



May 7, 2021

NOTICE

The Board of Directors of Kaweah Delta Health Care District will meet in an open Finance, Property, Services, and Acquisition Committee meeting at 10:00AM on Thursday May 13, 2021 in the Kaweah Health Medical Center – Acequia Wing Conference Room – 305 West Acequia Visalia, CA or via GoTo Meeting <https://www.gotomeet.me/CindyMoccio/kdfinancepsacommittee> **Via phone - 872-240-3212 Access Code: 693-821-941**

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing entry corridor between the Mineral King lobby and the Emergency Department waiting room.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 and on the Kaweah Health web page <http://www.kawahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT
Garth Gipson, Secretary/Treasurer

A handwritten signature in black ink that reads 'Cindy Moccio'.

Cindy Moccio
Board Clerk, Executive Assistant to CEO

DISTRIBUTION:
Governing Board
Legal Counsel
Executive Team
Chief of Staff

<http://www.kawahhealth.org>

**KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS
FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE**

Thursday May 13, 2021

Kaweah Health Medical Center
305 West Acequia – Acequia Wing Conference Room

Please join my meeting from your computer, tablet or smartphone.

<https://www.gotomeet.me/CindyMoccio/kdfinancepsacommittee>

Via phone - 872-240-3212 / Access Code: 693-821-941

ATTENDING: Directors: David Francis (chair) & Mike Olmos; Gary Herbst, CEO; Malinda Tupper, VP & CFO; Marc Mertz, VP Chief Strategy Officer; Jennifer Stockton, Director of Finance, Julieta Moncada, Facilities Planning Director; Deborah Volosin, Director of Community Engagement; Cindy Moccio, Recording

OPEN MEETING – 10:00AM

CALL TO ORDER – *David Francis*

PUBLIC / MEDICAL STAFF PARTICIPATION – Members of the public wishing to address the Committee concerning items not on the agenda and within the subject matter jurisdiction of the Committee may step forward and are requested to identify themselves at this time. Members of the public or the medical staff may comment on agenda items after the item has been discussed by the Committee but before a Committee recommendation is decided. In either case, each speaker will be allowed five minutes.

1. **KAWEAH DELTA HEALTH CARE DISTRICT PROPERTY AND SERVICES PLANNING** – Review and discussion of property and services planning concepts for Kaweah Health including potential projects, debt capacity, and current bond rates.

Marc Mertz, VP & Chief Strategy Officer, Jennifer Stockton, Director of Finance, and Julieta Moncada, Facilities Planning Director

2. **2015B REVENUE BOND STATUS REPORT** – Status report and next steps for projects.

Julieta Moncada, Facilities Planning Director

ADJOURN – *David Francis*

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

*Mike Olmos – Zone I
Board Member*

*Lynn Havard Mirviss – Zone II
Vice President*

*Garth Gipson – Zone III
Secretary/Treasurer*

*David Francis – Zone IV
President*

*Ambar Rodriguez – Zone V
Board Member*

MISSION: *Health is our Passion. Excellence is our Focus. Compassion is our Promise.*

SCENARIO 1 - PROJECTS AND MOVES RELATED TO LAB STORAGE NEEDS, 3rd CT & PHARMACY ADMIN OFFICE REMODEL

RELATED TO LAB PROJECT:

- RESTORE BLUE ROOM AFTER LAB REMODEL CONSTRUCTION
- LAB STORAGE MOVE TO ACEQUIA BASEMENT MAINTENANCE SPACE
- MAINTENANCE MOVE TO 515 ACEQUIA (COMBINED WITH MAINTENANCE OFFICES)

RELATED TO CT EXPANSION PROJECT:

- 8 FINANCE COUNSELLORS MOVE TO 202 WILLOW #204
- 3 FINANCE COUNSELLORS STAFF MOVE TO MINERAL KING LOBBY

RELATED TO PHARMACY ADMIN OFFICE PROJECT:

- INFILL HALF OF ACEQUIA 2ND FLOOR SHELL FOR RESPIRATORY & OPEN OFFICE SPACE
- CONSTRUCTION SERVICES MOVE TO MSC AUDITORIUM
- PHARMACY ADMIN MOVE TO MINERAL KING RESPIRATORY SPACE

RELATED TO LOSS OF ACEQUIA CONFERENCE RM AND MSC AUDITORIUM:

- INFILL REMAINING HALF OF ACEQUIA 2ND FLOOR SHELL WITH CONFERENCE RM (OR KEEP SHELL FOR BED & MISC STORAGE)
- CONVERT SSB 3RD FLOOR TO CONFERENCE RMs

	PROJECTS	START	FINISH	DUR.	JUN 2021	JULY 2021	AUG 2021	SEP 2021	OCT 2021	NOV 2021	DEC 2021	JAN 2022	FEB 2022	MAR 2022	APR 2022	MAY 2022	JUN 2022	JULY 2022	AUG 2022	SEPT 2022	OCT 2022	NOV 2022	DEC 2022	JAN 2023	FEB 2023	MAR 2023	APR 2023	MAY 2023	JUN 2023
CIP 298	LAB REMODEL (CONSTRUCTION)	4/12/2021	3/31/2022	12 mos	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
CIP 320	ACEQUIA 3RD CT SUITE (PERMIT, CONSTRUCTION)	6/1/2021	11/1/2022	18 mos	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
CIP 222	PHARMACY ADMIN OFFICE REMODEL (CONSTRUCTION)	10/3/2022	1/30/2023	4 mos																									
CIP XXX	515 ACEQUIA MAINTENANCE OFFICE REMODEL	9/6/2021	1/31/2022	5 mos																									
CIP XXX	ACEQUIA 2ND FLOOR INFILL WITH RESPIRATORY & OFFICE	6/1/2021	1/31/2023	16 mos	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
	ACEQUIA 2ND FLOOR INFILL WITH CONFERENCE ROOM	6/1/2021	1/31/2023	4 mos																									
CIP XXX	SSB 3rd FLOOR CONFERENCE ROOMS REMODEL	10/4/2021	1/31/2023	16 mos																									
	ACTIVITIES																												
1	BASEMENT MAINTENANCE MOVE TO 515 ACEQUIA	2/7/2022																											
2	LAB STORAGE MOVE TO BASEMENT MAINTENANCE	2/14/2022																											
3	REMOVE PERKIN ELMER LAB FROM BLUE ROOM	3/7/2022	3/31/2022	1 mo																									
4	BLUE ROOM RE-OPEN	4/4/2022																											
5	ACEQUIA CONFERENCE RM PERMANENT CLOSURE FOR CT	4/4/2022																											
6	FINANCE COUNSELLORS MOVE (TENTATIVE TO 202 WILLOW)	4/4/2022																											
7	ACEQUIA 3RD CT SUITE CONSTRUCTION	4/4/2022	11/30/2022	8 mos																									
8	MSC AUDITORIUM PERMANENT CLOSURE FOR CONSTRUCTION SERVICES MOVE	5/16/2022																											
10	ACEQUIA 2ND FLOOR RESPIRATORY CONSTRUCTION	6/6/2022	10/30/2022	4 mos																									
11	RESPIRATORY MOVE TO ACEQUIA 2ND FLOOR	10/3/2022																											
12	CONVERT OLD RESPIRATORY TO PHARMACY OFFICE	10/3/2022	10/31/2022	1 mo																									
13	PHARMACY MOVE TO NEW OFFICE SPACE	11/7/2022																											
14	PHARMACY ADMIN REMODEL CONSTRUCTION	10/3/2022	1/30/2023	4 mos																									
15	ACEQUIA 2ND FLOOR BED STORAGE MOVE OUT (TBD)	10/3/2022																											
16	ACEQUIA 2ND FLOOR CONFERENCE RM CONSTRUCTION	10/3/2022	1/30/2023	4 mos																									

