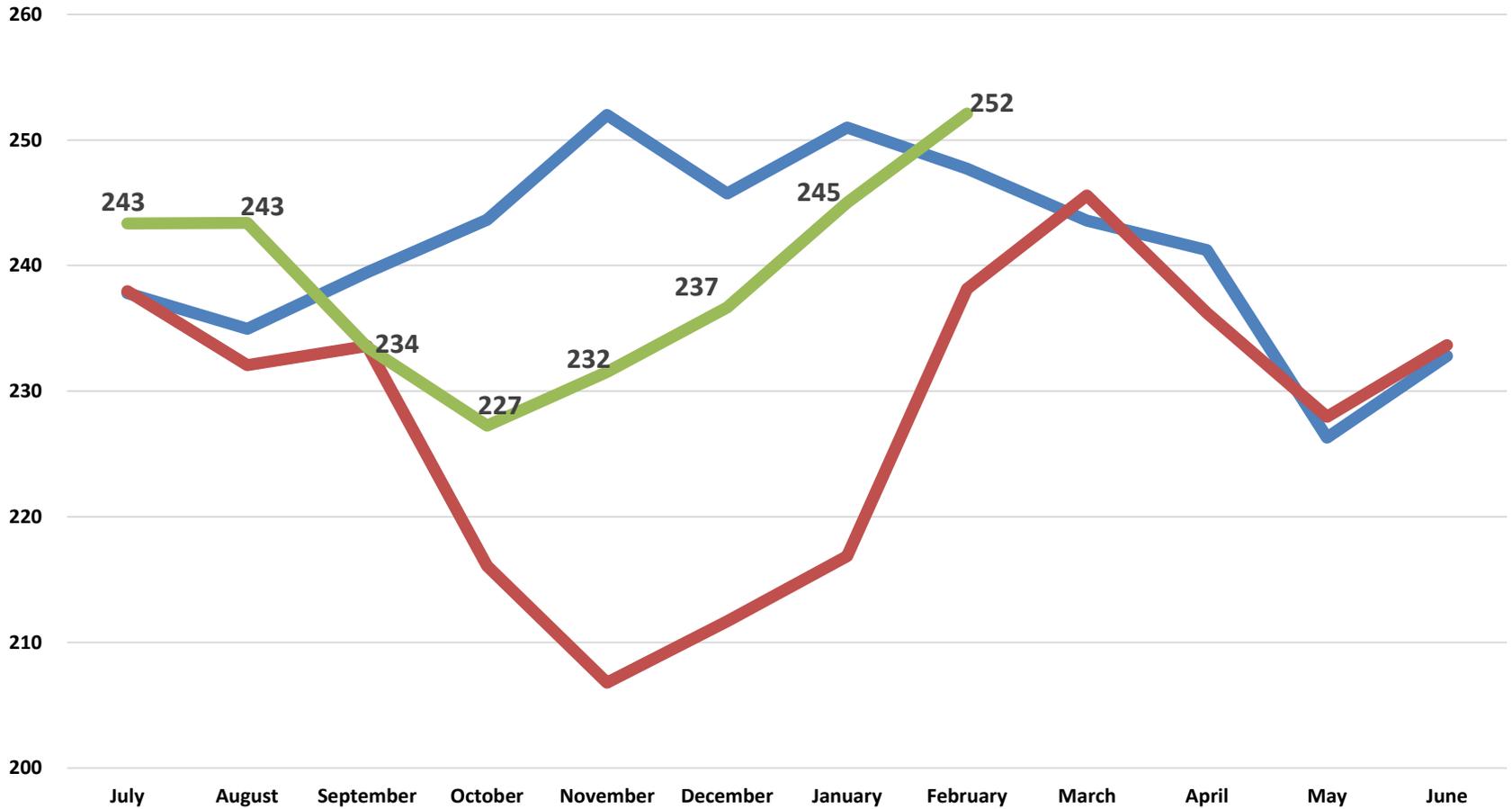


Outpatient Registrations per Day

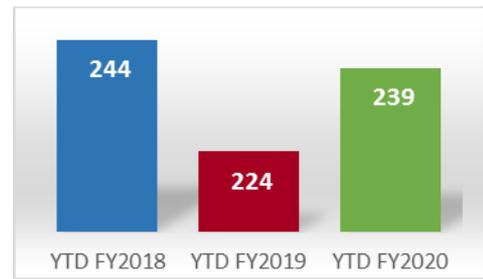


FY2019 **FY2020**

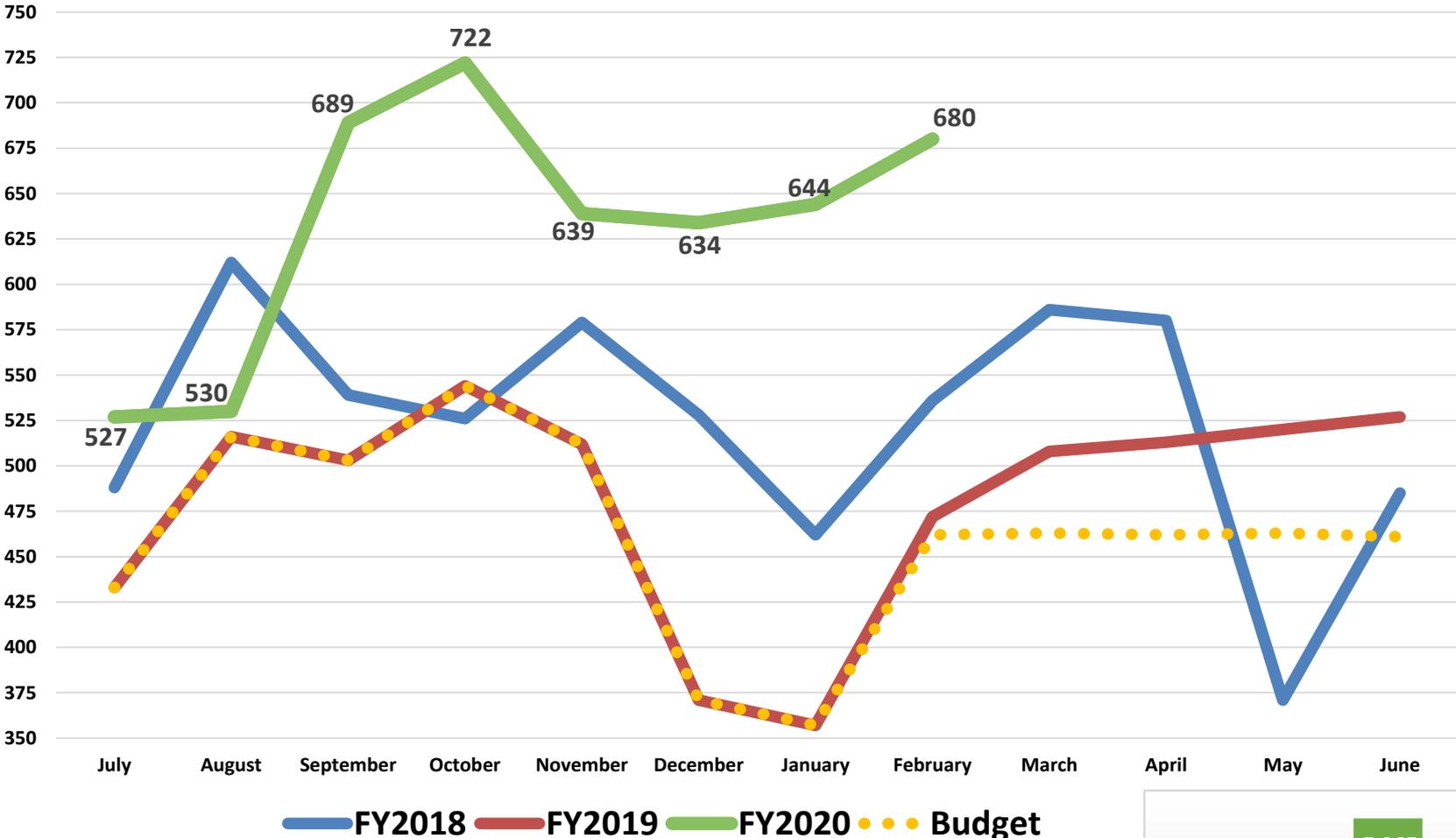
Emergency Dept – Avg Treated Per Day



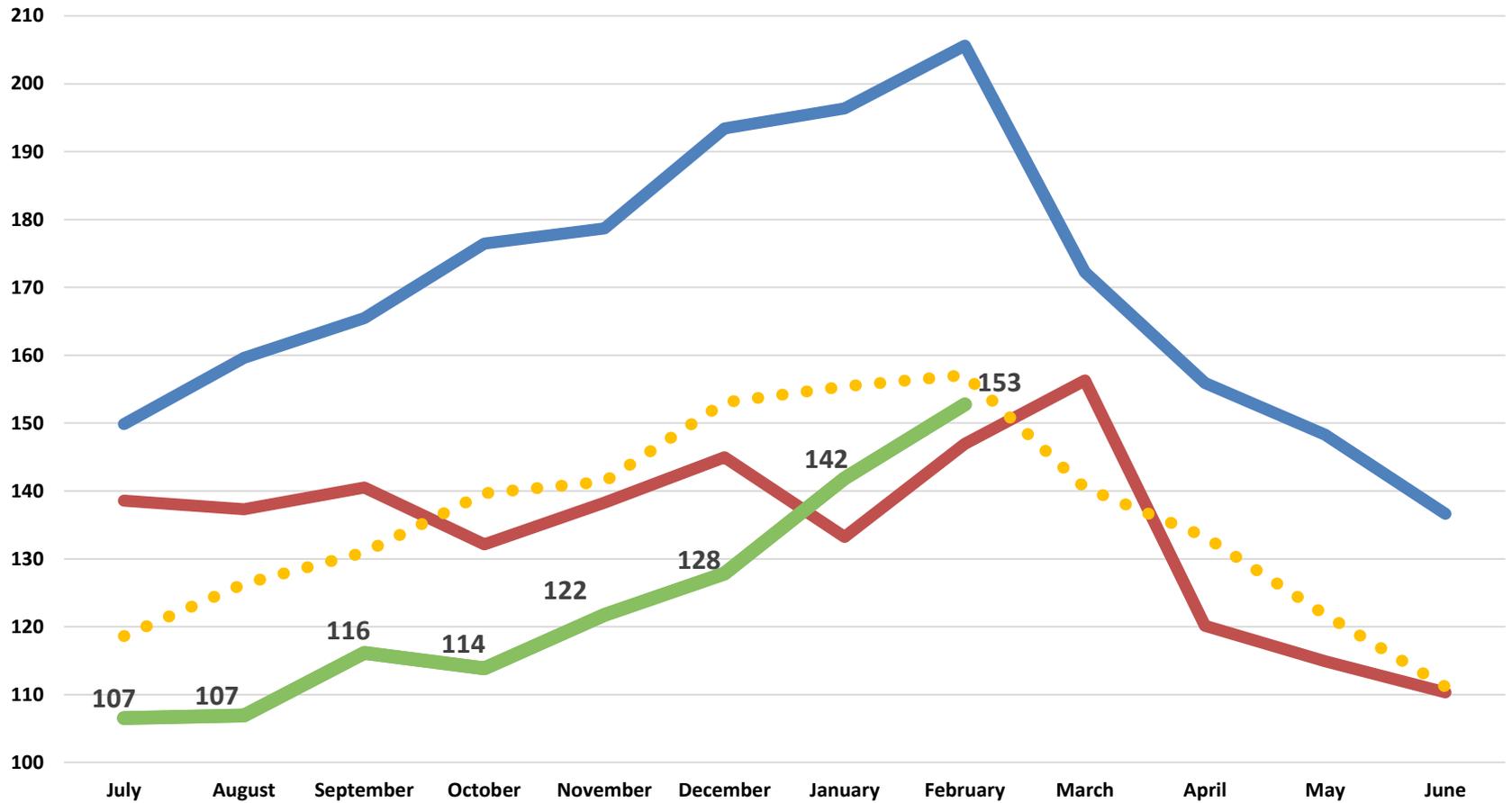
— **FY2018**
 — **FY2019**
 — **FY2020**



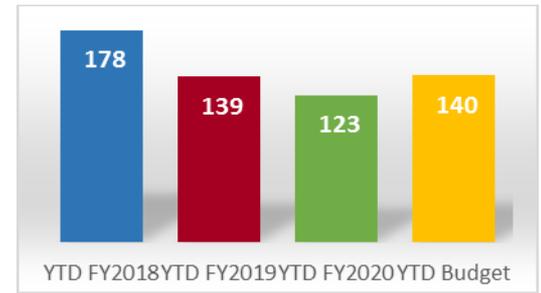
Endoscopy Procedures



Urgent Care – Court Average Visits Per Day

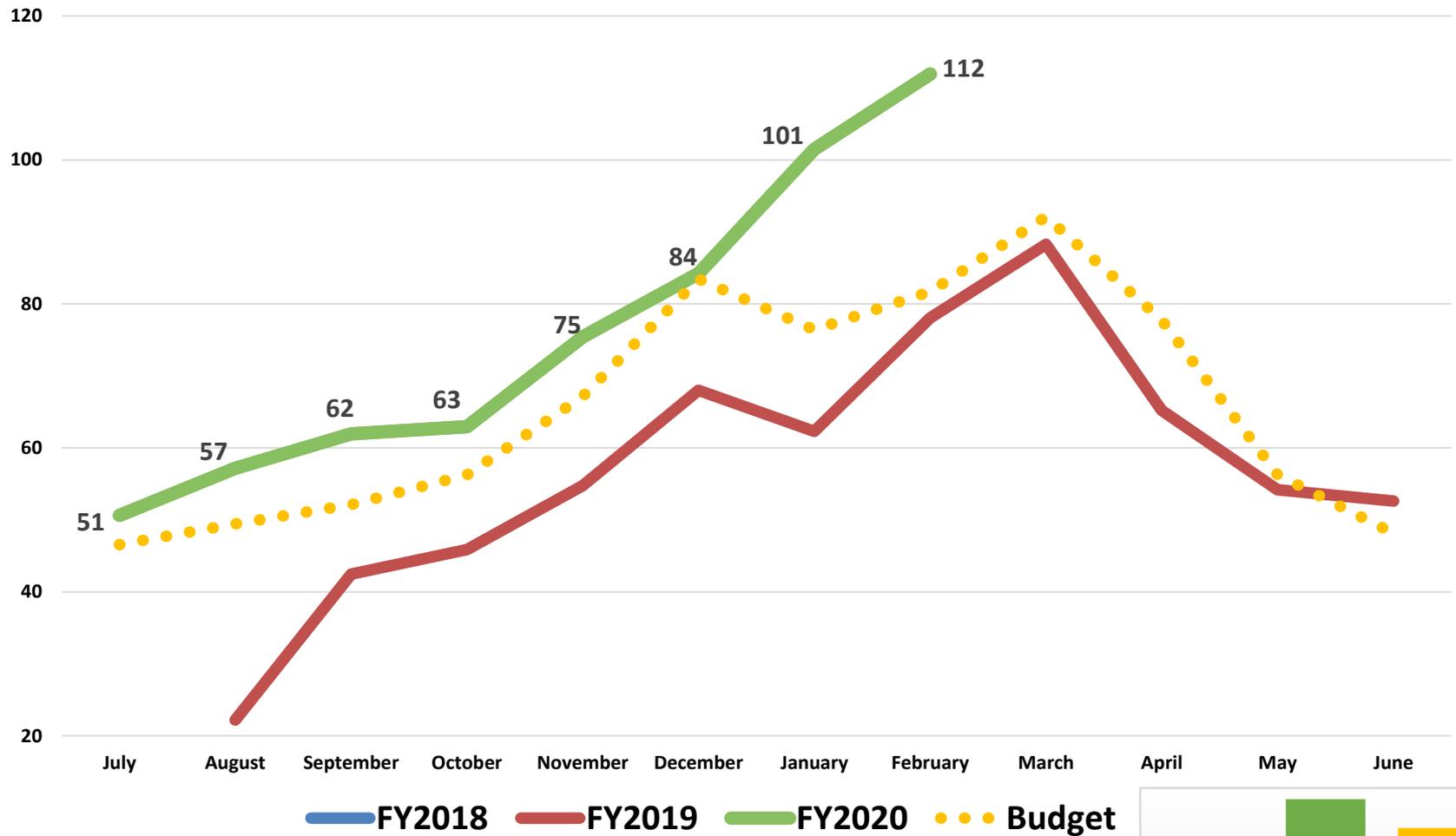


— **FY2018**
— **FY2019**
— **FY2020**
●●● **Budget**

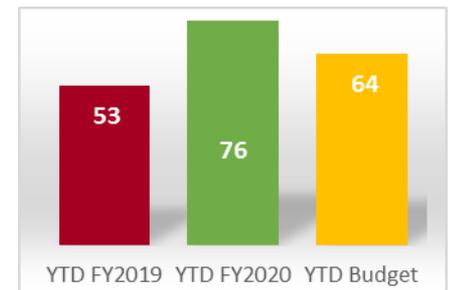


YTD FY2018 YTD FY2019 YTD FY2020 YTD Budget

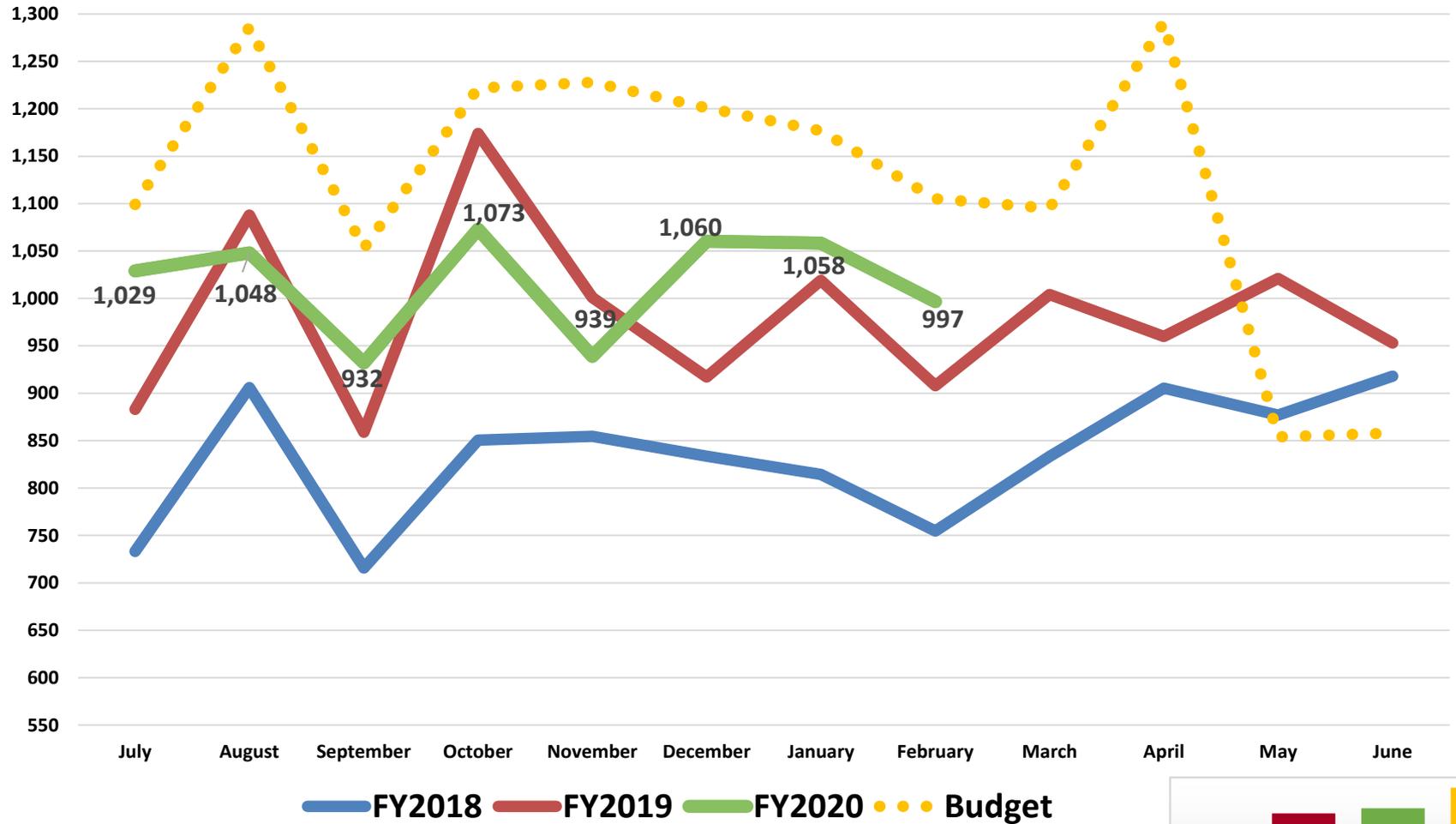
Urgent Care – Demaree Average Visits Per Day



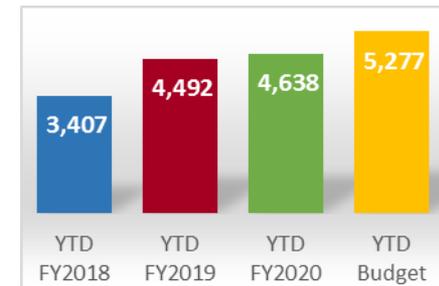
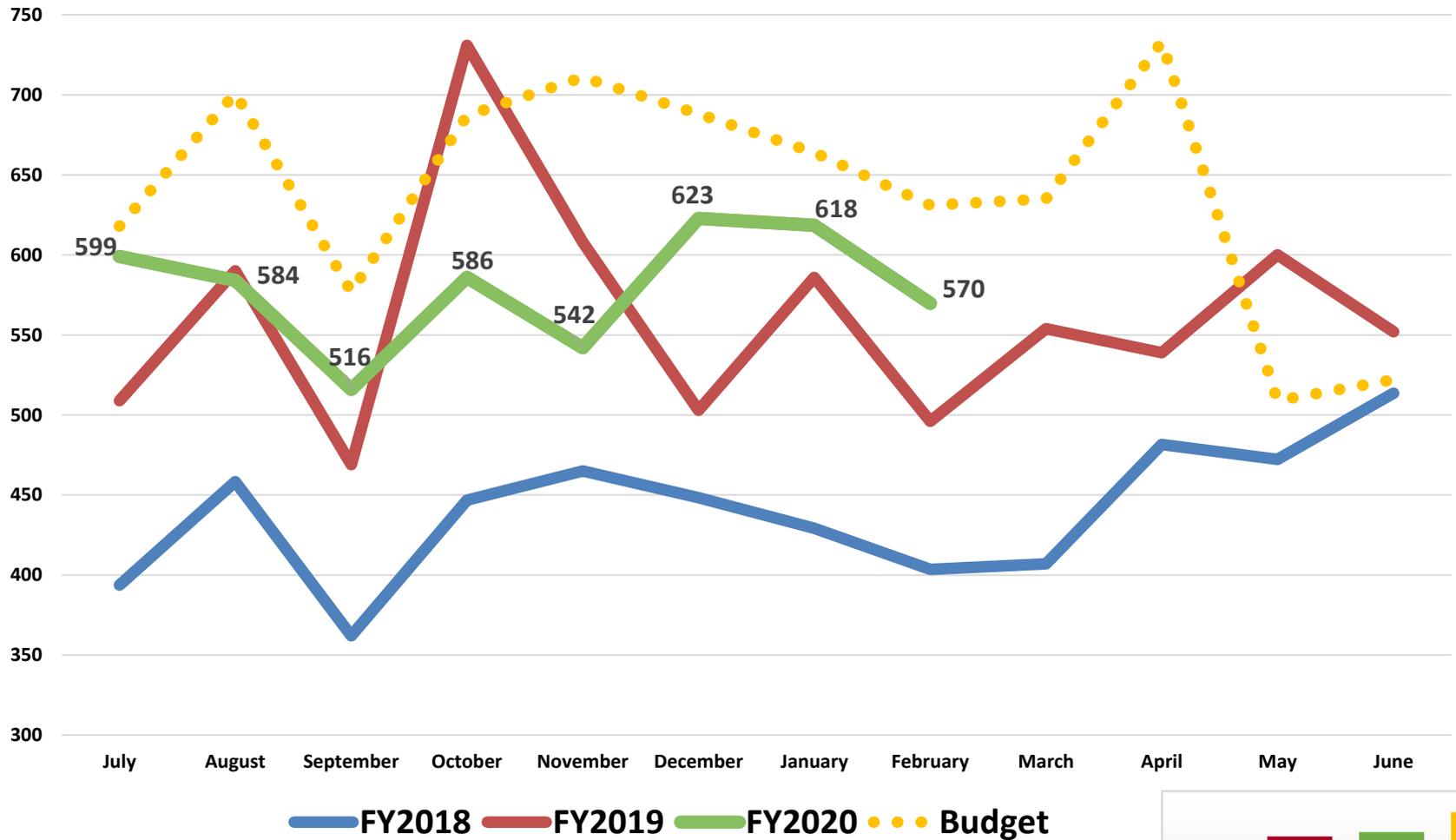
68/124



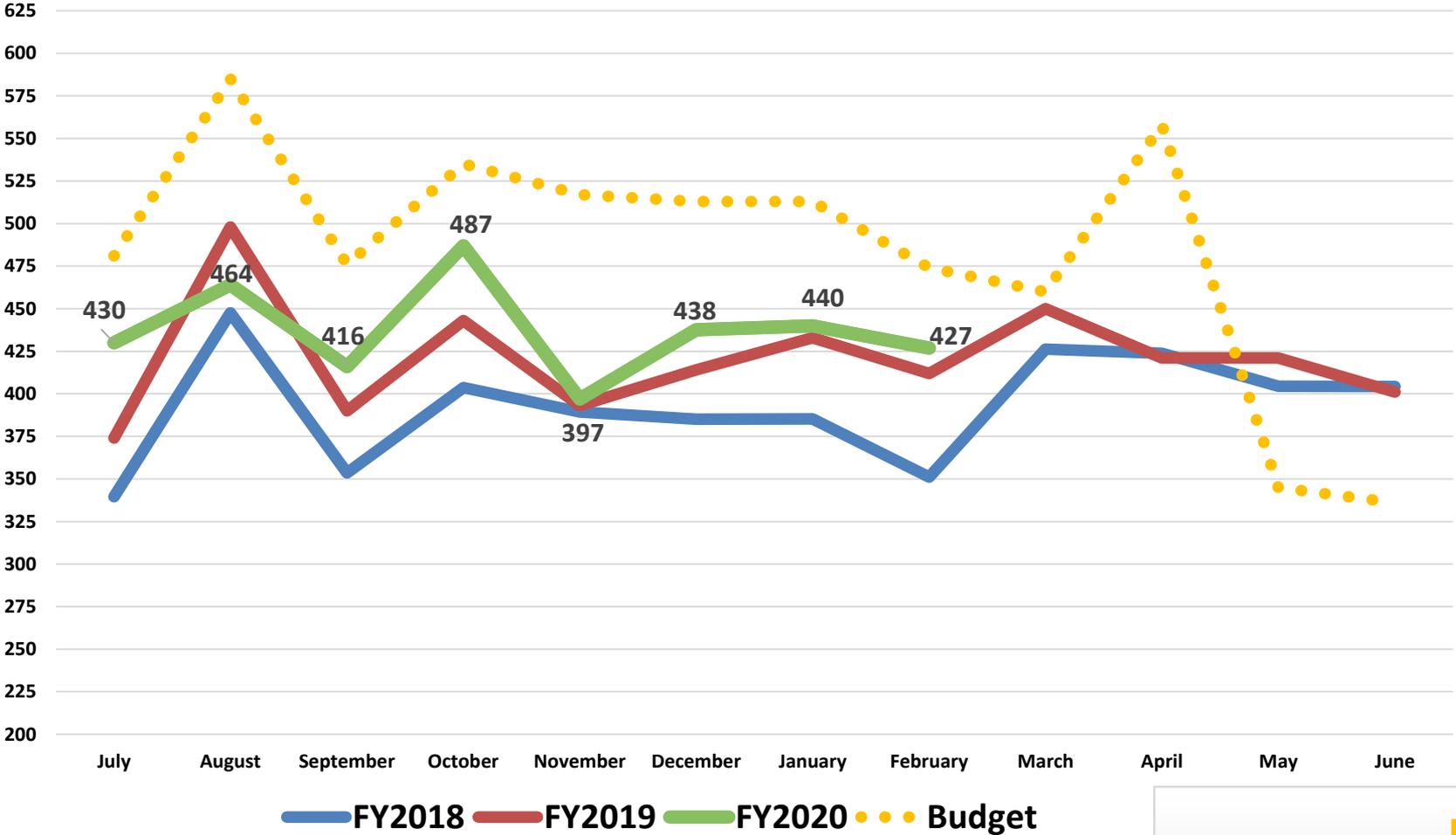
Surgery (IP & OP) – 100 Min Units



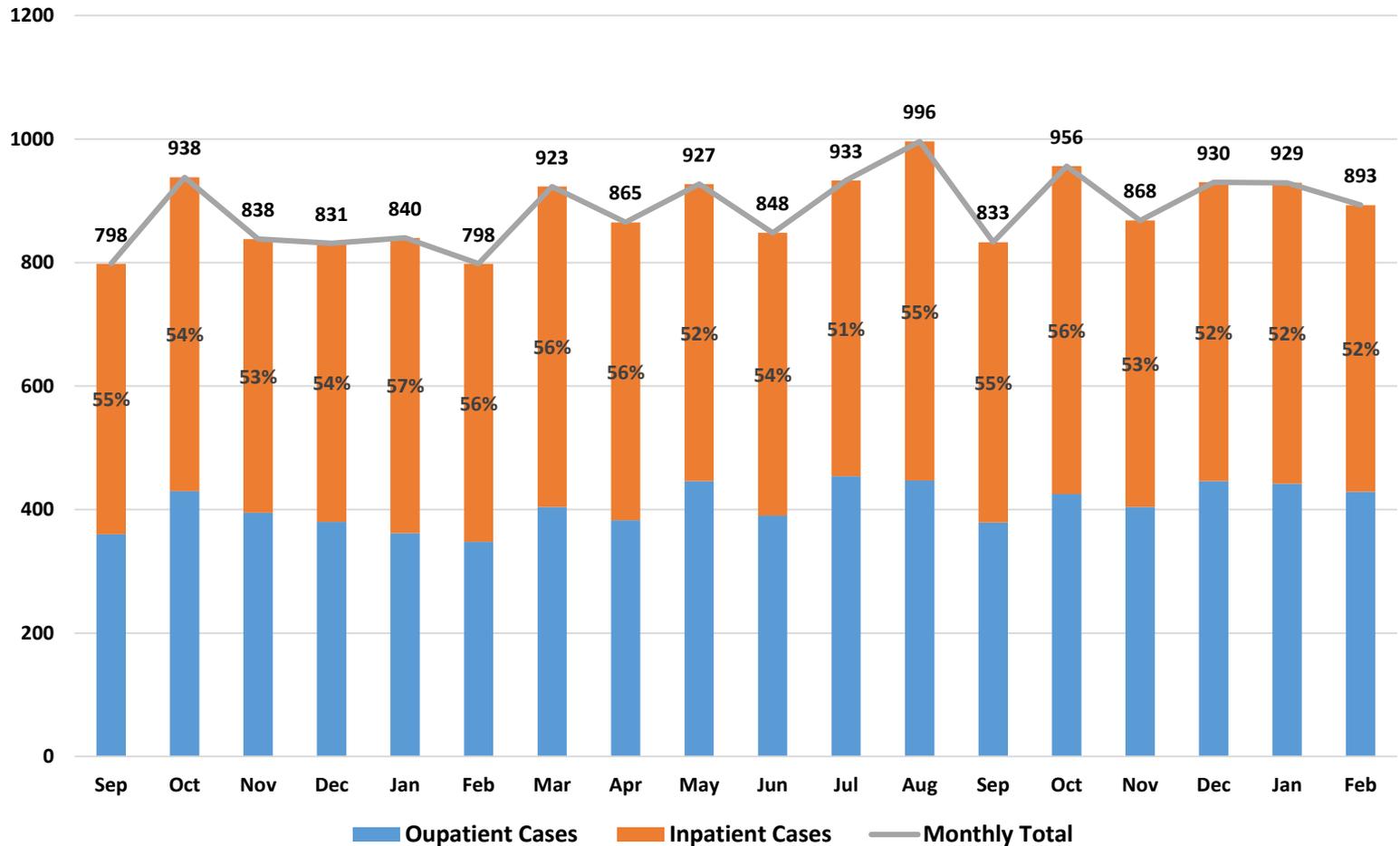
Surgery (IP Only) – 100 Min Units



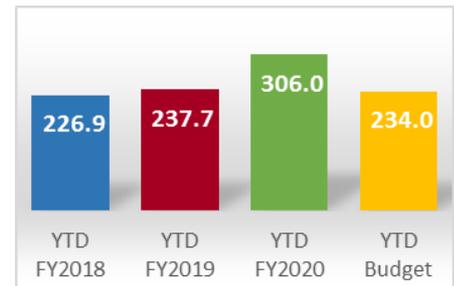
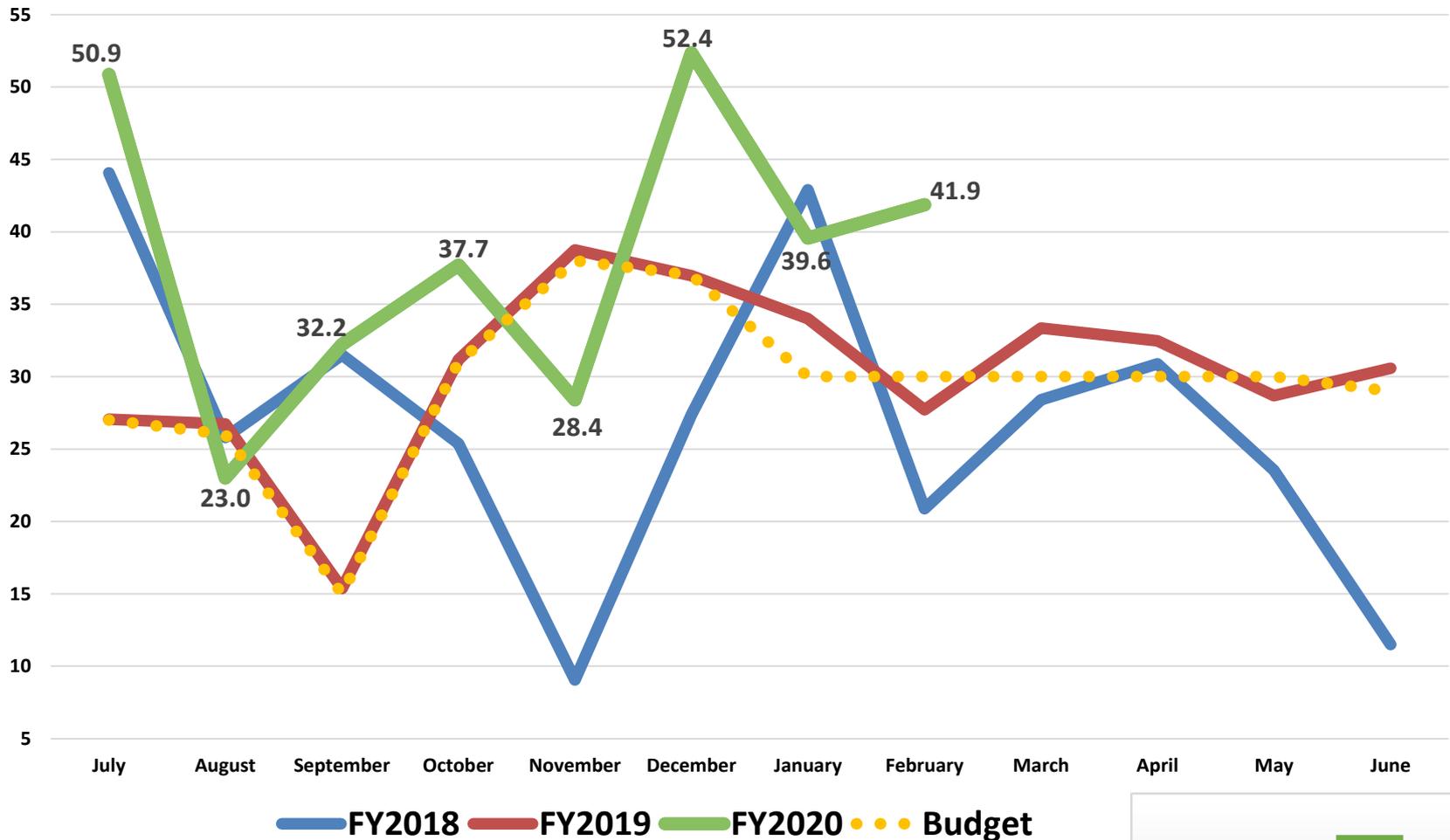
Surgery (OP Only) – 100 Min Units



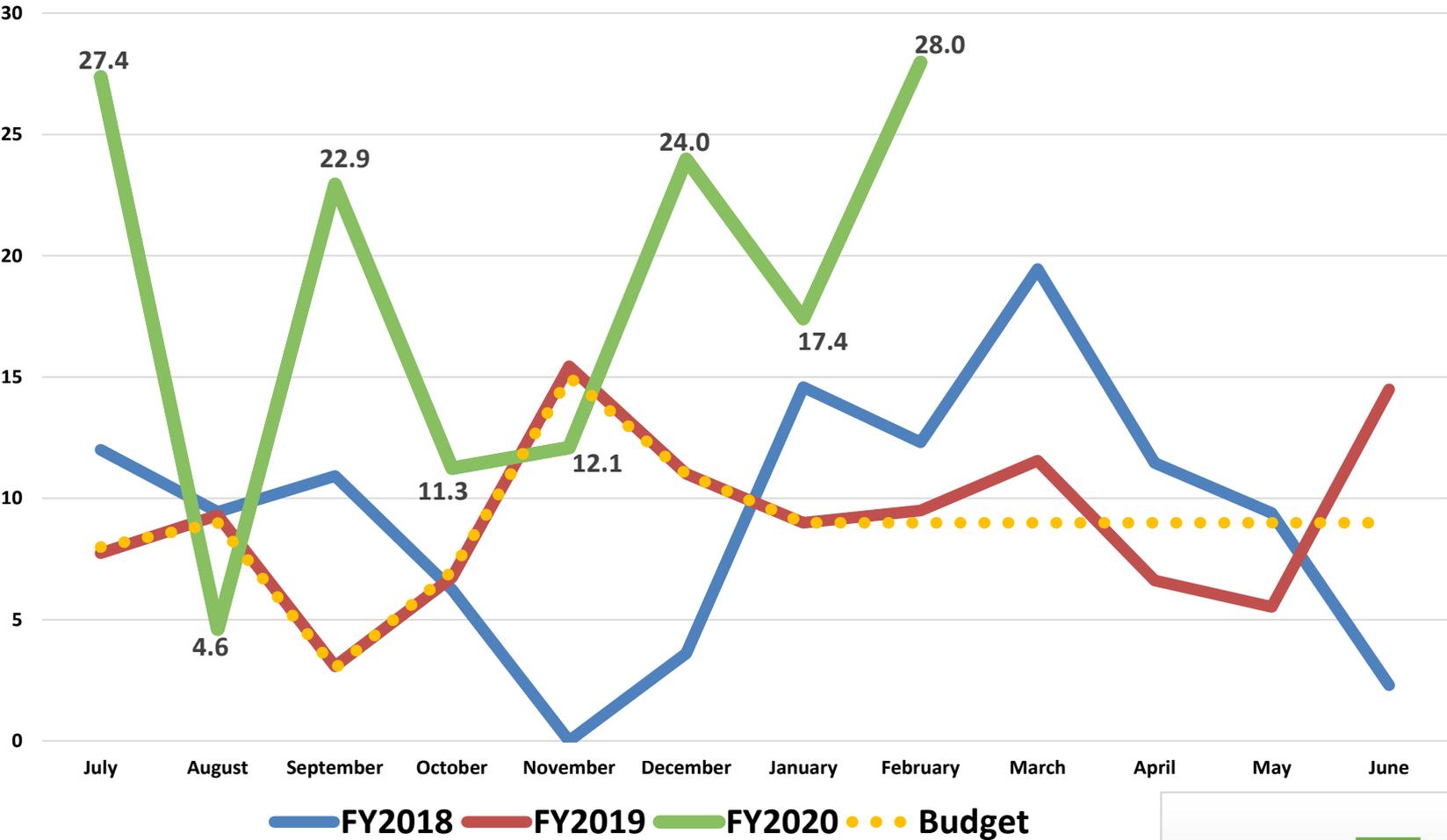
Surgery (IP & OP) - Cases



Robotic Surgery (IP & OP) – 100 Min Units

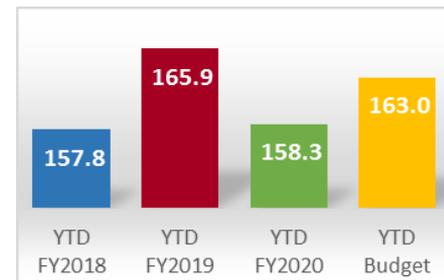
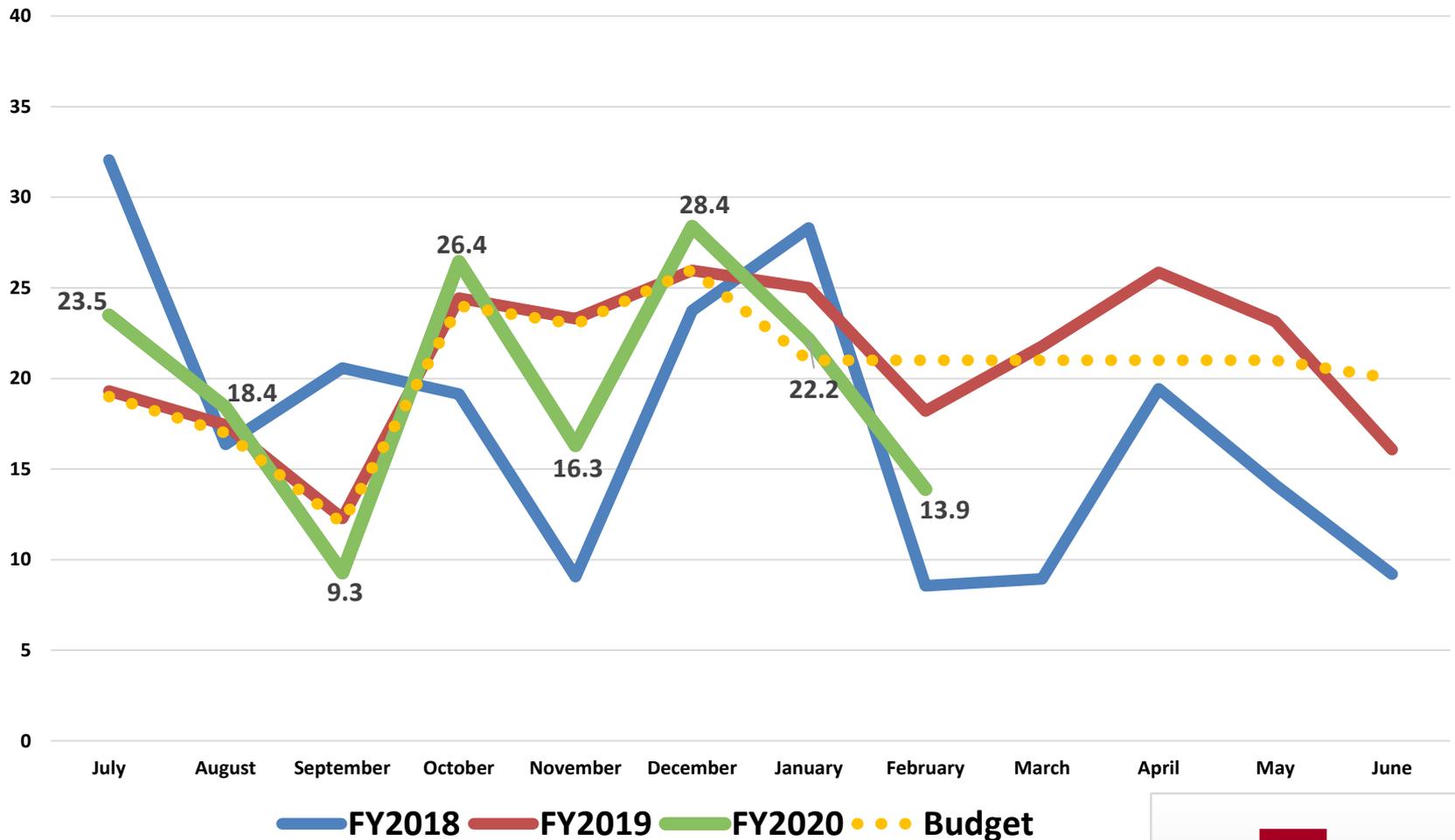


Robotic Surgery (IP Only) – 100 Min Units

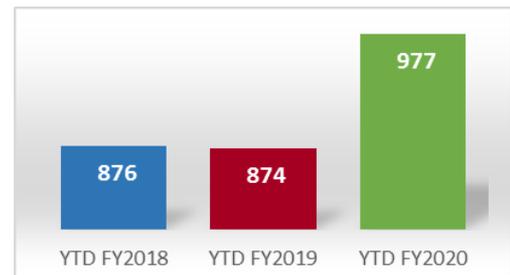
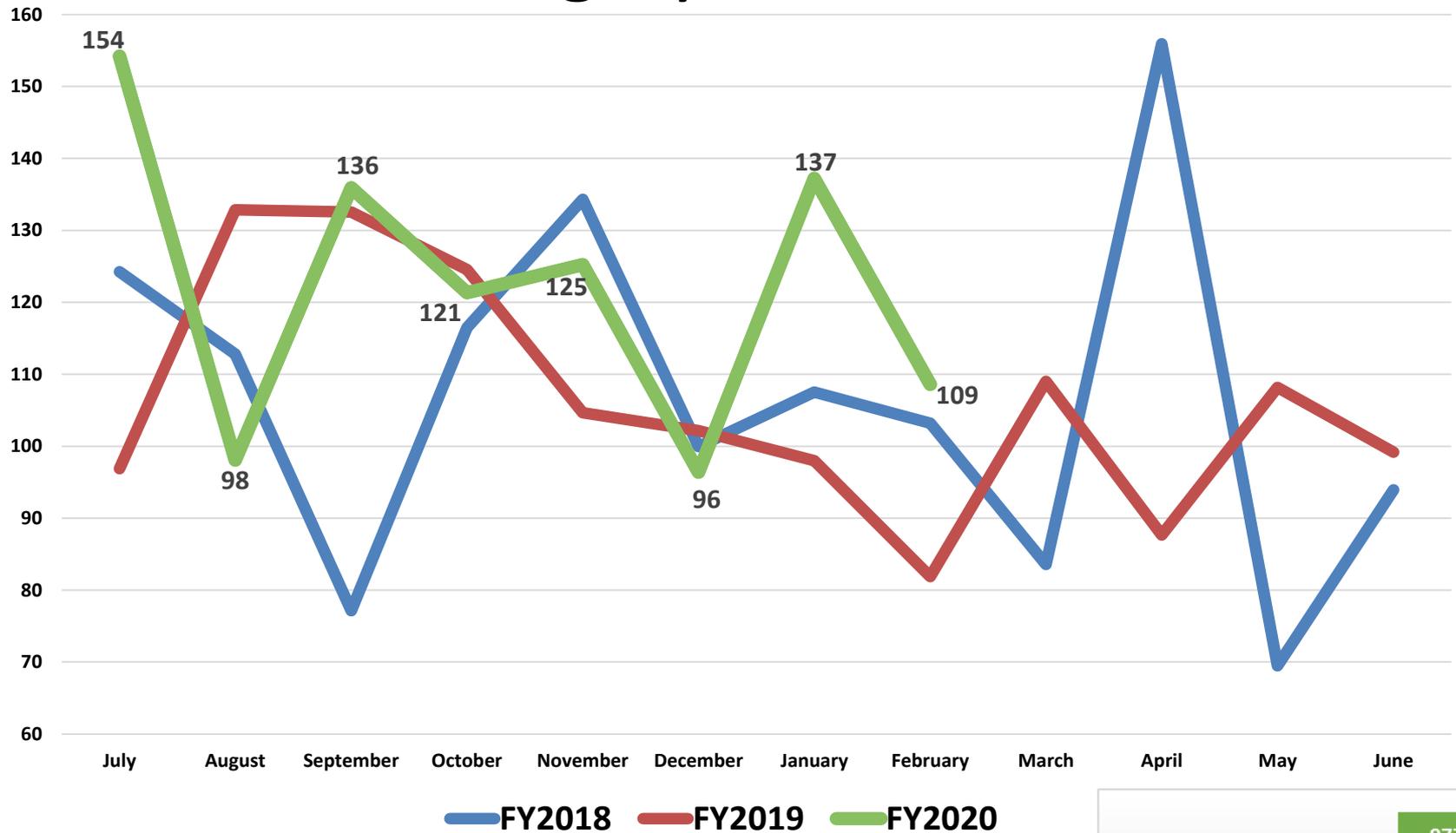


69.1	71.8	147.6	71.0
YTD FY2018	YTD FY2019	YTD FY2020	YTD Budget

Robotic Surgery (OP Only) – 100 Min Units

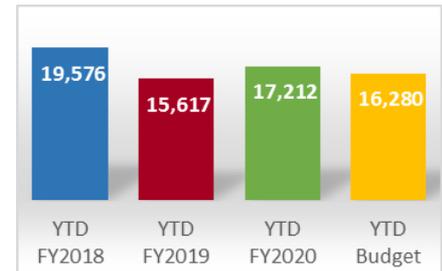
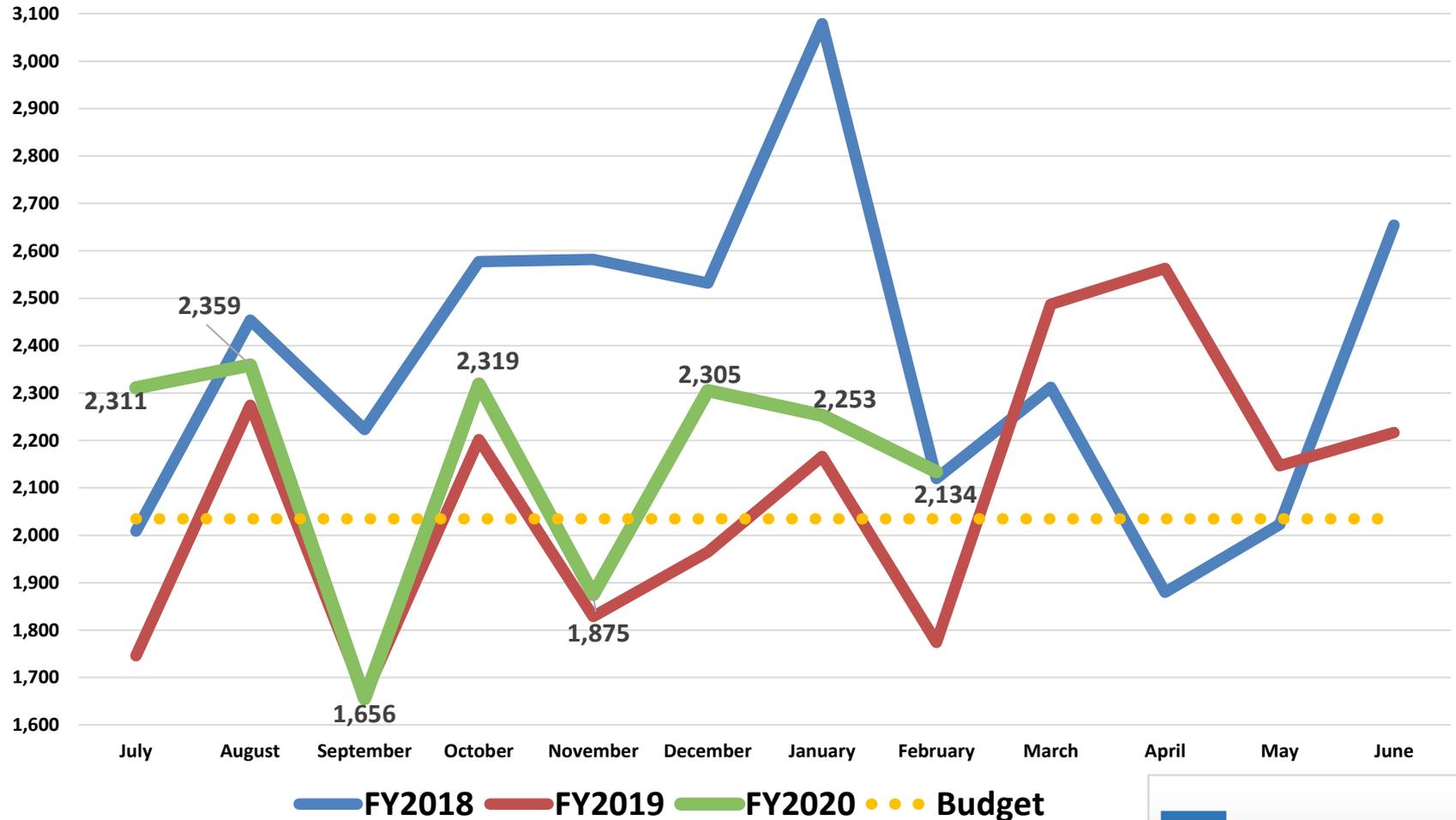


Cardiac Surgery – 100 Min Units

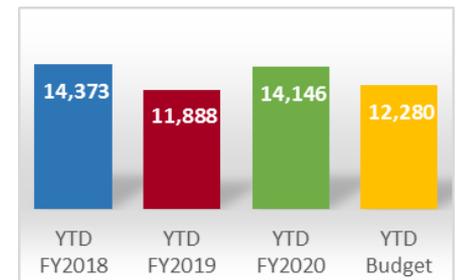
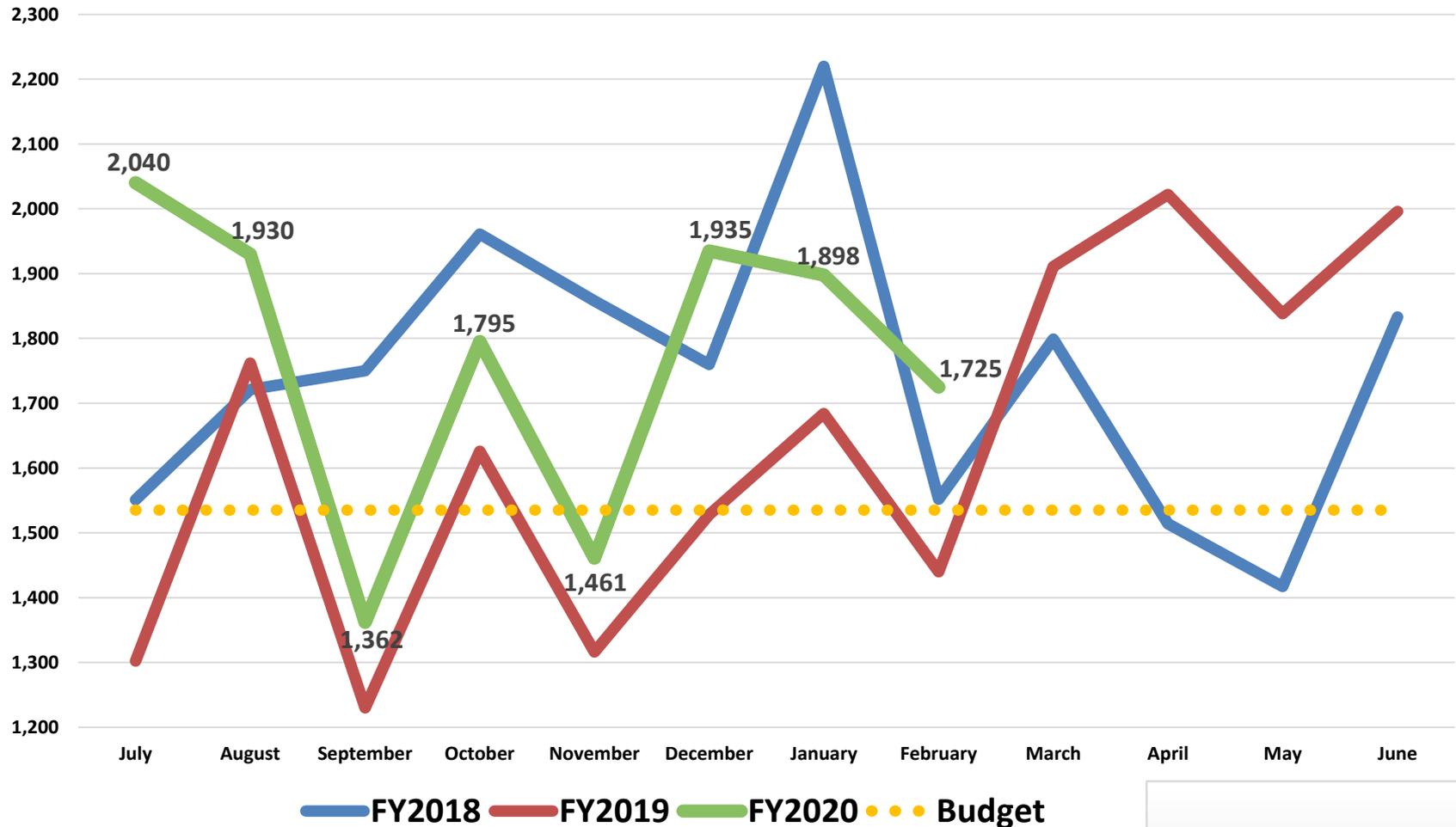


Radiation Oncology Treatments

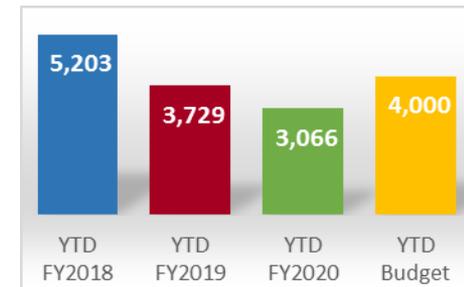
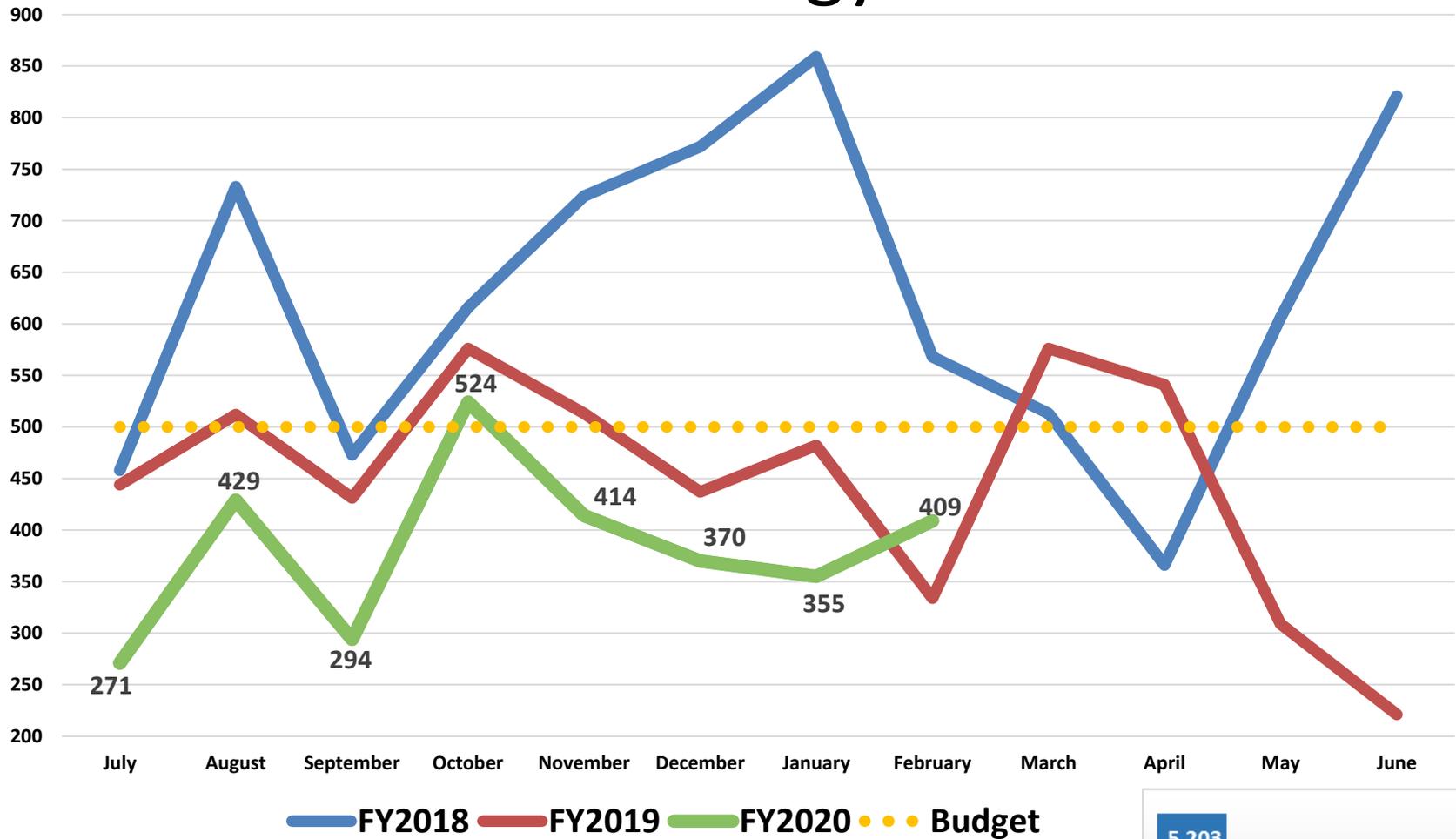
Hanford and Visalia