SCENARIO 2 - PROJECTS AND MOVES RELATED TO LAB STORAGE NEEDS, 3rd CT & PHARMACY ADMIN OFFICE REMODEL

RELATED TO LAB PROJECT:

- LOSE BLUE ROOM - PERMANENT LAB STORAGE AFTER LAB REMODEL CONSTRUCTION

RELATED TO CT EXPANSION PROJECT:

- 8 FINANCE COUNSELLORS MOVE TO 202 WILLOW #204
- 3 FINANCE COUNSELLORS STAFF MOVE TO MINERAL KING LOBBY

RELATED TO PHARMACY ADMIN OFFICE PROJECT:

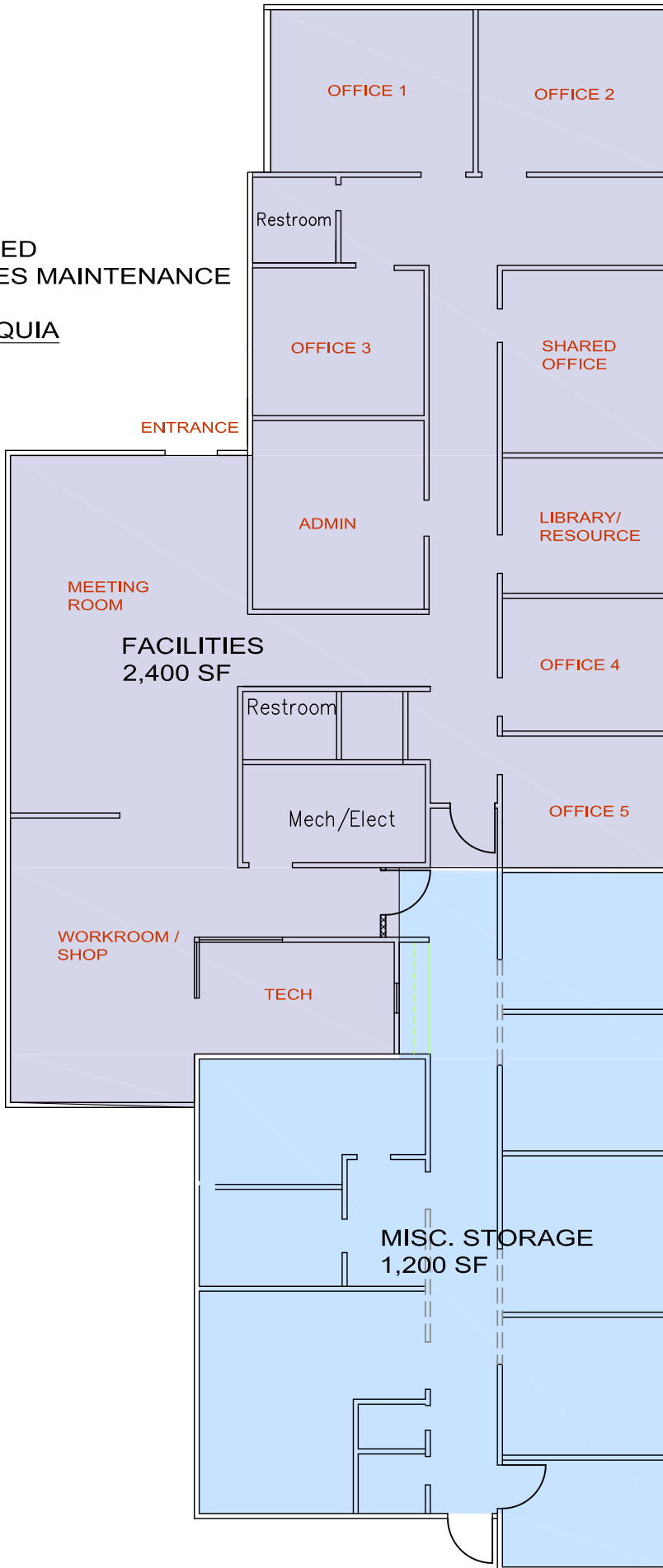
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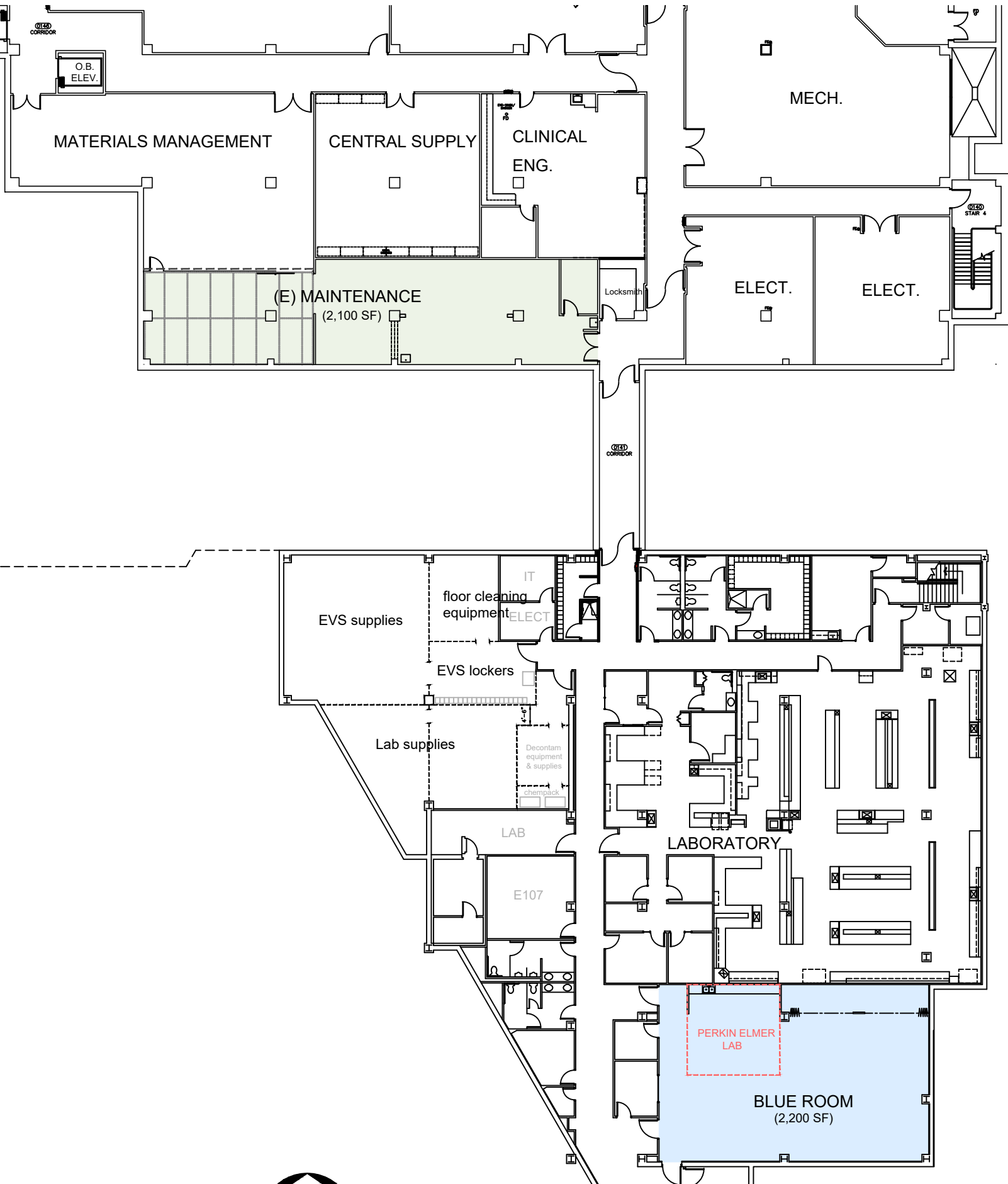
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					2021	2021	2021	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2023	2023	2023
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					2021	2021	2021	2021	2021	2021	2021	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2022	2023	2023	2023	2023	2023