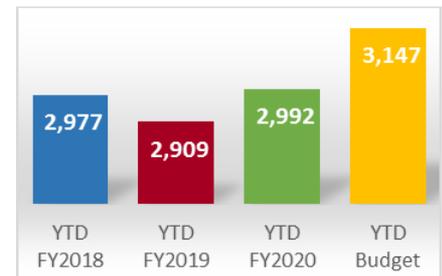
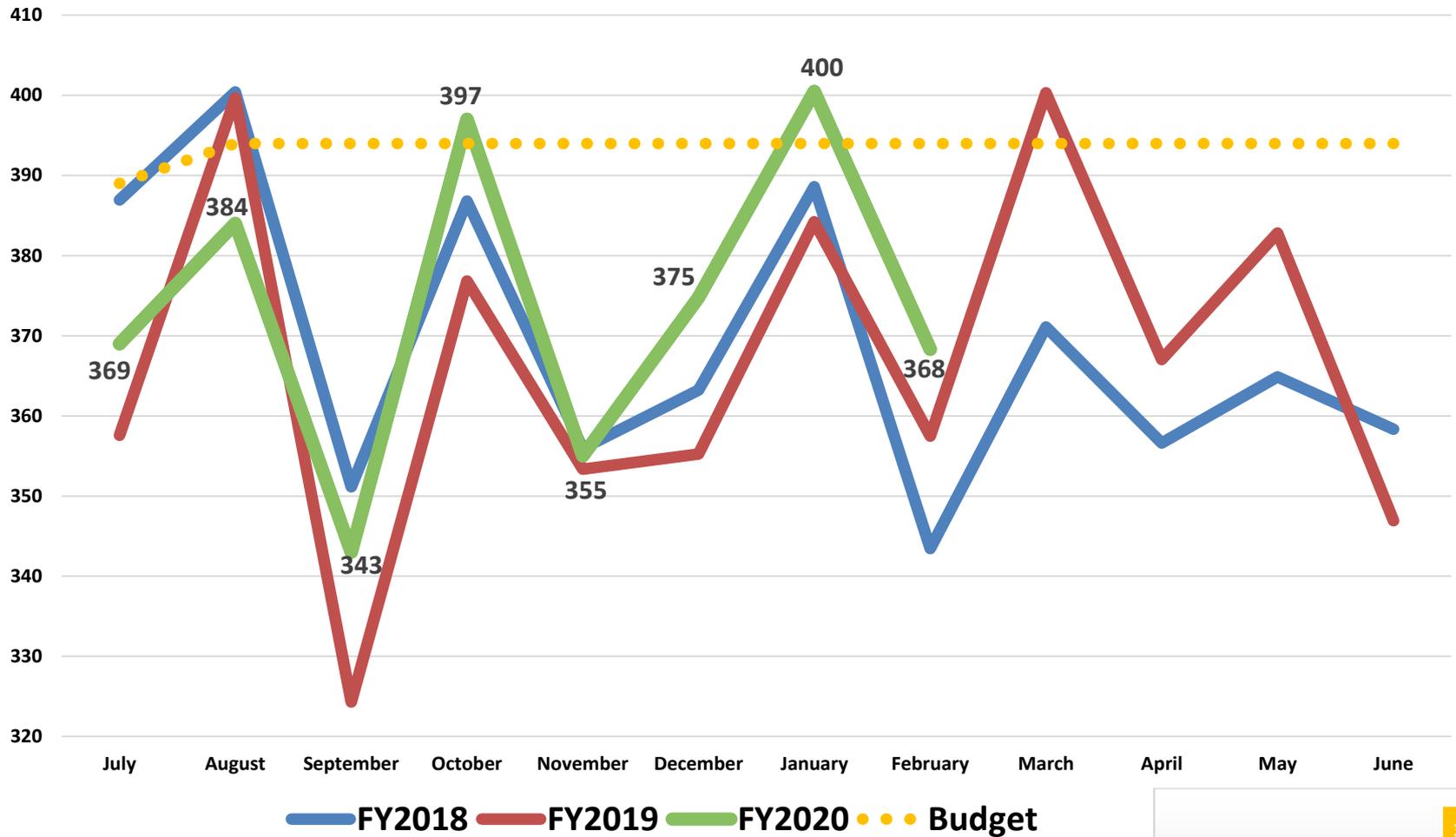
Radiation Oncology - Visalia



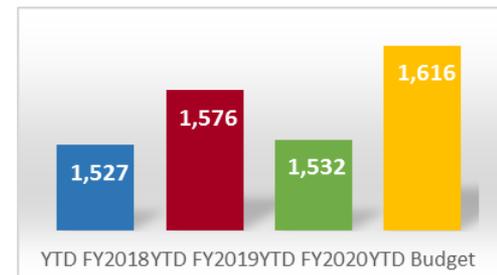
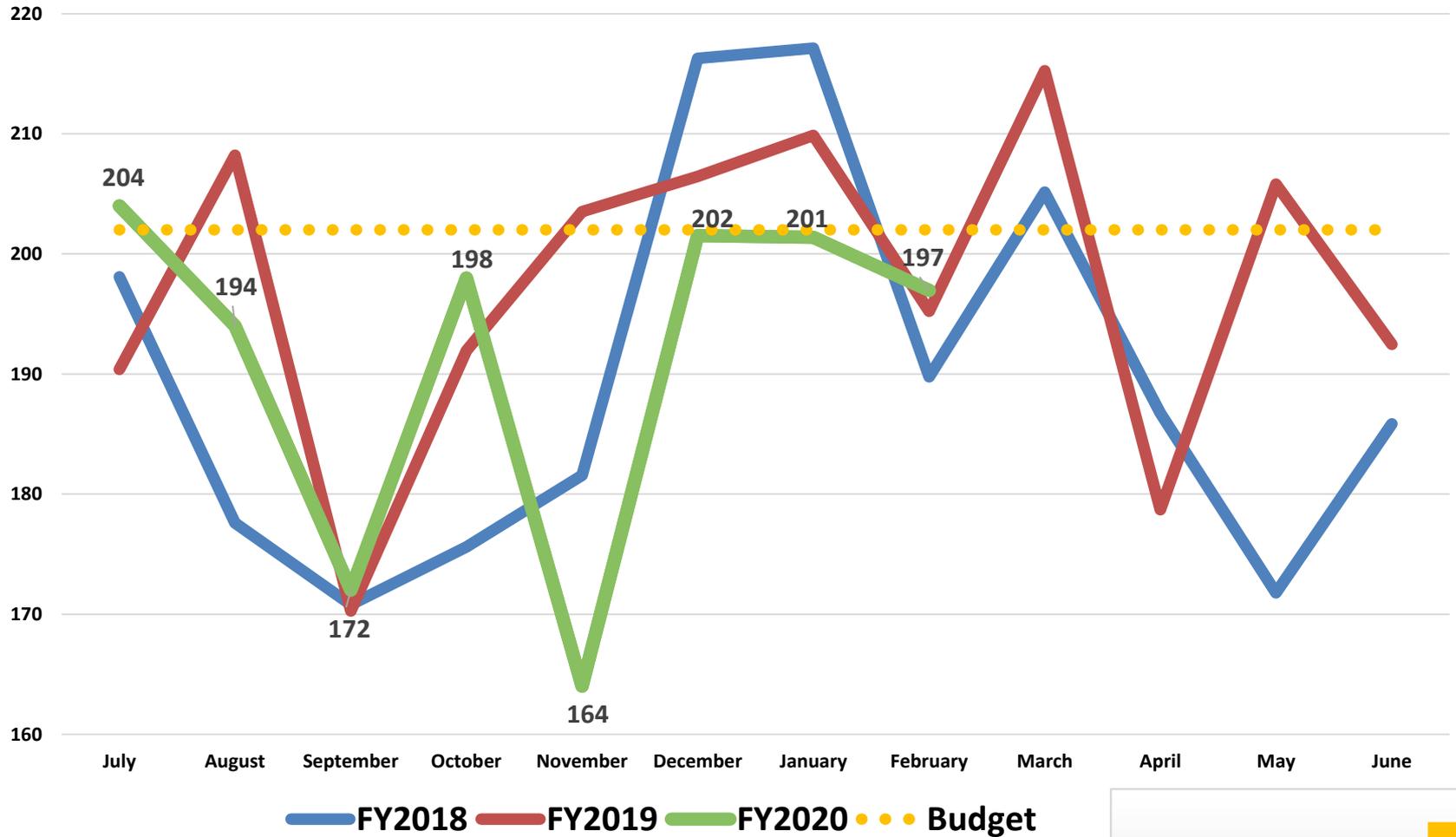
Radiation Oncology - Hanford



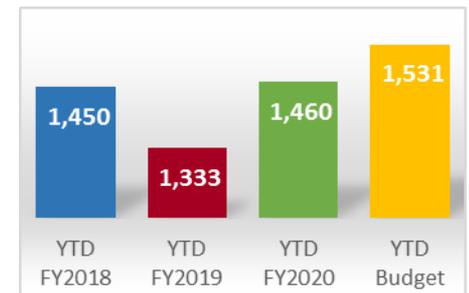
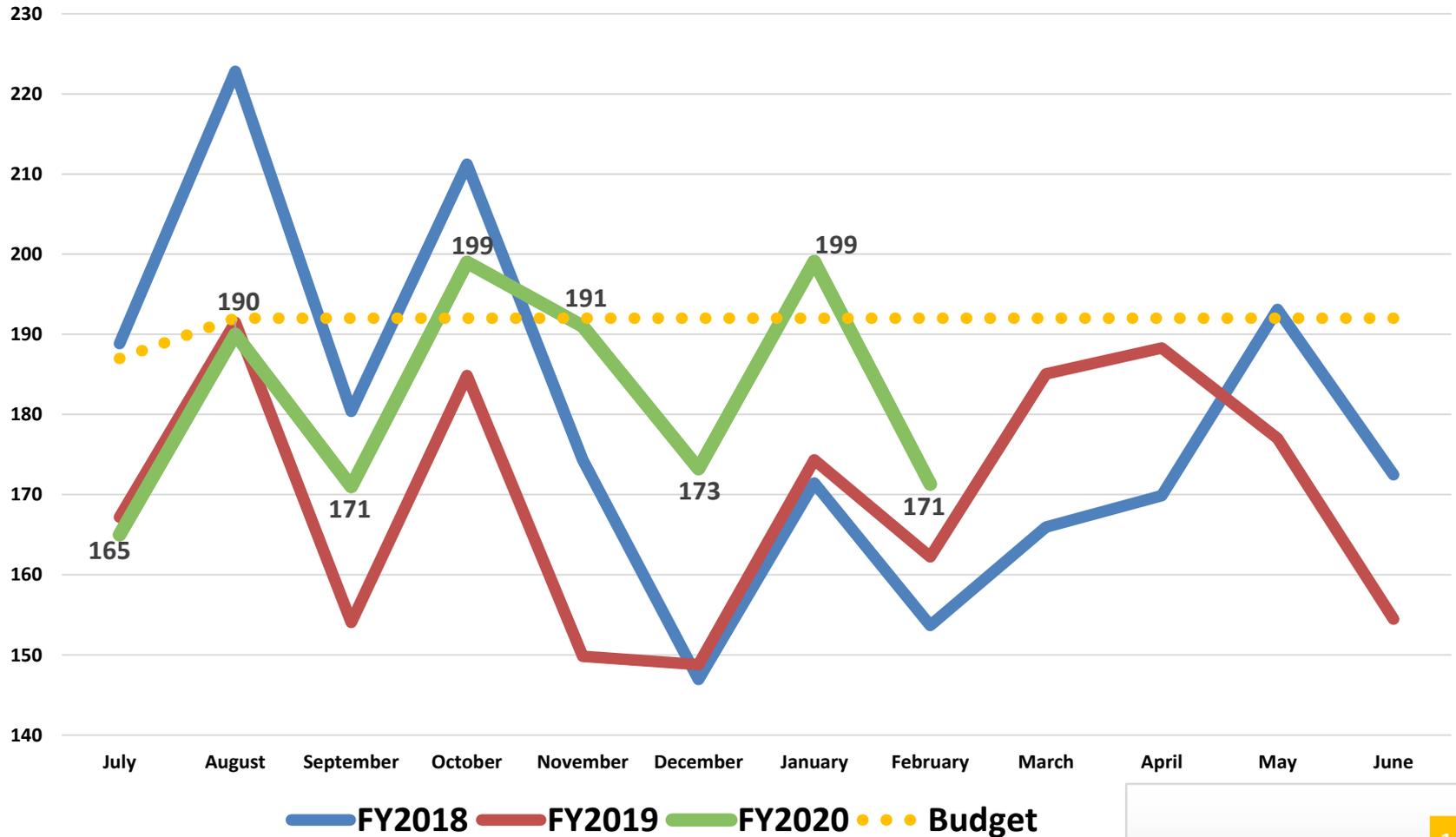
Cath Lab (IP & OP) – 100 Min Units



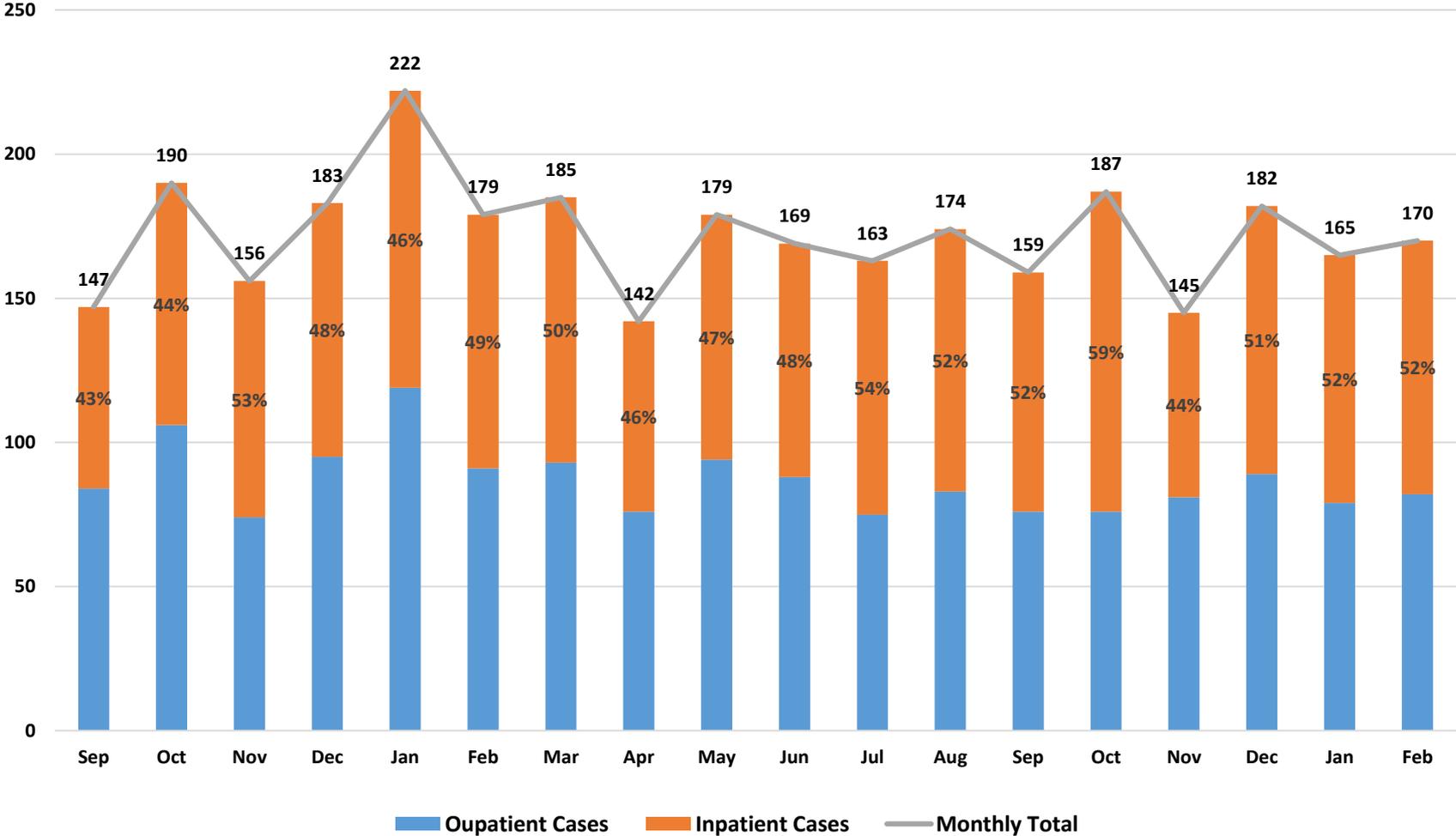
Cath Lab (IP Only) – 100 Min Units



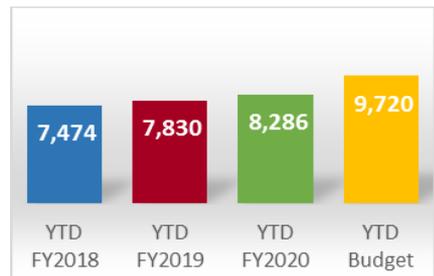
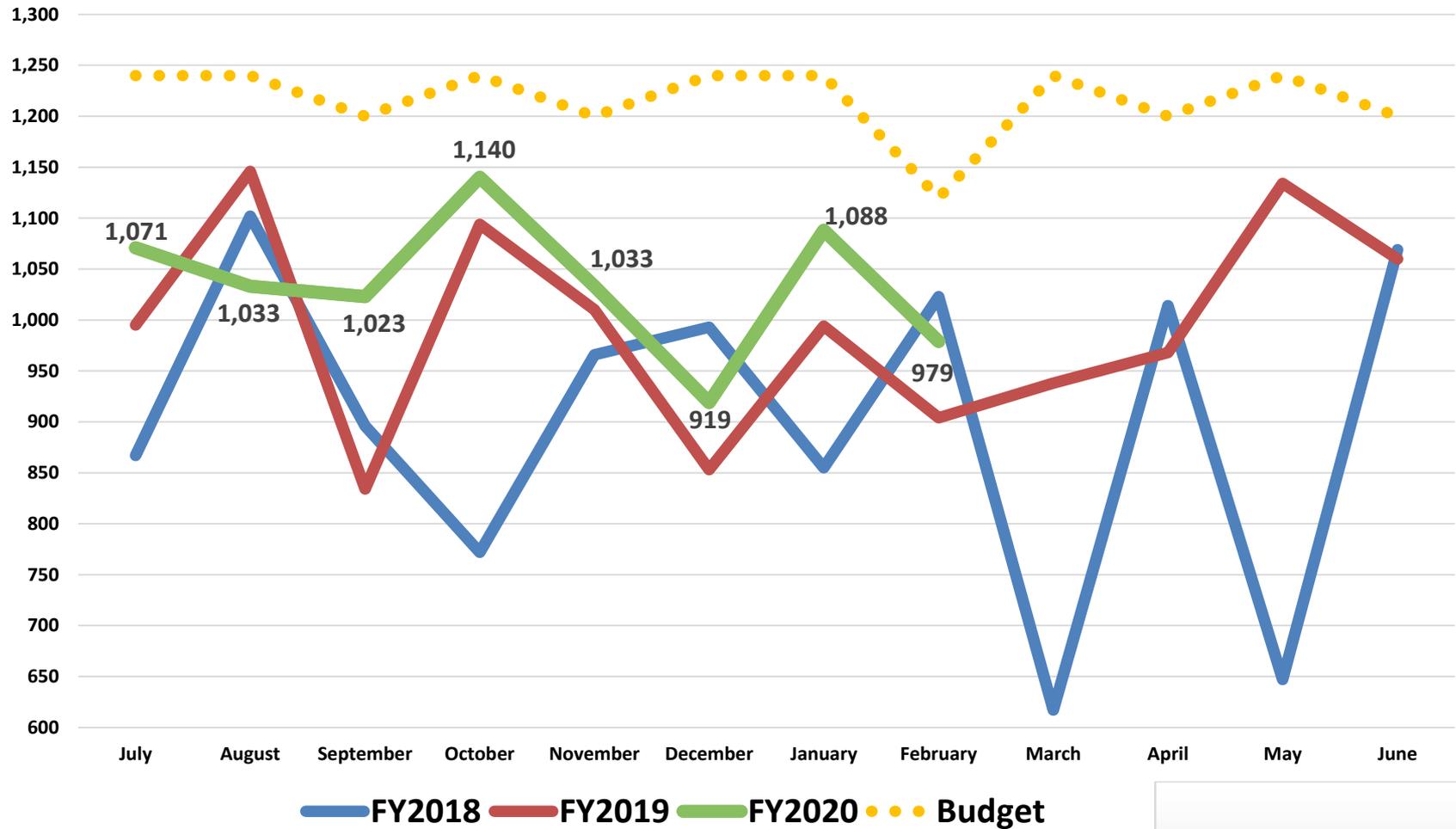
Cath Lab (OP Only) – 100 Min Units



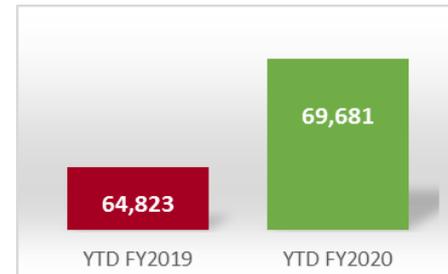
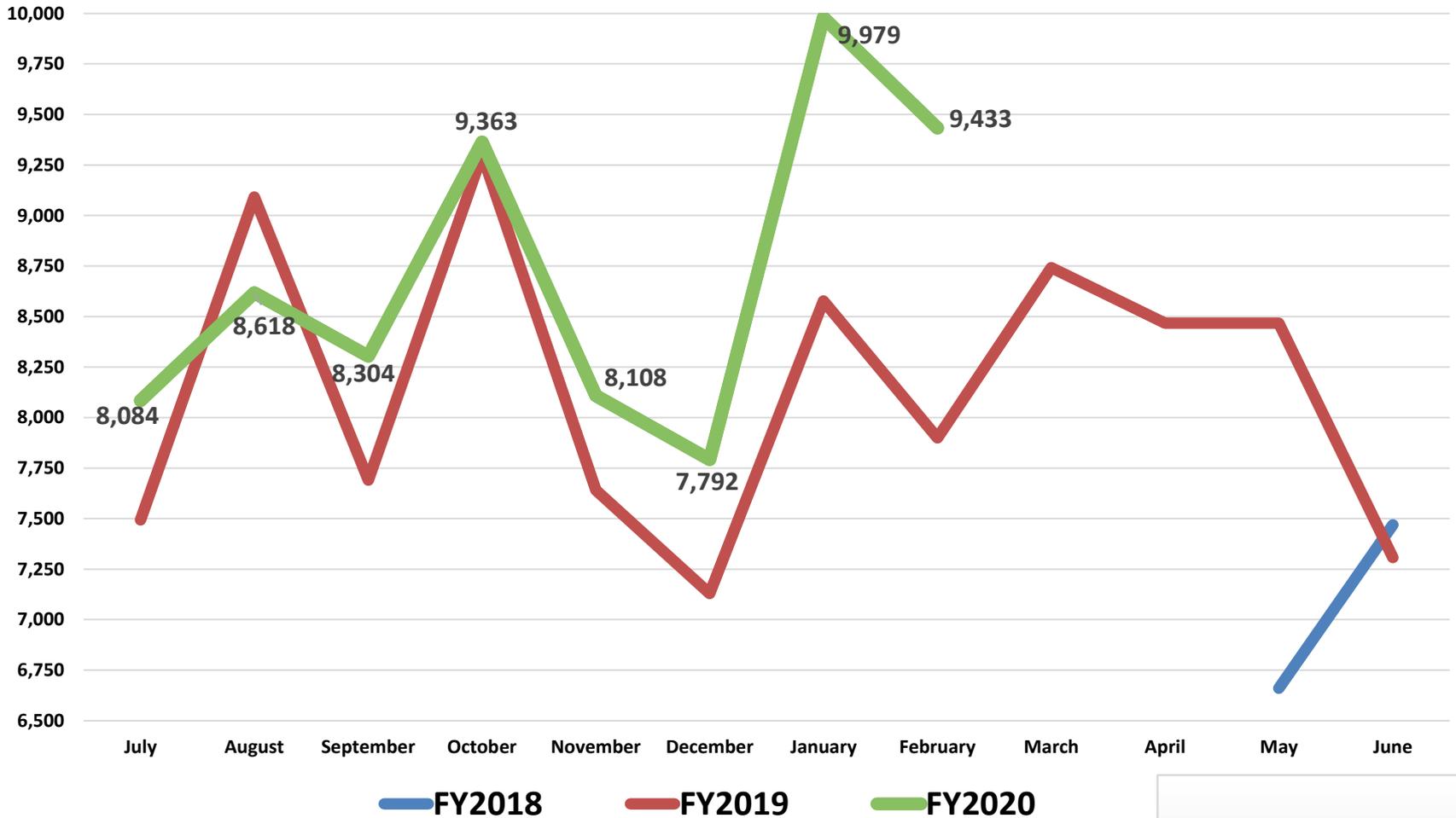
Cath Lab (IP & OP) - Patients



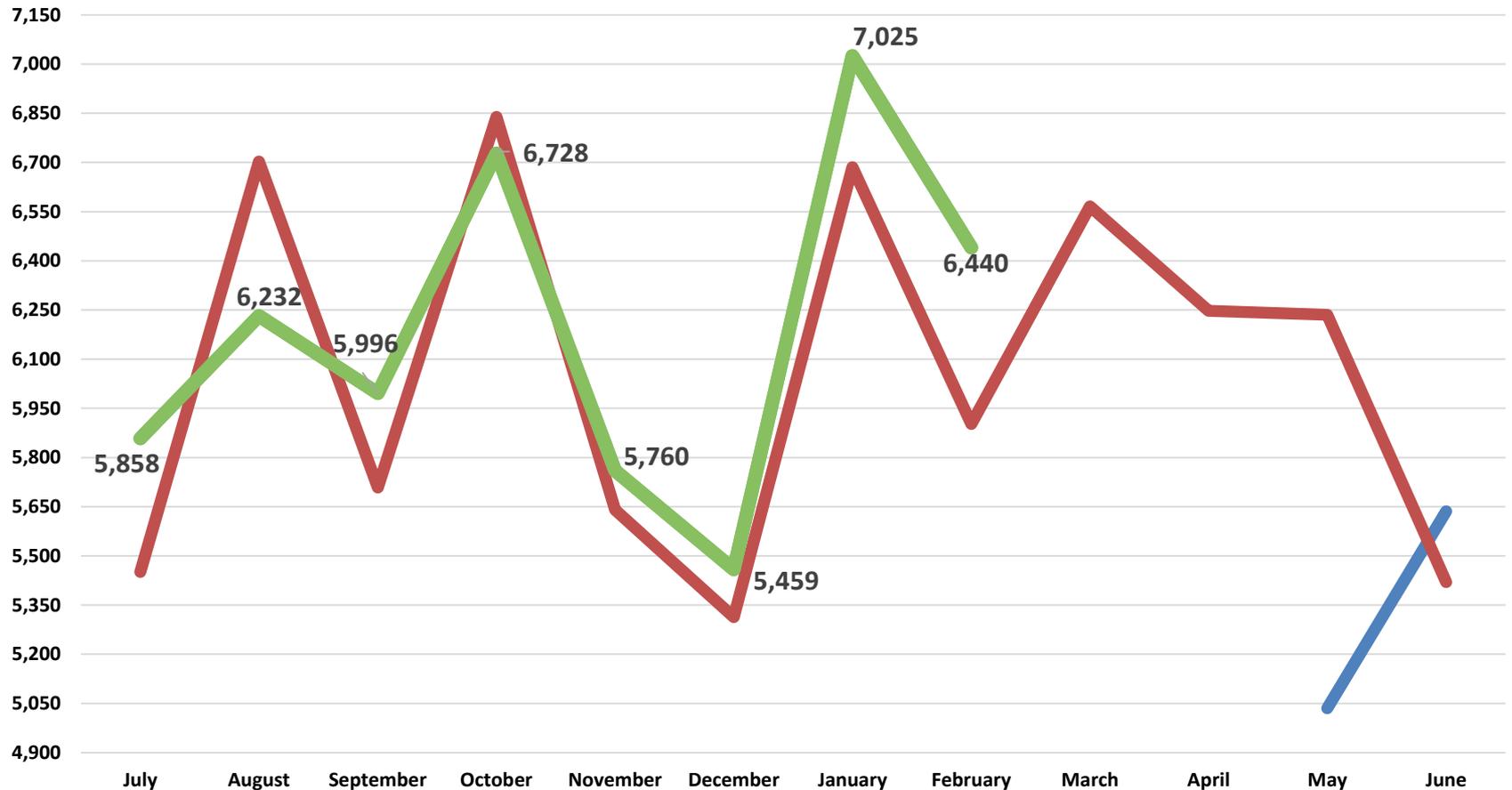
GME Family Medicine Clinic Visits



Rural Health Clinic Registrations



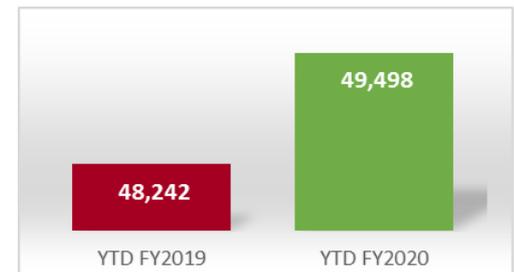
Exeter RHC - Registrations



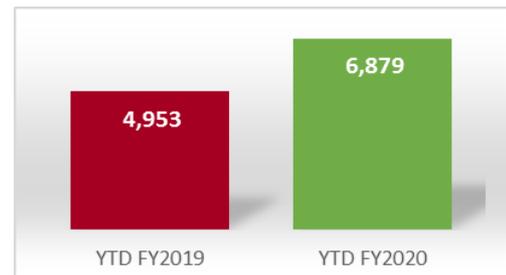
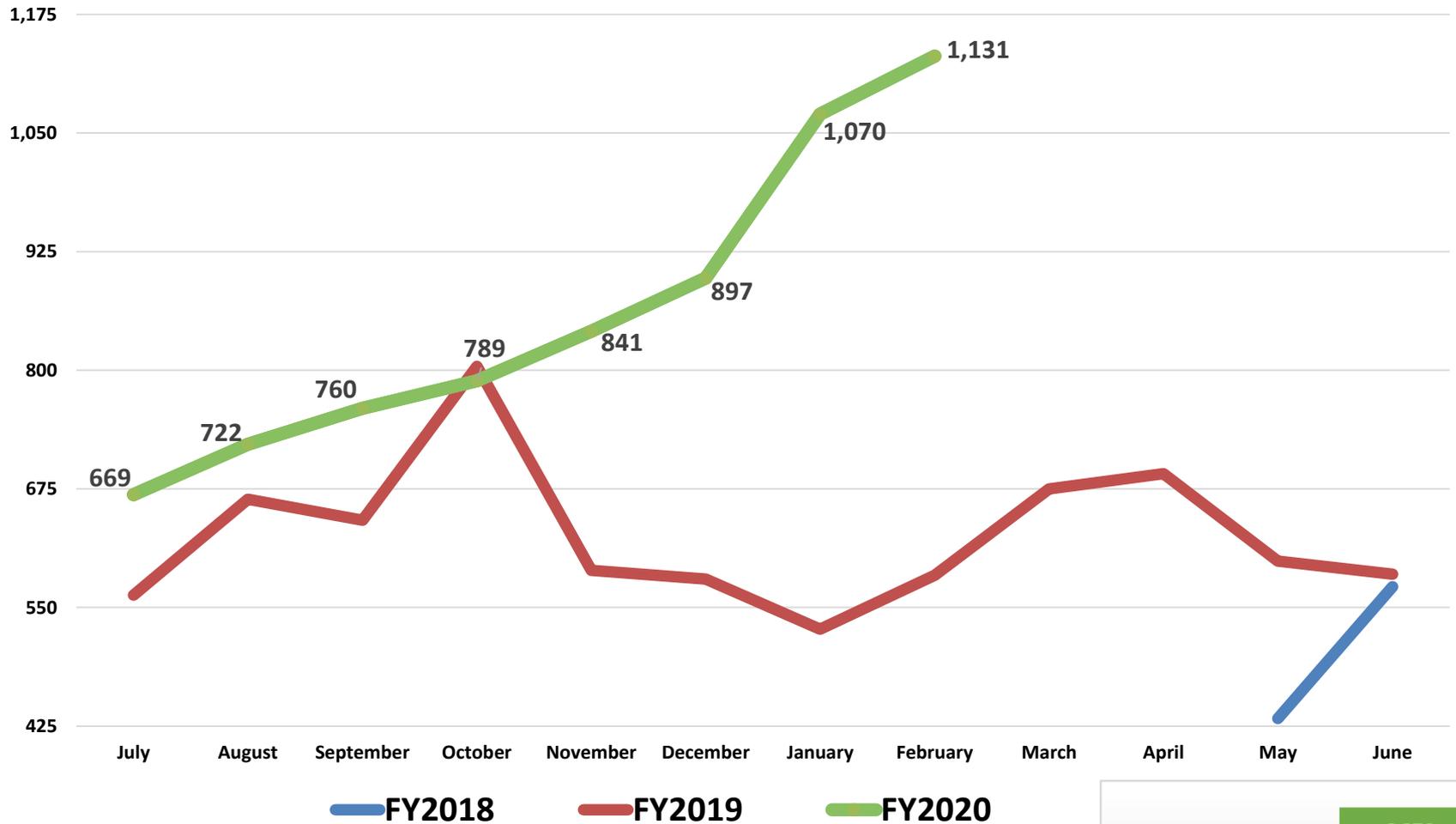
FY2018