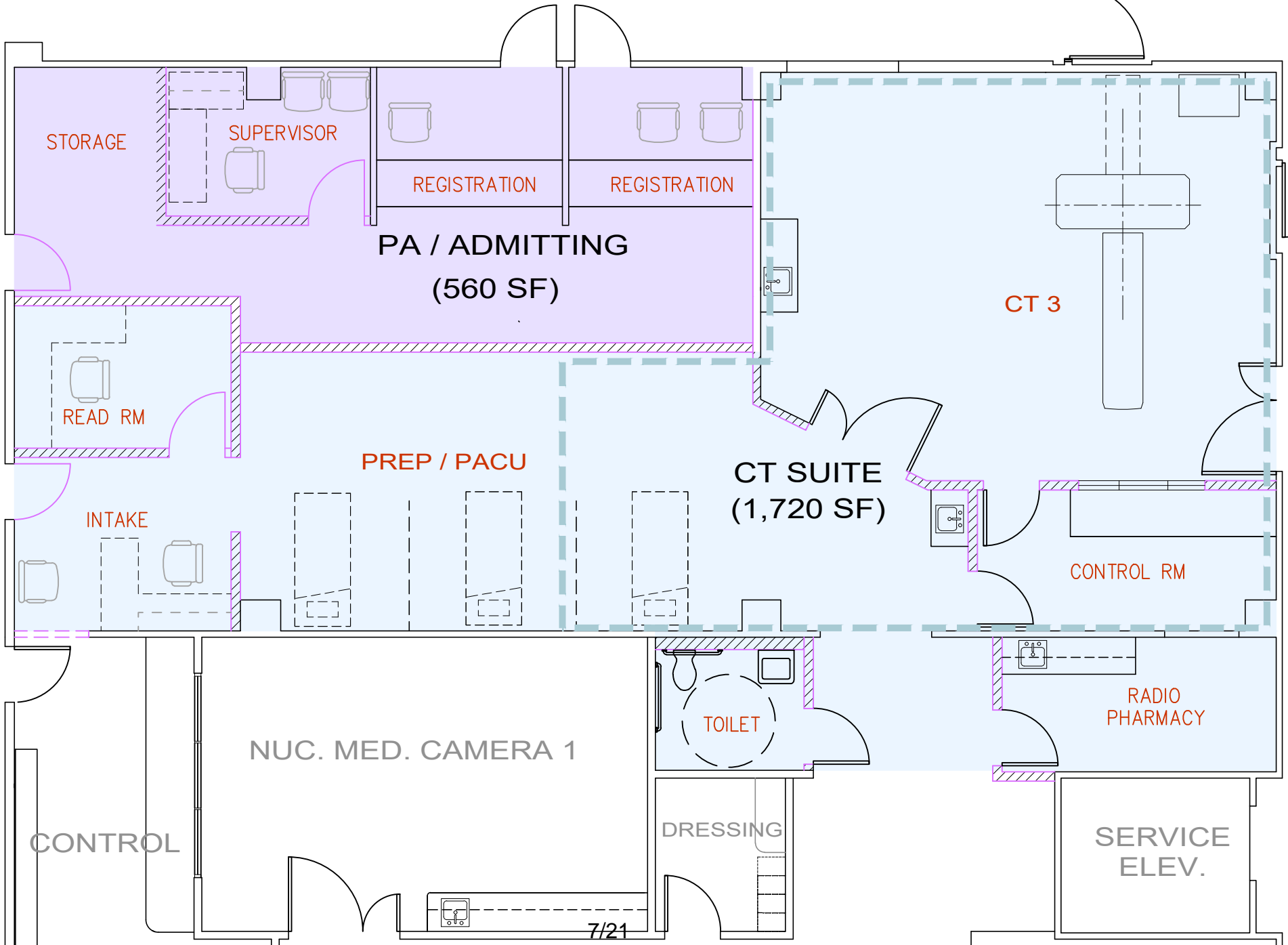
**PROPOSED
FACILITIES MAINTENANCE
OFFICE
515 ACEQUIA**





ACEQUIA LOBBY

HALLWAY



STORAGE

SUPERVISOR

REGISTRATION

REGISTRATION

PA / ADMITTING
(560 SF)

READ RM

PREP / PACU

INTAKE

CT SUITE
(1,720 SF)