FY2019

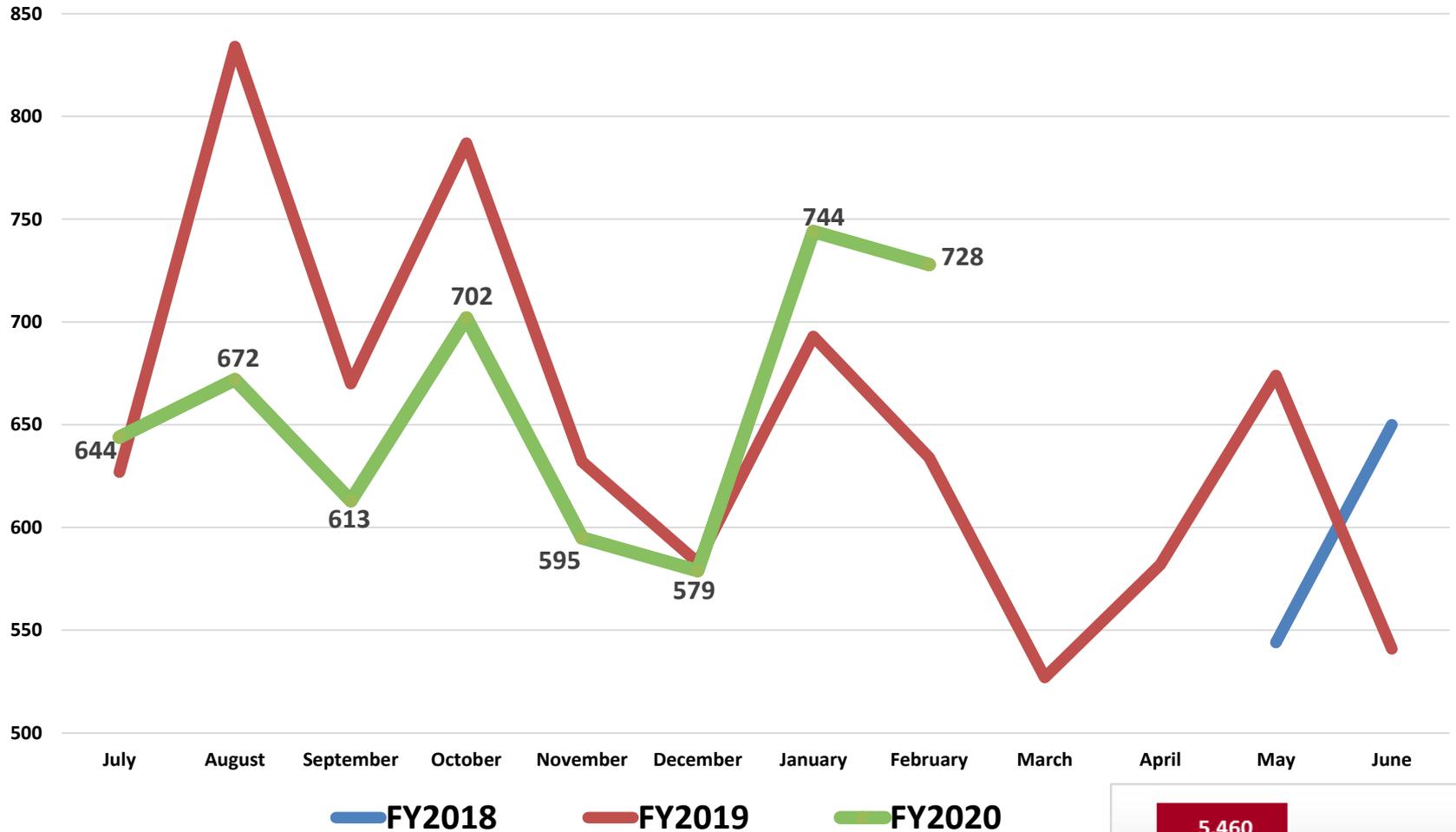
FY2020



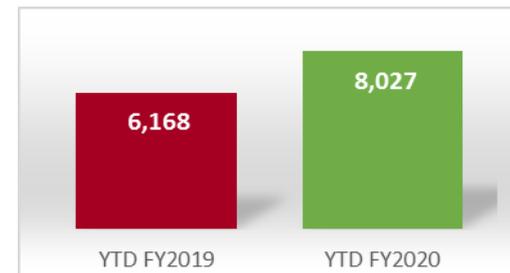
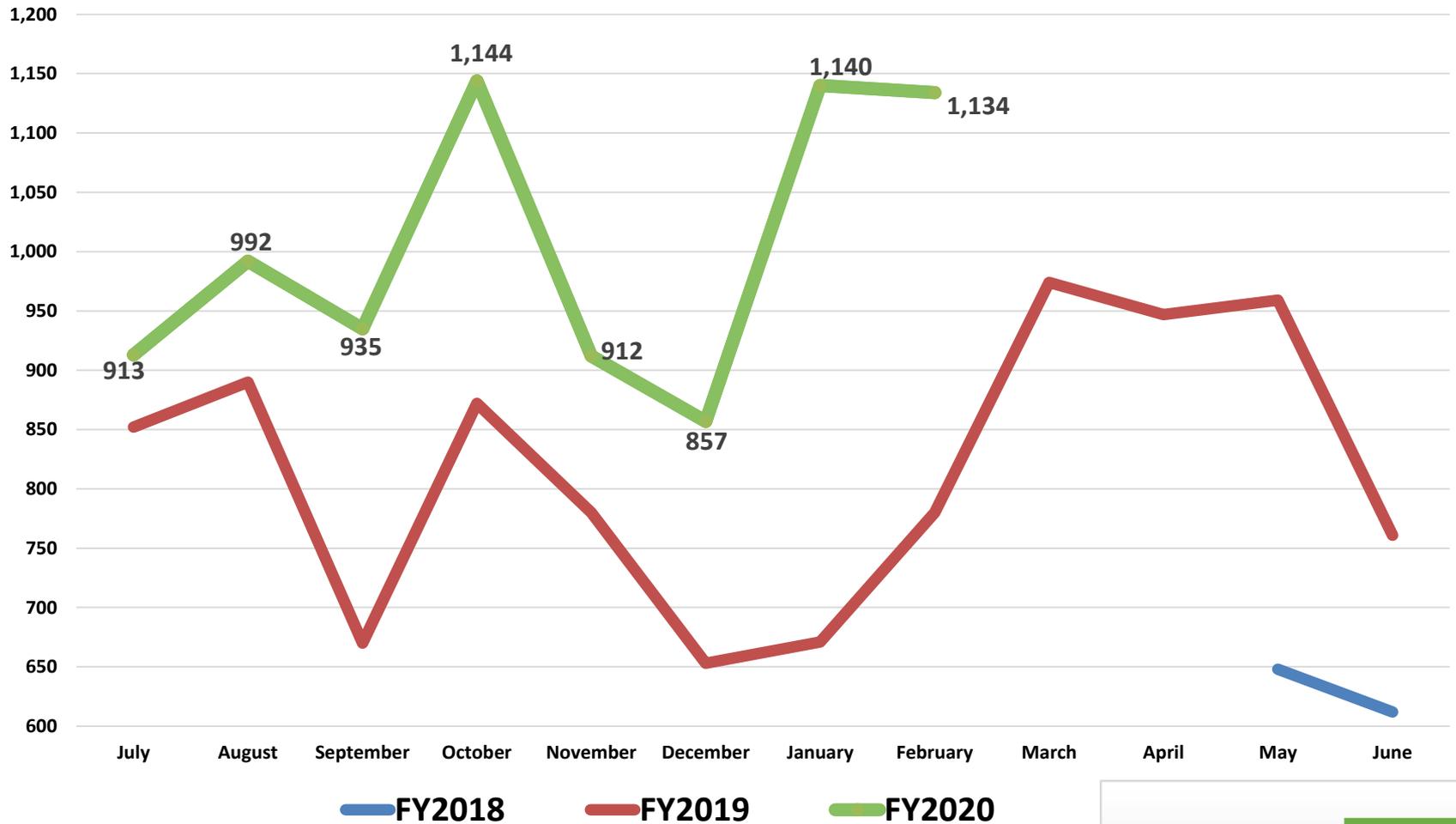
Lindsay RHC - Registrations



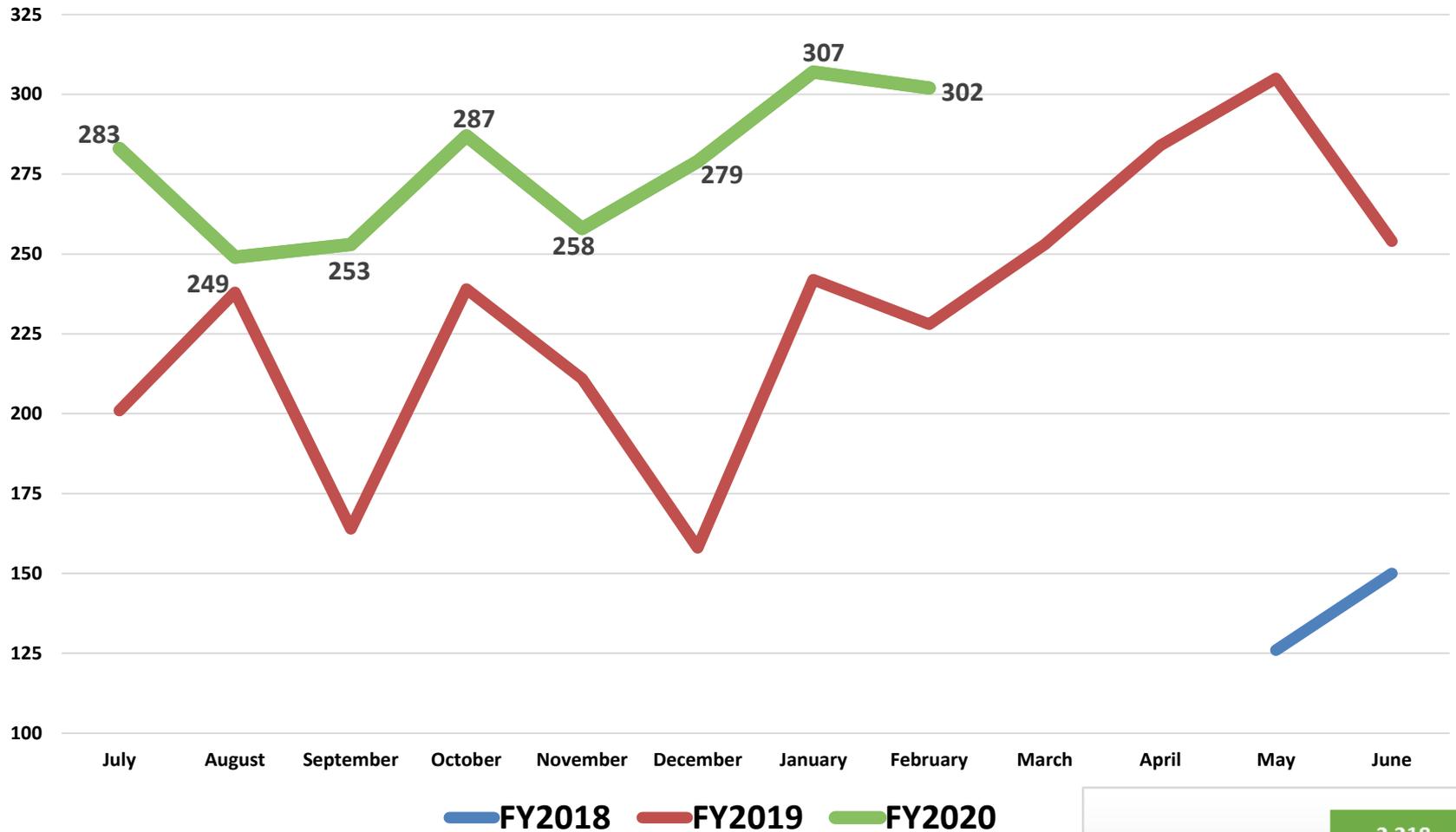
Woodlake RHC - Registrations



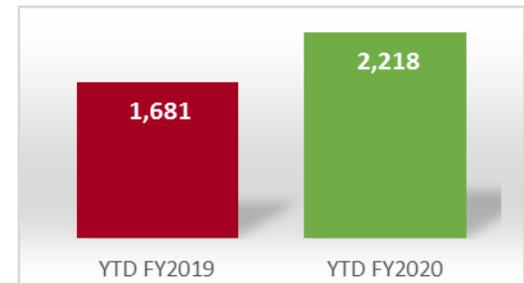
Dinuba RHC - Registrations



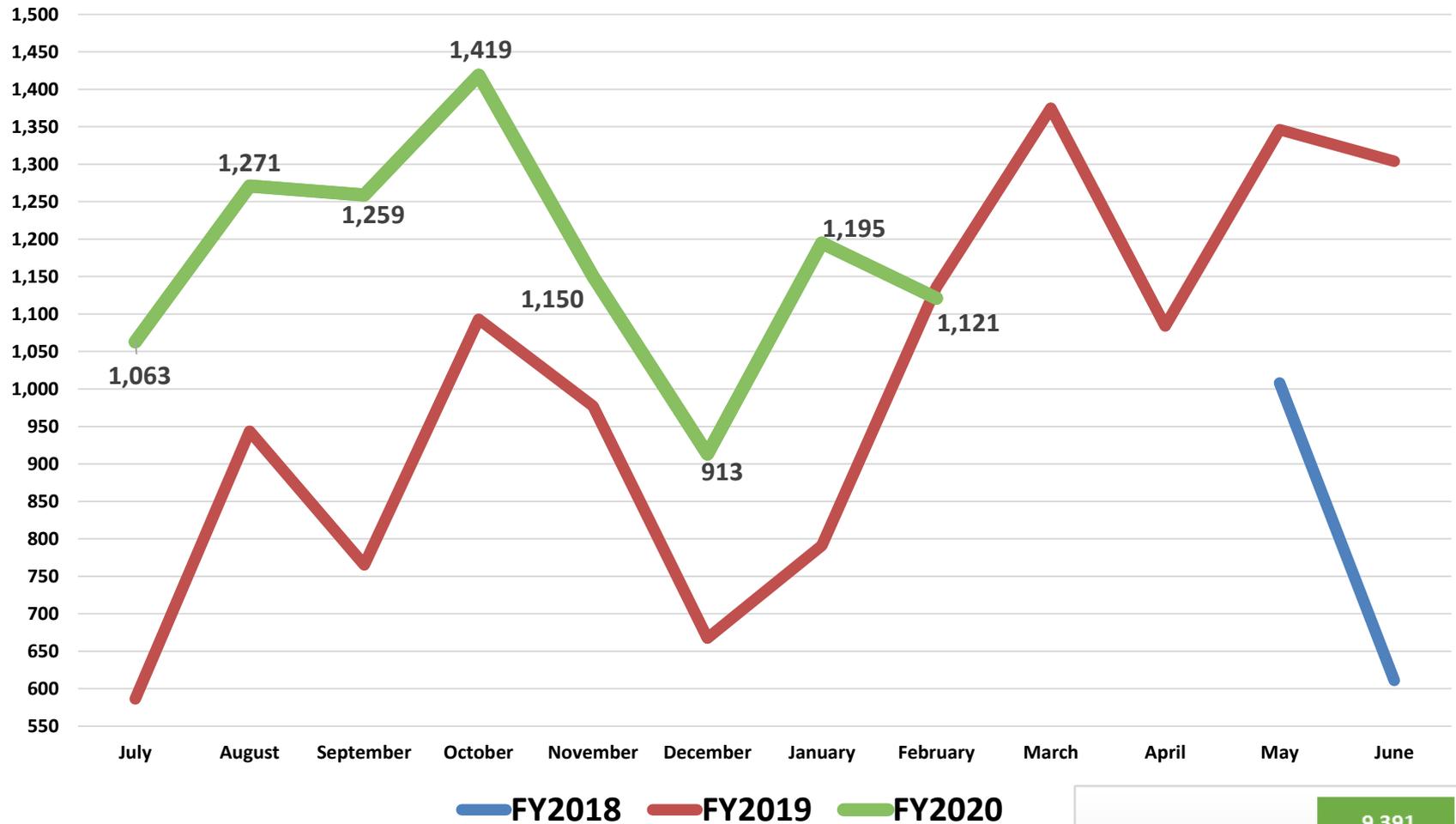
Neurosurgery Clinic - Registrations



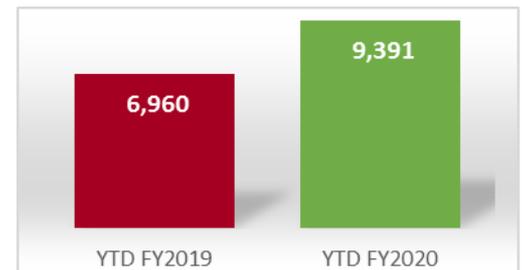
90/124



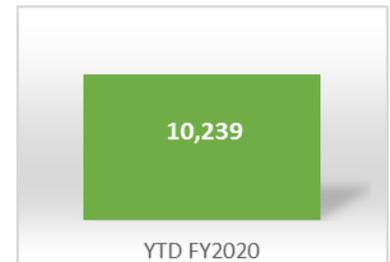
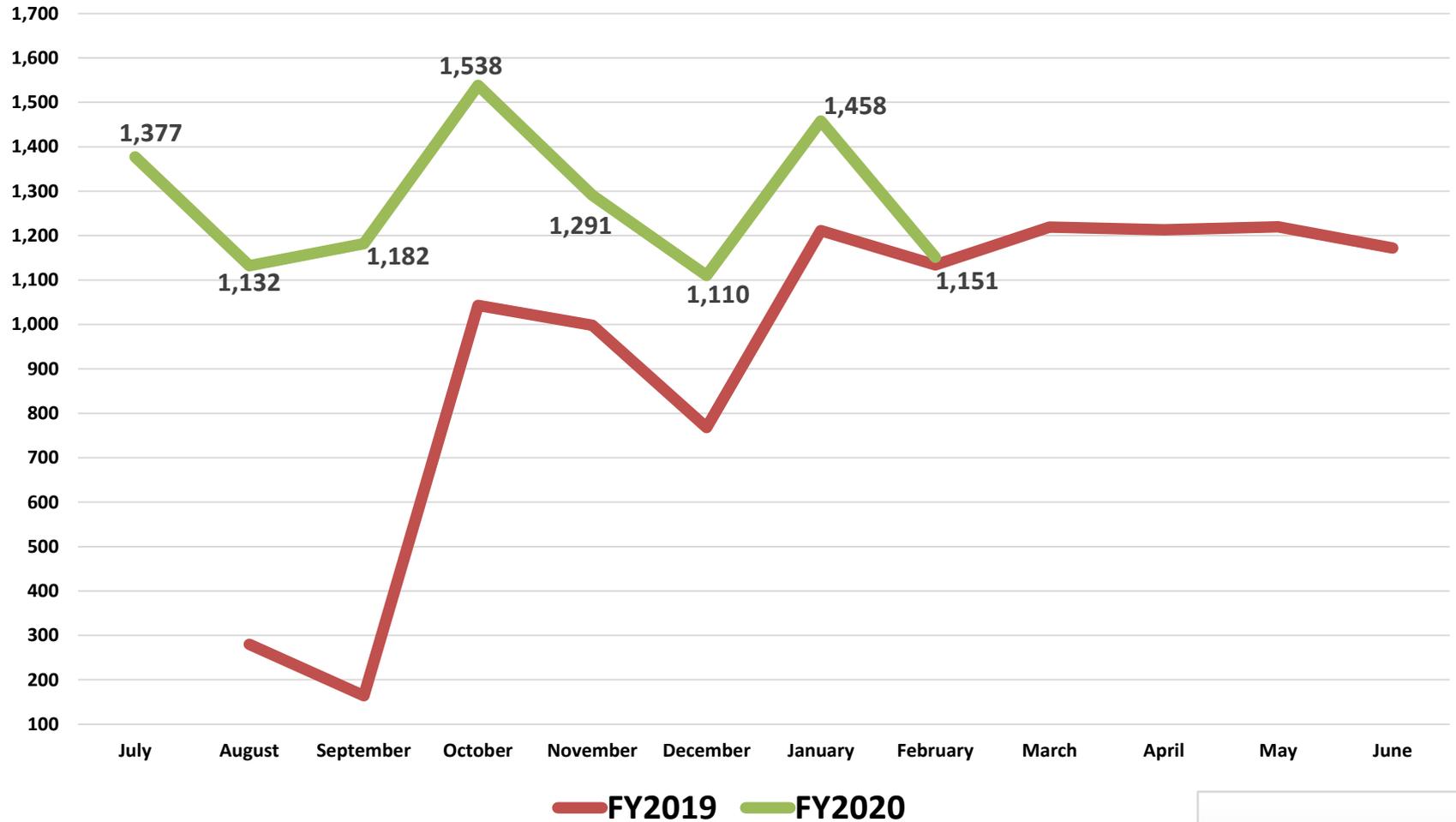
Neurosurgery Clinic - wRVU's