CT 3

CONTROL RM

RADIO
PHARMACY

NUC. MED. CAMERA 1

TOILET

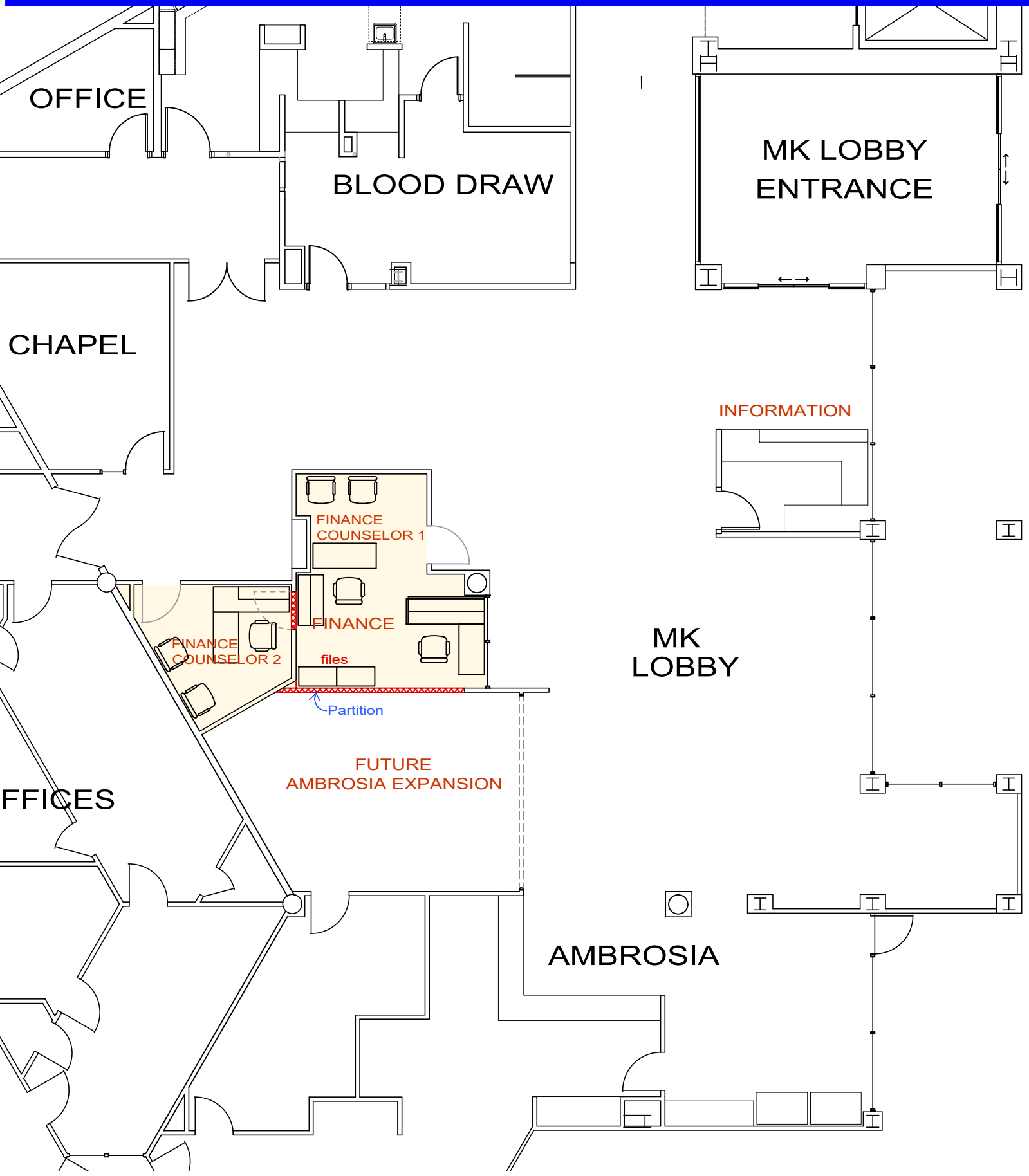
DRESSING

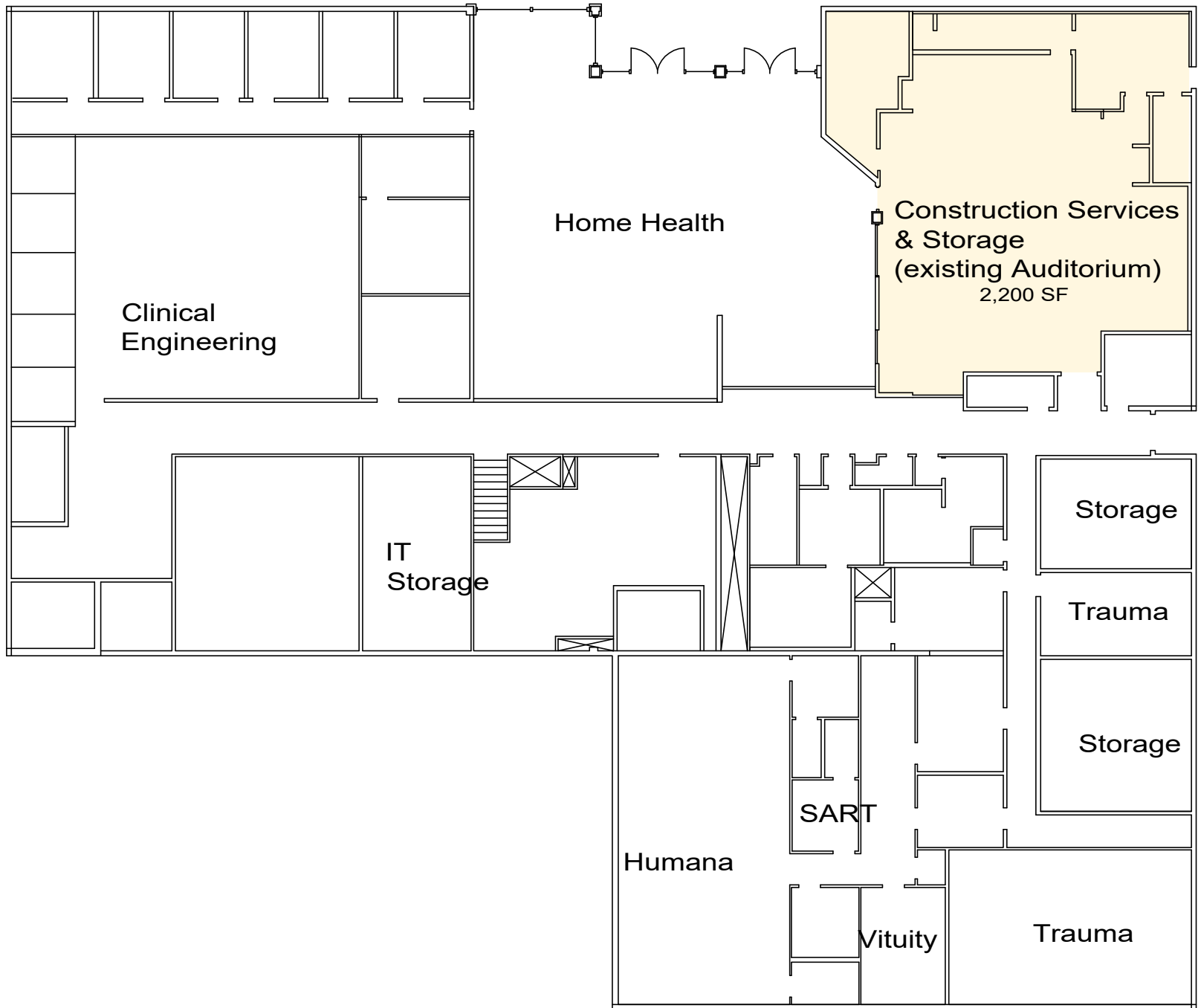
SERVICE
ELEV.