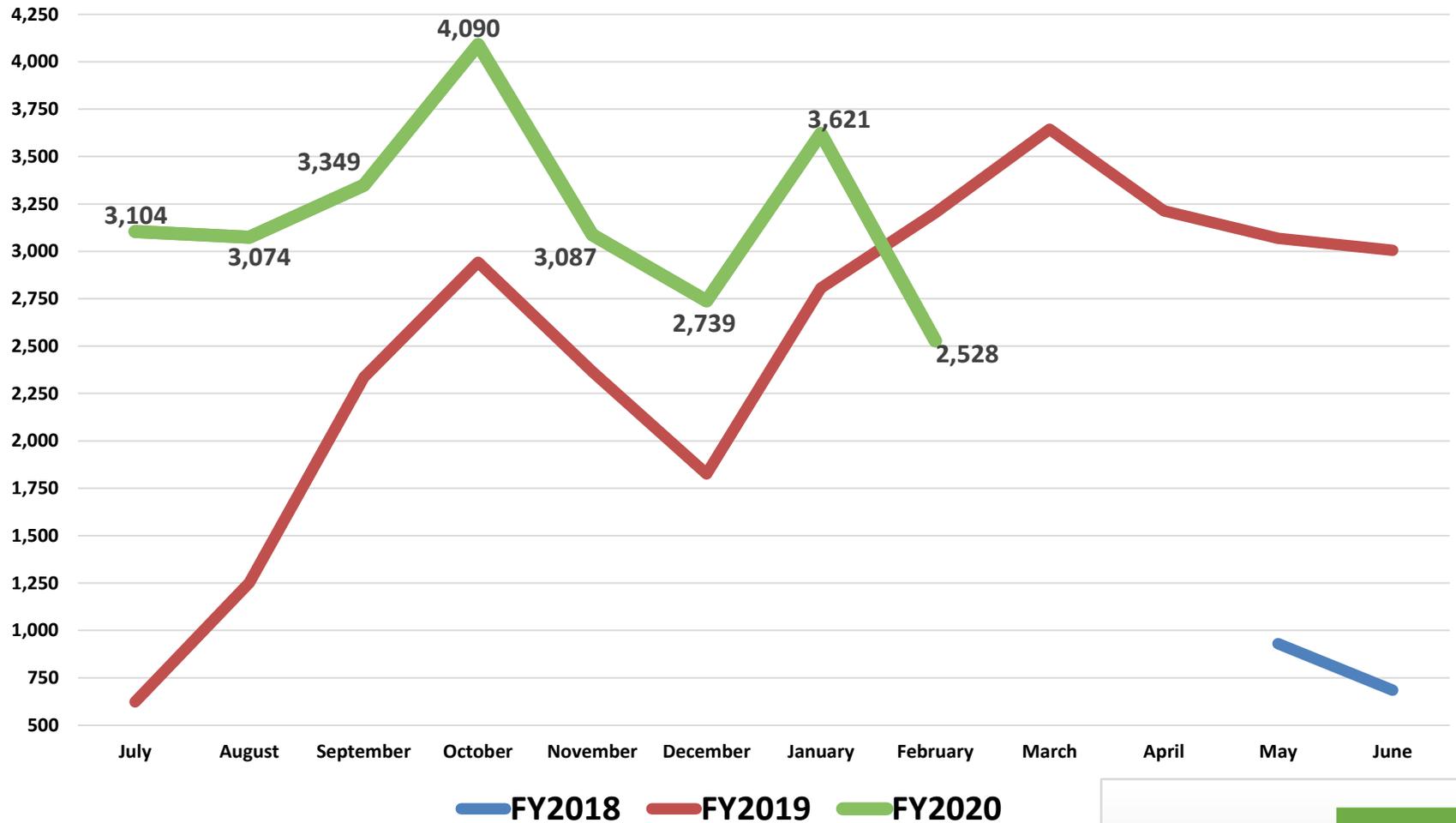
91/124



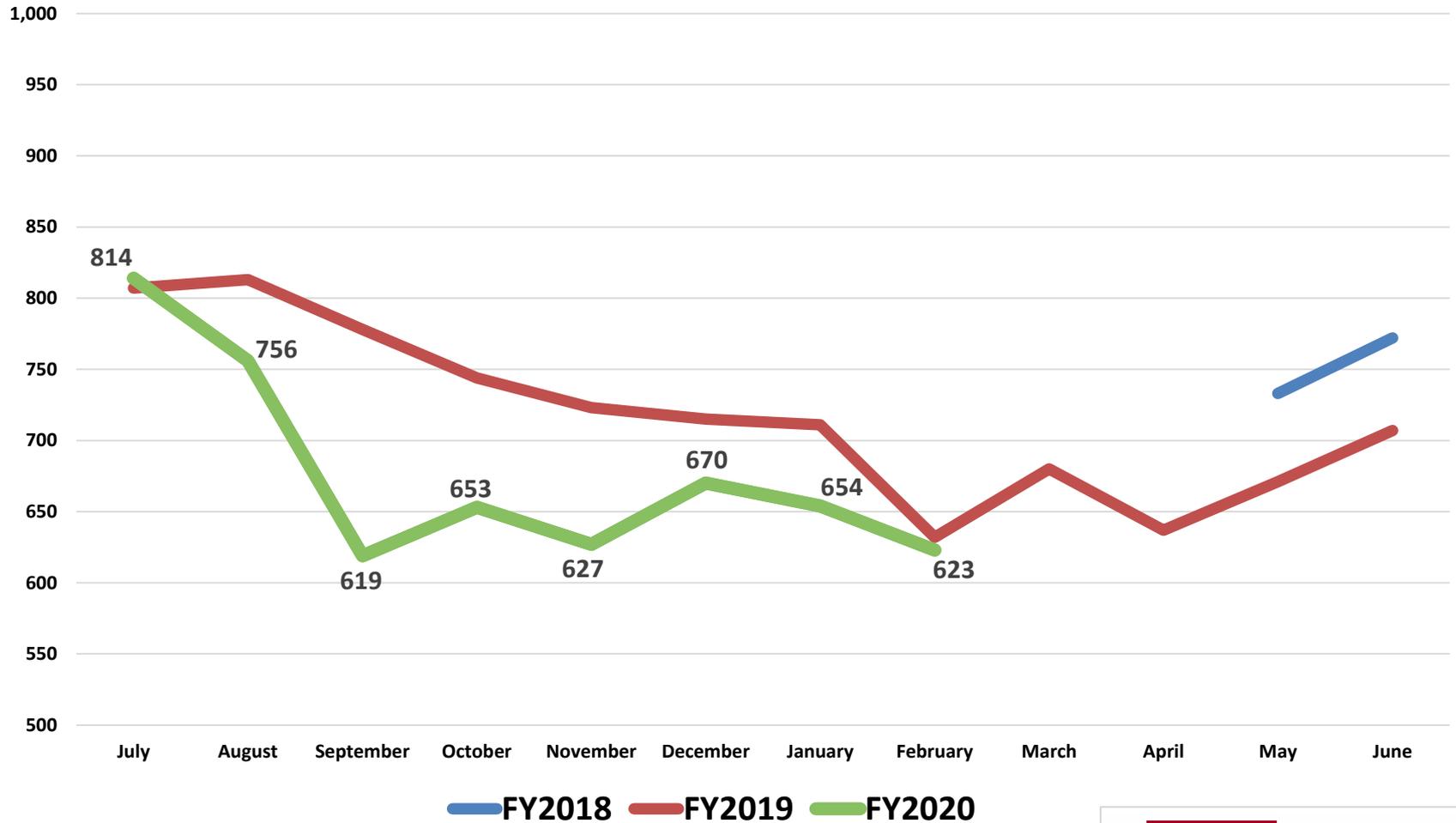
Sequoia Cardiology - Registrations



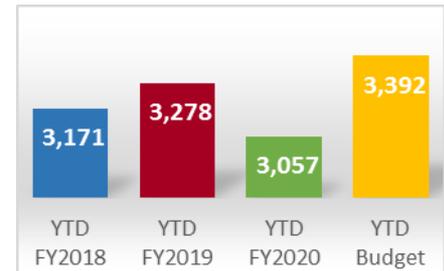
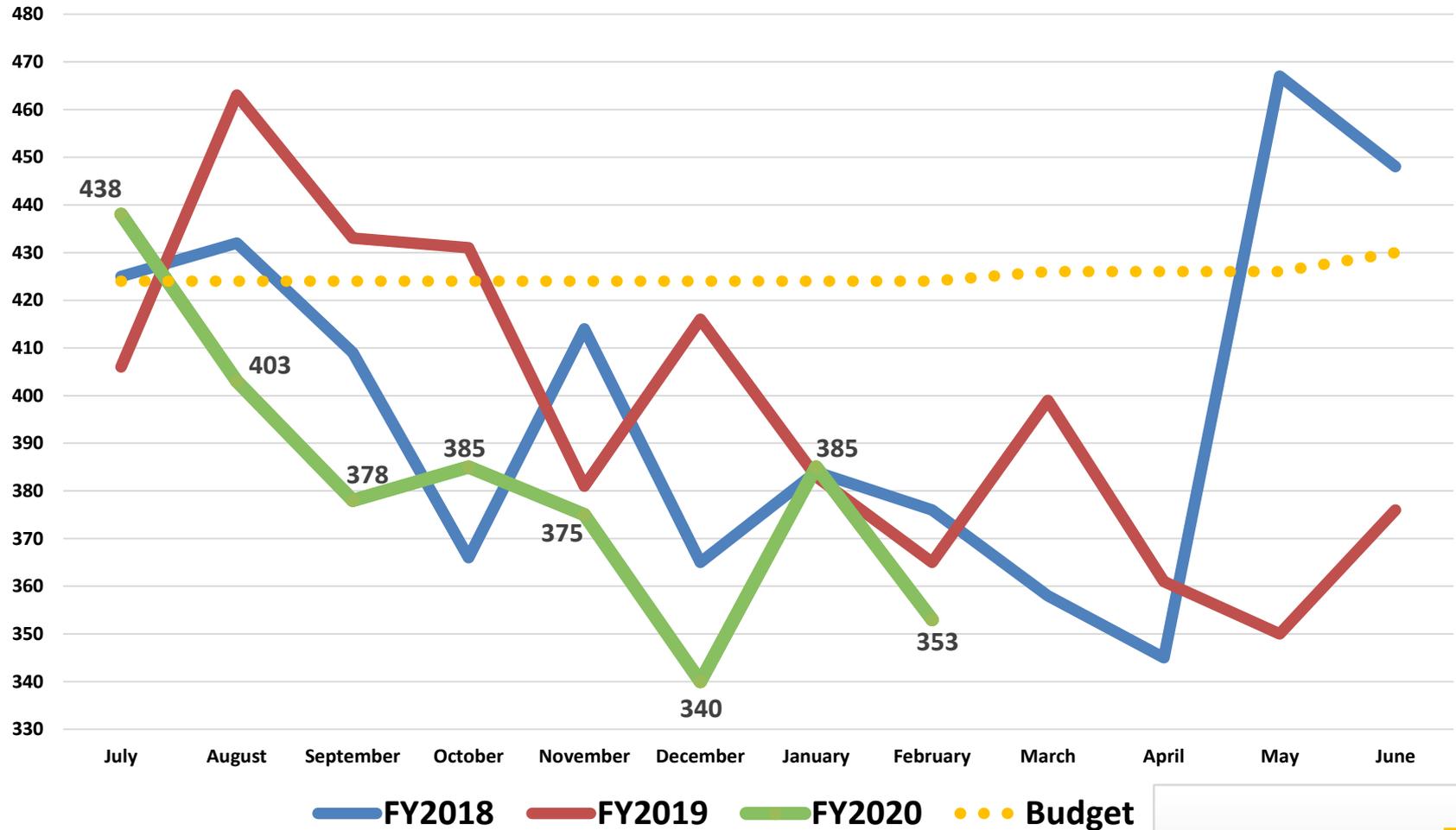
Sequoia Cardiology – wRVU's



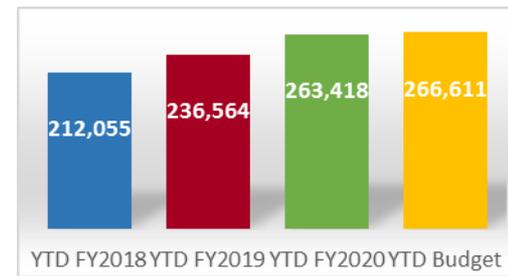
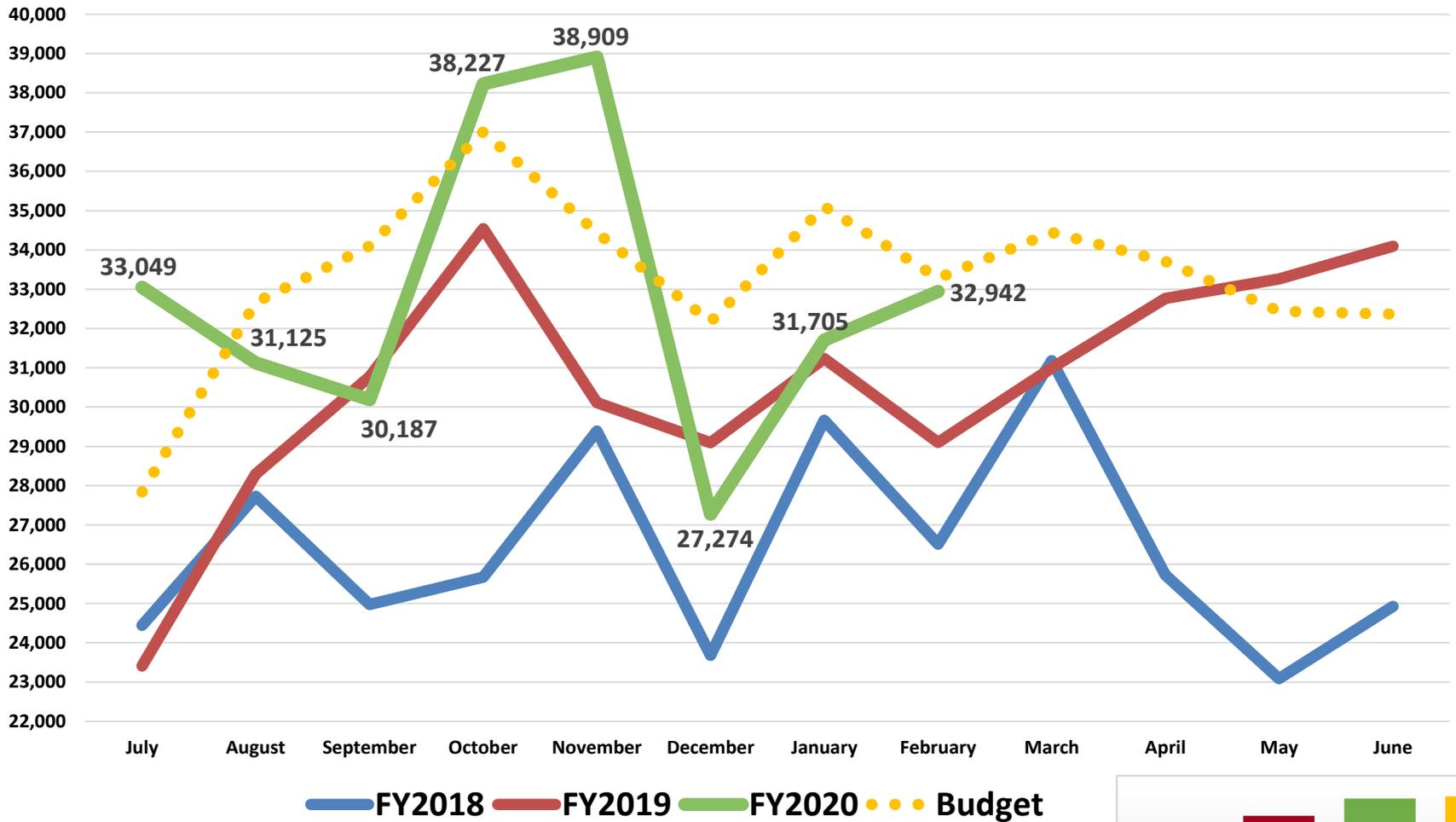
Labor Triage Registrations



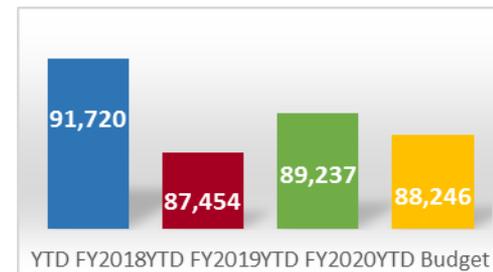
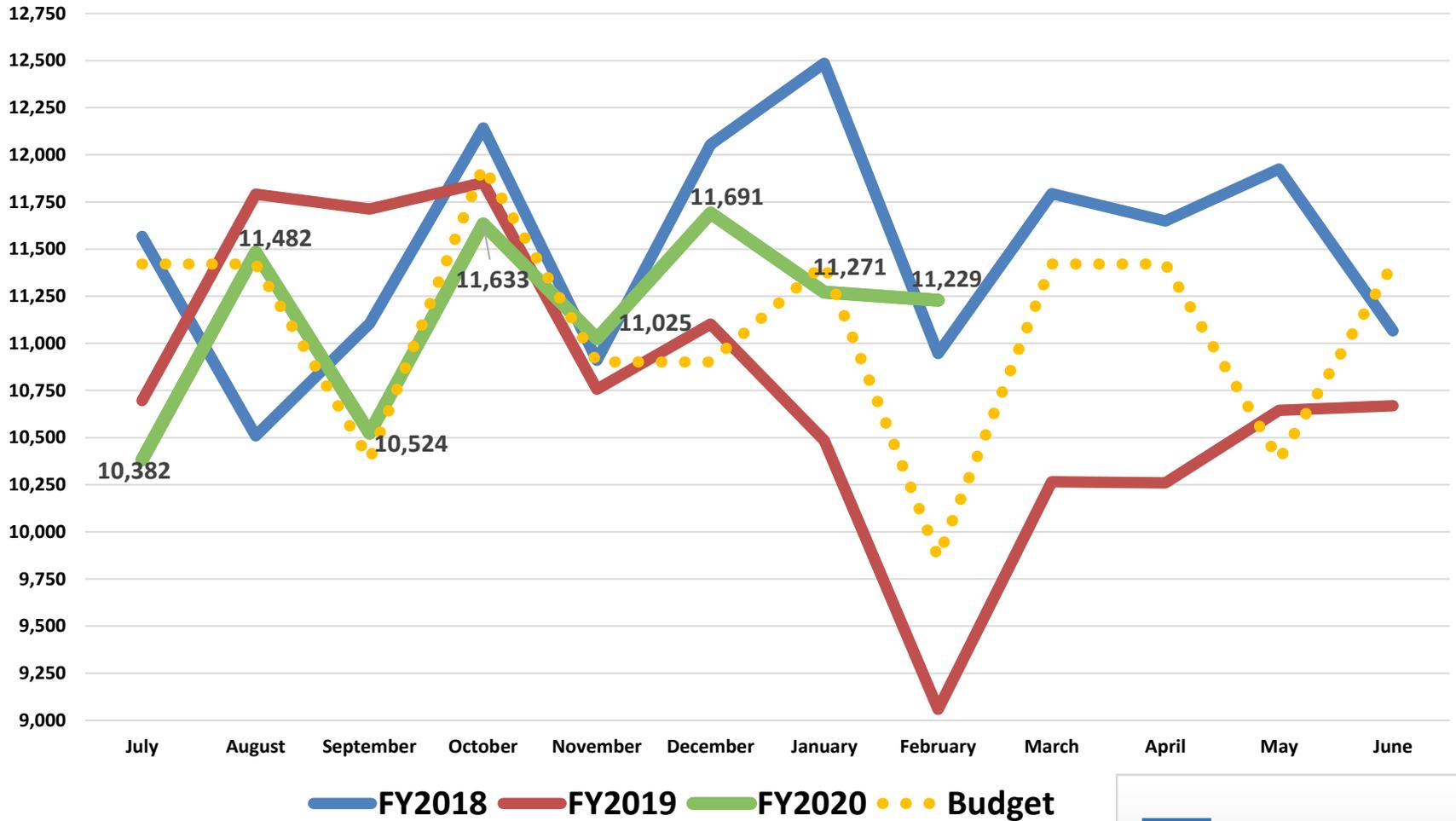
Deliveries



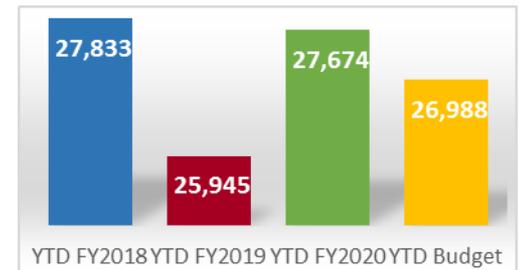
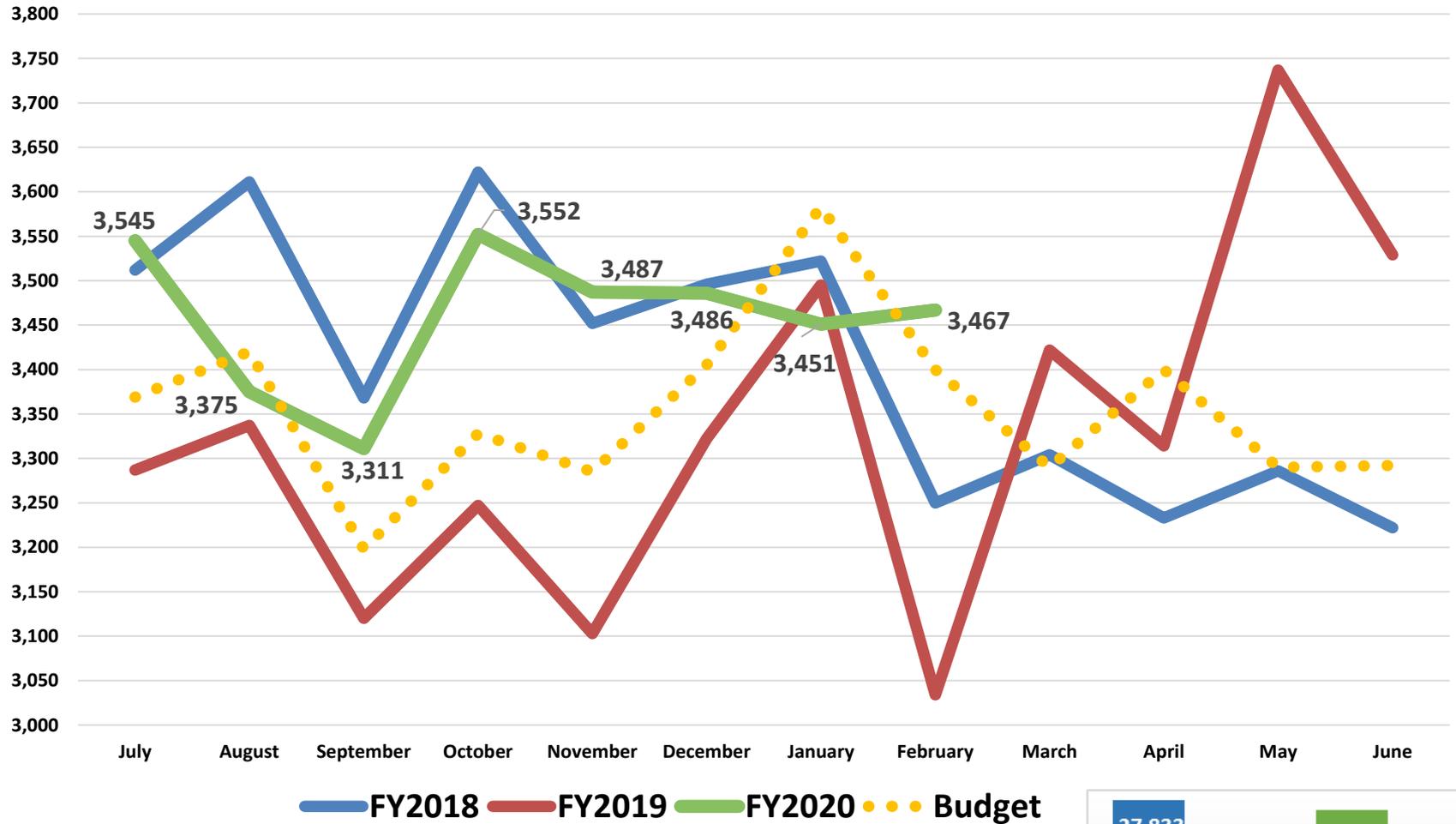
KDMF RVU's



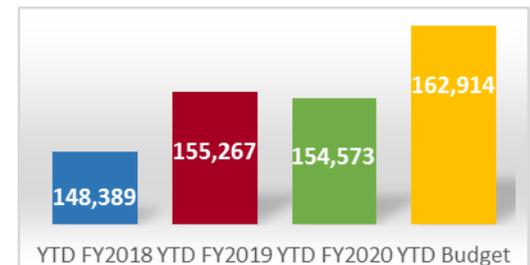
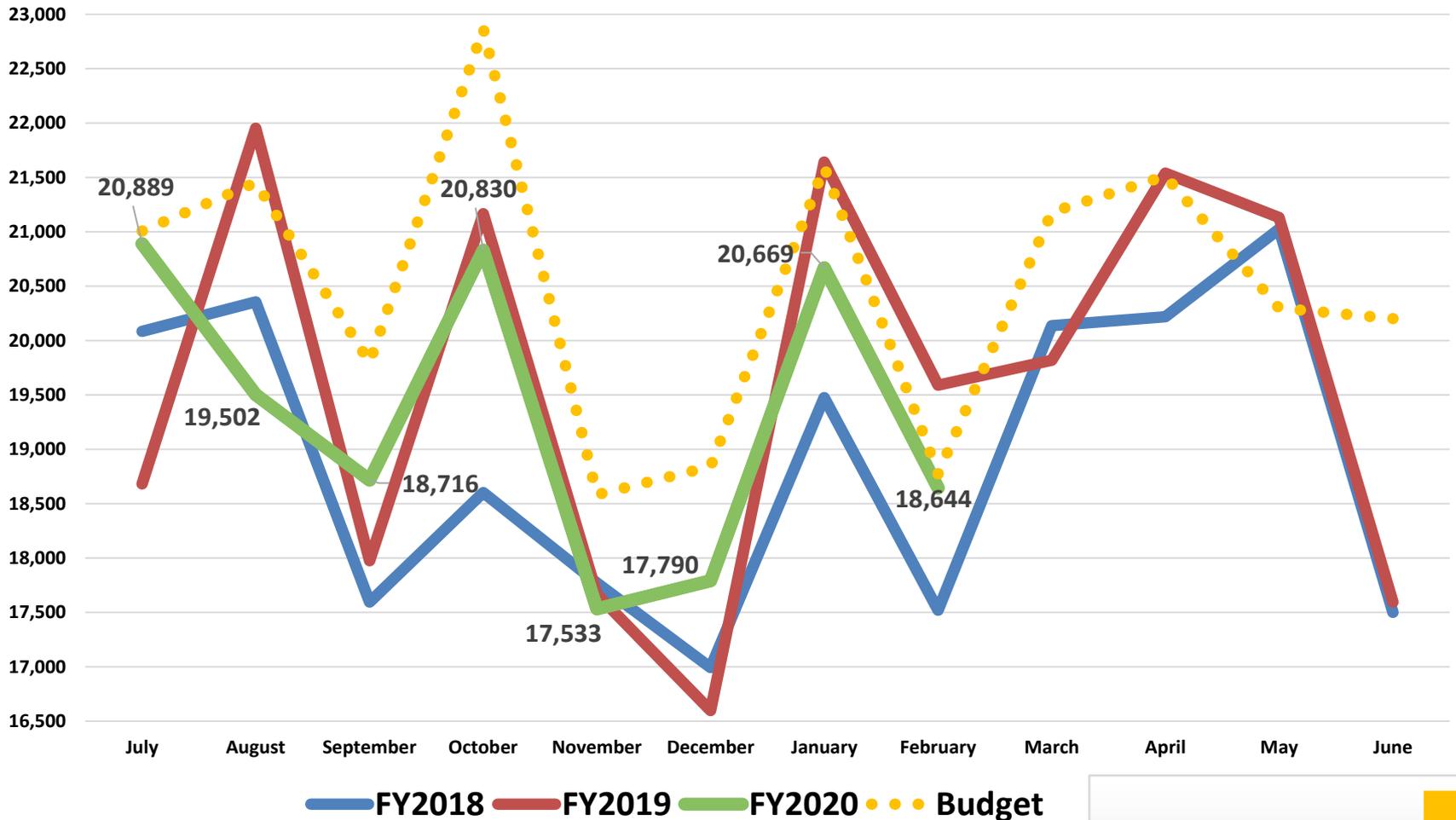
Home Infusion Days



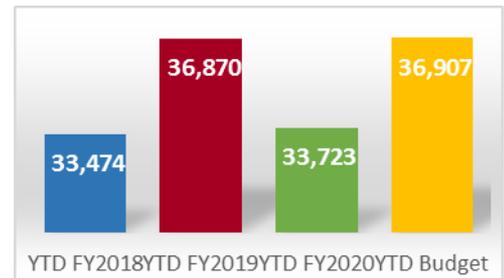
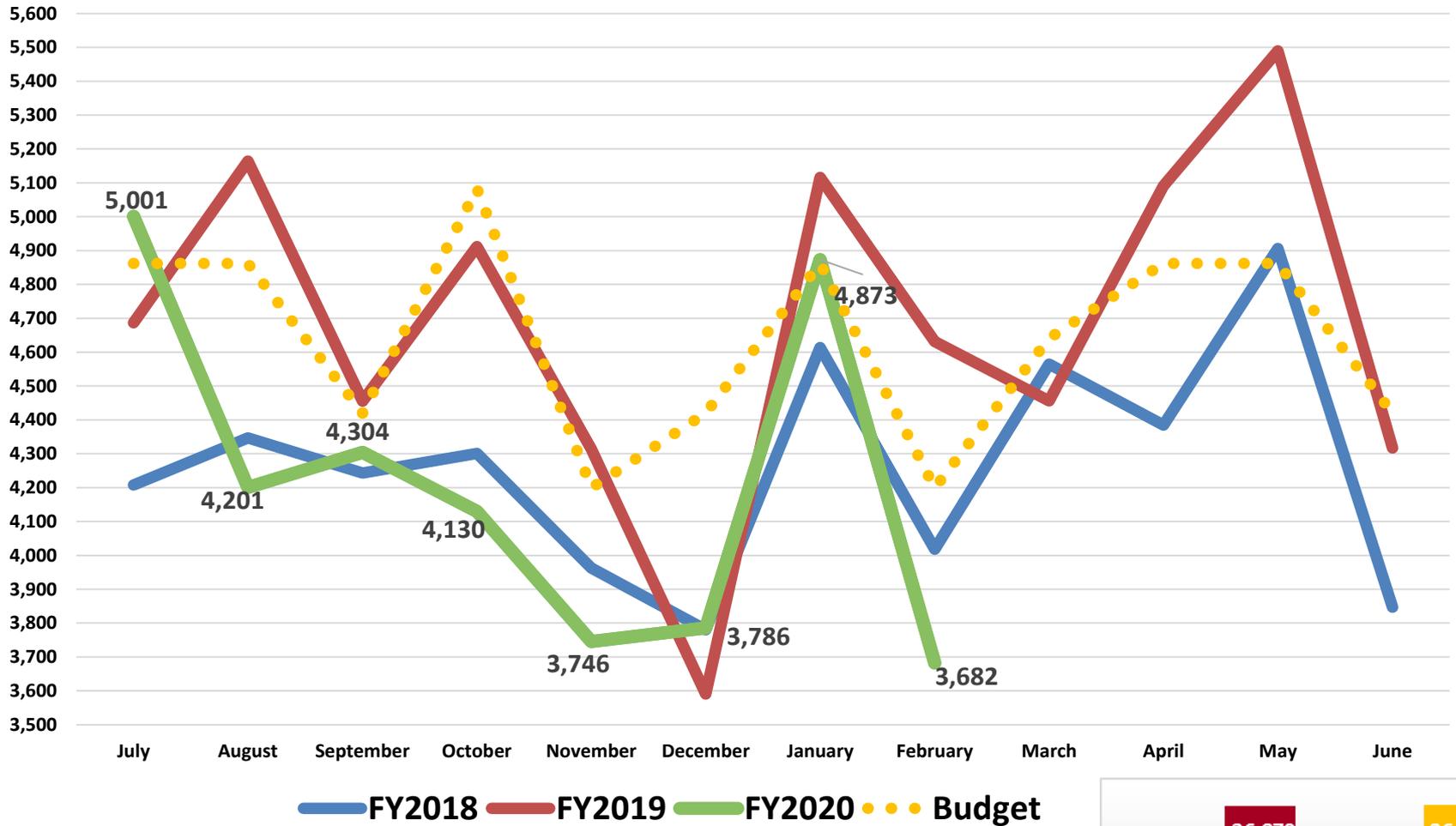
Hospice Days



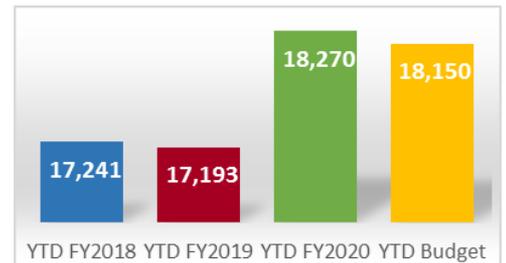
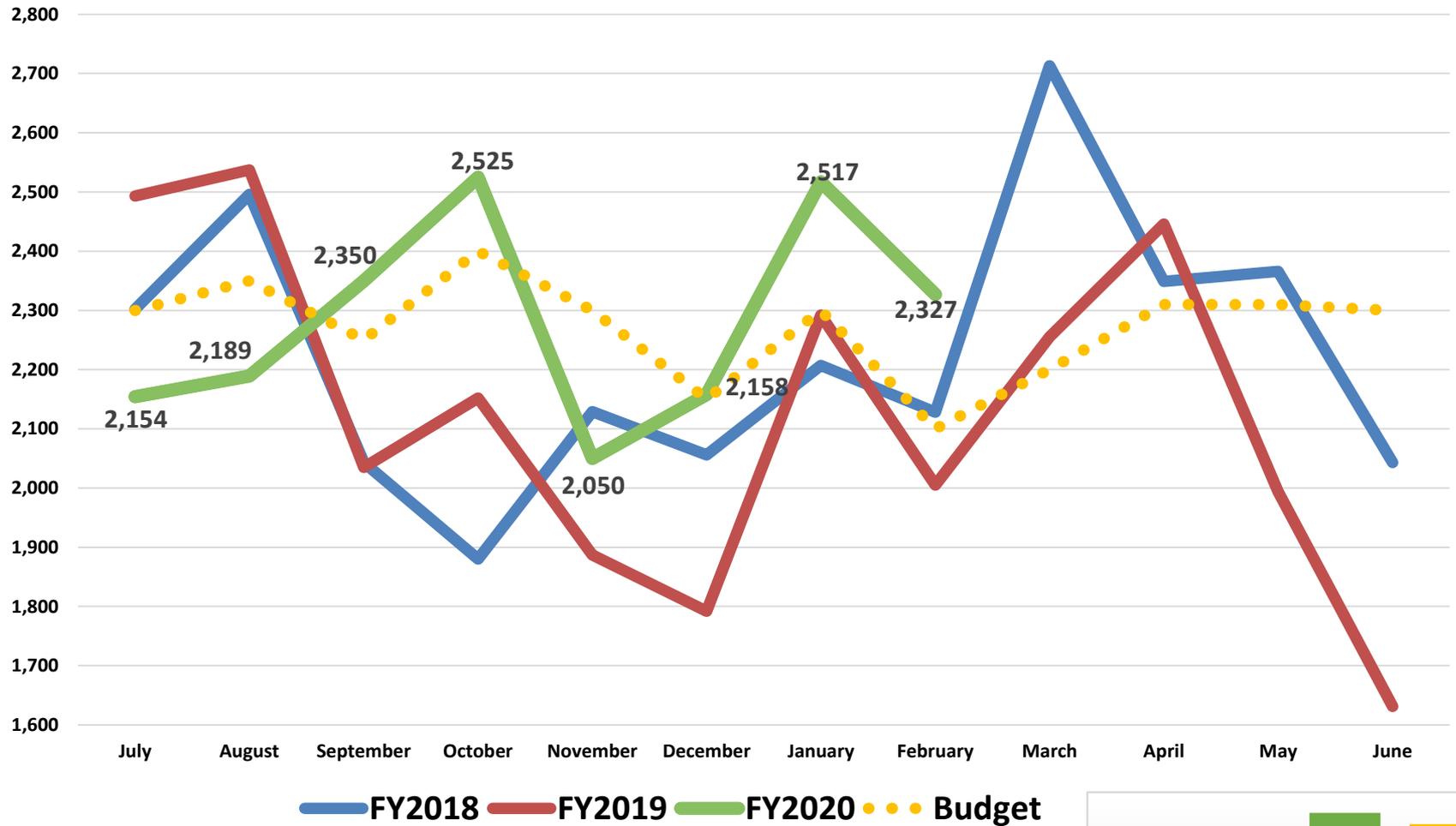
All O/P Rehab Services Across District



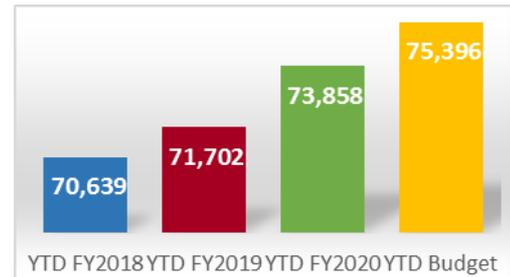
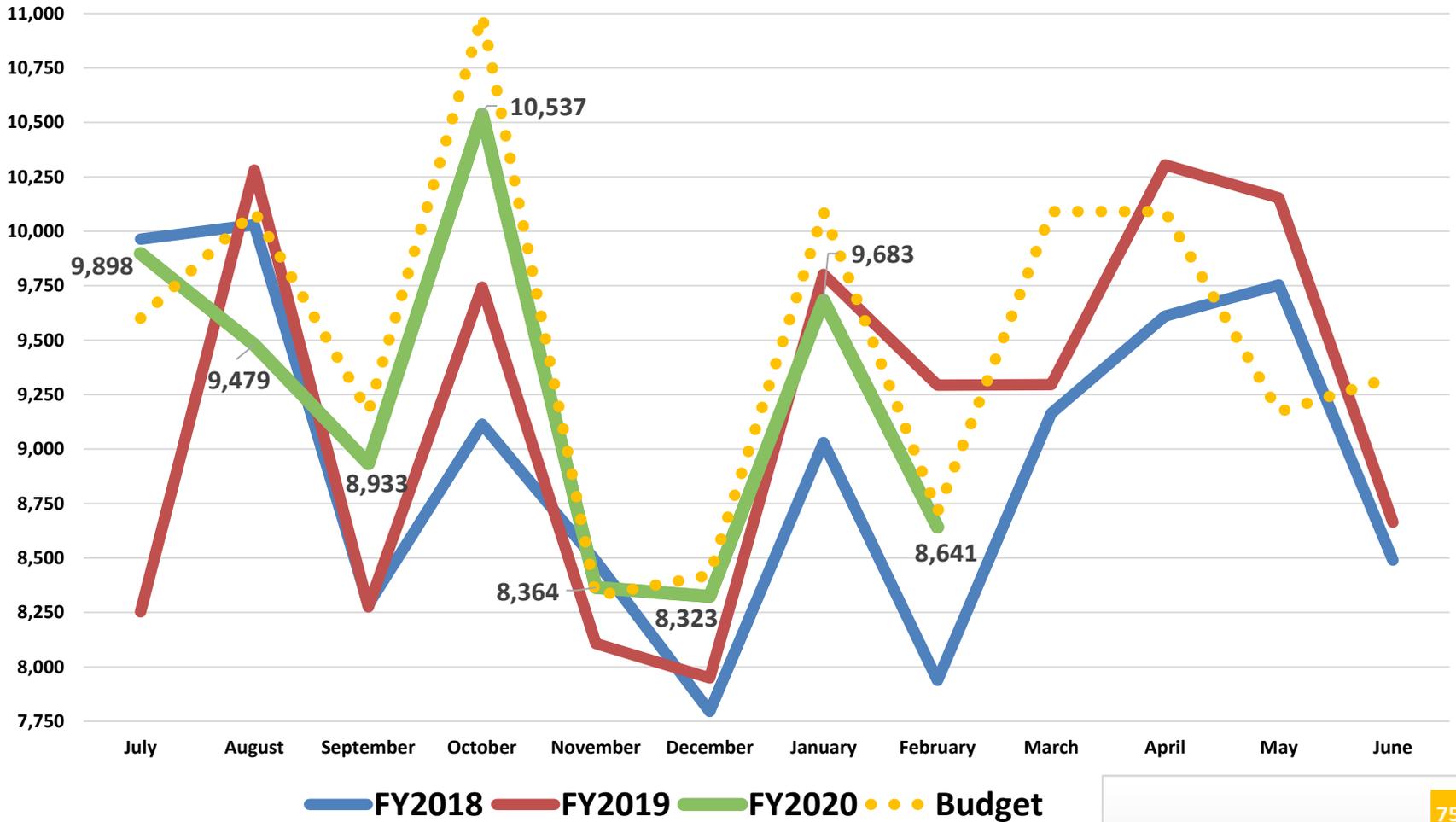
O/P Rehab Services



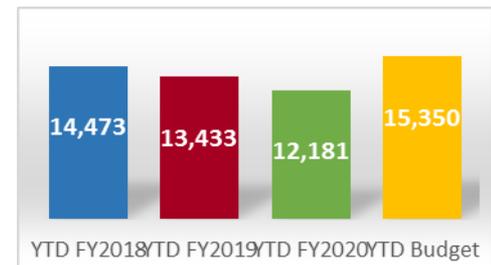
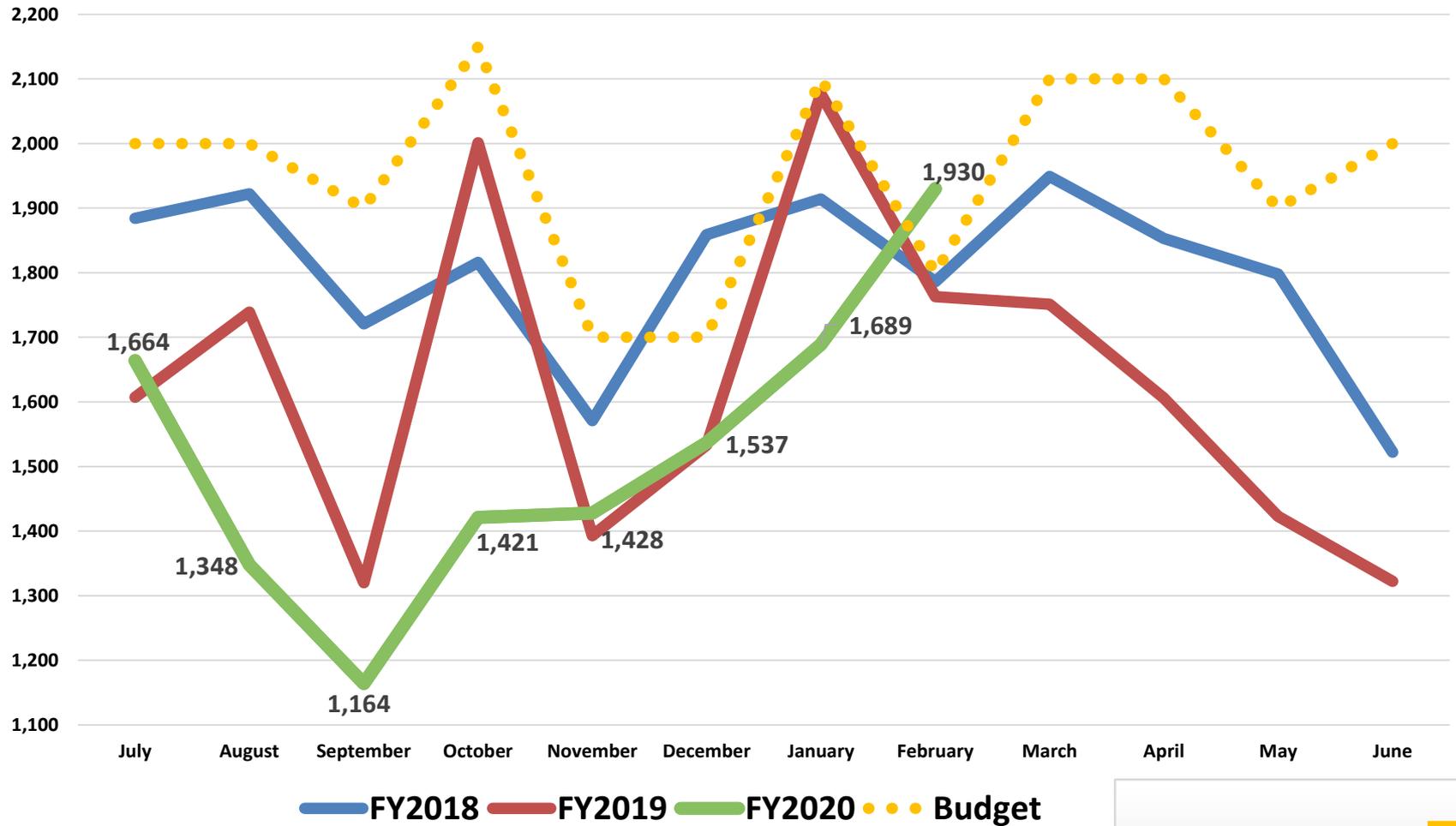
O/P Rehab - Exeter



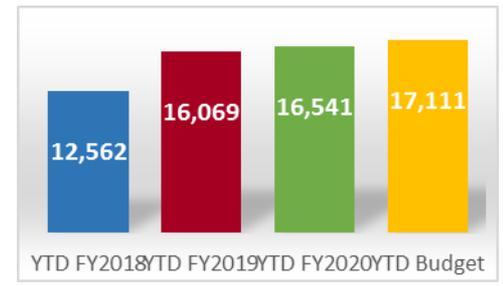
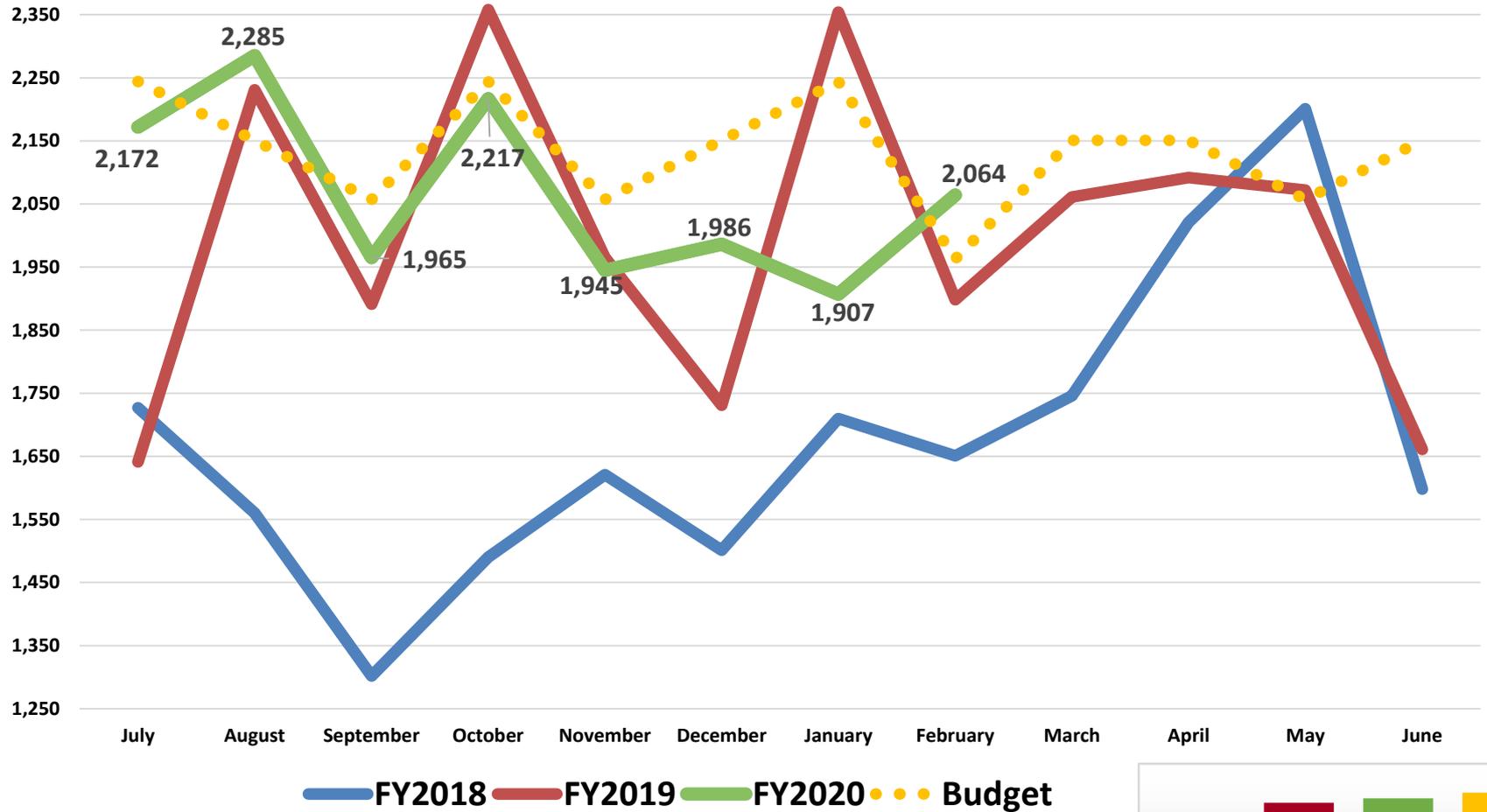
O/P Rehab - Akers



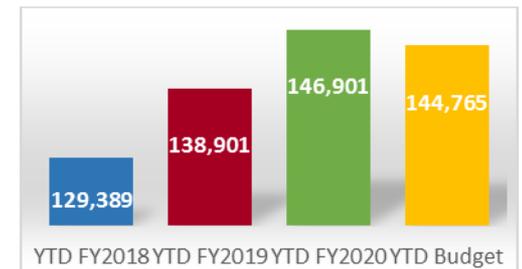
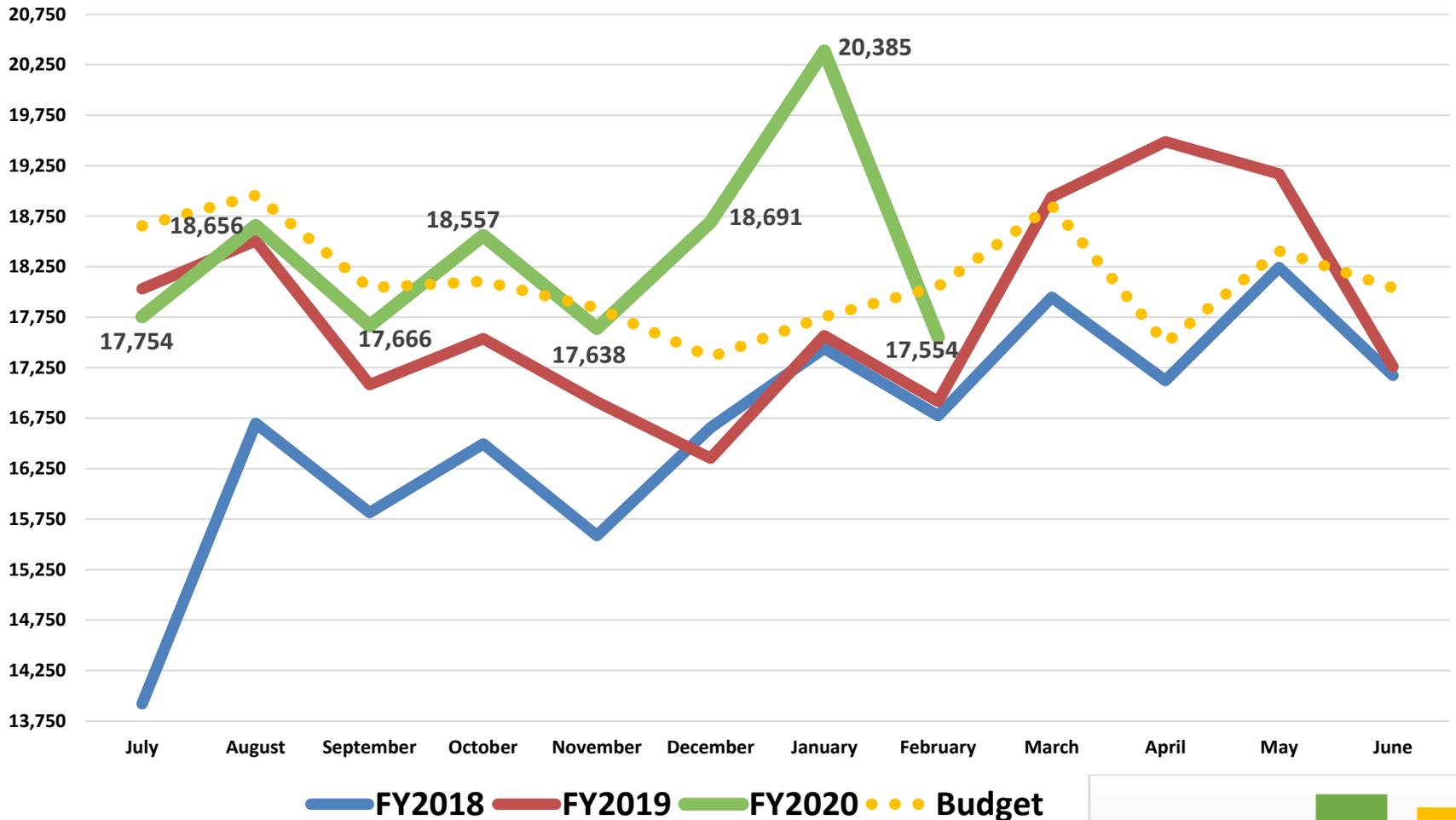
O/P Rehab - LLOPT



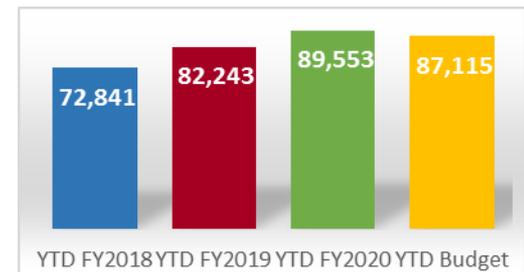
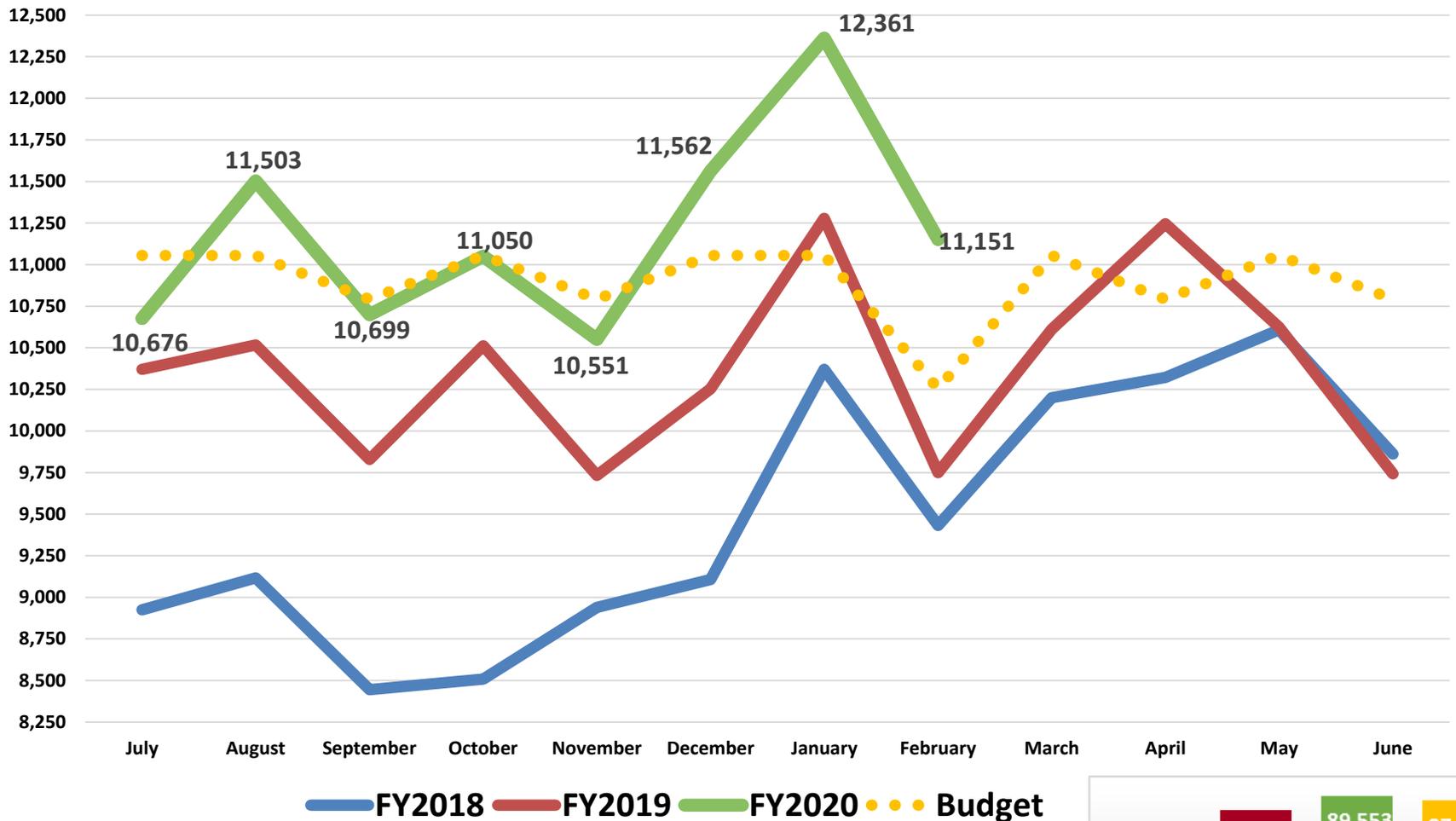
O/P Rehab - Dinuba



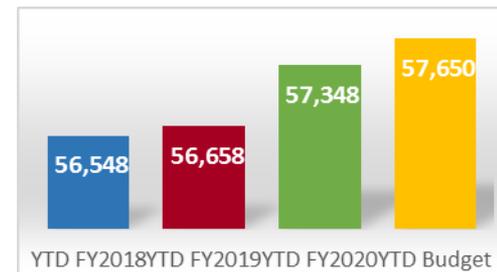
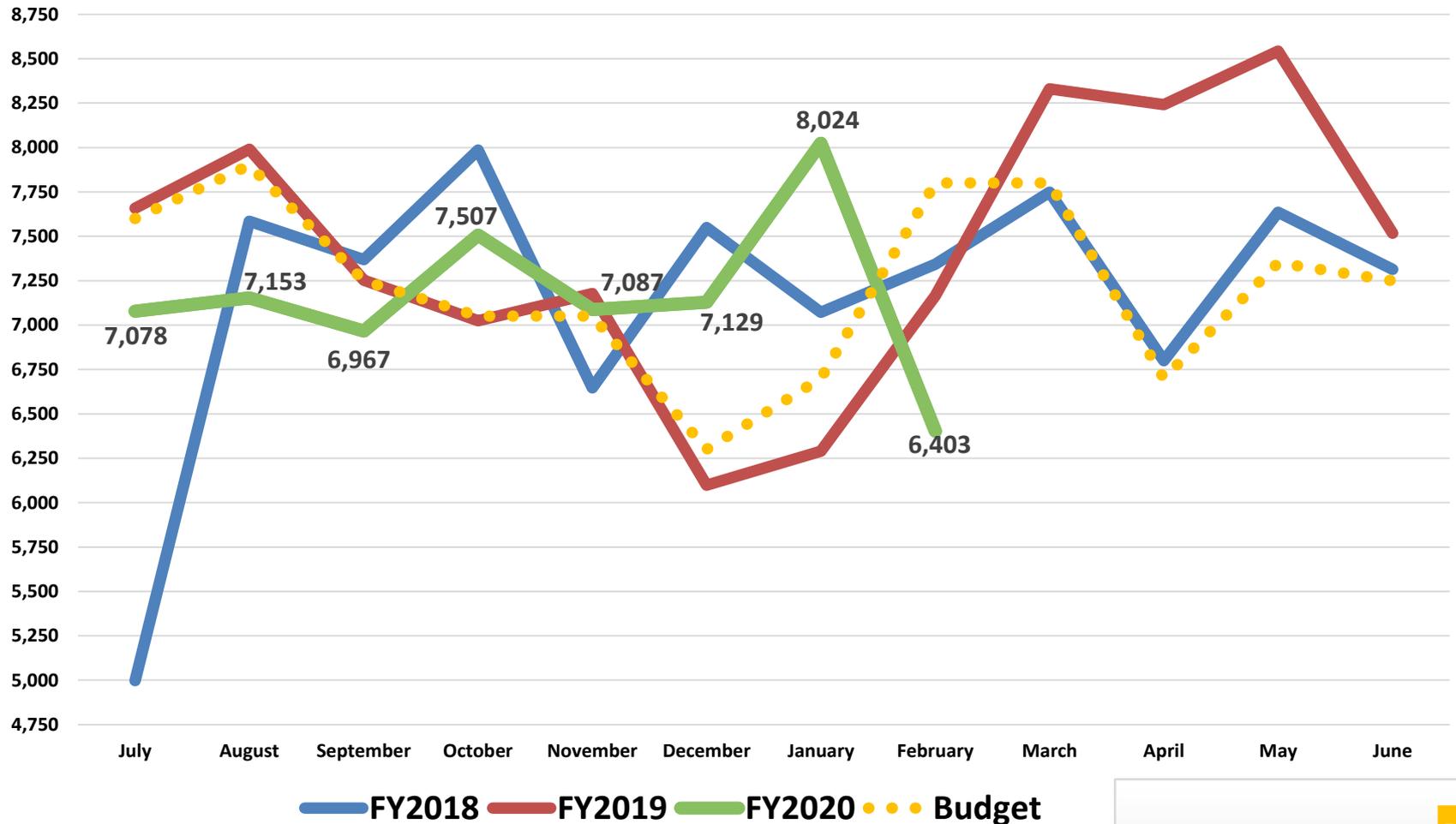
Physical & Other Therapy Units (I/P & O/P)



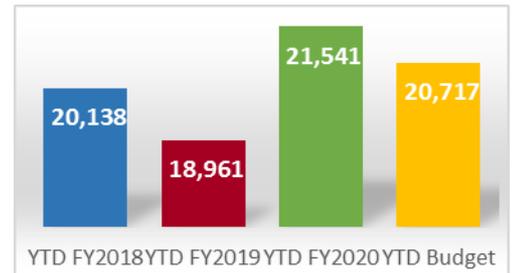
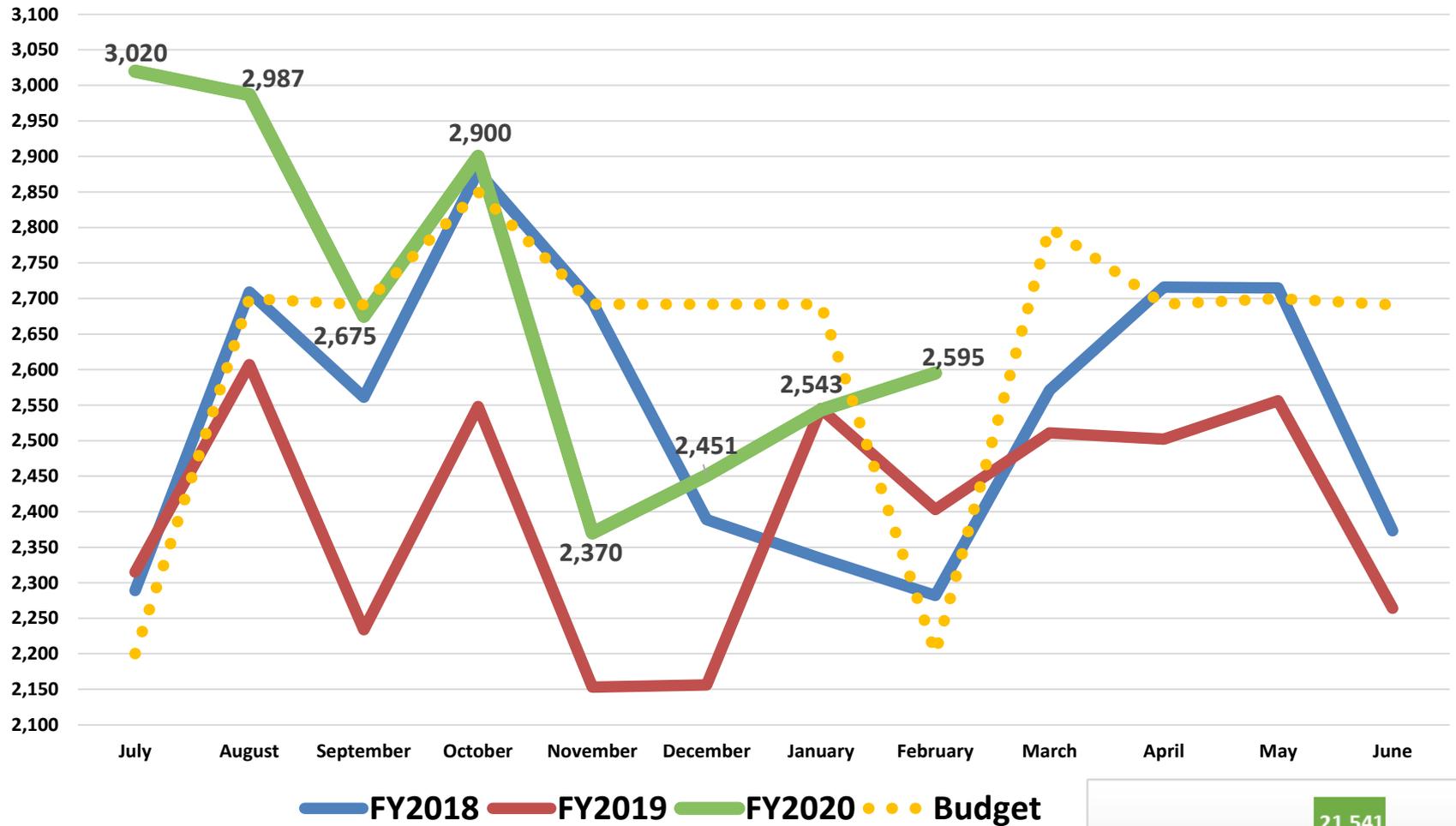
Physical & Other Therapy Units (I/P & O/P)-Main Campus