CONTROL

7/21

PATIENT FINANCE OFFICE SPACE IN MINERAL KING LOBBY

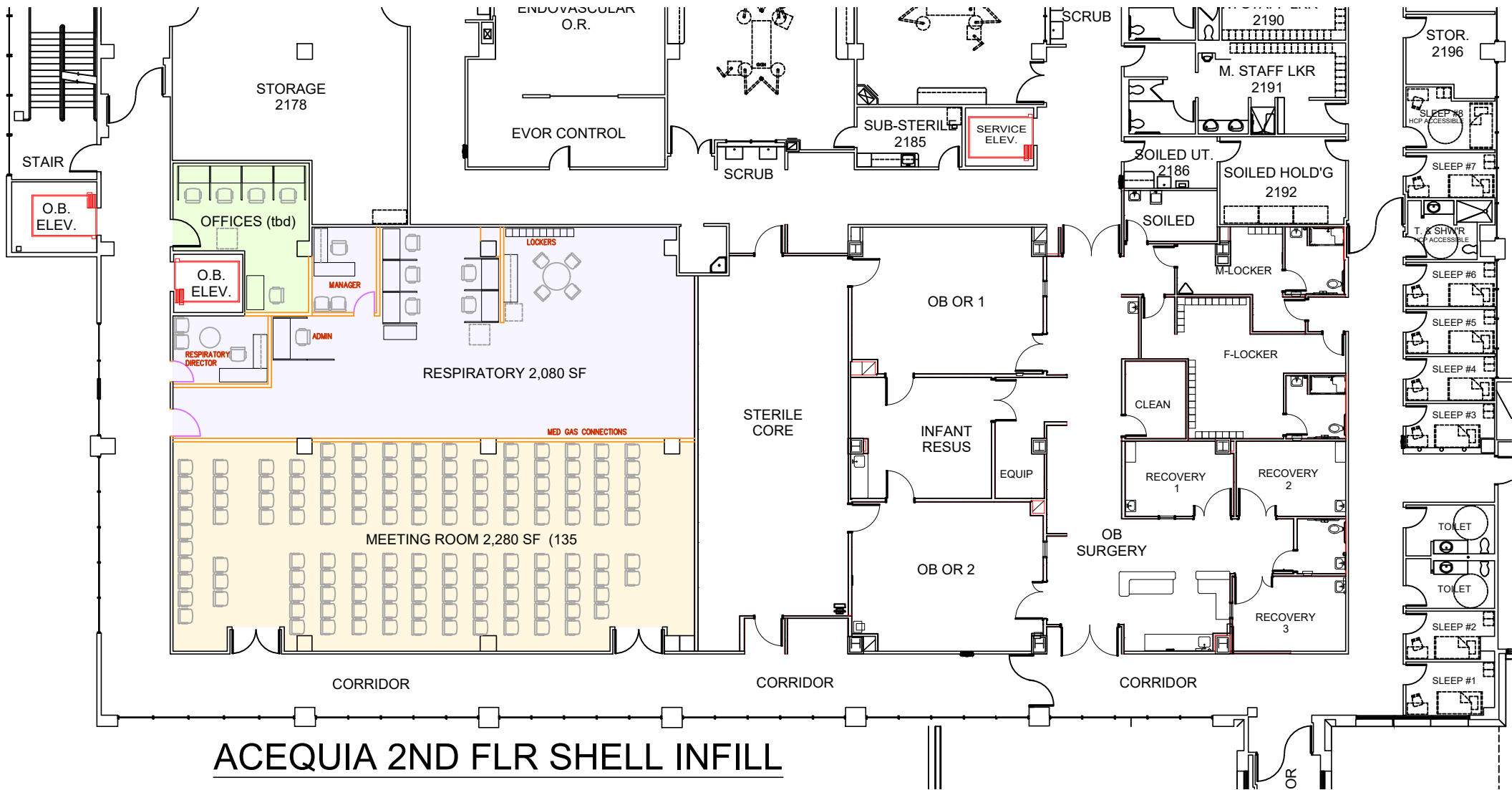




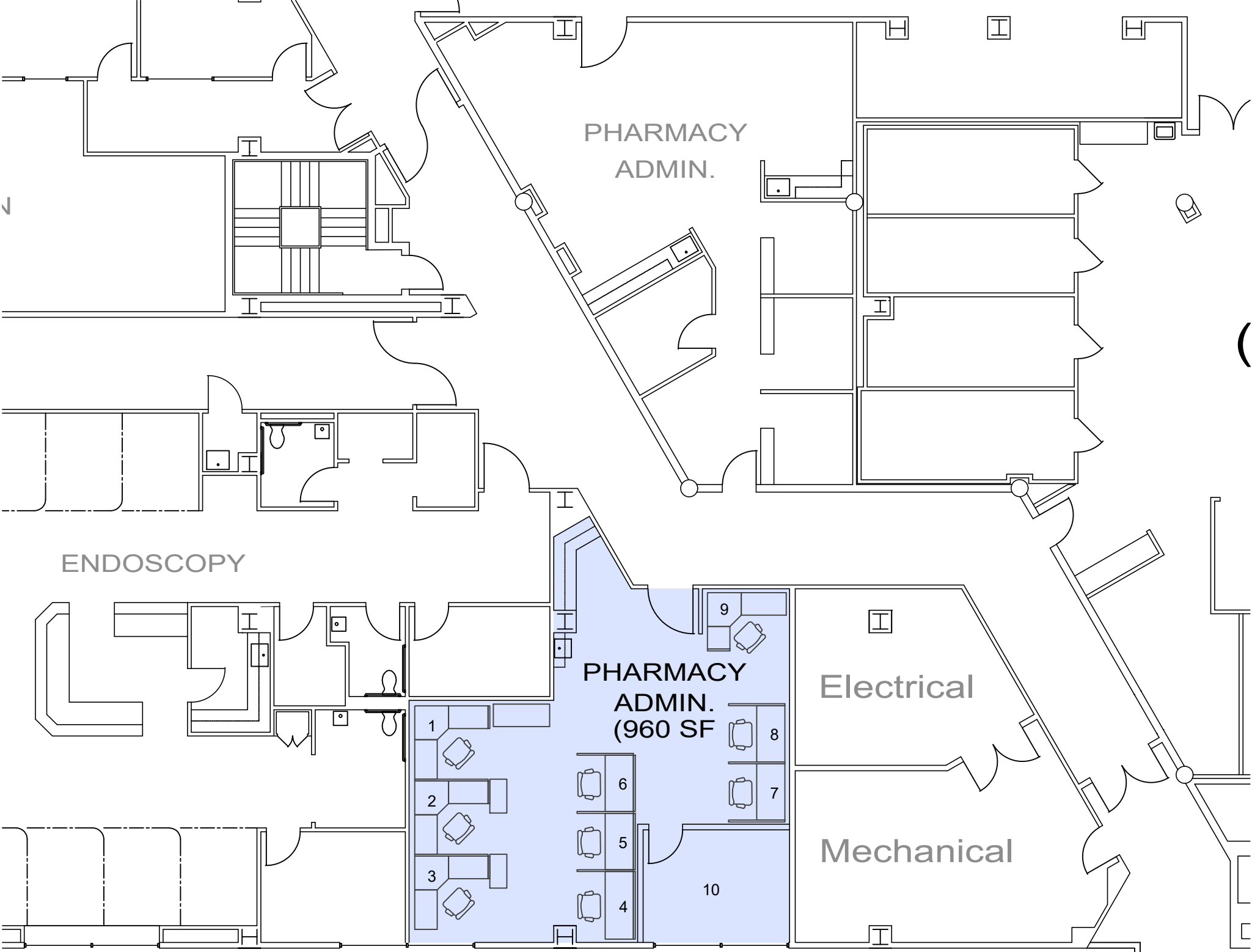
MSC Ground Floor

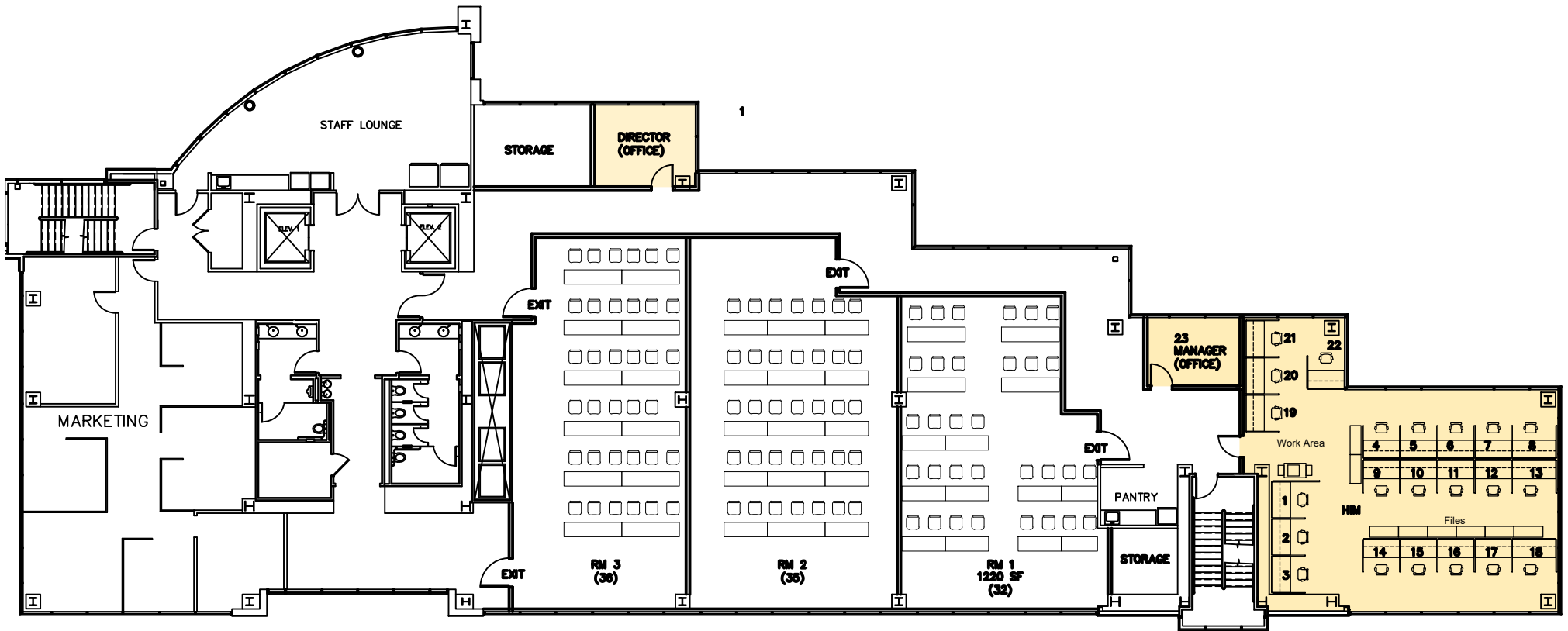


ACEQUIA 2ND FLR SHELL INFILL



ACEQUIA 2ND FLR SHELL INFILL





3rd FLOOR SSB (HIM 23 staff + 1 director)

2015B Revenue Bond Projects
STATUS REPORT 5/3/2021

		Approved Budget			Budget Status		Schedule			
CIP	PROJECT	Revenue Bond 2015B Funding	Additional Funding*	TOTAL Combined Funding	Spent as of May 3, 2021	REMAINING BUDGET	Current Status	Construction Start	Anticipated Construction Completion	Anticipated Occupancy *CDPH approval*
185	ED Expansion: Zone 5 24-Bed Addition	\$ 32,800,000	\$ 40,000	\$ 32,840,000	\$ 32,381,911	\$ 458,089	COMPLETED (Pending CDPH approval)	July 2018	March 2021	May 2021
	ED Expansion: Zone 4						COMPLETED / OCCUPIED	April 2018	April 10, 2020	May 2020
	ED Expansion: Fast Track & Lab Draw						COMPLETED / OCCUPIED	Sep 5, 2017	July 2019	August 2019
126	AW 5th Flr Med-Surg	\$ 22,000,000	\$ 1,100,000	\$ 23,100,000	\$ 17,001,688	\$ 6,098,312	COMPLETED / OCCUPIED	Dec 2017	April 24, 2020	May 2020
	AW 6th Flr NICU						COMPLETED / OCCUPIED	Dec 2017	April 24, 2020	May 2020
137	Exeter Campus Modular Clinic and Admin Bldgs.	\$ 6,100,000	\$ 400,000	\$ 6,500,000	\$ 6,497,421	\$ 2,579	COMPLETED / OCCUPIED	Feb 20, 2017	Completed May 2018	Occupied August 2018
167	Creek Parking Addition	\$ 450,000		\$ 450,000	\$ 450,000	\$ -	COMPLETED / OCCUPIED	Feb 2016		May 2016
192	Acequia 2nd Floor OB C-Section	\$ 6,500,000		\$ 6,500,000	\$ 4,066,784	\$ 2,433,216	COMPLETED / OCCUPIED	April 10, 2017	Completed October 4 2018	December 2018
193	Northside Urgent Care Center	\$ 4,000,000		\$ 4,000,000	\$ 4,000,000	\$ -	COMPLETED / OCCUPIED	June 5, 2017	Completed May 2018	Occupied August 2018
226	Cerner Implementation	\$ 28,150,000		\$ 28,150,000	\$ 28,150,000	\$ -	COMPLETED	N/A	Completed May 2018	May 2018
TOTALS		\$ 100,000,000	\$ 1,540,000	\$ 101,540,000	\$ 92,547,804	\$ 8,992,196				

Spent to date= 91%