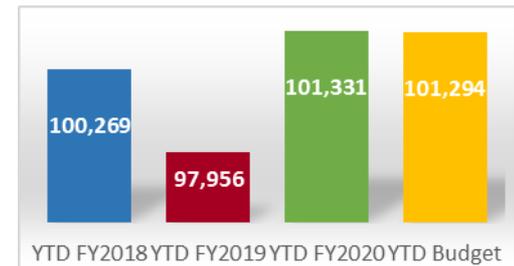
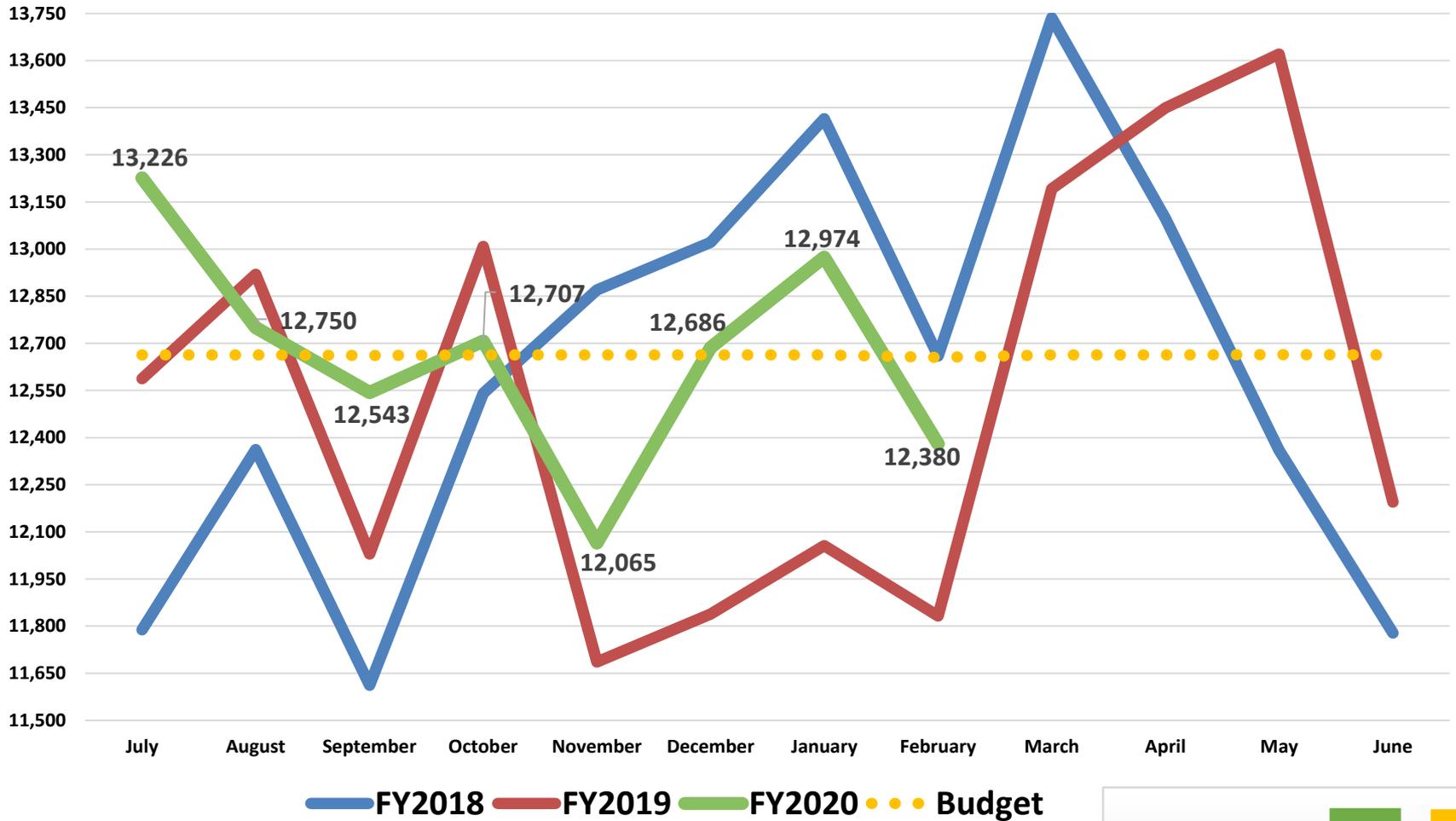
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



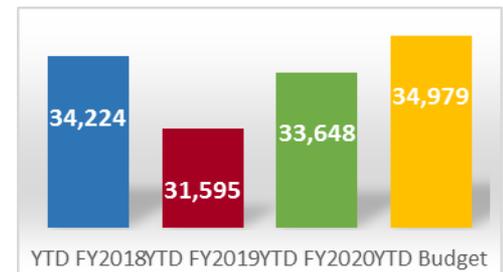
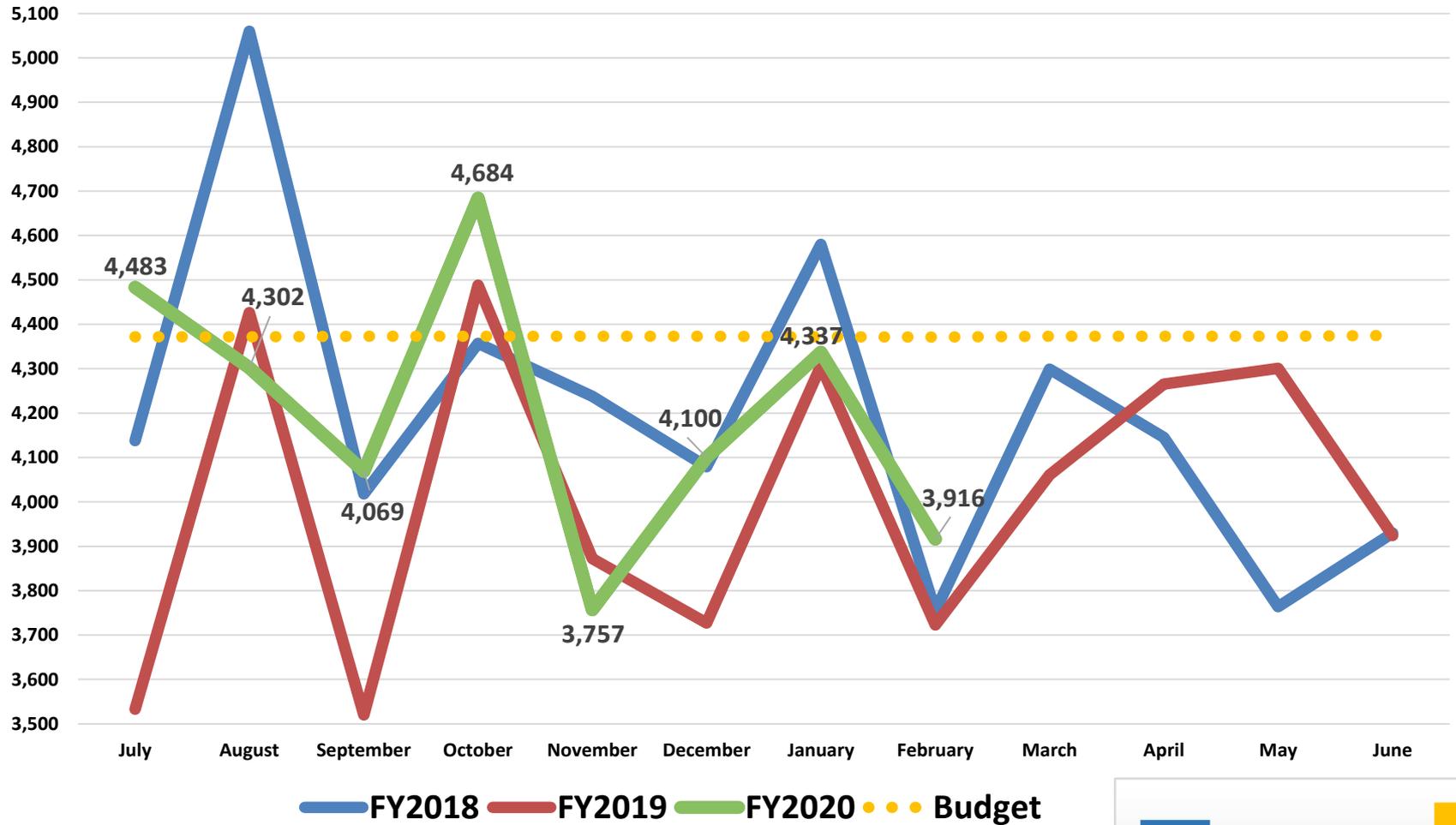
Home Health Visits



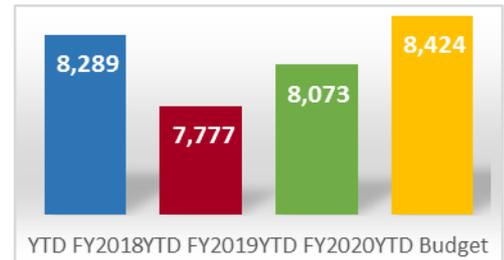
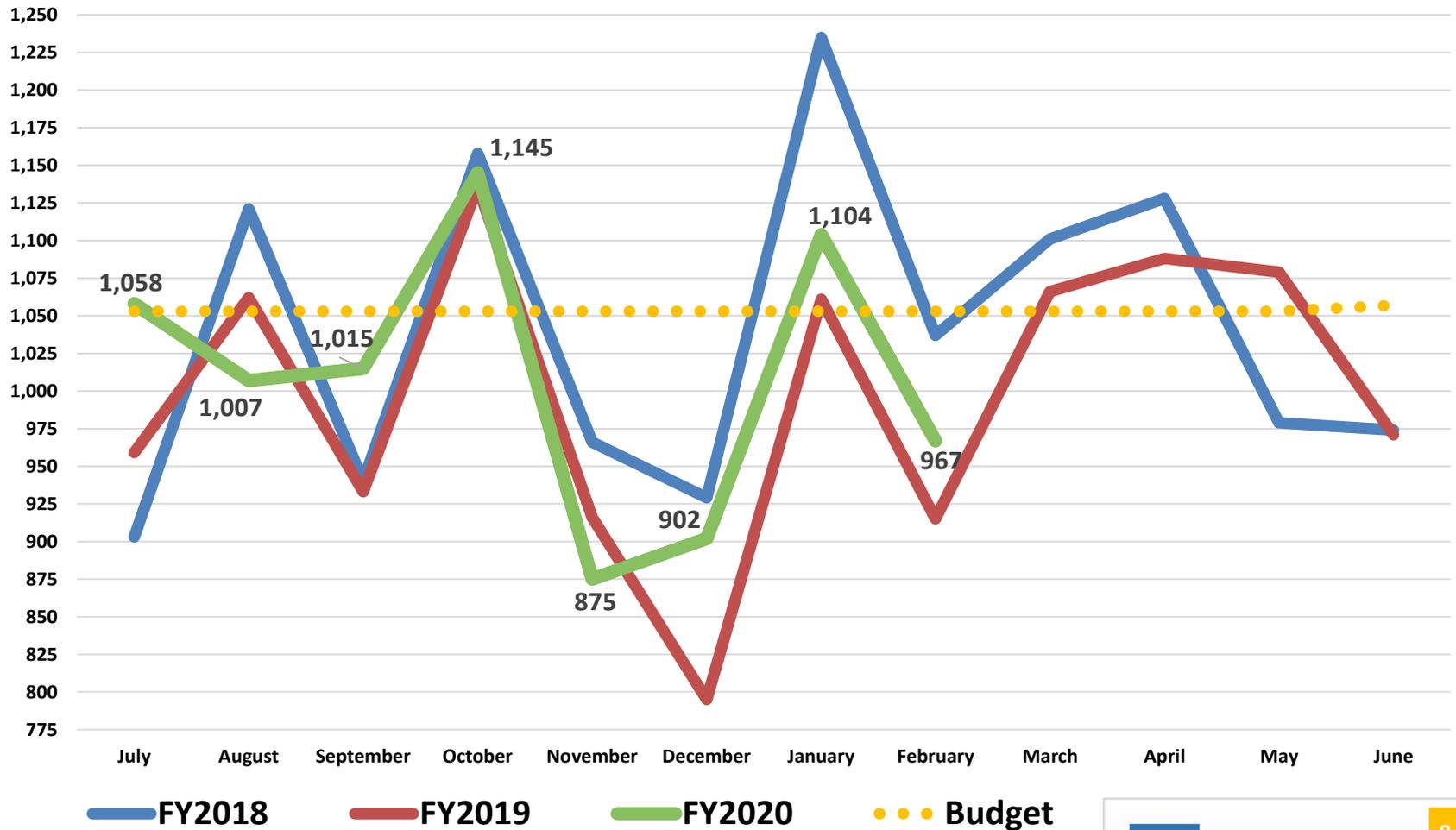
Radiology – Main Campus



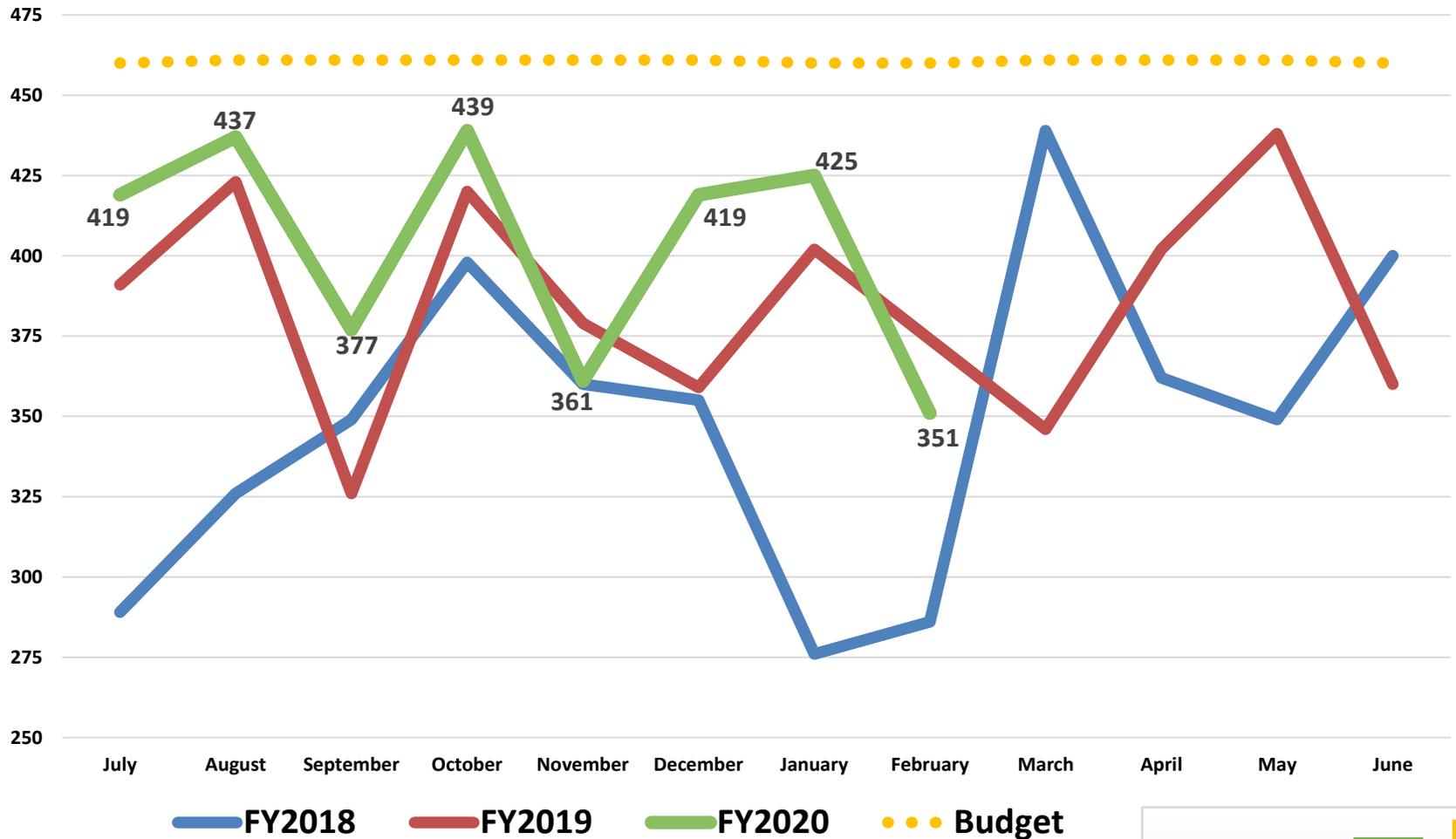
Radiology – West Campus Imaging



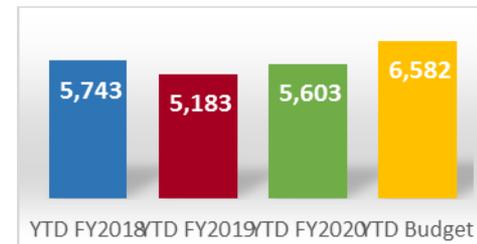
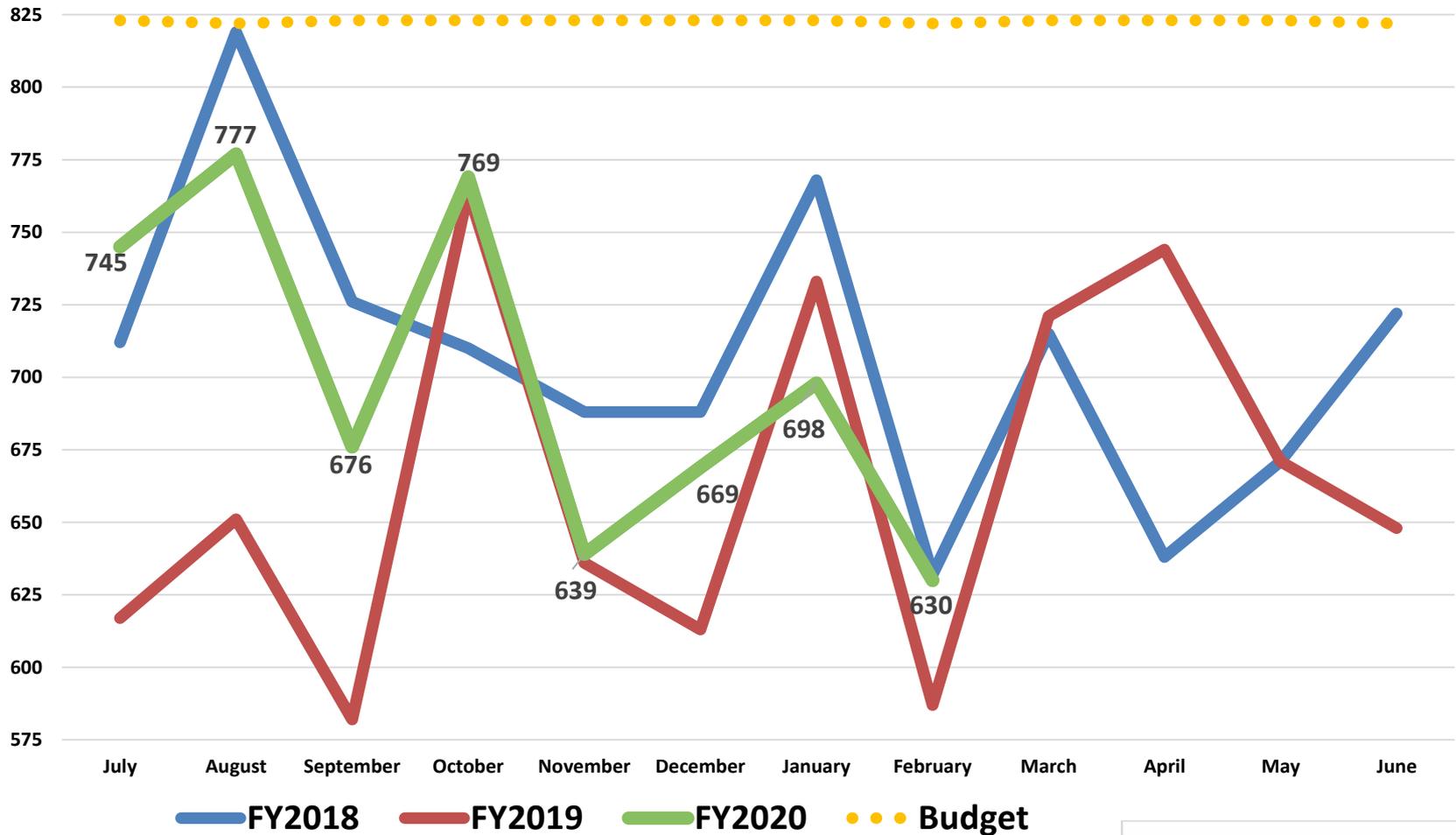
West Campus – Diagnostic Radiology



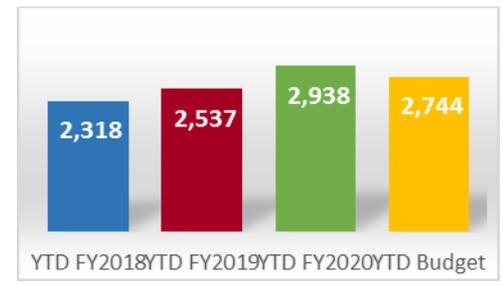
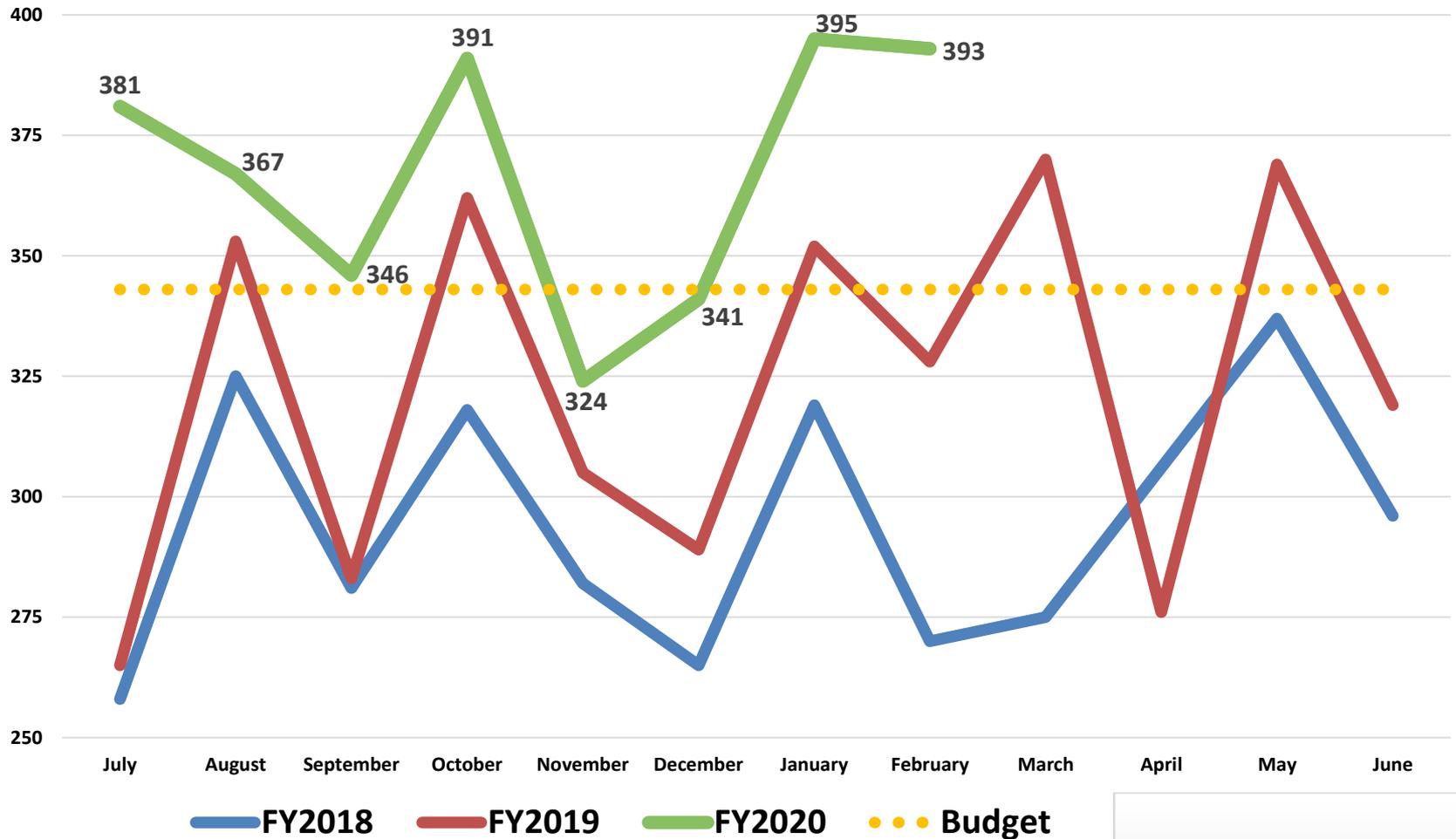
West Campus – CT Scan



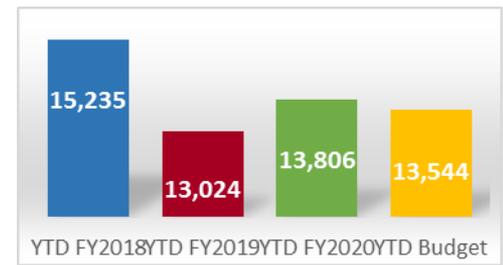
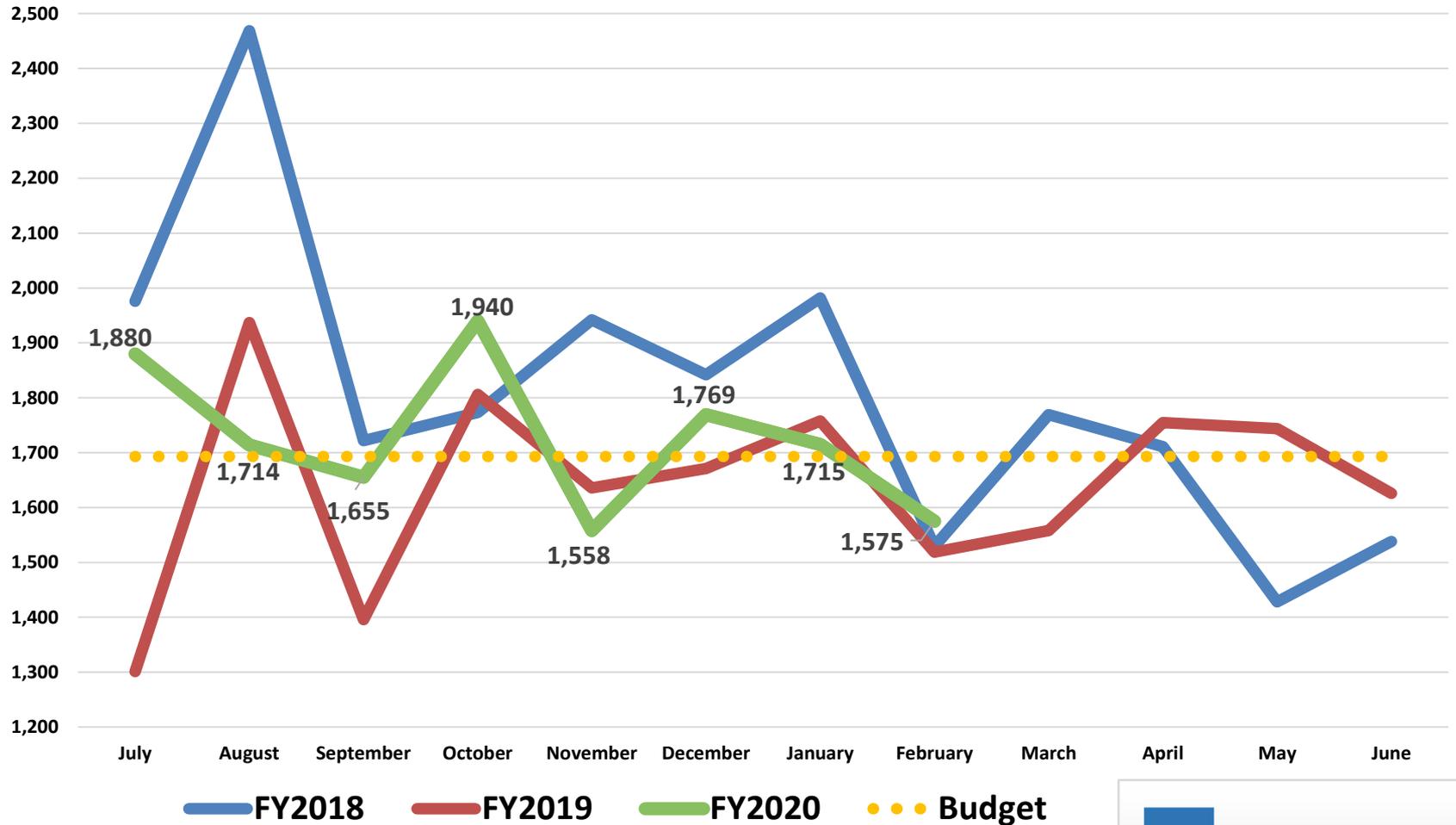
West Campus - Ultrasound



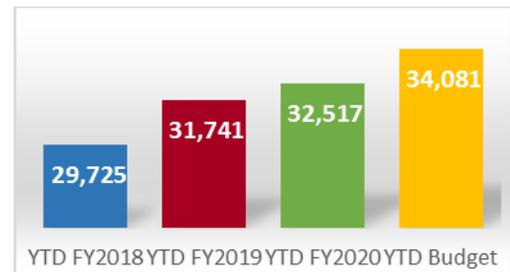
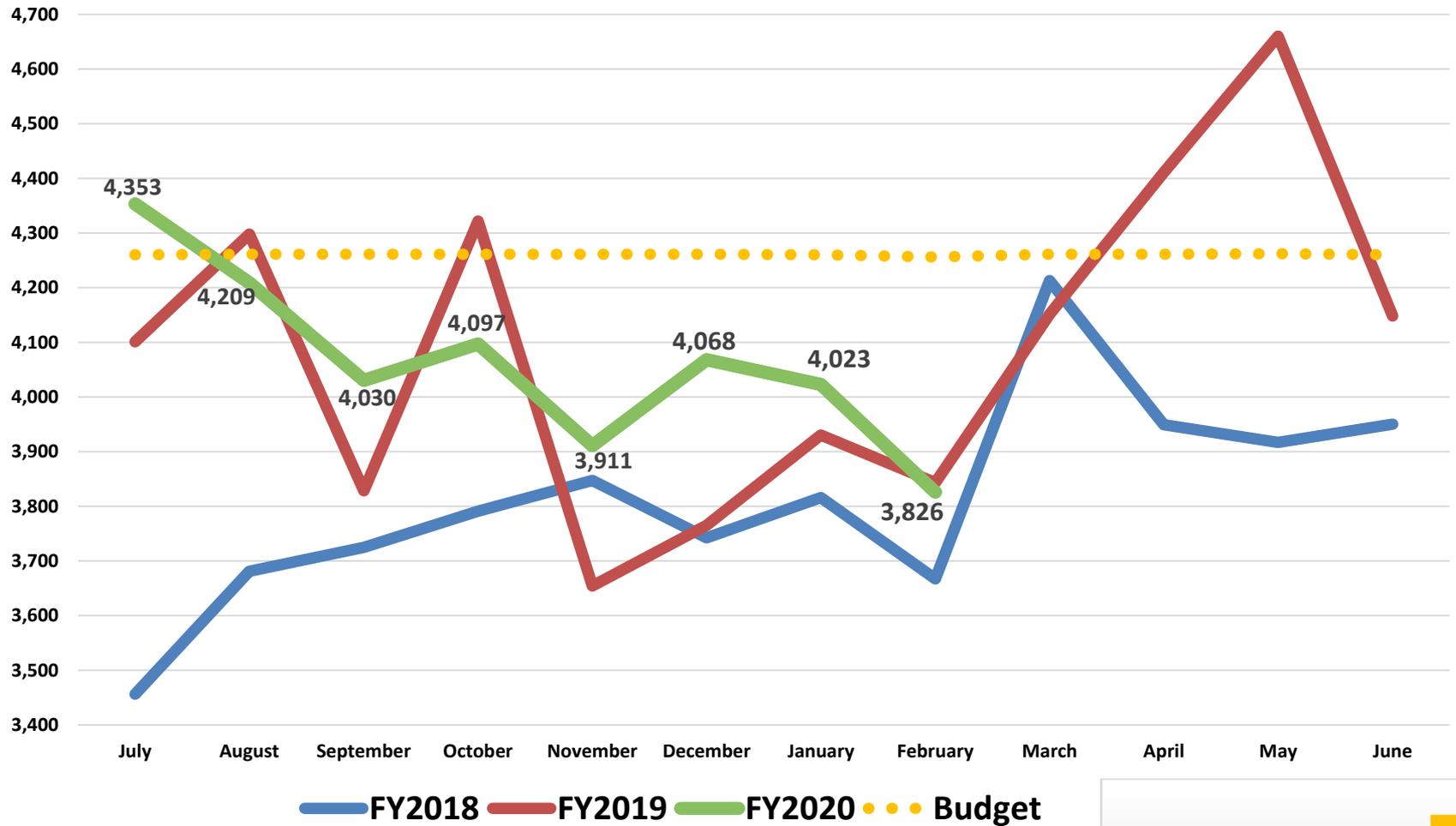
West Campus - MRI



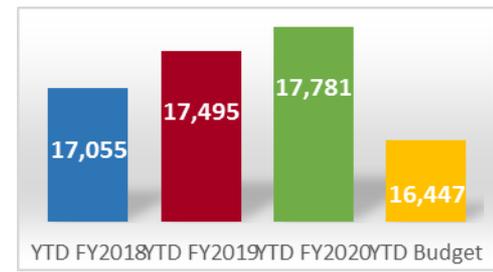
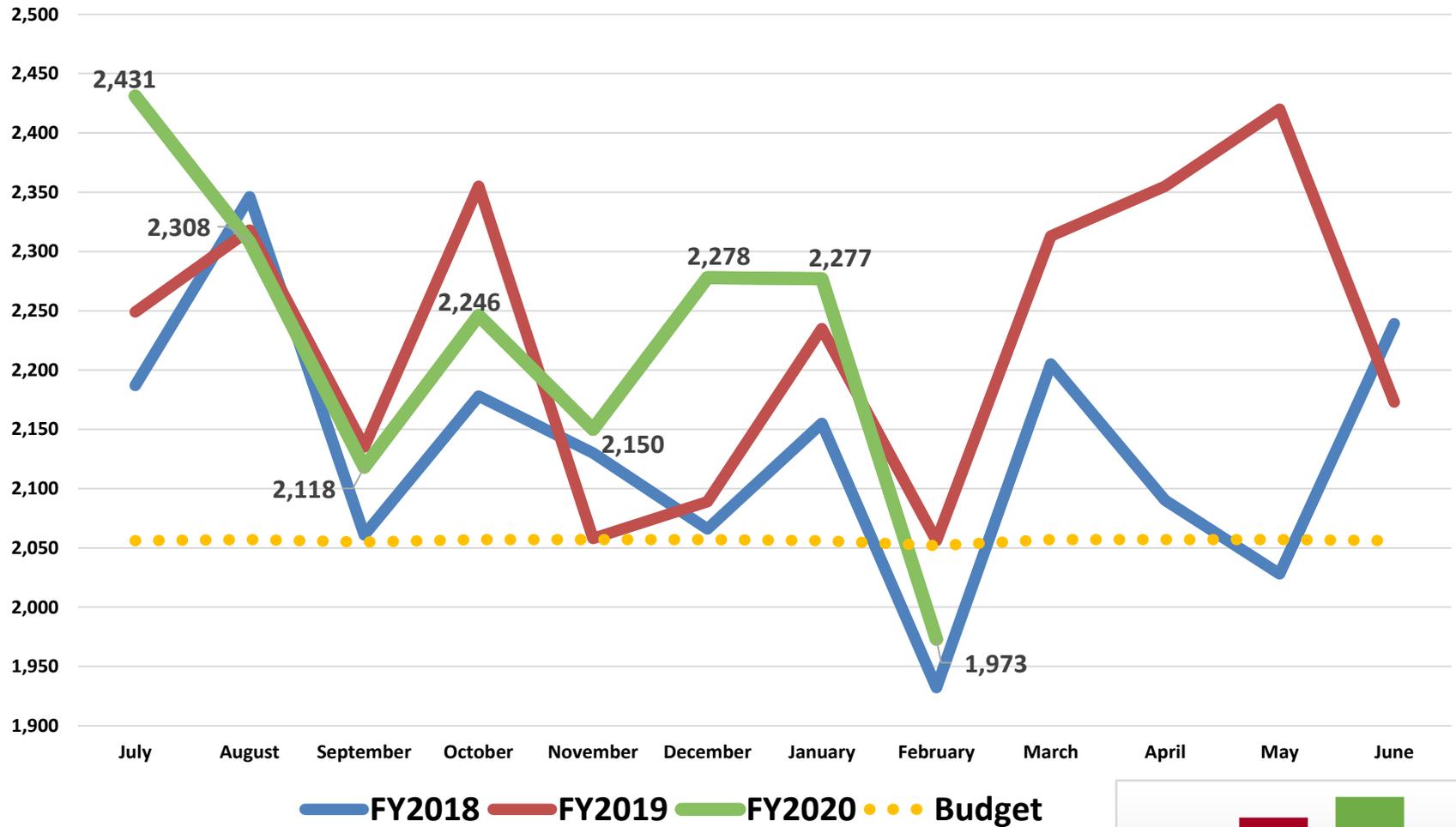
West Campus – Breast Center



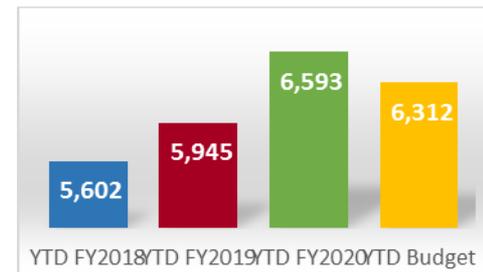
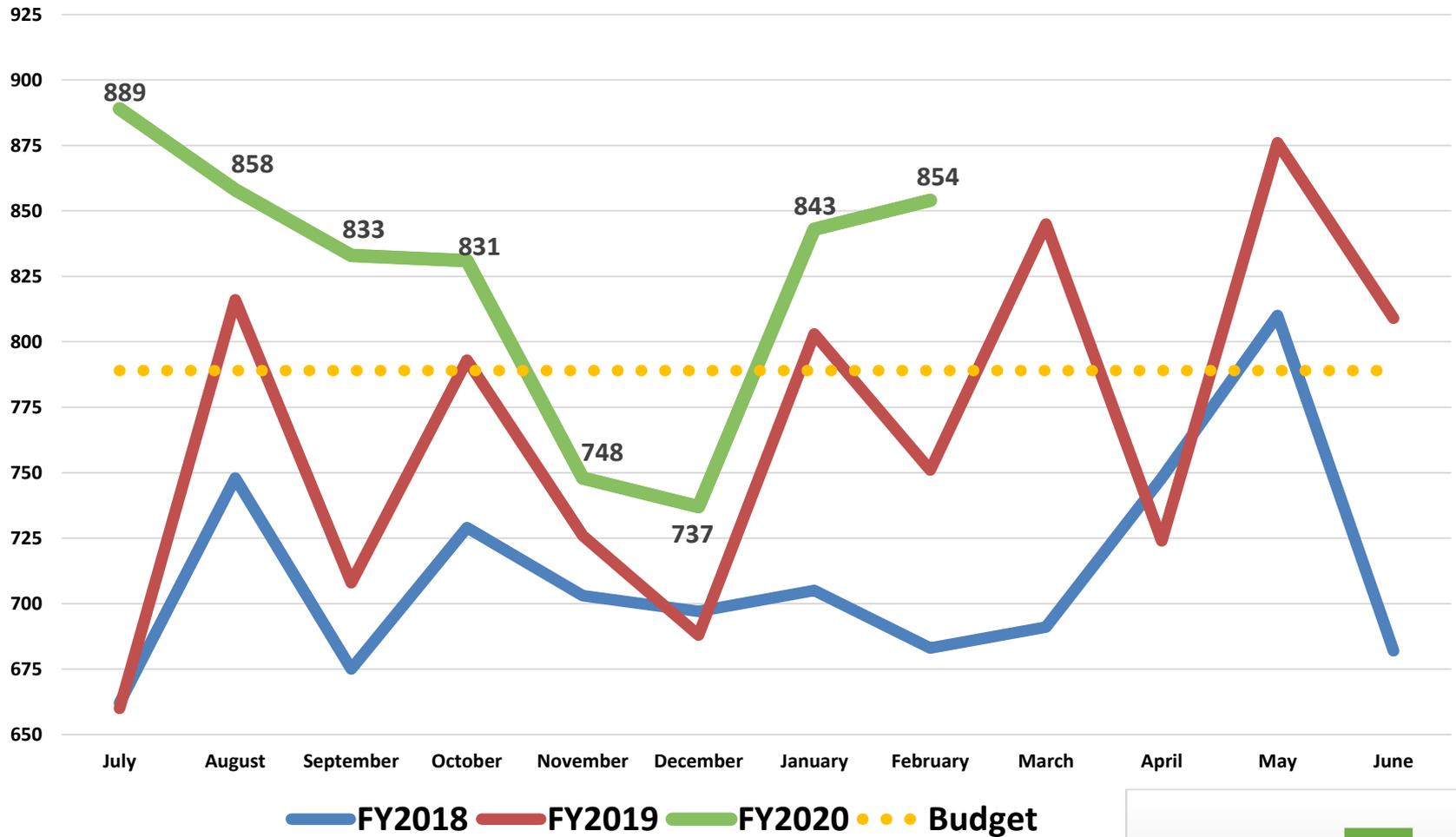
Radiology all areas – CT



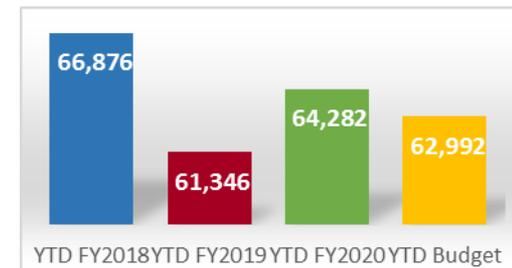
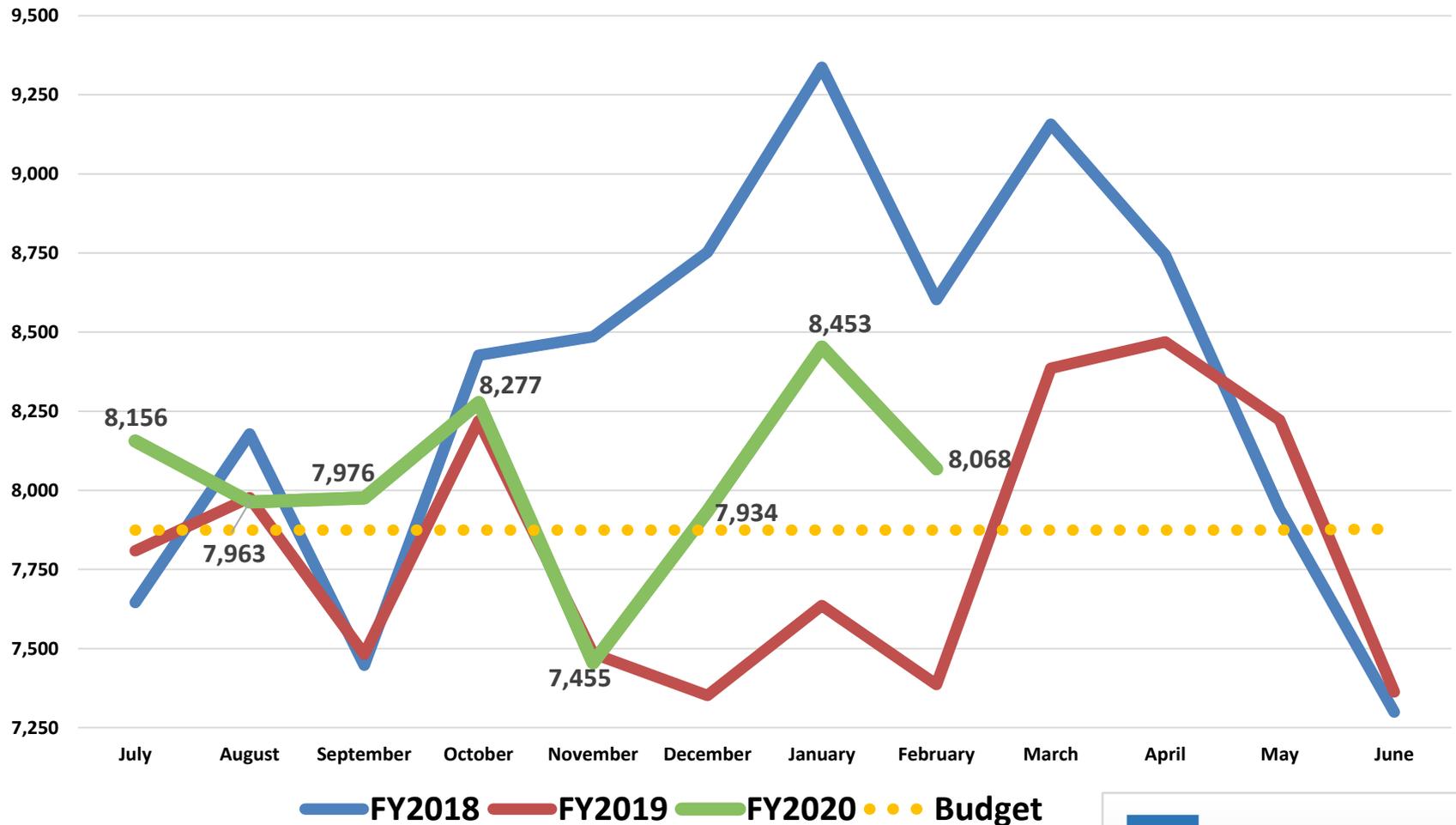
Radiology all areas – Ultrasound



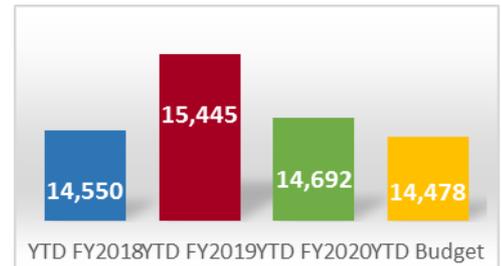
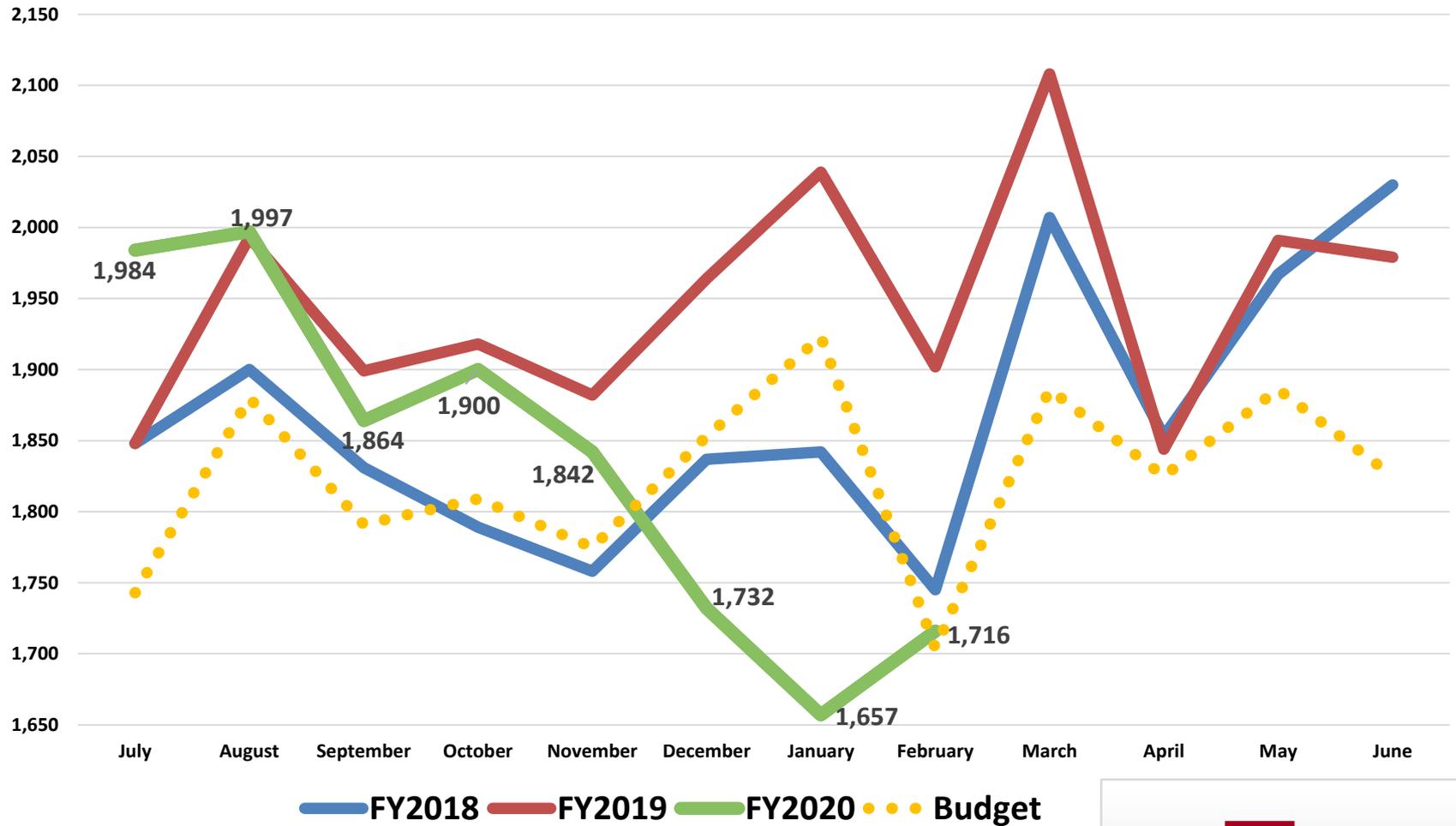
Radiology all areas – MRI



Radiology Modality – Diagnostic Radiology

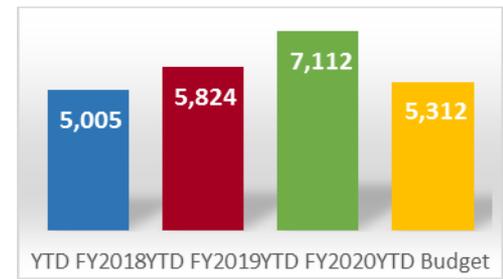
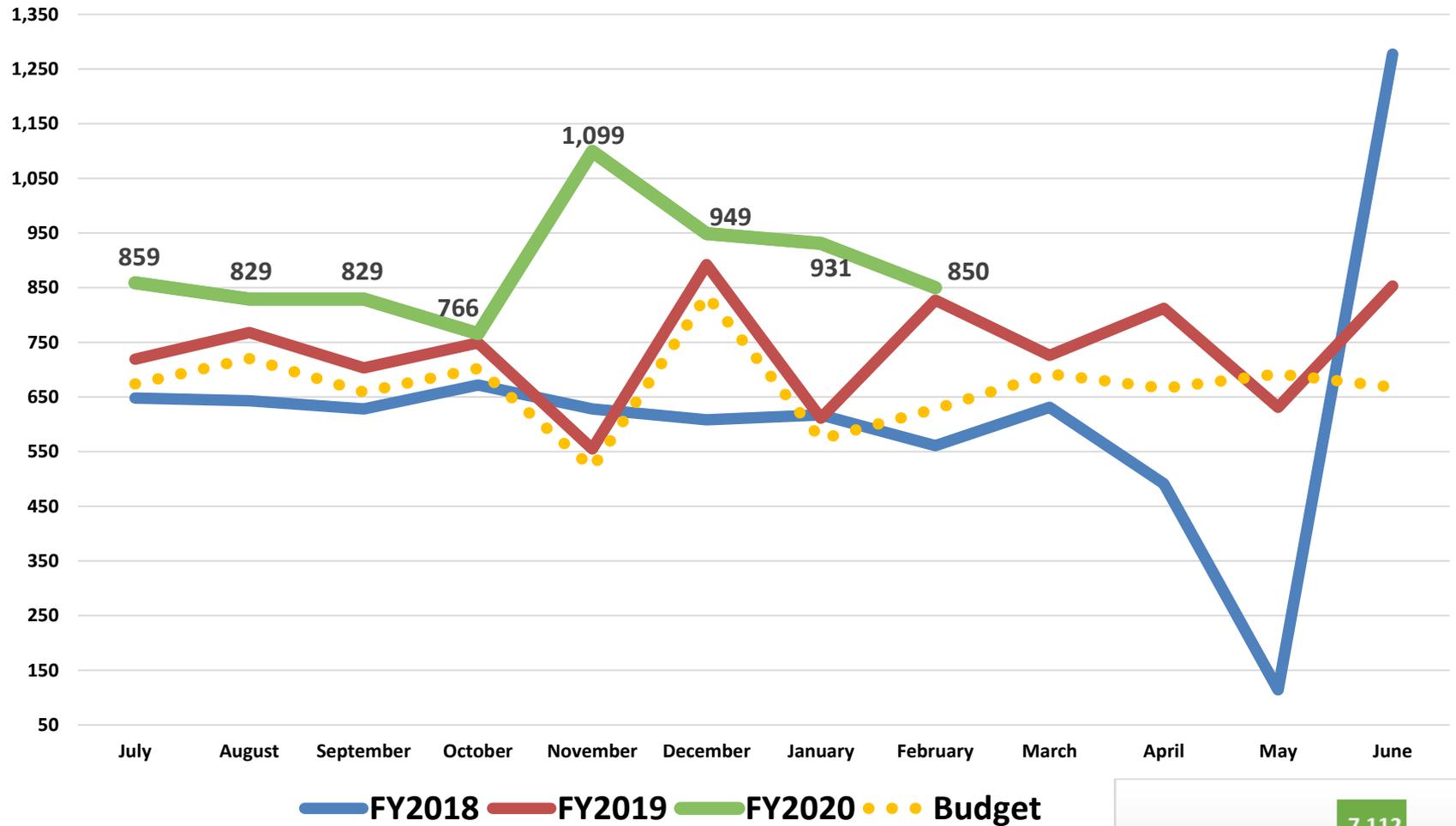


Chronic Dialysis - Visalia



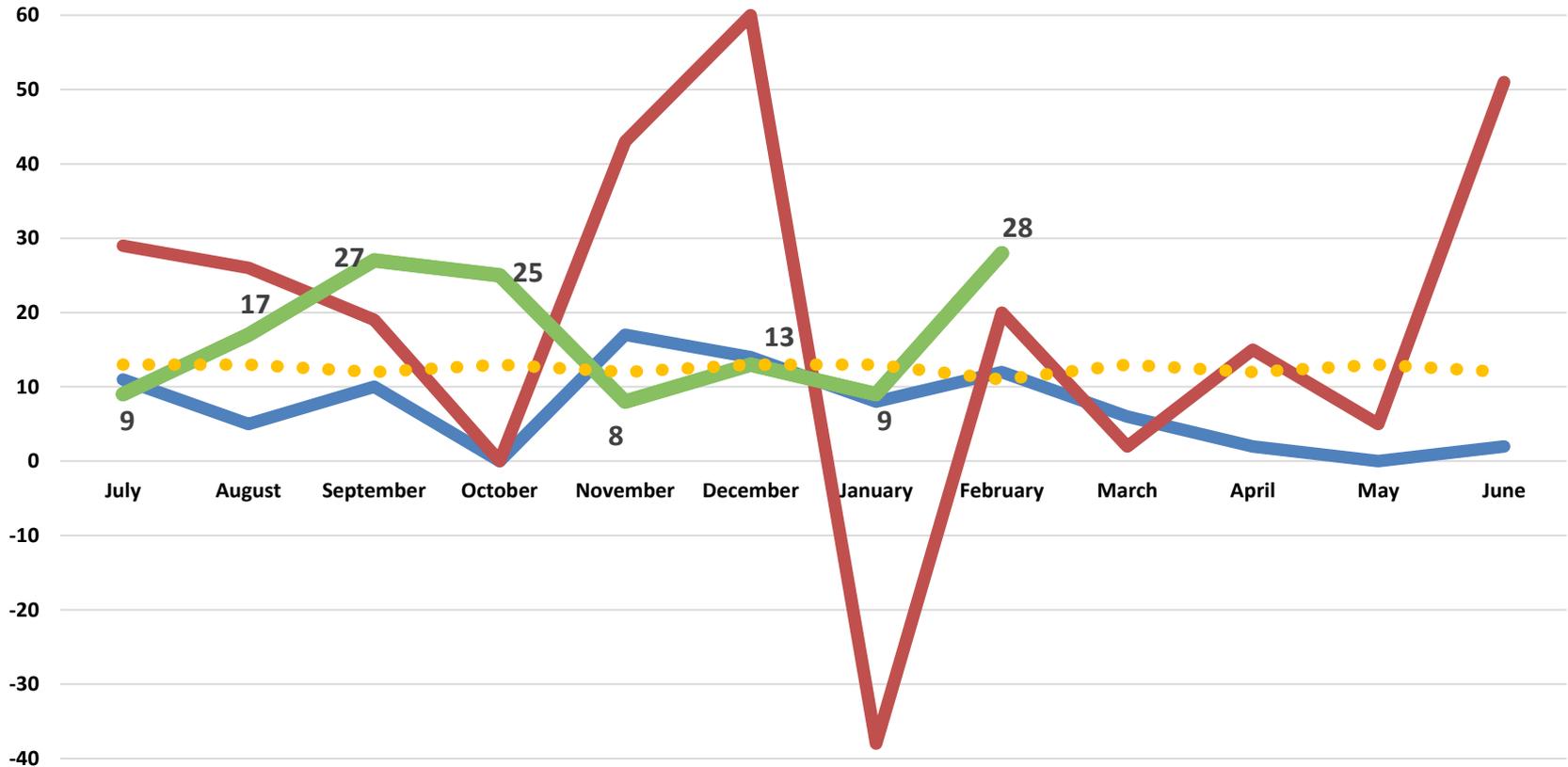
CAPD/CCPD – Maintenance Sessions

(Continuous peritoneal dialysis)

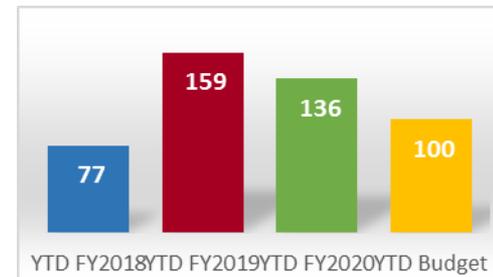


CAPD/CCPD – Training Sessions

(Continuous peritoneal dialysis)



FY2018 FY2019 FY2020 Budget





March 23, 2020

**Sent via Certified Mail
No. 7016034000002569111
Return Receipt Required**

Law Offices of Melo and Sarsfield, LLP
4216 S. Mooney Blvd, PMB 136
Visalia, CA 93277

RE: Notice of Rejection of Claim of Debra Pueschel vs. Kaweah Delta Health Care District

Notice is hereby given that the claim, which you presented to the Board of Directors of the Kaweah Delta Health Care District on February 24, 2020, was rejected on its merits by the Board of Directors on March 23, 2020

WARNING

Subject to certain exceptions, you have only six (6) months from the date this notice was personally delivered or deposited in the mail to file a court action on this claim. See Government Code Section 945.6. You may seek the advice of an attorney of your choice in connection with this matter. If you desire to consult an attorney, you should do so immediately.

Sincerely,

David Francis
Secretary/Treasurer, Board of Directors

cc: Richard Salinas, Attorney at Law

RESOLUTION 2074

WHEREAS, a claim on behalf of Debra Pueschel has been presented on February 24, 2020 to the Board of Directors of the Kaweah Delta Health Care District,

IT IS HEREBY RESOLVED AS FOLLOWS:

1. The aforementioned claim is hereby rejected.
2. In accordance with Government Code Section 913, the Secretary of the Board of Directors is hereby directed to give notice of rejection of said claim to Law Offices of Melo and Sarsfield, LLP, in the following form:

"Notice is hereby given that the claim which you presented to the Board of Directors of the Kaweah Delta Health Care District on February 24, 2020, was rejected by the Board of Directors on March 23, 2020."

WARNING

"Subject to certain exceptions, you have only six (6) months from the date this notice was personally delivered or deposited in the mail to file a court action on this claim. See Government Code Section 945.6.

You may seek the advice of an attorney of your choice in connection with this matter. If you desire to consult an attorney, you should do so immediately."

PASSED AND ADOPTED by unanimous vote of those present at a regular meeting of the Board of Directors of the Kaweah Delta Health Care District on March 23, 2020.

President, Kaweah Delta Health Care District

ATTEST:

Secretary/Treasurer, Kaweah Delta Health
Care District and of the Board of
Directors thereof

/cm