NOTES on the ED Expansion 24-Bed Addition: Attached budget status review and change orders summary.

CIP 185 EMERGENCY DEPT ADDITION - BUDGET REVIEW AS OF PROJECT COMPLETION APRIL 30, 2021

Original Scope of Work :

- 1) New construction
 - 24 beds, waiting room registration area, security vestibule
 - decontamination shower and IT room in the ambulance bay area
 - new parking lot lay-out
 - underground 72-hour emergency water and sewage holding

- 2) Remodel
 - conversion of old ED lobby to new intake and triage rooms

Architect of Record: RBB Architects
 General Contractor: Zumwalt Construction Inc
 Original completion: May 12, 2020 660 calendar days
 Extended completion: [March 2021 \(building\)](#) additional 327 calendar days
[April 2021 \(remaining parking lot, sitework\)](#)

TOTAL CONSTRUCTION CONTRACT COST

Original contract:		\$ 15,837,000	
Change orders:		\$ 4,920,037	
Owner scope changes	\$ 487,015		
OSHPD-required scope changes	\$ 1,495,289		
Existing conditions scope changes	\$ 979,351		
Coordination/constructibility scope changes	\$ 398,323		
Extended overhead and contractor costs claims	\$ 1,648,922		
Credits from deductive change orders	\$ (88,862)		
	Final contract cost at completion	\$ 20,757,037	31.07% of contract

PROJECT BUDGET STATUS

CONSTRUCTION BUDGET

1165 Construction contract	\$ 16,400,000
Transferred from 1440 construction contingency budget	\$ 2,970,000
Transferred from 2300 equipment budget	\$ 1,100,000
Supplement from Finance on 2/18/2021	\$ 660,000
TOTAL CONSTRUCTION BUDGET=	\$ 21,130,000
Paid to General Contractor =	\$ (20,757,037)
Owner-cost for access control and security systems =	\$ (267,409)
Transferred to 1200 (Gov't agencies)	\$ (50,000)
Misc paid	\$ (5,850)
1165 REMAINING BUDGET =	\$ 49,704

OTHER REMAINING BUDGET

1405 Reimbursables	\$ 28,213
1200 Government agencies (OSHPD / City)	\$ 306,521
1285 Inspector of Record	\$ 8,028
1295 Test agencies	\$ 7,887
1450 Owner cost, contingency	\$ 21,351
2300 Misc equipment	\$ 35,505
2400 Furnishings	\$ 880
TOTAL REMAINING BUDGET =	\$ 458,089

ESTIMATED REMAINING PAYABLES

OSHPD final fees based on final project cost	\$	144,000
City of Visalia Development Impact fees	\$	236,196
Allowance for additional architect-engineer fees pastr 3/31//2021	\$	24,000
Allowance for additional project manager fees past 3/31//2021	\$	8,000
Allowance for outstanding inspection invoices	\$	8,000
Allowance for outstanding materials test invoices	\$	7,800
Allowance for outstanding low-voltage work invoices	\$	40,000
Allowance for miscellaneous contingencies	\$	30,000
TOTAL PAYABLES =	\$	497,996

ADDITIONAL SUPPLEMENT REQUIRED = \$ 39,908

SUPPLEMENTS REQUESTED

2/18/2021 supplement	\$	660,000	
Current supplement requested	\$	40,000	
TOTAL =	\$	700,000	<i>2.13% of \$32.8 M project budget</i>

CIP 185 EMERGENCY DEPT ADDITION - CHANGE ORDERS

AS OF APRIL 28, 2021

FINAL APPROVED CHANGE ORDERS

Owner scope changes

PCO 1	Chillers change to Trane / Siemens controls	\$	189,186.84	
PCO 3	Add Swisslog pneumatic tube system	\$	80,120.78	
PCO 33.1	Electrical -Square D panels	\$	5,704.43	
PCO 79	Med gas outlets change to DISS type	\$	15,582.99	
PCO 110.1	IB 42 /37 Revise hardware for doors 1505A, 1505B, 1505C	\$	79,114.95	
PCO 113	Change to acrovyn doors	\$	32,516.01	
PCO 121	Electrical stu-out for future use (valet area)	\$	6,924.98	
PCO 126	Replace asphalt paving in existing parking lot	\$	29,640.69	
PCO 139	Ceramic tile change	\$	2,851.02	
PCO 144	Building signage "EMERGENCY"	\$	8,687.62	
PCO 147.1	Aluminum trims for exam room wall panels	\$	20,822.42	
PCO 161	Nurse station glazing	\$	15,862.08	
			Total Owner changes =	\$ 487,014.81

OSHPD-required scope changes (post-approval)

	Reverse-osmosis booster pump for emergency water supply			
PCO 38.2	Booster pump	\$	643,668.35	
PCO 38.4	Booster pump enclosure	\$	324,607.77	
			subtotal	\$ 968,276.12
	Construction emergency exit tunnel			
PCO 57A	Tunnel - time & material Oct 2019	\$	21,670.54	
PCO 57B	Tunnel - time & material Nov 2019	\$	32,519.87	
PCO 57C	Tunnel - time & material Dec 2019	\$	20,585.84	
PCO 57D	Tunnel - time & material Jan-Feb 2020	\$	12,359.15	
PCO 57E	Tunnel demolition- time & material	\$	9,396.21	
			subtotal	\$ 96,531.61
PCO 101	2-hour shaft wall at stairwell by ambulance bay			\$ 105,197.58
PCO 114.1	Mineral King Wing emergency oxygen supply connection			\$ 159,719.85
PCO 115.1	Acequia Wing emergency oxygen supply connection			\$ 150,824.85
PCO 156	Add door lites to doors 1515, 1521, 1529			\$ 3,907.94
PCO 169.1	Add fire bell			\$ 2,295.60
PCO 170	Add smoke detectors - IB 1231 ACD 105			\$ 8,535.19
			Total OSHPD-required changes =	\$ 1,495,288.74

Scope changes due to existing conditions

PCO 2	Demolish parking lot planter	\$	17,479.60	
PCO 4.1	Temporary plumbing	\$	16,439.75	
PCO 6.1	Temporary package footing	\$	11,291.00	
PCO 7	Plumbing Utilities Safe Off Shutdown	\$	20,651.22	
PCO 8	Make-up water system	\$	12,247.71	
PCO 9.2	THP-1 new conduit to panel	\$	27,635.39	
PCO 10.2	Sewer re-route location revised	\$	12,952.67	
PCO 11	IB 005	\$	8,012.08	

CIP 185 EMERGENCY DEPT ADDITION - CHANGE ORDERS

AS OF APRIL 28, 2021

PCO 14	Emergency vehicle lane patchback	\$	17,411.96
PCO 15	Studs and gypsum board - ACD 8	\$	17,732.62
PCO 16	Unforeseen electrical repairs	\$	1,317.14
PCO 17	Structural calculations IB 2	\$	3,484.50
PCO 18	Decontamination shower area demolish ex. grade beam	\$	19,038.10
PCO 19.2	Sewer re-route at manhole	\$	9,844.62
PCO 22	6" sewer main unforeseen time delay	\$	446.47
PCO 23	Decontamination tank area ex. utilities relocation	\$	28,189.15
PCO 25	Fire line re-route	\$	2,951.37
PCO 26.1	THP-1 duct installation - unforeseen	\$	7,688.26
PCO 27	Single line change per RFI 104	\$	3,849.62
PCO 31	Existing manhole demolition	\$	2,633.22
PCO 32	Unforeseen site lighting re-route	\$	3,866.58
PCO 34	Decontamination shower - ACD 009	\$	30,148.01
PCO 36	Cut and cap ex. water line - time & material	\$	755.08
PCO 37	Remove ex. soldier piles - time & material	\$	1,102.72
PCO 39	Roof drain bypass	\$	21,366.95
PCO 41.2	Ex. hydronic pipe demolition	\$	7,731.05
PCO 42.1	Zone B ex. plumbing demolition	\$	17,837.61
PCO 45	Temporary catch basin	\$	9,754.91
PCO 46	Re-route existing 10" storm drain	\$	7,086.26
PCO 49	Basement wall haunch tie-in / ACD 012	\$	2,348.65
PCO 52	Site lighting - time & material	\$	2,315.07
PCO 53.1	Emergency oxygen bos relocation	\$	12,594.54
PCO 54	Decontamination shower -remove ex. grade beam	\$	3,705.01
PCO 55	Relocate ex. Basement condensate line	\$	4,205.94
PCO 57	Decontamination shower -relocate ex. fire sprinkler	\$	2,667.54
PCO 58	Decontamination area roof jacks	\$	1,666.55
PCO 60	Data Rm non-rated stairwell	\$	8,594.29
PCO 64	Existing angle conflict with new decking	\$	3,357.62
PCO 65	Slab on grade expansion joint line RFI 248	\$	3,815.36
PCO 66	Roof deck topping slab on deck	\$	4,006.14
PCO 67	Relocate existing med gas alarm and med gas outlets	\$	37,165.50
PCO 71.2	Existing fire alarm demolition 3C	\$	15,331.46
PCO 73	Cut and cap existing 6-inch storm drain	\$	839.92
PCO 75	New corridor re-alignment	\$	3,992.78
PCO 76.2	IB60 / ACD 56 Room 1517 - time & material	\$	5,847.78
PCO 77.1	Exterior drift joint FRI 320 / ACD 46	\$	7,764.98
PCO 83	Additional lath baskets - RFI 297	\$	1,265.18
PCO 84	MEP conflict with existing fire barrier wall	\$	10,458.47
PCO 85.1	Replacement of existing wall along XJ line with rated wall	\$	158,986.00
PCO 87	Added furred wall - RFI 343	\$	2,431.73
PCO 89	Existing sewer line re-route - RFI 264	\$	12,846.31
PCO 90	Existing roof reglet clarifications	\$	5,155.13
PCO 91	Wall cladding extension in exam rooms	\$	3,290.73

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PCO 92	Bracing and strongbacks - ACD 29	\$ 9,032.28
PCO 96.1	Existing ambulance bay stairwell	\$ 12,650.00
PCO 98.1	Glazing & aluminum cost escalation	\$ 2,191.85
PCO 99.1	Basement anchors	\$ 1,531.36
PCO 103.1	Re-work plumbing loops - IB 55/ ACD 52	\$ 64,899.83
PCO 105	Basemeten conduit re-route	\$ 928.81
PCO 106	IB 45 / ACD 39	\$ 5,628.42
PCO 107	IB 55 / ACD 52	\$ 5,957.85
PCO 108	IB 67 / ACD 70	\$ 27,207.32
PCO 108.2	IB 67 / ACD 70 scope changes BK4	\$ 18,611.94
PCO 111	IB 44 NMA	\$ 2,741.02
PCO 112	Roof cap cover - RFI 375	\$ 10,587.64
PCO 116	Added flashing - IB 77	\$ 3,385.36
PCO 117	Cpst ot add Garland roofing build-up	\$ 3,849.62
PCO 118.1	Storm drain up-size - IB 37 NMA	\$ 5,163.44
PCO 128.1	Decontamination shower condensate drain ACD 79	\$ 4,083.88
PCO 129	Zone 1 XJ wall cabinet backing - time & material	\$ 20,360.39
PCO 130	Decontamination shower area cabinets - time & material	\$ 1,771.02
PCO 131	Existing roof drain pipe relocation	\$ 3,211.63
PCO 132.1	Expansion joint at walkway	\$ 4,064.87
PCO 134	IB 88 NMA	\$ 3,552.48
PCO 137	FSD electrical conflicts - time & material	\$ 459.95
PCO 138	Re-location and removal of Triage existing utilities	\$ 24,017.18
PCO 141.1	Irrigation revisiosn and decontamination shower POC	\$ 16,325.59
PCO 142	CCTV field directive	\$ 548.25
PCO 143	Med room modifications	\$ 5,842.26
PCO 145	Delete cabinets Rm 1543, add data in Rm 1512	\$ 377.49
PCO 146	Field directive - reduce height of light poles	\$ 7,685.67
PCO 148	Field directive - relocate junction box	\$ 513.25
PCO 150.2	Triage-fast track HVAC re-route, drywall	\$ 16,240.78
PCO 152	Prep to fix existing floor deficiencies	\$ 6,022.31
PCO 153	Remove existing storm drains & trees, repair curbs	\$ 9,328.90
PCO 154	Change door power supply	\$ 5,661.33
PCO 155	Add isolation valves	\$ 9,937.97
PCO 157	Med gas circuit and fuse	\$ 5,653.27
PCO 162	Door closer - RFI 525	\$ 2,216.45
PCO 163	NCN #6 CAN work in Triage	\$ 1,511.08
Total changes due to existing conditions =		\$ 979,351.04

Scope changes due to design coordination, constructibility, missed scope or details

PCO 5	Revised tempered glass - RFI 21.2	\$ 11,507.49
PCO 24.5	Finishes for Basement Lab east section /ACD 008	\$ 173,461.05
PCO 30	Epoxy coating for piping - dialysis box	\$ 709.47
PCO 40	Decontamination shower curbs	\$ 2,320.58

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PCO 44	Basement Lab framing / ACD 008	\$ 37,262.70
PCO 47	Revised roofing for south side addition to old ED Lobby	\$ 25,388.37
PCO 48	Bent plate at penthouse framing	\$ 4,051.11
PCO 63	Bracing at plaster ceiling RFI 286.1	\$ 6,196.97
PCO 68	Clerestory bent plates	\$ 28,247.48
PCO 69	Additional angles and bent plates	\$ 8,588.99
PCO 70	Hot & cold water thermostatic mixing valves	\$ 9,482.99
PCO 81.1	Roof fire sprinkler doghouse - RFI 319	\$ 5,944.06
PCO 82	Mounting for steel /EF 4 & 5 - RFI 307	\$ 8,184.87
PCO 88.2	Clinical sink pedestal	\$ 1,623.00
PCO 97.1	5x 3x1/4 x 16" angles - RFI 344 /IB 04	\$ 27,592.09
PCO 119.2	Power for magnetic holds Doors 1104A, 1515A,1519, 1529	\$ 8,369.75
PCO 120.1	Decontamination shower area- IB 48 /ACD 41 coordination	\$ 14,918.96
PCO 151	Add curtain tracks - RFI 498	\$ 1,922.47
PCO 160.1	Backflow monitoring	\$ 13,670.06
PCO 168	Booster pump fire alarm	\$ 8,880.26
Total changes due to coordination, constructibility, missed scope or details =		\$ 398,322.72

Contractor extended overhead and profit claims

PCO 61.2	TIA #1 General contractor extended field costs thru 3-27-2021	\$ 624,624.00
PCO 62.2	TIA #1 General contractor extended overhead thru 3-27-2021	\$ 93,693.60
PCO 62.3	TIA #1 General contractor extended profit thru 3-27-2021	\$ 96,992.65
PCO 72.3	TIA #1 Subcontractors' extended costs thru 3-27-2021	\$ 452,354.00
PCO 123.2	TIA #2 Zumwalt field costs thru 5-7-2021	\$ 202,470.60
PCO 124.2	TIA #2 Zumwalt profit and fees thru 5-7-2021	\$ 83,700.80
PCO 125.2	TIA #2 Subcontractor field costs thru 1-15-2021 (HPS, Patterson)	\$ 82,315.69
PCO 159.2	TIA #2 Subcontractor Mark III mechanical delay costs	\$ 8,498.26
PCO 159.3	TIA #2- Subcontractor Mark III mechanical delay costs	\$ 4,272.35
Total contractor extended overhead and profit claims =		\$ 1,648,921.95

Credits from deductive change orders

PCO 9.3	THP-1 electrical credit	\$ (296.94)
PCO 28.1	Deletion of gas line	\$ (8,335.00)
PCO 29.2	ACD 0017 - revision of O2 line	\$ (395.00)
PCO 59.1	ACD 0026 - plumbing waterline	\$ (97.57)
PCO 74.2	ACD 0042 - revised door credit	\$ (24,408.47)
PCO 86	ER integral sinks	\$ (865.00)
PCO 94	Hollow metal door frame grounding credit	\$ (3,467.00)
PCO 100	IB 69 - clock credit	\$ (3,043.32)
PCO 102	IB 65 - 8.9 wall line	\$ (5,313.62)
PCO 104	Cost for ACD- RFI 370	\$ (3,000.00)
PCO 109	RFI 281.2 - delete shear plates	\$ (3,142.26)
PCO 122.1	IB 80 -landscape credit	\$ (19,742.03)
PCO 133	IB 83 - NMA	\$ (1,046.16)
PCO 135	IB 68 -ACD cost reimbursement	\$ (2,828.00)

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PCO 149	Glazing substitution credit	\$	(6,601.79)
PCO 166	Decontamination shower low voltage relocation	\$	(4,376.64)
PCO 167	Booster pump - eliminate slurry (credit)	\$	(1,403.00)
	Unidentified credit	\$	(500.00)
Total credits from deductive change orders =			\$ (88,861.80)

FINAL TOTAL CHANGE ORDERS = \$ 4,920,037